

Amending the composition of the City's appointments to the Toronto Pan Am Sports Centre Board of Directors

Date: July 3, 2026

To: Executive Committee

From: City Manager

Wards: All

SUMMARY

The purpose of this report is to recommend amendments to the composition of the City's appointments to the Toronto Pan Am Sports Centre Board of Directors. The first amendment specifies that the Director of Community Recreation, Parks and Recreation is the designate of the General Manager, Parks and Recreation. However, the Director of Community Recreation is already appointed to the board, so if they become the General Manager's designate, the City would not meet the requirement of having five board members appointed by the City. Therefore, a second amendment is required where the appointment of the Director of Community Recreation is changed to the Manager of Community Recreation. This maintains five City appointed members.

Together, these amendments continue to ensure alignment of Board decisions with City recreation programs and strategic priorities, ensures robust financial oversight, and balances the City's and University of Toronto's administrative leadership on the Board.

RECOMMENDATIONS

The City Manager recommends that City Council:

1. Amend the composition of the City's appointments to the Board of Toronto Pan Am Sports Centre Incorporated such that the composition of the five (5) Directors appointed by the City shall be:
 - i. two (2) public members;
 - ii. the General Manager, Parks and Recreation or the Director, Community Recreation, Parks and Recreation as the General Manager's designate;

- iii. the Manager, Community Recreation, Parks and Recreation; and
 - iv. the Deputy City Manager and Chief Financial Officer or designate.
2. Appoint the Director of Community Recreation, Parks and Recreation as the General Manager's designate to serve as Vice-Chair of the Board, as per the unanimous shareholders' agreement between the two Shareholders of TPASC Incorporated.
3. Appoint as Directors of the Toronto Pan Am Sports Centre Incorporated, the Director of Community Recreation, Parks and Recreation as the General Manager's designate and the Manager of Community Recreation, Parks and Recreation for a term of office from July 31, 2026 to July 31, 2028 and until successors are appointed.

FINANCIAL IMPACT

There are no current or known future year financial impacts resulting from the adoption of the recommendations contained in this report.

The Chief Financial Officer and Treasurer has reviewed this report and agree with the financial implications as presented in the Financial Impact section.

DECISION HISTORY

On June 7, 2016, City Council adopted as amended Item 2016.EX15.4 "Toronto Pan Am Sports Centre Incorporated - Annual General Meeting and 2015 Audited Financial Statements". That report included an amendment to the composition of City-appointed Board members, and appointment of the Board Chair to enhance TPASC Inc. Board decisions with City priorities and operations.

<https://secure.toronto.ca/council/agenda-item.do?item=2016.EX15.4>

On April 1, 2014, City Council approved an amendment to the composition of the Board of TPASC Inc. to replace two of the City staff Directors with two public/citizen members.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2014.EX39.1>

On October 8, 2013, City Council approved the Toronto Pan Am Centre Governance Structure and authorized the City Manager to establish the Toronto Pan Am Sports Centre Inc. (TPASC Inc.) and execute a unanimous shareholders' agreement with the University of Toronto.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2013.EX34.8>

COMMENTS

Toronto Pan Am Sports Centre (TPASC)

Toronto Pan Am Sports Centre Incorporated (TPASC) operates and maintains the Toronto Pan Am Sports Centre which is jointly owned by the City of Toronto and the Governing Council of the University of Toronto. The Sports Centre includes an aquatic centre and field house developed for the 2015 Pan American and Parapan American Games. Since 2015, the Sports Centre has been used by the City, the University of Toronto, sports organizations and other users for recreational, fitness and sports training activities.

TPASC is incorporated under the Business Corporations Act with the City and the University of Toronto as equal shareholders.

Governance

TPASC is governed by a Board of Directors (TPASC Board) which supervises the management of the business and affairs of the Corporation. The TPASC Board consists of ten members comprised of two public members appointed by City Council through the City's Public Appointments process, three City senior staff and five members appointed by the Governing Council of the University of Toronto. The appointment of the Board Chair and the Vice-Chair alternates between the City and the University every two years.

Amendments to City Appointees to the Toronto Pan Am Sports Centre Board of Directors

The table below shows the current and recommended City Appointees

Table 1: Current and recommended City Appointees

Current City Appointees	Recommended City Appointees
two (2) public members	No change
General Manager, Parks, Forestry and Recreation, or designate (to serve as Chair or Vice-Chair)	General Manager, Parks and Recreation or the Director, Community Recreation, Parks and Recreation as designate (to serve as Chair or Vice-Chair)
Director, Community Recreation, Parks and Recreation	Manager, Community Recreation, Parks and Recreation
Deputy City Manager and Chief Financial Officer or designate	No change

This report recommends the appointment of the Director, Community Recreation to the board as the General Manager of Parks and Recreation's designate. However, the Director of Community Recreation is already appointed to the board, so if they become the General Manager's designate, the City would not meet the requirement of having five board members appointed by the City.

The recommended approach allows the Director of Community Recreation to be appointed to the board as the General Manager of Parks and Recreation's designate and the Manager of Community Recreation to be appointed to the board as well, to fulfill the five City appointed members requirement.

Specifying the Director as the designate for the General Manager ensures that senior management continue to serve as Chair or Vice-Chair. Appointment of the Manager of Community Recreation ensures continuity of City representation by management staff who can help inform operational decisions and service coordination amongst all four service providers in this facility. The University of Toronto is aware of the recommended amendments.

These recommended amendments will continue to enhance alignment of TPASC Inc. Board decisions with City priorities and operations, protect the City's financial position, help balance City and University administrative leadership on the Board, and protect City stakeholder interests.

CONTACT

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SIGNATURE

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