

City Approved Toronto Public Health 2026 Capital Budget and 2027-2035 Capital Plan

Date: March 12, 2026
To: Board of Health
From: Medical Officer of Health
Wards: All

SUMMARY

This report provides an update on the City approved Toronto Public Health 2026 Capital Budget and 2027-2035 Capital Plan.

The City approved Toronto Public Health 2026 Capital Budget is \$8.051 million for four (4) projects with future year commitments of \$2.129 million, totaling \$10.180 million:

- 1) Electronic Medical Records (EMR) - Tuberculosis
- 2) Inspection Management Implementation
- 3) Mobile Dental Van
- 4) Universal Morning Meal Program (Student Nutrition Program)

The City approved Toronto Public Health 2027-2035 Capital Plan has five (5) projects totaling \$17.867 million:

- 1) E-Consent Portal
- 2) Socio-Demographic Data Collection and Reporting
- 3) Inspection Management Program
- 4) Workload Management and Scheduling
- 5) EMR Profile Enhancements

Key changes between the Board of Health recommended 2026 Capital Budget and 2027-2035 Capital Plan and the City approved 2026 Capital Budget and 2027-2035 Capital Plan are:

- Transferring the Downtown Homelessness and Addiction Recovery Treatment (HART) Hub construction project to the City of Toronto's Corporate Real Estate Management (CREM) division.
- Carrying over incremental cash flow from 2025.

RECOMMENDATIONS

The Medical Officer of Health recommends that:

1. The Board of Health receives this report for information.

FINANCIAL IMPACT

There is no financial impact associated with the recommendation of this report in current and future years.

The Chief Financial Officer and Treasurer has reviewed this report and agrees with the information as presented in the Financial Impact Section.

DECISION HISTORY

At its meeting on February 10, 2026, City Council deemed adopted a Toronto Public Health 2026 Capital Budget of \$8,051 thousand with future year commitments of \$2,129 thousand totalling \$10,180 thousand and the Toronto Public Health 2027-2035 Capital Plan of \$17,867 thousand.

[Agenda Item History - 2026.MPB38.1](#)

At its meeting on January 23, 2026, the Budget Committee recommended that the Mayor propose a Toronto Public Health 2026 Capital Budget of \$8,051 thousand with future year commitments of \$2,129 thousand totalling \$10,180 and the Toronto Public Health 2027-2035 Capital Plan of \$17,867 thousand.

[Agenda Item History - 2026.BU12.1](#)

At its meeting on September 15, 2025, the Board of Health requested the Mayor to:

- Propose a 2026 Capital Budget to City Council for Toronto Public Health with a total cash flow and future year commitments of \$16.084 million, including a 2026 cash flow of \$12.650 million, 2027 commitment of \$2.122 million and 2028 commitment of \$1.312 million.
- Propose a 2027-2035 Capital Plan to City Council for Toronto Public Health with total project estimates of \$16.854 million, comprised of \$2.796 million in 2027, \$4.122 million in 2028, \$4.805 million in 2029, \$3.139 million in 2030, \$0.984 million in 2031 and \$1.008 million in 2032.

The Board of Health directed that this report be forwarded to the Budget Committee for consideration during the 2026 Budget process.

[Agenda Item History - 2025.HL27.2](#)

COMMENTS

Summary of City Approved 2026 Capital Budget and Future Cash Flows

The City approved Toronto Public Health 2026 Capital Budget is \$8.051 million for four (4) projects with future year commitments of \$2.129 million, totaling \$10.180 million:

- 1) Electronic Medical Records (EMR) - Tuberculosis (\$2.148 million)
 - Expansion of the Electronic Medical Records system to the Tuberculosis (TB) program.
- 2) Inspection Management Implementation (\$3.967 million)
 - Replacement of current inspection management systems to improve the efficiency and effectiveness of inspection, investigation and enforcement for food safety, special events portal and personal services settings.
- 3) Mobile Dental Van (\$0.373 million)
 - Brings care directly to vulnerable populations who may not access dental services. Connects community partners, largely shelters and community services, to provide care to adults, some youth (e.g., those staying in shelters) and some seniors (adjunct to Long-Term Care Homes).
- 4) Universal Morning Meal Program (Student Nutrition Program) (\$3.692 million)
 - Administer and support one-time costs (e.g. refrigerators, freezers, food storage, etc.) related to the accelerated rollout of Phase 4 of the Student Nutrition Program, for the implementation of a universal morning meal program.

The City approved Toronto Public Health 2027-2035 Capital Plan has five (5) projects totaling \$17.867 million:

- 1) E-Consent Portal (\$1.600 million)
 - Implement an electronic consent registration portal that enables clients to provide consent for public health services such as vaccine clinics—through a secure, user-friendly online platform. The system will also store and track consent history, adding efficiency to the existing consent process.
- 2) Socio-Demographic Data Collection and Reporting (\$3.576 million)
 - Standardize the collection, analysis, and reporting of social demographic data across TPH programs while complying with relevant privacy and security requirements. This system will enhance data-driven decision-making, improve service coordination, and strengthen privacy protections across TPH programs
- 3) Inspection Management Program (\$8.255 million)
 - This project is a continuation of the Inspection Management Implementation project described above. Replacement of current inspection management systems to improve the efficiency and effectiveness of inspection, investigation and enforcement for Health Hazards, Extreme Weather Response, Zoonotic Diseases, Cold Chain and other inspections performed by TPH. This system will enable effective monitoring of service delivery and reporting to the public.

4) Workload Management and Scheduling (\$3.422 million)

- Implementation of an internal workforce management solution that can help supervisory staff effectively manage day-to-day operations such as tracking and assigning work assignments, measuring performance and monitoring attendance.

5) EMR Profile Enhancements (\$1.013 million)

- Enhancements are required to the existing EMR system used by the Harm Reduction and Treatment Program and Sexual Health Clinics. Enhancements will support service delivery, improve data quality, and meet evolving clinical and operational requirements. These enhancements are necessary to ensure the system continues to effectively support frontline staff and client care, while also aligning with best practices in public health information management.

Table 1 below summarizes the City Approved Toronto Public Health 2026 Capital Budget and future cash flows.

Table 1: City Approved Toronto Public Health 2026 Capital Budget and Future Cash Flows

Project Name (\$ in millions)	2026			2027			2028	2029-2035	Project Total
	Carry Forward from 2025	2026 Cash Flow	Total 2026 Budget	Carry Forward from 2025	2027 Cash Flow	Total 2027 Plan	Plan	Plan	
Electronic Medical Record - Tuberculosis	0.320	0.402	0.722			0.699	0.727		2.148
Inspection Management Implementation	0.939	2.424	3.363			0.604			3.967
Mobile Dental Van		0.274	0.274	0.099		0.099			0.373
Universal Morning Meal Program		3.692	3.692						3.692
E - Consent Portal						0.333	0.428	0.839	1.600
EMR Profile Enhancements						0.428	0.585		1.013
Inspection Management Program						1.837	2.352	4.066	8.255

Socio-Demographic Data Collection and Reporting						0.626	1.342	1.608	3.576
Workload Management and Scheduling								3.422	3.422
Total 2026 Budget and 2027-2035 Commitments	\$1.259	\$6.792	\$8.051	\$0.099	\$0	\$4.626	\$5.434	\$9.935	\$28.046

Toronto Public Health's Capital Program (\$28.046 million) is 100% funded by the City of Toronto:

- Debt (\$23.759 million)
- Reserve funds (\$3.914 million)
- Development charges (\$0.373 million).

Summary of changes between the Board of Health recommended Capital Budget and Plan and the City approved Capital Budget and Plan.

At its meeting on September 15, 2025, the Board of Health requested the Mayor to:

- Propose a 2026 Capital Budget to City Council for Toronto Public Health with a total cash flow and future year commitments of \$16.084 million, including a 2026 cash flow of \$12.650 million, 2027 commitment of \$2.122 million and 2028 commitment of \$1.312 million.
- Propose a 2027-2035 Capital Plan to City Council for Toronto Public Health with total project estimates of \$16.854 million, comprised of \$2.796 million in 2027, \$4.122 million in 2028, \$4.805 million in 2029, \$3.139 million in 2030, \$0.984 million in 2031 and \$1.008 million in 2032.

Key changes between the Board of Health recommended 2026 Capital Budget and 2027-2035 Plan and the City Approved 2026 Capital Budget and 2027-2035 Plan include the:

- transfer of the Downtown Homelessness and Addiction Recovery Treatment (HART) Hub construction project to the City of Toronto's Corporate Real Estate Management (CREM) division
- incremental cash flow carried forward from 2025.

Details of the changes are shown in Table 2 below.

Table 2: Changes from the Board of Health Recommended 2026-2035 Capital Budget and Plan

Project Name (\$ in million)	Board of Health Recommend ed 2026 Budget and 2027-2035 Plan (September 15, 2025)	Net Change	City Approved 2026 Budget and 2027-2035 Plan (February 10, 2026)
Information Technology			
Electronic Medical Record - Tuberculosis and Profile Enhancements	2.938	0.222	3.161
Inspection Management Implementation	3.028	0.939	3.967
E - Consent Portal	1.600	0	1.600
Inspection Management Program	8.255	0	8.255
Socio-Demographic Data Collection and Reporting	3.576	0	3.576
Workload Management and Scheduling	3.422	0	3.422
Facilities			
Downtown Homelessness and Addiction Recovery Treatment (HART) Hub	6.152	(6.152)	0
Mobile Dental Van	0.274	0.099	0.373
Universal Morning Meal Program	3.692	0	3.692
Total 2026 Budget and Commitments	\$16.084	(\$5.905)	\$10.179
Total Future Planned Projects (2027-2035)	\$16.854	\$1.013	\$17.867
Total 2026 Budget and 2027- 2035 Plan	\$32.938	(\$4.892)	\$28.046

The Toronto Public Health 2026 Capital Budget and the 2027-2035 Capital Plan have been adjusted to reflect the City approved 2026 Capital Budget and 2027-2035 Capital Plan.

Strategic Impact

The projects represented in the 2026-2035 Capital Budget and Plan advance Toronto Public Health's Strategic Plan 2024-2028 with a particular focus on:

- Priority 1: Strengthening health protection, disease prevention and emergency preparedness.
- Priority 2: Promoting health and well-being across the lifespan
- Priority 4: Advocating to advance health equity

CONTACT

Myuran Palasandiran, Director, Operations and Business Services, Toronto Public Health, 416-338-7840, Myuran.Palasandiran@toronto.ca

SIGNATURE

Dr. Michelle Murti
Medical Officer of Health