

CITY OF TORONTO
PRELIMINARY DRAFT DEVELOPMENT-RELATED CAPITAL PROGRAM
WATER

Project Description		Timing	Gross Project Cost	Grants/ Subsidies/Other Recoveries	Net Cost	Ineligible Costs			Total Development Related Costs	Recovery Period
						Replacement & BTE Shares	Replacement & BTE Shares	0% Reduction		
2.0 WATER										
2.1 Prior Projects										
Forthcoming										
2.2 Plant										
2.2.1 WTP - Plantwide	STANDBY POWER - PHASE 2 - ENG	2018 - 2024	\$ 11,056,000	\$ 3,320,367	\$ 7,735,634	85%	6,591,042	\$ -	\$ 1,144,592	2041
2.2.2 WTP - Plantwide	STANDBY POWER - PHASE 2 - CONSTRUCTION	2018 - 2024	\$ 63,600,000	\$ 19,100,516	\$ 44,499,484	85%	\$ 37,915,183	\$ -	\$ 6,584,300	2041
2.2.3 WTP - Plantwide	SCRUBBER AND TONNER CONNECTION IMPROVEMENTS AT WTP	2018 - 2023	\$ 4,643,000	\$ 1,396,462	\$ 3,246,538	85%	\$ 2,766,168	\$ -	\$ 480,369	2041
2.2.4 WTP - Plantwide	STANDBY POWER - FUTURE - ENG	2021 - 2041	\$ 11,500,000	\$ 3,450,000	\$ 8,050,000	85%	\$ 6,858,894	\$ -	\$ 1,191,106	2041
2.2.5 WTP - Plantwide	STANDBY POWER - FUTURE - CONSTRUCTION	2023 - 2041	\$ 57,500,000	\$ 17,250,000	\$ 40,250,000	85%	\$ 34,294,468	\$ -	\$ 5,955,532	2041
2.2.6 Clark	PROCESS EQUIPMENT UPGRADE ENGINEERING	2018 - 2022	\$ 3,033,000	\$ -	\$ 3,033,000	85%	\$ 2,584,227	\$ -	\$ 448,773	2041
2.2.7 Clark	PROCESS EQUIPMENT UPGRADE CONSTRUCTION	2018 - 2020	\$ 26,155,565	\$ -	\$ 26,155,565	85%	\$ 22,285,496	\$ -	\$ 3,870,070	2041
2.2.8 Horgan	PLANT EXPANSION - DESIGN & CONSTR ADMIN	2018 - 2018	\$ 59,000	\$ 18,880	\$ 40,120	0%	\$ -	\$ -	\$ 40,120	2041
2.2.9 Horgan	PLANT EXPANSION - CONSTRUCTION	2022 - 2022	\$ 41,000	\$ 13,325	\$ 27,675	0%	\$ -	\$ -	\$ 27,675	2041
2.2.10 Island	CHEMICAL & RESIDUALS MANAGEMENT CONST	2018 - 2022	\$ 54,150,000	\$ -	\$ 54,150,000	85%	\$ 46,137,775	\$ -	\$ 8,012,225	2041
2.2.11 Island	ISLAND FILTER AIR SCOUR SYSTEM	2018 - 2018	\$ 5,000	\$ -	\$ 5,000	85%	\$ 4,260.18	\$ -	\$ 740	2041
Subtotal Plant			\$231,742,566	\$44,549,550	\$187,193,016		\$159,437,513	\$0	\$27,755,502	
2.3 Storage and Pumping Stations										
2.3.1 WT - Storage & PS	CORROSION CONTROL	2018 - 2018	\$ 20,000	\$ -	\$ 20,000	85%	\$ 17,040.73	\$ -	\$ 2,959	2041
2.3.2 WT - Storage & PS	MILLIKEN P.S. & RESERVOIR EXT. - DESIGN AND CONT. ADMIN	2018 - 2018	\$ 117,000	\$ 44,379	\$ 72,621	0%	\$ -	\$ -	\$ 72,621	2041
2.3.3 WT - Storage & PS	DOWNSVIEW PS & CONNECTOR EA	2018 - 2019	\$ 631,098	\$ -	\$ 631,098	0%	\$ -	\$ -	\$ 631,098	2041
2.3.4 WT - Storage & PS	DOWNSVIEW PS - Engineering	-	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	2041
2.3.5 WT - Storage & PS	DOWNSVIEW PS - Construction	2021 - 2023	\$ 12,000,000	\$ -	\$ 12,000,000	0%	\$ -	\$ -	\$ 12,000,000	2041
2.3.6 WT - Storage & PS	WATER SUSTAINABILITY PROGRAM (STANDBY POWER - ELLESMERE)	2018 - 2020	\$ 24,460,492	\$ 7,362,317	\$ 17,098,175	85%	\$ 14,568,269	\$ -	\$ 2,529,906	2041
2.3.7 WT - Storage & PS	STANDBY POWER - ROSEHILL	2018 - 2022	\$ 12,814,980	\$ 3,844,407	\$ 8,970,573	85%	\$ 7,643,256	\$ -	\$ 1,327,318	2041
Subtotal Storage and Pumping Stations			\$ 50,043,570	\$ 11,251,103	\$ 38,792,467		\$ 22,228,565	0	\$16,563,902	
2.4 Trunks										
2.4.1	DOWNSVIEW MAIN (KEELE PS TO DOWNSVIEW) Engineering	2018 - 2026	\$ 6,580,000	\$ -	\$ 6,580,000	0%	\$ -	\$ -	\$ 6,580,000	2041
2.4.2	DOWNSVIEW MAIN (KEELE PS TO DOWNSVIEW) Construction	2020 - 2024	\$ 60,000,000	\$ -	\$ 60,000,000	0%	\$ -	\$ -	\$ 60,000,000	2041
2.4.3	JOS - GERRARD ST WM - ENGINEERING	2018 - 2018	\$ 20,000	\$ 15,833	\$ 4,167	0%	\$ -	\$ -	\$ 4,167	2041
2.4.4	JOS - VICTORIA PARK W/M - ENGINEERING	2022 - 2027	\$ 3,000,000	\$ 520,000	\$ 2,480,000	0%	\$ -	\$ -	\$ 2,480,000	2041
2.4.5	JOS - VICTORIA PARK W/M - CONST	2024 - 2027	\$ 54,000,000	\$ 9,370,000	\$ 44,630,000	0%	\$ -	\$ -	\$ 44,630,000	2041
2.4.6	JOS - WM from Scar PS to St. Clair and Midland (ENG)	2018 - 2021	\$ 2,595,968	\$ 589,355	\$ 2,006,613	0%	\$ -	\$ -	\$ 2,006,613	2041
2.4.7	JOS - WM from Scar PS to St. Clair and Midland (CONST)	2018 - 2021	\$ 46,525,000	\$ 10,569,385	\$ 35,955,615	0%	\$ -	\$ -	\$ 35,955,615	2041
Subtotal Trunks			\$ 172,720,968	\$ 21,064,574	\$ 151,656,394		\$ -	\$ -	\$ 151,656,394	
2.5 Mains										
2.5.1	NEW WM	2018 - 2020	\$ 560,000	\$ -	\$ 560,000	0%	\$ -	\$ -	\$ 560,000	2027
2.5.2	NEW WM - 10 YEAR	2021 - 2027	\$ 3,500,000	\$ -	\$ 3,500,000	0%	\$ -	\$ -	\$ 3,500,000	2027
2.5.3	2013 WM REPLC - UPGRADES	2018 - 2019	\$ 111,225	\$ -	\$ 111,225	50%	\$ 55,613	\$ -	\$ 55,613	2027
2.5.4	DIST W/M REPLACEMENT - 2014	2018 - 2019	\$ 611,000	\$ -	\$ 611,000	75%	\$ 458,250	\$ -	\$ 152,750	2027
2.5.5	WATERMAIN UPGRADES - 2014	2018 - 2018	\$ 8,000	\$ -	\$ 8,000	50%	\$ 4,000	\$ -	\$ 4,000	2027
2.5.6	DIST W/M REPLACEMENT - 2015	2018 - 2019	\$ 5,264,000	\$ -	\$ 5,264,000	75%	\$ 3,948,000	\$ -	\$ 1,316,000	2027
2.5.7	WATERMAIN UPGRADES - 2015	2018 - 2019	\$ 445,274	\$ -	\$ 445,274	50%	\$ 222,637	\$ -	\$ 222,637	2027
2.5.8	DIST W/M REPLACEMENT - 2016	2018 - 2019	\$ 32,081,000	\$ -	\$ 32,081,000	75%	\$ 24,060,750	\$ -	\$ 8,020,250	2027
2.5.9	WATERMAIN UPGRADES - 2016	2018 - 2019	\$ 7,587,000	\$ -	\$ 7,587,000	50%	\$ 3,793,500	\$ -	\$ 3,793,500	2027
2.5.10	DIST W/M REPLACEMENT - 2017	2018 - 2020	\$ 70,356,000	\$ -	\$ 70,356,000	75%	\$ 52,767,000	\$ -	\$ 17,589,000	2027
2.5.11	WATERMAIN UPGRADES - 2017	2018 - 2019	\$ 13,345,000	\$ -	\$ 13,345,000	50%	\$ 6,672,500	\$ -	\$ 6,672,500	2027
2.5.12	DIST W/M REPLACEMENT - 2018	2018 - 2021	\$ 91,877,000	\$ -	\$ 91,877,000	75%	\$ 68,907,750	\$ -	\$ 22,969,250	2027
2.5.13	WATERMAIN UPGRADES - 2018	2018 - 2020	\$ 25,297,000	\$ -	\$ 25,297,000	50%	\$ 12,648,500	\$ -	\$ 12,648,500	2027
2.5.14	DIST W/M REPLACEMENT - 2019	2019 - 2022	\$ 82,536,000	\$ -	\$ 82,536,000	75%	\$ 61,902,000	\$ -	\$ 20,634,000	2027
2.5.15	WATERMAIN UPGRADES - 2019	2019 - 2022	\$ 36,142,000	\$ -	\$ 36,142,000	50%	\$ 18,071,000	\$ -	\$ 18,071,000	2027
2.5.16	10 YEAR WATERMAIN REPLACEMENT	2020 - 2027	\$ 737,000,000	\$ -	\$ 737,000,000	75%	\$ 552,750,000	\$ -	\$ 184,250,000	2027
2.5.17	10 YEAR WATERMAIN UPGRADES	2020 - 2027	\$ 136,700,000	\$ -	\$ 136,700,000	50%	\$ 68,350,000	\$ -	\$ 68,350,000	2027
2.5.18	REGENT PARK CAPITAL CONTRIBUTION - PHASE 3 - 5	2018 - 2024	\$ 4,915,000	\$ -	\$ 4,915,000	0%	\$ -	\$ -	\$ 4,915,000	2027
2.5.19	LAWRENCE ALLAN REVITALIZATION PLAN - INTERNAL	2018 - 2022	\$ 23,353,000	\$ -	\$ 23,353,000	0%	\$ -	\$ -	\$ 23,353,000	2027
2.5.20	LAWRENCE ALLAN REVITALIZATION PLAN - EXTERNAL	2019 - 2021	\$ 8,184,000	\$ -	\$ 8,184,000	0%	\$ -	\$ -	\$ 8,184,000	2027
2.5.21	DOWNSVIEW EA - KEELE ST WM FROM KEELE PS TO SHEPPARD AVE	2021 - 2023	\$ 45,000,000	\$ -	\$ 45,000,000	0%	\$ -	\$ -	\$ 45,000,000	2027
2.5.22	DOWNSVIEW EA - KEELE PS UPGRADE PHASE 1	2021 - 2023	\$ 12,500,000	\$ -	\$ 12,500,000	0%	\$ -	\$ -	\$ 12,500,000	2027
2.5.23	DOWNSVIEW EA - KEELE PS UPGRADE PHASE 2	2025 - 2027	\$ 12,500,000	\$ -	\$ 12,500,000	0%	\$ -	\$ -	\$ 12,500,000	2027
2.5.24	CHURCH ST FROM BLOOR TO CARLTON	2022 - 2022	\$ 3,873,000	\$ -	\$ 3,873,000	50%	\$ 1,936,500	\$ -	\$ 1,936,500	2027
2.5.25	RICHMOND ST E FROM SHERBOURNE TO PARLIAMENT	2022 - 2022	\$ 1,625,000	\$ -	\$ 1,625,000	50%	\$ 812,500	\$ -	\$ 812,500	2027
2.5.26	PARLIAMENT FROM WELLESLEY TO CARLTON	2022 - 2022	\$ 1,544,000	\$ -	\$ 1,544,000	0%	\$ -	\$ -	\$ 1,544,000	2027
2.5.27	EASTERN AVE FROM TRINITY ST TO CHERRY ST	2022 - 2022	\$ 818,000	\$ -	\$ 818,000	0%	\$ -	\$ -	\$ 818,000	2027
2.5.28	KING E FROM QUEEN ST E TO SUMACH	2022 - 2022	\$ 1,318,000	\$ -	\$ 1,318,000	0%	\$ -	\$ -	\$ 1,318,000	2027

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2.5.29	GERRARD ST W FROM YONGE TO LA PLANTE AVE	2022 - 2022	\$ 1,366,000	\$ -	\$ 1,366,000	0%	\$ -	\$ -	2027
2.5.30	GERRARD ST E FROM JARVIS TO DON VALLEY	2023 - 2023	\$ 5,983,000	\$ -	\$ 5,983,000	50%	\$ 2,991,500	\$ -	2027
2.5.31	BLOOR ST W FROM CPR TRACKS TO GARDENVALE	2023 - 2023	\$ 2,942,000	\$ -	\$ 2,942,000	0%	\$ -	\$ -	2027
2.5.32	BLOOR ST W FROM EAST MALL TO KPLING	2024 - 2024	\$ 7,107,000	\$ -	\$ 7,107,000	0%	\$ -	\$ -	2027
2.5.33	QUEEN ST W FROM FULLER TO FENNING	2024 - 2024	\$ 5,701,000	\$ -	\$ 5,701,000	50%	\$ 2,850,500	\$ -	2027
2.5.34	BEDFORD RD FROM BLOOR TO DAVENPORT	2024 - 2024	\$ 2,803,000	\$ -	\$ 2,803,000	50%	\$ 1,401,500	\$ -	2027
2.5.35	HARBORD ST FROM BATHURST TO ST GEORGE	2025 - 2025	\$ 3,880,000	\$ -	\$ 3,880,000	50%	\$ 1,940,000	\$ -	2027
2.5.36	BEVERLEY ST FROM QUEEN TO COLLEGE	2025 - 2025	\$ 4,320,000	\$ -	\$ 4,320,000	50%	\$ 2,160,000	\$ -	2027
2.5.37	LANDSOWNE AVE FROM DUPONT TO WALLACE	2025 - 2025	\$ 2,066,000	\$ -	\$ 2,066,000	0%	\$ -	\$ -	2027
2.5.38	EVANS AVE FROM ROYAL YORK TO ISLINGTON	2025 - 2025	\$ 3,737,000	\$ -	\$ 3,737,000	0%	\$ -	\$ -	2027
2.5.39	JANE ST FROM WESTON TO EMMETT	2025 - 2025	\$ 534,000	\$ -	\$ 534,000	0%	\$ -	\$ -	2027
2.5.40	KEELE FROM BLOOR TO GLENLAKE	2025 - 2025	\$ 1,684,000	\$ -	\$ 1,684,000	0%	\$ -	\$ -	2027
2.5.41	LAKESHORE AVE W FROM FOURTEENTH TO TWENTYFOURTH	2026 - 2026	\$ 3,416,000	\$ -	\$ 3,416,000	0%	\$ -	\$ -	2027
2.5.42	MAIN ST FROM DANFORTH TO DONCASTER	2026 - 2026	\$ 1,755,000	\$ -	\$ 1,755,000	0%	\$ -	\$ -	2027
2.5.43	YONGE ST (EAST SIDE) FROM KING TO FRONT ST	2026 - 2026	\$ 1,119,000	\$ -	\$ 1,119,000	50%	\$ 559,500	\$ -	2027
2.5.44	KING ST W (NORTH SIDE) FROM SIMCOE TO BATHURST	2026 - 2026	\$ 5,910,000	\$ -	\$ 5,910,000	0%	\$ -	\$ -	2027
2.5.45	QUEEN ST E (SOUTH SIDE) FROM BOND TO JARVIS	2026 - 2026	\$ 1,188,000	\$ -	\$ 1,188,000	0%	\$ -	\$ -	2027
2.5.46	JARVIS FROM COLLEGE TO BLOOR	2027 - 2027	\$ 4,725,000	\$ -	\$ 4,725,000	50%	\$ 2,362,500	\$ -	2027
2.5.47	QUEEN ST E (SOUTH SIDE) FROM PARLIAMENT TO RIVER	2027 - 2027	\$ 2,865,000	\$ -	\$ 2,865,000	50%	\$ 1,432,500	\$ -	2027
2.5.48	KING ST W FROM JAMESON TO DUFFERIN	2027 - 2027	\$ 3,402,000	\$ -	\$ 3,402,000	0%	\$ -	\$ -	2027
2.5.49	ISLINGTON AVE FROM BLOOR TO SIX POINT	2027 - 2027	\$ 3,997,000	\$ -	\$ 3,997,000	0%	\$ -	\$ -	2027
2.5.50	YONGE ST FROM DAVISVILLE TO EGLINTON	2027 - 2027	\$ 4,337,000	\$ -	\$ 4,337,000	0%	\$ -	\$ -	2027
2.5.51	YONGE ST FROM ST CLAIR TO HEATH	2027 - 2027	\$ 1,072,000	\$ -	\$ 1,072,000	0%	\$ -	\$ -	2027
2.5.52	YONGE ST FROM HEATH TO HEATH (CROSSING YONGE)	2027 - 2027	\$ 462,000	\$ -	\$ 462,000	0%	\$ -	\$ -	2027
2.5.53	ST CLAIR AVE E FROM YONGE TO AVONCA	2027 - 2027	\$ 1,585,000	\$ -	\$ 1,585,000	0%	\$ -	\$ -	2027
2.5.54	MOUNT PLEASANT RD FROM EGLINTON TO DAVISVILLE	2027 - 2027	\$ 4,342,000	\$ -	\$ 4,342,000	0%	\$ -	\$ -	2027
2.5.55	BATHURST FROM BROOK TO LAWRENCE	2027 - 2027	\$ 6,014,000	\$ -	\$ 6,014,000	0%	\$ -	\$ -	2027
2.5.56	DANFORTH AVE FROM MAIN ST TO SIBLEY	2027 - 2027	\$ 3,521,000	\$ -	\$ 3,521,000	0%	\$ -	\$ -	2027
2.5.57	KINGSTON RD FROM BRIMLEY TO RANDAL	2027 - 2027	\$ 4,160,000	\$ -	\$ 4,160,000	0%	\$ -	\$ -	2027
2.5.58	LAKESHORE AVE W FROM DWIGHT TO LAKE	2027 - 2027	\$ 3,891,000	\$ -	\$ 3,891,000	0%	\$ -	\$ -	2027
2.5.59	LAKESHORE AVE W FROM FORTY SECOND TO THIRTY SECOND	2027 - 2027	\$ 6,994,000	\$ -	\$ 6,994,000	0%	\$ -	\$ -	2027
2.5.60	UNALLOCATED PROJECTS	2018 - 2028	\$ 60,000,000	\$ -	\$ 60,000,000	0%	\$ -	\$ -	2027
2.5.61	Site Wide Municipal Infrastructure - assumed 50:50 water and wastewater	2018 - 2022	\$ 47,483,355	\$ -	\$ 47,483,355	0%	\$ -	\$ -	2041
2.5.62	Unilever Precinct Site Wide Servicing (water, sanitary and storm) - assumed 50:50 water and wastewater	2026 - 2035	\$ 5,863,683	\$ -	\$ 5,863,683	0%	\$ -	\$ -	2041
2.5.63	Watermain Upgrades (Eastern, Morse, Heward, Woodfield and Leslie)	2036 - 2041	\$ 5,040,252	\$ -	\$ 5,040,252	0%	\$ -	\$ -	2041
2.5.64	Commissioners Watermain Upgrade	2026 - 2035	\$ 5,533,836	\$ -	\$ 5,533,836	0%	\$ -	\$ -	2041
2.5.65	Carlaw Watermain Replacement	2026 - 2035	\$ 1,069,432	\$ -	\$ 1,069,432	0%	\$ -	\$ -	2041
2.5.66	McCleary District and Media City Site Wide Servicing - assumed 50:50 water and wastewater	2026 - 2035	\$ 6,314,553	\$ -	\$ 6,314,553	0%	\$ -	\$ -	2041
2.5.67	Turning Basin District Site wide Servicing - assumed 50:50 water and wastewater	Post	\$ 2,857,092	\$ -	\$ 2,857,092	0%	\$ -	\$ -	2041
2.5.68	Caroline Sanitary Sewer and Watermain	2026 - 2035	\$ 3,423,448	\$ -	\$ 3,423,448	0%	\$ -	\$ -	2041
2.5.69	Leslie/Unwin Watermain	2026 - 2035	\$ 9,828,966	\$ -	\$ 9,828,966	0%	\$ -	\$ -	2041
2.5.70	Commissioners Street Watermain (include in Film Studio District above)	2026 - 2035	\$ -	\$ -	\$ -	0%	\$ -	\$ -	2041
2.5.71	Construct new watermain across the Ship Channel at Broadview (allowance)	2036 - 2041	\$ 3,164,000	\$ -	\$ 3,164,000	0%	\$ -	\$ -	2041
	Subtotal Mains		\$ 1,525,928,499	\$ -	\$ 1,525,928,499	\$ 893,058,500	\$ -	\$ 632,870,000	
2.6 Studies									
2.6.1	WATERMAIN ASSET PLANNING	2018 - 2024	\$ 10,699,000	\$ 4,235,100	\$ 6,463,900	75%	\$ 4,847,925	\$ -	2027
2.6.2	JOS UPDATE PHASE II	2018 - 2019	\$ 1,672,000	\$ 836,000	\$ 836,000	0%	\$ -	\$ -	2027
2.6.3	ASSET MGMT SYSTEM IMPLEMENTATION	2018 - 2025	\$ 8,315,000	\$ -	\$ 8,315,000	75%	\$ 6,236,250	\$ -	2027
2.6.4	WATERMAIN ASSET PLANNING - 10 YEAR	2019 - 2027	\$ 3,435,000	\$ -	\$ 3,435,000	75%	\$ 2,576,250	\$ -	2027
2.6.5	ICI INDOOR WATER AUDIT	2018 - 2022	\$ 1,800,000	\$ -	\$ 1,800,000	0%	\$ -	\$ -	2027
2.6.6	PUBLIC EDUCATION & PROMOTIONS	2018 - 2022	\$ 525,000	\$ -	\$ 525,000	0%	\$ -	\$ -	2027
2.6.7	ANCILLARY COSTS	2018 - 2022	\$ 420,000	\$ -	\$ 420,000	0%	\$ -	\$ -	2027
2.6.8	WEP - FUTURE -ICI	2023 - 2027	\$ 2,600,000	\$ -	\$ 2,600,000	0%	\$ -	\$ -	2027
2.6.9	2021 JOS UPDATE	2021 - 2022	\$ 2,000,000	\$ -	\$ 2,000,000	0%	\$ -	\$ -	2027
2.6.10	PD4 HYDRAULIC STUDY	2019 - 2020	\$ 500,000	\$ -	\$ 500,000	0%	\$ -	\$ -	2027
2.6.11	10 YEAR PDS HYDRAULIC STUDIES	2021 - 2026	\$ 2,000,000	\$ -	\$ 2,000,000	0%	\$ -	\$ -	2027
2.6.12	INTEGRATE DEVELOPMENT RELATED ASSET INFO INTO TWAG FOR CAPACITY ANALYSIS	2019 - 2021	\$ 750,000	\$ -	\$ 750,000	0%	\$ -	\$ -	2027
2.6.13	FIRE FLOW CRITERIA & STANDARDS REVIEW	2019 - 2020	\$ 150,000	\$ -	\$ 150,000	0%	\$ -	\$ -	2027
2.6.14	FIELD MONITORING TO FACILITATE CAPACITY ANALYSIS	2019 - 2021	\$ 3,000,000	\$ -	\$ 3,000,000	0%	\$ -	\$ -	2027
2.6.15	WATER DISTRIBUTION SYSTEM RESILIENCY STUDY	2022 - 2024	\$ 300,000	\$ -	\$ 300,000	0%	\$ -	\$ -	2027
	Subtotal Studies		\$ 38,166,000	\$ 5,071,100	\$ 33,094,900	\$ 13,660,425	\$ -	\$ 19,434,475	
	TOTAL WATER		\$ 2,109,180,219	\$ 81,936,327	\$ 2,027,243,893	\$ 1,088,385,003	\$ -	\$ 938,858,890	