



**TORONTO PAN AM
SPORTS CENTRE**

A PARTNERSHIP OF THE CITY OF TORONTO AND
THE UNIVERSITY OF TORONTO SCARBOROUGH



2025

Annual Report

Photo Courtesy: Swimming Canada/Daniel Harrison



Vision of Toronto Pan Am Sports Centre Inc.

The Toronto Pan Am Sports Centre is recognized for providing world-class and lifelong experiences in sport and recreation for all its communities.



Mission of Toronto Pan Am Sports Centre Inc.

To support and promote collaborative, inclusive, and world-class sport and recreational experiences.

Values in Action

Equity, Diversity, Inclusion & Belonging

- Ensuring a barrier-free experience, inviting everyone in, making everyone feel welcome, respecting differences, and treating people fairly.

Active Collaboration

- Working collaboratively with owners and stakeholders to plan and make decisions, understanding each other's needs and priorities, and supporting each other to be successful.

Service Excellence

- Ensuring a positive and integrated client experience, being responsive to client needs, and attracting and developing great people who take pride in their work.

Initiative & Innovation

- Encouraging innovation and creativity, seeking to continuously improve, empowering people to express their thoughts and make decisions, seeking feedback on how to improve, and seeing change as an opportunity.

Stewardship & Accountability

- Being transparent in policies and decision-making processes, setting goals and accounting for results, taking great care of the building and equipment, being environmentally responsible, investing for the future, exercising sound financial management, and making the best use of resources.

About the Toronto Pan Am Sports Centre

A legacy of the 2015 Toronto Pan Am and Parapan Am Games, Toronto Pan Am Sports Centre is co-owned by the City of Toronto and the University of Toronto and operated by a corporation named Toronto Pan Am Sports Centre Inc.

This world-class facility was the largest sport new-build for the 2015 Toronto Pan Am and Parapan Am Games and the largest infrastructure investment in Canadian amateur sport history. Toronto Pan Am Sports Centre opened to community users, University of Toronto faculty, staff, and students, City of Toronto program users, the high performance sport community, and fitness members in September 2014.

The 312,000-square-foot Toronto Pan Am Sports Centre includes two internationally sanctioned 10-lane, 50-metre pools, a world-class dive pool and dryland dive training facilities, a four-court gymnasium, an indoor running track, a high performance testing centre, studio spaces, and a state-of-the-art fitness centre for members. The Canadian Sport Institute Ontario (CSIO), located at the Toronto Pan Am Sports Centre, provides world-leading sport science and sport performance services to identified high performance athletes.

We are committed to accessibility under Accessibility for Ontarians with Disabilities Act (AODA) requirements and, upon request, this document is available in different formats to ensure persons with a disability have access to the information. Please contact info@tpasc.ca for further information.





Caspar Corbeau
2025 World Aquatics
Swimming World Cup

Photo Courtesy: Swimming Canada/Daniel Harrison

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Message from the Board of Directors, Toronto Pan Am Sports Centre Inc.

AT TPASC, THE PATH FROM PUDDLE TO PODIUM IS NOT JUST AN IDEA
— IT IS SOMETHING WE WITNESS EVERY DAY.

Every day at Toronto Pan Am Sports Centre (TPASC), remarkable things happen. A child discovers the water for the first time while, just a few lanes away, a national team athlete prepares for international competition. Families gather, students train, and spectators cheer as records fall—all under the same roof.

This is what makes TPASC unique. Community participation and high performance do not simply coexist here, they elevate one another. In 2025, TPASC welcomed more than 1.7 million visits through our doors, each contributing to the energy that defines this Centre, from first experiences in sport to world-class achievement.

Few moments captured this spirit more clearly than the World Aquatics Swimming World Cup hosted at TPASC this year. The event reaffirmed our reputation as Canada's fastest pool, but its most powerful moment belonged to Joshua Liendo, whose development in swimming took place at TPASC, first with NYAC and later through the Swimming Canada High Performance Centre. In front of a home crowd, he set a world record.

This year also marked ten years since the Toronto 2015 Pan Am and Parapan Am Games, the moment that gave life to this Centre and helped reshape the high performance sport landscape in Ontario. Today, TPASC stands as one of Canada's leading daily training environments, home to organizations such as the Canadian Sport Institute Ontario and several provincial sport bodies advancing athlete development and coaching excellence.

Located in the heart of Scarborough, one of Canada's most diverse communities, TPASC is committed to ensuring that sport and recreation remain accessible to all. Through partnerships with schools, community organizations, and national initiatives such as Canadian Tire Jumpstart, programs like Learn to Train, Girls in Sport, and the Community Fund help young people build confidence, develop skills, and discover new pathways into sport.

Our commitment to accessibility and inclusion also extends to high performance sport. In 2025, TPASC strengthened its role as a national hub for para sport excellence, hosting training environments for Wheelchair Basketball Canada, Wheelchair Rugby Canada, and Sitting Volleyball Canada, supporting the athlete pathway from emerging talent to Paralympic preparation.

From puddle to podium.

Board of Directors
Toronto Pan Am Sports Centre Inc.



TPASC's Community Strategy: Expanding Access to Sport and Recreation

ABOUT TPASC's COMMITMENT TO EMPOWER AND SUPPORT SCARBOROUGH COMMUNITIES

Ensuring that sport and recreation are accessible to all members of the community is central to the Toronto Pan Am Sports Centre's mission.

TPASC's Community Strategy focuses on expanding access to sport and physical activity for youth living in Scarborough's Priority Neighbourhoods, as identified and defined through the Toronto Strong Neighbourhood Strategy. These neighbourhoods face a range of social and economic barriers that can limit opportunities for young people to participate in organized sport and recreation. Through partnerships with schools, community organizations, and funding partners such as Canadian Tire Jumpstart Charities, the Centre works to help remove those barriers and create meaningful opportunities for participation.

At the heart of this strategy is a commitment to creating inclusive and welcoming environments where youth can discover sport, develop confidence, and build the skills needed to remain active throughout their lives. By leveraging its world-class facilities and professional coaching expertise, TPASC is able to provide access to sport and recreation experiences that many young people in the surrounding community may not otherwise have the opportunity to experience.

The strategy is delivered through a range of funded and assisted programs and initiatives designed to introduce youth to sport, develop foundational physical literacy, and encourage continued engagement in physical activity. These programs also help build familiarity with the Centre as a welcoming community space where young people feel comfortable learning, training, and exploring new activities.

Key initiatives supporting this approach include:

- Learn to Train, which introduces youth from Priority Neighbourhood schools and community groups to structured physical and health literacy training in the Centre's Sports Academy environment.
- Girls in Sport, which provides female high school students with a supportive environment to develop physical competence, confidence, and knowledge that encourages them to remain active through adolescence.
- Ultimate Sport Experience, which offers school and community groups an immersive introduction to sport within a world-class facility.
- Recreation Training Experience, which allows groups to participate in customized sessions combining fitness training, sport activities, and health literacy education.
- TPASC Community Fund, which helps schools and community organizations access programs and facilities by reducing financial barriers to participation.

Together, these initiatives form a coordinated approach to community engagement that strengthens connections between the Centre and the surrounding neighbourhoods it serves. By creating accessible entry points to sport and recreation, TPASC helps young people discover new opportunities, build confidence, and develop lasting connections to healthy, active living.

2023–2027 Strategic Goals & Directions

STRATEGIC GOAL	STRATEGIC DIRECTION	
ENHANCE ACCESS TO AND ENGAGEMENT IN PHYSICAL ACTIVITY, SPORT AND RECREATION.	Increase our reach and service to local, marginalized, and underrepresented communities through outreach and provision of a welcoming space.	
	Provide relevant sport, recreation, and fitness opportunities to the communities we serve through innovative programming.	
	Optimize utilization of the facility in collaboration with our traditional communities and newer communities.	
CULTIVATE OPERATIONAL EXCELLENCE TO MAINTAIN THE WORLD-CLASS STATUS OF OUR FACILITY.	Modernize our physical infrastructure based on our Capital Asset Plan.	
	Explore innovative revenue models and diversified funding.	
	Proactively identify and prepare for external challenges that could impact our facility.	
	Continue to build and grow our collaboration and alignment with the City of Toronto, the University of Toronto Scarborough (UTSC), and high performance (HP) sport organizations.	
MAXIMIZE THE IMPACT AND INNOVATION OF OUR STAFF THROUGH EMPOWERMENT AND ENGAGEMENT.	Enhance internal career management and succession planning strategies.	
	Deliver on our retention and recruitment strategies to grow our own team.	
	Foster our culture of operational excellence with new opportunities for innovation and inclusivity.	
	Provide development and potential employment opportunities to grow and nurture the next generation of sport leaders.	
PROMOTE AND BUILD THE REPUTATION OF OUR UNIQUE MODEL OF SPORT AND RECREATION.	Tell our story to ensure TPASC remains a place for everyone to grow, play, and succeed, from puddle to podium.	
	Lead the development of relationships and partnerships through leveraging TPASC's strengths.	
	1. Achieve a minimum target of net zero-based budget.	
	2. Maintain Leadership in Energy and Environmental Design (LEED) Gold certification standards.	

2025 Organizational Priorities



2025 GOALS AND DIRECTIONS

- Host non-traditional sporting events at the facility to engage with new communities.
- Offer strategic programming for our community at TPASC.
- Work with partners to deliver world-class and innovative programs and evolve traditional programs.
- Revitalize and transform spaces across the facility to enhance engagement with both the local community and members.
- Enhance and modernize the facility's technology to maintain the Centre's world leading reputation.
- Revamp the building's physical infrastructure in key areas to ensure a smooth and seamless experience for both members and guests.
- Review Preventative Maintenance Plan and implement changes as necessary.
- Evaluate our operational revenue streams to identify any new opportunities for growth.
- Review risk assessment plan and update and adjust where necessary.
- Collaborate with the tri-party for the benefit of the owners and stakeholders.
- Enhance staff development through targeted training and networking opportunities to support career growth at TPASC, retain top talent, and strengthen internal succession planning.
- Provide both online and in-person learning opportunities for staff to support continuous growth and development.
- Create opportunities for staff to collaborate in unique and meaningful ways outside of their traditional roles and responsibilities
- Procure software and update technology to establish a streamlined, systemic structure that enhances support for staff
- Expand and strengthen our HR department and offerings to better support employee well-being, improve retention, and foster staff development.
- Provide a clear progression strategy for staff to support their growth and long-term development within the organization.
- Develop an intern program at TPASC in order to facilitate multiple departments and nurture the next generation of sport leaders.
- Host tours of our facility and attend tours of other facilities to share our story, gain insights, and learn best practices from other organizations.
- Be proactive in leveraging TPASC Inc.'s strengths of being collaborative, agile, and a full-service organization to assist our owners and partners in achieving their goals.
- Maintain legacy agreement obligations while minimizing impacts to owners and stakeholders where possible.

Community Programs: Impact at a Glance

Through its Community Strategy, the Toronto Pan Am Sports Centre (TPASC) works with schools, community organizations, and partners to remove barriers to sport and recreation for youth in Scarborough's Priority Neighbourhoods, as identified and defined through the Toronto Strong Neighbourhood Strategy.

By providing access to world-class facilities and high-quality programming, these initiatives help young people build confidence, develop physical literacy, and build lifelong connections to sport and physical activity.

Over 2,500
meaningful
opportunities
created for
young people

KEY COMMUNITY PROGRAMS

Learn to Train (LTT)

Building the foundation for lifelong participation in sport

2,350+ youth reached since 2016

- Six-week program combining physical literacy and health literacy training
- Youth aged 12–13 (Grades 7–8) from Priority Neighbourhood schools
- Participation grew from 2 schools / 50 students in year one to 10 schools and 250+ youth annually
- Participants develop foundational movement skills and confidence
- Exposure to a world-class sport environment

Girls in Sport

Empowering girls to stay active through adolescence

250+ girls reached since 2021

- Created in response to research showing 1 in 3 girls leave sport by late adolescence
- 12-session program combining training, health education, and assessments
- Participants report increased confidence and improved body image
- Stronger peer connections and supportive environments
- Schools report increased participation in physical education and school sport

Community Fund

Removing financial barriers to participation

Launched in 2022

- Provides up to 50% funding support for programs or facility access
- Supports schools, charities, and non-profit organizations
- Expands access for youth from Priority Neighbourhoods
- Strengthens partnerships with local community organizations

Together, these initiatives provide meaningful opportunities for young people to discover sport, develop confidence, and build lifelong healthy habits.

YEAR

IN REVIEW

Wheelchair Basketball Canada vs. British Wheelchair Basketball

Photo Courtesy: TPASC/Rachel Ivey

TPASC celebrates 10 years of TO2015

In 2025, TPASC also marked the 10-year anniversary of the Toronto 2015 Pan American and Parapan American Games, a landmark event that helped shape the Centre's creation and long-term vision. Built as the largest new competition venue for the Games, TPASC hosted swimming, diving, synchronized swimming, fencing, and modern pentathlon events, welcoming thousands of athletes from across the Americas during the largest multi-sport event ever hosted in Canada.

The Games were designed to leave a lasting legacy of sport infrastructure across Southern Ontario, and TPASC quickly became one of its most significant outcomes. Constructed through a partnership between the Government of Canada, the Province of Ontario, the City of Toronto, and the University of Toronto, the facility was built not only for elite competition but also as a long-term

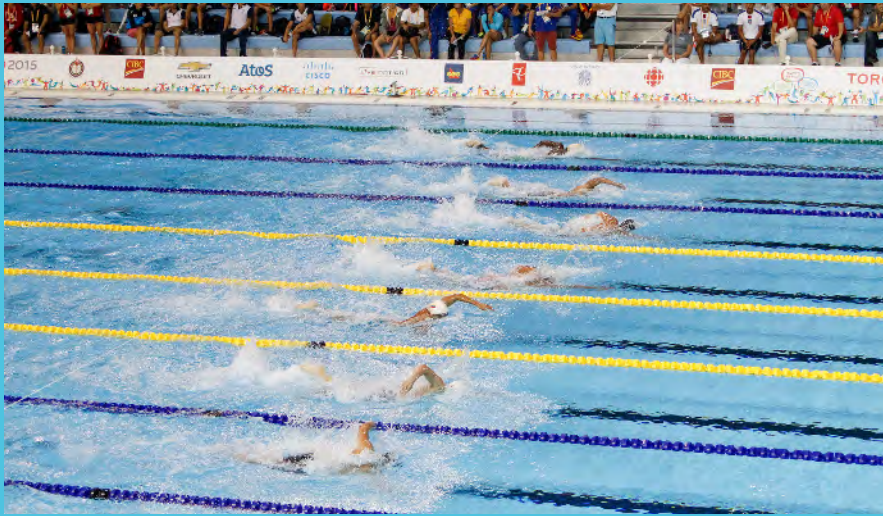


hub for community recreation, university athletics, and high performance training. The venue was intentionally designed to meet international competition standards while remaining accessible and welcoming to the local community once the Games concluded. This dual purpose ensured that the investment made during the Games would continue to benefit athletes, students, and residents long after the closing ceremonies.

A decade later, that vision continues to thrive. TPASC remains a living legacy of the Toronto 2015 Games, demonstrating how a world-class sport venue can bring together high performance, community participation, and national pride under one roof.



Photos Courtesy: Light Monkey Photography



Photos Courtesy: Light Monkey Photography

TPASC

Programming Highlights

We come
together
to compete,
to train, and
to play.

OBA Provincial Championships

From March 28 to June 1, TPASC hosted the Ontario Basketball Association (OBA) Provincial Championships, welcoming teams from across the province. Every weekend, young athletes aged 8 to 18 filled our courts, bringing energy, competition, and excitement to the facility.

The 2025 Tour de TPASC

From November 17-22, Tour de TPASC brought our community together for a week of friendly competition and high-energy cycling. Members earned points by attending cycling classes throughout the week, with progress tracked on a live leader board in the TPASC app.

Battle of the Essential Workers Basketball Tournament

On September 27 and 28 the Battle of the Essential Workers Basketball Tournament took place and included essential workers from the Canadian Armed Forces, Maplehurst Correctional Complex, the Muslim Medical Association of Canada, Toronto Fire and many others.

The City of Toronto Hall of Honour

The City of Toronto Hall of Honour once again took place June 3 at TPASC. There were 150 attendees that gathered in the North Hall for the unveiling of the Wall of Honour. This year's class was highlighted by Summer McIntosh and Joshua Liendo, both swimmers with close ties to TPASC.

University of Toronto Women's Volleyball Game

On September 19, TPASC hosted a pre-season game between the University of Toronto Women's Varsity Volleyball team and Queen's University. University of Toronto won the game 3-1.

OFSAA Swimming Championships

On March 4 and March 5, the 2025 OFSAA Swimming Championships brought the province's top high school swimmers to TPASC for three days of elite competition. Student-athletes from across Ontario gathered to compete for provincial titles, showcasing exceptional talent, determination, and school pride. The championship created an exciting atmosphere in the facility, with athletes, coaches, and supporters filling the stands and pool deck.

80s Aquafit

TPASC turned back the clock on December 19 for our 80s Aquafit class. It delivered a fun, inclusive, and energetic class experience for all fitness levels. Set to upbeat 80s music, the program created a memorable atmosphere that encouraged participants to stay active while enjoying a nostalgic, high-energy workout.

TPASC

Programming Highlights

The Scarborough Shooting Stars

The Scarborough Shooting Stars returned to the Centre for 2025. Season 4 was kicked off with a Community School Day on May 27, which saw a sell out crowd filled with children from local schools attend. They beat the visiting Ottawa BlackJacks by a score of 87-86. The team's fourth season at TPASC was a huge success, which saw the team rack up seven wins in front of their home crowd. This performance was strong enough to earn them a chance to host a playoff game. Their 2025 season ended with a playoff loss to the Niagara River Lions in the Eastern Conference finals.

FCT Victoria Day Weekend Basketball Tournament

The annual Filipino Centre Toronto (FCT) Basketball Tournament took place in the Field House on May 16-18. Bringing together a vibrant, and basketball loving community, the weekend saw nearly one thousand people from the Filipino community descend on TPASC.

TPASC Town Halls

TPASC hosted two Town Halls in 2025, June 17 and December 2. These Town Halls allowed for great discussions with our community and has led to meaningful changes such as more pickleball hours, improved communications between TPASC and its community and changes to all our Fields of Play.

TCDSB Volleyball Tournament

The Toronto Catholic District School Board (TCDSB) took over one of our courts for a youth volleyball tournament on December 1 and December 4 brought together schools as well as parents and teachers from across the city for an unforgettable couple of days.



Photo Courtesy: The Scarborough Shooting Stars

Students Packed TPASC for the Scarborough Shooting Stars Community School Day Game

UTSC

Programming Highlights



UNIVERSITY OF
TORONTO
SCARBOROUGH

University of Toronto Scarborough (UTSC) students remained highly engaged at the Centre in 2025, with 11,408 unique students participating in Athletics & Recreation programming and 297,386 total swipes recorded throughout the year. Student feedback further reinforced TPASC's impact, with 91 per cent reporting a strong sense of belonging, underscoring its role as a welcoming and inclusive hub that supports both wellness and student success.

Drop-in recreation continued to anchor daily campus life. Basketball accounted for 43 per cent and badminton 38 per cent of total drop-in participation, reflecting strong demand for accessible, flexible recreation opportunities that encourage consistent physical activity and peer connection.

Intramural programming demonstrated sustained competitive interest. 1,182 students attended tryouts, with 734 athletes competing across 30 teams. The student-athlete experience was strengthened by the return of 44 alumni coaches, whose mentorship enhanced team culture, leadership development, and continuity within UTSC sport.

TPASC hosted nine home games, welcoming 548 spectators and averaging 60 attendees per game, a 50 per cent increase year-over-year. Elevated game-day enhancements strengthened campus pride and improved the spectator experience,

contributing to greater visibility for Tri-Campus athletics.

Interhouse leagues once again reached capacity, with 541 teams and 3,576 participants competing in 1,694 games across five sports, demonstrating the continued appeal of structured, community-based competition.

Athletics & Recreation supported 12 student clubs, engaging 300+ active participants and delivering 43 club-led events. Instructional programming in dance and martial arts included over 30 classes with over 860 participants, expanding opportunities for skill development, confidence-building, and lifelong physical activity.

Partnership with residence life remained a priority, with in excess of 250 students participating in inter-residence tournaments, further strengthening peer relationships and community engagement outside the classroom.

Grounded in the University of Toronto's commitment to student success, UTSC Athletics & Recreation continues to broaden participation, cultivate belonging, and enhance the overall student experience through inclusive, high-impact programming.



UTSC Basketball Day in Scarborough

Photo Courtesy: UTSC/Marc Alolod

City of Toronto Parks and Recreation Highlights



In 2025, City of Toronto Parks and Recreation offered 2,012 registered courses at Toronto Pan Am Sports Centre, with swimming being the most popular, accounting for 1,303 courses and achieving an 86.5 per cent utilization rate.

A total of 15,080 program users registered in instructional courses at the Centre, including 8,522 in swimming-related activities. Of all participants, 88% were between the ages of 0 and 14. Additionally, 2,939 registrations (19 per cent) utilized the Welcome Policy subsidy to access programming.

Parks and Recreation division also continued to provide drop-in activities, offering 120 drop-in courses, 110 of which were sport-related. These sessions attracted 8,297 participants throughout the year.



Photo Courtesy: TPASC/Rachel Ivey

2025 Toronto Pan Am Sports Centre List of Community Events

Scarborough Swim Club (SCAR) Winter Classic Swim Meet

NYAC January Invitational (Mini Meet)

SCAR 70th Anniversary

TDSSAA City Swimming Championships (TDSB)

TCDAABasketball Championships

Ontario Scholastic Basketball Association (OSBA)
Final 8

OFSAA Swimming Championships

TDSB Volleyball Championships

OSBA Championships

OBA Provincials

NYAC Red vs Black

TDSB Elementary Swimming Championships

NYAC May Invitational (Mini Meet)

SCAR Pan Am Invitational

FCT (Filipino Centre Toronto) Victoria Basketball
Tournament

Scarborough Shooting Stars vs. Ottawa

Scarborough Shooting Stars vs. Saskatchewan

City of Toronto Hall of Honour

Scarborough Business Association -
Community Career Fair

NYAC Performance Meet

Scarborough Shooting Stars vs. Winnipeg

Scarborough Shooting Stars vs. Montreal

Scarborough Shooting Stars vs. Ottawa

Scarborough Shooting Stars vs. Niagara

Scarborough Shooting Stars vs. Edmonton

Scarborough Shooting Stars vs. Brampton

Scarborough Shooting Stars vs. Calgary

Scarborough Shooting Stars vs. Niagara

Scarborough Shooting Stars vs. Vancouver

Scarborough Shooting Stars vs. Montreal

Scarborough Shooting Stars Playoffs

UTSC Orientation

UTSC Athletics Challenge

Scarborough Health Network -
Fundraising Celebration



Photo Courtesy: International Brazilian Jiu-Jitsu Federation

IBJJF Toronto Open

Essentials Basketball Tournament

Sir Wilfrid Laurier Basketball Tournament

NYAC Cup

TCDSB Volleyball Tournament

TPASC Town Hall

NYAC Murray Drudge Invitational

Sir Wilfrid Laurier Basketball Tournament

2025 Toronto Pan Am Sports Centre

List of High Performance Events

Swim Ontario Canada Games Hopefuls Camp (Women)

Swim Ontario Canada Games Hopefuls Camp (Men)

Dive Canada Dive Provincials

Dive Canada Carding Camp

Triathlon Ontario Indoor Triathlon

Swim Ontario Ontario Age Groups Meet

Swim Ontario & TPASC Futures Performance Camp

Federation de natation du Quebec Distance Camp

Wheelchair Basketball Canada Jr. National Team Camp

Water Polo Canada Sr. Eastern Conference Finals

Wheelchair Basketball Canada U23 National Team Camp

Ontario Artistic Swimming Provincial Team Training Camp

Swim Ontario's Ontario Swimming Championships

Wheelchair Basketball Canada Canada & Great Britain National Team Camp

Swim Ontario Canada Games Team Intro Camp

British Wheelchair Basketball British National Team Camp

Wheelchair Basketball Canada National Next Gen Camp

Ontario Basketball Association Team Ontario Training Camp

Swim Ontario Canada Games Team Staging Camp

Dive Ontario Canada Games Training Camp

Ontario Artistic Swimming Provincial Team Training Camp

Swim Ontario & TPASC Futures Performance Camp

Ontario Basketball Association Jamal Murray's Blue Arrow Showcase

Ontario Basketball Association D-League Fall Showcase

Dive Canada Assessment Camp

Judo Ontario's Judo Ontario Open

World Aquatics Swimming World Cup

Swimming Canada National Relay Camp

Swim Ontario Performance Camp (Women)

Swim Ontario Performance Camp (Men)

Ontario Artistic Swimming HP Academy & T2T Kick off Camp

Swimming Canada Collaboration Camp

Ontario Snowboard Dryland Training

Ontario Basketball Association Grind Session

Swim Ontario Distance Camp

Swim Ontario Para Classification

Dive Ontario Superstars Challenge

Swimming Canada Paralympic Camp

Wheelchair Basketball Canada Toronto Cup

Water Polo Canada Training Camp

Swim Ontario OJI's

Wheelchair Basketball Canada Hoopfest

Swimming Canada Development & Relay Takeover Camp

Canoe Kayak Ontario Canoe Kayak Time Trial

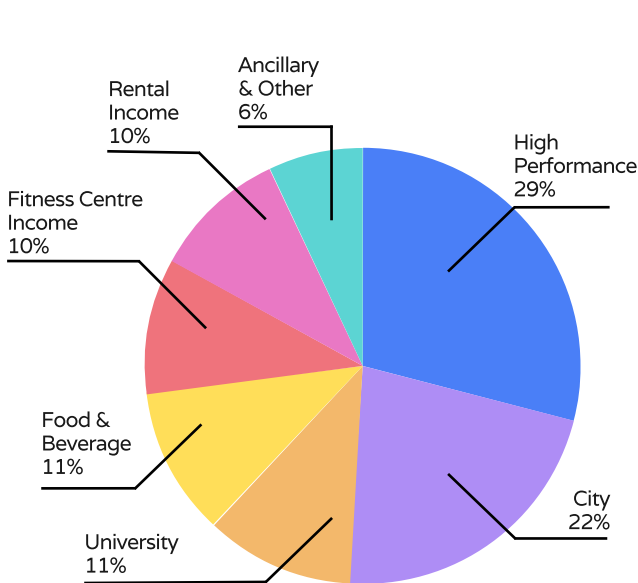


Photo Courtesy: TPASC/Rachel Ivey

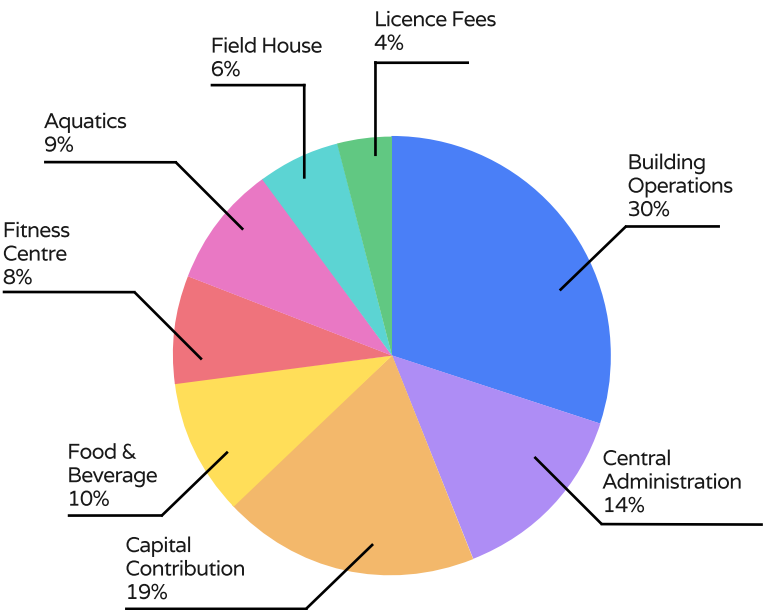
Financial Summary

Total operating revenues for 2025 were \$20,931,913. This is 1% higher than 2024 values. Included in the revenue is the Legacy Fund contribution that provides support for high performance sport utilization of the facility as well as a dedicated contribution to the Major Maintenance and Capital

Replacement Fund. The Legacy Fund contribution is transferred by the co-owners to Toronto Pan Am Sports Centre Inc. by means of share purchases. Accordingly, the transactions are recognized during the year as shareholder contributions.



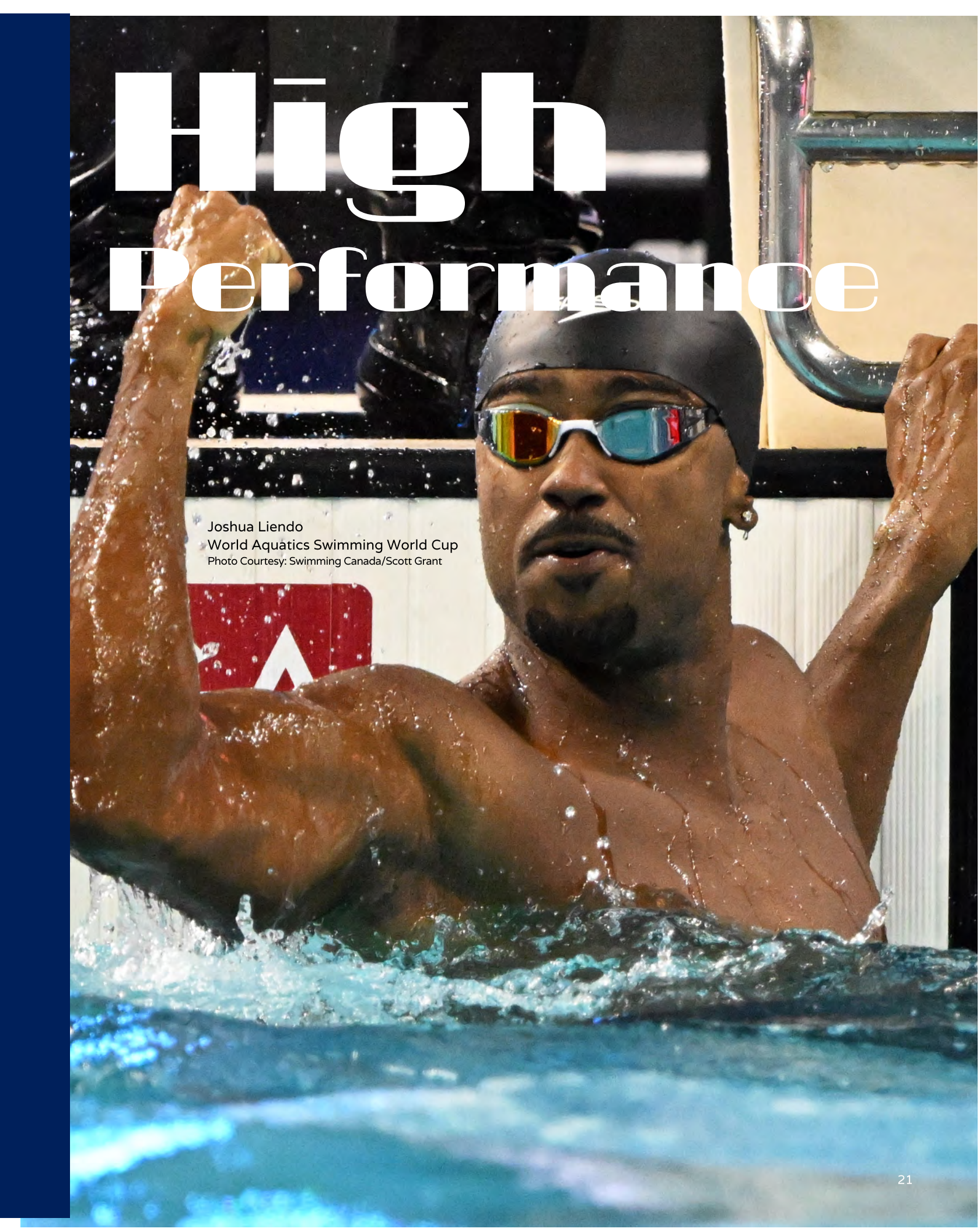
The revenue breakdown is shown in the pie chart above. City of Toronto and UTSC revenue includes their annual field of play contributions and office space revenue. The high performance component includes revenue from high performance partners, CSIO annual licence fee, and the Legacy Fund contribution. The revenue breakdown highlights the different sources of revenue earned by Toronto Pan Am Sports Centre Inc. during the year.



Total operating expenses for 2025 were \$21,107,065. This is 4% higher than the 2024 values. The expense breakdown by area of business is shown in the pie chart above. The largest expense category is Building Operations which includes utilities, information technology, grounds keeping, cleaning, and snow removal. The capital contribution expense represents a transfer of funds from the operating fund to the capital reserve fund. This fund is restricted for Major Maintenance and Capital Replacement expenses projected over specific life spans of assets.

Overall, the fiscal 2025 operating results showed a loss of \$175 thousand. At December 31, 2025 there was a capital reserve balance of \$25,997,617, which is on budget and supports the fifty-year Capital Replacement and Major Maintenance plan.

High Performance



Joshua Liendo

World Aquatics Swimming World Cup

Photo Courtesy: Swimming Canada/Scott Grant

2025 World Aquatics Swimming World Cup

October 23 to October 25



Joshua Liendo
World Aquatics Swimming World Cup

Photo Courtesy: Swimming Canada/Daniel Harrison

The 2025 World Aquatics Swimming World Cup made a triumphant return to the Toronto Pan Am Sports Centre (TPASC), bringing the world's best swimmers to Scarborough for the final stop of the global series.

For three days, the facility welcomed elite athletes, coaches, and fans from around the world, creating an atmosphere filled with pride, passion, and high performance sport. The competition delivered extraordinary results in the pool. Over the course of the meet, eight world records were broken, including five on the final night alone, reinforcing TPASC's reputation as one of the fastest and most respected aquatic venues in the world.

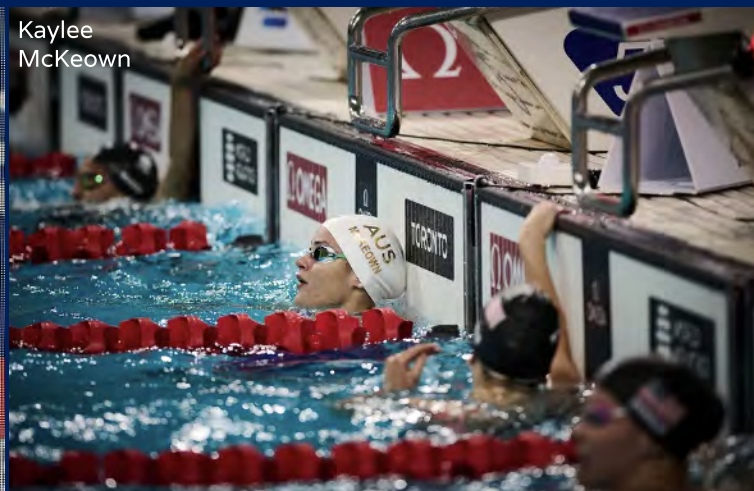
Standout performances included Hungary's Hubert Kós setting a world record in the men's 200 m backstroke, while Canada's Joshua Liendo thrilled the home crowd with a world record in the men's 100 m butterfly. Other remarkable achievements came from Mollie O'Callaghan, Lani Pallister, Kaylee McKeown, Kate Douglass, and Caspar Corbeau as records continued to fall throughout the weekend.

Beyond the performances in the pool, the event showcased the energy and pride of the local community. The stands were packed with enthusiastic spectators, with the final evening session reaching full capacity as fans cheered on athletes from around the world and celebrated Canadian successes, including podium performances by Joshua Liendo, Ilya Kharun, Finlay Knox, Mary-Sophie Harvey, and Taylor Ruck.

Hosting the World Cup required careful coordination across the Centre and its partners. TPASC worked closely with Swimming Canada and Swim Ontario to deliver a seamless experience for athletes and spectators alike. The success of the 2025 World Aquatics Swimming World Cup further strengthened TPASC's legacy as a premier international sport venue.



Kate
Douglass



Kaylee
McKeown



Ilya
Kharun



Mary-Sophie
Harvey



Kayla
Sanchez



Shaine
Casas



Jaques
Harrison

All Photos courtesy: Swimming Canada/Daniel Harrison, Micheal P. Hall & Scott Grant

Podium Winners
World Aquatics Swimming World Cup



All Photos courtesy: Swimming Canada/Daniel Harrison, Micheal P. Hall & Scott Grant

Young Fans Cheering Local Athletes
World Aquatics Swimming World Cup

The Blue Arrow Classic

The Jamal Murray Blue Arrow Classic is a premier three-day basketball showcase featuring top high school teams from Canada and the United States. On September 21, TPASC proudly hosted a day of the tournament, welcoming high-level competition and showcasing the next generation of basketball stars.

Ontario Swimming Championships

The 2025 Ontario Swimming Championships (Long Course) were held from July 9–13, bringing together the province's top competitive swimmers. The championship featured senior, open, and para-swimming events, highlighting the depth of talent across Ontario. The meet served as a major summer competition and an important stage for athletes preparing for national and international racing.

Wheelchair Basketball Canada National Team Camp

The Wheelchair Basketball Canada and British Wheelchair Basketball Joint Training Camp was held at TPASC from July 10-15, bringing together two high performance national programs for a week of elite training and collaboration. The camp provided athletes with a comprehensive training environment, featuring on-court skill development and competitive scrimmages.



Dive Ontario Superstars Challenge

The 2025 Super Stars Challenge, presented by the Toronto Diving Academy and Dive Ontario, took place on November 29–30 at TPASC. The event combined dryland training and water-based skill development to support athlete progression.

Ontario Artistic Swimming Provincial Team Training Camp

The Ontario Artistic Swimming Provincial Team Training Camp was held at TPASC from July 4–6, bringing together the province's top artistic swimmers for a focused period of high performance training.



Photo Courtesy: TPASC/Rachel Ivey

Canadian Sport Institute Ontario (CSIO)



Over the past year, the Canadian Sport Institute Ontario (CSIO) has continued to deliver best-in-class sport science, sport medicine, and pathway support to its high performance partners, as well as their athletes and coaches. Canadian National Team athletes have called the Toronto Pan Am Sports Centre (TPASC) home throughout their preparation for the Milano Cortina 2026 Winter Olympic and Paralympic Games. Among them, Canadian figure skaters and snowboarders who trained, tested, and recovered at CSIO now heading to Italy with podium ambitions.

In addition to daily training support, CSIO delivered a robust calendar of educational, community, and athlete-centered initiatives designed to elevate both performance and



well-being. This included six sessions of the Elevating Performances Series, offering targeted professional development workshops for coaches, as well as mental health sessions for athletes and coaches. Mental health awareness remained a key focus through activations such as Bell Let's Talk Day, which brought the community together at TPASC through meaningful engagement opportunities including support

puppies, massage therapy, a gratitude wall, and additional wellness resources.

CSIO supported Canadian talent by delivering six RBC Training Ground events across Ontario, identifying and supporting the next generation of high performance athletes. Further education initiatives included hosting a Game Plan Media Training session for athletes and the Advanced Coaching Diploma Graduation Ceremony for the Class of 2025, celebrating the next cohort of high performance coaches entering the system.



Throughout the year, CSIO expanded its community impact through new partnerships with Markham Fertility Centre and Power Kitchen, reinforcing its commitment to holistic athlete support. In collaboration with Markham Fertility Centre, CSIO launched the Podium & Parenthood webinar series, a six-session women's health initiative addressing key topics related to





CSIO Played Host to the Singapore Sport Institute

fertility, family planning, and athletic performance. Additional outreach included a parent nutrition session delivered in partnership with Ontario Wrestling, further supporting athlete development through education beyond the field of play.

CSIO was proud to host government officials and international dignitaries at CSIO and TPASC's world-class training facilities. Notable visits included Adam van Koeverden, Secretary of State for Sport of Canada, as well as delegations from the Singapore Sport Institute and the Korean Paralympic Committee, underscoring CSIO's role as a leader

in high performance sport both nationally and globally.

CSIO will continue to elevate people and performances at its headquarters at TPASC, as well as at its two Regional Training Centres in Milton and Niagara, located at the Mattamy National Cycling Centre and Canada Games Park, respectively. CSIO is excited to continue supporting and cheering on Team Canada athletes as they compete on the world stage at the Milano Cortina 2026 Olympic and Paralympic Games.



Adam van Koeverden, Secretary of State for Sport of Canada visited CSIO

By the Numbers

1.79M

Number
of visits to TPASC



1240

The number of
Basketball hours
(697 sessions)



994

The number of
Badminton hours
(491 sessions)



4,405

The number of
drop-in Lane Swim
hours



UNIVERSITY OF
TORONTO
SCARBOROUGH



297,386

The number of UTSC student visits
in 2025



78,692

The number of
Tim Hortons coffee sold
in 2025



2,939

The number of
City of Toronto registrants
that used the Welcome Policy

Photo Courtesy: Swimming Canada/Daniel Harrison

2025

in Photos

World Aquatics Swimming World Cup



Terquavion Smith
Scarborough Shooting Stars

Photo Courtesy: The Scarborough Shooting Stars



UTSC SCSU Frosh Orientation
Photo Courtesy: UTSC/Marc Alolod



Family Fun Day
Community Open House



Toronto Open
International Brazilian Jiu-Jitsu Federation
Photo Courtesy: International Brazilian Jiu-Jitsu Federation

UTSC Vs St. George Reds
UTSC Women's Tri-campus Volleyball
Photo Courtesy: UTSC/Marc Alolod





UTSC Division 1
Intramural Basketball
Scarborough Cup

Photo Courtesy: UTSC/Marc Alolod



UTSC Division 1
Intramural Badminton
Scarborough Cup

Photo Courtesy: UTSC/Marc Alolod

UTSChoops/UTSCSheHoops All Star Event

Photo Courtesy: UTSC/Marc Alolod



UTSC Interhouse Ball Hockey

Photo Courtesy: UTSC/Marc Alolod





World Aquatics Swimming World Cup

Photo Courtesy: TPASC/Cameron Dunlop



UTSC Interhouse Cricket

Photo Courtesy: UTSC/Marc Alolod



City of Toronto
Hall of Honour Ceremony
Photo Courtesy: City of Toronto

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Staff Based at the
Toronto Pan Am Sports Centre

"THE HEART OF ANY COMMUNITY
IS ITS PEOPLE."

459

TOTAL STAFF

269

PART-TIME
TPASC STAFF

66

FULL-TIME
TPASC STAFF

51%

TPASC STAFF LIVE WITHIN 10KM OF THE FACILITY.



Sport Organizations at the Toronto Pan Am Sports Centre

RESIDENT HIGH PERFORMANCE SPORT ORGANIZATIONS



TRAINING AT TORONTO PAN AM SPORTS CENTRE



OFFICES AT TORONTO PAN AM SPORTS CENTRE



SPORTS MEDICINE AT TORONTO PAN AM SPORTS CENTRE



Family Fun Day
Community Open House





**TORONTO PAN AM
SPORTS CENTRE**

A PARTNERSHIP OF THE CITY OF TORONTO AND
THE UNIVERSITY OF TORONTO SCARBOROUGH



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