Appendix 3
Capital Variance Dashboard by Division and Agency
For the Period ended April 30, 2026

Table of Content

2026 Capital Spending by Division
Community and Emergency Services

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Economic Development and Culture	4M-2026	35.99	2.25	26.38	73.3%		
Parks and Recreation	4M-2026	475.81	50.49	410.14	86.2%		
Toronto Fire Services	4M-2026	17.29	4.97	16.49	95.3%		
Toronto Paramedic Services	4M-2026	55.94	9.52	45.10	80.6%		
Toronto Shelter and Support Services	4M-2026	104.27	8.34	74.40	71.4%		
TOTAL	4M-2026	689.30	75.55	572.49	83.1%		

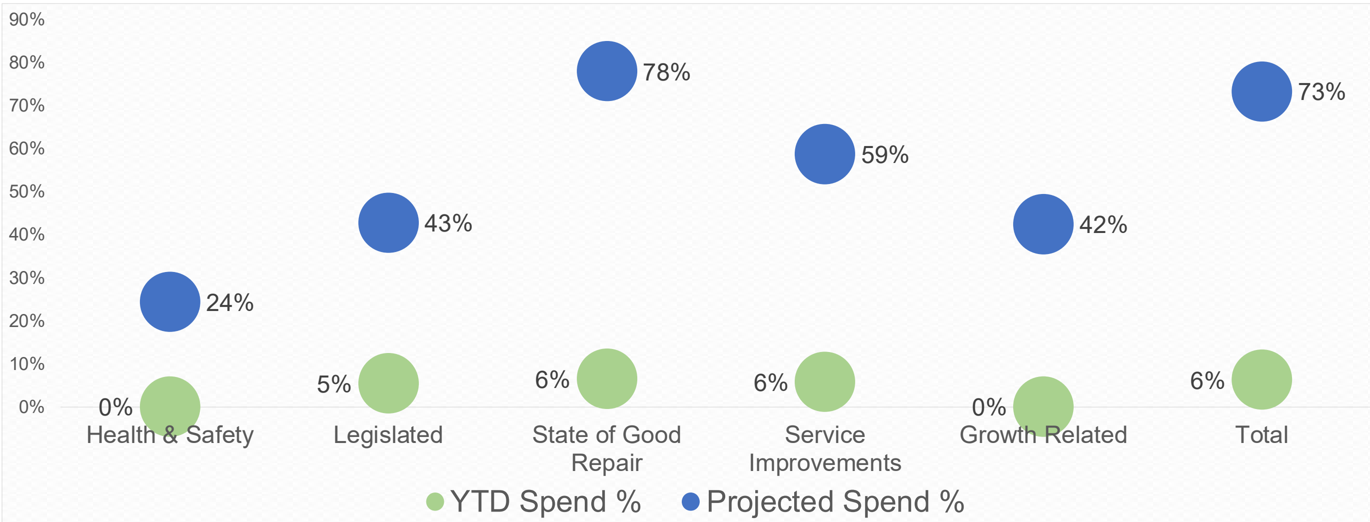
Projected / Year end Actuals Spending	
> 70%	
Between 50%-70%	Ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Community and Emergency Services totalled $75.6 million of their collective 2026 Approved Capital Budget of $689.3 million. Spending is expected to increase to $572.5 (83.1%) million by year-end.

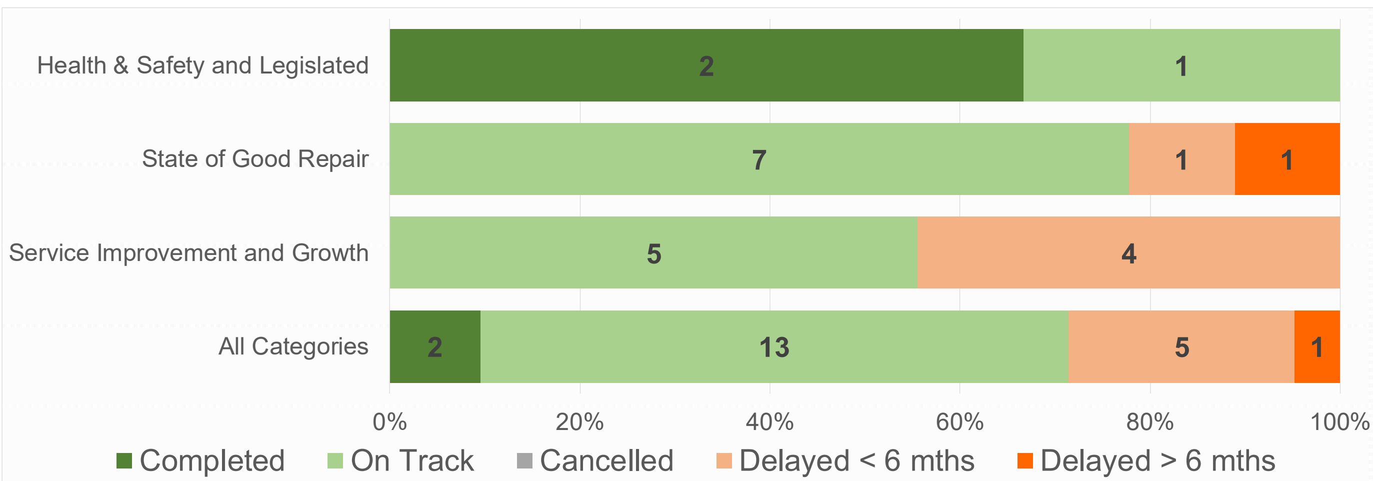
Programs with more than 70% projected spending rate are: Economic Development and Culture, Parks and Recreation, Toronto Fire Services, Toronto Paramedic Services, Toronto Shelter and Support Services.

Economic Development and Culture (EDC)

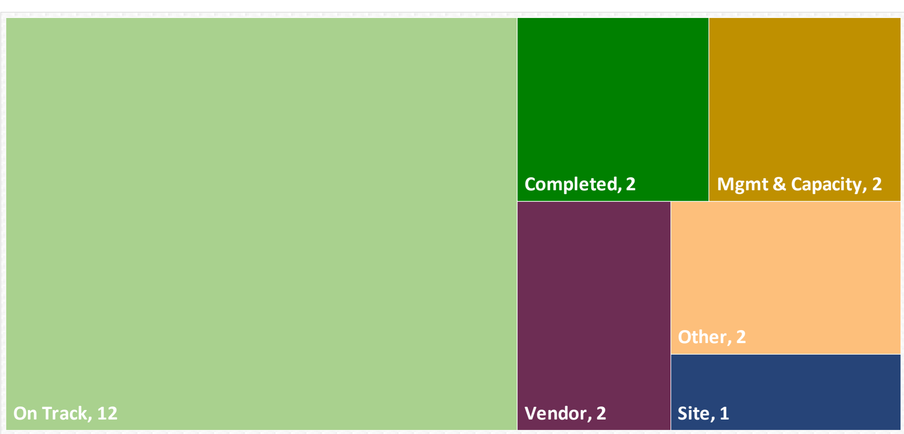
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	12
Completed	2
Cancelled	0
Project Mgmt and Capacity Issues	2
Procurement Delays	0
Vendor Issues	2
Site Condition Issues	1
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	2
Total # of Projects	**21**

Economic Development and Culture (EDC)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
MAJOR MAINTENANCE	0.011		0.0%		0.0%			0.241	0.230	95.3%	Completed
RESTORATION/PRESERVATION OF HERITAGE ELEMENTS				0.003				3.977	3.977	100.0%	Completed
Health & Safety	**0.011**		**0.0%**	**0.003**	**24.3%**			**4.218**	**4.207**	**99.7%**	
MAJOR MAINTENANCE	0.562	0.030	5.4%	0.240	42.7%			1.677	1.116	66.6%	On Track
Legislated	**0.562**	**0.030**	**5.4%**	**0.240**	**42.7%**			**1.677**	**1.116**	**66.6%**	
BIA ACTION PLAN TORONTO ECONOMY APT	0.177		0.0%	0.177	100.0%			0.336	0.070	20.8%	On Track
BIA EQUAL SHARE FUNDING	6.958	0.222	3.2%	5.966	85.7%			19.356	2.306	11.9%	On Track
BIA PLANNING ACT REVENUE FUNDING	0.747	0.040	5.3%	0.260	34.8%	Other	2	5.173	3.757	72.6%	Delayed > 6 mths
COLLECTIONS CARE	1.988	0.201	10.1%	1.350	67.9%			2.327	0.390	16.8%	On Track
CULTURAL INFRASTRUCTURE DEVELOPMENT	0.563	0.024	4.2%	0.540	95.8%			0.698	0.158	22.7%	On Track
BIA STREETSCAPE IMPROVEMENTS	1.523	0.013	0.8%	0.747	49.0%	Vendor Issues	3	1.413	0.109	7.7%	On Track
MAJOR MAINTENANCE	2.923	0.491	16.8%	2.778	95.0%	Site Condition Issues	4	6.089	4.135	67.9%	Delayed < 6 mths
RESTORATION/PRESERVATION OF HERITAGE ELEMENTS	12.766	0.843	6.6%	9.738	76.3%			30.483	16.370	53.7%	On Track
SERVICE ENHANCEMENT	0.600	0.002	0.3%	0.450	75.0%			1.350	0.002	0.2%	On Track
State of Good Repair	**28.245**	**1.835**	**6.5%**	**22.005**	**77.9%**			**67.226**	**27.299**	**40.6%**	
COLLECTIONS CARE	0.130		0.0%	0.130	99.8%	Other	5	0.634	0.365	57.6%	Delayed < 6 mths
COMMERCIAL FACADE IMPROVEMENT PROGRAM	0.419		0.0%	0.414	98.8%			1.897	1.496	78.8%	On Track
ECONOMIC COMPETITIVENESS DATA MGMT. SYSTEM	0.601	0.118	19.6%	0.526	87.5%			2.426	1.467	60.5%	Delayed < 6 mths
INDIGENOUS CENTRE FOR INNOVATION AND ENTREPRENEURSHIP	1.287	0.080	6.2%	1.287	100.0%			9.853	8.646	87.7%	Delayed < 6 mths
MURAL PROGRAM	0.117		0.0%	0.117	100.0%			0.571	0.378	66.2%	On Track
RESTORATION/PRESERVATION OF HERITAGE ELEMENTS	0.300		0.0%	0.050	16.7%			0.445		0.0%	On Track
SERVICE ENHANCEMENT	3.660	0.160	4.4%	1.276	34.9%		8	4.834	1.596	33.0%	On Track
STREETSCAPE MASTER PLAN PROGRAM	0.181	0.025	13.8%	0.125	69.2%			0.250	0.070	28.1%	On Track
Service Improvements	**6.695**	**0.383**	**5.7%**	**3.925**	**58.6%**			**20.911**	**14.018**	**67.0%**	
CULTURAL INFRASTRUCTURE DEVELOPMENT	0.476		0.0%	0.202	42.4%	Project Mgmt and Capacity Issues	9	0.996	0.510	51.2%	Delayed < 6 mths
Growth Related	**0.476**		**0.0%**	**0.202**	**42.4%**			**0.996**	**0.510**	**51.2%**	
Projects Total	**35.990**	**2.248**	**6.2%**	**26.376**	**73.3%**			**95.028**	**47.151**		

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
RESTORATION/PRESERVATION OF HERITAGE ELE	5.181	0.262	5.1%	4.638	89.5%		1	9.675	4.679	48.4%	On Track
	Start Date: 07/01/2023; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2027										

Note Section:

Note # 1

Restoration and Preservation of Heritage Elements - Casa Loma Exterior Restoration & South Terrace project is currently underway, including the restoration of the garden at the back terrace, parking structure repairs and roof repairs associated with the stables, potting shed and hunting lodge.

Note # 2

The largest project in this category, PAR York Eglinton (Reggae Lane) required a redesign and is currently waiting to identify a maintenance undertaker. The second largest project, PAR Little Portugal experienced a delay in permit review and have postponed public consultations until after FIFA. delay in permit review and have postponed public consultations until after FIFA.

Note # 3

A vendor responsible for developing 5 BIA masterplans declared bankruptcy, Legal is leading the required proceedings. The next lowest bidder will be continuing the outstanding deliverables.

Note # 4

Assembly Hall exterior masonry and windows were initially delayed due to insufficient staffing resources, work begun in December 2025 with expected completion in Fall 2026.

Note # 5

This collections and storage facility is awaiting Toronto Hydro to upgrade the electrical service in order to accommodate the new hybrid mechanical unit.

Note # 6

Film permitting solution: integration efforts are in development; delays due to integration with downstream systems. Grant lifecycle management solution experienced a slight delay on solution design and is now scheduled to launch in Q3.

Note # 7

Construction is near completion, with past setbacks on claim settlement delays with the general contractor, flood repairs and the current issue of the lead architect declaring bankruptcy. A replacement architect is required in order to procced to final occupancy. The project is expected to be completed by end of 2026.

Note # 8

This category consists of 9 projects. The largest project, Cedar Ridge Studio Improvements experienced cost overruns and is being rescoped with a new HVAC redesign in lieu of the geothermal heating system. Projects associated with Fort York are delayed as site staff are occupied by FIFA Fan Fest coordination.

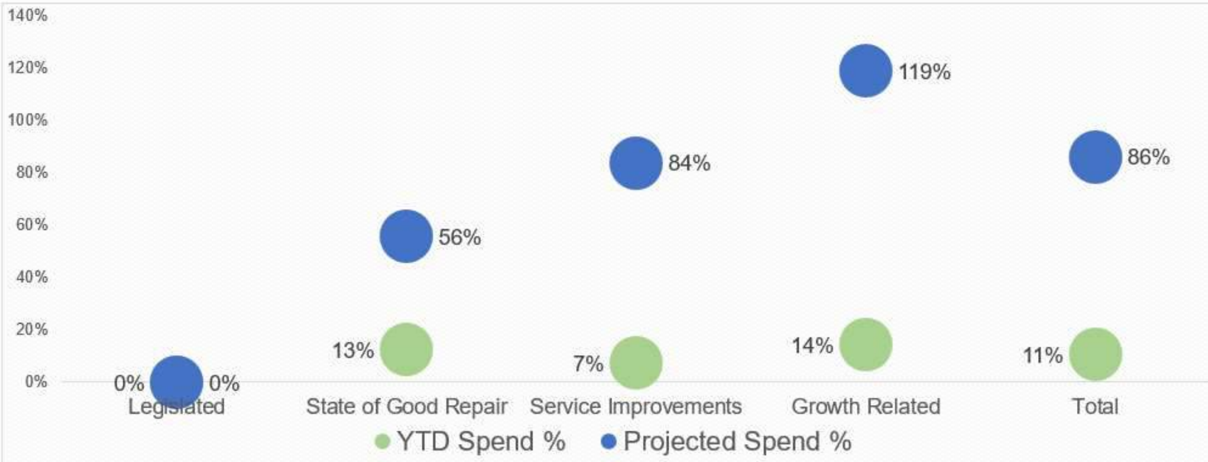
Note # 9

Public art installation at Dundas & Islington was delayed due reallocation of staff resources to more urgent priorities, the revised timeline has procurement completion by end of 2026 with final installation in 2028. The timeline for the Museum of Toronto Planning Study was originally delayed due to COVID-19. With consultants hired in late 2023, this project is now underway with new challenges due to interdivisional coordination.

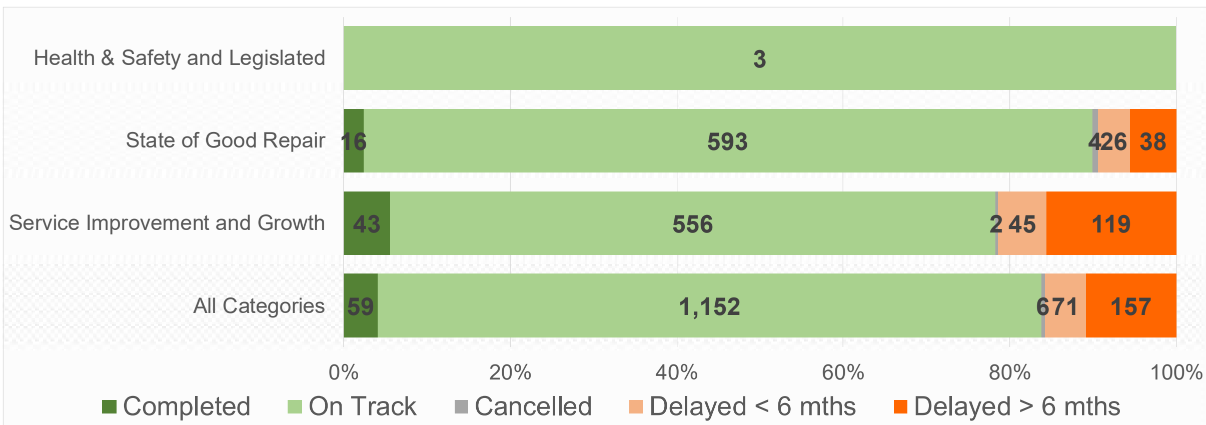
*Please note Total Approved Budget reflects the latest information available in the system

Parks and Recreation (P&R)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	1152
Completed	59
Cancelled	6
Project Mgmt and Capacity Issues	12
Procurement Delays	46
Vendor Issues	4
Site Condition Issues	4
Coordination Challenges	15
Stakeholder and Community Factors	9
Regulatory Delays	10
Cost Overruns and Rescoping	17
Other	111
Total # of Projects	**1445**

Key Discussion Points

- Parks and Recreation spent $50.488 million or 10.6% of the 2026 Capital Budget and is projecting a 2026 year-end spend of $410.280 million, or 86.2% of its 2026 Capital Budget of $475.807 million.
- Variance to date is largely timing related, expenditure realization is typically weighted toward later quarters, particularly once the core construction season is underway.
- Projected under-spending of $65.527 million is mainly attributed to a number of reasons as follows:
    - Procurement and contract award occurring late in the reporting period or expected in subsequent months.
    - Projects remain in design development, technical review, or scope refinement have not yet advanced to construction
    - Delays in projects requiring interdivisional and external coordination
- As of April 30, 2026, Parks and Recreation reported 1152 projects currently on-track ($330.7 million) and 59 completed projects ($17.8 million). 228 projects ($127.2 million) experienced delays primarily due to longer than anticipated RFP/RFQ processes, insufficient staff resources, site conditions, contractor issues, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, and other reasons mentioned above.

Parks and Recreation (P&R)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Land Acquisition	0.242		0.0%		0.0%			0.208	0.008	3.7%	On Track
Legislated	**0.242**		**0.0%**		**0.0%**			**0.208**	**0.008**	**3.7%**	
Park Development	3.431	0.464	13.5%	0.618	18.0%	Coordination Challenges	#1	26.200	23.055	88.0%	Delayed > 6 mths
Facility components	104.490	14.756	14.1%	61.009	58.4%			1,468.648	305.551	20.8%	On Track
Outdoor Recreation Centre	2.241	(0.527)	-23.5%	1.729	77.1%	Vendor Issues	#2	12.373	3.754	30.3%	Delayed > 6 mths
Parking Lots & Tennis Courts*	0.897	0.080	9.0%	1.688	188.2%			7.279	6.859	94.2%	On Track
Trails & Pathways	0.500		0.0%	0.300	60.0%	Coordination Challenges	#3	0.696	0.696	100.0%	Delayed < 6 mths
Special Facilities	6.283	0.233	3.7%	0.550	8.8%	Other	#4	87.499	34.031	38.9%	Delayed > 6 mths
Playgrounds/Waterplay*	0.256	0.043	16.9%	0.299	116.9%			231.892	9.052	3.9%	On Track
Pool	0.806		0.0%		0.0%			27.704	27.704	100.0%	On Track
Arena	0.319		0.0%		0.0%	Other	#5	0.514	0.514	100.0%	Delayed > 6 mths
State of Good Repair	**119.223**	**15.050**	**12.6%**	**66.192**	**55.5%**			**1,862.802**	**411.215**	**22.1%**	
Park Development	75.228	4.661	6.2%	58.057	77.2%	Other	#1	324.798	82.146	25.3%	Delayed > 6 mths
Facility components*	27.683	1.427	5.2%	37.079	133.9%			111.433	11.340	10.2%	On Track
Outdoor Recreation Centre	30.997	1.290	4.2%	23.867	77.0%	Cost Overruns and Rescoping	#2	152.888	23.408	15.3%	Delayed > 6 mths
Land Acquisition	10.767	0.372	3.5%	10.648	98.9%			302.244	0.524	0.2%	On Track
Parking Lots & Tennis Courts	0.099		0.0%		0.0%			1.101	1.101	100.0%	On Track
			36.3%		62.4%	Other	#3			58.7%	Delayed > 6 mths
			7.8%		35.0%	Other	#4			77.8%	Delayed > 6 mths
Playgrounds/Waterplay	27.227	2.222	8.2%	22.021	80.9%	Procurement Delays		285.314	50.911	17.8%	Delayed > 6 mths
Pool	0.292	0.005	1.7%	0.005	1.7%			0.292	0.097	33.2%	Completed
Arena*	1.200	0.893	74.4%	3.711	309.2%	Procurement Delays	#5	176.691	4.425	2.5%	Delayed < 6 mths
			33.8%		256.1%	Coordination Challenges				43.1%	Delayed > 6 mths
			3.1%		113.5%	Procurement Delays				8.8%	Delayed > 6 mths
			10.6%		51.6%	Other				44.1%	Delayed > 6 mths
Service Improvements	**228.197**	**17.110**	**7.5%**	**191.395**	**83.9%**			**1,641.098**	**292.387**	**17.8%**	
Park Development	34.197	2.153	6.3%	19.150	56.0%	Procurement Delays	#1	222.617	62.905	28.3%	Delayed > 6 mths
Facility components	0.558		0.0%		0.0%			1.214	1.214	100.0%	On Track
Outdoor Recreation Centre	5.738	0.095	1.7%	4.454	77.6%	Other	#2	39.913	4.842	12.1%	Delayed < 6 mths
Land Acquisition	28.251	3.934	13.9%	25.602	90.6%			91.725	79.297	86.5%	On Track
Parking Lots & Tennis Courts	0.788		0.0%		69.2%	Procurement Delays				1.1%	Delayed < 6 mths
Trails & Pathways*											On Track
Special Facilities*	0.675	0.002	0.2%		100.2%					20.5%	On Track
Playgrounds/Waterplay*	2.699	0.031	1.1%		115.5%					34.8%	On Track
Pool*	25.114	4.534	18.1%		124.4%					55.1%	On Track
Arena*	2.840	0.829	29.2%		308.1%					11.2%	On Track
Community Centres*	27.284	6.750	24.7%		215.9%	Procurement Delays				37.8%	Delayed > 6 mths
Growth Related	**128.145**	**18.328**	**14.3%**	**152.548**	**119.0%**			**1,344.798**	**522.993**	**38.9%**	
Projects Total	**475.807**	**50.488**	**10.6%**	**410.135**	**86.2%**			**4,848.906**	**1,226.603**	**25.3%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure $	YTD Expenditure %	Projected Actual to Year-End $	Projected Actual to Year-End %	Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
318 QUEENS QUAY WEST PARK DEVELOPMENT CONSTRUCTION	0.206		0.0%	0.206	100.0%	Coordination Challenges (internal divisions/agencies or external partners)	#10	22.326	3.315	14.8%	Delayed > 6 mths
	Start Date: Pop-up Park: Plan/Design: Apr-Sept 2025 Construction: Sept 2025-May 2026 Park and Aquatic Centre Design Competition: Start: 2028 Complete: 2029 Detailed Design: 2029-2031 AC/Park Construction: 2031-2036; **Original** Planned Completion Date: 12/30/2023; **Revised** Planned/ Actual Completion Date: 12/30/2036										
40 WABASH PARKDALE NEW COMMUNITY CENTRE *	3.585	0.170	4.7%	3.756	104.8%	Coordination Challenges (internal divisions/agencies or external partners)	#11	153.615	6.986	4.5%	Delayed > 6 mths
	Start Date: Design Phase: 2017 Construction Start: Q4 2026 ; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2030										
DAVISVILLE COMMUNITY POOL *	25.114	4.534	18.1%	31.250	124.4%	Coordination Challenges (internal divisions/agencies or external partners)	#12	71.835	37.582	52.3%	Delayed > 6 mths
	Start Date: Pre-Design / Investigation Phase - February 2017 Design Phase: October 2020 Construction Start: Aug 2024; **Original** Planned Completion Date: 03/30/2025; **Revised** Planned/ Actual Completion Date: 02/28/2027										
DON MILLS COMMUNITY RECREATION & ARENA FACILITY *	1.200	0.893	74.4%	3.646	303.9%	Procurement Delays	#13	176.251	4.394	2.5%	Delayed < 6 mths
	Start Date: Design Phase: January 2016 Construction Start: Q2 2027; **Original** Planned Completion Date: 12/31/2025; **Revised** Planned/ Actual Completion Date: 12/31/2030										
ETHENNONNHAWAHSTIHNEN COMMUNITY CENTRE AND INDOOR PLAY SPACE	2.607	0.220	8.4%	0.362	13.9%		#14	95.503	83.251	87.2%	On Track
	Start Date: 2013; **Original** Planned Completion Date: 12/31/2020; **Revised** Planned/ Actual Completion Date: 07/01/2027										
FMP-JOHN INNES CRC REDEVELOPMENT	5.288	0.225	4.3%	2.635	49.8%		#15	127.700	4.733	3.7%	On Track
	Start Date: Design Phase: March 2020 Construction Start: Q3 2026; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 07/30/2030										
IT-OPERATIONAL MODERNIZATION (FORMER ENTERPRISE WORK MANAGEMENT SYSTEM)	4.405	0.625	14.2%	3.474	78.9%		#16	23.359	15.879	68.0%	On Track
	Start Date: 01/01/2012; **Original** Planned Completion Date: 12/30/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										
IT-REGISTRATION, PERMITTING & LICENSING	6.618	1.180	17.8%	4.416	66.7%		#17	41.099	37.994	92.4%	On Track

IT REGISTRATION, PERMITTING & LICENSING (CLASS REPLACEMENT)	**Start** Date: Design Phase: May 2016 Implementation: July 2018; **Original** Planned Completion Date: 09/30/2019; **Revised** Planned/ Actual Completion Date: 12/31/2026										
LOWER YONGE STREET COMMUNITY CENTRE SPACE	1.352		0.0%	1.074	79.4%	Site Condition Issues	#18	19.033	18.281	96.1%	Delayed > 6 mths
	Start Date: Construction Start: May 10, 2021; **Original** Planned Completion Date: 03/31/2022; **Revised** Planned/ Actual Completion Date: 02/21/2027										
MOSS PARK - PARK REDEVELOPMENT	0.200		0.0%	0.055	27.5%	Coordination Challenges (internal divisions/agencies or external partners)	#19	0.500	0.325	65.0%	Delayed > 6 mths
	Start Date: Design Phase: March 2020 Construction Start: Q2 2028; **Original** Planned Completion Date: 11/15/2026; **Revised** Planned/ Actual Completion Date: 12/31/2034										
NORTH EAST SCARBOROUGH COMMUNITY CENTRE AND CHILD CARE CENTRE *	1.372	0.284	20.7%	1.656	120.7%		#20	91.135	86.380	94.8%	Completed
	Start Date: Design Phase - 2017 to 2020 Construction Start: Q4 2021; **Original** Planned Completion Date: 06/30/2023; **Revised** Planned/ Actual Completion Date: 11/03/2025										
WALLACE EMERSON (GALLERIA) CRC AND PARK DEVELOPMENT*	0.200	0.165	82.6%	4.195	2097.6%	Coordination Challenges (internal divisions/agencies or external partners)	#21	80.583	59.241	73.5%	Delayed > 6 mths
	Start Date: Construction: June 20, 2022; **Original** Planned Completion Date: 06/30/2024; **Revised** Planned/ Actual Completion Date: 12/31/2026										
WESTERN NORTH YORK NEW COMMUNITY CENTRE AND CHILD CARE CENTRE *	11.121	1.981	17.8%	32.074	288.4%		#22	136.134	19.717	14.5%	On Track
	Start Date: Design Phase: February 2016 Construction Start: Q2 2025; **Original** Planned Completion Date: 12/31/2020; **Revised** Planned/ Actual Completion Date: 12/31/2028										

Note Section:

*Additional funding will be accelerated to 2026 through future variance reports to align with project delivery timeline.

Note # 1
Park Development spending remains below plan as several projects are still in design development, public consultation, approvals, and detailed scope refinement phases. This is particularly common for park renewal and enhancement initiatives that require coordination across internal stakeholders, external agencies, utilities, and permitting bodies before site works can proceed. As projects advance into tendering and construction readiness, spending is expected to ramp up more

Note # 2

Multiple projects related to sports field improvements, lighting upgrades, and track resurfacing continue to advance through phased delivery. Construction timing has been sequenced to minimize impacts to seasonal programming, resulting in delays to on-site mobilization. Environmental reviews and permitting requirements (e.g., TRCA coordination) have extended pre-construction timelines for several sites.

Note # 3

Delivery progress is ongoing across several trail rehabilitation and expansion projects. Project advancement has been constrained by environmental assessments, permitting requirements, and coordination with utilities and adjacent infrastructure projects. Several projects remain in design or pre-tender stages, with construction expected to proceed once approvals and coordination are finalized.

Note # 4
Expenditures in Special Facilities are consistent with the early-stage nature of this portfolio, where larger and more complex projects often require longer lead times for design coordination, technical review, procurement planning, and implementation sequencing. As a result, spending in the first four months is generally modest relative to the annual budget, with more substantial activity anticipated once project readiness milestones are achieved and contracts move into active delivery.

Note # 5

Arena projects are progressing in line with approved plans, primarily focused on state-of-good-repair upgrades and lifecycle renewal work. Established multi-year contracts and defined scopes have supported stable delivery and predictable expenditure patterns. No significant project-level disruptions have been identified at this time, with work continuing as scheduled.

Note # 6
Spending in Community Centres is below plan primarily due to the timing of major state-of-good-repair, lifecycle renewal, and facility improvement projects that are still progressing through design completion, tender issuance, and contract award. A number of larger recreation facility projects typically experience limited expenditure activity in the first quarter as project teams finalize scope, sequencing, and operational coordination requirements before physical construction begins. Expenditures are expected to increase as construction mobilizes and invoices associated with awarded contracts begin to flow in later quarters.

Note # 7

A number of naturalization, stormwater management, and energy efficiency projects are advancing, with several in design and approvals phases. Progress has been impacted by environmental permitting requirements and coordination with broader infrastructure and park development initiatives. Implementation timelines remain dependent on completion of technical studies and regulatory approvals.

Note # 8

IT-related capital projects, including system modernization and infrastructure upgrades, are progressing through phased implementation. Delivery timelines have been affected by vendor onboarding requirements, integration with Technology Services, and evolving cybersecurity and technical standards. Projects continue to advance, with expenditures expected to align as implementation phases are completed.

Note # 9

Rehabilitation and resurfacing projects are underway across multiple locations, including upgrades to accessibility, drainage, and lighting systems. Construction timing remains constrained by weather-dependent windows and coordination with park operations and adjacent works. Several projects are in tendering or pre-construction stages, with construction activity expected to accelerate during peak season.

Note # 10

318 QUEENS QUAY W PARK DEVELOPMENT: This project is advancing through a phased delivery approach. A pop-up park is planned for completion in time for FIFA, supported by cash flow from 2025-2027, with remaining funds allocated for the property's full build-out. Stakeholder engagement with the ward Councillor, advisory committees, and public is scheduled for late 2025/2026 to finalize project objectives and programming. The project scope has been expanded to incorporate additional opportunities identified since the original design competition, reflecting significant changes in property conditions and site context. Coordination continues with adjacent development at 360-380 Queens Quay, which will contribute an additional parkland parcel—a transfer completed in 2024. The division is collaborating with the local councillor and Waterfront Toronto to finalize next steps.

Note # 11

40 WABASH PARKDALE NEW COMMUNITY CENTRE: This project is in its final pre-construction phase, with construction anticipated to begin in Fall 2026.
Project Development & Community Engagement: Extensive community engagement spanning 2020-2023 culminated in an approved Schematic Design, with Indigenous engagement completed in December 2023. The Design Review Panel endorsed the project in April 2022.
Regulatory & Environmental Compliance: All required studies have been completed, including a Railway Risk Mitigation study (coordinated with Metrolinx) and Phase 2 Environmental Site Assessment. A Record of Site Condition has been submitted to facilitate the land use change from industrial to community centre.
Current Status: Construction Contract Documents are 100% complete and have been issued for tender. The construction tender was released on March 22, 2026, with closing scheduled for June 4, 2026. Concurrently, the Site Plan Approval application (submitted June 2024) and Building Permit application (submitted February 2025) are progressing through their respective review processes.

Note # 12

DAVISVILLE COMMUNITY POOL: Construction is progressing on schedule with structural steel framing currently being installed for the 1st, 2nd, and 3rd floors. The project overcame initial procurement challenges when a single high bid exceeded budget in 2023, leading to a successful second tender awarded in May 2024. Following receipt of Site Plan Approval and building permits, construction commenced in August 2024. Foundational work—including excavation shoring, soil remediation, and foundation installation—is now complete. To support construction staging, one lane of Davisville Avenue has been temporarily closed. All required agreements with TDSB and TLC are finalized, and the land conveyance peer review for street right-of-way widening is complete.

Note # 13

DON MILLS COMMUNITY RECREATION & ARENA FACILITY: The project is advancing through regulatory approvals with construction tender planned for 2026. The Design Development Report was completed and approved in April 2025, following extensive community engagement across three phases and reviews by the Accessibility Committee (September 2024) and Design Review Panel (December 2024). Key design refinements include increasing below-grade parking from 69 to 149 spaces. Site Plan Approval and Building Permit applications are currently under review, and construction contract documents are being prepared. The project site at 844 Don Mills Road is expected to transfer from Aspen Ridge Homes to the City in 2026.

Note # 14

ETHENNONNHAWAHSTIHNEN CC INDOOR PLAY SPACE: The community centre and library have been fully operational since July 2023, with a celebratory community opening held in March 2024. The original construction is 99% deficiency-free. An expanded scope is now underway to convert the mini gym into an indoor play space. Centennial Centre for Science and Technology has been contracted for this work, and public consultation was completed in February 2025 (summary available on the project webpage). Detailed design is currently in development, with construction anticipated to begin Fall 2025 and complete in early 2026. The warranty period extends to December 2027.

Note # 15

FMP-JOHN INNES CRC REDEVELOPMENT DESIGN & CONSTRUCTION: The project has reached 90% contract document completion and is awaiting Site Plan Approval and building permit issuance. The building permit application was submitted in February 2025. The Indigenous public art competition, led by an Indigenous curator, was successfully completed in June 2024, with artwork planned for both interior and exterior locations near the park entrance. Construction tender is anticipated for Q1 2026, with funding acceleration to 2025 planned through a future variance report to align with the project delivery timeline.

Note # 16

IT-OPERATIONAL MODERNIZATION: This division-wide modernization initiative is actively reviewing current business processes and technology system capabilities to identify gaps and establish foundations for future technology improvements. Current workstreams include process mapping, asset data validation and collection, and deployment of interim tools to modernize key operational processes.

Note # 17

IT-REGISTRATION, PERMITTING & LICENSING: Post-launch system stabilization continues as Phase 2 advances. This phase encompasses 8 product development stories and enhancement requests identified during Phase 1. Multiple product developments are scheduled for release in Q3 and Q4 2025, with remaining items launching in Q2 2026. The project team is driving business transformation by implementing out-of-the-box functionality for online facility booking and gift card sales. Staff change management remains a Phase 2 priority.

Note # 18

LOWER YONGE STREET COMMUNITY CENTRE SPACE: The facility has been operational and open to the public since June 2023, with the pool opening in October 2023. Shell construction and interior fit-out are substantially complete. Property conveyance and shared facilities agreements were finalized in November 2023. Current Status: The pool has been closed to the public since November 27, 2024, due to pool tank deficiencies requiring repair. The closure is expected to continue through 2025 and 2026 while Capital Projects Design & Delivery coordinates repairs to return the pool to operation.

Note # 19

MOSS PARK - PARK REDEVELOPMENT DESIGN: Detailed park design is progressing, followed by contract document preparation. The design is being coordinated with adjacent projects including the John Innes Community Recreation Centre replacement and the Metrolinx Ontario Line Moss Park station. This multi-project coordination has added complexity and extended the timeline. Key Constraint: Tender documents will be held until Ontario Line completion dates are confirmed and Metrolinx returns the parkland being used for staging. Full parkland return is anticipated in 2030.

Note # 20

NORTH EAST SCARBOROUGH COMMUNITY CENTRE AND CHILD CARE CENTRE: The Community Recreation Centre and childcare facility opened to the public in October 2025, following full building occupancy granted on October 3, 2025. Construction was completed by Aquicon Construction Company under an agreement executed in January 2022. The project is currently in its warranty period.

Note # 21

WALLACE EMERSON (GALLERIA) CRC AND PARK DEVELOPMENT: The project is progressing toward completion with substantial performance forecasted for May 2026. Following Council's 2025 approval to defer a portion of the cashflow to 2026, commissioning, handover, and project closeout (excluding warranty obligations) are targeted for completion by end of 2026.

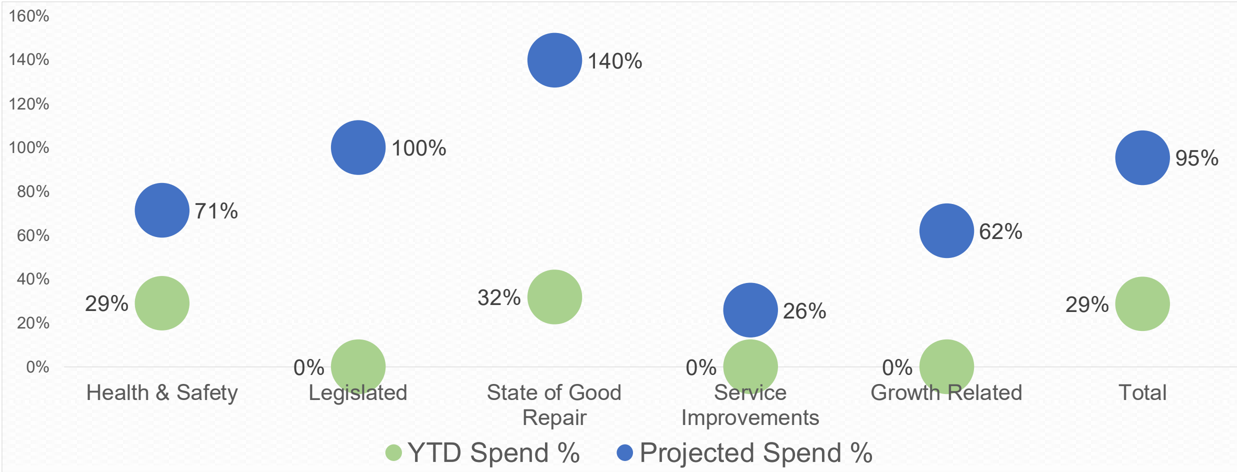
Note # 22

WESTERN NORTH YORK NEW COMMUNITY CENTRE AND CHILD CARE CENTRE: Construction commenced in June 2025 following contract execution with Pomerleau and issuance of NOAC and Building Permits. As of May 2026, the project is approximately 20% complete with the building foundation fully placed. Current Activities: Structural steel erection, pool basin construction, and site servicing are underway. Mass timber installation is planned to commence June 2026, with permanent power energization scheduled for August 2026 and building envelope completion by year-end. The project achieved key regulatory milestones including Site Plan Approval (September 2024), easement agreement with TCDSB (April 2024), and watermain upgrades (100% complete). Three public artists are developing art installation designs. Substantial Completion is planned for September 2028, Total Performance for December 2028, followed by a 2-year warranty period.

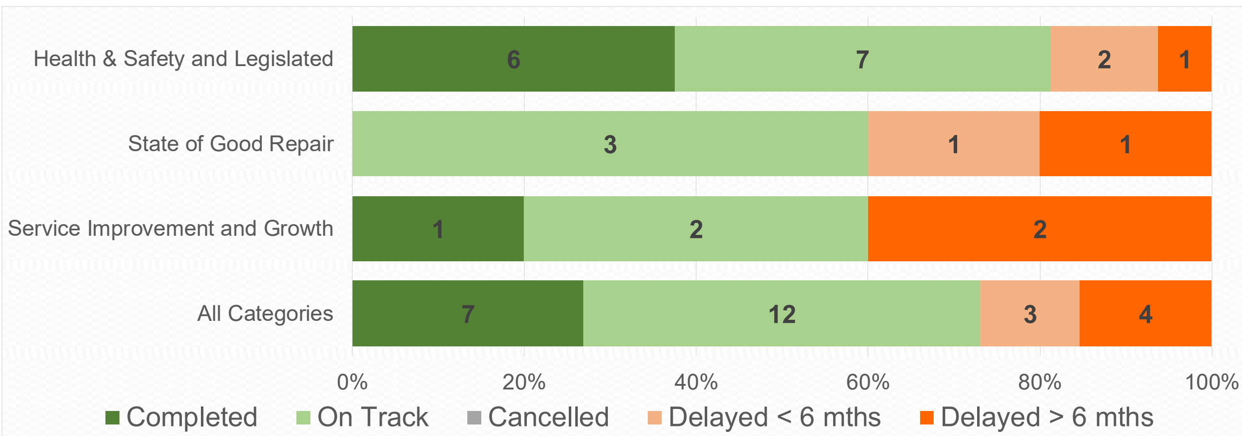
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Fire Services (FIR)

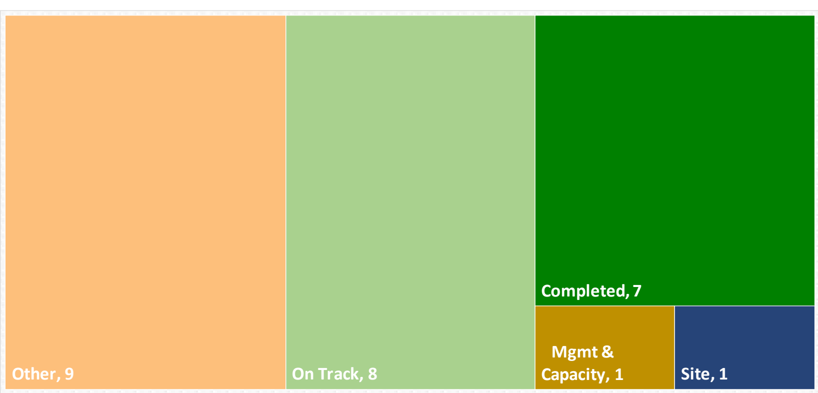
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	8
Completed	7
Cancelled	0
Project Mgmt and Capacity Issues	1
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	1
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	9
Total # of Projects	**26**

Key Discussion Points

- Toronto Radio Infrastructure Project (TRIP): Delays in 2025 invoices and a change in the payment schedule resulted in increased planned 2026 expenditures. There is no impact to the total budget, and an in-year adjustment will be made in Q2/Q3 to accelerate funds from future years once costs are refined.

- Feasibility Study - Flemingdon Station: The total cost to complete this project is expected to be higher than originally planned due to development-related approvals such as Zoning and Site Plan Control Application. An in-year adjustment will be made in Q2 to reallocate funds from other projects with underspending once costs are refined.

Toronto Fire Services (FIR)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Personal Protection Equipment Replacement	4.242	2.539	59.9%	4.242	100.0%			10.193	5.203	51.0%	On Track
Stationwear Decontamination Equipment - Phase 2	1.594	0.072	4.5%	0.344	21.6%	Other	1	3.153	1.631	51.7%	Completed
Replacement of Portable Radios	1.310		0.0%	0.900	68.7%			5.050	3.570	70.7%	Delayed > 6 mths
Toronto Fire Services Security Program	0.677		0.0%	0.386	57.0%	Other	2	2.560	0.077	3.0%	On Track
Replacement of Fire Apparatus Exhaust System	0.566	0.245	43.3%	0.323	57.1%	Other	3	0.575	0.254	44.2%	Completed
PPE Decontamination Equipment - Phase 2	0.501	0.138	27.5%	0.176	35.1%	Other	1	0.943	0.580	61.5%	Completed
Mass Spectrometer CBRNE Equipment	0.388		0.0%	0.388	100.0%			0.970		0.0%	On Track
Remotely Piloted Aircraft Systems	0.254		0.0%	0.100	39.4%	Project Mgmt and Capacity Issues	4	0.254		0.0%	Delayed < 6 mths
Bunker Suit Washer Extractor Installation	0.237	0.007	3.0%	0.033	13.9%	Other	1	0.420	0.190	45.2%	Completed
Emergency Medical Bags	0.175		0.0%	0.175	100.0%			0.175		0.0%	Delayed < 6 mths
45mm and 65mm Jacketed Fire Hose Replacement	0.136	0.017	12.3%	0.136	100.0%			0.165	0.046	27.7%	On Track
Fireboat Dock Repair Station 334	0.134		0.0%	0.016	11.9%	Other	3	0.446	0.312	69.9%	Completed
Breathing Air Compressors Replacement	0.178		0.0%	0.178	100.0%			0.339	0.161	47.6%	On Track
Mobile Driver Simulator	0.027		0.0%	0.027	100.0%			0.027		0.0%	Completed
Health & Safety	**10.419**	**3.018**	**29.0%**	**7.424**	**71.3%**			**25.270**	**12.023**	**47.6%**	
Fire Boat Dry Docking	0.264		0.0%	0.264	100.0%			0.264		0.0%	On Track
Replacement of HUSAR Equipment	0.050		0.0%	0.050	100.0%			0.050		0.0%	On Track
Legislated	**0.314**		**0.0%**	**0.314**	**100.0%**			**0.314**		**0.0%**	
Toronto Radio Infrastructure Project	5.101	1.823	35.7%	7.515	147.3%		9	15.170	5.207	34.3%	On Track
TFS Minor Building Repair	0.424	0.087	20.6%	0.424	100.0%			1.960	1.196	61.0%	On Track
CAD Upgrade	0.349		0.0%	0.349	100.0%			0.694	0.158	22.7%	On Track
Training Simulators and Facilities Rehabilitation	0.171	0.038	22.3%	0.071	41.4%	Other	5	0.185	0.110	59.7%	Delayed > 6 mths
Feasibility Study - Flemingdon Station	0.075		0.0%	0.187	251.2%		9	0.172	0.039	22.9%	Delayed < 6 mths
State of Good Repair	**6.120**	**1.948**	**31.8%**	**8.546**	**139.6%**			**18.181**	**6.711**	**36.9%**	
Flemingdon Park New Fire Station & Truck	0.122		0.0%	0.050	41.2%	Site Condition Issues	6	16.300	0.029	0.2%	Delayed > 6 mths
Fire Prevention Technology Integration	0.072		0.0%		0.0%	Other	7	1.010	0.938	92.9%	Delayed > 6 mths
Service Improvements	**0.193**		**0.0%**	**0.050**	**25.9%**			**17.310**	**0.967**	**5.6%**	
Feasibility Study of Fire Academy	0.194		0.0%	0.101	51.9%	Other	8	0.300	0.056	18.5%	On Track
Test Fit - Christie Station	0.033		0.0%	0.033	100.0%			0.033		0.0%	On Track
HUSAR Building Expansion	0.019		0.0%	0.019	100.0%			6.797	6.778	99.7%	Completed
Growth Related	**0.245**		**0.0%**	**0.152**	**62.0%**			**7.129**	**6.834**	**95.8%**	
Projects Total	**17.292**	**4.966**	**28.7%**	**16.486**	**95.3%**			**68.203**	**26.534**	**38.9%**	

Note Section:

Note # 1

The project was completed under budget due to highly competitive procurement strategy and less than expected complexity. Remaining funds will be repurposed throughout the year.

Note # 2

Data server costs are not being incurred, and the installation costs are lower than expected resulting in an overall underspending.

Note # 3

Projects were completed under budget, pending outstanding invoices and closeout documentations.

Note # 4

Delayed due to staffing capacity and competing priorities. Project is expected to be completed in 2027.

Note # 5

Required training infrastructure for purchase is in the research phase. Project is expected to be completed in Q2 of 2027.

Note # 6

The design work is delayed due to required shared land use legal agreement to address parking and recreational requirements by Parks and Recreation. The zoning and site plan approvals are moving forward to enable design phase to start in November 2026.

Note # 7

Project is on hold while pending a decision on a change of solution in the design phase.

Note # 8

Project is undertaking an Architectural Test Fit, Consolidation and Phasing Study. Expected completion of the study is Q2 of 2026.

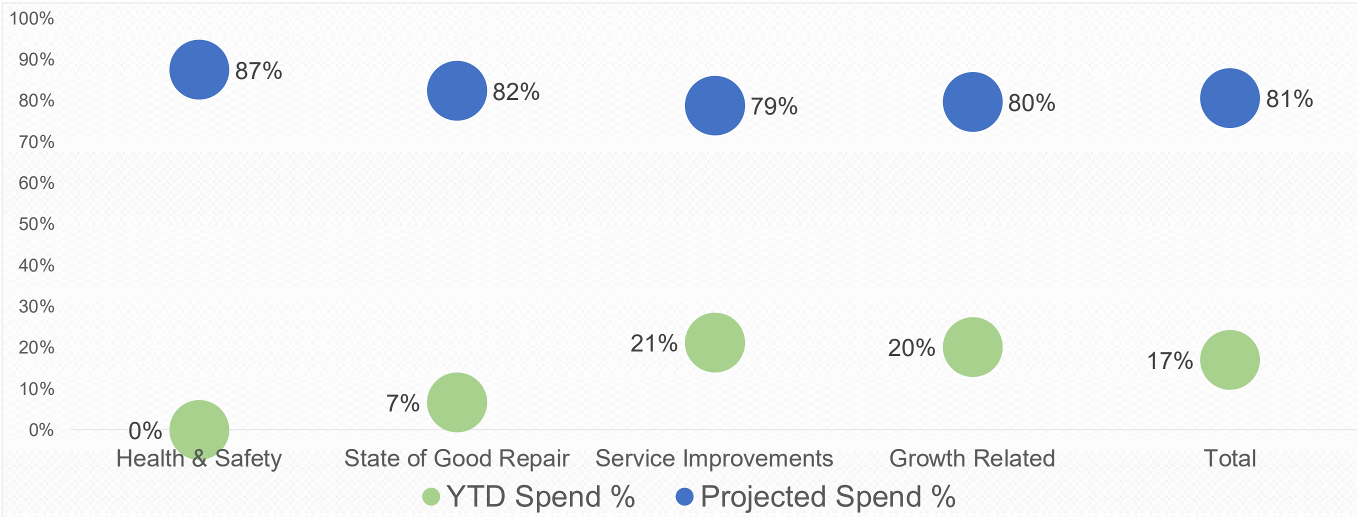
Note # 9

Project costs are expected to be higher than originally planned in 2026. An in-year adjustment will be made through Q2/Q3 variance to adjust funds once costs are refined.

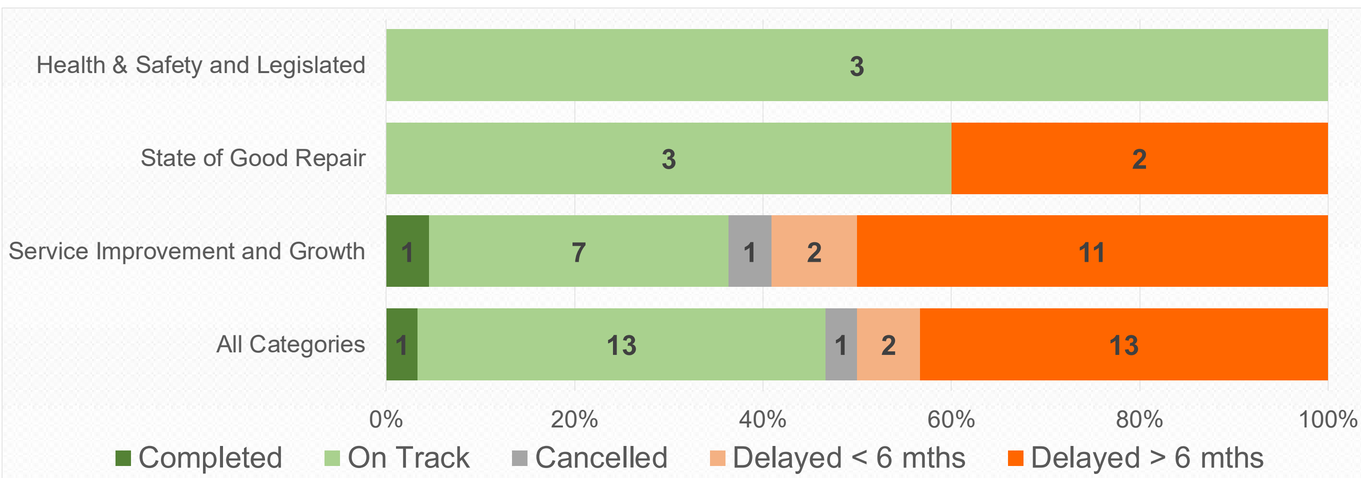
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Paramedic Services (TPS)

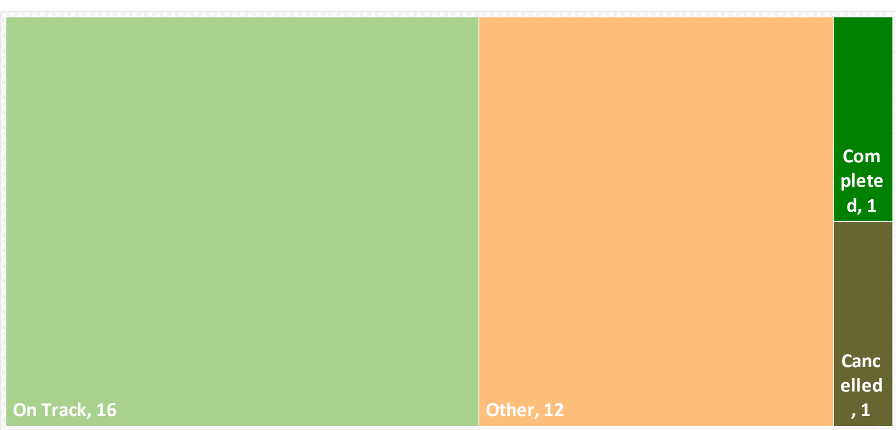
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	16
Completed	1
Cancelled	1
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	12
Total # of Projects	**30**

Toronto Paramedic Services (TPS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Power Stretchers Supplemental 2025	0.187		0.0%	0.187	100.0%			1.600	1.413	88.3%	On Track
Power Stretchers Replacements 2026	4.000		0.0%	3.500	87.5%			4.000		0.0%	On Track
Defibrilator Replacement 2026	1.000		0.0%	0.850	85.0%			1.000		0.0%	On Track
Health & Safety	**5.187**		**0.0%**	**4.537**	**87.5%**			**6.600**	**1.413**	**21.4%**	
Mobile Data Communications	0.992	0.360	36.3%	0.992	100.0%			1.565	0.933	59.6%	On Track
Medical Equipment Replacement	2.253		0.0%	2.053	91.1%	Other	1	10.023	7.769	77.5%	On Track
Portable Radio Replacement	1.148		0.0%	1.108	96.5%			4.059	2.111	52.0%	Delayed > 6 mths
Dispatch Console Replacement	0.435		0.0%	0.135	31.0%	Other	2	2.882	2.447	84.9%	On Track
CAD Upgrade	0.601		0.0%	0.181	30.1%	Other	3	1.461	0.860	58.9%	Delayed > 6 mths
State of Good Repair	**5.429**	**0.360**	**6.6%**	**4.469**	**82.3%**			**19.990**	**14.121**	**70.6%**	
Next Generation 9-1-1	0.406	0.093	22.9%	0.406	100.0%			1.050	0.737	70.2%	On Track
Capital Asset Management Planning	2.585	0.638	24.7%	2.285	88.4%			6.654	4.707	70.7%	Delayed > 6 mths
Future Strategic Staging Locations F-SSL	0.031		0.0%	0.001	4.1%	Other	4	0.500	0.019	3.7%	Delayed > 6 mths
Asset Tracking	0.429		0.0%	0.029	6.8%	Other	5	2.785	0.056	2.0%	Delayed < 6 mths
Service Improvements	**3.451**	**0.731**	**21.2%**	**2.721**	**78.8%**			**10.989**	**5.518**	**50.2%**	
Additional Ambulances 7 Per Year - 2025	0.048		0.0%	0.048	100.0%			2.800	2.752	98.3%	On Track
Additional Ambulances 7 Per Year - 2026	2.800		0.0%	2.000	71.4%			2.800		0.0%	On Track
Multi-Function Station #2 - Construction	28.132	7.675	27.3%	24.132	85.8%			126.695	16.591	13.1%	Delayed > 6 mths
Multi-Function Station #2 Facility - TPS	1.519	0.084	5.6%	0.719	47.3%	Other	6	4.900	2.363	48.2%	Delayed > 6 mths
Additional ERV	1.298	0.499	38.4%	1.298	100.0%			2.340	1.042	44.5%	On Track
Ambulance Post - 30 Queens Plate Drive	1.195	0.051	4.3%	0.595	49.8%	Other	7	15.048	0.904	6.0%	Delayed > 6 mths
Ambulance Post - 330 Bering Ave.						Other	8	0.799	0.599	75.0%	Completed
Ambulance Post #3 - 844 Don Mills CRC	0.025		0.0%	0.020	80.0%			2.900		0.0%	Delayed > 6 mths
Ambulance Post #4 - 4610 Finch Ave East	0.680		0.0%	0.480	70.6%			9.575	0.395	4.1%	Delayed > 6 mths
Rivalda Stores	1.082		0.0%	0.982	90.8%			7.201	0.219	3.0%	Delayed > 6 mths
Multi-Function Station #3 - Design - 610 Bay St.	0.056	0.045	81.3%	0.056	100.0%			4.665	0.155	3.3%	Delayed > 6 mths
Multi-Function Station #3 - Phase 2 - 610 Bay St.	1.200		0.0%	0.840	70.0%			96.000		0.0%	On Track
Multi-Function Station #5 - Design - 18 Dyas Rd.	0.016		0.0%	0.006	37.2%	Other	9	8.050	0.034	0.4%	Delayed > 6 mths
Equipment & Garage - 1116 King St W	1.961	0.041	2.1%	0.961	49.0%	Other	10	12.550	0.564	4.5%	Delayed < 6 mths
Ambulance Vehicle Training AVT Facility	0.157	0.029	18.5%	0.157	100.0%	Other	11	1.650	0.072	4.4%	Cancelled
CACC Backup Upgrade with Equipment			0.0%	0.975	67.0%					0.2%	Delayed > 6 mths
Garage & Station - 1050 Ellesmere Road			0.0%	0.050	100.0%					0.0%	On Track
Station - Ward Island			0.0%	0.050	25.0%	Other				0.0%	On Track
Growth Related	**41.873**	**8.424**	**20.1%**	**33.368**	**79.7%**			**335.423**	**25.735**	**7.7%**	
Projects Total	**55.941**	**9.515**	**17.0%**	**45.096**	**80.6%**			**373.002**	**46.786**	**12.5%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Multi-Function Station #2 - Construction	28.132	7.675	27.3%	24.132	85.8%			126.695	16.591	13.1%	Delayed > 6 mths
	Start Date: 01/01/2017; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2029										

Ambulance Post - 30 Queens Plate Drive	1.195	0.051	4.3%	0.595	49.8%	Other	7	15.048	0.904	6.0%	Delayed > 6 mths
	Start Date: 01/01/2019; **Original** Planned Completion Date: 12/31/2023; **Revised** Planned/ Actual Completion Date: 12/31/2026										
Multi-Function Station #3 - Design - 610 Bay St.	0.056	0.045	81.3%	0.056	100.0%			4.665	0.155	3.3%	Delayed > 6 mths
	Start Date: 01/01/2022; **Original** Planned Completion Date: 12/31/2025; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Multi-Function Station #3 - Phase 2 - 610 Bay St.	1.200		0.0%	0.840	70.0%			96.000		0.0%	On Track
	Start Date: 01/01/2026; **Original** Planned Completion Date: 12/31/2031										
Multi-Function Station #5 - Design - 18 Dyas Rd.	0.016		0.0%	0.006	37.2%	Other	9	8.050	0.034	0.4%	Delayed > 6 mths
	Start Date: 01/01/2022; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2028										

Note Section:

Note # 1

The Medical Equipment Replacement project increased by $0.7 million to address updated equipment replacement requirements.

Note # 2

Spending on the Dispatch Console Replacement project is lower than planned due to delays in vendor delivery and implementation activities associated with the nationwide NG911 migration. Additional project requirements, including console replacement at the training facility at the Don Mills site, are currently being finalized. Construction and installation activities are expected to continue through 2027, with substantial completion anticipated by Q2 2027.

Note # 3

The Computer-Aided Dispatch (CAD) Upgrade project has experienced delays of over six months due to procurement related timing impacts. Implementation is now underway, with installation and rollout activities in progress. Cutover is scheduled for Q4 2026.

Note # 4

The Future Strategic Staging Locations (F-SSL) project has been delayed by over six months due to internal approvals, staff changes, and expanded scope. A new RFP is in progress with an expected project completion in 2026.

Note # 5

The Asset Tracking project has begun using the M5 electronic asset management system to track and maintain equipment, starting with power stretchers, and supported by Toughbook's. The project is expected to extend the equipment life through timely maintenance and to minimize misplaced assets. Implementation of the 5G solution has delayed the project by over six months with an expectation completion in 2027.

Note # 6

The Multi-Function Station #2 Facility project, which involves parking coordination with Toronto Police Services, has been delayed by more than six months due to City Planning design revisions and ongoing coordination on parking access. The Site Plan Control application was submitted in March 2026 and is currently under review.

Note # 7

The Ambulance Post – 30 Queens Plate Drive project has been delayed by over six months due to a scope change from a temporary to a permanent facility with added staff amenities, requiring additional design work, approvals, and coordination with Toronto Fire Services. The building permit and General Contractor tender are now both expected in Q4 2026, with project completion anticipated 18–24 months after contract award.

Note # 8

The Ambulance Post at 330 Bering Ave has been successfully completed and is now operational as a response-vehicle post.

Note # 9

The Multi-Function Station #5 - Design - 18 Dyas Rd. project has been delayed by over six months due to coordination challenges involving the relocation of multiple City of Toronto division tenants, with phased occupancy planned for 2026 pending CreateTO's tenant relocation efforts and approval of the fuel site move.

Note # 10

The Equipment & Garage - 1116 King St W project experienced procurement delays following an initial unsuccessful RFP in December 2024; however, progress has since resumed with a consultant awarded in March 2025. Ongoing design, environmental remediation, and pre-construction activities are advancing, with the project currently in active implementation.

Note # 11

The Ambulance Vehicle Training (AVT) Facility project was cancelled effective February 26, 2026, due to insufficient remaining time for use prior to the commencement of Phase 1 of the Downsview Development.

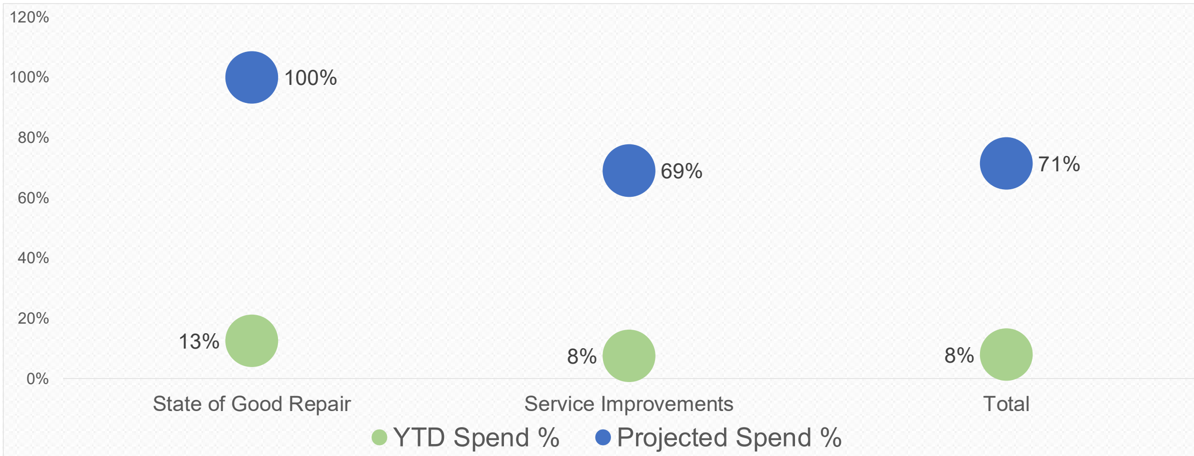
Note # 12

As of April 30, 2026, the Station Ward Island project charter is complete and ready for execution. The Project Management Office will release it once FIFA-related activities have concluded.

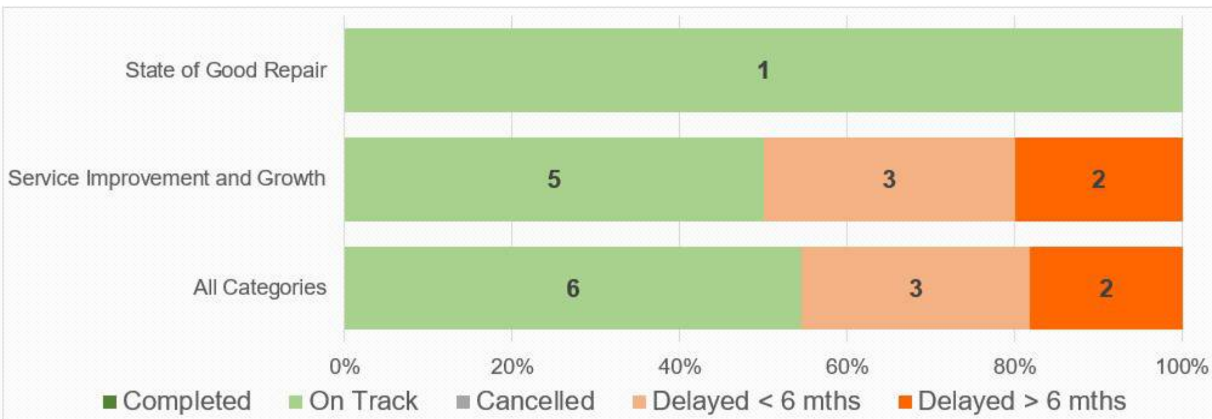
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Shelter and Support Services (TSSS)

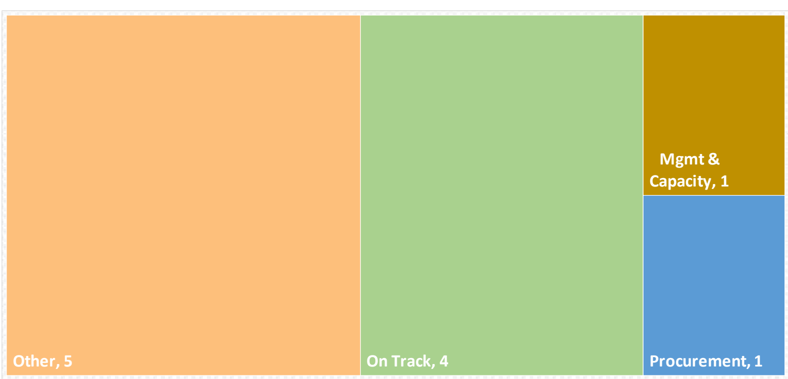
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	4
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	1
Procurement Delays	1
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	5
Total # of Projects	**11**

Key Discussion Points

Although the overall spending rate is projected at 71.4%, the two largest major capital projects, GSR and HSCIS, which represent 67.6% of the 2026 Budget, are on track and expected to exceed an 80.0% spending rate. SOGR, which represents 7.4% the 2026 Budget, is also projected to be fully spent.

Toronto Shelter and Support Services (TSSS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
TSSS - SOGR	7.680	0.975	12.7%	7.679	100.0%			29.290	0.975	3.3%	On Track
State of Good Repair	**7.680**	**0.975**	**12.7%**	**7.679**	**100.0%**			**29.290**	**0.975**	**3.3%**	
George Street Revitalization (GSR)	23.448	2.365	10.1%	21.138	90.2%		1	687.442	123.203	17.9%	On Track
Housing and Shelter Infrastructure Development (Formerly, Addition of 1000 New Shelter Beds)	6.948	0.025	0.4%		16.6%	Other				70.8%	Delayed < 6 mths
COVID - 19 Resilience Response	2.813	0.072	2.6%		49.8%	Other				68.0%	On Track
AODA	9.248	0.028	0.3%		21.6%	Other				31.8%	Delayed > 6 mths
Office Modernization Project	0.922		0.0%		54.2%	Procurement Delays				76.2%	Delayed < 6 mths
SMIS Study	0.100		0.0%		0.0%	Other				0.0%	Delayed < 6 mths
Spadina Project	0.871	0.028	3.2%		100.0%					1.7%	On Track
Winter Plan	4.791	0.084	1.8%		15.1%	Other				18.4%	On Track
Homelessness Services Capital Infrastructure Strategy (HSCIS)	47.079	4.759	10.1%		82.7%					25.9%	On Track
IT Tool - Incidents of Anti-Black Racism	0.375		0.0%		0.0%	Project Mgmt and Capacity Issues				0.0%	Delayed > 6 mths
Service Improvements	**96.594**	**7.362**	**7.6%**	**66.722**	**69.1%**			**1,389.202**	**369.089**	**26.6%**	
Projects Total	**104.274**	**8.337**	**8.0%**	**74.401**	**71.4%**			**1,418.492**	**370.063**	**26.1%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
George Street Revitalization (GSR)	23.448	2.365	10.1%	21.138	90.2%		1	687.442	123.203	17.9%	On Track
	Start Date: 01/01/2016; **Original** Planned Completion Date: 11/30/2023; **Revised** Planned/ Actual Completion Date: 12/31/2029										
Housing and Shelter Infrastructure Development (Formerly, Addition of 1000 New Shelter Beds)	6.948	0.025	0.4%	1.153	16.6%	Other	2	130.114	92.060	70.8%	Delayed < 6 mths
	Start Date: 01/01/2018; **Original** Planned Completion Date: 12/31/2020; **Revised** Planned/ Actual Completion Date: 06/30/2028										
Homelessness Services Capital Infrastructure Strategy (HSCIS)	47.079	4.759	10.1%	38.935	82.7%		8	507.552	131.661	25.9%	On Track
	Start Date: 07/01/2024; **Original** Planned Completion Date: 12/31/2033; **Revised** Planned/ Actual Completion Date: 12/31/2033										

Note Section:

Note # 1: George Street Revitalization (GSR)
GSR Transition: Remedial work to address unforeseen site conditions at 2299 Dundas is underway, with project completion on track for Q3 2026.
GSR Main: A schematic design package has been developed for review, with Class C Costing expected in May 2026. Demolition is expected for Q4 2026, followed by construction in Q1 2027 and substantial completion anticipated in Q4 2029.

Note # 2: Housing and Shelter Infrastructure Development
Projected year-end underspending is primarily due to construction delays at 233 Carlton, expected to be resolved in early June 2026, with completion in Q3 2026. As a result, the start of construction at 67 Adelaide, which is currently in the tender phase, has been deferred to Q4 2026 following completion of 233 Carlton. Project completion is now anticipated in Q2 2028.

Note # 3: COVID - 19 Resilience Response
Year-end underspending is expected due to significant design work and consultation at one site. The project remains on track for completion in Q4 2027.

Note # 4: AODA

Projected year-end underspending reflects the significant tendering delays, resulting in deferred construction starts at three sites, with completion anticipated in 2028. An additional site has been identified, with construction anticipated to start in Q2 2026 and be completed in Q4 2026.

Note # 5: Office Modernization Project
Four sites have been delayed due to contract constraints, with completion deferred to Q1 2027.

Note # 6: SMIS Study
The project will be reassessed in 2026, with anticipated spending in 2027.

Note # 7: Winter Plan
The plan remains consistent with the previous year, leveraging temporary and cost-effective options, and deferring the need for new permanent sites. Permanent sites will still be required, with completion expected in Q4 2028.

Note # 8: Homelessness Services Capital Infrastructure Strategy (HSCIS)
Eleven sites have been secured. Construction continues at two sites, design is progressing across eight sites, and one site remains in the early planning stage.

Note # 9: IT Tool - Incidents of Anti-Black Racism
The project has been delayed due to capacity constraints within the Technology Services Division and is now scheduled to begin in 2027, with completion in Q3 2028.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Community Development & Social Services

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Children's Services	4M-2026	7.03	2.46	6.77	96.4%		Ⓖ
Seniors Services and Long-Term Care	4M-2026	33.57	3.21	15.34	45.7%		Ⓡ
Toronto Employment & Social Services	4M-2026	0.80	0.00	0.80	100.0%		Ⓖ
TOTAL	4M-2026	41.39	5.67	22.91	55.3%		

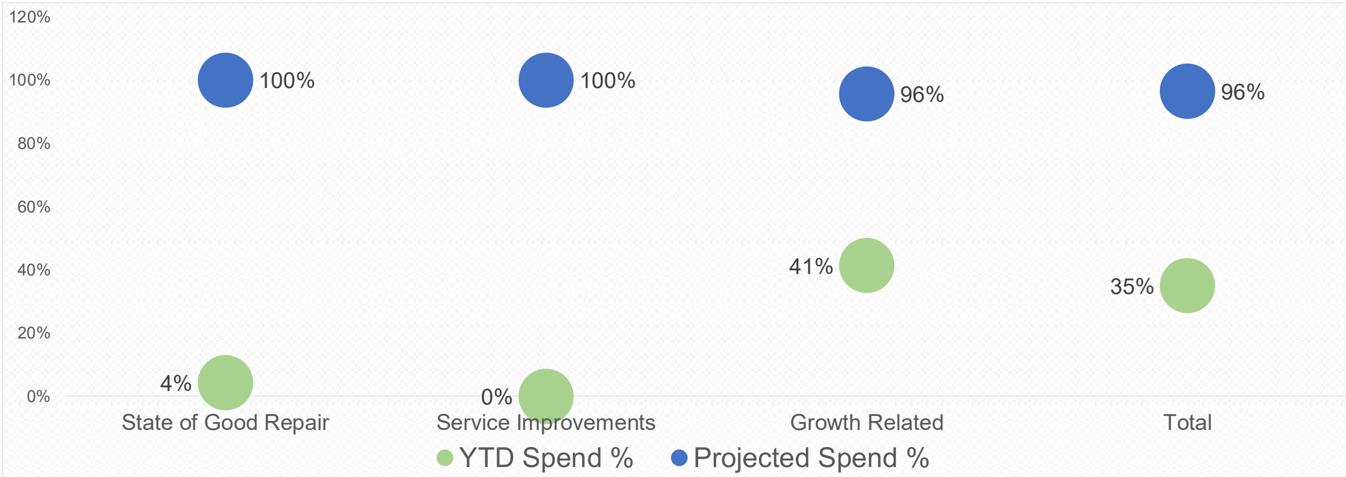
Projected / Year end Actuals Spending	
> 70%	Ⓖ
Between 50%-70%	Ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Community Development & Social Services totalled $5.7 million of their collective 2026 Approved Capital Budget of $41.4 million. Spending is expected to increase to $22.9 (55.3%) million by year-end.

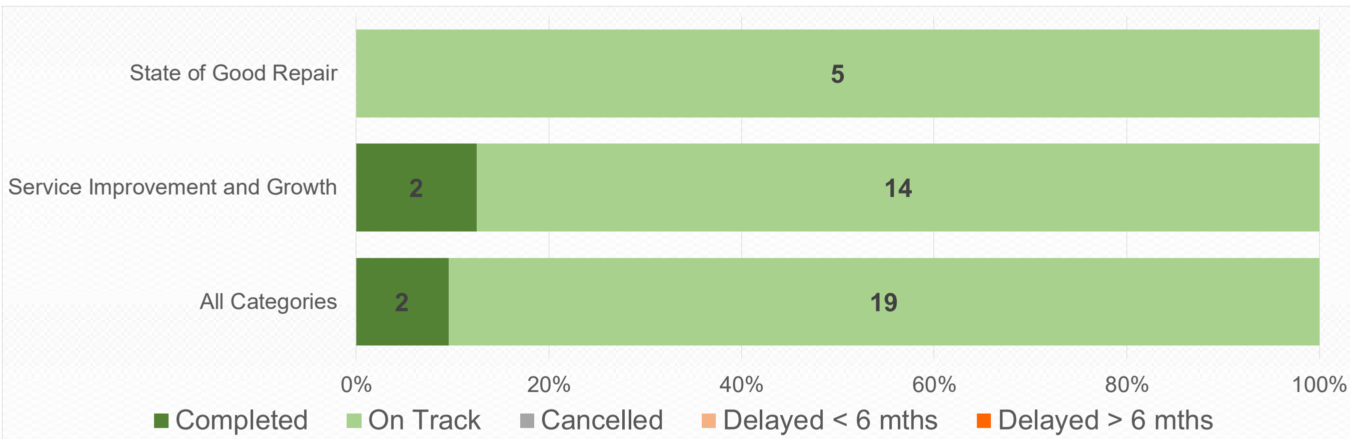
Programs with more than 70% projected spending rate are: Children's Services, Toronto Employment & Social Services.

Children's Services (CHS)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	18
Completed	2
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	1
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**21**

Key Discussion Points

A number of projects are being delivered in partnership with other divisions and agencies and have third-party agreements currently under negotiation. As a result, preliminary planning timelines may experience delays.

Children's Services (CHS)

TELCCS - State of Good Repair 2022	0.008	0.008	99.2%	0.008	100.0%			1.540	1.540	100.0%	On Track
TELCCS - State of Good Repair 2023	0.466		0.0%	0.466	100.0%			1.044	0.578	55.4%	On Track
TELCCS - State of Good Repair 2024	0.203	0.043	21.3%	0.203	100.0%			1.540	1.380	89.6%	On Track
TELCCS - State of Good Repair 2025	0.500		0.0%	0.500	100.0%			1.590	0.686	43.2%	On Track
TELCCS - State of Good Repair 2026	0.017		0.0%	0.017	100.0%			1.540		0.0%	On Track
State of Good Repair	**1.194**	**0.051**	**4.3%**	**1.194**	**100.0%**			**7.254**	**4.185**	**57.7%**	
TELCCS - Playground Retrofit	0.010		0.0%	0.010	100.0%	Coordination Challenges	1	12.750	4.887	38.3%	On Track
Service Improvements	**0.010**		**0.0%**	**0.010**	**100.0%**			**12.750**	**4.887**	**38.3%**	
150 Queens Wharf Rd (New EarlyON No. 17)	0.050		0.0%	0.050	100.0%			2.229		0.0%	On Track
			0.0%	0.050	100.0%					0.0%	On Track
			0.0%	0.050	100.0%					0.0%	On Track
			0.3%	0.441	100.0%					67.0%	On Track
			0.0%	0.050	100.0%					0.0%	On Track
			0.0%	0.040	100.0%					0.0%	On Track
			0.0%	0.175	100.0%					0.2%	On Track
			3.5%	0.250	100.0%					96.7%	Completed
			0.0%	0.111	100.0%					90.4%	On Track
			0.0%		0.0%					87.2%	Completed
			0.0%	0.100	100.0%					0.9%	On Track
			99.8%	1.923	100.0%					88.5%	On Track
			24.2%	1.600	100.0%					19.4%	On Track
			21.9%	0.430	100.0%					15.5%	On Track
			0.0%	0.300	100.0%					0.0%	On Track
Growth Related	**5.822**	**2.410**	**41.4%**	**5.570**	**95.7%**			**128.930**	**46.792**	**36.3%**	
Projects Total	**7.025**	**2.461**	**35.0%**	**6.774**	**96.4%**			**148.934**	**55.864**	**37.5%**	

Note Section:

Note # 1

Spending is delayed due to the pending finalization of the construction agreement with partner agencies.

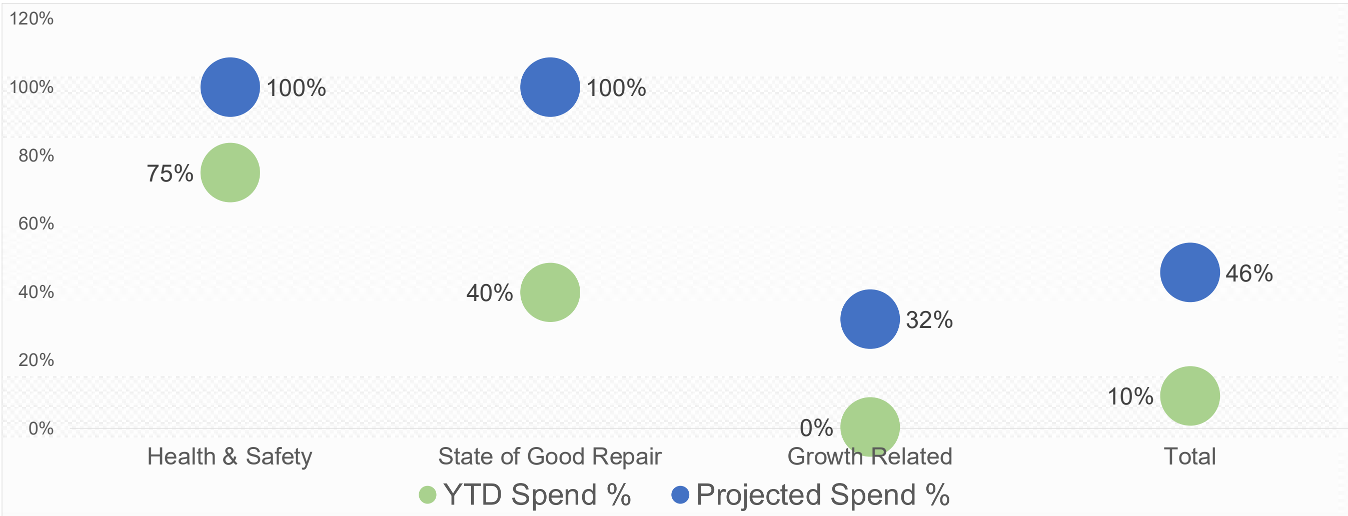
Note # 2

The projects have reached substantial completion, and the child care centres are operational. Minor deficiencies remain outstanding and are being addressed.

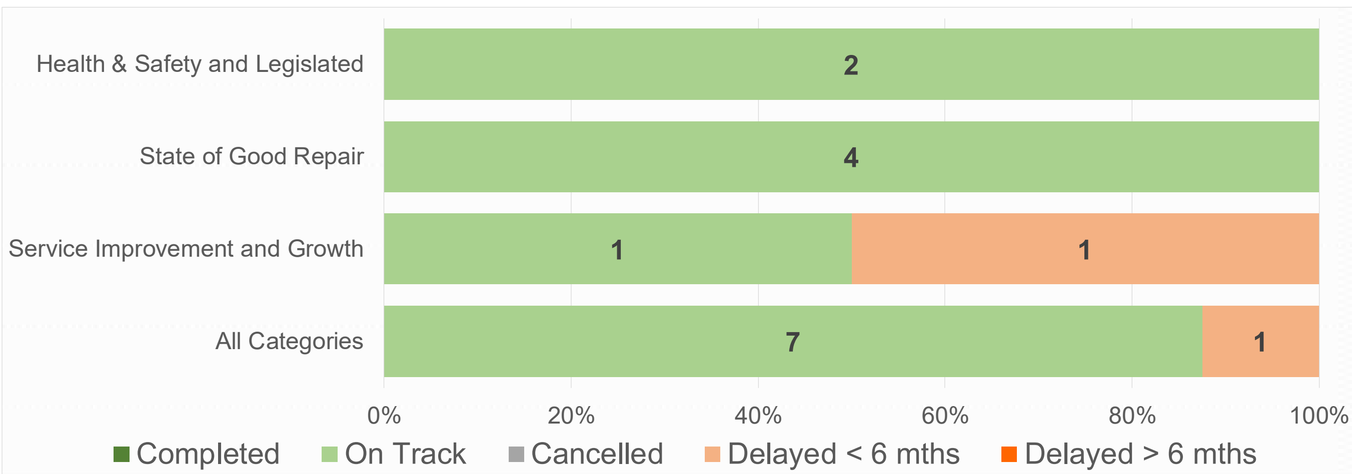
*Please note Total Approved Budget reflects the latest information available in the system

Seniors Services and Long-Term Care (SSLTC)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	6
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	1
Cost Overruns and Rescoping	0
Other	1
Total # of Projects	**8**

Seniors Services and Long-Term Care (SSLTC)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Building Health & Safety - 2022	0.528	0.215	40.7%	0.528	100.0%			2.115	1.766	83.5%	On Track
Building Health & Safety - Ongoing	0.717	0.717	100.0%	0.717	100.0%			14.845	3.445	23.2%	On Track
Health & Safety	**1.244**	**0.932**	**74.9%**	**1.244**	**100.0%**			**16.960**	**5.212**	**30.7%**	
Building SOGR - 2021	0.896	0.328	36.6%	0.896	100.0%			6.607	6.039	91.4%	On Track
Building SOGR - 2022	1.559	1.559	100.0%	1.559	100.0%			12.024	11.909	99.0%	On Track
Building SOGR - Ongoing	0.906	0.282	31.1%	0.906	100.0%			10.754	3.385	31.5%	On Track
SPIF Community Parkland - Kipling Acres	2.133	0.022	1.0%	2.133	100.0%			3.627	0.242	6.7%	On Track
State of Good Repair	**5.494**	**2.190**	**39.9%**	**5.494**	**100.0%**			**33.012**	**21.575**	**65.4%**	
4610 Finch Ave East Redevelopment	25.838	0.086	0.3%	8.527	33.0%	Regulatory Delays	1	435.628	7.462	1.7%	On Track
Kipling Acres Shell	0.990	0.002	0.2%	0.070	7.1%	Other	2	11.830	0.002	0.0%	Delayed < 6 mths
Growth Related	**26.828**	**0.088**	**0.3%**	**8.597**	**32.0%**			**447.458**	**7.464**	**1.7%**	
Projects Total	**33.566**	**3.209**	**9.6%**	**15.336**	**45.7%**			**497.430**	**34.250**	**6.9%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
4610 Finch Ave East Redevelopment	25.838	0.086	0.3%	8.527	33.0%	Regulatory Delays	1	435.628	7.462	1.7%	On Track
	Start Date: 03/01/2020; **Original** Planned Completion Date: 12/31/2025; **Revised** Planned/ Actual Completion Date: 12/31/2030										

Note Section:

Note # 1

Projected year-end underspending reflects extended approval timelines, including rezoning, ministerial reviews of drawings, Site Plan Control, and Building Permit approvals. The general contractor tender was issued in Jun 2026, with construction expected to commence in Q1 2027. The Development Agreement with the Ontario Ministry of Long-Term Care is currently under review. The project remains on track under the revised schedule, with completion anticipated in Dec 2030.

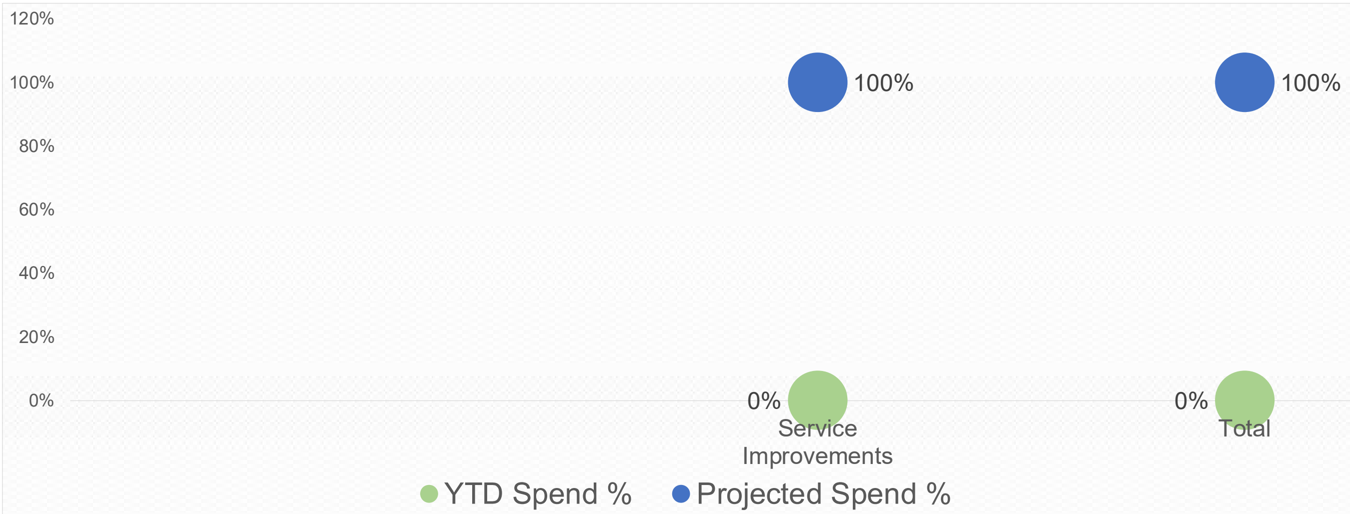
Note # 2

The project timeline has been adjusted to align with ongoing design development, resulting in a revised completion date of Dec 2028.

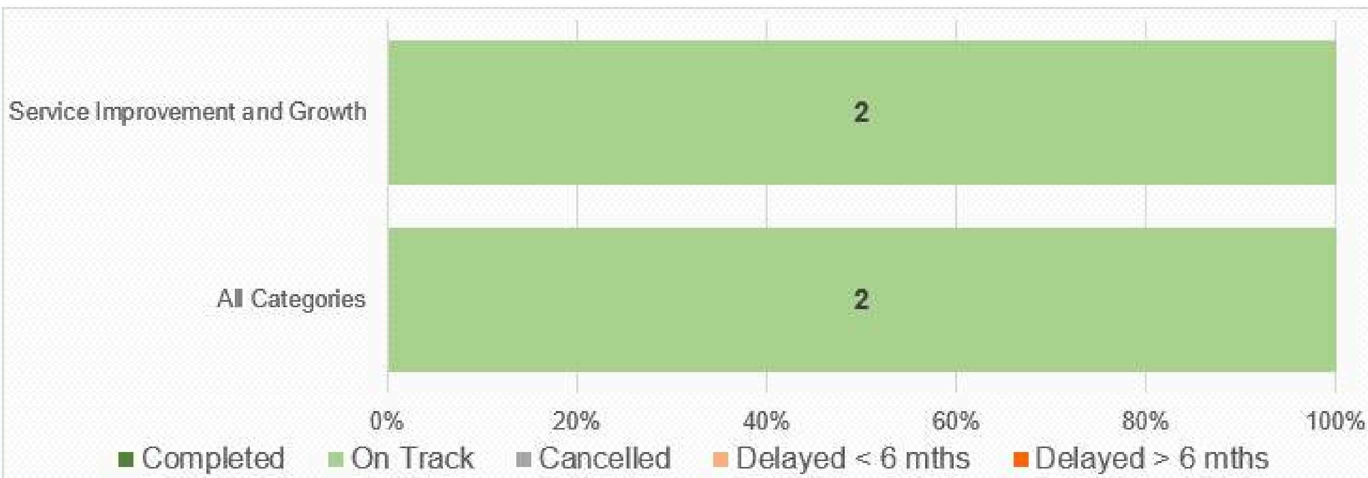
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Employment and Social Services (TESS)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	2
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**2**

Toronto Employment and Social Services (TESS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
OFFICE 1	0.300		0.0%	0.300	100.0%		1	4.500		0.0%	On Track
OFFICE 2	0.500		0.0%	0.500	100.0%		1	4.500		0.0%	On Track
Service Improvements	**0.800**		**0.0%**	**0.800**	**100.0%**			**9.000**		**0.0%**	
Projects Total	**0.800**		**0.0%**	**0.800**	**100.0%**			**9.000**		**0.0%**	

Note Section:

Note # 1

TESS is working with CREM to identify a suitable relocation site for the new offices.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Infrastructure Services

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Transportation Services	4M-2026	597.36	77.09	528.26	88.4%		
Transit Expansion	4M-2026	167.87	14.44	119.98	71.5%		
TOTAL	4M-2026	765.24	91.54	648.24	84.7%		

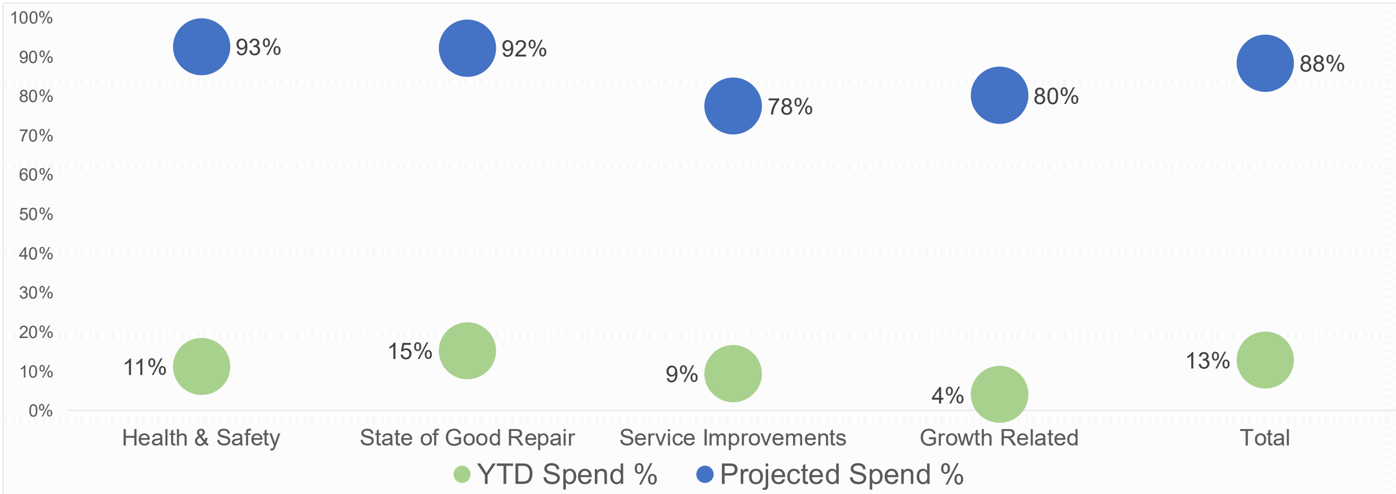
Projected / Year end Actuals Spending	
> 70%	
Between 50%-70%	ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Infrastructure Services totalled $91.5 million of their collective 2026 Approved Capital Budget of $765.2 million. Spending is expected to increase to $648.2 (84.7%) million by year-end.

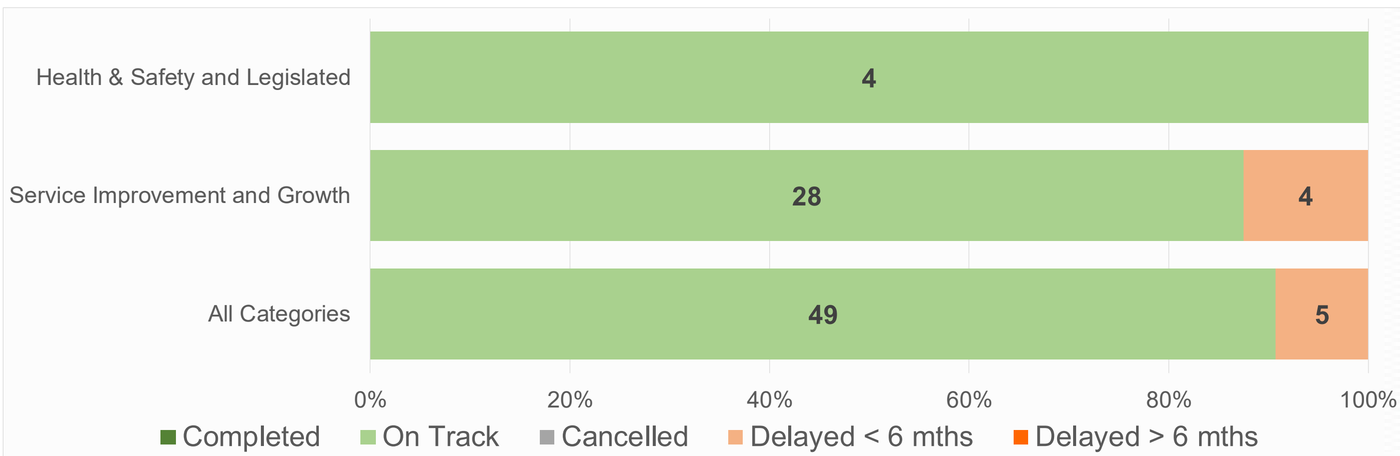
Program with more than 70% projected spending rate is: Transportation Services.

Transportation Services (TS)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	49
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	5
Total # of Projects	**54**

Transportation Services (TS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
City Bridge Rehabilitation (Critical)	4.163	1.442		4.163				219.438	216.678		On Track
Glen Road Pedestrian Bridge	1.052	0.000	0.0%	0.389	37.0%			27.223	22.090	81.1%	On Track
Guide Rail Program	1.574	0.019	1.2%	1.259	80.0%			13.928	10.800	77.5%	On Track
Road Safety Plan	31.159	2.812	9.0%	29.341	94.2%			342.912	185.451	54.1%	On Track
Health & Safety	**37.948**	**4.274**	**11.3%**	**35.152**	**92.6%**			**603.501**	**435.019**	**72.1%**	
City Bridge Rehabilitation	75.762	26.447	34.9%	75.762	100.0%			906.503	422.013	46.6%	On Track
Critical Interim Road Rehabilitation	11.160	0.196	1.8%	11.160	100.0%			89.364	56.039	62.7%	On Track
Ditch Rehabilitation & Culvert Reconstruction	2.300	0.030	1.3%	2.070	90.0%			21.289	16.119	75.7%	On Track
Don Valley Parkway Rehabilitation	4.000	0.144	3.6%	3.800	95.0%			189.795	131.188	69.1%	On Track
Dufferin Street Bridge Rehabilitation	1.000		0.0%	0.900	90.0%			7.056	1.858	26.3%	On Track
Dunn and Dowling Bridges	0.500		0.0%	0.475	95.0%			4.830		0.0%	On Track
F.G. Gardiner	88.400	13.245	15.0%	84.000	95.0%			2,560.168	1,027.975	40.2%	On Track
Facility Improvements	4.000	0.344	8.6%	3.800	95.0%			42.671	15.315	35.9%	On Track
Laneways	2.498	0.183	7.3%	2.373	95.0%			30.729	17.799	57.9%	On Track
Local Road Rehabilitation	70.000	6.642	9.5%	70.000	100.0%			1,284.124	807.355	62.9%	On Track
Major Road Rehabilitation	40.000	4.683	11.7%	32.000	80.0%			956.834	507.303	53.0%	On Track
Major SOGR Pooled Contingency	5.500	0.619	11.2%	5.225	95.0%			101.824	39.514	38.8%	On Track
Neighbourhood Improvements	0.002		0.0%	0.002	90.0%			0.002		0.0%	On Track
Retaining Walls Rehabilitation	2.000	1.298	64.9%	2.000	100.0%			26.329	16.626	63.1%	On Track
Sidewalks	17.334	0.280	1.6%	15.601	90.0%			234.051	148.906	63.6%	On Track
Signs & Markings Asset Management	3.500	0.687	19.6%	3.150	90.0%			43.413	21.166	48.8%	On Track
Toronto Hydro Street Lighting	60.000	5.485	9.1%	48.000	80.0%			577.000	5.485	1.0%	On Track
Traffic Plant Requirements / Signal Asset Management	6.925	0.019	0.3%	3.740	54.0%	Other	1	74.039	39.125	52.8%	Delayed < 6 mths
State of Good Repair	**394.881**	**60.300**	**15.3%**	**364.057**	**92.2%**			**7,150.021**	**3,273.784**	**45.8%**	
Cycling Infrastructure	35.000	2.779	7.9%	26.250	75.0%			247.993	161.560	65.1%	On Track
Eglinton Connects	3.000	0.000	0.0%		100.0%			21.502	8.502	39.5%	On Track
Engineering Studies	6.000	1.339	22.3%		95.0%			90.094	45.758	50.8%	On Track
Green Streets Improvement	2.000	0.014	0.7%		95.0%			15.895	0.896	5.6%	On Track
King Street Transit Priority	1.500		0.0%		16.0%	Other	2	4.586	1.190	26.0%	Delayed < 6 mths
Mappping & GIS Repository	0.200	0.064	32.0%		95.0%			2.086	1.688	80.9%	On Track
Mount Dennis Mobility Plan		0.014						0.361	0.149	41.1%	On Track
MoveTO	10.000	1.578	15.8%		95.0%			86.676	32.181	37.1%	On Track
Neighbourhood Improvements	4.012	0.027	0.7%		87.4%			39.050	21.741	55.7%	On Track
Rockcliffe Flood Mitigation	16.357	0.264	1.6%		49.3%			186.502	4.773	2.6%	On Track
Surface Network Transit Plan	3.800	0.336	8.8%		95.0%			43.179	5.592	12.9%	On Track
System Enhancements for Road Repair & Permits	3.000	0.379	12.6%		95.0%			24.511	10.891	44.4%	On Track
TO360 Wayfinding	1.644		0.0%		80.0%			7.440	4.239	57.0%	On Track
West Toronto Rail Path Extension	22.000	3.436	15.6%		81.8%			157.529	14.706	9.3%	On Track
Service Improvements	**108.513**	**10.231**	**9.4%**	**84.126**	**77.5%**			**927.404**	**313.865**	**33.8%**	
Beecroft Extension	0.500	0.011	2.2%	0.400	80.0%			30.946	11.706	37.8%	On Track
Broadview Extension	5.000		0.0%		95.0%					0.0%	On Track
Emery Village Improvements	0.200	0.018	8.9%		80.0%					8.2%	On Track
Lawrence-Allen Revitalization Project	1.000		0.0%		75.0%					37.0%	On Track
Legion Road Extension & Grade Separation	0.500		0.0%		80.0%					4.7%	On Track
Metrolinx Additional Infrastructure	2.038		0.0%		95.0%					54.1%	On Track
North York Service Road	0.250	0.009	3.7%		90.0%					82.5%	On Track

Overlea Blvd and Don Mills Rd Improvement	10.000	0.000	0.0%		25.0%	Other	3	95.597	1.497	1.6%	Delayed < 6 mths
Peel and Gladstone		0.035						5.968	6.003	100.6%	On Track
Port Union Road	2.000		0.0%		90.0%			35.558	25.150	70.7%	On Track
Rean to Kenaston - New Road	1.029		0.0%		33.0%	Other	4	13.343	10.809	81.0%	Delayed < 6 mths
Regent Park Revitalization	0.756		0.0%		75.0%			6.243		0.0%	On Track
Scarlett / St. Clair / Dundas	1.500	0.890	59.3%		95.0%			106.562	15.400	14.5%	On Track
St. Clair TMP:Gunns, Keele, Davenport	20.000	0.869	4.3%		100.0%			500.245	26.678	5.3%	On Track
Steeles Widenings (Tapscott Rd - Beare Rd)	0.500		0.0%		95.0%			61.078	1.311	2.1%	On Track
Work for TTC & Others	10.000	0.455	4.6%		90.0%			215.457	155.033	72.0%	On Track
Yonge TOmorrow	0.750		0.0%		26.7%	Other	5	16.749	0.800	4.8%	Delayed < 6 mths
Growth Related	**56.023**	**2.287**	**4.1%**	**44.928**	**80.2%**			**1,422.468**	**397.095**	**27.9%**	
Projects Total	**597.365**	**77.092**	**12.9%**	**528.263**	**88.4%**			**10,103.394**	**4,419.763**	**43.7%**	

Major Capital Projects ($million)	**2026**							**Overall**			
Project Name	**Approved Budget**	**YTD Expenditure**		**Projected Actual to Year-End**		**Reason for Spending Delays**	**Notes**	**Total Approved Budget**	**Life-to-Date Actuals**	**%**	**Project Status**
		$	**%**	**$**	**%**						
F.G. Gardiner	84.400	12.924	15.3%	80.400	95.3%		6	2,411.892	896.629	37.2%	On Track
	Start Date: 04/01/2017; **Original** Planned Completion Date: 12/31/2016; **Revised** Planned/ Actual Completion Date: 12/31/2024										

Note Section:

Note # 1
Asset Management Plan rollout to be aligned to new Electrical Maintenance Contract which will be tendered in 2027 - Utilizing the inspection services of the contract to assess asset conditions.

Note # 2
Change in design delivery strategy. Design works will now to contracted out given the expertise required.

Note # 3
Construction has been delayed as additional time was required to refine the design and incorporate changes to the temporary traffic management plan to address stakeholder requirements for maintaining traffic flow through the project area.

Note # 4
Construction is delayed due to delays with coordinating the streetlighting design. Construction is now programmed for 2027.

Note # 5
Design assignment for the project is delayed due to Council direction to explore the feasibility of modifying the recommended “Transform Yonge” design to maintain public-realm and cycling improvements without eliminating vehicular lanes; and of extending the plan north to Steeles Avenue to align with the Yonge Street North Secondary Plan.

Note # 6
Projects are proceeding as scheduled.

Contract 2 - Rehabilitation of the elevated portion of the Expressway from Dufferin to Strachan - Design/Build tender awarded in 2023.
DVP East - Waterfront Toronto is the delivery agent carrying the construction works. Construction works proceeding on schedule. Works commenced in 2021 and anticipate to continue through 2022- 2026.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Development and Growth Services

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
City Planning	4M-2026	6.33	1.17	5.21	82.3%		
Housing Secretariat	4M-2026	551.16	116.01	504.36	91.5%		
Waterfront Revitalization Initiative	4M-2026	139.27	33.61	113.05	81.2%		
TOTAL	4M-2026	696.77	150.79	622.62	89.4%		

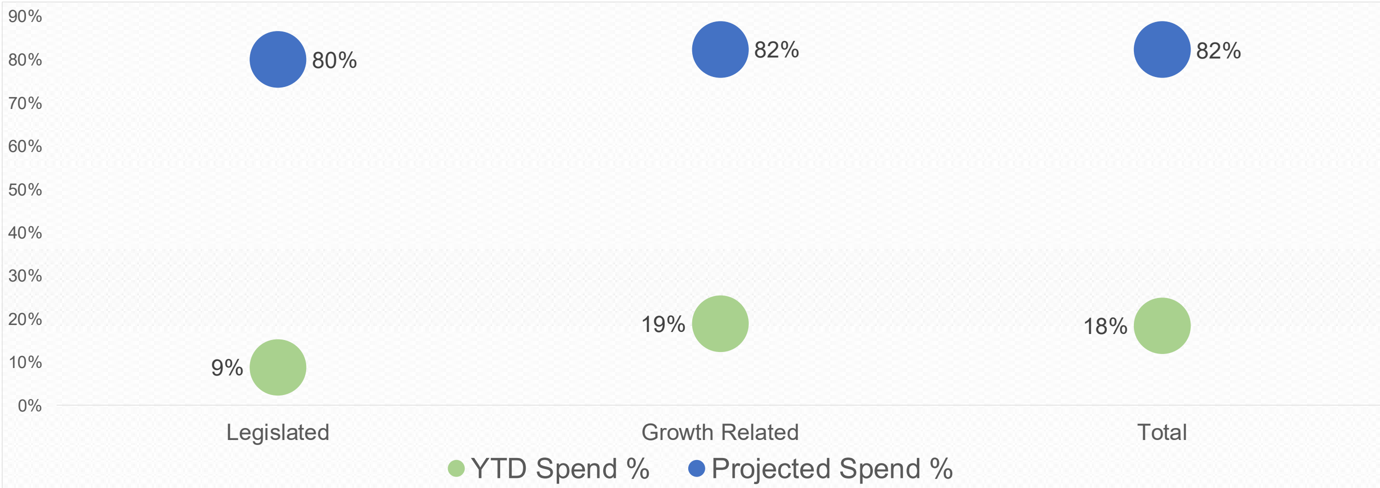
Projected / Year end Actuals Spending	
> 70%	
Between 50%-70%	ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Development and Growth Services totalled $150.8 million of their collective 2026 Approved Capital Budget of $696.8 million. Spending is expected to increase to $622.6 (89.4%) million by year-end.

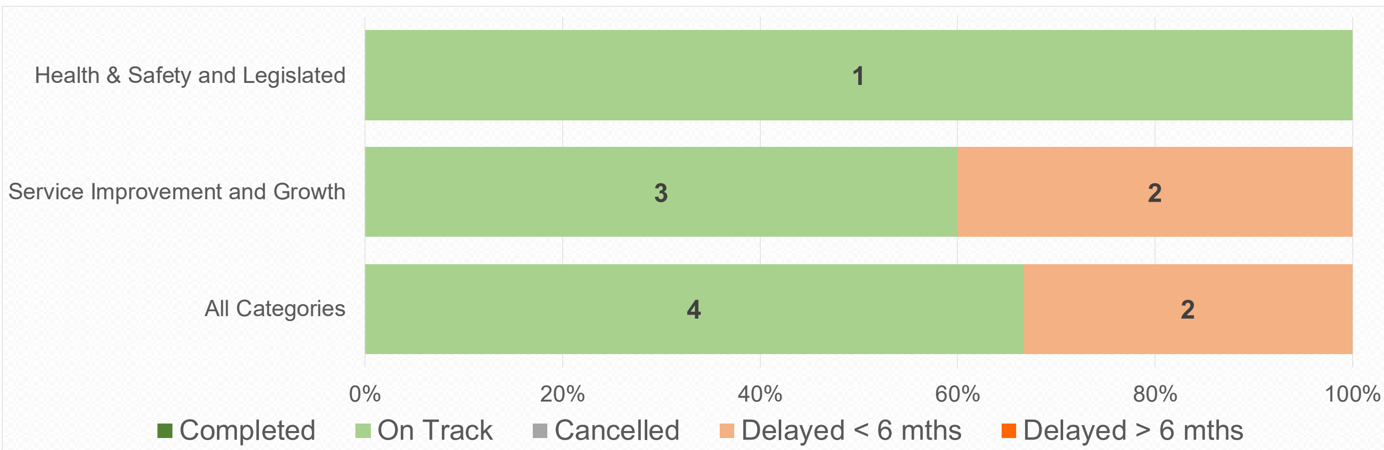
Programs with more than 70% projected spending rate are: City Planning, Housing Secretariat, Waterfront Revitalization Initiative.

City Planning (CP)

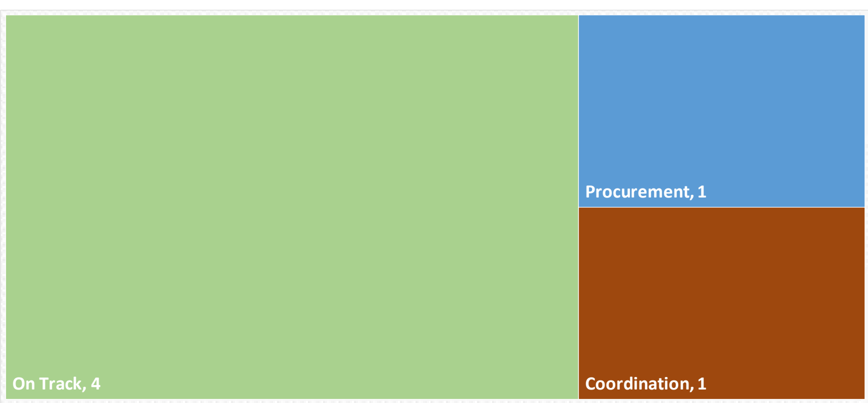
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	4
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	1
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	1
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**6**

City Planning (CP)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Five Year Review of the Official Plan	0.309	0.027	8.8%	0.247	80.0%			3.174	2.565	80.8%	On Track
Legislated	**0.309**	**0.027**	**8.8%**	**0.247**	**80.0%**			**3.174**	**2.565**	**80.8%**	
Growth Studies	1.871	0.665	35.5%	1.558	83.3%			7.271	4.178	57.5%	On Track
Heritage Studies	0.528	0.107	20.2%		81.1%	Procurement Delays				56.9%	Delayed < 6 mths
Places - Civic Improvements	2.735	0.234	8.6%		80.0%	Coordination Challenges				54.8%	Delayed < 6 mths
Scarborough Rapid Transit Adaptive Reuse	0.350	0.029	8.3%		100.0%					6.0%	On Track
Transportation & Transit Studies	0.542	0.109	20.1%		81.5%					39.5%	On Track
Growth Related	**6.026**	**1.144**	**19.0%**	**4.966**	**82.4%**			**25.320**	**13.098**	**51.7%**	
Projects Total	**6.335**	**1.171**	**18.5%**	**5.213**	**82.3%**			**28.495**	**15.664**	**55.0%**	

Note Section:

Note # 1

RFP/RFQ Delayed

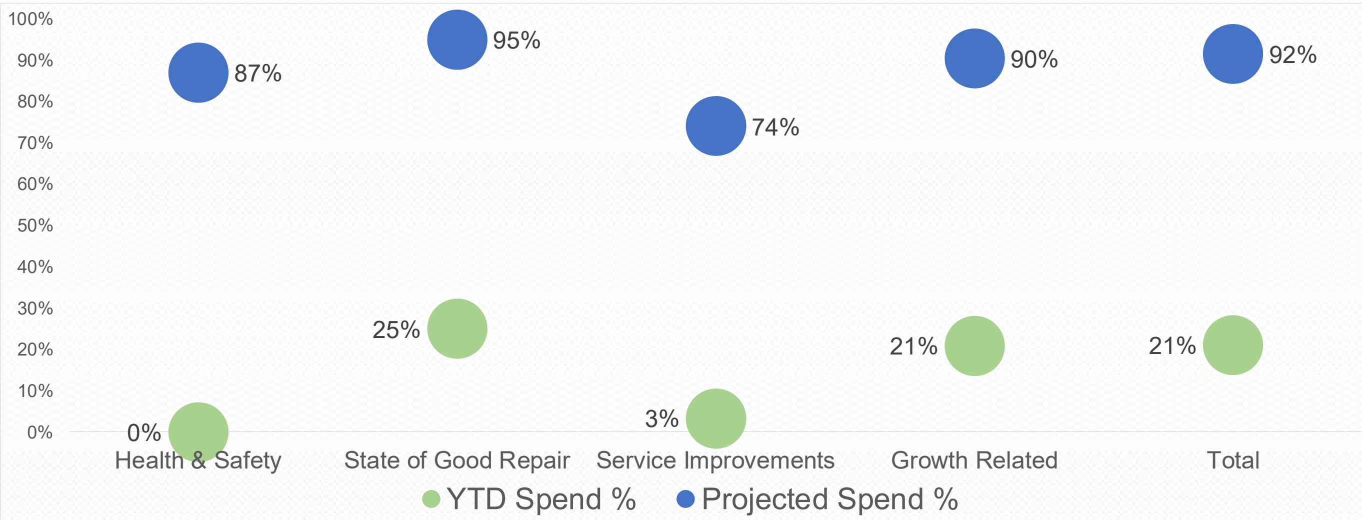
Note # 2

Projects are contingent on partner divisions work plans and ability to issue procurement documents.

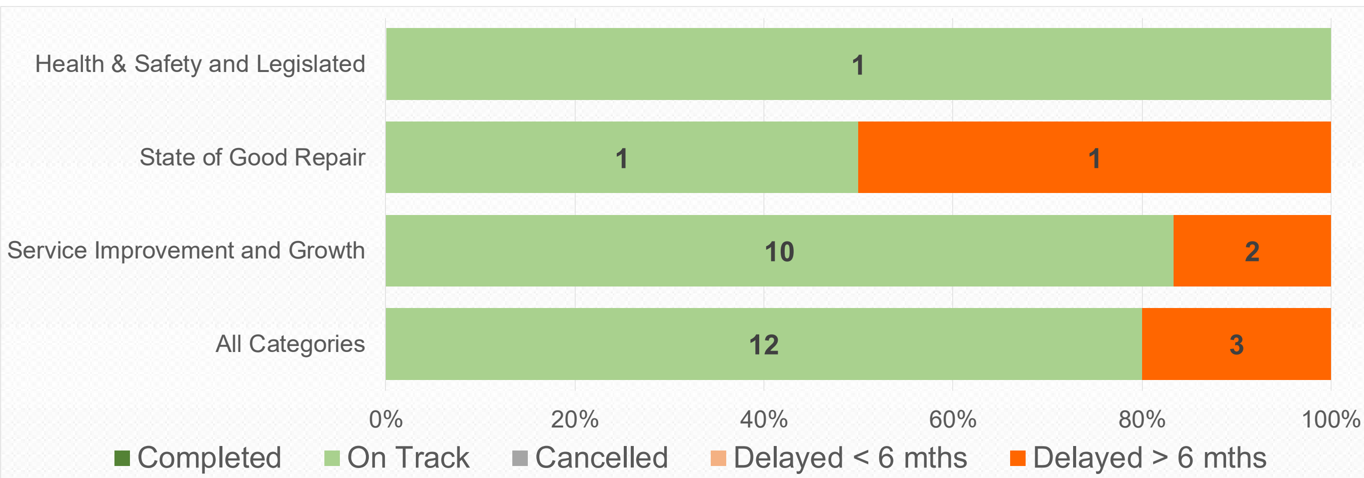
*Please note Total Approved Budget reflects the latest information available in the system

Housing Secretariat (HS)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	15
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**15**

Housing Secretariat (HS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
TCHC IT Capital	23.919		0.0%	20.809	87.0%			55.859	19.639	35.2%	On Track
Health & Safety	**23.919**		**0.0%**	**20.809**	**87.0%**			**55.859**	**19.639**	**35.2%**	
TCHC Building Repair Capital	209.988	54.004	25.7%	203.688	97.0%			2,486.791	696.881	28.0%	On Track
TCHC Carbon Budget	6.560	(0.000)	0.0%	1.856	28.3%		#1	34.020	0.410	1.2%	Delayed > 6 mths
State of Good Repair	**216.547**	**54.004**	**24.9%**	**205.544**	**94.9%**			**2,520.811**	**697.292**	**27.7%**	
Toronto Renovates TR Non-TCA								4.778	2.109	44.1%	On Track
Taking Action on Tower Renewal Program	8.302		0.0%		66.7%					6.8%	On Track
TCHC Community And Tenant Support	5.187		0.0%		100.0%					3.5%	On Track
Choice Base Housing Access System	3.262	0.555	17.0%		51.1%					53.8%	Delayed > 6 mths
Service Improvements	**16.751**	**0.555**	**3.3%**	**12.389**	**74.0%**			**45.801**	**9.492**	**20.7%**	
Housing Now	44.772	12.577	28.1%	36.230	80.9%			416.040	93.036	22.4%	On Track
Rental Development	29.375	0.321	1.1%		80.2%					11.0%	On Track
Modular Housing	4.295	2.463	57.3%		76.8%					95.1%	On Track
Rapid Housing Initiative	32.315	13.345	41.3%		99.6%					88.2%	On Track
Emergency Housing Action	16.732	4.694	28.1%		92.8%					83.0%	On Track
Third Party Grants Funding	89.432	26.973	30.2%		89.4%					47.4%	On Track
TCHC Development In-Flight	65.041		0.0%		100.0%					7.4%	Delayed > 6 mths
TCHC Regent Park Energy Inc	11.986	1.074	9.0%		81.8%					28.7%	On Track
Growth Related	**293.946**	**61.446**	**20.9%**	**265.619**	**90.4%**			**2,585.243**	**1,050.511**	**40.6%**	
Projects Total	**551.163**	**116.005**	**21.0%**	**504.362**	**91.5%**			**5,207.713**	**1,776.934**	**34.1%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Housing Now	44.772	12.577	28.1%	36.230	80.9%			416.040	93.036	22.4%	On Track
	Start Date: 01/01/2019; **Original** Planned Completion Date: 12/31/2034; **Revised** Planned/ Actual Completion Date: 12/31/2035										
Supportive Housing (Modular Housing, Rapid Housing Initiative, Emergency Housing Action)	53.341	20.502	38.4%	51.023	95.7%			631.025	550.115	87.2%	On Track
	Start Date: 01/01/2020; **Original** Planned Completion Date: Various (2026-2029); **Revised** Planned/ Actual Completion Date: Various (2026-2029)										

Note Section:

Note # 1
The Scarlettwood project is currently in validation phase, with construction expected to start later this year. The Sparroway project is still in procurement / tender evaluation phase; spending will be delayed to 2027-2028.

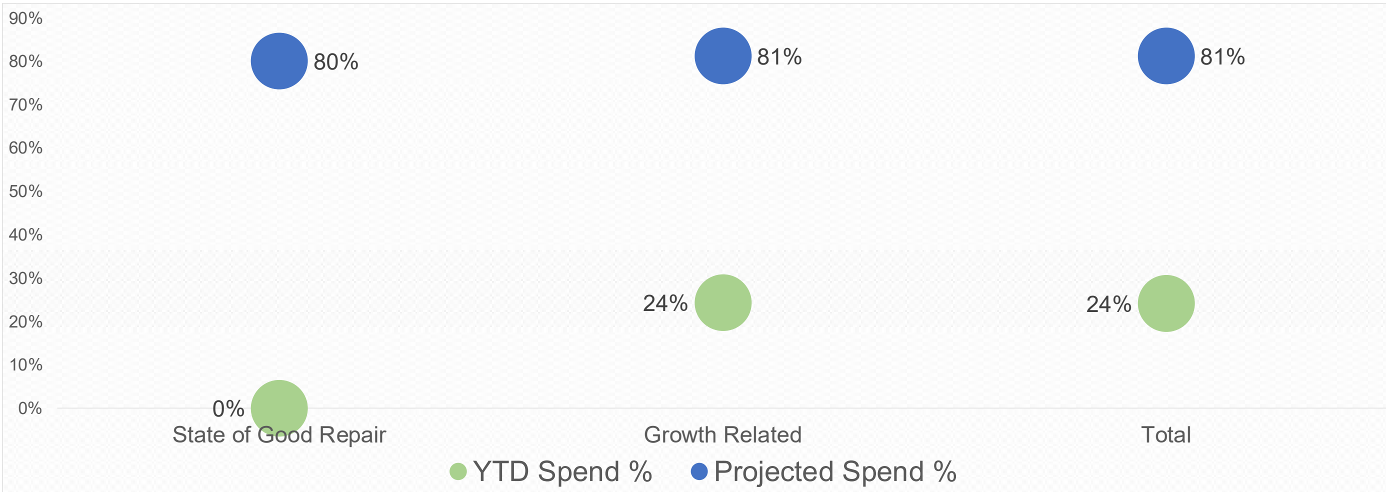
Note # 2
Project delay is due to a report scheduled for Council in May 2026 to adjust program decisions; no further delays are anticipated.

Note # 3
Project delay is due to delayed demolition and construction activities in Alexandra Park Phase 2, Lawrence Heights Phase 1, Swansea, Firgrove, and Regent Park Phases 4 and 5.

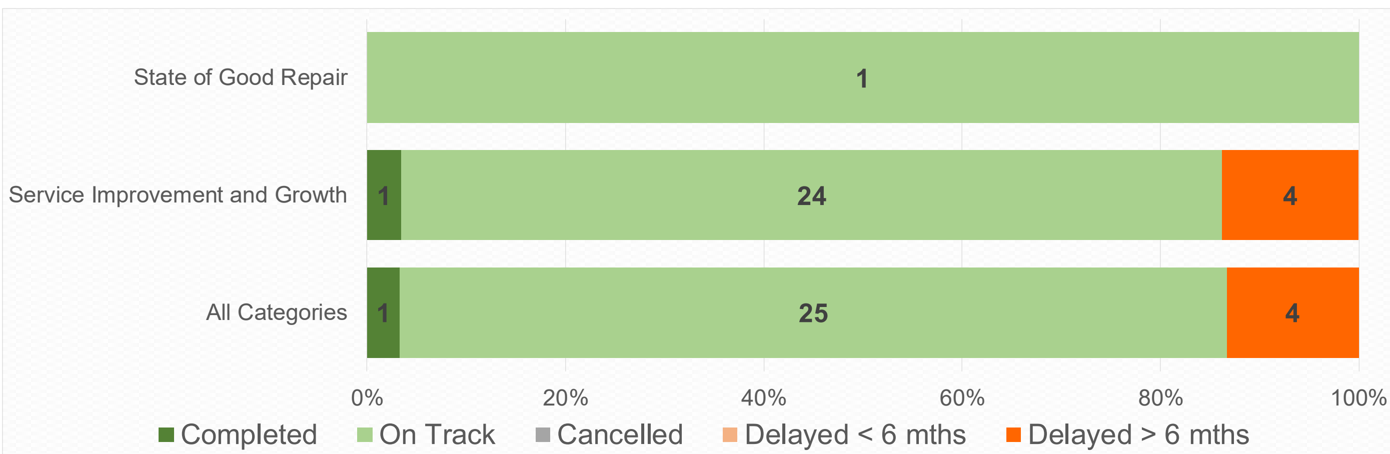
*Please note Total Approved Budget reflects the latest information available in the system

Waterfront Revitalization Initiative (WRI)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

	Project Spending Status	Total
	Spending On Track	25
	Completed	1
	Cancelled	0
	Project Mgmt and Capacity Issues	0
	Procurement Delays	0
	Vendor Issues	0
	Site Condition Issues	0
	Coordination Challenges	2
	Stakeholder and Community Factors	0
	Regulatory Delays	0
	Cost Overruns and Rescoping	0
	Other	2
	Total # of Projects	**30**

Waterfront Revitalization Initiative (WRI)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Dockwall Prioritization Study	1.000		0.0%	0.800	80.0%			1.450		0.0%	On Track
State of Good Repair	**1.000**		**0.0%**	**0.800**	**80.0%**			**1.450**		**0.0%**	
Bathurst Quay Public Realm	0.002		0.0%	0.002	100.0%			1.293	1.291	99.8%	On Track
Bayside Phase 2 Water's Edge Promenade	5.448	5.245	96.3%	5.245	96.3%			16.949	3.870	22.8%	On Track
Bentway	0.273	0.164	60.0%	0.200	73.3%			1.585	1.476	93.1%	On Track
Biidaasige Park	2.600		0.0%	2.100	80.8%			36.500		0.0%	On Track
Billy Bishop 2018 Airport Master Plan Update	0.850	0.042	5.0%	0.675	79.4%			1.132	0.075	6.6%	On Track
Broadview Eastern Flood Protection	36.506	9.489	26.0%	28.500	78.1%		1	199.867	20.457	10.2%	On Track
Commissioners Street Sewer Detailed Design	1.566	0.045	2.9%	1.200	76.6%			5.696	0.175	3.1%	On Track
Design For Basin Street Reconstruction	1.800		0.0%	1.350	75.0%			2.800		0.0%	On Track
East Bayfront Environmental	0.001	0.000	22.3%	0.000	22.4%	Other	2	0.190	0.161	84.7%	Delayed > 6 mths
EBF Local Infrastructure	5.817		0.0%	4.500	77.4%			17.868	6.343	35.5%	On Track
Indigenous Engagement	0.281	0.058	20.7%	0.200	71.2%			0.373	0.250	67.1%	On Track
Keating Channel Dredging	13.090		0.0%	11.000	84.0%		3	32.682	17.910	54.8%	On Track
Keating Channel Pedestrian Bridge	6.900	5.000	72.5%	6.900	100.0%			8.000		0.0%	On Track
Lower Don Coordination	0.157		0.0%	0.110	70.3%	Coordination Challenges	4	2.211	1.352	61.1%	Delayed > 6 mths
Next Phase Of Waterfront Revitalization	0.088		0.0%	0.075	85.2%	Coordination Challenges	5	0.581	0.493	84.9%	Delayed > 6 mths
Ookwemin Minising 2025 Roads Infrastructure	3.213		0.0%	2.500	77.8%			231.200	11.787	5.1%	On Track
Park Planning And Design Development	0.200	0.021	10.6%	0.150	74.8%			1.748	1.530	87.5%	On Track
Port Lands 2024 Bud Adjustment	0.000		0.0%	0.000	100.0%			24.892	22.700	91.2%	Completed
Port Lands Parks And Public Realm	8.290	0.966	11.7%	7.500	90.5%	Other	6	32.909	20.238	61.5%	Delayed > 6 mths
Port Lands Planning And Implementation	2.460	0.249	10.1%	1.900	77.2%			4.905	1.899	38.7%	On Track
Precinct Implementation Projects	0.726	0.192	26.4%	0.550	75.8%			249.974	248.640	99.5%	On Track
Quayside Next Phase	9.700	6.100	62.9%	7.000	72.2%			42.600	6.100	14.3%	On Track
Quayside Parks Infrastructure	13.300	3.562	26.8%	9.400	70.7%		7	32.800		0.0%	On Track
Quayside Transportation Infrastructure	20.830	2.116	10.2%	18.000	86.4%		8	111.640	60.170	53.9%	On Track
Transportation Initiatives	0.591	0.056	9.5%	0.420	71.1%			34.745	31.710	91.3%	On Track
Urban Planning Resources	0.554	0.136	24.5%	0.500	90.2%			6.762	6.244	92.3%	On Track
Waterfront Secretariat	0.710	0.145	20.4%	0.600	84.5%			11.971	11.316	94.5%	On Track
Western Waterfront Master Plan Update	0.092	0.027	29.1%	0.068	73.7%			0.294	0.249	84.6%	On Track
Wider Waterfront Studies And Marine Strategy	2.223		0.0%	1.600	72.0%			9.990	0.360	3.6%	On Track
Growth Related	**138.269**	**33.613**	**24.3%**	**112.246**	**81.2%**			**1,124.158**	**476.796**	**42.4%**	
Projects Total	**139.269**	**33.613**	**24.1%**	**113.046**	**81.2%**			**1,125.608**	**476.796**	**42.4%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Broadview Eastern Flood Protection	36.506	9.489	26.0%	28.500	78.1%			199.867	20.457	10.2%	On Track
	Start Date: 11/30/2023; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Keating Channel Dredging	13.090		0.0%	11.000	84.0%			32.682	17.910	54.8%	On Track
	Start Date: 02/14/2024; **Original** Planned Completion Date: 12/31/2025; **Revised** Planned/ Actual Completion Date: 12/31/2026										
Port Lands Parks And Public Realm	8.290	0.966	11.7%	7.500	90.5%	Other		32.909	20.238	61.5%	Delayed > 6 mths
	Start Date: 02/14/2024; **Original** Planned Completion Date: 12/31/2025; **Revised** Planned/ Actual Completion Date: 12/31/2026										
Quayside Parks Infrastructure	13.300	3.562	26.8%	9.400	70.7%			32.800		0.0%	On Track
	Start Date: 02/14/2025; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Quayside Transportation Infrastructure	20.830	2.116	10.2%	18.000	86.4%			111.640	60.170	53.9%	On Track
	Start Date: 02/14/2024; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										

Note Section:

Note # 1

Waterfront Toronto has mobilized onto the site and commenced construction activities. It is anticipated that the Flood Protection Landform will be complete in May of 2028, with final landscaping, finishes and flood protection complete by December of 2028.

Note # 2

Funding has been extended until 2029 in case insurance policy needs to be renewed.

Note # 3

Dredging work has made significant progress and will continue in 2026.

Note # 4

Delay driven by ongoing cross-agency coordination challenges requiring resolution of scope conflicts, dependencies, and risks across several interconnected projects, extending into late 2026.

Note # 5

Delay reflects project extension to 2027 following confirmation of new tri-government waterfront funding and added scope to support Port Lands hydro needs.

Note # 6

Work is continuing in 2026 on Phase 2 of Biidaasige Park on the west side of Cherry St. with completion anticipated by end of June 2026.

Note # 7

Phase 2 elements of the parks sub-projects are now funded through the Next Phase of Waterfront Revitalization and design work is underway.

Note # 8

Early work has commenced on the construction of new Parliament Street, utilities at Small St. On-going dockwall reinforcing work along the east and south sides of the Parliament Slip.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Corporate Services

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Corporate Real Estate Management	4M-2026	251.26	40.22	216.89	86.3%		G
Environment, Climate and Forestry	4M-2026	25.00	0.91	14.35	57.4%		Y
Fleet Services	4M-2026	183.96	77.07	150.49	81.8%		
Technology Services	4M-2026	118.20	24.31	113.95	96.4%		
Toronto Cyber Security	4M-2026	4.92	0.65	4.92	100.0%		
TOTAL	4M-2026	583.34	143.16	500.61	85.8%		

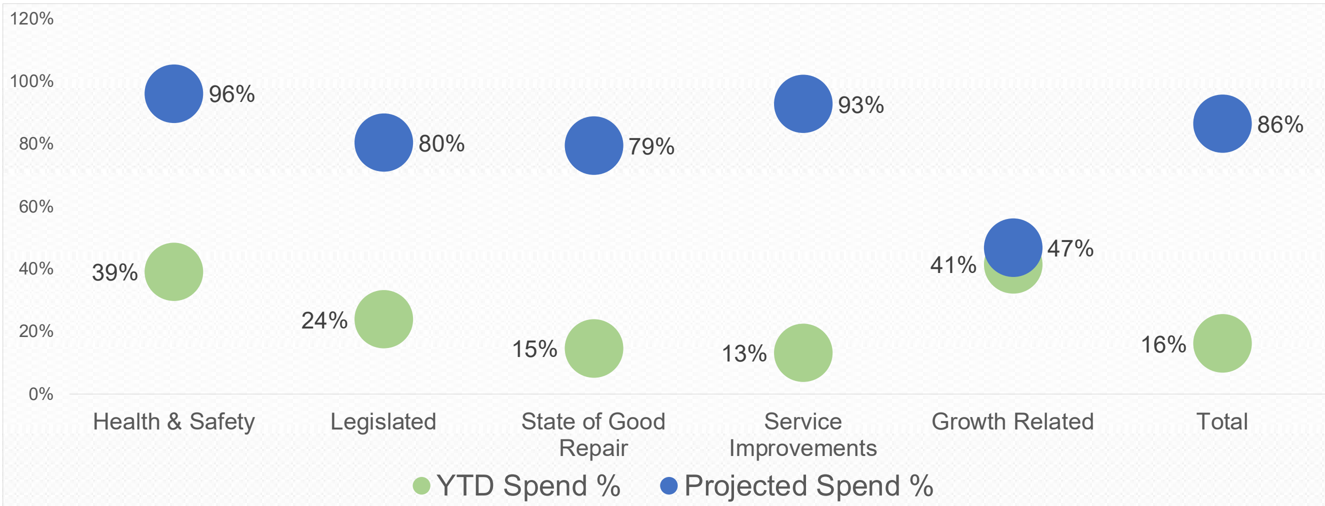
Projected / Year end Actuals Spending	
> 70%	G
Between 50%-70%	Y
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Corporate Services totalled $143.2 million of their collective 2026 Approved Capital Budget of $583.3 million. Spending is expected to increase to $500.6 (85.8%) million by year-end.

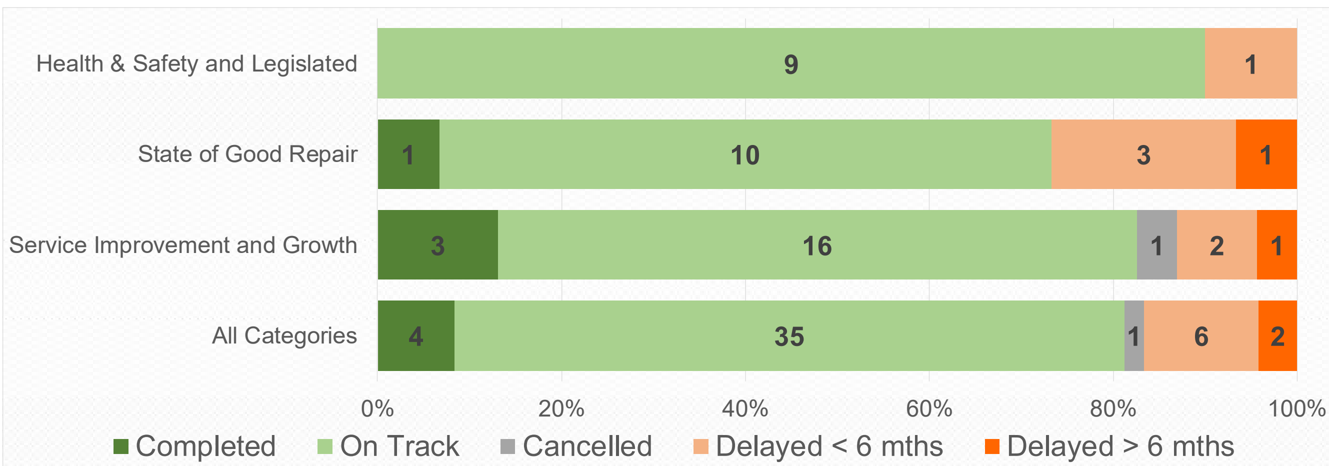
Programs with more than 70% projected spending rate are: Fleet Services, Technology Services, Toronto Cyber Security.

Corporate Real Estate Management (CREM)

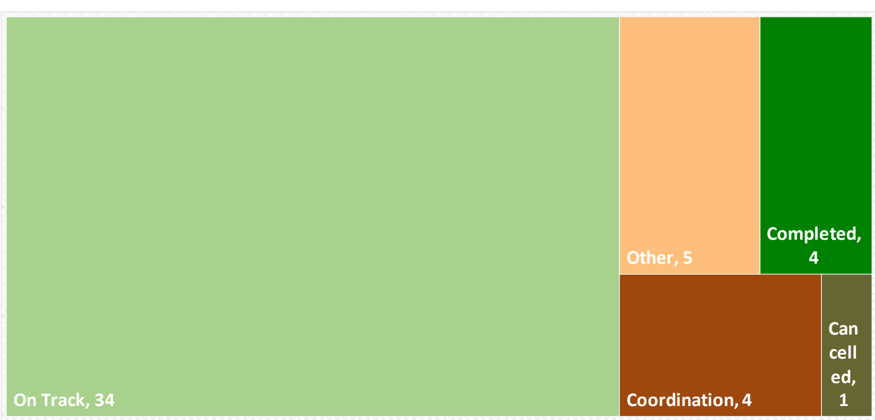
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	34
Completed	4
Cancelled	1
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	4
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	5
Total # of Projects	**48**

Corporate Real Estate Management (CREM)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Emergency Repairs	3.062	1.246	40.7%	3.015	98.5%			9.476	6.436	67.9%	On Track
Global Corporate Security Program	0.482	0.011	2.3%	0.406	84.2%			5.836	3.115	53.4%	On Track
Physical Security Capital Plan	1.523	0.719	47.2%	1.491	97.9%			31.119	8.765	28.2%	On Track
Security Bollards - Union Station	0.203	0.082	40.3%	0.150	73.9%			4.635	4.514	97.4%	On Track
Health & Safety	**5.270**	**2.058**	**39.1%**	**5.062**	**96.1%**			**51.066**	**22.830**	**44.7%**	
Accessibility for Ontarians with Disabilities Act (AODA)	7.654	2.379	31.1%	7.183	93.8%			198.064	153.916	77.7%	On Track
Environmental Remediation	2.475	0.200	8.1%	2.033	82.1%			15.147	8.872	58.6%	On Track
Meridian Arts Centre	1.822	0.550	30.2%	1.800	98.8%			6.635	4.867	73.3%	On Track
Meridian Hall	1.368	0.268	19.6%	1.368	100.0%			6.007	3.024	50.3%	On Track
Safety Audits	5.032	1.022	20.3%	2.563	50.9%			21.661	15.632	72.2%	On Track
St. Lawrence Centre for the Arts	0.283		0.0%		0.0%	Other	#1	22.556		0.0%	Delayed < 6 mths
Legislated	**18.634**	**4.419**	**23.7%**	**14.948**	**80.2%**			**270.070**	**186.310**	**69.0%**	
275 Merton St. - Office Relocation	0.426	0.250	58.6%	0.371	87.2%			2.000	1.824	91.2%	On Track
32 Lisgar St - Cultural Space	0.454		0.0%		0.0%	Coordination Challenges		0.500	0.046	9.1%	Delayed > 6 mths
Albert Campbell Square Park Rehabilitation	0.002		0.0%		0.0%			3.195	3.165	99.1%	Completed
Emergency Repairs	0.089		0.0%		0.0%	Other	#4	0.993	0.203	20.5%	Delayed < 6 mths
Energy Management	0.650		0.0%	0.550	84.6%			5.500		0.0%	On Track
Global Corporate Security Program	0.409	0.011	2.7%	0.361	88.1%			9.570	9.172	95.8%	On Track
Mechanical & Electrical	8.569	1.229	14.3%	6.316	73.7%			171.770	51.375	29.9%	On Track
Meridian Arts Centre	3.460	0.728	21.0%	2.826	81.7%			12.907	1.800	13.9%	On Track
Meridian Hall	1.094	0.013	1.2%	0.502	45.9%	Coordination Challenges		16.050	1.544	9.6%	Delayed < 6 mths
Others - SOGR	25.258	2.980	11.8%	18.892	74.8%			133.792	68.314	51.1%	On Track
Roofing	3.139		0.0%	2.840	90.5%			24.268	2.916	12.0%	On Track
Sitework	8.664	3.122	36.0%	9.692	111.9%			57.622	28.470	49.4%	On Track
SOGR - Leased Properties	0.995	0.133	13.4%	0.891	89.6%			7.084	5.520	77.9%	On Track
St. Lawrence Centre for the Arts	2.808	0.128	4.6%	1.608	57.3%	Other	#1	62.405	0.828	1.3%	Delayed < 6 mths
Structural / Building Envelope	11.556	1.228	10.6%	8.799	76.1%			171.555	103.265	60.2%	On Track
State of Good Repair	**67.575**	**9.821**	**14.5%**	**53.648**	**79.4%**			**679.211**	**278.441**	**41.0%**	
Administrative Penalty System	0.010		0.0%		0.0%			2.649	2.639	99.6%	Completed
Corporate Facilities Refurbishment Program	0.245	0.058	23.5%	0.264	107.8%			1.863	1.476	79.2%	On Track
Energy Management	6.973	0.308	4.4%	3.439	49.3%	Coordination Challenges		314.111	20.086	6.4%	Delayed < 6 mths
Etobicoke Civic Centre	99.795	14.382	14.4%	99.610	99.8%					33.6%	On Track
Global Corporate Security Program	3.082	0.405	13.1%	2.909	94.4%	Other				23.5%	On Track
Indian Residential School Survivors Legacy	0.038	0.010	25.8%	0.015	40.3%					99.9%	Completed
Meridian Arts Centre	0.021	0.040	187.8%	0.040	187.8%					2.1%	On Track
Meridian Hall	1.626		0.0%	1.265	77.8%					0.2%	On Track
ModernTO	10.181	1.695	16.7%	9.104	89.4%					28.1%	On Track
Others - Service Improvements	4.826	(0.288)	-6.0%	3.933	81.5%					20.4%	On Track
Others - SOGR	1.792	0.109	6.1%	0.801	44.7%	Coordination Challenges		8.460	6.477	76.6%	Delayed < 6 mths
Relocation of Fire Station 332	2.057	0.792	38.5%		92.4%					24.4%	On Track
Sitework	2.668	0.481	18.0%		107.7%					50.1%	On Track
St. Lawrence Market North Redevelopment	2.873	(0.134)	-4.7%		99.9%					93.7%	On Track
Toronto Strong Neighbourhood Strategy	0.590	0.004	0.7%		60.4%					67.7%	On Track
TransformTO	0.037	(0.000)	0.0%		0.0%					98.2%	Completed
Union Station - Signage & Wayfinding	0.045		0.0%		0.0%					86.1%	Cancelled

Union Station Enhancement Project	0.283	(0.018)	-6.2%	0.283	100.0%	Other	#3	4.498	1.290	28.7%	Delayed > 6 mths
Union Station PTIF Projects	0.131		0.0%	0.128	97.5%			0.901	0.770	85.4%	On Track
Union Station Revitalization	0.757	0.401	52.9%	0.494	65.3%			3.989	3.633	91.1%	On Track
Various IT-Related Projects	11.258	1.337	11.9%	8.048	71.5%			36.949	9.769	26.4%	On Track
Service Improvements	**149.287**	**19.583**	**13.1%**	**138.334**	**92.7%**			**1,470.801**	**472.482**	**32.1%**	
Parkdale Hub Acquisition	0.710	0.139	19.5%	0.700	98.5%			22.108	18.343	83.0%	On Track
Strategic Property Acquisitions	9.784	4.202	42.9%	4.202	42.9%			116.157	109.168	94.0%	On Track
Growth Related	**10.495**	**4.340**	**41.4%**	**4.902**	**46.7%**			**138.265**	**127.511**	**92.2%**	
Projects Total	**251.261**	**40.222**	**16.0%**	**216.895**	**86.3%**			**2,609.414**	**1,087.573**	**41.7%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Accessibility for Ontarians with Disabilities Act (AODA)	7.654	2.379	31.1%	7.183	93.8%		#5	198.064	153.916	77.7%	On Track
	Start Date: 03/31/2018; **Original** Planned Completion Date: 12/31/2024; **Revised** Planned/ Actual Completion Date: 12/31/2027										
Etobicoke Civic Centre	99.795	14.382	14.4%	99.610	99.8%		#6	546.962	183.529	33.6%	On Track
	Start Date: 03/31/2018; **Original** Planned Completion Date: 03/31/2028; **Revised** Planned/ Actual Completion Date: 03/31/2028										
ModernTO	10.181	1.695	16.7%	9.104	89.4%		#7	250.000	70.373	28.1%	On Track
	Start Date: 09/30/2019; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2030										

Note Section:

Note # 1

The project spending is delayed as the team and project scope are still being mobilized during the lead-up stage.

Note # 2

The project spending has been delayed as Phase 1 has completed for preliminary site assessments and is awaiting for Corporate Security to decide whether to proceed with the project.

Note # 3

The project spending has been delayed, as progress is contingent on Metrolinx proceeding with its plans at Union Station.

Note # 4

The project is delayed due to scope change.

Note # 5

The project is on track. The AODA program has been implemented to upgrade 201 City buildings within the current portfolio.

Note # 6

The project is on track. Construction of the New Etobicoke Civic Centre commenced in 2024 and remains on track for substantial completion in March 2028, with opening to the public anticipated in Q4 2028.

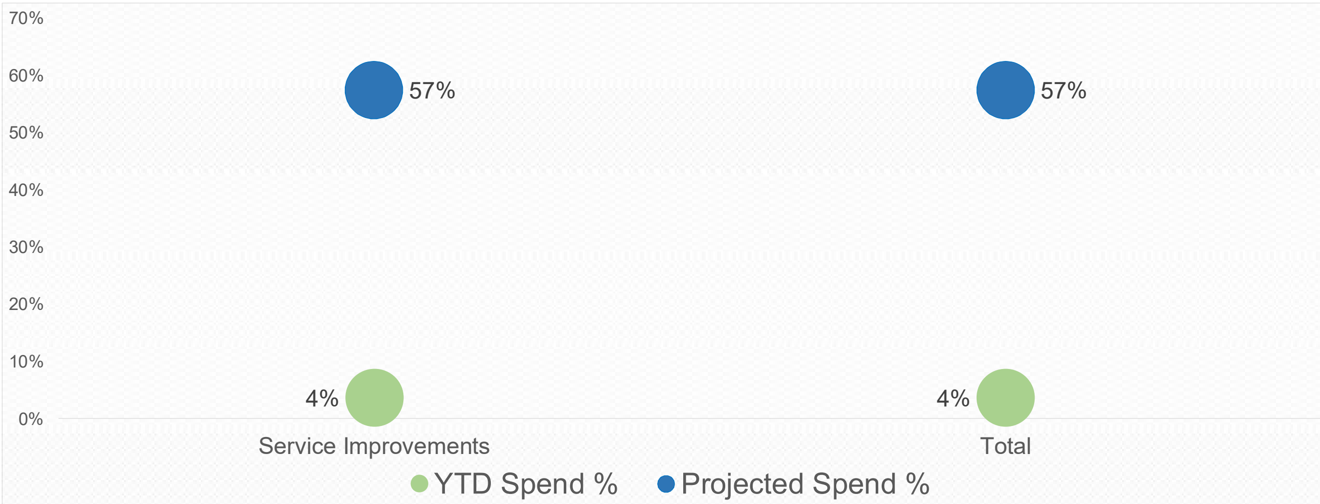
Note # 7

The project is on track. Under the ModernTO Workplace Modernization Program, construction activities were accelerated at City Hall and Metro Hall, with three floors under construction at these facilities and two floors at Metro Hall completed at

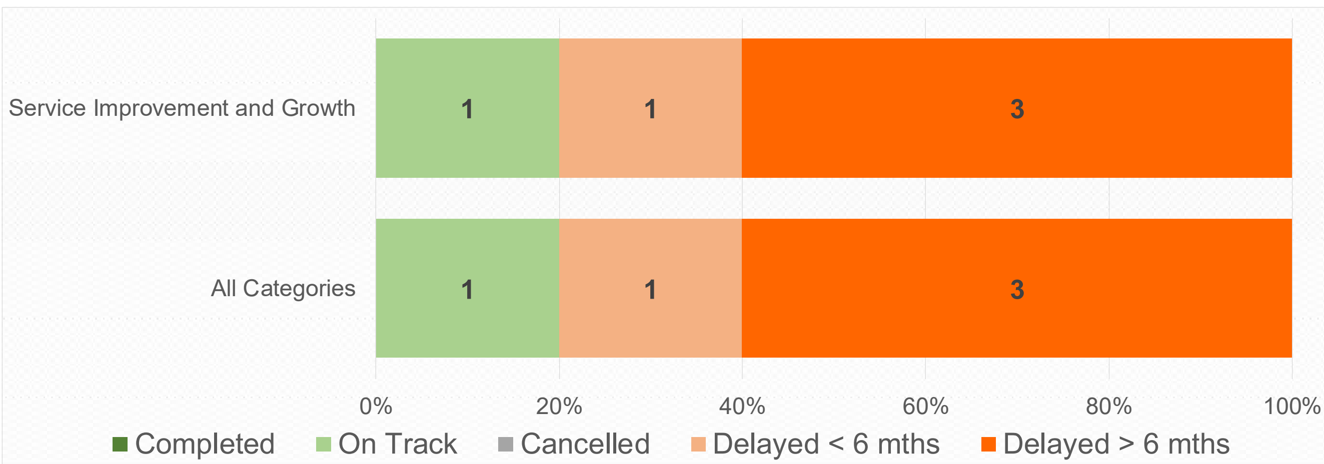
*Please note Total Approved Budget reflects the latest information available in the system

Environment, Climate & Forestry (ECF)

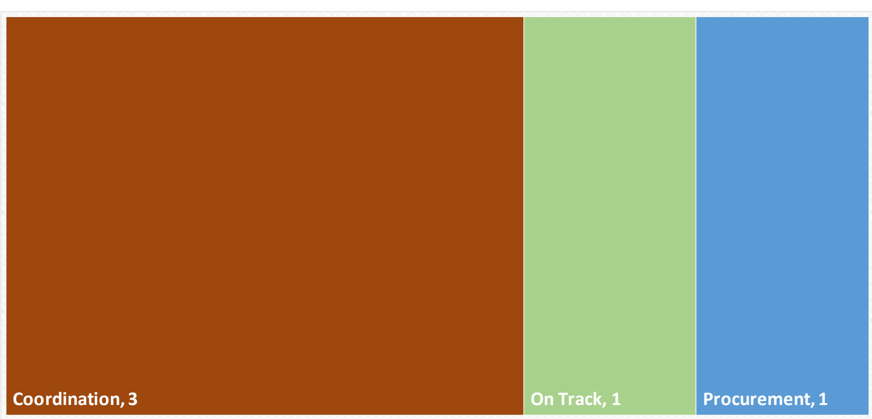
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	1
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	1
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	3
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**5**

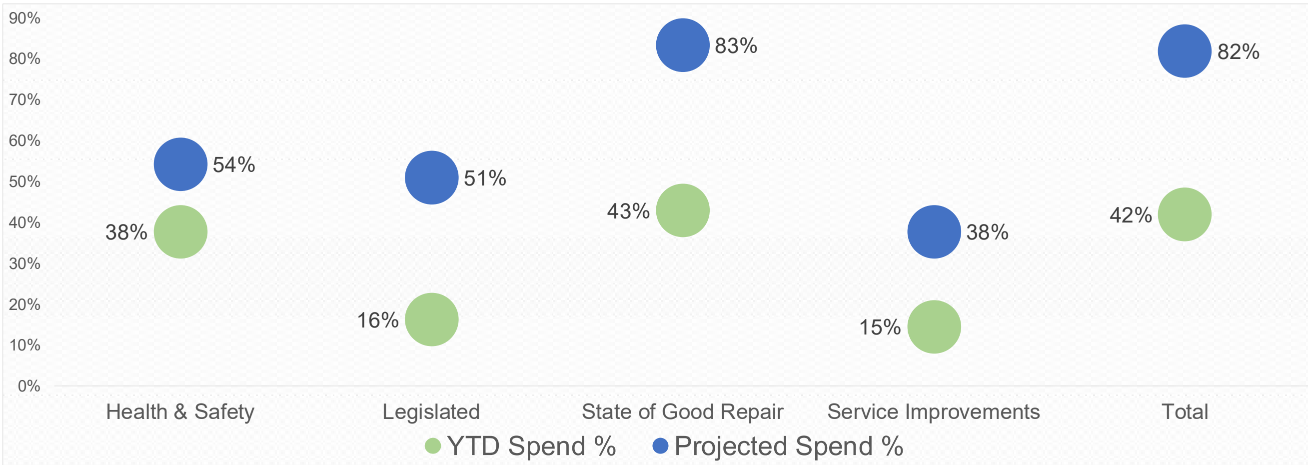
Environment, Climate & Forestry (ECF)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Existing Building Retrofits	7.150		0.0%	2.200	30.8%	Coordination Challenges		26.747	7.824	29.3%	Delayed > 6 mths
Net Zero Carbon Plan Program (New)	8.452		0.0%		82.3%	Coordination Challenges				0.0%	Delayed > 6 mths
New Development Sustainable Energy Plan Financing	4.500		0.0%		55.6%	Coordination Challenges				1.4%	Delayed > 6 mths
Renewable Thermal Energy Program	2.000	0.010	0.5%		15.0%	Procurement Delays				56.2%	Delayed < 6 mths
Residential Energy Retrofit Program (HELP)	2.895	0.905	31.3%		82.9%					69.6%	On Track
Service Improvements	**24.997**	**0.915**	**3.7%**	**14.352**	**57.4%**			**112.094**	**35.771**	**31.9%**	
Projects Total	**24.997**	**0.915**	**3.7%**	**14.352**	**57.4%**			**112.094**	**35.771**	**31.9%**	

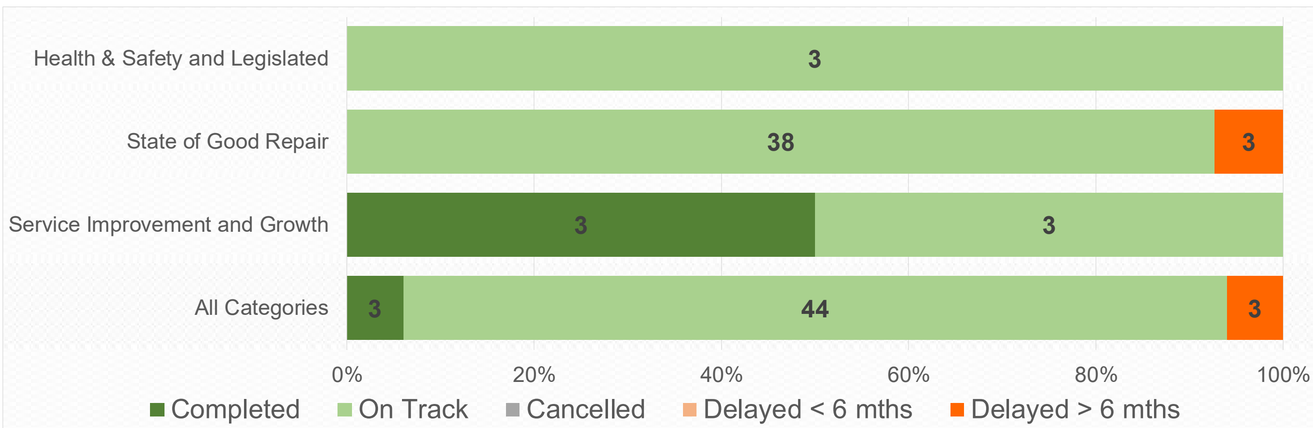
*Please note Total Approved Budget reflects the latest information available in the system

Fleet Services (FLT)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	44
Completed	3
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	1
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	2
Total # of Projects	**50**

Fleet Services (FLT)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Sideguards Retrofit - 2025	1.238	0.467		0.672				4.355	2.569		On Track
Health & Safety	**1.238**	**0.467**	**37.7%**	**0.672**	**54.3%**			**4.355**	**2.569**	**59.0%**	
EV Program	4.602	0.806	17.5%	2.512	54.6%			16.855	11.239	66.7%	On Track
Sustainable Fleet Project	0.325		0.0%		0.0%			0.439	0.114	26.1%	On Track
Legislated	**4.927**	**0.806**	**16.4%**	**2.512**	**51.0%**			**17.294**	**11.354**	**65.6%**	
2026 CB - Addressing Aging Backlog	0.455		0.0%		0.0%			21.966		0.0%	On Track
2026 Cb - Pilot Hydrogen Fuel Cell Tec	0.600		0.0%		0.0%			4.500		0.0%	On Track
2026 CB - Zev Charging Infrastructure	6.782	0.191	2.8%	1.985	29.3%			100.280	0.242	0.2%	On Track
Addressing Aging Backlog	16.470	3.812	23.1%	9.782	59.4%			50.457	8.915	17.7%	On Track
Arena Boards - Fleet Replacement	0.149		0.0%	0.449	301.0%			1.089	0.262	24.0%	On Track
Convert SWM Refuse Collection Vehicles	4.429	0.718	16.2%	3.052	68.9%			6.816	3.186	46.7%	On Track
Dsgn And Ca Svcs - Ferry Boats 1 & 2 - S	0.746	0.326	43.7%	0.326	43.7%			3.952		0.0%	On Track
Dsgn And Ca Svcs - New Terminal	0.650		0.0%		0.0%			5.660		0.0%	On Track
Dsgn And Ca Svcs Boats 3 & 4 Shoresd Inf	0.500		0.0%		0.0%			13.500		0.0%	On Track
Economic Development & Culture - Fleet Replacement	0.223	0.000	0.1%	0.154	69.2%			0.575	0.157	27.3%	On Track
Ellesmere Tool Replacement - 2026	0.340		0.0%		0.0%			0.340		0.0%	On Track
Engineering & Construction Services - Fleet Replacement	0.836	0.244	29.2%	0.444	53.1%			2.636	2.046	77.6%	On Track
Exhibition - Fleet Replacement	0.804		0.0%	0.171	21.3%			2.145	1.512	70.5%	On Track
Facility & Real Estate - Fleet Replacement	0.562	0.196	34.9%	0.456	81.1%			5.940	3.205	53.9%	On Track
Ferry Boat Replacement 1	12.953	12.819	99.0%	12.953	100.0%			17.871	0.084	0.5%	On Track
Ferry Boat Replacement 2	17.165	11.151	65.0%	11.151	65.0%			53.600		0.0%	On Track
Ferry Boat Replacement 3											On Track
Ferry Boat Replacement 4											On Track
Ferry Dry Dock	7.769	2.161	27.8%	4.361	56.1%			7.769	2.112	27.2%	On Track
Ferry Ticketing Electronic Payment Solut	0.254	0.045	17.5%	0.201	79.1%			0.379	0.045	11.7%	On Track
Fire Services - Fleet Replacement	4.858	4.858	100.0%	9.516	195.9%			329.238	122.150	37.1%	On Track
Fleet - Insurance Contingency	0.360	0.000	0.0%	0.086	23.9%	Other	1	0.785	0.300	38.2%	Delayed > 6 mths
Fleet - Tools & Equipment	0.649	0.021	3.3%	0.053	8.2%			2.602	1.990	76.5%	On Track
Fleet Office Modernization	0.326	0.291	89.1%	0.323	98.9%			1.668	0.772	46.3%	On Track
Fleet Services - Fleet Replacement	0.652	0.000	0.0%	0.165	25.4%			1.452	0.291	20.1%	On Track
Fleet Transition to ZEV	3.690	1.005	27.2%	3.690	100.0%			199.473	1.413	0.7%	On Track
Fuel Site Closure, Upgrade & Replacement	0.096	(0.000)	0.0%	0.089	93.0%			5.776	0.599	10.4%	On Track
Library - Fleet Replacement	1.015		0.0%	0.147	14.4%			6.263	1.412	22.5%	On Track
Maximize CNG Fleet	0.917	0.880	96.0%	0.917	100.0%			4.506	1.436	31.9%	On Track
Municipal Licensing - Fleet Replacement	1.226	0.015	1.2%	1.423	116.1%			4.689	2.755	58.8%	On Track
Parks, Forestry & Recreation - Fleet Replacement	3.725	3.527	94.7%	5.853	157.1%			72.172	47.504	65.8%	On Track
Public Health - Fleet Replacement						Other	2	0.648	0.145	22.4%	Delayed > 6 mths
Purchasing & Materials - Fleet Replacement						Procurement Delays		0.596	0.070	11.7%	Delayed > 6 mths
Shoreside Infrastructure & Jlft Improvem	20.753	0.020	0.1%	20.753	100.0%			34.060	0.035	0.1%	On Track
Solid Waste - Fleet Replacement	19.499	19.499	100.0%	22.670	116.3%			208.378	142.670	68.5%	On Track
Toronto Community Housing Corporation - Fleet Replacement	0.248	0.247	99.9%	0.247	99.9%			5.430	4.220	77.7%	On Track
Toronto Paramedic - Fleet Replacement	31.826	6.709	21.1%	22.110	69.5%			71.482	53.156	74.4%	On Track
Toronto Shelter and Support Services	0.332	0.048	14.6%	0.102	30.7%			1.769	0.486	27.5%	On Track
Toronto Water - Fleet Replacement	6.120	1.083	17.7%	4.892	79.9%			74.465	46.430	62.4%	On Track
Transportation Services - Fleet Replacement	6.762	5.640	83.4%	7.381	109.2%			105.856	60.674	57.3%	On Track

Zoo - Fleet Replacement	1.256	0.030	2.4%	0.726	57.8%			2.461	1.236	50.2%	On Track
State of Good Repair	**175.997**	**75.536**	**42.9%**	**146.629**	**83.3%**			**1,433.241**	**511.509**	**35.7%**	
2026 Cb Micromobility Pilots And Program	0.525		0.0%		0.0%			2.625		0.0%	On Track
Fuel Site Closure, Upgrade & Replacement											Completed
Municipal Licensing - Fleet Replacement											Completed
Sustainment of Fleet Technologies and Systems	1.019	0.218	21.4%	0.575	56.5%			3.097	1.422	45.9%	On Track
Toronto Paramedic - Fleet Replacement								2.561	2.561	100.0%	Completed
Vendor Management Portal	0.256	0.044	17.3%	0.105	41.0%			0.786	0.509	64.8%	On Track
Service Improvements	**1.799**	**0.262**	**14.5%**	**0.680**	**37.8%**			**9.069**	**4.492**	**49.5%**	
Growth Related											
Projects Total	**183.961**	**77.070**	**41.9%**	**150.493**	**81.8%**			**1,463.960**	**529.924**	**36.2%**	

Note Section:

Note # 1

FLEET - INSURANCE CONTINGENCY - Project spend is based on estimated claims during the year.

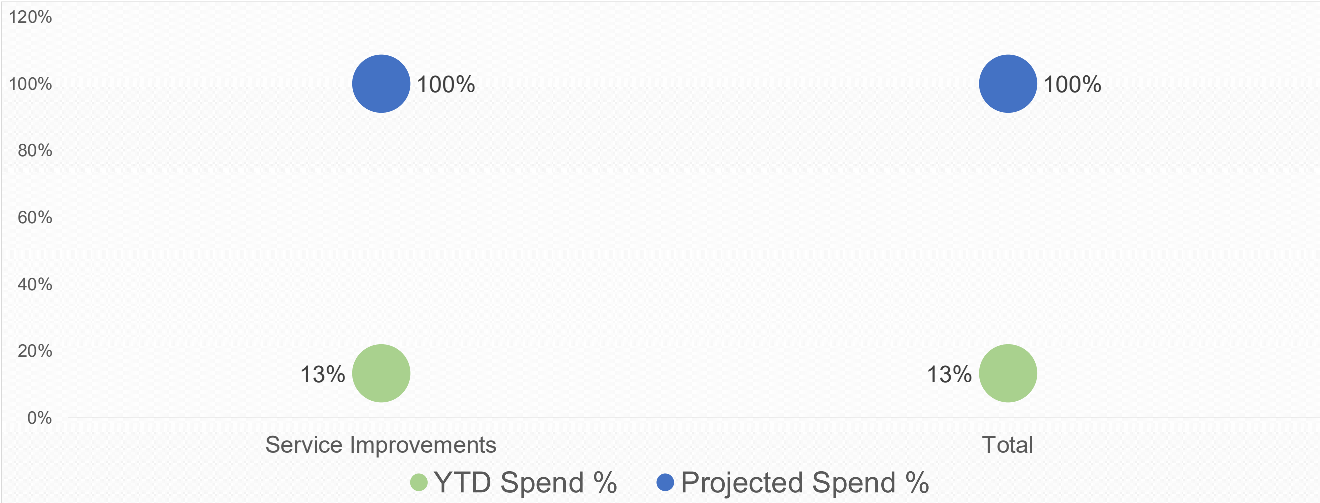
Note # 2

Public Health - Fleet Replacement - Project delay due to supply Chain Issues.

*Please note Total Approved Budget reflects the latest information available in the system

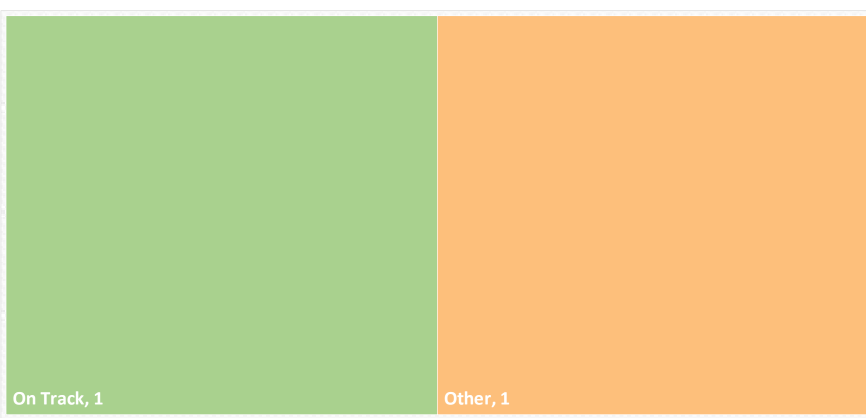
Toronto Cyber Security (TCS)

Actual and Projected Spend Rates by Category



Project Overall Status by Category

Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	1
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	1
Total # of Projects	**2**

Toronto Cyber Security (TCS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Cyber Command Centre	0.942	(0.054)	-5.7%	0.942	100.0%	Other	#1	3.800	2.804	73.8%	Delayed > 6 mths
Cyber Foundation	3.978	0.704	17.7%	3.978	100.0%			16.064	7.806	48.6%	On Track
Service Improvements	**4.919**	**0.650**	**13.2%**	**4.919**	**100.0%**			**19.864**	**10.610**	**53.4%**	
Projects Total	**4.919**	**0.650**	**13.2%**	**4.919**	**100.0%**			**19.864**	**10.610**	**53.4%**	

Note Section:

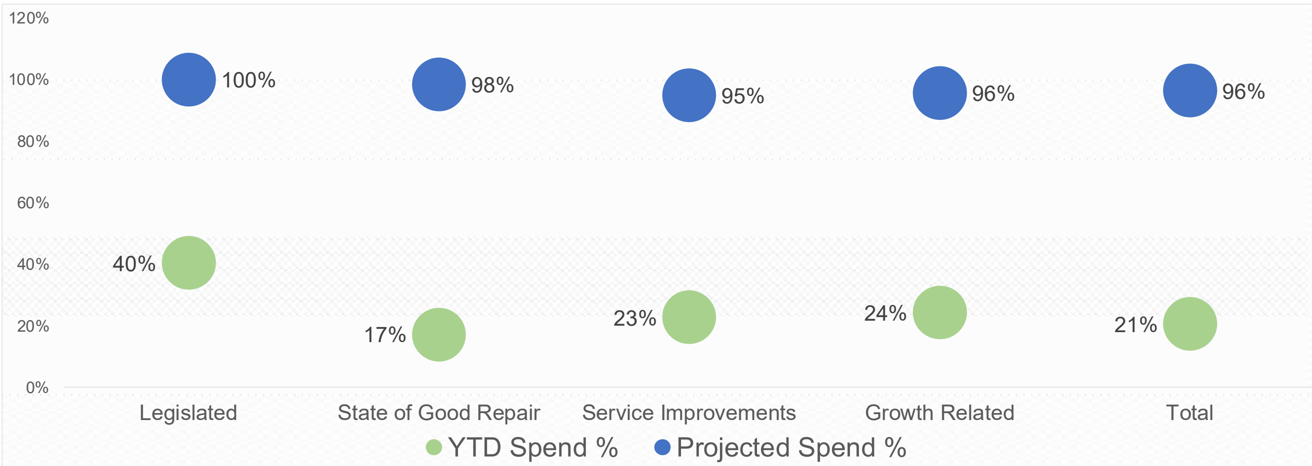
Note # 1

The project is experiencing delays while deficiencies are being addressed. It is estimated that the project will be fully completed in Q4 2026.

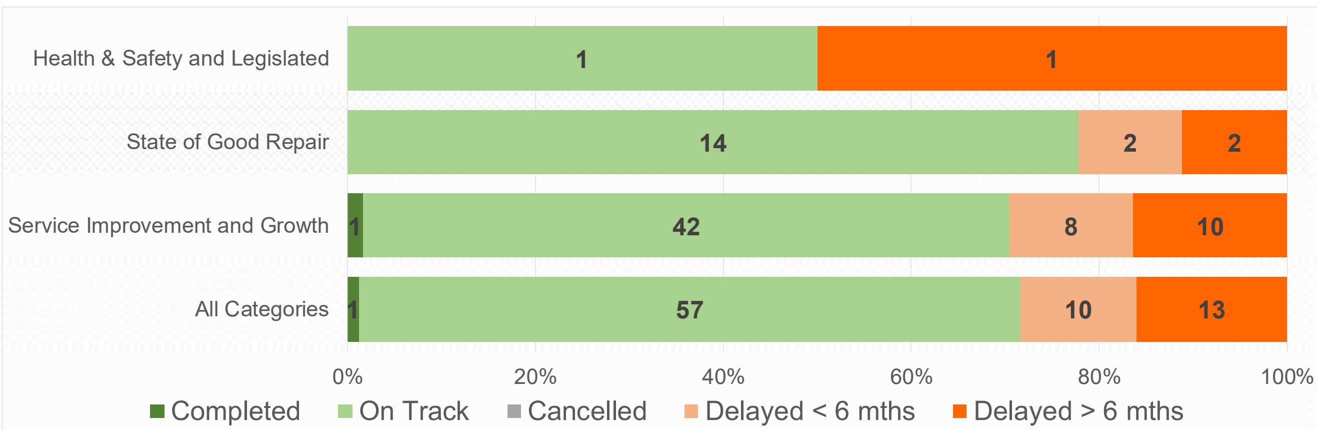
*Please note Total Approved Budget reflects the latest information available in the system

Technology Services (TSD)

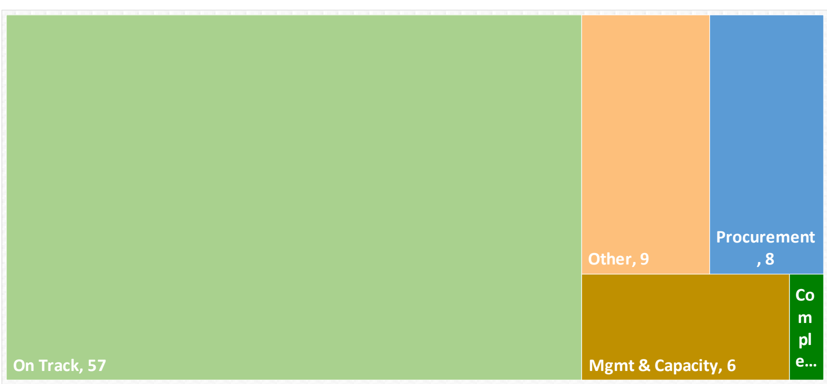
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	57
Completed	1
Cancelled	0
Project Mgmt and Capacity Issues	6
Procurement Delays	8
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	9
Total # of Projects	**81**

Technology Services (TSD)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Corporate Accessibility Services/Support Acquisition	0.241	0.067	27.6%	0.241	100.0%	Procurement Delays		0.495	0.329	66.4%	Delayed > 6 mths
Multi-Tenant Housing - Technology Implementation	0.220	0.117	53.0%	0.220	100.0%			0.964	0.797	82.6%	On Track
Legislated	**0.461**	**0.183**	**39.7%**	**0.461**	**100.0%**			**1.459**	**1.125**	**77.1%**	
Accelerating The Digitization Journey	1.340	0.269	20.1%	1.340	100.0%			5.265	1.587	30.1%	On Track
Asset Lifecycle Management	21.797	5.814	26.7%	21.797	100.0%			507.729	217.134	42.8%	On Track
Audio Visual Program	2.856	0.571	20.0%	2.173	76.1%			32.694	4.159	12.7%	On Track
Community Development and Regulatory & Licensing (CDRL) S	2.005	0.483	24.1%	2.005	100.0%			13.813	2.712	19.6%	On Track
Digital Service Automation	0.700		0.0%	0.700	100.0%			1.163	0.463	39.8%	On Track
Enterprise Business Intelligence Implementation	0.937	0.219	23.4%	0.937	100.0%	Other	1	9.750	3.860	39.6%	Delayed > 6 mths
File Services Migration to SharePoint	0.501	0.089	17.8%	0.501	100.0%			1.138	0.312	27.4%	On Track
Legal Services Document Management System	0.128	0.039	30.3%	0.128	100.0%			1.079	0.725	67.2%	On Track
Modernization Of Microsoft Access Application - Phase 1	1.800	0.162	9.0%	1.800	100.0%			7.200	1.304	18.1%	On Track
Project Portfolio Management System Migrate To ServiceNow	0.324	0.133	41.1%	0.324	100.0%			4.099	0.675	16.5%	On Track
SAP BW Modernization (State of Good Repair)	2.006	0.155	7.7%	2.006	100.0%			7.066	0.370	5.2%	On Track
SAP ERP Modernization	11.000	0.244	2.2%	10.939	99.4%			47.491	1.220	2.6%	On Track
SuccessFactors Reporting Migration	0.166	0.024	14.4%	0.166	100.0%	Project Mgmt and Capacity Issues		1.367	0.109	8.0%	Delayed < 6 mths
T-Recs Cloud Assessment & Migration	0.150	0.028	19.0%	0.150	100.0%	Procurement Delays		2.011	0.613	30.5%	Delayed < 6 mths
UKG TeleStaff SOGR - Cloud Solution Migration	0.450	0.031	6.8%	0.450	100.0%			2.514	0.050	2.0%	On Track
Unified Communications	2.234	0.093	4.2%	2.234	100.0%			10.504	1.032	9.8%	On Track
Workforce Business Intelligence	0.771	0.125	16.2%	0.771	100.0%	Other	2	3.349	1.887	56.3%	Delayed > 6 mths
0											On Track
State of Good Repair	**49.164**	**8.480**	**17.2%**	**48.420**	**98.5%**			**658.233**	**238.212**	**36.2%**	
Access Control Self Serve	0.462	0.027	5.8%	0.462	100.0%	Procurement Delays		2.492	0.335	13.5%	Delayed > 6 mths
API Platform Enhancement - Seed funding	0.155		0.0%	0.155	100.0%	Project Mgmt and Capacity Issues		0.310		0.0%	Delayed < 6 mths
Application Portfolio Management	0.292	0.050	17.1%	0.292	100.0%	Project Mgmt and Capacity Issues		1.116	0.222	19.9%	Delayed > 6 mths
Artificial Intelligence (AI)	1.472	0.459	31.2%	1.472	100.0%	Other		8.904	2.422	27.2%	Delayed < 6 mths
Automating Short Term Rental Operator Verification Process	0.068		0.0%	0.049	72.6%			0.659	0.591	89.7%	On Track
Class Replacement - Ent Implementation	1.072	0.233	21.7%	1.072	100.0%			3.425	2.104	61.5%	On Track
Computer Aided Dispatch and 911 Networks Life Cycle and Maintenance	0.150		0.0%	0.150	100.0%			0.314		0.0%	On Track
ConnectTO - Network Utility	0.913	0.225	24.7%	0.913	100.0%			10.196	3.577	35.1%	On Track
Data and AI	1.103		0.0%	1.103	100.0%			23.523		0.0%	On Track
Data Centre Solution Implementation	7.324	2.272	31.0%	7.324	100.0%			17.181	7.455	43.4%	On Track
Digital Payments	0.390	0.182	46.7%	0.387	99.2%			1.371	0.684	49.9%	On Track
Digital Service Automation	0.426		0.0%	0.368	86.4%	Project Mgmt and Capacity Issues		0.886		0.0%	Delayed < 6 mths
Digital Service Enhancement	0.732	0.334	45.6%	0.603	82.4%			3.004	0.990	33.0%	On Track
Disaster Recovery Program	0.617	0.129	20.9%	0.617	100.0%			8.197	4.624	56.4%	On Track
Diversity Data Collection & Reporting Modernizati	0.537	0.075	13.9%	0.537	100.0%			1.255	0.197	15.7%	On Track
Divisional Roadmaps	0.140	0.045	32.3%	0.140	100.0%			0.814	0.045	5.5%	On Track
ECS Cloud Deployment-Construction	2.064	0.097	4.7%	1.954	94.6%			9.293	7.729	83.2%	On Track
Employee Communication Modernization	0.743	0.172	23.2%	0.552	74.3%	Project Mgmt and Capacity Issues		3.278	1.519	46.4%	Delayed > 6 mths
Enhanced Dispatch Mobile Data Terminal Connectivity and Location Accuracy	0.019		0.0%	0.019	100.0%			0.019		0.0%	On Track
Enterprise Social Media Management and Analytics Software	0.422		0.0%	0.422	100.0%			0.994	0.120	12.1%	On Track
Enterprise Work Mgmt Solution (EWMS)	9.450	4.074	43.1%	9.450	100.0%			96.618	52.273	54.1%	On Track

eScheduling Solution & Implementation	1.114	0.185	16.6%	1.114	100.0%	Procurement Delays		40.323	4.118	10.2%	Delayed > 6 mths
Fleet Services Driver Accident And Fine Management	0.567	0.410	72.3%	0.567	100.0%			4.188	3.345	79.9%	On Track
FLEET/FIRE/EMS JOINT FIT GAP ANALYSIS								0.352	0.352	100.0%	Completed
Fleet/Fire/Paramedics Joint Fit Gap Analysis and Market Scan on Fleet Management Information System	0.166	0.008	4.8%	0.166	100.0%			2.020	0.008	0.4%	On Track
Geocortex and VertiGIS Studio SaaS Assessment for LUIS 3.0	0.507	0.055	10.8%	0.507	100.0%			3.102	0.471	15.2%	On Track
High-Volume Recruitment Capabilities	0.989	0.101	10.3%	0.403	40.7%	Other	3	2.492	0.381	15.3%	Delayed > 6 mths
HR Labour Relations Information System	0.202	0.025	12.5%	0.202	100.0%	Procurement Delays		1.551	1.358	87.6%	Delayed < 6 mths
Human Services Integration Service Enhancements	0.928	0.199	21.5%	0.849	91.5%			1.749	0.704	40.3%	On Track
IAM Program business Case	0.500		0.0%	0.500	100.0%			10.000		0.0%	On Track
LLRS Replacement	0.429	0.100	23.3%	0.429	100.0%	Procurement Delays		3.646	1.383	37.9%	Delayed > 6 mths
MLS Business Licensing & Permitting Portal 2.0	0.444	0.111	25.1%	0.444	100.0%			0.989	0.657	66.4%	On Track
MLS Chameleon CMS Enablement of Features Initiative	0.321	0.059	18.3%	0.321	100.0%			1.076	0.188	17.4%	On Track
MLS Onboarding To Administration	0.220	0.046	20.8%	0.220	100.0%			0.547	0.119	21.8%	On Track
Modernized Data Centre Architecture	0.595	0.066	11.1%	0.595	100.0%			14.707	13.319	90.6%	On Track
Network Modernization	1.100	0.324	29.5%	1.100	100.0%			11.301	5.252	46.5%	On Track
OFFICE 365	1.999	0.471	23.6%	1.832	91.6%	Other	4	4.160	1.949	46.9%	Delayed < 6 mths
OPEN DATA MASTER PLAN IMPLEMENTATION	0.978	0.226	23.1%	0.978	100.0%			5.825	4.150	71.2%	On Track
PPEB – Day Forward Scanning Implementation Project	0.424	0.281	66.3%	0.424	100.0%			1.508	1.228	81.4%	On Track
Privileged Access Management (PAM)	0.168		0.0%	0.168	100.0%	Other	5	3.650	0.104	2.9%	Delayed > 6 mths
Project Tracking Tool Capital Coordination Future State Seed Project	0.125	0.077	61.6%	0.125	100.0%			0.599	0.361	60.3%	On Track
Public Digital Access (PDA)	1.035	0.354	34.2%	1.035	100.0%			4.408	1.620	36.8%	On Track
Public Experience/311	5.055	1.017	20.1%	4.028	79.7%			11.626	1.017	8.7%	On Track
Quality Assurance Centre Of Excellence Foundation	0.066	0.013	20.3%	0.066	100.0%			0.614	0.159	25.9%	On Track
Release Management Program Development	0.458		0.0%	0.458	100.0%			0.607		0.0%	On Track
SAP Materials Management and Warehouse Mgmt Transf	6.500	0.370	5.7%	5.941	91.4%	Procurement Delays		62.942	0.930	1.5%	Delayed < 6 mths
SAP SuccessFactors Onboarding 2.0	0.740	0.330	44.5%	0.740	100.0%			2.831	1.535	54.2%	On Track
SDFA- Online Grant Management						Project Mgmt and Capacity Issues		0.876	0.599	68.4%	Delayed > 6 mths
Seed Funding Business Case for Enterprise Archiving/Inactive Record Solution	0.418		0.0%	0.418	100.0%			0.998		0.0%	On Track
ServiceNow	4.258	0.849	19.9%	4.258	100.0%			9.270	3.028	32.7%	On Track
Special Events Consolidated Permitting Application and Monitoring Tool	0.156	0.087	55.8%	0.129	82.7%			2.130	0.339	15.9%	On Track
Strategic Housing	2.446	0.161	6.6%	2.118	86.6%	Other	6	4.716	0.161	3.4%	Delayed < 6 mths
Sunbird DCIM Phase-2 Project	0.692		0.0%	0.692	100.0%			0.764		0.0%	On Track
TEAM Central Service Delivery Solution	1.833	0.495	27.0%	1.833	100.0%			9.478	2.226	23.5%	On Track
TFS Online Payment	0.301	0.030	10.1%	0.258	85.6%	Other	7	0.723	0.313	43.3%	Delayed > 6 mths
Toronto Emergency Management Business Continuity Information System	0.739	0.112	15.2%	0.684	92.6%			4.830	0.492	10.2%	On Track
Trimble Unity Construct	0.500		0.0%	0.500	100.0%			1.344		0.0%	On Track
Zscaler Phase 4 (ZPA) F5 VPN replacement	0.156		0.0%	0.156	100.0%			0.156		0.0%	On Track
Service Improvements	**65.682**	**14.939**	**22.7%**	**62.300**	**94.9%**			**425.948**	**136.753**	**32.1%**	
Directory Services Transition	0.693	0.083	11.9%	0.693	100.0%	Procurement Delays		4.071	1.014	24.9%	Delayed > 6 mths
Public Digital Evolution	1.207	0.477	39.6%	1.207	100.0%	Other	8	8.048	1.506	18.7%	Delayed < 6 mths
Talent Management Solution Assessment	0.996	0.146	14.6%	0.870	87.3%			2.081	0.675	32.4%	On Track
Growth Related	**2.895**	**0.706**	**24.4%**	**2.769**	**95.6%**			**14.201**	**3.195**	**22.5%**	
Projects Total	**118.203**	**24.308**	**20.6%**	**113.950**	**96.4%**			**1,099.841**	**379.286**	**34.5%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Disaster Recovery Program	0.617	0.129	20.9%	0.617	100.0%			8.197	4.624	56.4%	On Track
	Start Date: 01/01/2013; **Original** Planned Completion Date: 01/07/2020; **Revised** Planned/ Actual Completion Date: 31/12/2027										
Enterprise Work Mgmt Solution (EWMS)	9.450	4.074	43.1%	9.450	100.0%			96.618	52.273	54.1%	On Track
	Start Date: 01/01/2015; **Original** Planned Completion Date: 01/01/2024; **Revised** Planned/ Actual Completion Date: 05/29/2027										
OFFICE 365	1.999	0.471	23.6%	1.832	91.6%	Other		4.160	1.949	46.9%	Delayed < 6 mths
	Start Date: 01/01/2025; **Original** Planned Completion Date: 04/30/2026; **Revised** Planned/ Actual Completion Date: 04/30/2027										

Note Section:

Note # 1 & 2
Enterprise Business Intelligence Implementation And Workforce Business Intelligence. Projects delayed due to technology Services long-term strategy and scheduling plan
Note #3
TFS Online Payment Project : This project is currently on hold while the business evaluates a potential go-live decision.
Note #4
Office 365 delayed due to Governance Model Planning and Project Charter Sigoff, extending the date of the project to April 2027.
Note #5
Privileged Access Management (PAM) Project delayed as project urgency falls below Program Prioritization ranking.
Note #6
The proejct is delyaed due to requirement changes.
Note #7
High-Volume Recruitment Capabilities Project - The project is currently delayed due to a pending decision on changes to the project scope.
Note #8
The project is delayed as scope is being defined and underlying data is being cleaned up.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Finance and Treasury

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Financial Operations and Control	4M-2026	14.47	4.54	13.62	94.1%		Ⓖ
Office of the Chief Financial Officer and Treasurer	4M-2026	13.98	1.06	8.43	60.3%		Ⓨ
TOTAL	4M-2026	28.45	5.60	22.05	77.5%		

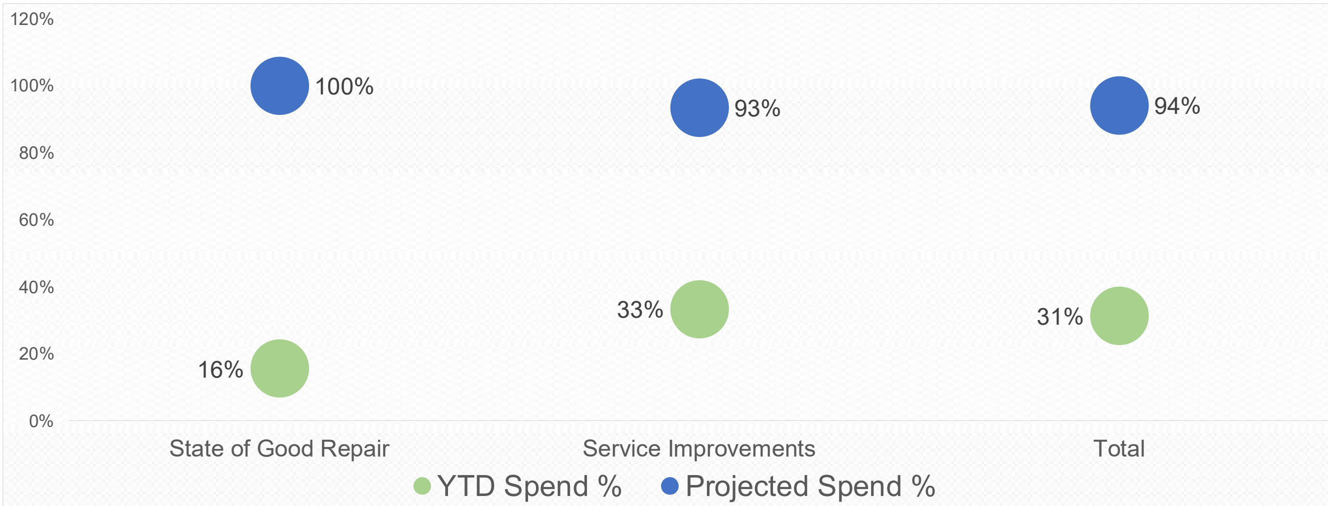
Projected / Year end Actuals Spending	
> 70%	Ⓖ
Between 50%-70%	Ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Finance and Treasury totalled $5.6 million of their collective 2026 Approved Capital Budget of $28.5 million. Spending is expected to increase to $22.1 (77.5%) million by year-end.

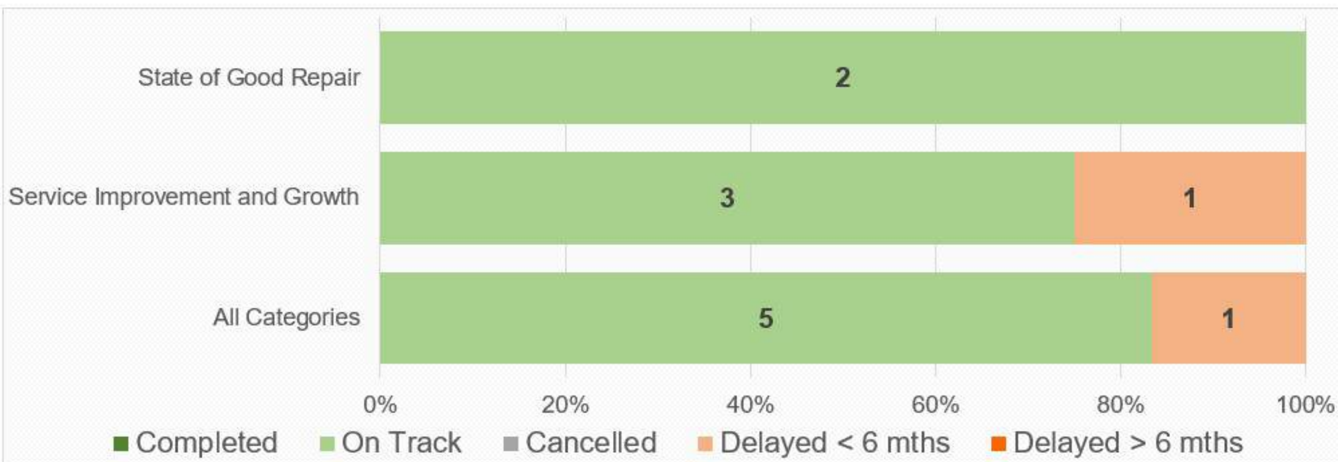
No programs with spending rate over 70%.

Financial Operations and Control (FOC)

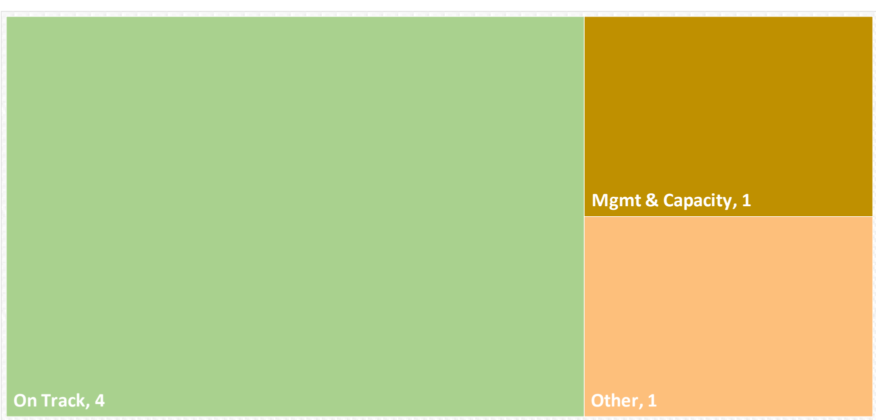
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	4
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	1
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	1
Total # of Projects	**6**

Financial Operations and Control (FOC)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Tax Billing System	1.000	0.068	6.8%	1.000	100.0%			7.873	5.057	64.2%	On Track
Utility Billing System	0.600	0.182	30.3%	0.600	100.0%			5.971	2.877	48.2%	On Track
State of Good Repair	**1.600**	**0.250**	**15.6%**	**1.600**	**100.0%**			**13.844**	**7.934**	**57.3%**	
Financial Systems Transformation Program	11.352	4.267	37.6%	10.703	94.3%			136.131	119.433	87.7%	On Track
Parking Tag Management Software Upgrade	0.661	0.017	2.5%	0.661	100.0%			2.458	1.414	57.5%	On Track
PPEB Transformation Program	0.853	0.003	0.4%	0.656	76.9%	Other	#1	8.140	6.727	82.6%	On Track
Process Innovation Project						Project Mgmt and Capacity Issues	#2	2.097		0.0%	Delayed < 6 mths
Service Improvements	**12.866**	**4.287**	**33.3%**	**12.020**	**93.4%**			**148.827**	**127.573**	**85.7%**	
Projects Total	**14.466**	**4.537**	**31.4%**	**13.620**	**94.1%**			**162.670**	**135.508**	**83.3%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Financial Systems Transformation Program	11.352	4.267	37.6%	10.703	94.3%		#3	136.131	119.433	87.7%	On Track
	Start Date: 01/01/2021; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										

Note Section:

Note # 1

The year-to-date capital variance is primarily attributable to staffing-related timing, with capital spending expected to commence and ramp up in the coming months.

Note # 2

The project has been deferred to 2027 due to the prioritization of the Financial Systems Transformation Project.

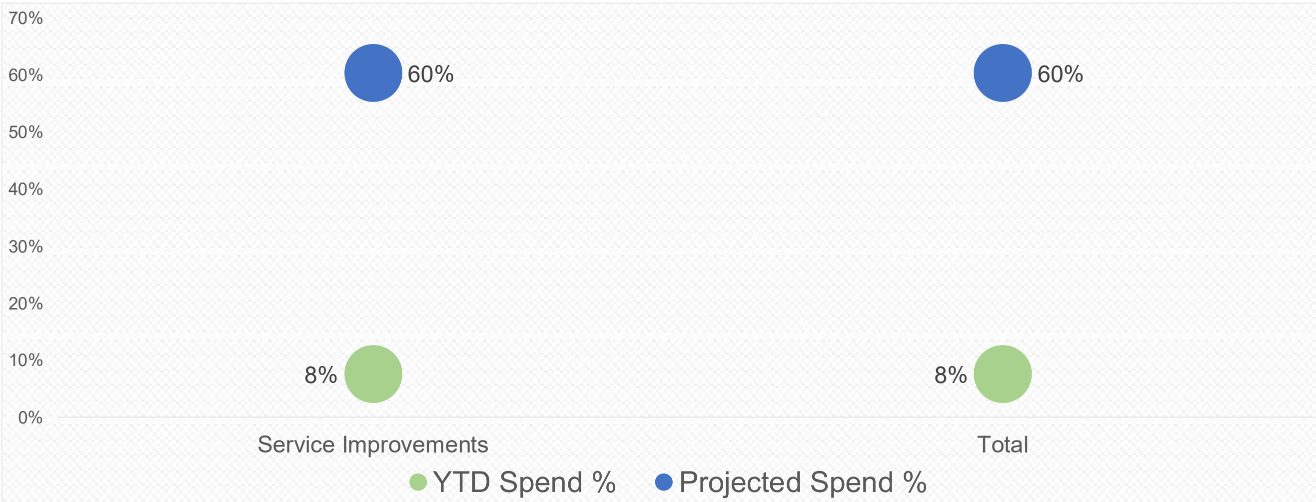
Note # 3

The Financial System Transformation Program (FSTP) is modernizing the City's core financial software system to a new platform. The project went live in November 2025, with onboarding and support activities continuing into 2026.

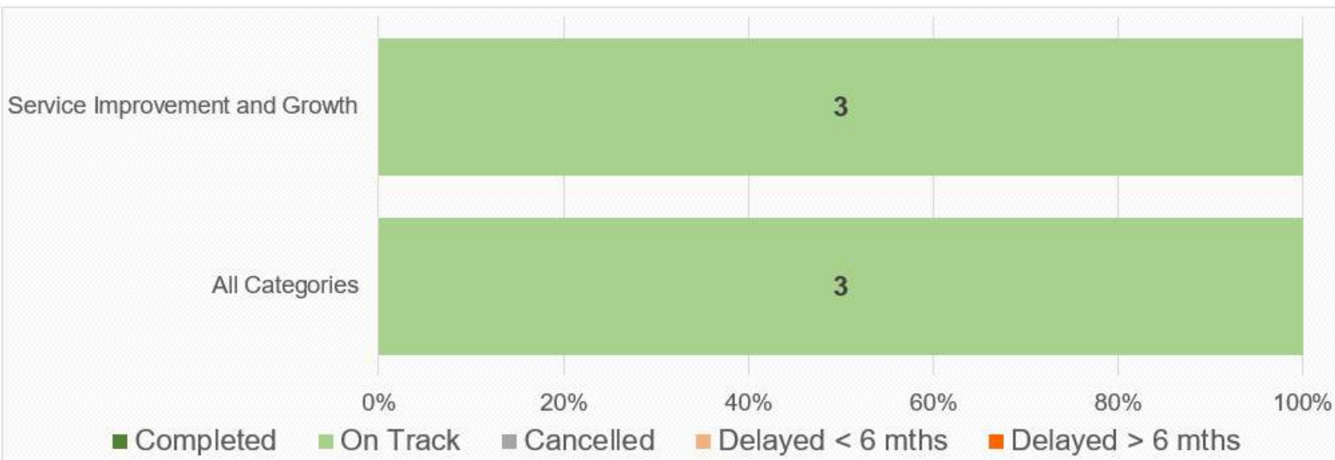
*Please note Total Approved Budget reflects the latest information available in the system

Office of the Chief Financial Officer and Treasurer (CFO)

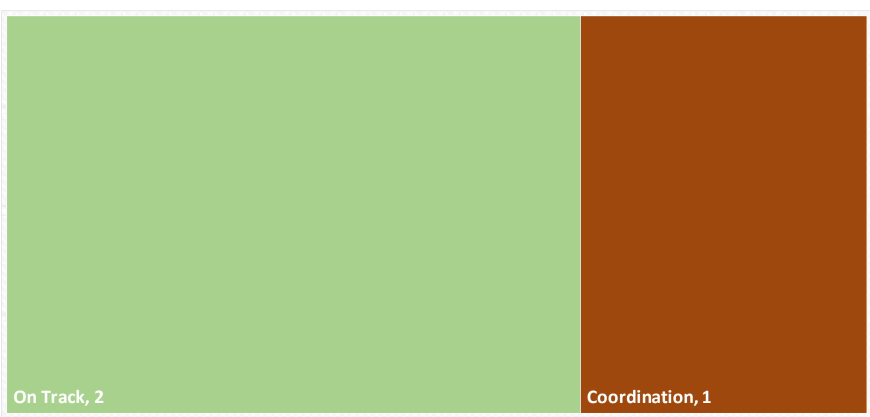
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	2
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	1
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**3**

Office of the Chief Financial Officer and Treasurer (CFO)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Budget Tool Revitalization (BTR)	11.661	0.529	4.5%	6.546	56.1%		#1	38.680	2.512	6.5%	On Track
Enterprise Risk Management Software Solution	0.261		0.0%	0.163	62.6%		#2	1.375		0.0%	On Track
Supply Chain Management Transformation (SCMT)	2.063	0.532	25.8%	1.726	83.6%	Coordination Challenges	#3	36.275	27.924	77.0%	On Track
Service Improvements	**13.984**	**1.061**	**7.6%**	**8.435**	**60.3%**			**76.329**	**30.436**	**39.9%**	
Projects Total	**13.984**	**1.061**	**7.6%**	**8.435**	**60.3%**			**76.329**	**30.436**	**39.9%**	

Note Section:

Note # 1

The project team spent the first six months of 2026 completing procurement activities, including finalizing the professional services agreement and statement of work with the systems integrator. The 2026 spend forecast reflects the vendor's onboarding in the second half of the year, whereas the budget assumed an earlier start, resulting in a lower projected spend rate.

Note # 2

Expenditures planned for Q3/Q4 of 2026.

Note # 3

SCMT will experience a delay in 2026 due to alignment with SAP Canada product availablity and move to new Generative AI platform. The new AI platform is causing a delay in the availablity of Spend Control Tower, Guided Sourcing and Guided Buying.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Other City Programs

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
City Clerk's Office	4M-2026	4.19	0.96	4.07	97.2%		
Accountability Offices	4M-2026	0.31	0.12	0.31	100.0%		
Corporate Initiatives	4M-2026	0.81	0.08	0.60	73.7%		
Court Services	4M-2026	2.00	0.00	2.00	100.0%		
TOTAL	4M-2026	7.31	1.16	6.98	95.5%		

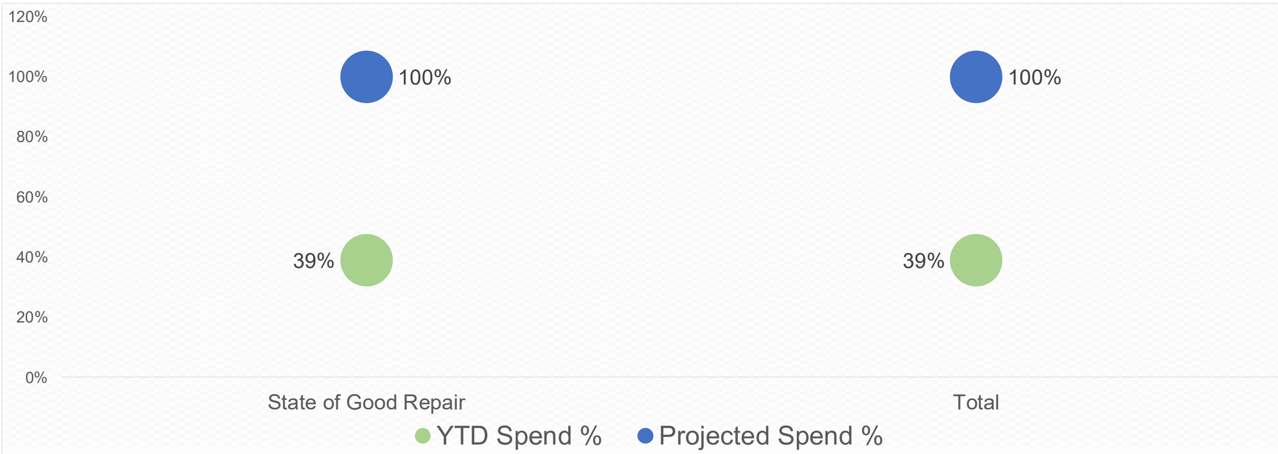
Projected / Year end Actuals Spending	
> 70%	
Between 50%-70%	Ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Other City Programs totalled $1.2 million of their collective 2026 Approved Capital Budget of $7.3 million. Spending is expected to increase to $7.0 (95.5%) million by year-end.

Programs with more than 70% projected spending rate are: City Clerk's Office, Accountability Offices, Corporate Initiatives, Court Services.

Accountability Offices (CLR)

Actual and Projected Spend Rates by Category



Project Overall Status by Category

Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	1
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**1**

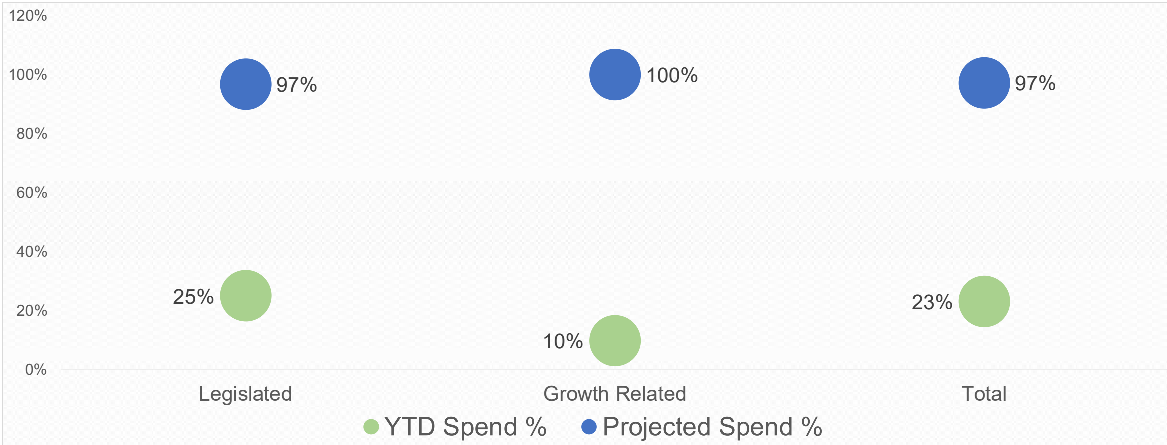
Accountability Offices (CLR)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Lobbyist Registry System SOGR 2024	0.309	0.120	38.9%	0.309	100.0%			1.000	0.811	81.1%	On Track
State of Good Repair	**0.309**	**0.120**	**38.9%**	**0.309**	**100.0%**			**1.000**	**0.811**	**81.1%**	
Projects Total	**0.309**	**0.120**	**38.9%**	**0.309**	**100.0%**			**1.000**	**0.811**	**81.1%**	

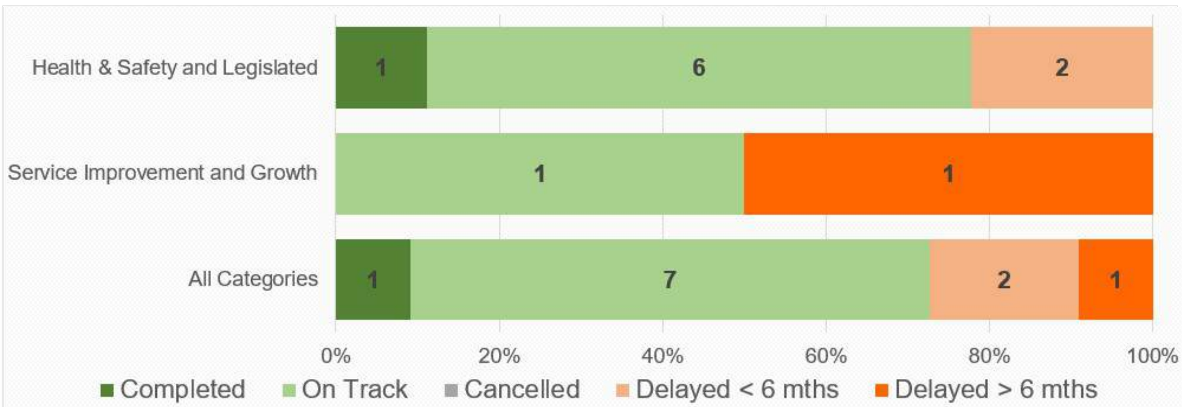
*Please note Total Approved Budget reflects the latest information available in the system

City Clerk's Office (CLK)

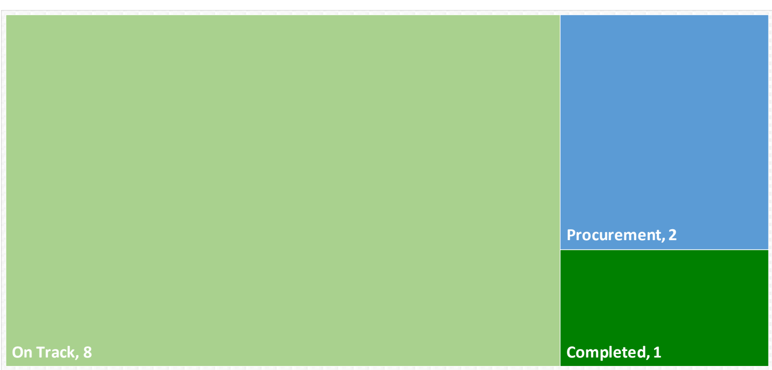
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	8
Completed	1
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	2
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**11**

City Clerk's Office (CLK)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
ELECTION TECHNOLOGY PROGRAM FOR 2026	1.540	0.400	26.0%	1.540	100.0%			4.825	3.386	70.2%	On Track
ELECTION SUPPLY CHAIN LOGISTICS – TRACKING TECHNOLOGY PHASE 1	0.185		0.0%	0.147	79.5%	Procurement Delays	1	0.200	0.015	7.6%	Delayed < 6 mths
TMMIS SOGR 2019-2022	0.010		0.0%	0.010	100.0%			1.049	1.039	99.0%	On Track
PUBLIC APPOINTMENTS SOGR 2023-2024	0.253	0.055	21.9%	0.253	100.0%			0.370	0.172	46.5%	On Track
REGISTRY SERV. TRACKING SYS SOGR 2023-24	0.347	0.009	2.6%	0.347	100.0%			0.933	0.595	63.8%	On Track
ELEC SUPPLY LOGISTICS - LTC HOMES -2026 ELECTION	0.160		0.0%	0.135	84.1%	Procurement Delays	2	0.160		0.0%	Delayed < 6 mths
ELECTION VOTE TABULATOR PROTECTIVE CASES	0.367	0.314	85.5%	0.314	85.5%			0.524	0.471	89.8%	Completed
FOI CASE MANAGEMENT SYSTEM PROJECT 2025-2026	0.510	0.071	13.9%	0.510	100.0%			1.270	0.281	22.1%	On Track
LIQUOR LICENSE SYSTEM 2025	0.280	0.063	22.4%	0.280	100.0%			0.550	0.319	58.0%	On Track
Legislated	**3.652**	**0.911**	**25.0%**	**3.535**	**96.8%**			**9.881**	**6.277**	**63.5%**	
WEDDING CHAMBERS RENOVATIONS SOGR 2024-25	0.236	0.053	22.4%	0.236	100.0%			0.270	0.087	32.1%	Delayed > 6 mths
PROTOCOL MANAGEMENT SYSTEM SOGR 2026-28	0.300		0.0%	0.300	100.0%			2.070		0.0%	On Track
Growth Related	**0.536**	**0.053**	**9.9%**	**0.536**	**100.0%**			**2.340**	**0.087**	**3.7%**	
Projects Total	**4.188**	**0.964**	**23.0%**	**4.072**	**97.2%**			**12.221**	**6.364**	**52.1%**	

Note Section:

Note # 1

Contract awarded to successful vendor following the close of the RFQ. Tentative delivery of equipment has shifted from Q2 to Q3 2026.

Note # 2

Prototype of the supply carts was received and modifications have been accepted with delivery scheduled for early Q3 2026 ahead of the Elections.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Agency
Agencies

Agencies ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Exhibition Place	4M-2026	89.98	16.46	89.98	100.0%		
Toronto & Region Conservation Authority	4M-2026	37.38	10.42	37.38	100.0%		
Toronto Police Service	4M-2026	150.16	46.00	112.85	75.2%		
Toronto Public Health	4M-2026	8.05	4.02	5.97	74.2%		
Toronto Public Library	4M-2026	71.68	15.69	66.07	92.2%		
Toronto Transit Commission	4M-2026	1,669.45	365.11	1,637.75	98.1%		
Toronto Zoo	4M-2026	55.75	13.51	54.57	97.9%		
Sankofa Square	4M-2026	0.10	0.00	0.10	100.0%		
TOTAL	4M-2026	2,082.55	471.20	2,004.67	96.3%		

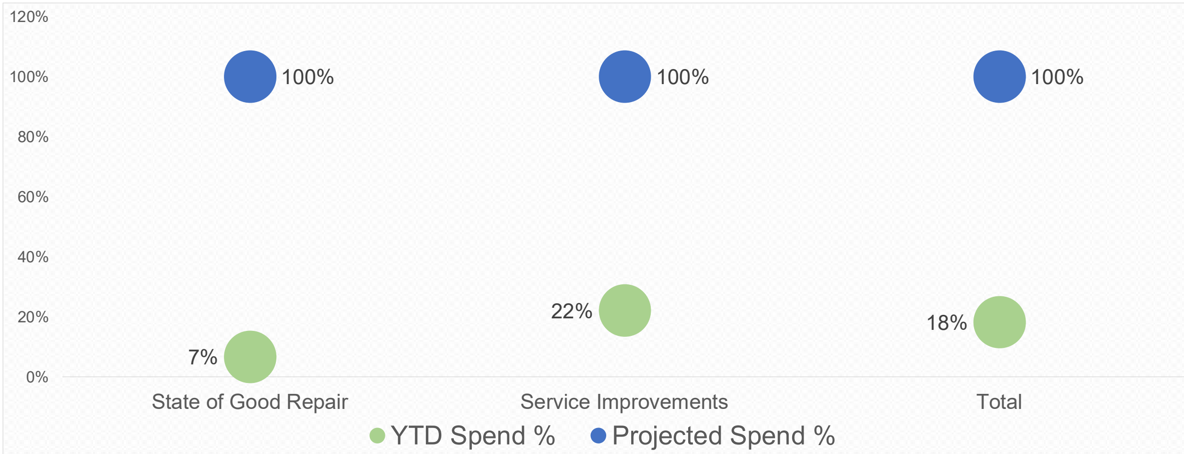
Projected / Year end Actuals Spending	
> 70%	
Between 50%-70%	Ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Agencies totalled $471.2 million of their collective 2026 Approved Capital Budget of $2,082.5 million. Spending is expected to increase to $2,004.7 (96.3%) million by year-end.

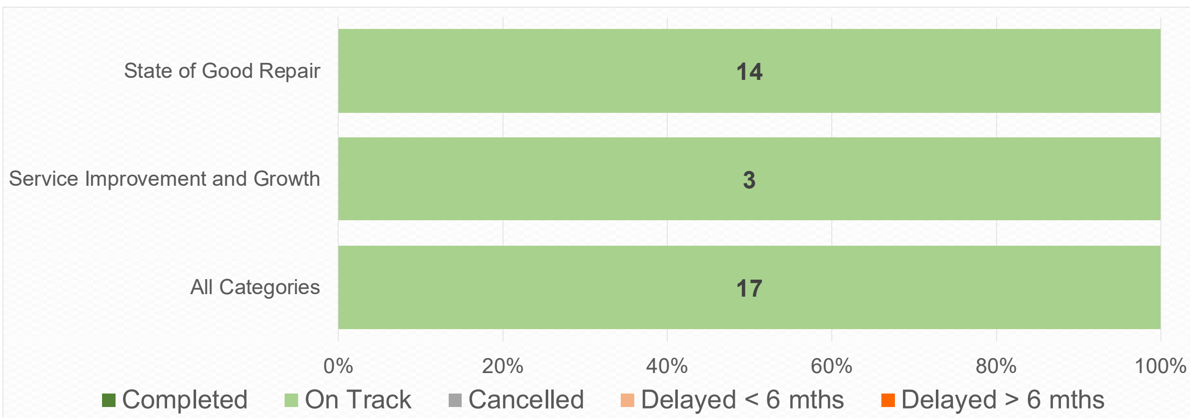
Programs with more than 70% projected spending rate are: Exhibition Place, Toronto & Region Conservation Authority, Toronto Police Service, Toronto Public Health, Toronto Public Library, Toronto Transit Commission, Toronto Zoo, Sankofa Square.

Exhibition Place (EXH)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	17
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**17**

Key Discussion Points

- *BMO Field Upgrades for FIFA World Cup 2026* ($58,289 million) Service Improvement Project. Phase 1 & 2 installation work has been completed. Planning for phase 3 (removal of temporary structures and reinstatement of the stadium) is underway. Work will commence July 2026 with a completion date of November 2026.

Exhibition Place (EXH)

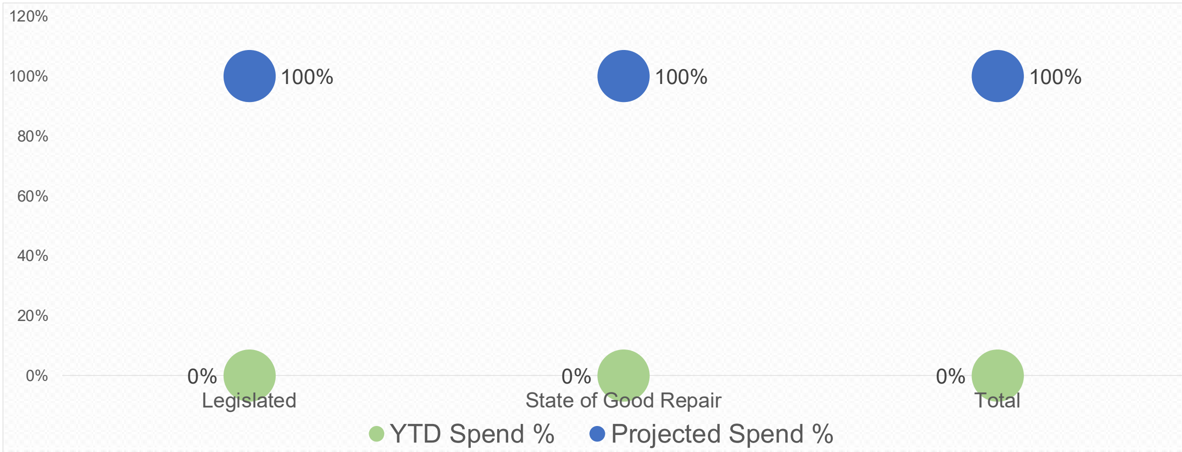
All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
BETTER LIVING CENTRE - 83	0.050	0.012	23.3%	0.050	100.0%			0.050	0.012	23.3%	On Track
COLISEUM COMPLEX - 77	0.945	0.012	1.3%	0.945	100.0%			1.550	0.617	39.8%	On Track
ELECTRICAL UNDERGROUND HV UTILITIES - 96	2.000	0.537	26.8%	2.000	100.0%			4.000	0.537	13.4%	On Track
ENERCARE CENTRE - 76	3.723	0.068	1.8%	3.722	100.0%			20.793	17.141	82.4%	On Track
EQUIPMENT - 75	2.572	0.232	9.0%	2.572	100.0%			5.200	2.861	55.0%	On Track
FOOD BUILDING - 81	0.374	0.001	0.3%	0.374	100.0%			1.231	0.858	69.7%	On Track
GENERAL SERVICES BUILDING - 91	0.450	0.021	4.7%	0.450	100.0%			0.450	0.021	4.7%	On Track
HORSE PALACE - 80	1.400	0.043	3.0%	1.400	100.0%			1.400	0.043	3.0%	On Track
OTHER BUILDING - 74	1.300	0.104	8.0%	1.300	100.0%			4.900	0.104	2.1%	On Track
PARKS PARKING LOTS AND ROADS - 79	6.300	0.304	4.8%	6.300	100.0%			15.300	0.304	2.0%	On Track
PRE-ENGINEERING PROGRAM - 72	0.175	0.003	1.8%	0.175	100.0%			0.175	0.003	1.8%	On Track
PRESS BUILDING - 92	0.906	0.074	8.2%	0.906	100.0%			0.950	0.116	12.3%	On Track
QUEEN ELIZABETH BUILDING - 73	0.200	0.003	1.3%	0.200	100.0%			0.200	0.003	1.3%	On Track
AUTOMOTIVE BUILDING - 85	1.942	0.100	5.1%	1.942	100.0%			2.100	0.258	12.3%	On Track
State of Good Repair	**22.337**	**1.514**	**6.8%**	**22.336**	**100.0%**			**58.299**	**22.877**	**39.2%**	
BMO FIELD - 93	65.992	14.870	22.5%		100.0%					68.3%	On Track
PARKS PARKING LOTS AND ROADS - 79	0.150	0.002	1.3%		100.0%					1.3%	On Track
SPECIAL PROJECTS - 94	1.500	0.071	4.7%		100.0%					4.7%	On Track
Service Improvements	**67.642**	**14.943**	**22.1%**	**67.642**	**100.0%**			**162.679**	**109.980**	**67.6%**	
Projects Total	**89.978**	**16.457**	**18.3%**	**89.977**	**100.0%**			**220.978**	**132.858**	**60.1%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
57630 Roof Sectional Replacement over Exhibit Halls	0.727	0.002	0.3%	0.727	100.0%			17.693	16.970	95.9%	On Track
	Start Date: 01/01/2025; **Original** Planned Completion Date: 12/31/2025; **Revised** Planned/ Actual Completion Date: 06/30/2026										
GSB-Plumbing & HVAC Equipment Replacement	0.350	0.020	5.7%	0.350	100.0%			0.350	0.020	5.7%	On Track
	Start Date: 01/01/2026; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										
SP-Revitalization of Centennial Square	1.500	0.071	4.7%	1.500	100.0%			1.500	0.071	4.7%	On Track
	Start Date: 01/01/2026; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										
HV-Phase 1 -Replace Priority Feeders (2026)	2.000	0.537	26.8%	2.000	100.0%			4.000	0.537	13.4%	On Track
	Start Date: 01/01/2026; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										

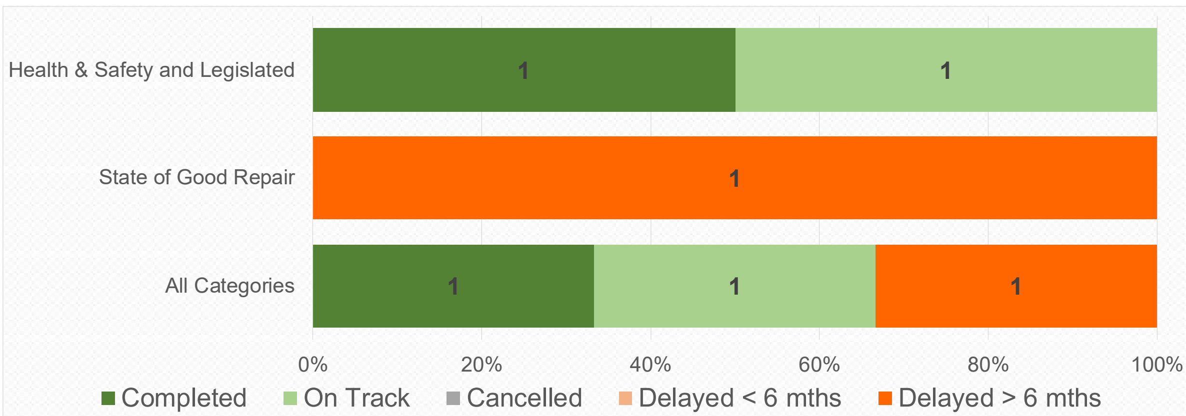
*Please note Total Approved Budget reflects the latest information available in the system

Sankofa Square (SS)

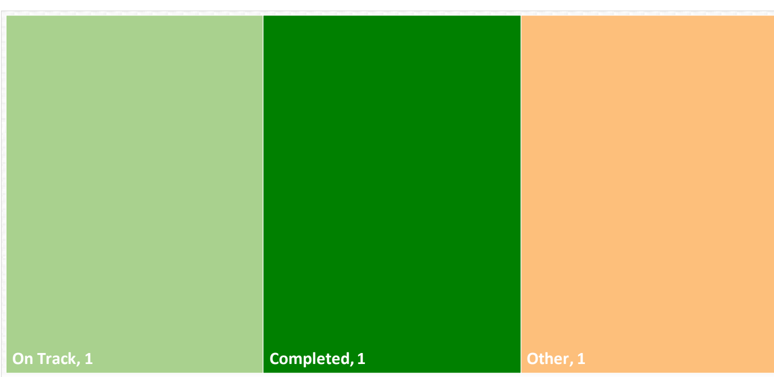
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	1
Completed	1
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	1
Total # of Projects	**3**

Key Discussion Points

Funding of $35,000 in the SANKOFA SOGR IMMEDIATE REQUIREMENTS project is specifically earmarked for replacement of the splash pad filtration and pumps. Based on consultation with their maintenance provider, the work is not required in 2026 and can be deferred to 2027.

Sankofa Square (SS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
SANKOFA SQUARE SIGNAGE	0.009		0.0%	0.009	100.0%		1	0.114	0.105	92.0%	Completed
ACCESSIBILITY INSTALLATION TO MEET AODA	0.051		0.0%	0.051	100.0%			0.051		0.0%	On Track
Legislated	**0.060**		**0.0%**	**0.060**	**100.0%**			**0.165**	**0.105**	**63.6%**	
SANKOFA SOGR IMMEDIATE REQUIREMENTS	0.035		0.0%	0.035	100.0%	Other	2	0.575	0.540	93.9%	Delayed > 6 mths
State of Good Repair	**0.035**		**0.0%**	**0.035**	**100.0%**			**0.575**	**0.540**	**93.9%**	
Projects Total	**0.095**		**0.0%**	**0.095**	**100.0%**			**0.740**	**0.645**	**87.2%**	

Note Section:

Note # 1

SANKOFA SQUARE SIGNAGE project has been completed. Funding of $9,095.75 has been reallocated from the ACCESSIBILITY INSTALLATION TO MEET AODA project to cover over spending.

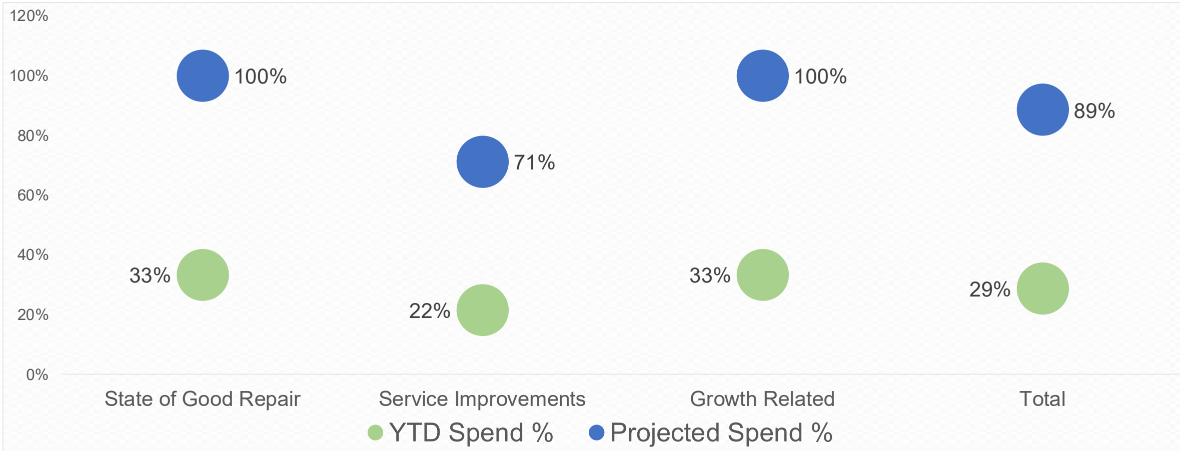
Note # 2

Funding of $35,000 in the SANKOFA SOGR IMMEDIATE REQUIREMENTS project is specifically earmarked for replacement of the splash pad filtration and pumps. Based on consultation with their maintence provider, the work is not required in 2026 and can be deferred to 2027.

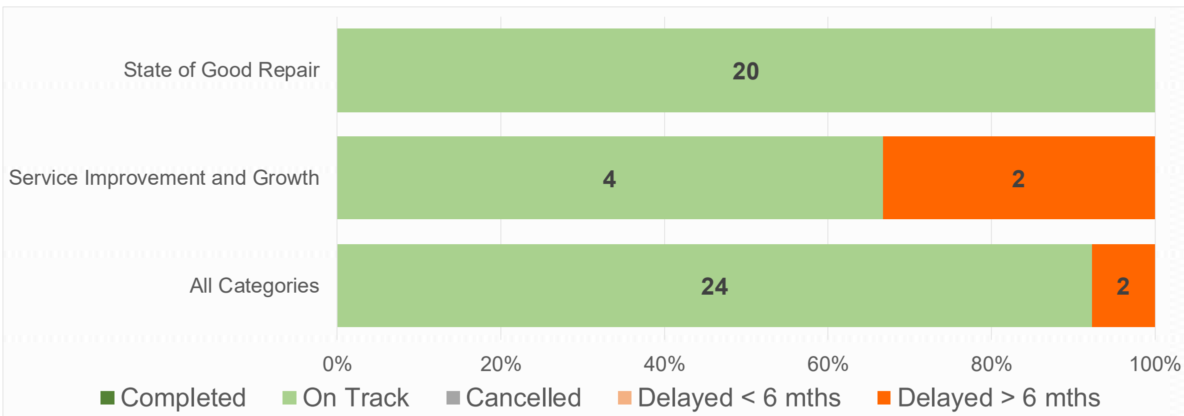
*Please note Total Approved Budget reflects the latest information available in the system

Toronto and Region Conservation Authority (TRC)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

	Project Spending Status	Total
	Spending On Track	24
	Completed	0
	Cancelled	0
	Project Mgmt and Capacity Issues	0
	Procurement Delays	0
	Vendor Issues	0
	Site Condition Issues	0
	Coordination Challenges	0
	Stakeholder and Community Factors	0
	Regulatory Delays	1
	Cost Overruns and Rescoping	0
	Other	1
	Total # of Projects	**26**

Toronto and Region Conservation Authority (TRC)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
GREENSPACE LAND ACQUISITION (ACTIVE 09+)	0.064	0.021	33.3%	0.064	100.0%			1.132	1.089	96.2%	On Track
SHORELINE MONITORING & MAINTENANCE	0.400	0.133	33.3%	0.400	100.0%			5.950	5.683	95.5%	On Track
EROSION INFRASTRUCTURE MAJOR MAINTENANCE	2.020	0.673	33.3%	2.020	100.0%			20.310	18.963	93.4%	On Track
RETROFIT ACTIVITIES FOR 2009+	0.382	0.127	33.3%	0.382	100.0%			5.071	4.816	95.0%	On Track
SUSTAINABLE COMMUNITIES 2008+	1.283	0.428	33.3%	1.283	100.0%			13.312	12.457	93.6%	On Track
WATERSHED MONITORING/TERRESTRIAL NATURAL	0.604	0.201	33.3%	0.604	100.0%			7.730	7.327	94.8%	On Track
REGIONAL WATERSHED MANAGEMENT 2008+	1.871	0.624	33.3%	1.871	100.0%			18.610	17.363	93.3%	On Track
REGENERATION SITES 2008+	0.613	0.204	33.3%	0.613	100.0%			7.761	7.352	94.7%	On Track
WTRFRNT DEV ENVIRONMENTAL MONITORING & M	0.245	0.082	33.3%	0.245	100.0%			3.670	3.507	95.5%	On Track
WTRFRNT DEV KEATING CHANNEL DREDGING	0.328	0.109	33.3%	0.328	100.0%			4.808	4.589	95.5%	On Track
WTRFRNT DEV ASHBRIDGES BAY	0.250	0.083	33.3%	0.250	100.0%			3.950	3.783	95.8%	On Track
TOMMY THOMPSON CELL 2 CAPPING	0.052	0.017	33.3%	0.052	100.0%			1.131	1.096	96.9%	On Track
WATERFRONT DEVELOPMENT ONGOING MAJOR MA	0.188	0.063	33.3%	0.188	100.0%			3.146	3.021	96.0%	On Track
TORONTO PLANNING INITIATIVES	0.103	0.034	33.3%	0.103	100.0%			0.983	0.914	93.0%	On Track
INFO TECHNOLOGY REPLACEMENT ITEMS 2008+	0.674	0.224	33.3%	0.673	99.9%			0.673	0.224	33.3%	On Track
TRCA ADMIN INFRASTRUCTURE - MAJOR FACILI	0.321	0.107	33.3%	0.321	100.0%			4.145	3.931	94.8%	On Track
LAYER 2 - EXTRA WATERFRONT MAJOR MAINTEN	0.963	0.321	33.3%	0.963	100.0%			12.548	11.906	94.9%	On Track
LAYER 2 - EXTRA FLOODWORKS MAJOR MAINTEN	8.600	2.867	33.3%	8.600	100.0%			37.150	31.417	84.6%	On Track
LAYER 2 - EXTRA EROSION MAJOR MAINTENANC	0.400	0.133	33.3%	0.400	100.0%			3.400	3.133	92.2%	On Track
TORONTO WILDLIFE CENTRE - LANDSCAPE REST	1.900	0.633	33.3%	1.900	100.0%			41.656	40.389	97.0%	On Track
State of Good Repair	**21.260**	**7.086**	**33.3%**	**21.259**	**100.0%**			**197.136**	**182.963**	**92.8%**	
WTRFRNT DEV TOMMY THOMPSON PARK INTERIM	0.823	0.274	33.3%		100.0%			6.242	5.693	91.2%	On Track
SCARBOROUGH WATERFRONT PROJECT - WEST SH	7.000	2.333	33.3%		100.0%			10.000	5.333	53.3%	On Track
THE MEADOWAY - MULTI USE TRAIL	5.624	0.333	5.9%		100.0%			2.976	2.310	77.6%	On Track
SCARBOROUGH BLUFFS WEST INDIVIDUAL ENVIR	1.489		0.0%		100.0%	Regulatory Delays		2.912	1.423	48.9%	Delayed > 6 mths
The MEADOWAY - MEADOWGLEN	0.543	0.181	33.3%		100.0%			0.543	0.181	33.3%	On Track
Service Improvements	**15.480**	**3.122**	**21.6%**	**15.480**	**71.2%**			**22.674**	**14.940**	**65.9%**	
LONG TERM ACCOMMODATION - 5 SHOREHAM	0.641	0.214	33.3%	0.641	100.0%	Other		4.113	3.685	89.6%	Delayed > 6 mths
Growth Related	**0.641**	**0.214**	**33.3%**	**0.641**	**100.0%**			**4.113**	**3.685**	**89.6%**	
Projects Total	**37.380**	**10.422**	**28.6%**	**37.380**	**88.5%**			**223.923**	**201.589**	**90.0%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
LONG TERM ACCOMMODATION - 5 SHOREHAM						Other	#1				Delayed > 6 mths
	Start Date: 01/01/2020; **Original** Planned Completion Date: 12/01/2021; **Revised** Planned/ Actual Completion Date: 09/30/2025										
SCARBOROUGH BLUFFS WEST INDIVIDUAL ENVIR						Regulatory Delays	#2				Delayed < 6 mths
	Start Date: 12/01/2021; **Original** Planned Completion Date: 12/01/2024; **Revised** Planned/ Actual Completion Date: 12/01/2027										

Note Section:

Note # 1

The delay is the result of the following factors:
1. Mass timber trade and Construction Manager under performing.
2. Various union labour strikes, supply chain issues related to COVID19 and sub-contractor escalation and delay claims.
3. Delays to interior trade work as a result of water ingress issues through CLT roof deck and resultant elevated moisture contents.
4. Coordination and submission of Alternative Solutions for OBC non compliant Mass Timber designs.

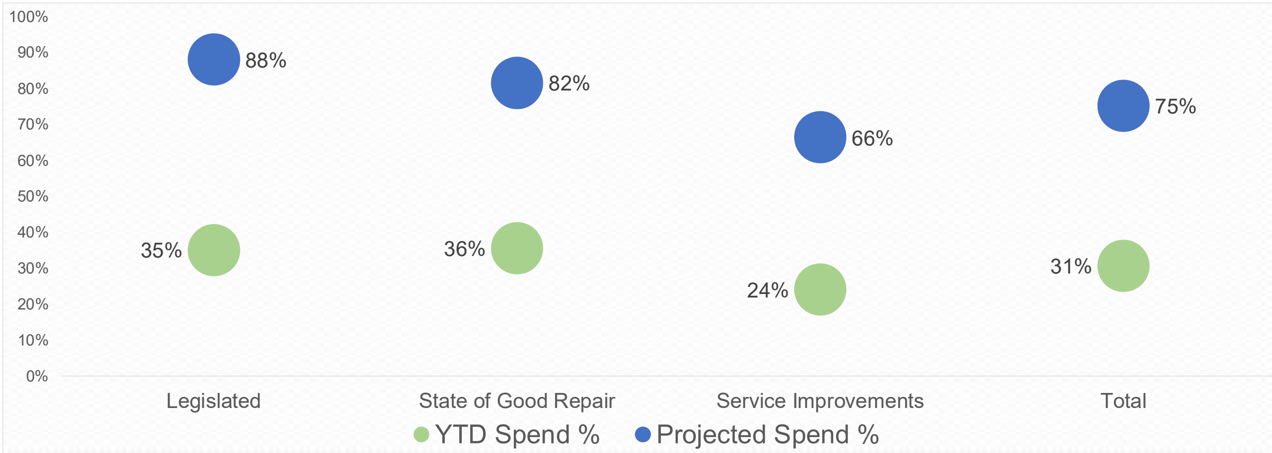
Note # 2

1. Delays working with the Ministry of the Environment on the Environmental Assessment process.

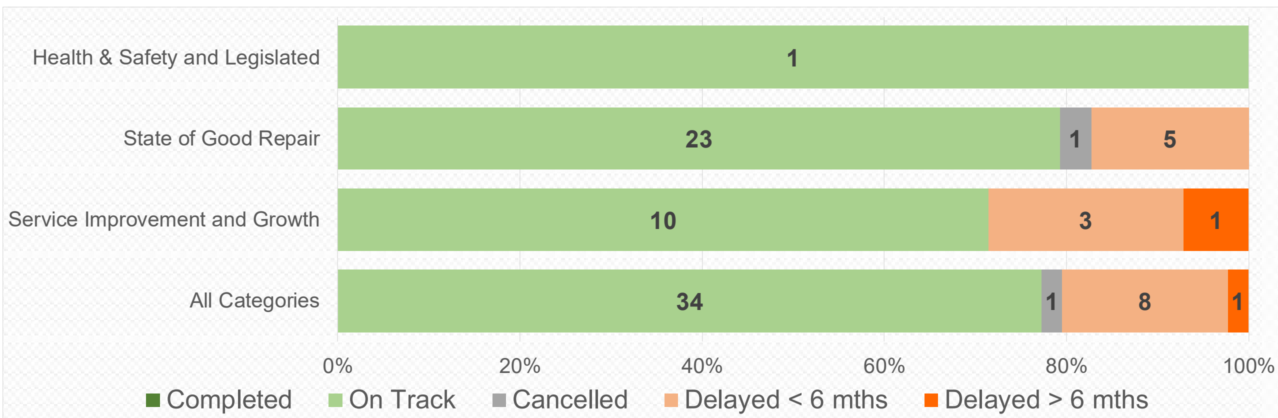
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Police Service (POL)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	33
Completed	0
Cancelled	1
Project Mgmt and Capacity Issues	1
Procurement Delays	2
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	7
Total # of Projects	**44**

Key Discussion Points

Toronto Police Service is projecting a 2026 year-end spend of $112.8 million, or 75.2% of its 2026 Approved Capital Budget of $150.2 million.

Projected underspending is mainly attributed to the following key projects:
Long Term Facility Plan – 54 Division New Station
Headquarters Modernization Phase 1
ALPR Technology for Parking Enforcement
Furniture Lifecycle Replacement

Toronto Police Service (POL)

Health & Safety											
Next Generation (N.G.) 9-1-1	2.382	0.835	35.1%	2.095	88.0%			16.833	12.987	77.2%	On Track
Legislated	**2.382**	**0.835**	**35.1%**	**2.095**	**88.0%**			**16.833**	**12.987**	**77.2%**	
Automated Fingerprint Identification System (A.F.I.S.) Replacement	0.237	0.158	66.6%	0.237	100.0%			12.160	3.810	31.3%	On Track
AV Equipment for Command Vehicle	0.110	0.036	32.6%	0.110	100.0%			0.590	0.036	6.1%	On Track
Body Worn Camera - Replacement Plan	2.284	2.079	91.0%	2.284	100.0%			34.421	9.360	27.2%	On Track
Communications Center 9th Floor Renovation	0.900	0.013	1.5%	0.075	8.3%	Other	#1	14.589	0.027	0.2%	Delayed < 6 mths
Conducted Energy Weapon	0.914	0.761	83.3%	0.914	100.0%			15.502	5.570	35.9%	On Track
Connected Officer LR	2.781		0.0%	2.379	85.5%			37.022	3.727	10.1%	On Track
Digital Photography	0.361		0.0%	0.361	100.0%			4.104	2.101	51.2%	On Track
Divisional CCTV Management (D.V.A.M. I & II)	0.742	0.227	30.5%	0.742	100.0%			14.297	8.120	56.8%	On Track
Electronic Surveillance	0.400		0.0%	0.400	100.0%			3.447	2.253	65.4%	On Track
Facial Recognition System Replacement	1.500		0.0%	0.700	46.7%	Other	#2	2.300		0.0%	On Track
Forensic Identification Services (FIS) building HVAC lifecycle	0.000		0.0%		0.0%	Other	#3	6.070	0.058	1.0%	Cancelled
Furniture Lifecycle Replacement	7.732	0.594	7.7%	5.425	70.2%			40.931	19.342	47.3%	Delayed < 6 mths
Gun Range Remediation Upgrades	2.655	1.488	56.0%	2.000	75.3%			13.400	2.033	15.2%	On Track
Headquarters Modernization Phase 1	5.246		0.0%	1.360	25.9%	Project Mgmt and Capacity Issues		15.818		0.0%	Delayed < 6 mths
Infrastructure Lifecycle	18.323	11.489	62.7%	17.323	94.5%			329.957	73.705	22.3%	On Track
Locker Replacement	0.853		0.0%	0.160	18.8%	Other	#4	10.581	4.868	46.0%	Delayed < 6 mths
Mobile Workstations	2.421	0.502	20.7%	2.421	100.0%			61.950	34.565	55.8%	On Track
Mounted Unit Remediation	0.318		0.0%	0.318	100.0%			7.471		0.0%	On Track
N.G. 9-1-1 Equipment Replacement	2.962		0.0%	2.562	86.5%			13.089		0.0%	On Track
Police Dog Services Building Remediation	0.204		0.0%	0.145	71.1%			4.886		0.0%	On Track
Radar Unit Replacement	0.094		0.0%	0.062	66.1%			2.516	1.433	56.9%	On Track
Radio Replacement	0.200	0.028	14.2%	0.200	100.0%			86.328	38.174	44.2%	On Track
Small Equipment Replacement	4.441	0.892	20.1%	3.195	71.9%			46.364	12.672	27.3%	On Track
State-of-Good-Repair - Police	6.616	1.499	22.7%	6.616	100.0%						On Track
Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement	1.080	0.744	68.9%	0.940	87.1%			11.742	3.056	26.0%	On Track
Vehicle Impound Program (V.I.P.) Replacement	0.600		0.0%	0.100	16.7%	Other	#5	1.000		0.0%	Delayed < 6 mths
Vehicle Replacement	10.303	6.482	62.9%	9.692	94.1%			285.094	137.976	48.4%	On Track
Wireless Parking System	2.800		0.0%	1.900	67.9%			13.482	3.375	25.0%	On Track
Workstation, Laptop, Printer- Lifecycle plan	6.440	2.680	41.6%	5.500	85.4%			102.932	52.284	50.8%	On Track
State of Good Repair	**83.518**	**29.671**	**35.5%**	**68.121**	**81.6%**			**1,192.043**	**418.546**	**35.1%**	
ALPR Technology for Parking Enforcement	4.000		0.0%	0.200	5.0%	Other	#6	5.000		0.0%	Delayed < 6 mths
			0.0%	0.015	84.5%					36.7%	On Track
			57.1%	0.119	100.0%					98.6%	On Track
			23.7%	2.788	88.8%					18.5%	On Track
			0.0%	0.200	50.0%	Other				0.0%	Delayed < 6 mths
			0.0%	2.000	100.0%					0.0%	On Track
			0.0%	0.780	100.0%					29.7%	On Track
			31.1%	11.200	79.4%					81.8%	On Track
			0.0%	0.505	4.1%	Procurement Delays				0.7%	Delayed > 6 mths
			0.0%	0.139	100.0%					84.2%	On Track
			16.7%	8.000	84.3%					39.5%	On Track

Real Time Operations Centre	13.234	5.780	43.7%		100.0%	Procurement Delays	#17	19.913	7.059	35.5%	On Track
Transforming Corporate Support (HRMS, TRMS)	0.436		0.0%		48.2%			8.435	7.199	85.3%	Delayed < 6 mths
Vehicle and Operational Equipment - Net New	4.042	2.936	72.6%		80.2%			32.537	20.740	63.7%	On Track
Service Improvements	**64.257**	**15.495**	**24.1%**	**42.631**	**66.3%**			**354.254**	**135.675**	**38.3%**	
Growth Related											
Projects Total	**150.157**	**46.002**	**30.6%**	**112.848**	**75.2%**			**1,563.130**	**567.207**	**36.3%**	

Major Capital Projects ($million)	**2026**							**Overall**			
Project Name	**Approved Budget**	**YTD Expenditure**		**Projected Actual to Year-End**		**Reason for Spending Delays**	**Notes**	**Total Approved Budget**	**Life-to-Date Actuals**	**%**	**Project Status**
		$	**%**	**$**	**%**						
Automated Fingerprint Identification System (A.F.I.S.) Replacement	0.237	0.158	66.6%	0.237	100.0%		#8	12.160	3.810	31.3%	On Track
	Start Date: 01/01/2019; **Original** Planned Completion Date: ongoing; **Revised** Planned/ Actual Completion Date: ongoing										
Communications Center 9th Floor Renovation	0.900	0.013	1.5%	0.075	8.3%	Other	#1	14.589	0.027	0.2%	Delayed < 6 mths
	Start Date: 02/01/2025; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Digital Program (Platform & Transformation)	3.138	0.745	23.7%	2.788	88.8%		#9	8.700	1.607	18.5%	On Track
	Start Date: 02/01/2025; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Gun Range Remediation Upgrades	2.655	1.488	56.0%	2.000	75.3%		#10	13.400	2.033	15.2%	On Track
	Start Date: 02/01/2025; **Original** Planned Completion Date: ongoing; **Revised** Planned/ Actual Completion Date: ongoing										
Long Term Facility Plan - 41 Division; New Build	14.107	4.383	31.1%	11.200	79.4%		#11	90.575	74.081	81.8%	On Track
	Start Date: 01/01/2018; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Long Term Facility Plan - 54 Division; New Station	12.357		0.0%	0.505	4.1%	Procurement Delays	#12	133.050	0.994	0.7%	Delayed > 6 mths
	Start Date: 01/01/2017; **Original** Planned Completion Date: 12/31/2030; **Revised** Planned/ Actual Completion Date: 12/31/2032										
New Records Management System (RMS)	9.488	1.583	16.7%	8.000	84.3%		#13	35.698	14.095	39.5%	On Track
	Start Date: 01/01/2023; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Next Generation (N.G.) 9-1-1	2.382	0.835	35.1%	2.095	88.0%		#14	16.833	12.987	77.2%	On Track
	Start Date: 01/01/2019; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Real Time Operations Centre	13.234	5.780	43.7%	13.234	100.0%		#15	19.913	7.059	35.5%	On Track
	Start Date: 02/01/2025; **Original** Planned Completion Date: 12/31/2029; **Revised** Planned/ Actual Completion Date: 12/31/2029										
State-of-Good-Repair - Police	6.616	1.499	22.7%	6.616	100.0%		#16	ongoing	ongoing	ongoing	On Track
	Start Date: ongoing; **Original** Planned Completion Date: ongoing; **Revised** Planned/ Actual Completion Date: ongoing										
Transforming Corporate Support (HRMS, TRMS)	0.436		0.0%	0.210	48.2%	Procurement Delays	#17	8.435	7.199	85.3%	Delayed < 6 mths
	Start Date: 01/01/2014; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2027										

Note Section:

Note # 1: The project's planned completion has been revised to 2028, as the Service is awaiting the results of the furniture and Uninterrupted Power Supply feasibility studies before proceeding with the renovation.

Note # 2: The Master Cloud Service Agreement (MCSA) is in the final stages of negotiations. Procurement and City Legal are actively working to progress negotiations and the MCSA is expected to be finalized in the near future.

Note # 3: Project cancelled. Lifecycle replacement to be undertaken by the City's Corporate Real Estate Management.

Note # 4: Locker purchases are on hold while the Service assesses the requirements and develops a lifecycle replacement plan for its Divisional Locker Management System.

Note # 5: Limited activity has occurred on the Vehicle Impound Program Replacement project following the unsuccessful 2025 procurement. The project is currently on hold and under reassessment, pending direction on the preferred procurement and delivery approach.

Note # 6: Following the unsuccessful Request for Proposal in 2025, the project has shifted focus to leverage existing, approved vendor platforms to further develop ALPR capabilities, rather than pursuing a new standalone procurement. The project will be rescoped to align with existing vendor technologies and internal system architecture.

Note # 7: The contract has been awarded to Merrick ULC. The vendor is currently undergoing police clearance, with work anticipated to commence in August 2026. Contract value less than estimated.

Note # 8: The acceptance phase was completed in the 1st quarter of 2026. The project team is currently monitoring system stabilization and anticipates completing the final Implementation-to-Operational phase by the 3rd quarter of 2026.

Note # 9 : Project is progressing well, with enhanced online reporting, expanded video response capabilities, and a Toronto Shield upgrade, while continuing to scale AI use and additional services through phased implementation.

Note # 10: Significant remediation work was completed in the 1st quarter of 2026. Remaining work includes the upgrade of the audio system and further enhancements to the shooting target system, which are targeted for completion in the 2nd quarter of 2026.

Note # 11: Construction of the superstructure is approximately 65% complete, with completion now targeted for the end of the 3rd quarter of 2026. Interior building construction is anticipated to commence in July 2026, with an occupancy target of September 2027.

Note # 12: The Request for Proposal (R.F.P.) for architectural consulting services was completed in November 2025. Subsequently, an additional requirement for Board approval of the consultant contract was identified, which had not been anticipated at the time the R.F.P. was issued. This additional approval step extended the consultant engagement timeline, contributing to delays in advancing design work and planning for site improvements at temporary facilities. The report requesting Board approval for contract award was approved in April 2026.

Note # 13: The program continues to target rollout beginning in the 4th quarter of 2026, with training commencing in the 1st quarter of 2027. Further updates will be provided in future capital variance reports.

Note # 14: An external consultant is developing the Business Continuity and Disaster Recovery Plan, expected to be completed by the end of 2026. Critical spare hardware has been procured, with delivery anticipated in Q3 2026.

Note # 15: The Service will continue to evaluate the Toronto Integrated Safety and Security Unit Area Command Centre and Real Time Operations Centre Pilot shared space requirement and realign where operationally appropriate.

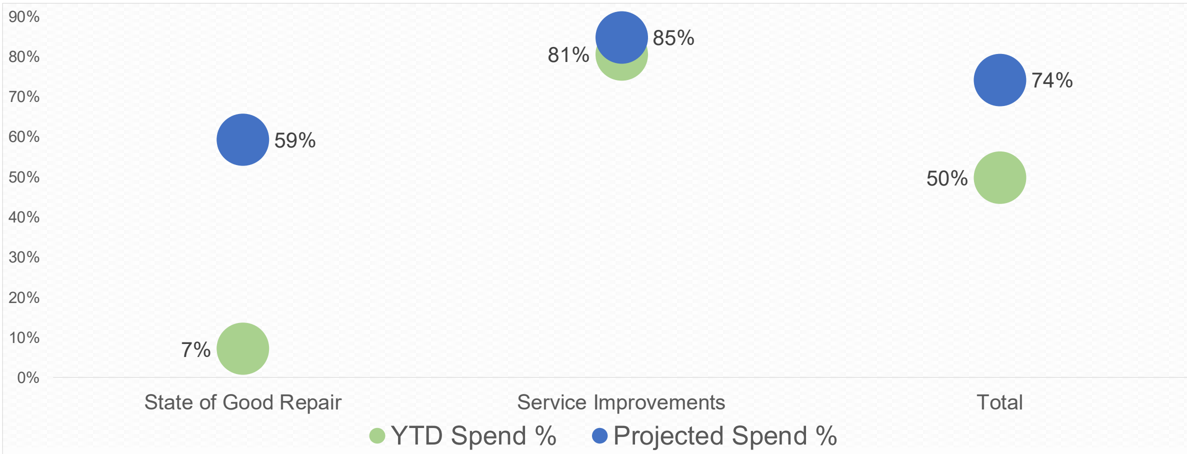
Note # 16: Spending activity is expected to accelerate in 2026 to address the extensive backlog, ongoing and emerging State-of-Good-Repair needs.

Note # 17: Underspending due to delays in the recruitment of a consultant and a shift in onboarding timeline of additional external expertise to 2027.

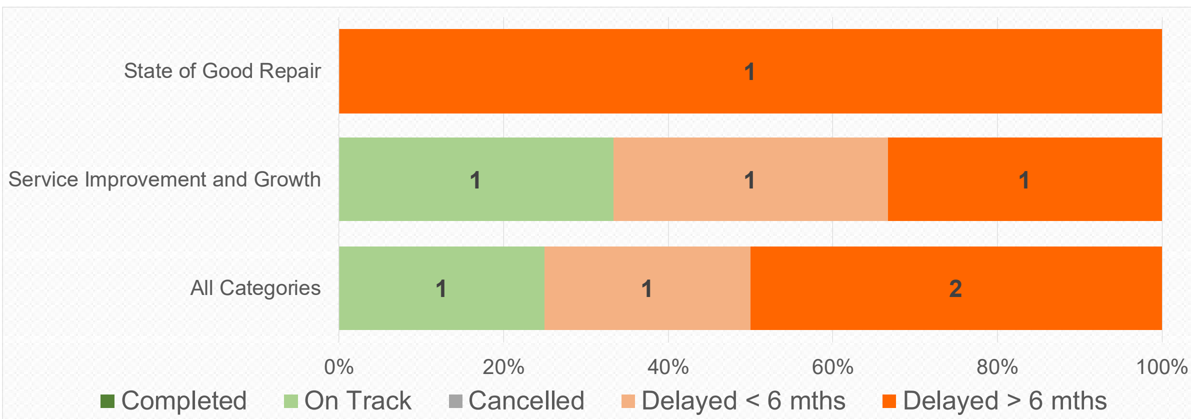
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Public Health (TPH)

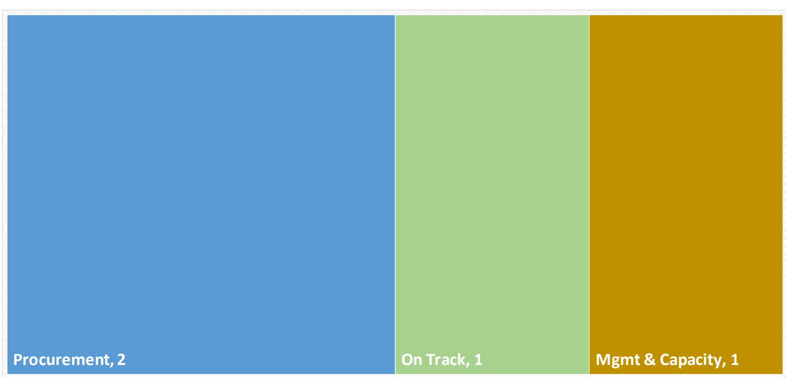
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	1
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	1
Procurement Delays	2
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**4**

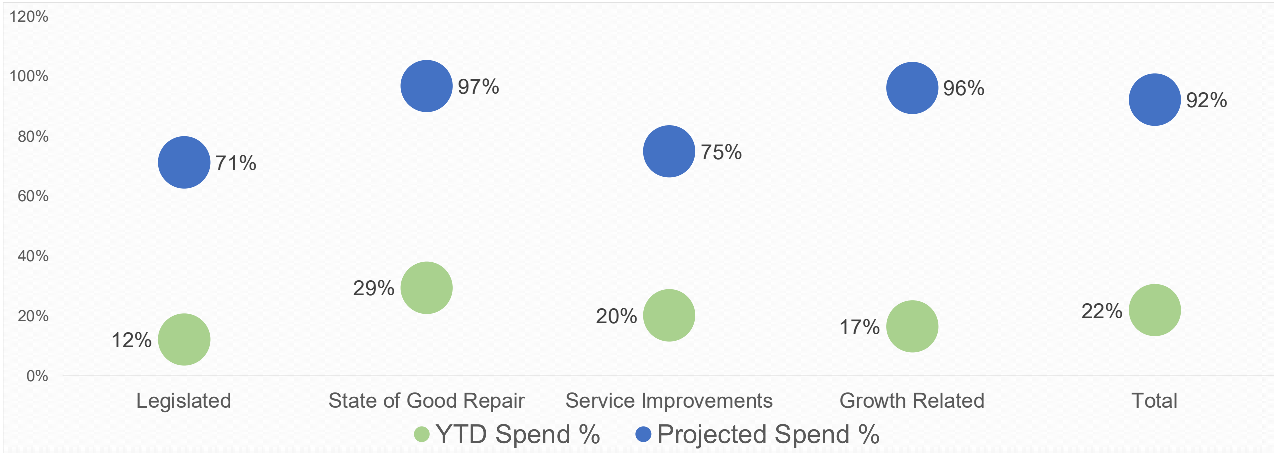
Toronto Public Health (TPH)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Inspection Management - Implementation	3.363	0.239	7.1%	1.997	59.4%	Project Mgmt and Capacity Issues		9.555	5.765	60.3%	Delayed > 6 mths
State of Good Repair	**3.363**	**0.239**	**7.1%**	**1.997**	**59.4%**			**9.555**	**5.765**	**60.3%**	
Electronic Medical Record - Phase 4 Tuberculosis	0.722		0.0%	0.200	27.7%	Procurement Delays		2.148		0.0%	Delayed > 6 mths
Mobile Dental Van	0.274	0.085	30.9%	0.085	30.9%	Procurement Delays		0.739	0.085	11.4%	Delayed < 6 mths
Universal Morning Meal Program-Phase 4	3.692	3.692	100.0%	3.692	100.0%			3.692	3.692	100.0%	On Track
Service Improvements	**4.688**	**3.777**	**80.6%**	**3.977**	**84.8%**			**6.579**	**3.777**	**57.4%**	
Projects Total	**8.051**	**4.016**	**49.9%**	**5.973**	**74.2%**			**16.133**	**9.541**	**59.1%**	

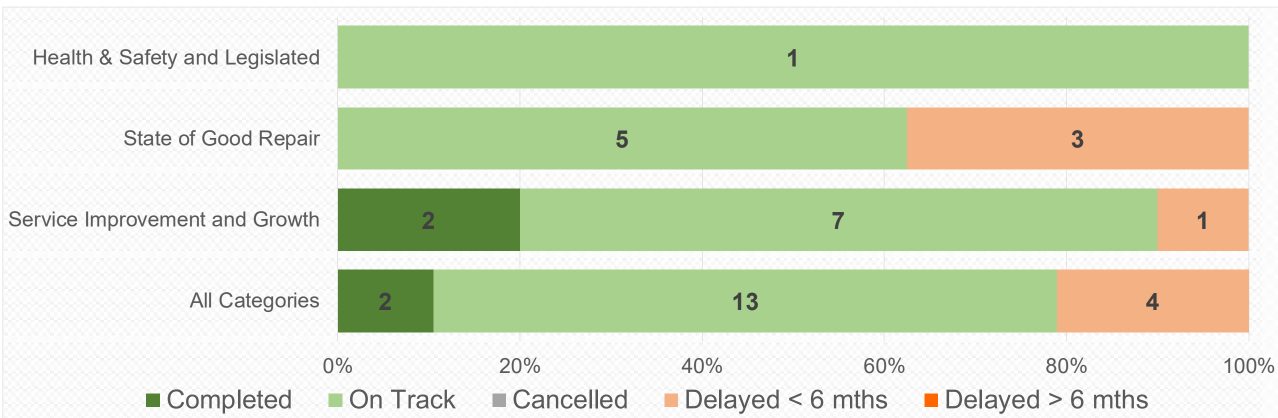
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Public Library (LIB)

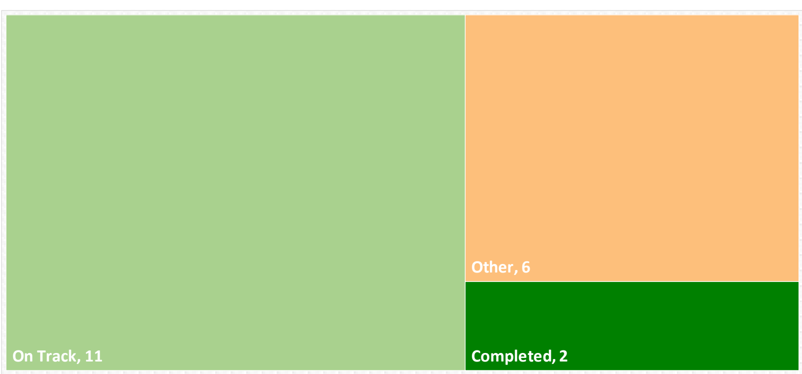
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



	Project Spending Status	Total
	Spending On Track	11
	Completed	2
	Cancelled	0
	Project Mgmt and Capacity Issues	0
	Procurement Delays	0
	Vendor Issues	0
	Site Condition Issues	0
	Coordination Challenges	0
	Stakeholder and Community Factors	0
	Regulatory Delays	0
	Cost Overruns and Rescoping	0
	Other	6
	Total # of Projects	**19**

Key Discussion Points

Toronto Public Library (TPL) spent $15.688 million or 21.9% YTD and is projecting to spend $66.070 million or 92.2% of its 2026 Capital Budget by the end of 2026.

Toronto Public Library (LIB)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Multi-Branch Minor Reno Prog (Accessibility)	4.000	0.486	12.1%	2.847	71.2%			19.075	4.685	24.6%	On Track
Legislated	**4.000**	**0.486**	**12.1%**	**2.847**	**71.2%**			**19.075**	**4.685**	**24.6%**	
Digital Experiences	1.520	0.255	16.8%	1.520	100.0%			13.042	12.638	96.9%	On Track
Multi-Branch Minor Reno GHG Reduction Prog	4.000	0.516	12.9%	3.510	87.7%			16.000	0.516	3.2%	On Track
Multi-Branch Minor Reno SOGR Prog	0.389	1.256	323.1%	2.032	522.8%			70.553	59.298	84.0%	On Track
Northern District Renovation - Design	1.001		0.0%	0.030	3.0%	Other	#1	2.846	0.190	6.7%	Delayed < 6 mths
Richview Building Elements (SOGR)	0.961		0.0%	0.099	10.3%	Other	#2	3.546	1.252	35.3%	Delayed < 6 mths
Technology Asset Management Prog	9.711	4.209	43.3%	9.711	100.0%			57.609	30.431	52.8%	On Track
Toronto Reference Library Renovation	10.456	2.102	20.1%	10.456	100.0%			36.209	16.854	46.5%	On Track
Yorkville Renovation - Design	0.262		0.0%		0.0%	Other	#3	0.597	0.062	10.3%	Delayed < 6 mths
State of Good Repair	**28.300**	**8.337**	**29.5%**	**27.358**	**96.7%**			**200.402**	**121.241**	**60.5%**	
Service and Digital Modernization	9.364	1.896	20.3%	7.005	74.8%			50.455	20.310	40.3%	On Track
Service Improvements	**9.364**	**1.896**	**20.3%**	**7.005**	**74.8%**			**50.455**	**20.310**	**40.3%**	
Bridlewood Branch Relocation	0.042	0.013	29.6%	0.020	47.3%	Other	#4	12.671	12.642	99.8%	Completed
Centennial Renovation & Expansion - Construction	8.710	0.723	8.3%		100.0%					40.5%	On Track
Dawes Road Reconstruction & Expansion	9.161	2.598	28.4%		100.0%					33.7%	On Track
Ethennonnhawahstihnen' Library - Bayview Library Relocation	0.117	0.000	0.3%		100.0%					99.3%	Completed
Etobicoke New Construction - Construction	6.341	1.293	20.4%		100.0%					28.5%	On Track
Pleasant View Library Renovation & Expansion - Construction	4.312	0.249	5.8%		100.0%					3.4%	On Track
St. Lawrence Relocation & Expansion - Construction	1.084		0.0%		0.0%	Other				61.6%	On Track
St. Lawrence Relocation & Expansion - Design	0.150	0.093	62.0%		99.3%					29.1%	On Track
Woodside Square Relocation & Expansion - Design	0.100	0.001	0.6%		50.6%	Other				0.2%	Delayed < 6 mths
Growth Related	**30.018**	**4.969**	**16.6%**	**28.860**	**96.1%**			**200.016**	**95.026**	**47.5%**	
Projects Total	**71.682**	**15.688**	**21.9%**	**66.070**	**92.2%**			**469.947**	**241.261**	**51.3%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Bridlewood Branch Relocation	0.042	0.013	29.6%	0.020	47.3%	Other	#4	12.671	12.642	99.8%	Completed
	Start Date: 01/01/2020; **Original** Planned Completion Date: 11/30/2024; **Revised** Planned/ Actual Completion Date: 11/30/2024										
Centennial Renovation & Expansion - Construction	8.710	0.723	8.3%	8.710	100.0%		#7	27.344	11.081	40.5%	On Track
	Start Date: 01/01/2018; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2027										
Dawes Road Reconstruction & Expansion	9.161	2.598	28.4%	9.161	100.0%		#8	52.776	17.796	33.7%	On Track
	Start Date: 01/01/2015; **Original** Planned Completion Date: 12/31/2029; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Pleasant View Library Renovation & Expansion - Construction	4.312	0.249	5.8%	4.312	100.0%		#9	12.320	0.419	3.4%	On Track
	Start Date: 01/01/2021; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2028										
St. Lawrence Relocation & Expansion - Construction	1.084		0.0%		0.0%	Other	#5	43.243	26.651	61.6%	On Track
	Start Date: 11/01/2025; **Original** Planned Completion Date: 12/31/2031; **Revised** Planned/ Actual Completion Date: 12/31/2028										
St. Lawrence Relocation & Expansion - Design	0.150	0.093	62.0%	0.149	99.3%		#10	0.957	0.278	29.1%	On Track
	Start Date: 11/01/2025; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2027										

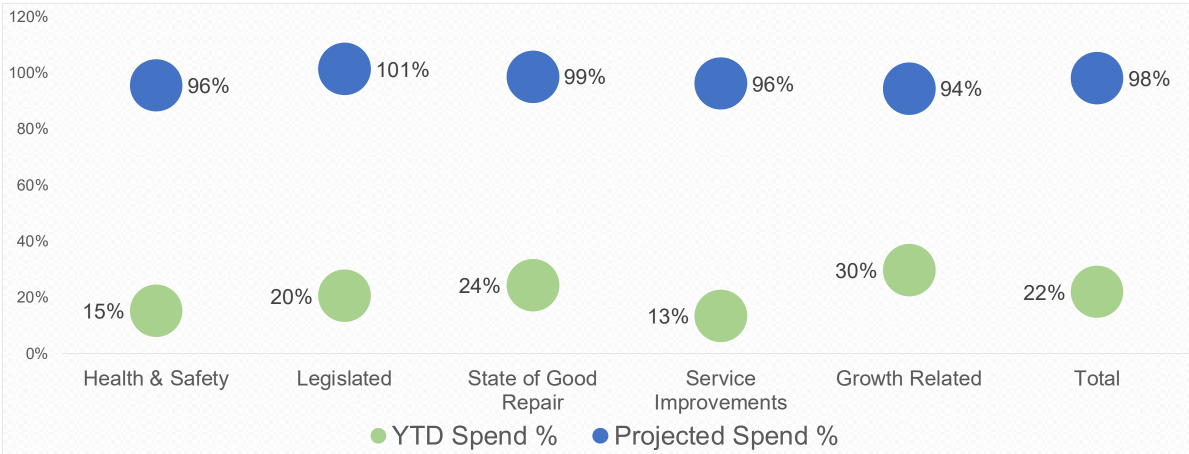
Note Section:

Note # 1: Northern District Renovation - Design project procurement for architectural services is currently underway, progress is dependent on timing of the award. The procurement closes at the end of May.
Note # 2: Richview Building Elements project groundwater management for the site is pending approval. The design proposal is waiting to be submitted.
Note # 3: Yorkville Renovation - Design project is still in the planning phase.
Note # 4: Bridlewood Branch Relocation - the branch reopened in November 2024. Close out costs, however, are still being incurred to address identified deficiencies.
Note # 5: St. Lawrence Relocation & Expansion - The design process is now underway and is expected to be completed by mid-2027. Construction will commence in 2027.
Note # 6: Woodside Square Relocation & Expansion - Design project is awaiting the execution of the lease for future space. Design contract was recently awarded and work will commence shortly.
Note # 7: Centennial Renovation & Expansion - Construction project is well into the construction phase and is expected to fully spend its planned 2026 cash flows.
Note # 8: Dawes Road Reconstruction & Expansion project is well into the construction phase and is expected to fully spend its planned 2026 cash flows.
Note # 9: Pleasant View Library Renovation & Expansion is well into the construction phase and is expected to fully spend its planned 2026 cash flows.
Note # 10: St. Lawrence Relocation & Expansion - Design project site was acquired in November 2025. Design will commence in 2026.

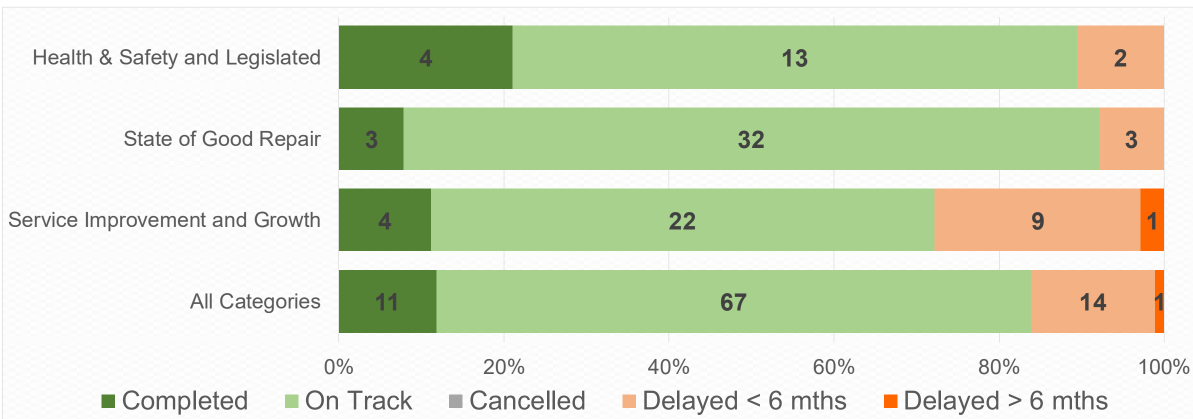
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Transit Commission (TTC)

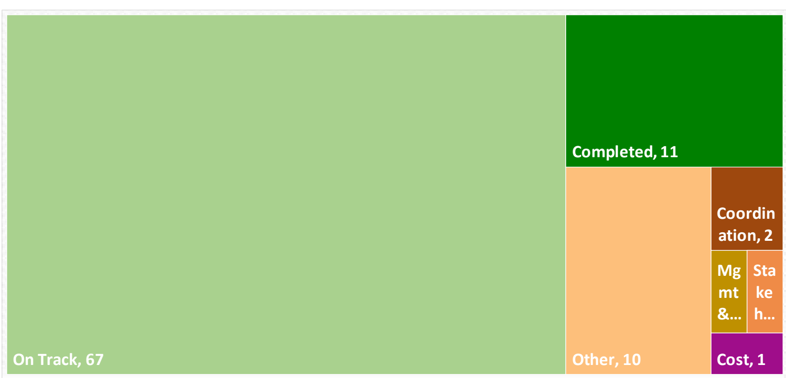
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	67
Completed	11
Cancelled	0
Project Mgmt and Capacity Issues	1
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	2
Stakeholder and Community Factors	1
Regulatory Delays	0
Cost Overruns and Rescoping	1
Other	10
Total # of Projects	**93**

Toronto Transit Commission (TTC)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Power Dist. H&S	1.406	0.333	23.7%	1.041	74.0%	Other		4.032	1.755	43.5%	Delayed < 6 mths
Finishes-H&S	1.039	0.059	5.7%	1.039	100.0%			8.862	6.069	68.5%	On Track
Fire Ventilation Upgrades & Second Exits - H&S	15.301	1.630	10.7%	14.478	94.6%			199.861	62.212	31.1%	On Track
Streetcar Overhaul - H&S	8.335	2.497	30.0%	8.336	100.0%			21.083	4.487	21.3%	On Track
Subway Car Overhaul - H&S											Completed
Computer Equipment And Software - H&S	3.836	0.382	10.0%	2.841	74.1%	Coordination Challenges		14.043	8.052	57.3%	Delayed < 6 mths
Other Buildings - H&S	7.620	0.737	9.7%	8.073	106.0%			35.409	8.078	22.8%	On Track
Bus Overhaul - H&S									1.825		Completed
Safety and Reliability	0.922	0.219	23.7%	0.922	100.0%			5.664	3.961	69.9%	On Track
Health & Safety	**38.458**	**5.857**	**15.2%**	**36.730**	**95.5%**			**288.953**	**96.437**	**33.4%**	
Power Dist. Service - Legislated	0.100	0.017	16.8%	0.100	100.0%			1.000	0.017	1.7%	On Track
Communications-Legislated	3.282	0.187	5.7%	1.086	33.1%			41.143	17.748	43.1%	Completed
Equipment-Legislated	0.944	0.444	47.0%	1.224	129.6%			76.171	27.661	36.3%	On Track
Streetcar Network-Legislated	0.389	0.084	21.6%	0.395	101.5%			55.032	53.572	97.3%	On Track
Easier Access-Phase III	129.465	25.850	20.0%	131.432	101.5%			1,236.888	970.218	78.4%	On Track
Subway Car Overhaul - Legislated (AODA)											Completed
Subway Asbestos Removal	11.613	3.478	29.9%	12.355	106.4%			162.620	120.802	74.3%	On Track
Computer Equipment And Software - Legis	0.245	0.007	2.8%	0.245	100.1%			0.250	0.012	4.8%	On Track
Other Service Planning - Legislated	0.981	0.199	20.3%	1.666	169.8%			40.900	24.176	59.1%	On Track
Other Buildings - Legislated	7.175	1.272	17.7%	7.583	105.7%			98.223	69.271	70.5%	On Track
Legislated	**154.194**	**31.537**	**20.5%**	**156.085**	**101.2%**			**1,712.229**	**1,283.479**	**75.0%**	
Subway Track - SOGR	43.939	13.529	30.8%	43.939	100.0%			487.696	411.206	84.3%	On Track
Surface Track - SOGR	42.499	7.515	17.7%	39.675	93.4%			363.072	365.126	100.6%	On Track
Traction Power-Various - SOGR	34.538	7.479	21.7%	34.864	100.9%			526.509	461.732	87.7%	On Track
Power Dist. SOGR	11.826	2.051	17.3%	12.485	105.6%			269.144	170.633	63.4%	On Track
Communications-SOGR	23.029	4.973	21.6%	16.677	72.4%	Other		246.977	187.564	75.9%	Delayed < 6 mths
Signal Systems-SOGR	34.387	4.585	13.3%	34.386	100.0%			431.102	254.915	59.1%	On Track
Finishes-SOGR	22.663	7.612	33.6%	25.167	111.0%			354.245	292.361	82.5%	On Track
Equipment-SOGR	43.440	9.383	21.6%	41.402	95.3%			562.311	388.485	69.1%	On Track
On-Grade Paving Rehabilitation	7.077	1.231	17.4%	7.390	104.4%			177.621	161.262	90.8%	On Track
Bridges And Tunnels-Various	38.931	12.691	32.6%	40.833	104.9%			654.738	536.567	82.0%	On Track
Fire Ventilation Upgrades & Second Exits - SOGR	7.691	1.052	13.7%	7.953	103.4%			530.224	382.257	72.1%	On Track
Purchase of Wheel Trans	10.769	0.640	5.9%	11.614	107.8%			130.275	85.996	66.0%	On Track
Purchase Of Subway Cars - SOGR	94.470	10.931	11.6%	98.202	104.0%			2,588.755	386.277	14.9%	On Track
Streetcar Overhaul - SOGR	48.940	16.091	32.9%	48.940	100.0%			188.247	114.365	60.8%	On Track
Subway Car Overhaul - SOGR	57.914	14.372	24.8%	59.327	102.4%			870.925	275.901	31.7%	On Track

Automotive Non-Revenue Vehicle Replace - SOGR	10.164	1.323	13.0%	10.164	100.0%			73.060	46.643	63.8%	On Track
Rail Non Revenue Vehicle Overhaul	4.029	1.067	26.5%	5.607	139.2%			32.709	23.565	72.0%	On Track
Rail Non-Revenue Vehicle Purchase - SOGR	2.425	0.014	0.6%	2.406	99.2%			61.032	4.073	6.7%	On Track
Tools And Shop Equipment	10.178	1.006	9.9%	9.818	96.5%			76.339	56.479	74.0%	On Track
Revenue & Fare Handling Equipment -SOGR	1.441	(1.602)	-111.2%	0.575	39.9%	Other		75.238	59.594	79.2%	Delayed < 6 mths
Computer Equipment And Software - SOGR	92.647	16.791	18.1%	82.926	89.5%			713.491	503.415	70.6%	On Track
Other Furniture And Office Equipment	0.317	0.051	16.1%	0.142	44.9%	Other		4.977	4.574	91.9%	Delayed < 6 mths
Other Service Planning - SOGR	1.084	0.701	64.6%	1.597	147.2%			41.801	25.496	61.0%	On Track
Transit Shelters & Loops	0.762		0.0%	0.762	100.0%			3.988	2.642	66.3%	On Track
Other Buildings - SOGR	31.927	6.961	21.8%	34.296	107.4%			845.783	570.695	67.5%	On Track
Purchase of Buses -SOGR	232.481	78.624	33.8%	224.811	96.7%			1,648.085	1,044.208	63.4%	On Track
Bus Overhaul - SOGR	74.791	24.394	32.6%	74.791	100.0%			830.276	716.094	86.2%	On Track
Other Maintenance Equipment	3.951	0.065	1.6%	3.944	99.8%			16.860	11.010	65.3%	On Track
Queensway Bus Garage Renovations											Completed
Purchase of Streetcars - SOGR								1,105.697	1,107.577	100.2%	Completed
POP Legacy Fare Collection									3.397		Completed
ATC Resignalling - YUS Line	0.613	1.101	179.5%	0.937	152.8%			694.883	684.969	98.6%	On Track
ATC Resignalling - Bloor/Danforth Line	31.318	3.651	11.7%	28.209	90.1%			826.752	51.788	6.3%	On Track
Leslie Barns	1.101	0.023	2.1%	1.069	97.1%			523.489	517.115	98.8%	On Track
TR Yard And Tail Track Accommodation	6.326	0.950	15.0%	6.683	105.6%			557.104	453.238	81.4%	On Track
Warehouse Consolidation	0.318		0.0%	0.318	100.0%			2.631	5.070	192.7%	On Track
Corporate Initiatives - CLA	8.878	0.854	9.6%	11.261	126.8%			34.963	13.976	40.0%	On Track
Scarborough Rapid Transit - Bus Replacement	25.987	7.444	28.6%	25.278	97.3%			186.439	135.986	72.9%	On Track
State of Good Repair	**1,062.851**	**257.555**	**24.2%**	**1,048.446**	**98.6%**			**16,737.440**	**10,516.252**	**62.8%**	
Subway Track - Service Improvement								5.722	5.722	100.0%	On Track
Surface Track - Service Improvement	16.625	6.589	39.6%	21.961	132.1%			190.402	55.246	29.0%	On Track
Traction Power-Various - SI		0.002				Coordination Challenges		8.404	5.442	64.8%	Delayed < 6 mths
Power Dist. Service Improvement											On Track
Communications-Service Improvement									0.616		Completed
Finishes-Service Improvement	0.807	0.177	21.9%	0.808	100.1%			8.169	2.422	29.7%	On Track
Equipment-Service Improvement	70.789	4.695	6.6%	88.157	124.5%	Other		637.789	225.902	35.4%	Delayed < 6 mths
Streetcar Overhaul - Service Improvement	0.931	0.019	2.1%	0.931	100.0%			2.396	0.204	8.5%	On Track
Automotive Non-Revenue Vehicle Replace - Service Imp.	6.061	0.690	11.4%	6.061	100.0%			40.095	30.889	77.0%	On Track
Rail Non-Revenue Vehicle Purchase - Service Imp.	1.371	0.022	1.6%	1.400	102.1%			13.499	0.374	2.8%	On Track
Computer Equipment And Software - Service Improvement	14.333	0.704	4.9%	13.007	90.7%			37.064	19.656	53.0%	On Track
Other Service Planning - Service Improvement	20.551	1.572	7.7%	16.869	82.1%			81.923	38.522	47.0%	On Track
Other Buildings - Service Improvement	43.442	2.150	5.0%	20.817	47.9%	Cost Overruns and Rescoping		234.603	127.055	54.2%	Delayed < 6 mths
Purchase of Buses - Service Improvement	2.547	0.317	12.4%	2.500	98.1%			7.899	108.699	1376.1%	On Track
Bus Overhaul - Service Improvement	0.955	0.110	11.5%	0.521	54.6%	Other		6.134	1.783	29.1%	Delayed < 6 mths
Kipling Station Improvements	0.100	0.004	3.5%	0.161	161.0%			14.754	14.596	98.9%	On Track
Platform Edge Doors	2.000	(0.000)	0.0%		0.0%	Other		2.000	0.000	0.0%	Delayed < 6 mths
Bicycle Parking At Stations									0.944		Completed
Bloor-Yonge Capacity Improvements	107.016	30.459	28.5%	104.981	98.1%	Project Mgmt and Capacity Issues		1,514.000	235.467	15.6%	Delayed < 6 mths
Line 1 Capacity Enhancement	21.705	4.314	19.9%	17.927	82.6%	Other		886.516	71.656	8.1%	Delayed < 6 mths
Line 2 Capacity Enhancement	10.201	(8.872)	-87.0%	10.840	106.3%			355.120	48.803	13.7%	On Track
Wayfinding Strategy	2.912	0.036	1.2%	3.062	105.2%			8.030	0.036	0.4%	On Track
Service Improvements	**322.347**	**42.987**	**13.3%**	**310.002**	**96.2%**			**4,054.520**	**994.033**	**24.5%**	
Bus Rapid Transit-Growth								37.140	37.140	100.0%	Completed
Sheppard Subway								969.097	969.063	100.0%	On Track
Purchase Of Subway Cars - Growth	27.680	2.925	10.6%	28.698	103.7%			995.226	46.276	4.6%	On Track
Computer Equipment And Software - Growth	5.000		0.0%	5.000	100.0%			5.000		0.0%	On Track

Other Service Planning - Growth	0.123	0.002	2.0%	0.250	202.7%			1.931	1.087	56.3%	On Track
Other Buildings - Growth	21.903	5.276	24.1%	25.275	115.4%			907.069	339.714	37.5%	On Track
Purchase of Buses - Growth											Completed
Purchase of Streetcars - Growth	12.615	4.411	35.0%	8.022	63.6%	Other		514.127	495.455	96.4%	Delayed < 6 mths
PRESTO Farecard Implementation	3.900	0.139	3.6%	3.900	100.0%			79.207	73.187	92.4%	On Track
McNicoll New Bus Garage Facility	0.591	0.068	11.6%	0.650	110.1%			169.400	165.490	97.7%	On Track
Line 1 Capacity Enhancement	10.506	1.214	11.6%	5.745	54.7%	Stakeholder and Community Factors		230.738	38.142	16.5%	Delayed > 6 mths
Line 2 Capacity Enhancement	5.631	12.793	227.2%	6.089	108.1%			747.915	12.793	1.7%	On Track
Spadina Subway Extension	2.788	0.149	5.3%	2.000	71.7%	Other		3,199.171	3,146.767	98.4%	Delayed < 6 mths
Waterfront Transit	0.862	0.197	22.9%	0.862	100.0%			54.799	24.926	45.5%	On Track
Growth Related	**91.598**	**27.175**	**29.7%**	**86.491**	**94.4%**			**7,910.822**	**5,350.039**	**67.6%**	
Projects Total	**1,669.448**	**365.111**	**21.9%**	**1,637.754**	**98.1%**			**30,703.964**	**18,240.240**	**59.4%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure $	YTD Expenditure %	Projected Actual to Year-End $	Projected Actual to Year-End %	Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
Equipment-Service Improvement	70.789	4.695	6.6%		0.0%	Other		637.789	225.902	35.4%	Delayed < 6 mths
	Start Date: 2022; **Original** Planned Completion Date: On-going; **Revised** Planned/ Actual Completion Date: On-going										
Fire Ventilation Upgrades & Second Exits - SOGR	7.691	1.052	13.7%		0.0%			530.224	382.257	72.1%	On Track
	Start Date: 1998; **Original** Planned Completion Date: On-going; **Revised** Planned/ Actual Completion Date: On-going										
Easier Access-Phase III	129.465	25.850	20.0%		0.0%			1,236.888	970.218	78.4%	On Track
	Start Date: 2007; **Original** Planned Completion Date: 31/12/2025; **Revised** Planned/ Actual Completion Date: 31/12/2028										
Purchase Of Subway Cars - SOGR	94.470	10.931	11.6%		0.0%			2,588.755	386.277	14.9%	On Track
	Start Date: 2020; **Original** Planned Completion Date: Post 2027; **Revised** Planned/ Actual Completion Date: 31/12/2035										
Purchase of Buses -SOGR	232.481	78.624	33.8%		0.0%			1,648.085	1,044.208	63.4%	On Track
	Start Date: 2018; **Original** Planned Completion Date: 31/12/2025; **Revised** Planned/ Actual Completion Date: 30/05/2026										
ATC Resignalling - Bloor/Danforth Line	31.318	3.651	11.7%		0.0%			826.752	51.788	6.3%	On Track
	Start Date: 2021; **Original** Planned Completion Date: Post 2025; **Revised** Planned/ Actual Completion Date: 03/31/2037										
Bloor-Yonge Capacity Improvements	107.016	30.459	28.5%		0.0%	Project Mgmt and Capacity Issues		1,514.000	235.467	15.6%	Delayed < 6 mths
	Start Date: 2015; **Original** Planned Completion Date: 12/31/1933; **Revised** Planned/ Actual Completion Date: 12/31/2025										
Line 1 Capacity Enhancement	21.705	4.314	19.9%		0.0%	Other		886.516	71.656	8.1%	Delayed < 6 mths
	Start Date: 2019; **Original** Planned Completion Date: Post 2035; **Revised** Planned/ Actual Completion Date: 12/31/2041										
Line 1 Capacity Enhancement	10.506	1.214	11.6%		0.0%	Stakeholder and Community Factors		230.738	38.142	16.5%	Delayed > 6 mths
	Start Date: 2024; **Original** Planned Completion Date: post 2035; **Revised** Planned/ Actual Completion Date: post 2035										
Line 2 Capacity Enhancement	5.631	12.793	227.2%		0.0%			747.915	12.793	1.7%	On Track
	Start Date: 2020; **Original** Planned Completion Date: 12/31/2034; **Revised** Planned/ Actual Completion Date: 12/31/2034										
Line 2 Capacity Enhancement	10.201	(8.872)	-87.0%		0.0%			355.120	48.803	13.7%	On Track
	Start Date: 2019; **Original** Planned Completion Date: Post 2035; **Revised** Planned/ Actual Completion Date: 12/31/1941										

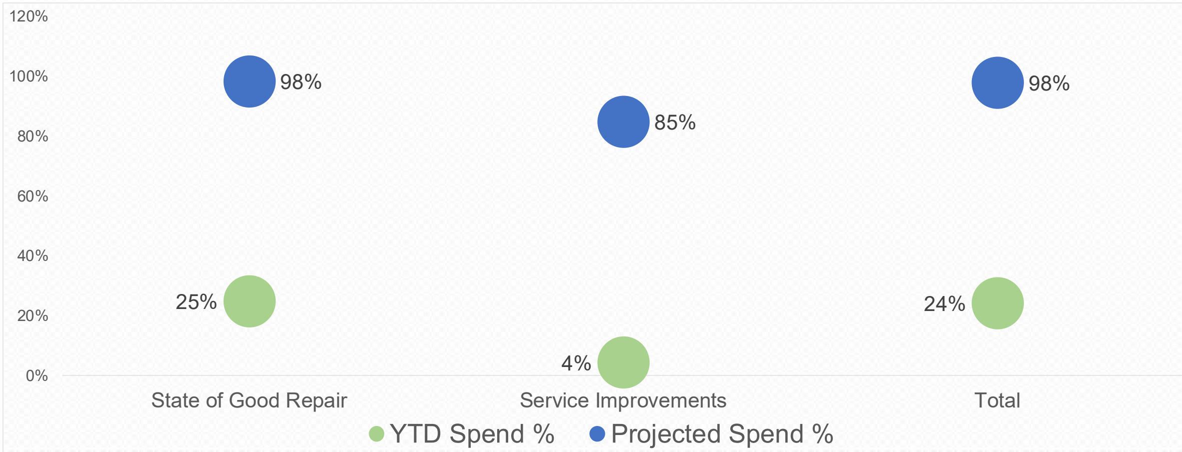
Note Section:

1) Contractual challenges in the Decarbonization of Facilities Project and deferred deliverables to align with broader TTC Strategic initiatives.
2) Project deferred due to coordination with third party.
3) The validation period has been extended to Q2 2026 to further develop value engineering opportunities as part of the Development Phase.
4) Site selection and access to a TMSF are essential to ensure trains required for growth and expansion can be adequately stored and maintained. Delays in obtaining stakeholder concurrence will impact project timelines.
5) Deferred deliverables to align with broader TTC Strategic initiatives.
6) Identified energization deficiencies delayed the energization schedule at both Mount Dennis and Eglinton garages.
7) The forecast completion year includes the completion of all secondary construction work that will take place after the opening of the Line 2 Eastbound Platform.
8) Mainly due to resource constraint, repurposing of funds, along with work stoppage due to FIFA preparation.

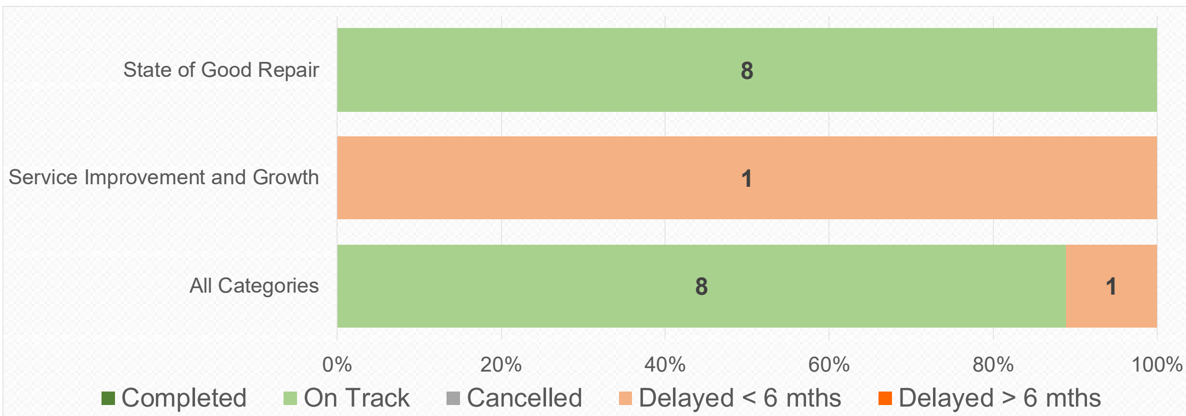
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Zoo (ZOO)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	8
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	1
Other	0
Total # of Projects	**9**

Key Discussion Points

- Toronto Zoo spent $13.508 million or 24.2% as of April 30, 2026 and is projecting to spend $54.572 million or 97.9% of its 2026 Approved Capital Budget.
- Of the 9 active projects, 8 projects are projected to be on track for completion and 1 project is experiencing delay due to scope additions.
- The 2026 budget will support the completion of key projects including the opening of Toronto Community Conservation Centre (Welcome Area) in fall 2026; habitat upgrades and state-of-good-repair projects in preparation for the Association of Zoos and Aquariums (AZA) accreditation in 2027; and emission priority projects to support net zero emission targets.

Toronto Zoo (ZOO)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Building & Services Refurbishment	4.597	0.189	4.1%	4.311	93.8%			27.335	16.667	61.0%	On Track
Carbon Budget-Equipment Replacement	1.112		0.0%	1.000	90.0%			65.100	0.488	0.8%	On Track
Carbon Budget-Site Wide Generator Replacement	0.100		0.0%	0.100	100.0%			10.100		0.0%	On Track
Exhibit Refurbishment	8.865	1.098	12.4%	8.604	97.1%			20.927	9.144	43.7%	On Track
Grounds and Visitor Improvement	4.343	0.574	13.2%	4.083	94.0%			20.613	13.566	65.8%	On Track
Information Systems	1.361	0.295	21.7%	1.361	100.0%			9.278	7.112	76.7%	On Track
Welcome Area - Design	0.001		0.0%	0.001	100.0%			2.163	2.162	99.9%	On Track
Welcome Area - Construction	33.649	11.277	33.5%	33.649	100.0%			83.216	60.063	72.2%	On Track
State of Good Repair	**54.028**	**13.433**	**24.9%**	**53.109**	**98.3%**			**238.732**	**109.201**	**45.7%**	
Savanna Indoor Winter Holding & Viewing Design	1.726	0.074	4.3%	1.462	84.7%	Cost Overruns and Rescoping	1	56.829	1.005	1.8%	Delayed < 6 mths
Service Improvements	**1.726**	**0.074**	**4.3%**	**1.462**	**84.7%**			**56.829**	**1.005**	**1.8%**	
Projects Total	**55.754**	**13.508**	**24.2%**	**54.572**	**97.9%**			**295.561**	**110.206**	**37.3%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Welcome Area - Design	0.001		0.0%	0.001	100.0%		2	2.163	2.162	99.9%	On Track
	Start Date: 12/01/2019; **Original** Planned Completion Date: 10/01/2026; **Revised** Planned/ Actual Completion Date: 10/01/2026										
Welcome Area - Construction	33.649	11.277	33.5%	33.649	100.0%		2	83.216	60.063	72.2%	On Track
	Start Date: 09/01/2023; **Original** Planned Completion Date: 10/01/2026; **Revised** Planned/ Actual Completion Date: 10/01/2026										

Note Section:

Note # 1

Scope additions to the Savanna Indoor Winter Holding & Viewing Design project have added some time to the project schedule. These scope additions will add revenue opportunities for the Zoo and will improve the guest experience.

Note # 2

The Toronto Zoo Community Conservation Centre (Welcome Area) will revitalize the Zoo's outdated front entrance and serve as a community hub for engagement, education, and training. Opening with modern entry, habitat, retail, classroom, and lab spaces shared with University of Toronto Scarborough, it will support experiential learning and equity-focused programs, including climate leadership initiatives. Construction is on track and in the finishing stages.

*Please note Total Approved Budget reflects the latest information available in the system

2026 Capital Spending by Division
Rate Programs

Division ($M)	Period	2026 Approved Cash Flow	2026 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			Year To Date Actuals	Projected Actuals	Projected %		
Solid Waste Management Services	4M-2026	85.99	11.16	78.71	91.5%		
Toronto Parking Authority	4M-2026	47.13	12.93	47.13	100.0%		
Toronto Water	4M-2026	996.51	137.17	890.40	89.4%		
TOTAL	4M-2026	1,129.63	161.26	1,016.23	90.0%		

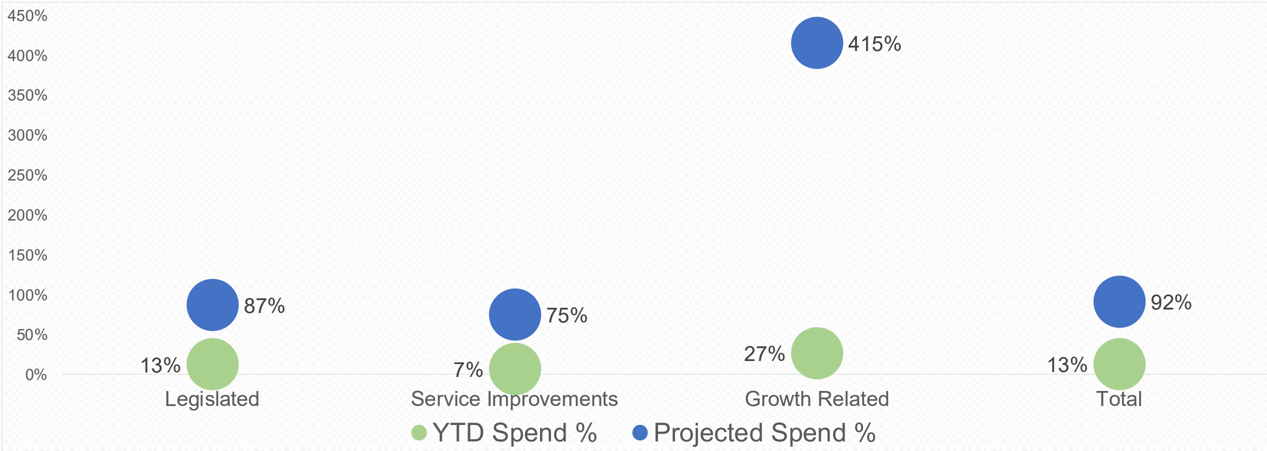
Projected / Year end Actuals Spending	
> 70%	
Between 50%-70%	Ⓨ
< 50%	

For the four months ended April 30, 2026, the capital expenditures for Rate Programs totalled $161.3 million of their collective 2026 Approved Capital Budget of $1,129.6 million. Spending is expected to increase to $1,016.2 (90.0%) million by year-end.

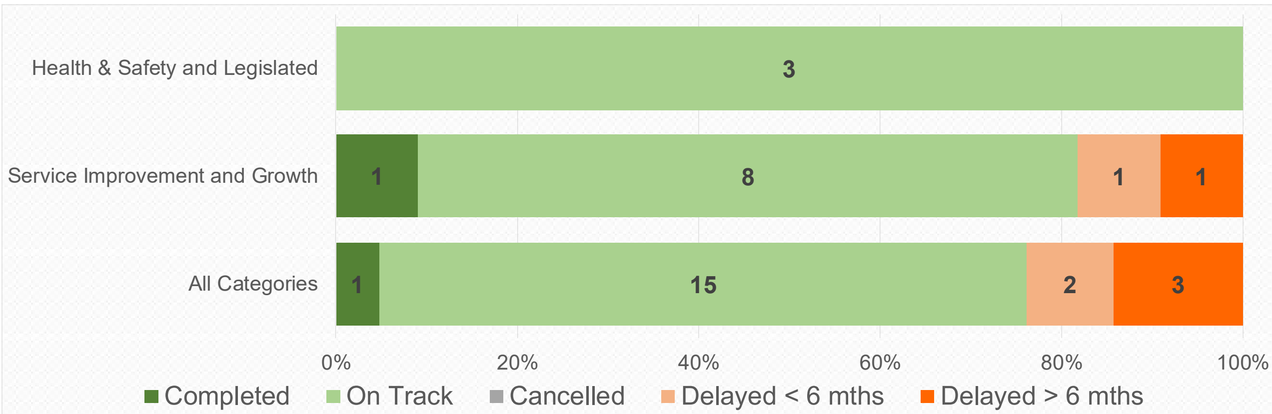
Programs with more than 70% projected spending rate are: Solid Waste Management Services, Toronto Parking Authority, Toronto Water.

Solid Waste Management Services (SWMS)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	16
Completed	1
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	3
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	1
Total # of Projects	**21**

Key Discussion Points

Growth Project for Organics Processing Facility (CSW970) = 415% Note that to ensure construction stays on schedule for 2027, equipment procurement was accelerated into 2026 due to extended vendor lead times. This was not anticipated during the 2026 budget. Currently projected to proceed ahead of the forecast, an acceleration/reallocation to be carried in future variance reports.

Solid Waste Management Services (SWMS)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%		%						
Health & Safety											
Green Lane Landfill	15.020	0.901	6.0%	15.013	100.0%			522.825	460.960	88.2%	On Track
Landfill Capacity Development	2.091	0.497	23.8%	2.091	100.0%			10.102	4.142	41.0%	On Track
Perpetual Care of Closed Landfills	11.147	2.207	19.8%	7.604	68.2%			147.834	108.927	73.7%	On Track
Legislated	**28.258**	**3.605**	**12.8%**	**24.707**	**87.4%**			**680.761**	**574.029**	**84.3%**	
Collection Yard Asset Management	1.209	0.109	9.0%	0.819	67.7%			30.140	10.436	34.6%	On Track
Diversion Facilities Asset Management				0.007		Vendor Issues (e.g. contract disputes, legal challenges)	1	3.311	3.311	100.0%	Delayed > 6 mths
Dufferin Waste Facility Site Improvement	1.208	0.787	65.1%	1.208	100.0%	Procurement Delays	2	76.209	2.742	3.6%	Delayed > 6 mths
New Fleet	6.867	1.114	16.2%	6.379	92.9%	Procurement Delays		10.195	4.236	41.6%	Delayed < 6 mths
Organics Processing Facility Asset Mgmt	8.599	0.326	3.8%	6.844	79.6%			117.938	15.712	13.3%	On Track
Renewable Natural Gas	0.151		0.0%		0.0%			0.779		0.0%	On Track
Transfer Station Asset Management	20.653	3.556	17.2%	19.549	94.7%			366.686	132.887	36.2%	On Track
State of Good Repair	**38.687**	**5.893**	**15.2%**	**34.806**	**90.0%**			**605.258**	**169.323**	**28.0%**	
Construction of Biogas Utilization	0.016	0.005	32.0%	0.014	84.9%			3.283	3.228	98.3%	On Track
Corporate IT Initiatives	3.972	0.058	1.5%		18.4%					54.9%	On Track
Diversion Systems & Bin Replacements	2.750	0.305	11.1%		91.7%					88.6%	On Track
Engineering Planning Studies	0.620	0.101	16.3%		100.0%					24.7%	On Track
Fleet Technology Enhancements	0.900	0.032	3.6%		22.2%	Other				25.4%	Delayed > 6 mths
Long Term Waste Management Strategy	4.926	0.521	10.6%		100.0%					87.8%	On Track
SWM IT Initiatives	3.948	0.249	6.3%		100.0%					30.6%	On Track
SWMS Strategic Initiatives	0.442		0.0%		70.5%	Procurement Delays				41.1%	Delayed < 6 mths
Two-way Radio Replacement	0.050		0.0%		0.0%					82.4%	On Track
Service Improvements	**17.624**	**1.271**	**7.2%**	**13.273**	**75.3%**			**393.618**	**301.074**	**76.5%**	
Dufferin Organics Processing Facility	0.000		0.0%		0.0%			80.235	80.235	100.0%	Completed
Organics Processing Facility	1.426	0.388	27.2%	5.921	100.0%		4	91.823	3.882	4.2%	On Track
Growth Related	**1.426**	**0.388**	**27.2%**	**5.921**	**415.4%**			**172.058**	**84.117**	**48.9%**	
Projects Total	**85.994**	**11.158**	**13.0%**	**78.708**	**91.5%**			**1,851.695**	**1,128.543**	**60.9%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Green Lane Landfill	15.020	0.901	6.0%	15.013	100.0%			522.825	460.960	88.2%	On Track
	Start Date: Prior to 2010; **Original** Planned Completion Date: 2026; **Revised** Planned/ Actual Completion Date: 2040										
Perpetual Care of Closed Landfills	11.147	2.207	19.8%	7.604	68.2%			147.834	108.927	73.7%	On Track
	Start Date: Prior to 2010; **Original** Planned Completion Date: 2032; **Revised** Planned/ Actual Completion Date: 2034										
Transfer Station Asset Management	20.653	3.556	17.2%	19.549	94.7%			366.686	132.887	36.2%	On Track
	Start Date: Prior to 2010; **Original** Planned Completion Date: 2034; **Revised** Planned/ Actual Completion Date: 2035										

Note Section:

Note # 1

Diversion Facilities Asset Management - Contractor dispute and legal action have resulted in a delay in deficiencies being corrected. Final work will occur in 2026.

Note # 2

Dufferin Waste Facility Site Improvement - Increased project scope and consultant delays have delayed the development of the tender package deferring the start of construction to 2026. CREM comments need to be addressed by AECOM to change Arch drawings to match ModernTO standards for workplace design, specifically the floor plan layout (i.e. #. of meeting rooms, focus spaces, collab space, etc), accessibility , finishes, and IT equipment. Changes needed on arch, mech, elec, structural drawing sets pushing tender from 2025 to 2026. Construction contract will be go out for tender in May 2026.

Note # 3

Fleet Technology Enhancements - Delays on this project are greater than six months due to the need to develop a policy on telematics. Purchasing of 20 cameras is set to commence in July. In addition, sideguards that were to be installed in

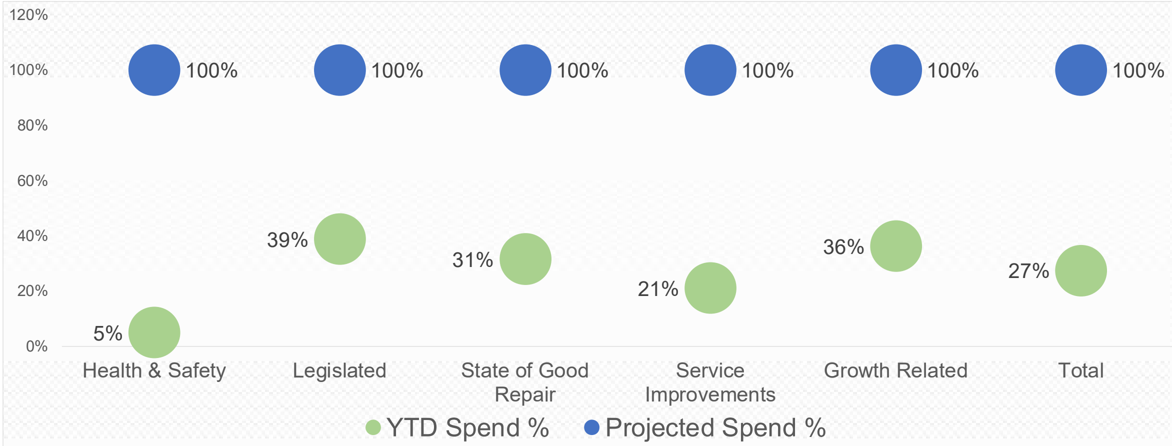
Note # 4

The projected actual expenditure, which is currently above the planned budget, will be subject to budget realignment by year-end.

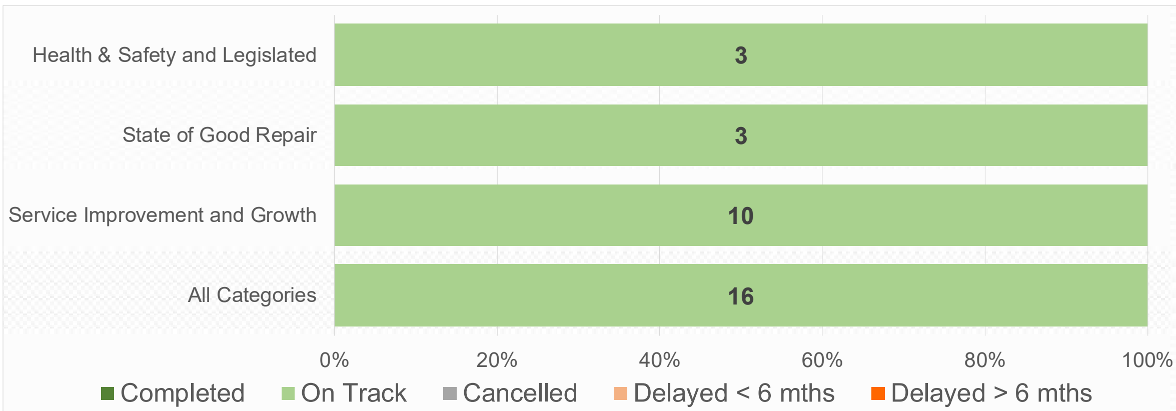
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Parking Authority (TPA)

Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons

Project Spending Status	Total
Spending On Track	16
Completed	0
Cancelled	0
Project Mgmt and Capacity Issues	0
Procurement Delays	0
Vendor Issues	0
Site Condition Issues	0
Coordination Challenges	0
Stakeholder and Community Factors	0
Regulatory Delays	0
Cost Overruns and Rescoping	0
Other	0
Total # of Projects	**16**

Toronto Parking Authority (TPA)

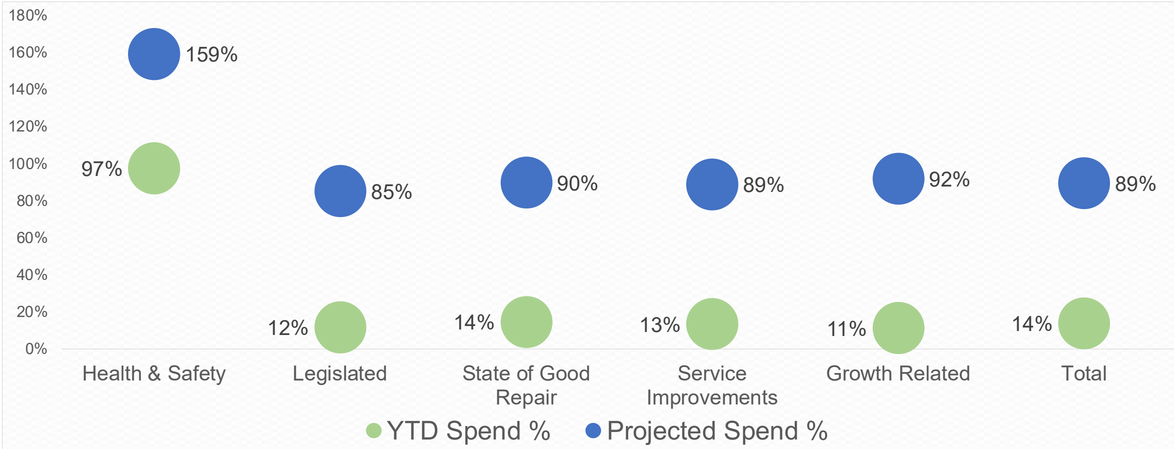
All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
CCTV (Security of garages) via City of Toronto	1.472	0.079	5.4%	1.472	100.0%			11.449	1.232	10.8%	On Track
Health & Safety Strategy	0.160		0.0%	0.160	100.0%			0.454	0.130	28.6%	On Track
Health & Safety	**1.632**	**0.079**	**4.8%**	**1.632**	**100.0%**			**11.902**	**1.362**	**11.4%**	
Asset Management	0.800	0.310	38.8%	0.800	100.0%			6.431	1.661	25.8%	On Track
Legislated	**0.800**	**0.310**	**38.8%**	**0.800**	**100.0%**			**6.431**	**1.661**	**25.8%**	
SOGR Backlog	10.400	3.475	33.4%	10.400	100.0%			138.793	14.704	10.6%	On Track
Garage Repair & Equipment - Health & Safety	0.664		0.0%	0.664	100.0%			18.740	16.630	88.7%	On Track
Tenant Capital Repairs	0.200	0.065	32.7%	0.200	100.0%			4.377	0.211	4.8%	On Track
State of Good Repair	**11.264**	**3.540**	**31.4%**	**11.264**	**100.0%**			**161.910**	**31.545**	**19.5%**	
Reimaging The Monitoring Stations	1.600	0.008	0.5%	1.600	100.0%			8.493	1.501	17.7%	On Track
Green EV Fleet	0.953	0.177	18.6%		100.0%					4.8%	On Track
Wayfinding	1.720		0.0%		100.0%					16.3%	On Track
IT Network and Security	2.880	0.116	4.0%		100.0%					19.9%	On Track
HR Module Enhancements	0.400	0.010	2.6%		100.0%					1.3%	On Track
Parking Technology Enhancements	12.832	3.976	31.0%		100.0%					21.6%	On Track
Service Improvements	**20.385**	**4.289**	**21.0%**	**20.385**	**100.0%**			**79.357**	**13.925**	**17.5%**	
Toronto Bike Share	10.335	3.591	34.8%	10.335	100.0%			90.045	33.636	37.4%	On Track
Digital Payments Solution: Mobile App, Reservation	0.245	0.037	15.3%		100.0%					47.7%	On Track
EV Off-Street Projects	2.210	1.048	47.4%		100.0%					30.5%	On Track
EV-On Street Projects	0.255	0.036	14.2%		100.0%					5.4%	On Track
Growth Related	**13.045**	**4.713**	**36.1%**	**13.045**	**100.0%**			**172.884**	**55.874**	**32.3%**	
Projects Total	**47.125**	**12.931**	**27.4%**	**47.125**	**100.0%**			**432.485**	**104.367**	**24.1%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Toronto Bike Share	10.335	3.591	34.8%	10.335	100.0%			90.045	33.636	37.4%	On Track
	Start Date: 01/01/2022; **Original** Planned Completion Date: 12/31/2029; **Revised** Planned/ Actual Completion Date: 12/09/2035										
EV Off-Street Projects	2.210	1.048	47.4%	2.210	100.0%			67.353	20.535	30.5%	On Track
	Start Date: 01/01/2022; **Original** Planned Completion Date: 12/31/2033; **Revised** Planned/ Actual Completion Date: 12/31/2035										
Garage Repair & Equipment - Health & Safety	0.664		0.0%	0.664	100.0%			18.740	16.630	88.7%	On Track
	Start Date: 01/01/2023; **Original** Planned Completion Date: 12/31/2034; **Revised** Planned/ Actual Completion Date: 12/31/2034										

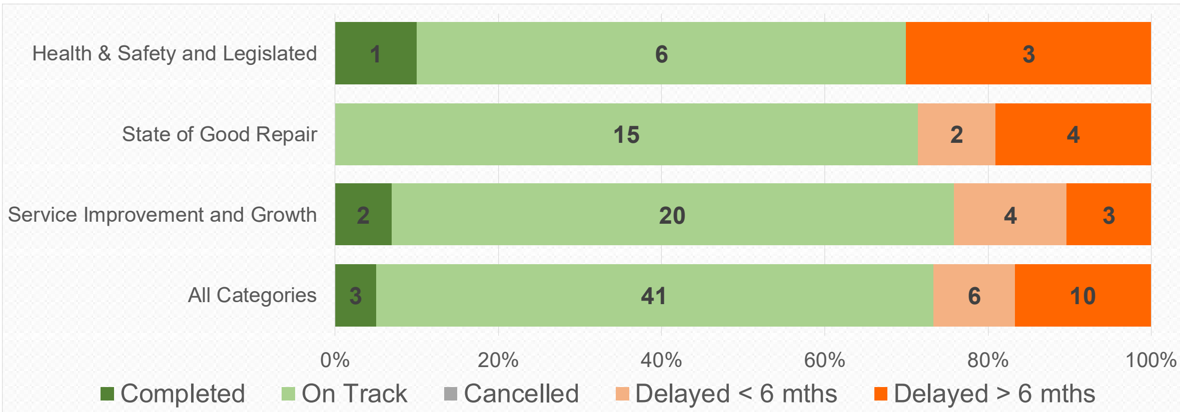
*Please note Total Approved Budget reflects the latest information available in the system

Toronto Water (TW)

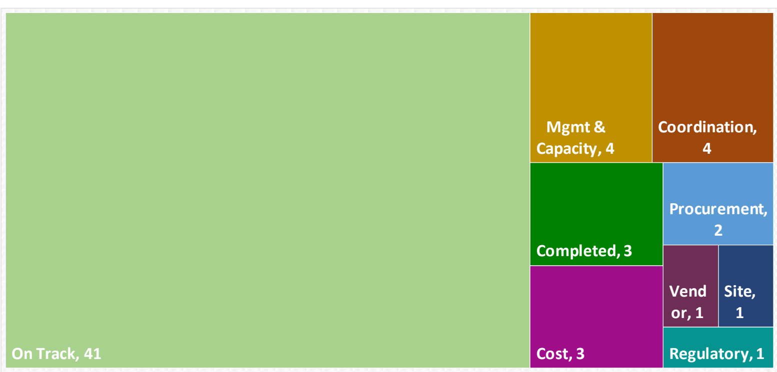
Actual and Projected Spend Rates by Category



Project Overall Status by Category



Project Spending Status with Delay Reasons



Project Spending Status	Total
Spending On Track	41
Completed	3
Cancelled	0
Project Mgmt and Capacity Issues	4
Procurement Delays	2
Vendor Issues	1
Site Condition Issues	1
Coordination Challenges	4
Stakeholder and Community Factors	0
Regulatory Delays	1
Cost Overruns and Rescoping	3
Other	0
Total # of Projects	**60**

Key Discussion Points

1. This dashboard displays progress by 28 program areas, representing 318 water and wastewater projects. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years.
2. $857.016 million or 78% of projects are on track for scheduled completion or completed. The currently projected 2026 year-end spend rate of 89.4% is higher than the 10-Year Rate Model completion target for 2026
of 82.0%.
3. Delivering capital construction projects efficiently has become progressively challenging due to increasingly complex coordination requirements, procurement practices that have not kept pace with evolving needs, extended timelines for acquisition of required permits and easements, and capital construction delivery project management methodologies that have not adapted to the growing delivery rate and complexity of coordination. A four-pronged, systems-based strategy has been recommended to address these challenges by integrating capital coordination, project delivery, procurement, and congestion management into a unified framework. The capital spend rate will continue to be impacted until such time as the recommendations are being implemented.

Toronto Water (TW)

All Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure		Projected Actual to Year-End		Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
		$	%	$	%						
Ashbridges Bay Treatment Plant	0.084	0.025	29.4%	0.078	92.6%			14.514	13.882	95.6%	Completed
FJ Horgan Treatment Plant	0.200		0.0%		0.0%	Project Mgmt and Capacity Issues		0.397		0.0%	Delayed > 6 mths
Humber Wastewater Treatment	0.676	0.909	134.5%	1.450	214.5%		#1	8.593	7.122	82.9%	On Track
Health & Safety	**0.960**	**0.934**	**97.3%**	**1.528**	**159.1%**			**23.504**	**21.004**	**89.4%**	
Ashbridges Bay Treatment Plant	14.369	2.851	19.8%	17.175	119.5%			588.875	524.063	89.0%	On Track
Highland CreekTreatment Plant	2.687	0.000	0.0%	2.061	76.7%			51.231	36.341	70.9%	On Track
Humber Wastewater Treatment	3.331	0.563	16.9%	3.296	98.9%			71.096	64.416	90.6%	On Track
Island Treatment Plant	14.561		0.0%	5.620	38.6%	Cost Overruns and Rescoping		174.135	25.268	14.5%	Delayed > 6 mths
Pumping Stations&Forcemains	9.630	2.054	21.3%	7.202	74.8%	Coordination Challenges		171.344	53.325	31.1%	Delayed > 6 mths
Water Service Replacement	20.135	2.101	10.4%	19.708	97.9%			482.658	360.697	74.7%	On Track
WT - Storage & Treatment	0.055	0.029	53.0%	0.055	100.0%			1.857	1.611	86.8%	On Track
Legislated	**64.768**	**7.598**	**11.7%**	**55.117**	**85.1%**			**1,541.197**	**1,065.721**	**69.1%**	
Ashbridges Bay Treatment Plant	97.554	17.556	18.0%	92.172	94.5%			2,596.097	562.269	21.7%	On Track
RL Clark Treatment Plant	2.061	0.067	3.3%	0.974	47.3%	Project Mgmt and Capacity Issues		29.098	7.422	25.5%	Delayed < 6 mths
RC Harris Treatment Plant	2.347	0.479	20.4%	1.296	55.2%	Project Mgmt and Capacity Issues		118.137	38.585	32.7%	Delayed > 6 mths
Highland CreekTreatment Plant	6.778	0.609	9.0%	4.897	72.2%	Vendor Issues		345.813	197.733	57.2%	Delayed < 6 mths
FJ Horgan Treatment Plant	1.165	0.099	8.5%	0.267	22.9%		#2	30.078	16.959	56.4%	On Track
Humber Wastewater Treatment	25.768	5.788	22.5%	24.179	93.8%			421.833	119.400	28.3%	On Track
Island Treatment Plant	13.798	3.478	25.2%	7.973	57.8%		#2	79.902	30.678	38.4%	On Track
Linear Engineering	110.937	18.906	17.0%	100.539	90.6%			1,169.755	774.997	66.3%	On Track
Pumping Stations&Forcemains	4.385	0.448	10.2%	4.038	92.1%			82.025	43.385	52.9%	On Track
Sewer Rehabilitation	90.846	13.652	15.0%	89.499	98.5%			1,109.264	757.378	68.3%	On Track
Sewer Replacement	27.124	2.418	8.9%	24.279	89.5%			208.598	64.820	31.1%	On Track
Trunk Sewers	14.364	0.075	0.5%	2.962	20.6%	Regulatory Delays		376.785	215.565	57.2%	Delayed > 6 mths
Trunk Watermains	11.072	0.352	3.2%	3.693	33.4%	Site Condition Issues		47.472	12.451	26.2%	Delayed > 6 mths
Watermain Cleaning & Lining	37.460	6.159	16.4%	37.144	99.2%			934.420	794.910	85.1%	On Track
Watermain Replacement	66.885	5.466	8.2%	66.232	99.0%			1,066.141	660.233	61.9%	On Track
Water Service Replacement	4.691		0.0%	4.095	87.3%			58.120	46.167	79.4%	On Track
WT - Storage & Treatment	28.063	3.854	13.7%	26.173	93.3%			202.181	106.558	52.7%	On Track
WTP - Plantwide	10.325	0.627	6.1%	10.025	97.1%			81.605	57.400	70.3%	On Track
WWF - Implementation Projects	3.151	0.250	7.9%	1.608	51.0%	Coordination Challenges		115.052	38.230	33.2%	Delayed > 6 mths
WWF - Stream Restoration	18.561	3.391	18.3%	15.237	82.1%			223.556	89.442	40.0%	On Track
Yards & Facilities	0.708	0.063	8.8%	0.610	86.2%			13.549	4.435	32.7%	On Track
State of Good Repair	**578.044**	**83.738**	**14.5%**	**517.890**	**89.6%**			**9,309.482**	**4,639.018**	**49.8%**	
Ashbridges Bay Treatment Plant	0.591	0.099	16.7%	0.337	56.9%		#2	60.284	47.964	79.6%	On Track
Water Meter Program (AMR)	29.684	2.632	8.9%	28.756	96.9%			479.383	247.755	51.7%	On Track
Business & Technology Support	22.783	3.223	14.1%	22.129	97.1%			193.665	91.366	47.2%	On Track
Basement Flooding Program	114.780	15.737	13.7%	111.055	96.8%			2,376.389	1,043.755	43.9%	On Track
RC Harris Treatment Plant	3.735	0.190	5.1%	3.619	96.9%			14.209	1.045	7.4%	On Track
Highland CreekTreatment Plant	27.867	4.740	17.0%	23.579	84.6%			1,001.117	147.220	14.7%	On Track
FJ Horgan Treatment Plant	1.074	0.309	28.8%	0.905	84.3%			4.906	3.630	74.0%	On Track
Humber Wastewater Treatment	0.244	0.024	9.9%	0.167	68.4%	Project Mgmt and Capacity Issues		52.740	39.173	74.3%	Delayed > 6 mths
Island Treatment Plant	10.431	0.001	0.0%	6.462	61.9%	Cost Overruns and Rescoping		132.075	9.876	7.5%	Delayed < 6 mths
Linear Engineering	3.598	0.664	18.5%	3.110	86.4%			32.582	13.290	40.8%	On Track
Trunk Sewers	1.822	0.068	3.7%	1.267	69.5%		#2	39.895	5.510	13.8%	On Track
Trunk Watermains	0.048	0.013	27.3%	0.039	81.3%			8.630	6.914	80.1%	On Track

WT - Storage & Treatment	0.771	0.206	26.7%	0.481	62.4%		#2	32.262	31.459	97.5%	On Track
WTP - Plantwide	2.201	0.063	2.9%	1.873	85.1%			176.283	38.200	21.7%	On Track
WWF - Implementation Projects	20.687	1.135	5.5%	8.812	42.6%	Coordination Challenges		903.654	665.102	73.6%	Delayed > 6 mths
WWF -TRCA	17.665	5.446	30.8%	17.297	97.9%			204.160	191.924	94.0%	On Track
Yards & Facilities	5.929	0.452	7.6%	4.450	75.1%			175.838	54.832	31.2%	On Track
Service Improvements	**263.911**	**35.003**	**13.3%**	**234.337**	**88.8%**			**5,888.071**	**2,639.014**	**44.8%**	
Ashbridges Bay Treatment Plant	4.600	1.273	27.7%	5.740	124.8%		#1	451.070	13.059	2.9%	On Track
Humber Wastewater Treatment	0.400		0.0%	0.240	60.0%	Procurement Delays		2.519		0.0%	Delayed < 6 mths
Island Treatment Plant	0.097		0.0%		0.0%	Cost Overruns and Rescoping		43.852	0.805	1.8%	Delayed > 6 mths
Linear Engineering	1.141	0.141	12.3%	0.608	53.3%		#2	5.236	2.007	38.3%	On Track
New Service Connections	44.389	8.406	18.9%	40.447	91.1%			716.955	564.167	78.7%	On Track
New Sewers	2.051		0.0%	2.535	123.6%		#1	304.293	50.776	16.7%	On Track
Pumping Stations&Forcemains	0.463		0.0%	0.173	37.4%	Procurement Delays		31.562	26.465	83.9%	Delayed < 6 mths
Trunk Sewers	27.886		0.0%	27.886	100.0%			1,076.525	37.120	3.4%	On Track
Trunk Watermains	0.156	0.000	0.0%	0.122	78.2%			113.187	102.031	90.1%	Completed
Water Efficiency Plan	0.948	0.059	6.2%	0.718	75.7%			15.045	12.804	85.1%	On Track
Watermain Replacement	6.691	0.019	0.3%	3.054	45.6%	Coordination Challenges		187.737	105.832	56.4%	Delayed < 6 mths
WT - Storage & Treatment	0.005		0.0%	0.005	100.0%			7.189	6.372	88.6%	Completed
Growth Related	**88.827**	**9.898**	**11.1%**	**81.528**	**91.8%**			**2,955.170**	**921.437**	**31.2%**	
Projects Total	**996.510**	**137.172**	**13.8%**	**890.400**	**89.4%**			**19,717.424**	**9,286.193**	**47.1%**	

Major Capital Projects ($million)	2026							Overall			
Project Name	Approved Budget	YTD Expenditure $	YTD Expenditure %	Projected Actual to Year-End $	Projected Actual to Year-End %	Reason for Spending Delays	Notes	Total Approved Budget	Life-to-Date Actuals	%	Project Status
Downsview Trunk Watermain (CPW041-06, CPW060-20)	0.053		0.0%	0.020	37.7%		#3	75.645	64.495	85.3%	Completed
	Start Date: Jan 31, 2023; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										
Ashbridges Bay D Building (CWW019-34)	15.610	3.517	22.5%	15.610	100.0%		#4	94.104	65.212	69.3%	On Track
	Start Date: Mar 31, 2018; **Original** Planned Completion Date: 12/31/2030; **Revised** Planned/ Actual Completion Date: 12/31/2030										
Outfall Construction (CWW039-06)	1.432	0.897	62.7%	4.526	316.1%		#5	276.888	265.833	96.0%	On Track
	Start Date: Jan 31, 2018; **Original** Planned Completion Date: 12/31/2027; **Revised** Planned/ Actual Completion Date: 12/31/2028										
Fairbanks Silverthrone (CWW421-22)	27.997	4.071	14.5%	27.997	100.0%		#6	333.735	234.204	70.2%	On Track
	Start Date: Oct 31, 2021; **Original** Planned Completion Date: 12/31/2028; **Revised** Planned/ Actual Completion Date: 12/31/2029										
Don & Waterfront - Offline Storage Tank (CWW480-02)	3.849		0.0%	1.288	33.5%	Site Condition Issues	#7	72.402	10.330	14.3%	Delayed > 6 mths
	Start Date: Sept 30, 2017; **Original** Planned Completion Date: 12/31/2031; **Revised** Planned/ Actual Completion Date: 12/31/2032										
Don & Waterfront Trunk/CSO Construction - Phase 1 (CWW480-03)	0.500	0.084	16.8%	0.110	22.0%		#8	438.679	434.464	99.0%	Completed
	Start Date: Jan 31, 2018; **Original** Planned Completion Date: 12/31/2026; **Revised** Planned/ Actual Completion Date: 12/31/2026										

Note Section:

Note # 1

Several projects are currently proceeding ahead of schedule with projected accelerated spending. Appropriate adjustments will be included in the Toronto Water 2026 Capital Budget and 2027-2035 Capital Plan Adjustments Report for the period ended April 30, 2026.

Note # 2

Several projects are proceeding on time and/or nearing completion nominally exceeding the plan or with reduced spending as some of expenditures are subject to infrastructure needs, billings from third party and/or demand for various programs.

Major Capital Projects

Note #3

Contract was awarded in 2022, and the transmission watermain has been installed. Substantial performance was achieved in 2025, and the project is nearing completion.

Note #4

Project was awarded in 2023, and is currently proceeding on track in 2026.

Note #5

Construction started in early 2019, and is proceeding on track.

Note #6

The main tunnel contract was awarded in 2021. The tunnelling component of the project started in 2023 and was completed in 2024. The remaining phases of the project are proceeding on track in 2026.

Note #7

Construction work for the first phase of the project was completed in 2024. Phase 2 construction will have reduced spending based on forecasted lead times for shoring permits and pre construction geotechnical evaluations.

Note #8

The Coxwell Bypass Tunnel is close to 100% completion. The construction of the five main shafts that are connected to this tunnel is complete: at Ashbridges Bay Treatment Plant; in the Keating Railyard (Lakeshore Avenue and Don Roadway); on Bayview Avenue at Bloor Street; at the North Toronto Wastewater Treatment Plant; and at the Coxwell Ravine Park.

*Please note Total Approved Budget reflects the latest information available in the system