



**MEMBER OF COUNCIL REPORT
ON OUT-OF-PROVINCE CONFERENCE**

(To be circulated to standing committees and posted on the internet)

Councillor Ana Bailão

Name of Member of Council: _____

Name of Conference: Miami World Strategic Forum 2016

Location: Miami, Florida, United States

Date(s) Attended: April 11 to 12, 2016

I confirm I attended the following sessions (please use additional sheet if required):

DATE	TIME	NAME OF SESSION
Apr 11, 2016	8:30am	Opening of the World Strategic Forum
Apr 11, 2016	9am	The Global Economy: Moving Past Uncertainty Towards Prosperity
Apr 11, 2016	10:15am	Special Address from the Mayor of Miami-Dade County
Apr 11, 2016	10:30am	Speaking at: Tourism: Building a Destination Brand
Apr 11, 2016	12pm	The Americas at a Crossroads
Apr 11, 2016	2:45pm	Technology: The Future is Now
Apr 11, 2016	3pm	Boardroom Roundtable with LeaderXXchange
Apr 12, 2016	9am	Financing Infrastructure
Apr 12, 2016	10:30am	Promoting Trade and Investment with the Americas
Apr 12, 2016	12pm	Leading the Energy Revolution
Apr 12, 2016	3pm	Closing Plenary Session

Authorizing Signature Removed

Member of Council Signature: _____ **Date:** June 29, 2016

THE
INTERNATIONAL
ECONOMIC FORUM
OF THE AMERICAS



WORLD STRATEGIC FORUM

6th EDITION



PROGRAM

MIAMI

APRIL 11–12, 2016

THE BILTMORE HOTEL

PIONEERING FOR GROWTH AND PROSPERITY

GLOBAL ECONOMY | FINANCE | INNOVATION | EDUCATION | ENERGY | INFRASTRUCTURE | INTERNATIONAL TRADE

Co-Chairs of the 6th Edition

Thomas J. Donohue, President and Chief Executive Officer, United States Chamber of Commerce

Enrique García Rodríguez, President, Development Bank of Latin America (CAF)

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Message from the Governor



Rick Scott

Dear Business Leader:

Welcome to Florida and the 2016 World Strategic Forum. While you are enjoying Florida's friendly businesses and scenic beauty, I invite you to learn more about what we are doing to diversify our economy and make Florida first for job creation.

In just five years, Florida businesses have created more than a million jobs because of our efforts to diversify our economy and cut taxes 55 times, including eliminating the tax on manufacturing machinery and equipment. These tax cuts have saved Florida families and businesses \$5.5 billion in taxes, including \$1 billion over the past two years.

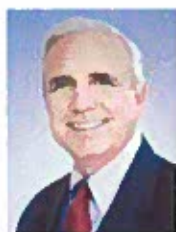
Florida's transportation infrastructure and ports are consistently ranked among the best in America. We have cut taxes, paid down state debt, and eliminated over 4,200 burdensome regulations, and we have made our education system a priority, with three consecutive years of record K-12 school funding. We are focused on preparing a highly-skilled workforce today for the jobs of tomorrow.

As the gateway to the Americas, Florida is ready to help you achieve your business goals. Florida's diverse and talented workforce and growing economy are ready to help your company succeed. Please let me know how we can be helpful.

Sincerely,

Rick Scott
Governor
State of Florida

Message from the Mayor



Carlos A. Giménez

Greetings!

As Mayor of Miami-Dade County and on behalf of our 2.6 million residents, it is my pleasure to welcome everyone gathered for the Miami World Strategic Forum, 6th edition, hosted by the International Economic Forum of the Americas. This year's theme is *Pioneering for Growth and Prosperity*.

Miami-Dade County is home to people from over 156 countries who communicate in more than 64 languages. Diversity is one of the hallmarks that defines us. We draw strength from our diversity and are very much the better for it.

The Miami World Strategic Forum gathers top leaders including heads of state, and notable members of the business and banking community. Their insight about critical issues such as finance, innovation, energy, infrastructure and international trade, will be an asset to all participants, creating a platform for new partnerships and business opportunities.

I wish all of the organizers and attendees every success and an enjoyable experience. If you are visiting, I encourage you to take advantage of our world-class beaches, hotels, restaurants, shopping, attractions, arts and culture, sports, and recreation.

Sincerely,

Carlos A. Giménez
Mayor
Miami-Dade County



Message from the President and Chief Executive Officer



Nicholas Rémillard

Welcome to the 6th edition of the World Strategic Forum!

We live in a period of profound transformation. Major shifts stemming from rapid technological advances coupled with fluctuating economic, political and social forces are driving our societies into a new era of global development. Amidst these rapid, vertiginous and at times conflicting changes, this year's theme, *Pioneering for Growth and Prosperity*, seeks to address the challenges faced by the global economy today, and to shed light on the paths that could lead to progress and prosperity tomorrow.

I would like to thank our speakers who have come from near and far to share their invaluable expertise on the current challenges faced by the global community and their perspectives and visions for the years to come.

I also wish to thank our sponsors and partners, particularly our Strategic Partners, the Development Bank of Latin America (CAF), Enterprise Florida, Atlantic Broadband and Miami International Airport for their support in hosting this exciting global event.

Since 1994, through its three annual events, the International Economic Forum of the Americas has endeavoured to bring innovative thinkers, business leaders and decision-makers together to spark interactive debates and constructive insights into our global economy.

We also look forward to welcoming you at our upcoming events: the 22nd edition of the Conference of Montreal on June 13-16, 2016; the 10th edition of the Toronto Global Forum on September 12-14, 2016; and, last but not least, next year's World Strategic Forum that will be held in this beautiful city on April 10-11, 2017.

On behalf of all of us at the International Economic Forum of the Americas, I extend to you our best wishes for a successful and fruitful conference.

Nicholas Rémillard

President and Chief Executive Officer
International Economic Forum of the Americas



Monday, April 11

GLOBAL ECONOMY, FINANCE AND INNOVATION

7:00

REGISTRATION

8:30

OPENING OF THE 6th EDITION OF THE WORLD STRATEGIC FORUM (COUNTRY CLUB BALLROOM)

Welcoming
Remarks

Gil Rémillard, Founding Chairman, International Economic Forum of the Americas (IEFA)

Opening
Address

Thomas J. Donohue, President and Chief Executive Officer, United States Chamber of Commerce;
and Co-Chair of the 6th edition of the World Strategic Forum

Thanked by **Tasso Lagios**, Managing Partner, Richter

9:00

INAUGURAL PLENARY SESSION (COUNTRY CLUB BALLROOM)

The Global Economy: Moving Past Uncertainty Towards Prosperity

While relative optimism surrounds the U.S. recovery, the slowdown of large economies such as China, Russia, and Brazil, decreasing commodity demand, volatile stock markets, instability in the energy sector and geopolitical conflicts around the globe, foreshadow a period of enduring economic instability and fears of a return to recession. In an increasingly connected world, what are the major risks facing the global economy today? How can investors, stakeholders and decision-makers look past current market volatility to find new opportunities for growth and development? What new measures could complement those implemented during the Great Recession by governments and central banks to restore confidence, and create a path for long-term growth and shared economic prosperity?

Moderator **Christopher W. Jamroz**, President and Chief Operating Officer, GardaWorld Cash Services

Speakers **Shaukat Aziz**, Prime Minister of Pakistan (2004-2007)

Marek Belka, Governor, Central Bank of Poland

Tom Speechley, Partner and Head, Global Markets, The Abraaj Group; and Chief Executive Officer, Abraaj North America

10:15

SPECIAL ADDRESS (COUNTRY CLUB BALLROOM)

Speaker **Carlos Giménez**, Mayor, Miami-Dade County

10:30

CONVERSATION (MERRICK)

Presented by Miami Herald in collaboration with Latin America Invest, Morgan Stanley, Aerolineas Argentinas and PUENTE

An Americas Conference Series

Welcoming
Remarks

Ric Bancela, Director, Strategic Growth, Miami Herald Media Company

Sponsor
Remarks

Damian Valenzuela Mayer, President and Founder, Latin America Invest

Speaker

Francisco Adolfo Cabrera, Minister of Production, Republic of Argentina

Interviewed by **Andrés Oppenheimer**, Foreign Affairs Columnist, *Miami Herald*, *Miami Herald / el Nuevo Herald*



Monday, April 11

GLOBAL ECONOMY, FINANCE AND INNOVATION

10:30

FORUM 1 (ALHAMBRA)

Global Trends in Real Estate Investment

In collaboration with Florida Realtors

Rapid urbanization and the rise of global cities as centers of production and development, together with strong returns on real estate, are the driving forces behind an industry that is projected to surpass the trillion dollar mark in 2016. What are the major trends in residential, business and commercial real estate today? Where will investment opportunities develop next? How is the current macroeconomic context affecting different markets?

Welcoming
Remarks

Matey H. Velssi, President, Florida Realtors

Moderator

Richard Bradley, Editor-in-Chief, *Worth*

Speakers

Juan Carlos Navarro, Chief Executive Officer, NSolar; and former Mayor of Panama City

William E. Soteroff, President, Keller Williams Worldwide

Vivian de las Cuevas-Díaz, Partner, Holland & Knight

10:30

FORUM 2 (STONEMAN-DOUGLAS)

Steering the Economy: Can Monetary Policy Respond to Enduring Stagnation?

In collaboration with Western & Southern Financial Group

Despite the central banks' significant role in providing stability and stimulating demand during the prolonged period of crisis, global economic recoveries are weak, inflation is low and talk of stagnation is on the rise. What is the margin of manoeuvre left for central banks today in light of current market volatility and slow growth forecasts? How is U.S. monetary policy impacting central bank policy in other parts of the world? How will the build-up of debt created by stimulation policies affect emerging and growth markets?

Moderator

Nicholas Sargen, Chief Economist and Senior Investment Advisor, Western & Southern Financial Group

Speakers

Marek Belka, Governor, Central Bank of Poland

Mario Bergara, Governor, Central Bank of Uruguay

Frank Holder, Managing Director, Head of Latin America, Berkeley Research Group (BRG)

12:00

LUNCHEON (COUNTRY CLUB BALLROOM)

Presented by Atlantic Broadband

Chair **Richard J. Shea**, President and Chief Executive Officer, Atlantic Broadband

Part 1 – The Americas at a Crossroads

Speakers

Luis Almagro Lemes, Secretary General, Organization of American States (OAS)

Enrique García Rodríguez, President, Development Bank of Latin America (CAF);
and Co-Chair of the 6th edition of the World Strategic Forum

Moderated by

Andrés Rozental, President, Rozental & Asociados; Eminent Ambassador of Mexico; Chairman, ArcelorMittal Mexico; and Founding President, Mexican Council on Foreign Relations (COMEXI)

Thanked by

William D. Talbert III, President and Chief Executive Officer, Greater Miami Convention & Visitors Bureau (GMCVB)

Part 2 – Innovating for Prosperity

Speaker

Ellis Rubinstein, President and Chief Executive Officer, The New York Academy of Sciences

Introduced by

Matey H. Velssi, President, Florida Realtors

Thanked by

Tomás Ellas González, Chief Executive and Founder, Domar Trading



Monday, April 11

GLOBAL ECONOMY, FINANCE AND INNOVATION

14:15

NETWORKING (DESSERT AND COFFEE)

Courtesy of Carnival Corporation & plc

14:45

SPECIAL ADDRESS (ALHAMBRA)

Technology: The Future is Now

Speaker **Gary Shapiro**, President and Chief Executive Officer, Consumer Technology Association (CTA)

Introduced by **Larry K. Williams**, President and Chief Executive Officer, The Beacon Council

15:15

AFTERNOON PLENARY SESSION (ALHAMBRA)

Fostering an Education for the 21st Century

In collaboration with World Innovation Summit for Education (WISE) – Qatar Foundation

While technological advancements and innovation are propelling changes across all sectors of our societies and their economies, a paradigm shift in educational thinking and skill preparation is as yet less evident. What skill-sets are needed to succeed in the 21st century economy and what are the best ways to teach them? How can education empower innovation and knowledge creation to help generate jobs, foster R&D and increase competitiveness? How can technology be applied to promote new forms of learning that help close the development gap and generate inclusive growth?

Moderator **Stavros N. Yiannouka**, Chief Executive Officer, World Innovation Summit for Education (WISE)
– Qatar Foundation

Speakers **Eduardo José Padrón**, President, Miami Dade College

Jean Lebel, President, International Development Research Centre (IDRC)

Anant Agarwal, Chief Executive Officer, edX

Gina Burkhardt, Chief Executive Officer, Jobs for the Future (JFF)

Salvador Medina, Senior Vice-President, Banco Santander; and Director, International Expansion, Marketing and Institutional Relations, Santander Universities

16:30

ROUND TABLE (ALHAMBRA)

Globalization Challenged: Understanding the New Geo-Economic Order

In collaboration with Abacode

Marked by shifting global power balances and dramatic conflicts that include inter- and intra-state wars, terrorism and violence-induced mass migrations, today's complex geopolitical reality is increasingly intersected with the global economy. What are the major geopolitical risks facing global growth? How is geopolitical balance changing in light of economic strength and, conversely, how is economic clout being used as a tool to influence political decisions? In an era of increased fragmentation, could de-globalization become a real threat?

Welcoming
Remarks

Michael K. Ferris, Founder and Chief Executive Officer, Abacode

Moderator

Ferry de Kerckhove, Executive Vice-President, Conference of Defense Associations Institute; and Former Canadian Ambassador to Egypt, Indonesia and Pakistan

Speakers

Shaukat Aziz, Prime Minister of Pakistan (2004-2007)

Emilio T. González, Director and Chief Executive Officer, Miami-Dade Aviation Department

Pierre S. Pettigrew, Executive Advisor, Deloitte; and Former Minister of Foreign Affairs, Minister of International Trade and Minister of Intergovernmental Affairs, Canada

Hyppolite Fofack, Director and Chief Economist, African Import-Export Bank



Tuesday, April 12

ENERGY, INFRASTRUCTURE AND SUSTAINABLE DEVELOPMENT

7:00

REGISTRATION

8:30

SPECIAL ADDRESS (COUNTRY CLUB BALLROOM)

Speaker Luis Felipe Céspedes Cifuentes, Minister of Economy, Development and Tourism, Republic of Chile

Introduced by Bill Johnson, Secretary of Commerce, State of Florida; and President and Chief Executive Officer, Enterprise Florida

9:00

MORNING PLENARY SESSION (COUNTRY CLUB BALLROOM)

Financing Infrastructure: A Long-Term Perspective on Development

In collaboration with Development Bank of Latin America (CAF)

Investment directed at closing the infrastructure gap, one of the most significant contributions to economic development and the building of more inclusive societies, is an enterprise that requires effective planning and prioritization, an efficient selection of financing-procurement options and risk allocation, and competent private and public actors, able to manage the financial, technical, environmental, social and governance aspects that ensure project success and the efficient utilization of resources. How will the current economic context affect the demand for infrastructure investment? How will the recent Paris Climate Conference (COP 21) agreements, aimed at a low-carbon economy and CC adaptation, impact infrastructure plans and financial sources? Given the contracted fiscal scenario that emerging countries are facing, can private investment replace the strong role that the public sector has played thus far?

Moderator Enrique García Rodríguez, President, Development Bank of Latin America (CAF); and Co-Chair of the 6th edition of the World Strategic Forum

Speakers Jorge L. Quijano, Chief Executive Officer, Panama Canal Authority (ACP)

John D. Negroponte, 15th U.S. Deputy Secretary of State; Chairman Emeritus, Council of the Americas; and Vice-Chairman, McLarty Associates

Eric Gemath, Chief Executive Officer, SUEZ North America

Bertrand Badré, Former Managing Director and Chief Financial Officer, World Bank Group (WBG); Visiting Fellow, Peterson Institute for International Economics; and Senior Advisor, World Economic Forum (WEF)

Michael D. Kerlin, Principal, McKinsey & Company



Tuesday, April 12

ENERGY, INFRASTRUCTURE AND SUSTAINABLE DEVELOPMENT

10:30

FORUM 1 (ALHAMBRA)

Promoting Trade and Investment with the Americas

In collaboration with Holland & Knight

Strengthened interregional cooperation in and with the Americas, through bilateral and multilateral trade agreements, could play an important role in the economy of the Americas, particularly at a time of uncertain growth and slow-down of commodity demand. What are the major opportunities and challenges facing the region in terms of creating and enabling an environment that promotes efficient and secure trade? What policies need to be implemented to promote competitiveness and better business practices? How can the public and private sectors work together to promote exports and attract investment?

Welcoming
Remarks

Enrique Gómez-Pinzón, Executive Partner, Holland & Knight

Moderator

Percy Batilwala, Global Head, Trade and Supply Chain Finance, Bank of America Merrill Lynch

Speakers

Carol A. Melton, Executive Vice-President, Global Public Policy, Time Warner

Víctor Villalobos, Director General, Inter-American Institute for Cooperation on Agriculture (IICA)

Alberto Bacó Bagué, Secretary, Department of Economic Development and Commerce, Commonwealth of Puerto Rico

Francisco J. Sánchez, Chairman, CNS Global Advisors; and Former Under Secretary for International Trade, United States Department of Commerce

10:30

FORUM 2 (MERRICK)

Sustainable Investment: A Game-Changer for Business

In collaboration with LeaderXXchange

The investor environment in which businesses operate is rapidly evolving: in an era of instant and global media coverage, investors' augmented focus on environmental, social and governance concerns can prove to be extremely disruptive for a company, an industry or even a country's economy. What are the main environmental, social and governance concerns on which global institutional investors are focusing today? How are investors engaging with companies to convey their concerns and what tools can companies use to engage with their large investors? Where are the new opportunities for growth in this environment?

Moderator

Sophie L'Hellias, President, LeaderXXchange; and Co-Founder, International Corporate Governance Network (ICGN)

Speakers

Timothy W. Hardy, Attorney and Partner, Roedel Parsons Koch Blache Balhoff & McCollister

Dale Mathias, Chairman, Partners Forum, Africa Private Capital Group, USAID

Rakhi Kumar, Managing Director and Head, Corporate Governance, State Street Global Advisors

James Andrus, Investment Manager, Global Governance, CalPERS



Tuesday, April 12

ENERGY, INFRASTRUCTURE AND SUSTAINABLE DEVELOPMENT

12:00

LUNCHEON (COUNTRY CLUB BALLROOM)

Leading the Energy Revolution

Presented by Enterprise Florida

Chair **Bill Johnson**, Secretary of Commerce, State of Florida; and President and Chief Executive Officer, Enterprise Florida

Part 1

Speaker **Thierry Déau**, Founding Partner, Chairman and Chief Executive Officer, Meridiam

Interviewed by **Sophie L'Hellias**, President, LeaderXXchange; and Co-Founder, International Corporate Governance Network (ICGN)

Thanked by **Daniel Gropper**, Dean, College of Business, Florida Atlantic University

Part 2

Speakers **James A. Hughes**, Chief Executive Officer, First Solar

Eric Silagy, President and Chief Executive Officer, Florida Power & Light Company (FPL)

Interviewed by **Ed Crooks**, U.S. Industry and Energy Editor, *Financial Times*

Thanked by **Steven Sonberg**, Managing Partner, Holland & Knight

14:30

NETWORKING (DESSERT AND COFFEE)

Courtesy of Carnival Corporation & plc

15:00

CLOSING PLENARY SESSION (ALHAMBRA)

Connecting to Compete: Strengthening Trade through Enhanced Connectivity

Presented by Miami International Airport (MIA) in collaboration with Port Everglades

Enhanced connectivity and logistics performance are key elements in promoting trade, attracting foreign direct investment and increasing business opportunities for both developed and developing economies. How are international treaties and new consumer trends impacting the global trade map and its supply chains? How can transport infrastructure and logistics systems, such as airports, ports and their related intermodal services, better respond to tomorrow's freight and passenger requirements and time-sensitive demands? How can technology be implemented to optimize efficiency and improve trade and connectivity?

Chair **Joe Napoli**, Senior Policy Advisor, Miami-Dade Aviation Department

Moderator **John Yearwood**, Former World Editor, *Miami Herald*; and Chairman, International Press Institute

Introduction **Ian Rhodes**, Chief Executive Officer, McLaren Applied Technologies

Speakers **Javier Pérez Fortea**, Chief Executive Officer, Globalvia

Álvaro Baltodano, Minister – Presidential Delegate for Investment of Nicaragua; and President, PRONicaragua

James R. Muhs, President and Chief Executive Officer, FedEx Trade Networks

Steven M. Cernak, Chief Executive and Port Director, Port Everglades, Department of Broward County

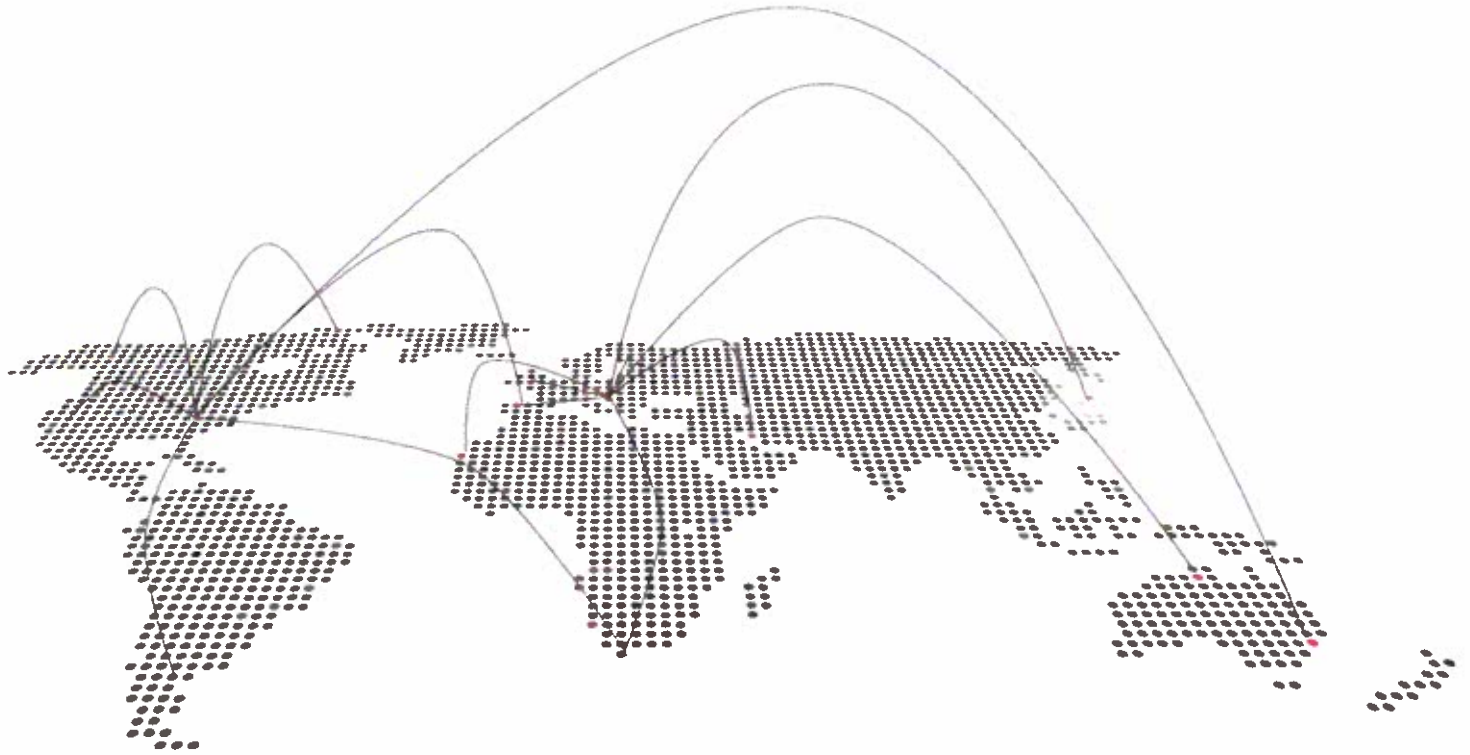
Closing Remarks of the 6th Edition of the World Strategic Forum

Nicholas Rémillard, President and Chief Executive Officer, International Economic Forum of the Americas (IEFA)

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April 10 - 11, 2017
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