

FIFA World Cup 2026 Toronto: Procurement Plan Update

Date: February 03, 2026

To: FIFA World Cup 2026 Subcommittee

From: Executive Director, FIFA World Cup 2026 Toronto Secretariat, Chief
Procurement Officer

Wards: All

REASON FOR CONFIDENTIAL INFORMATION

The attachment to this report consists of details to be applied to negotiations to be carried on by or on behalf of the City of Toronto.

SUMMARY

This report provides an update to the procurement plan associated with the planning and execution of the FIFA World Cup 2026 (FWC26) in Toronto. Updates include the award of contracts to date and requests to negotiate and award on items captured in a confidential attachment.

This report puts forward recommendations to the procurement plan related to both capital and operational services previously approved by City Council on November 12 and 13, 2025 ([EX27.11](#)).

Procurements undertaken in accordance with the procurement plan in Confidential Attachment 1 will be made public on an individual basis in accordance with the processes for approval at the earliest opportunity that ensures and maintains the competitiveness of the procurement process, which may be at the time of award or following the closing of the procurement transactions.

RECOMMENDATIONS

The Executive Director, FIFA World Cup 2026 Toronto Secretariat and the Chief Procurement Officer recommend that:

1. City Council direct the Executive Director, FIFA World Cup 2026 Toronto Secretariat and the Chief Procurement Officer to proceed in accordance with the updated procurement plan to procure the goods and services required for the delivery of the FIFA World Cup 2026 Toronto set out in Confidential Attachment 1.
2. City Council direct that Confidential Attachment 1 remain confidential at this time as it pertains to criteria to be applied to negotiations carried on or to be carried on by or on behalf of the City of Toronto and be made public at the discretion of the Chief Procurement Officer following the award or closing of the contemplated procurement transactions.

FINANCIAL IMPACT

The recommendations in this report will have no impact to the overall budget for the FIFA World Cup 2026. The total estimated cost of hosting the FIFA World Cup 2026 (FWC26) in Toronto, including operating and capital costs, remains unchanged at \$380.0 million gross.

The Chief Financial Officer and Treasurer has reviewed this report and agrees with the financial implications as contained in the Financial Impact Section.

DECISION HISTORY

On December 16, 2025 City Council adopted MM35.36 "MM35.36 - Authority to Conduct a Sweepstakes and to Purchase Host City Allocated Tickets and Additional Hospitality Assets to Generate Revenue for the City of Toronto's Hosting of the FIFA World Cup 2026"

<https://secure.toronto.ca/council/agenda-item.do?item=2025.MM35.36>

On December 9, 2025, Executive Committee adopted EX28.30, "Amendment to the Agreement with Arena Event Services Inc. for Temporary Hospitality Structures at Toronto Stadium".

<https://secure.toronto.ca/council/agenda-item.do?item=2025.EX28.30>

On November 12, 2025, City Council adopted EX27.11, "FIFA World Cup 2026 Toronto: Procurement Plan Update".

<https://secure.toronto.ca/council/agenda-item.do?item=2025.EX27.11>

On June 17, 2025, Executive Committee adopted EX24.12, "FIFA World Cup 2026 Toronto: Community Benefits Plan Update, Social Procurement and Workforce Development Status, Community Activation Plan, Marketing and Communications

Overview, Support for Concurrent Special Events, Principles of Bidding on International Events, and Purchase Order Amendment".

<https://secure.toronto.ca/council/agenda-item.do?item=2025.FWC5.1>

On May 22, 2025, City Council adopted EX23.16, "FIFA World Cup 2026 Toronto: Procurement Plan Update", updating the procurement plan to procure the goods and services required for the delivery of the FIFA World Cup 2026 Toronto.

<https://secure.toronto.ca/council/agenda-item.do?item=2025.EX23.16>

On April 23, 2025, City Council adopted CC29.3, "Procurement to Support Activities Funded by the Soccer for All Legacy Fund", authorizing staff to negotiate and enter into agreements for the provision of construction and professional services required to deliver up to 12 mini-pitches across Toronto.

<https://secure.toronto.ca/council/agenda-item.do?item=2025.CC29.3>

On November 4, 2024, City Council adopted EX18.17, "FIFA World Cup 2026 Toronto: Revenue Opportunities to Support Hosting Obligations, Procurement Plan Revisions, and Social Procurement and Community Workforce Development Updates", which reflected changes to the procurement plan and goals for social procurement.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.EX18.17>

On July 24, 2024, City Council adopted EX16.32, "FIFA World Cup 2026: Toronto Host City Procurement Plan", which provided approval to proceed in accordance with the procurement plan to procure the goods and services required for the delivery of FIFA World Cup 2026 set out in Confidential Attachment 1.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.EX16.32>

At its meeting on July 5, 2024, the FIFA World Cup 2026 Subcommittee considered Item FWC1.3 which directed the Executive Director, FIFA World Cup Hosting 2026 to conduct a line-by-line review of the City of Toronto's FIFA World Cup 2026 budget, in consultation with the FIFA Subcommittee Chair, City Divisions and Agencies engaged in delivering the games, and other relevant stakeholders, to identify opportunities to reduce the impact of the games on the City's property tax base and report back to the Subcommittee on the results of this review by October 2024.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.FWC1.1>

On July 19, 2023, City Council adopted EX6.25, "Non-competitive Contract with Gensler Architecture & Design Canada Inc. for Architectural Services for the FIFA World Cup 2026 Toronto Capital Project at BMO Field", which included a request to report back to City Council on key aspects and plans of FWC26.

<https://secure.toronto.ca/council/agenda-item.do?item=2023.EX6.25>

COMMENTS

This report requests the approval of City Council through the FIFA World Cup 2026 Subcommittee, to procure and award planned procurements required for the delivery of the FWC26 in Toronto, comparing spending on various elements of the event with projected expenditures of the \$380 million FWC26 budget.

This report also includes a confidential attachment containing the updated procurement plan for procurements directly associated with the planning, execution, and general obligations for hosting the FIFA World Cup 2026 in Toronto. Below in Table 1 is an historical listing of the procurements awarded either with prescribed variance limit, or as previously approved by City Committees.

Table 1: Awarded Procurements - Capital & Operating

Procurement Title	Estimated Value	Awarded Value (CITY)	Awarded value (MLSE)	Successful Proponent
EVENT MNGT - Transportation & Mobility Officer	800,000	811,535	-	Arcadis
Dressing and Signage Supplier	3,350,000	2,978,921		Tria and VSG
Financial Auditing Services	100,000	140,479.68	0	KPMG
FIFA Fan Festival - Event Delivery Services	16,500,000	16,004,211.90	0	Fifth Social Club
FFE (Furniture, Fixtures, Equipment) - Stadium - Lounges	1,000,000	166,023	324,075	POI Business Interiors
Geotechnical Survey	40,000	40,310	-	Englobe
Host City Medical Planning for Athletes and Attendees	4,000,000	2,825,000	-	Sunnybrook Health Sciences
Project Manager (Stadium Construction Manager)	3,889,000	3,990,740	-	CAA ICON
Temporary Turnstile Rentals	600,000	597,692	-	Skidata
Toronto Stadium - Construction Manager (CCDC 5B)	1,000,000	993,000	-	PCL Constructors Canada Inc
Toronto Stadium - Design Architect	4,200,000	4,168,561	-	Gensler Architects
Toronto Stadium - Environmental Testing Services	100,000	7,780	-	Pinchin
Toronto Stadium - Site Surveying	50,000	50,096	-	Genesis
Toronto Stadium - Temporary Seating	30,500,000	30,651,523	8,547,954	AES Canada Corp.
Toronto Stadium – Temporary Washrooms	5,000,000	812,625	-	AES Canada Corp.
Toronto Stadium – Temporary Hospitality Structures	10,000,000	19,830,904	2,807,134	AES Canada Corp.
Toronto Stadium – Temporary Wayfinding Design	-	55,770	0	Artellix
Toronto Stadium - Temporary Wayfinding Supply & Install	125,000	83,124.95	0	ICON Digital
Toronto Stadium - Turf Replacement - Sod	1,188,000	1,227,000	-	Green Horizons

Procurement Title	Estimated Value	Awarded Value (CITY)	Awarded value (MLSE)	Successful Proponent
Toronto Stadium – Turf Stitching	325,000	284,050	-	SIS Grass
Training Site - Construction - Fieldhouses	16,000,000	13,000,000	-	BDA
Training Site - Construction - Soccer Pitches	5,000,000	5,000,000	-	Mopal Construction
Toronto Stadium - Venue Rental Lease Agreement (Exhibition Place)	19,575,420	10,348,640	-	Exhibition Place
	123,342,420	114,067,987	11,679,163	

Table 1, in summary:

- Maple Leaf Sports & Entertainment (MLSE) has committed to reinvesting their revenue share from FWC26 commercial sales back into the stadium, further enhancing the fan experience for the FIFA World Cup 2026. Given the City’s role as constructor for the stadium capital project, which includes the oversight of all spending and related procurements, all MLSE enhancements identified in Table 1 will be at the sole cost of MLSE, paid directly to the City of Toronto for disbursement to the vendor under contract, resulting in no additional cost to the City.

Conclusion

All updates to the procurement plan captured and recommended in the report and confidential attachment are intended to move planning forward in a timely manner without overcommitting on items or creating pressures elsewhere. Staff are reviewing the scope of all remaining procurement needs and will adjust the scope of work accordingly to better align with projected cost estimates and the overall FWC26 Toronto approved budget.

CONTACT

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SIGNATURE

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ATTACHMENTS

Confidential Attachment 1 - FIFA World Cup 2026 (FWC26) Updated Procurement Plan
(February 03, 2026)