BROADER CONSTRUCTION ASSOCIATION CONSULTATION GROUP

Meeting Minutes – February 8, 2016 12:00 - 2:00 p.m., City Hall, 2nd Floor, Meeting Room C

Attendees		
Name	City Of Toronto	
Michael Pacholok (Chair)	CPO & Director, Purchasing & Materials Management	
Bill De Angelis	Director, Engineering & Construction Services	
Dave Nosella	PM Capital Construction, Parks, Forestry & Recreation	
Frank Molinari	Director, Facilities Management	
Garry Boychuk	Manager Capital Works, Toronto Water	
Joanne Kehoe	Manager, Construction Services - PMMD	
Josie Scioli	Chief Corporate Officer	
Kim Pafford (meeting minutes)	Admin. Assistant, Purchasing & Materials Management	
Kyp Perikleous	Director, Transportation Services	
Lou Di Gironimo	General Manager, Toronto Water	
Michael D'Andrea	General Manager – Engineering & Construction Services	
Mika Raisanen	Director, Engineering & Construction Services	
Stephen Buckley	General Manager, Transportation Services	
Sunil Sharma	General Manager, Facilities Management	
Wayne Chu	Policy Development Officer, SDFA	
Name	Association	
Adam Tracey	OAA	
Andy Manahan	Residential and Civil Construction Alliance Ont.	
Ashley De Souza	ORBA	
Carl Bodimeade	Ontario Coalition for Sustainable Infrastructure	
Dale Harley	ORBA	
David Frame	Ontario General Contractor Association	
David Zurawel	Consulting Engineers of Ontario	
Geoff Wilkinson	ORBA	
Giovanni Cautillo	GT Sewer & Watermain Contractors Association	
Rob Bradford	Toronto Area Road Builders Association	
Toben Jerry	OAFS	
,	Regrets	
Name	City Of Toronto	
Denzil Minnan-Wong	Deputy Mayor, City of Toronto	
Janie Romoff	General Manager, Parks, Forestry & Recreation	
Michael Schreiner	Director, Parks, Forestry & Recreation	
Name	Association	
Al Prowse	Mechanical Contractors Association	
Ashton Martin	Toronto Area Road Builders Association	
Barry Steinberg	Consulting Engineers of Ontario	
Brian Gage	OCSI	
Chris Conway	Ready Mixed Concrete Association	
Clive Thurston	OGCÁ	
Eric Lewis	Heavy Construction Assoc. of Toronto	
Kristi Doyle	OAA	
Patrick McManus	Ontario Sewer & Watermain Construction Association	
Vince Aurilio	ОНМРА	

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Item	Discussion / Comments Raised	Action
1. Welcome & Introductions	Round table introductions	
Review and Confirmation of Minutes (attachment)	 Minutes approved by group Minutes to be posted to the City website Group agrees to hold three BCACG meetings in 2016 	 Minutes approved Michael Pacholok to ensure minutes are posted to website
 3. Updates from the Working Groups a. CPE b. Pre-qualifications (attachment) c. Pre-Design d. Capital Payments e. Involvement of Association members in working groups 	 a. CPE Website has been updated with the process and example of the form Form to be updated by March 2016; when complete it will be updated on the website Also in process of cleaning up the database Updating staff training by June 2016 Rob Bradford inquired if the CPE is finalized Joanne Kehoe stated the CPE has been in place since 2013 Geoff Wilkinson wants to be involved in the process to understand how the scoring works, used as a resource Rob Bradford wants to know how/when to give feedback on CPE for amendments Lou Di Gironimo: feedback could go to the working groups on an ad hoc basis; may engage members on an association basis Giovanni Cautillo suggests bringing contractors to the working groups, their ideas would be brought to the table Michael D'Andrea suggests the Associations bring the CPE, from the website, to their members to solicit feedback b. Pre-qualifications Need to have association members involved Dedicated health & safety questionnaire Carl Bodimeade inquired whether there is a difference between rosters for consultants and roster for contractors Garry Boychuk: there are separate processes with different sets of criteria 	Before form is posted to the website, the subgroup will meet with members of Associations to get feedback. Before form is posted to the website, the subgroup will meet with members of Associations to get feedback.

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	 c. Pre-design Trying to improve the end product Negotiated fee models Make scoring public Carl Bodimeade: What is done in cases where the number of predesign hours vary greatly? Bill De Angelis: They look for outliers and score accordingly - they may tell consultants what percentage of hours there should be Andy Manahan noted there could be confusion between Contractor Performance Evaluation and Consultant Performance Evaluation acronyms (CPE vs. CPE) Adam Tracey: Is there a parallel process for architects so they are not excluded? Can this information be circulated? d. Capital Payments Electronic processing has brought payments down from weeks, to 5 days System to track payment process beginning mid-2016 David Frame: Have you mapped the performance metrics? Will the improvements be measured to determine success and reported back to the BCACG? Giovanni Cautillo: Are contractors notified when the invoice is approved? Susan Samuel: there is no process currently for notification David Frame: What determined the 30 day payment timeline? Can it be done faster? Michael D'Andrea: It is our hope that with continued improvements, the timeline can be shortened – but 30 days is a good benchmark considering the level of oversight at the City Involvement of Association members in working groups Michael D'Andrea: many projects involve heavy lifting at the City staff level however when it is time to go-live, the hope is to pull in the Associations to the working groups Some groups may not lend themselves for input by association members directly in meetings, but still could have written commentary by members through associations. 	 Michael Pacholok will circulated materials from the presentation Susan Samuel will report back to the BCACG

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			 Michael Pacholok to send list of subgroups to the Associations; Associations to determine which subgroup they want to provide input on, and identify the members for the City to contact
4.	Suggestions from the GTSWCA (re: acceleration sewer and watermain contracts) (attachment)	Suggestions to improve acceleration of projects (Giovanni Cautillo) Use extended hours Pre-construction engineering investments Procurement to look at sector specific working groups Reform change order approval process Briefing notes to Councillors re: construction projects that will be starting in their wards Michael D'Andrea: A report re: extended work hours was put before Council last year – will report back in April with results/outcome of extending hours on projects Toinview contains all City construction information – Councillors have been informed Work zone coordination cannot always be accomplished in 5 days (re: permits), it is a dynamic process that can change due to weather etc. Giovanni Cautillo: Considering a public relations campaign; would like to work with the City if possible	 Michael D'Andrea will share results from the report out to Council, re: extended work hours, with the Associations
5.	IMFG Perspectives Paper "Cost overruns on Infrastructure Projects: Patterns, Cause and Cures" (attachments)	Andy Manahan presented the IMFG report's 5 Cures for Cost Overruns	
6.	Comments/discussion on the Proposed Social Procurement Policy (attachment)	 Ashley De Souza: The term 'apprentice' does not apply to all/in all situations (i.e. summer students) Should there be points, is there consideration for some companies who employ WFD (workforce development) in other areas – to recognize work that is already done The Province has not moved forward with Bill 6, how does this affect 	 Comments will be considered as part of the draft policy

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7. Expectation of Contractors in a Labour Disruption	P3's Michael Pacholok: WFD is to be attempted for 2017 (the 2018 construction season) in part because the Province has not moved forward as of yet The City emulating the Province's Bill poses a problem if they change after we have put ours out Letters are being sent out to warn of picket lines and possible delays at various facilities Contractors are to continue on There are contingencies in place for winter maintenance Will strive for business as usual however they will not be able to push out the volume of work if there is a strike	
8. Terms of Reference	Members' missing signatures, of those present, were acquired	Michael Pacholok to acquire any missing signatures
	Discussed having 3 meetings instead of 4 meetings per year to allow for sufficient time between meetings for work to be done, and to take into consideration difficulty of meeting during summer/December	Agreed to have 3 meetings, but supplemented by ad hoc meetings and having members of Associations sit in on CWG subgroups. TOR to be changed to reflect that.
9. Other Business	 Toben Jerry questioned 5-10 business day timeline for equipment permits Kyp Perikleous met with the Ministry who stated it dropped to 3 days; Toben says there is a discrepancy there; Toben and Kyp to continue discussion after the meeting 	
	 Carl Bodimeade informed the group of the upcoming OCSI Infrastructure Forum (May 26, 2016) 	
10. Adjournment	Meeting Adjourned 2:00 p.m.	

Next Meeting:

May 30, 2016 Toronto City Hall Committee Room #3 11:30 a.m. – 1:30 p.m.