toronto ZOO
GUARDIANS OF WILD

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KPMG LLP
100 New Park Place, Suite 1400
Vaughan, ON L4K 0J3
Canada

May 29, 2026

We are writing at your request to confirm our understanding that your audit was for the purpose of expressing an opinion on the financial statements (hereinafter referred to as "financial statements") of Board of Management of the Toronto Zoo ("the Entity") as at and for the period ended December 31, 2025.

General:

We confirm that the representations we make in this letter are in accordance with the definitions as set out in Attachment I to this letter.

We also confirm that, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Responsibilities:

- We have fulfilled our responsibilities, as set out in the terms of the engagement letter dated October 20, 2025, including for:
  - the preparation and fair presentation of the financial statements and believe that these financial statements have been prepared and present fairly in accordance with the relevant financial reporting framework.
  - providing you with all information of which we are aware that is relevant to the preparation of the financial statements ("relevant information"), such as financial records, documentation and other matters, including:
    - the names of all related parties and information regarding all relationships and transactions with related parties;
    - the complete minutes of meetings, or summaries of actions of recent meetings for which minutes have not yet been prepared, of shareholders, board of directors and committees of the board of directors that may affect the financial statements. All significant actions are included in such summaries.
  - providing you with unrestricted access to such relevant information.
  - providing you with complete responses to all enquiries made by you during the engagement.
  - providing you with additional information that you may request from us for the purpose of the engagement.

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- providing you with unrestricted access to persons within the Entity from whom you determined it necessary to obtain audit evidence.
- such internal control as we determined is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. We also acknowledge and understand that we are responsible for the design, implementation and maintenance of internal control to prevent and detect fraud.
- ensuring that all transactions have been recorded in the accounting records and are reflected in the financial statements.
- ensuring that internal auditors providing direct assistance to you, if any, were instructed to follow your instructions and that we, and others within the Entity, did not intervene in the work the internal auditors performed for you.

Internal control over financial reporting:

- We have communicated to you all deficiencies in the design and implementation or maintenance of internal control over financial reporting of which we are aware.

Fraud & non-compliance with laws and regulations:

- We have disclosed to you:
  - the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
  - all information in relation to fraud or suspected fraud that we are aware of that involves:
    - management;
    - employees who have significant roles in internal control over financial reporting; or
    - others where such fraud or suspected fraud could have a material effect on the financial statements.
  - all information in relation to allegations of fraud, or suspected fraud, affecting the financial statements, communicated by employees, former employees, analysts, regulators, short sellers, or others.
  - all known instances of non-compliance or suspected non-compliance with laws and regulations, including all aspects of contractual agreements or illegal acts, whose effects should be considered when preparing financial statements.
  - all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements.

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Subsequent events:

- All events subsequent to the date of the financial statements and for which the relevant financial reporting framework requires adjustment, or disclosure, in the financial statements have been adjusted or disclosed.

Related parties:

- We have disclosed to you the identity of the Entity's related parties.
- We have disclosed to you all the related party relationships and transactions/balances of which we are aware.
- All related party relationships and transactions/balances have been appropriately accounted for, and disclosed, in accordance with the relevant financial reporting framework.

Estimates:

- The methods, the data and the significant assumptions used in making accounting estimates, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.

Going concern:

- We have provided you with all information relevant to the use of the going concern assumption in the financial statements.
- We confirm that we are not aware of material uncertainties related to events or conditions that may cast significant doubt upon the Entity's ability to continue as a going concern.

Misstatements:

- The effects of the uncorrected misstatements described in Attachment II are immaterial, both individually and in the aggregate, to the financial statements as a whole.
- We approve the corrected misstatements identified by you during the audit described in Attachment II.

Non-SEC registrants or non-reporting issuers:

- We confirm that the Entity is not a Canadian reporting issuer (as defined under any applicable Canadian securities act) and is not a United States Securities and Exchange Commission ("SEC") Issuer (as defined by the Sarbanes-Oxley Act of 2002).
- We also confirm that the financial statements of the Entity will not be included in the group financial statements of a Canadian reporting issuer audited by KPMG or an SEC Issuer audited by any member of the KPMG organization.

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Yours very truly,

Dolf DeJong (Apr 27, 2026 18:41:02 EDT)

Dolf DeJong, Chief Executive Officer

Jamie Austin, Chief Transformation Officer

Cecilia Ho, Controller

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Attachment I – Definitions

Materiality

Certain representations in this letter are described as being limited to matters that are material.

Information is material if omitting, misstating or obscuring it could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Judgments about materiality are made in light of surrounding circumstances, and are affected by perception of the needs of, or the characteristics of, the users of the financial statements and, the size or nature of a misstatement, or a combination of both while also considering the entity's own circumstances.

Information is obscured if it is communicated in a way that would have a similar effect for users of financial statements to omitting or misstating that information. The following are examples of circumstances that may result in material information being obscured:

a) information regarding a material item, transaction or other event is disclosed in the financial statements but the language used is vague or unclear;

b) information regarding a material item, transaction or other event is scattered throughout the financial statements;

c) dissimilar items, transactions or other events are inappropriately aggregated;

d) similar items, transactions or other events are inappropriately disaggregated; and

e) the understandability of the financial statements is reduced as a result of material information being hidden by immaterial information to the extent that a primary user is unable to determine what information is material.

Fraud & error

Fraudulent financial reporting involves intentional misstatements including omissions of amounts or disclosures in financial statements to deceive financial statement users.

Misappropriation of assets involves the theft of an entity's assets. It is often accompanied by false or misleading records or documents in order to conceal the fact that the assets are missing or have been pledged without proper authorization.

An error is an unintentional misstatement in financial statements, including the omission of an amount or a disclosure.

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Attachment II – Summary of Audit Misstatements Schedule(s)

Summary of uncorrected misstatements - 2025

Correcting Entry Necessary at Current Period End						Income Statement Effect - Debit(Credit)			Balance Sheet Effect - Debit (Credit)					Cash Flow Effect - Increase (Decrease)		
Description of misstatement	Factual, judgmental or projected misstatement?	Misstatement in accounts or in disclosure?	Financial statement caption	Debit	(Credit)	Income effect of correcting the balance sheet in prior period (carryforward from prior period)	Income effect of correcting the current period balance sheet	Income effect according to Rollover method	Equity	Current Assets	Noncurrent Assets	Current Liabilities	Noncurrent Liabilities	Operating Activities	Investing Activities	Financing Activities
To reclassify membership related discounts from Admission FS caption to Membership FS caption.	Factual	Accounts	Membership revenue	233,068	-	-	233,068	233,068	233,068	-	-	-	-	(233,068)	-	-
			Admission revenue	-	(233,068)	-	(233,068)	(233,068)	(233,068)	-	-	-	-	233,068	-	-
Capital reclassification error where all credits were removed from one expense account rather than the originating expense accounts.	Factual	Accounts	Operations and administration expenses	167,650	-	-	167,650	167,650	167,650	-	-	-	-	(167,650)	-	-
			Conservation, education & wildlife expenses	-	(78,871)	-	(78,871)	(78,871)	(78,871)	-	-	-	-	78,871	-	-
			Marketing and communications expenses	-	(72,033)	-	(72,033)	(72,033)	(72,033)	-	-	-	-	72,033	-	-
			General management expenses	-	(16,746)	-	(16,746)	(16,746)	(16,746)	-	-	-	-	16,746	-	-
To adjust the inventory account for the amount on hand as at year-end.	Judgmental	Accounts	Gift shop operations expenses	446,095	-	-	446,095	446,095	446,095	-	-	-	-	(446,095)	-	-
			Inventories	-	(446,095)	-	-	-	-	(446,095)	-	-	-	446,095	-	-
To adjust payroll expenses capitalized in capital assets from revenue to reducing expenses	Factual	Accounts	Capital works contribution revenue	1,366,051	-	-	1,366,051	1,366,051	1,366,051	-	-	-	-	(1,366,051)	-	-
			Operations and administration expenses	-	(1,272,856)	-	(1,272,856)	(1,272,856)	(1,272,856)	-	-	-	-	1,272,856	-	-
			Conservation, education & wildlife expenses	-	(23,973)	-	(23,973)	(23,973)	(23,973)	-	-	-	-	23,973	-	-
			Marketing and communications expenses	-	(69,222)	-	(69,222)	(69,222)	(69,222)	-	-	-	-	69,222	-	-
							Aggregate effect of uncorrected current year audit misstatements:	446,095	446,095	(446,095)	-	-	-	-	-	-
							Aggregate effect of uncorrected audit misstatements:	**446,095**	**446,095**	**(446,095)**	-	-	-	-	-	-
							Financial statement amounts:	1,668,388	(1,751,979)	31,830,862	105,426,870	(32,567,103)	(102,938,650)	2,362,260	(49,320,811)	44,672,367
							Uncorrected audit misstatements as a percentage of financial statement amounts:	26.74%	(25.46%)	(1.40%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

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Attachment II – Summary of Audit Misstatements Schedule(s)

Summary of uncorrected misstatements - 2024

Correcting Entry Necessary at Current Period End						Income Statement Effect - Debit(Credit)			Balance Sheet Effect - Debit (Credit)					Cash Flow Effect - Increase (Decrease)		
Description of misstatement	Factual, judgmental or projected misstatement?	Misstatement in accounts or in disclosure?	Financial statement caption	Debit	(Credit)	Income effect of correcting the balance sheet in prior period (carryforward from prior period)	Income effect of correcting the current period balance sheet	Income effect according to Rollover method	Equity	Current Assets	Noncurrent Assets	Current Liabilities	Noncurrent Liabilities	Operating Activities	Investing Activities	Financing Activities
Uncorrected misstatement identified in CY																
Overstatement of 2024 COT capital asset additions	Factual	Accounts	Accounts Payable and accrued liabilities	582,286	-	-	-	-	-	-	-	582,286	-	(582,286)	-	-
			Capital assets	-	(582,286)	-	-	-	-	-	(582,286)	-	-	-	582,286	-
Uncorrected misstatement identified in PY																
To adjust membership discount got recorded in admission caption	Factual	Accounts	Membership revenue	195,134	-	-	195,134	195,134	195,134	-	-	-	-	(195,134)	-	-
			Admission revenue	-	(195,134)	-	(195,134)	(195,134)	(195,134)	-	-	-	-	195,134	-	-
Error for capital transaction reclass only crediting one expense account	Factual	Accounts	Operations and administration expenses	336,164	-	-	336,164	336,164	336,164	-	-	-	-	(336,164)	-	-
			Conservation, education & wildlife expenses	-	(100,097)	-	(100,097)	(100,097)	(100,097)	-	-	-	-	100,097	-	-
			Marketing and communications expenses	-	(91,889)	-	(91,889)	(91,889)	(91,889)	-	-	-	-	91,889	-	-
			Food services expenses	-	(50,823)	-	(50,823)	(50,823)	(50,823)	-	-	-	-	50,823	-	-
			General management expenses	-	(93,355)	-	(93,355)	(93,355)	(93,355)	-	-	-	-	93,355	-	-
For the difference between the asset listing and trial balance for City of Toronto Asset Transferred	Judgmental	Accounts	Capital assets	-	(1,080,745)	-	-	-	-	-	(1,080,745)	-	-	-	1,080,745	-
			Deferred capital contributions	1,080,745	-	-	-	-	-	-	-	-	1,080,745	-	-	(1,080,745)
To adjust payroll expenses capitalized in capital assets from revenue to reducing expenses	Factual	Accounts	Capital works contribution	857,747	-	-	857,747	857,747	857,747	-	-	-	-	(857,747)	-	-
			Various expenses accounts	-	(857,747)	-	(857,747)	(857,747)	(857,747)	-	-	-	-	857,747	-	-
PY rollover effect	Factual		Net income	69,685	-	69,685	-	(69,685)	-	-	-	-	-	-	-	-
PY rollover effect	Factual		Net income	532,588	-	532,588	-	(532,588)	-	-	-	-	-	-	-	-
Aggregate effect of uncorrected current year audit misstatements:								**(602,273)**	**-**	**-**	**(1,663,031)**	**582,286**	**1,080,745**	**(582,286)**	**1,663,031**	**(1,080,745)**
Aggregate effect of uncorrected audit misstatements:								**(602,273)**	**-**	**-**	**(1,663,031)**	**582,286**	**1,080,745**	**(582,286)**	**1,663,031**	**(1,080,745)**
Financial statement amounts:								1,233,751	(3,420,367)	33,205,940	63,033,787	(30,322,878)	(62,496,482)	(5,536,774)	(31,842,482)	29,701,034
Uncorrected audit misstatements as a percentage of financial statement amounts:								-48.82%	0.00%	0.00%	-2.64%	-1.92%	-1.73%	10.52%	-5.22%	-3.64%

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Attachment II – Summary of Audit Misstatements Schedule(s)

Summary of corrected misstatements

Entry					Income Statement	Balance Sheet					Cash Flow Effect - Increase (Decrease)		
Description of misstatement	**Factual, judgmental or projected misstatement?**	**Financial statement caption**	**Debit**	**(Credit)**	**Income effect**	**Equity**	**Current Assets**	**Noncurrent Assets**	**Current Liabilities**	**Noncurrent Liabilities**	**Operating Activities**	**Investing Activities**	**Financing Activities**
To capitalize and depreciate 2025 Energy retrofit project expenditure	Factual	Capital assets - cost	3,113,380	-	-	-	-	3,113,380	-	-	-	(3,113,380)	-
		Capital assets - accumulated amortization	-	(311,338)	-	-	-	(311,338)	-	-	311,338	-	-
		Amortization of capital assets	311,338	-	311,338	311,338	-	-	-	-	(311,338)	-	-
		Operations and administration expenses	-	(3,113,380)	(3,113,380)	(3,113,380)	-	-	-	-	3,113,380	-	-
		Aggregate effect of corrected audit misstatements:			**(2,802,042)**	**(2,802,042)**	**-**	**2,802,042**	**-**	**-**	**3,113,380**	**(3,113,380)**	**-**