



DOWNTOWN COMMUNITY SERVICES AND FACILITIES STRATEGY SUMMARY



Proposed Downtown Plan

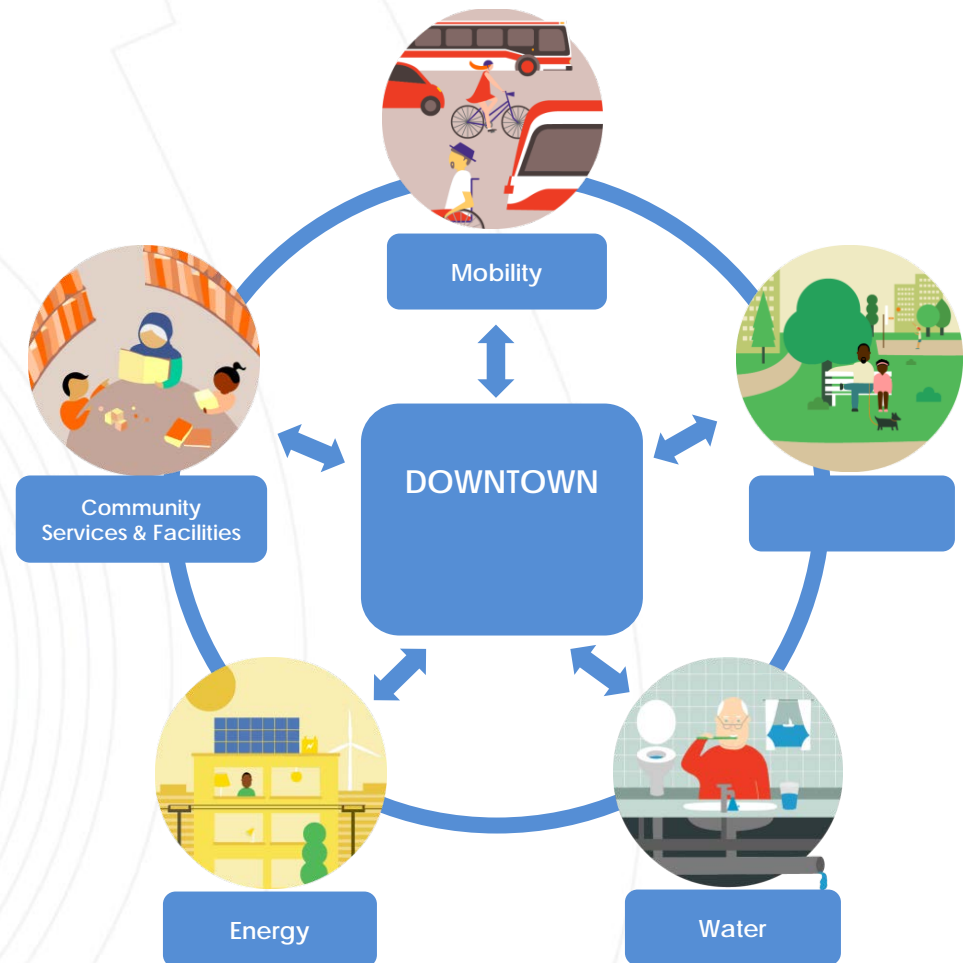
- The Proposed Downtown Plan is a **25-year vision** that sets the direction for the city centre as the cultural, civic, retail and economic heart of Toronto, and as a great place to live.
- The Plan is a **response to rapid growth** in the core that is placing **pressure on physical and social infrastructure**.
- The Plan will provide a renewed, comprehensive planning framework for 17 square kilometers – the **whole of the Downtown**.
- The Proposed Downtown Plan will be adopted as a **Secondary Plan** within the Toronto's Official Plan, with **five supporting Infrastructure Strategies**.





Infrastructure Strategies

- **Five Infrastructure Strategies** will work together to implement the vision, goals, and policies of the Downtown Plan and ensure infrastructure planning is aligned with long-term growth.
- The **purpose** of the Infrastructure Strategies is to:
 - Set **priorities** for the infrastructure investment needed to support growth
 - Provide a **vision, ideas and guidance** for implementation
 - Promote **coordination** among corporate and community partners throughout implementation.
- Each Infrastructure Strategy:
 - Identifies infrastructure **challenges** facing a growing Downtown.
 - Recommends **implementation strategies and actions**
 - Advances **related initiatives**
 - Sets **priorities and timeframes**
 - Determines required **investments**.





Community Services & Facilities

What is the Community Services & Facilities Strategy ?



- The Strategy identifies the **facilities required to deliver recreation, child care, libraries, schools and human services** to communities and people of all ages and abilities.
- It links the provision of these facilities and services to **demographic change** and the **growing population of residents and workers** in the Downtown.
- The Strategy supports the goal of achieving **complete communities** Downtown that are healthy, liveable, safe and accessible.



The Strategy addresses **challenges** associated with a growing Downtown, including:

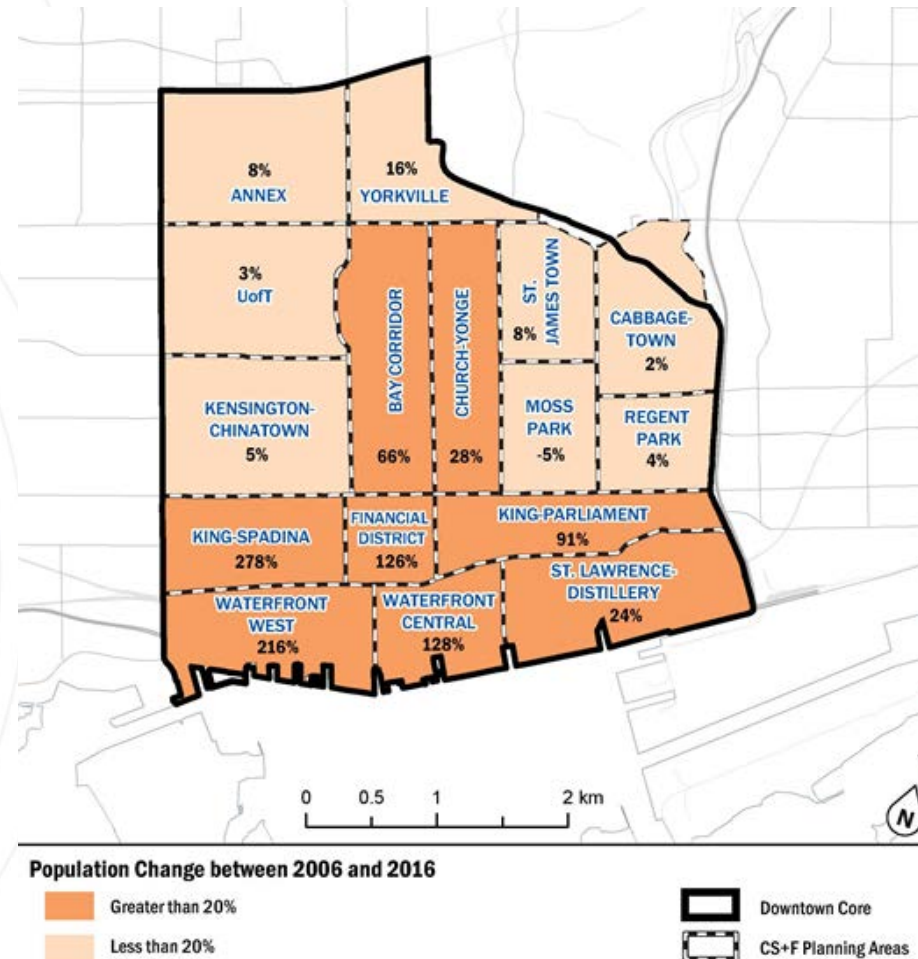
Major Population Growth

2041 population and employment projections (not including visitors or students) estimate that Downtown will grow:

- From 238,000 to 475,000+ Residents
- From 500,000 to 850,000+ Jobs

Community services and facilities are essential to fostering complete communities and need to be planned for and provided in a timely manner to support residential and non-residential growth.

In the past 10 years, major population growth has occurred in an inverted “T” south of Queen Street, along the waterfront and up the Yonge-Bay corridor.





Implementing Solutions

The Strategy implements solutions for providing space for the delivery of community services to a growing Downtown, including:



- More affordable, appropriate and accessible **space**
- Larger **facilities**, new **service standards** and **needs assessment frameworks** to deal with intensification and rising property values
- Opportunities for **partnerships and co-located services** with City Divisions, Boards and community organizations
- **Opportunities to address current and future facility gaps** over the next 20 years based on the downtown's existing and projected population
- **Service triggers** to link the provision of community services and facilities to population growth to keep pace with development
- **Implementation strategies** to secure space for the provision of community services and facilities through the development approval process



New Approaches to Growth

Population and employment growth, intensification and rising land values require new thinking about infrastructure provision in every sector. Some examples from the Strategy are:

- **Parks Forestry & Recreation (PFR)** is moving away from small, single-use facilities to larger multi-use and multi-generational facilities, multi-component design and facilities that enable spontaneous vs. structured recreation
- **Children's Services (TCS)** is looking to prioritize custom-built child care space in new developments through partnerships and Section 37 funds
- **The Toronto Public Library (TPL)** is considering an updated Service Model (and standards) for its locations in the Downtown.
- The school boards - **TDSB and TCDSB** - are exploring innovative design – strata development in condominiums; satellite schools; shared facilities and partnerships with the City – PFR, TCS
- **Social Development Finance Administration (SDFA)** has developed a Community Space Tenancy Policy (CST) to help human service agencies secure the space they need to keep pace with growth
- **Shelter, Support and Housing Administration (SSHA)** is piloting and building out the model for property development for meeting First Step Housing and Services requirements.





The Strategy will advance the **goals** identified in the Proposed Downtown Plan:

Policy 3.1

Growth will be accompanied by the physical and social infrastructure required to support *complete communities* and the health of residents, workers and visitors.

Policy 3.2

All neighbourhoods will have walkable access to the complete range of elements that support *complete communities*.

Policy 3.4

Public spaces will be diverse, accessible, flexible, dynamic and safe, supporting year-round public life and setting the stage for daily social interaction and community building.

Policy 3.16

Strong partnerships and communication between the City, the development industry and an array of community-based organizations will provide the basis for implementation of this Plan with a collective understanding and responsibility for building a liveable Downtown.



Child Care Actions & Opportunities

Nine new **child care centres** are planned in the Downtown to produce 522 new child care spaces for infants, toddlers and pre-schoolers.

Children's Services will:

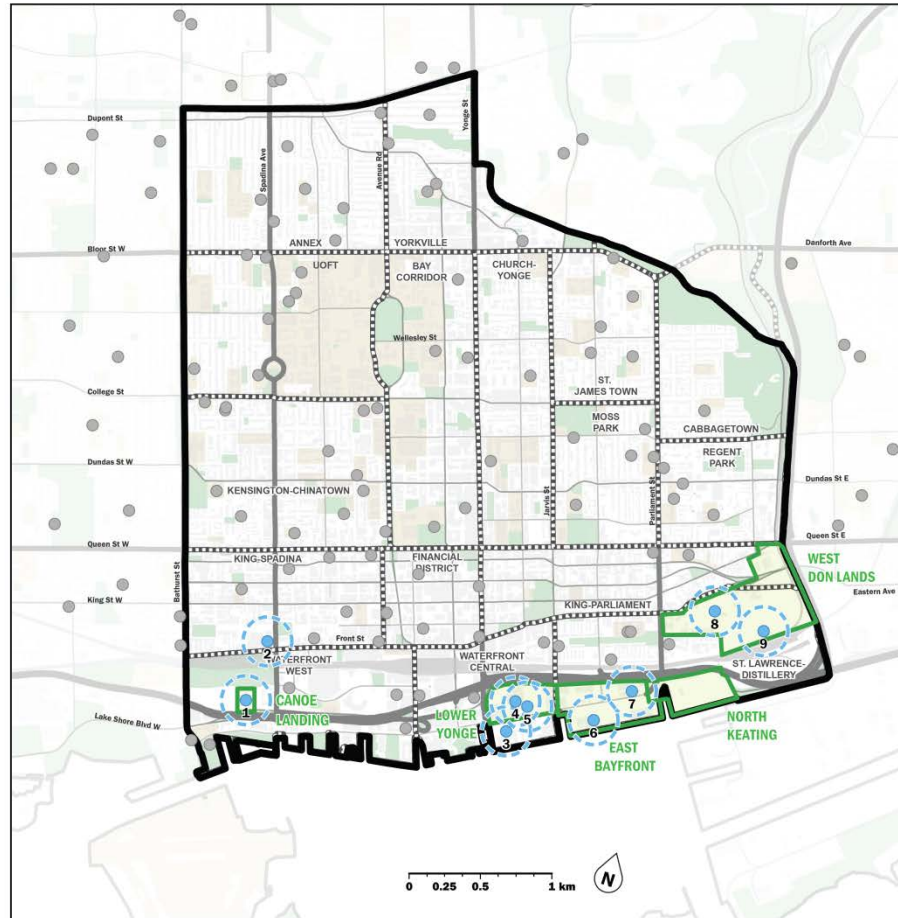
- identify opportunities to increase licensed capacity within existing centres (e.g. expand the size/capacity of current programs);
- integrate new child care as part of larger development projects through Section 37;
- work with City partners to identify opportunities for shared use;
- prioritize co-locating child care with elementary schools;
- purchase land to develop child care where partnerships are not available; and
- invest in the non-profit and public sector.





This map shows existing child care centres in downtown and adjacent areas and the locations of 9 new child care centres planned for Downtown:

- Canoe Landing (funded)
- The Well (funded)
- Pier 27 (funded)
- George Brown / Dockside (funded)
- Aquabella/Bayside (funded)
- Menkes (not funded)
- Indigenous Community Hub (not funded)
- 2 TDSB school sites (not funded)



TOcore CS+F Strategy: Child Care

- Existing Child Care Centre
- Proposed Child Care Centre (approximate location)

- 1 Canoe Landing
- 2 The Well
- 3 Pier 27
- 4 TDSB School
- 5 Menkes
- 6 George Brown College/Dockside
- 7 Aquabella/Bayside
- 8 Indigenous Community Hub
- 9 TDSB School

- Road
- Railway
- River
- ▭ Downtown Core
- ▭ Neighbourhoods

Non-residential land use

- Government and Institutional
- Parks and Open Space



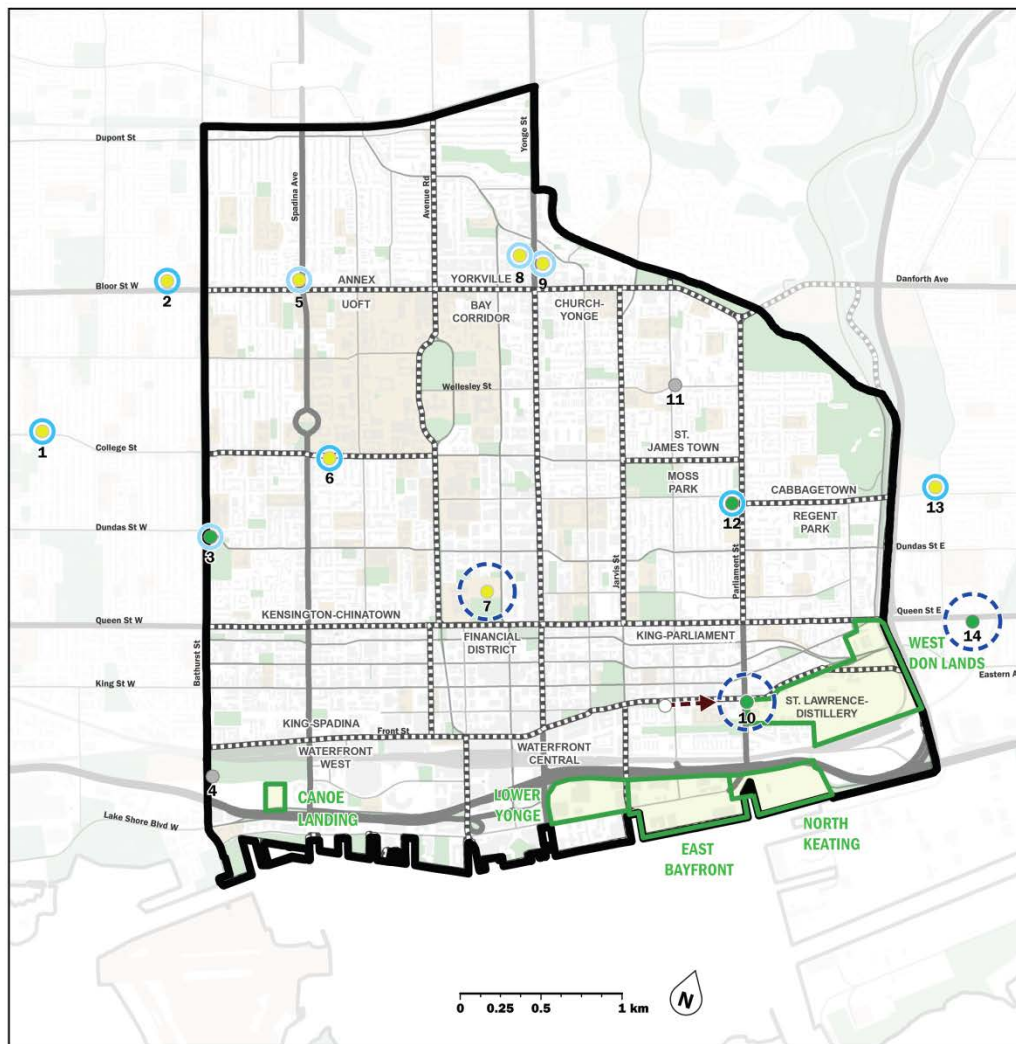


Library Actions & Opportunities

- Three library branches - Parliament Street, St. Lawrence and Sanderson - have major capital projects planned as part of the 2017-2026 capital budget.
- The Facilities Master Plan (2017-18) will review the utilization and condition of libraries particularly the undersized branches Downtown and adjacent areas that may need renewal /expansion.
- Capital improvements and upgrades to all branches in the Downtown are needed to deal with intensification



This map shows 4 library branches that will be renovated, expanded or relocated as part of the 2017-2026 capital budget and 8 branches in the downtown or adjacent areas that need renovation or expansion but are not funded.



T0core CS+F Strategy: Libraries

Status

- State of Good Repair
- Not Funded
- Funded

Type of Investment

- Renovation
- Renovation and Expansion
- Relocation and Expansion (approximate location)

- | | |
|--------------------|-----------------------------|
| 1 College/Shaw | 9 Toronto Reference Library |
| 2 Palmerston | 10 St. Lawrence |
| 3 Sanderson | 11 St. James Town |
| 4 Fort York | 12 Parliament Street |
| 5 Spadina Road | 13 Riverdale |
| 6 Lillian H. Smith | 14 Queen/Saulter |
| 7 City Hall | |
| 8 Yorkville | |

- Road
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Non-residential land use

- Government and Institutional
- Parks and Open Space





Recreation Actions & Opportunities

Three new Community Recreation Centres are planned Downtown:

- Canoe Landing (funded)
- One Yonge Street (funded)
- East Bayfront (partially funded)

Gaps remain in:

- Downtown north (in the vicinity of the Bay-Bloor) area (unfunded)
- Port Lands (unfunded)
- Moss Park (unfunded)
- A replacement/expansion CRC + indoor pool is being explored at John Innes Community Recreation Centre (Moss Park)



A new indoor pool at Wellesley Community Centre is funded

A new indoor pool at Waterfront West is planned but not funded

A replacement pool (indoor) at Scadding Court is planned but not funded

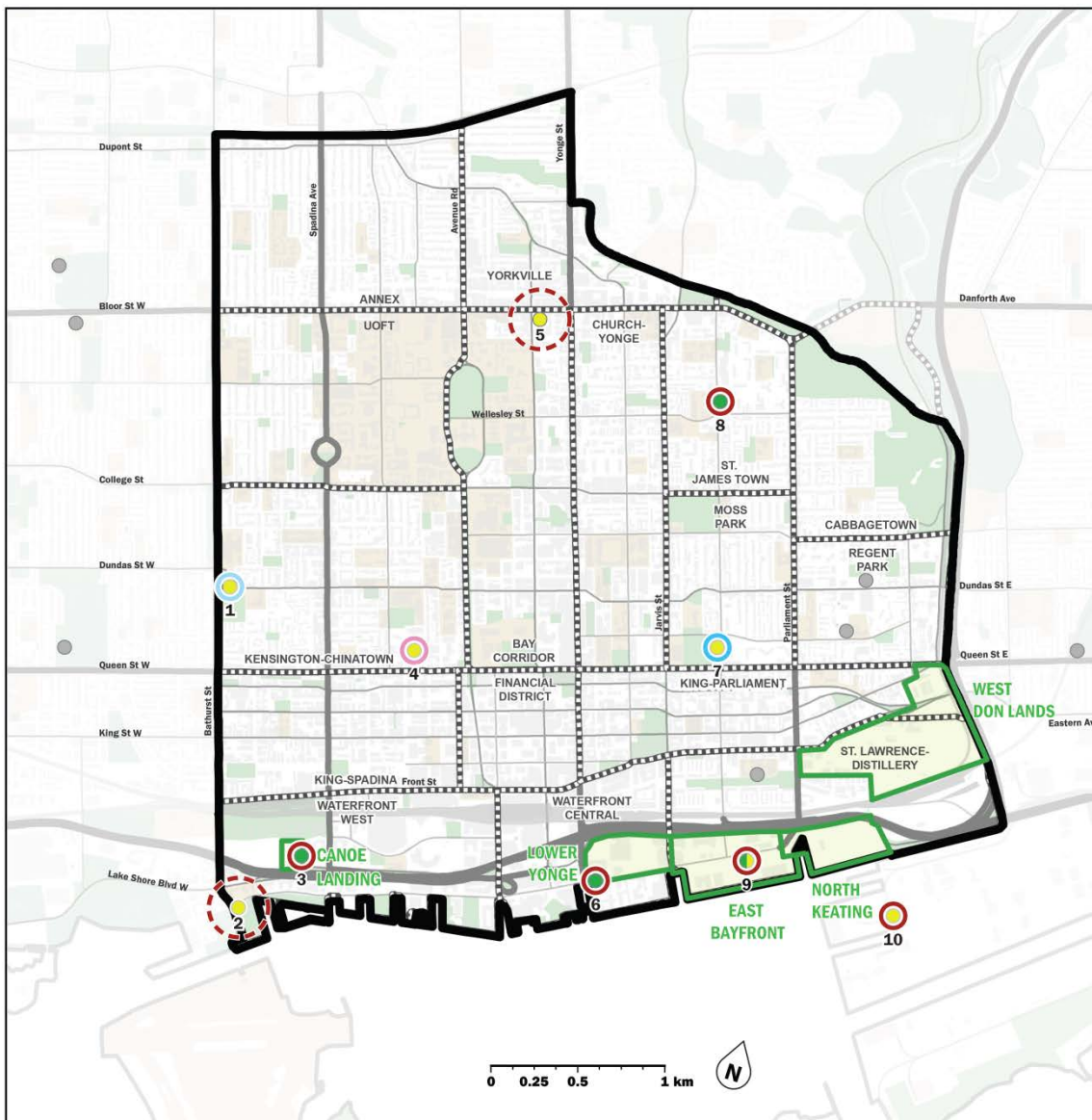
Options for converting one indoor pool to other uses may be explored at Harrison Pool (unfunded)

PFR's strategic goals prioritize co-location and shared space with other City services and community partners



Recreation Map

T0core CS+F Strategy: Recreation



Status

- State of Good Repair
- Not Funded
- Partially Funded
- Fully Funded

Type of Investment

- New (dotted line denotes approximate location)
- Replacement
- Replacement and Expansion
- Opportunity

- 1 Scadding Court Indoor Pool
- 2 Waterfront West Indoor Pool
- 3 Canoe Landing CRC
- 4 Harrison Indoor Pool
- 5 Downtown North CRC
- 6 One Yonge Street CRC
- 7 John Innes CRC
- 8 Wellesley CRC Indoor Pool
- 9 East Bayfront CRC
- 10 Portlands CRC

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Schools Actions & Opportunities

There are 11 new or proposed future schools to accommodate growth in the Downtown and adjacent areas.

- New TDSB & TCDSB schools in City Place (funded)
- New TCDSB & TDSB schools in West Don Lands (not funded)
- New TDSB school in Lower Yonge Precinct (not funded)
- New TCDSB at the former Duke of York site (not funded)
- Proposed TDSB in the East Bayfront/ North Keating (not funded)
- 1 TCDSB & 2 TDSB schools in Portlands (not funded)
- Rebuilt TCDSB school north of Bloor, west of Bathurst (funded)

The small size of many of the downtown school sites presents a challenge to accommodating the students projected from the large volume of new residential units

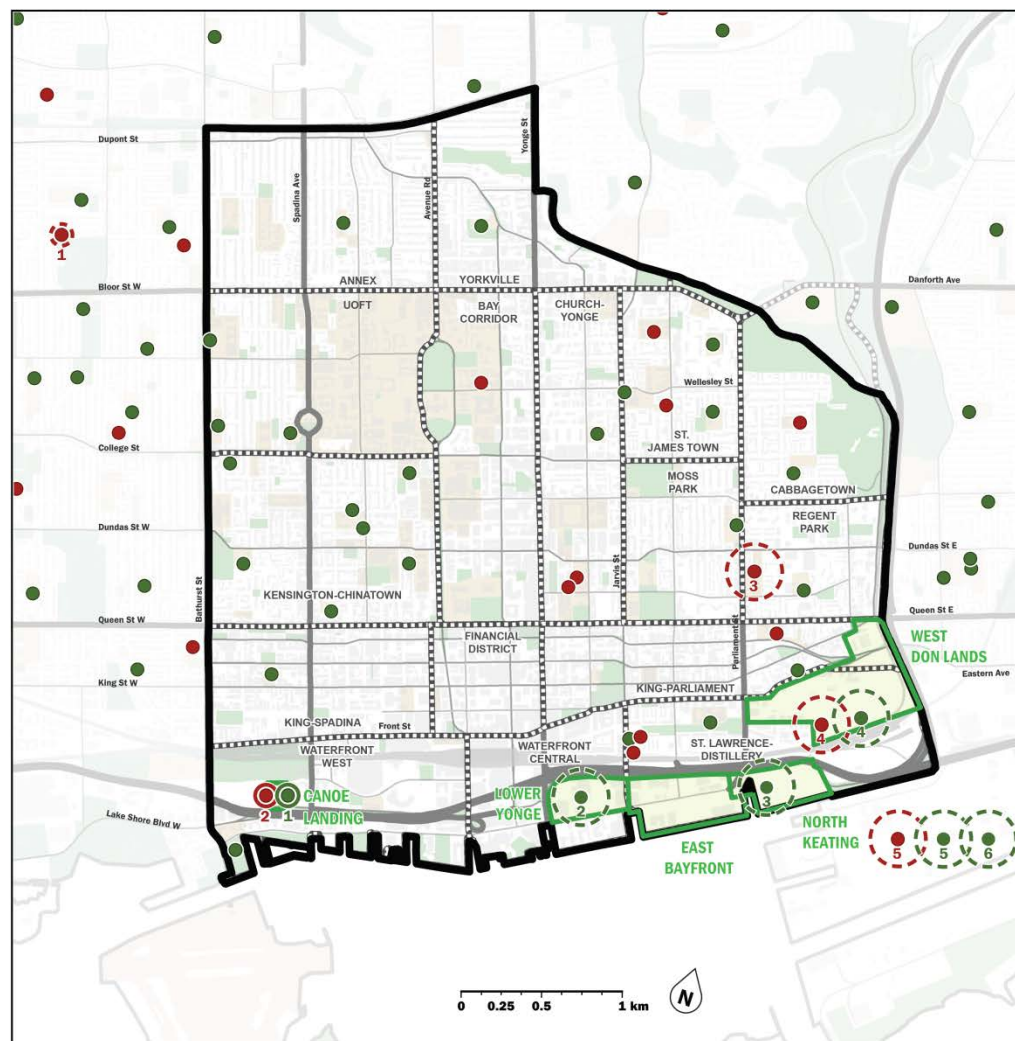


ZAS Architects/ Plompmoze



This map shows:

- 30 TDSB and 9 TCDSB schools in Downtown
- Schools in the adjacent areas
- 6 new or proposed TDSB schools
- 5 new, rebuilt or proposed TCDSB schools



TOcore CS+F Strategy: Schools

School Board

- Toronto District School Board
- Toronto Catholic District School Board

Type of Investment

- Existing School
- Under Construction New Build
- Proposed Rebuild
- Proposed New Build (approximate location)

TDSB

- Jean Lumb
- Lower Yonge
- East Bayfront/Keating
- West Donlands
- Portlands
- Portlands

TCDSB

- St. Raymond
- Bishop Macdonell
- Duke of York
- West Donlands
- Portlands

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Human Services Actions & Opportunities

Community Space Tenancy (CST) will provide the framework for the City to allocate space that it has secured through the planning approval process and the section 37 mechanism to community based human service agencies. The increased flexibility of this policy will create **more affordable, appropriate and accessible space** to deliver human services downtown.

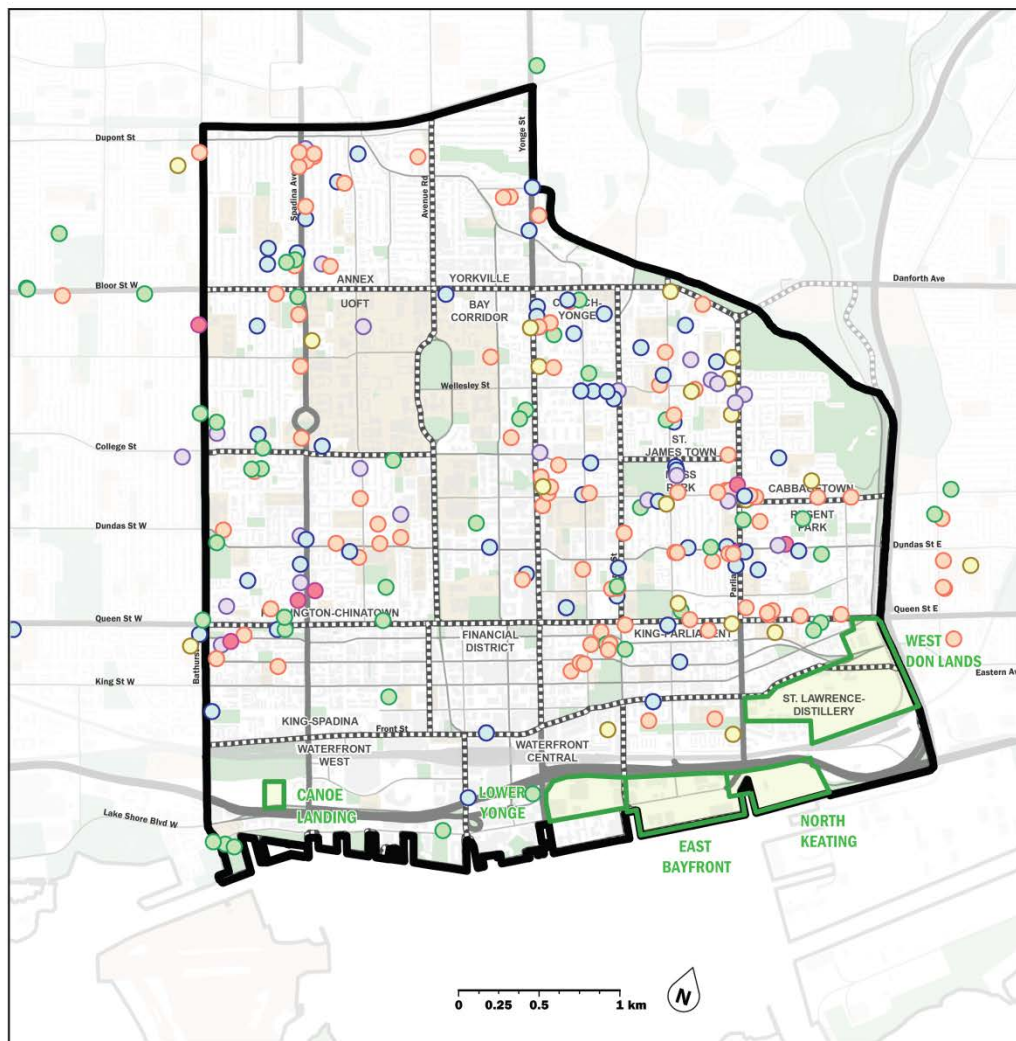
A **partnership table** will be established to involve multi-service agencies, SDFA, RES and other City Divisions to develop an **inventory of space** needed for the delivery of human services in the Downtown. The inventory will be used **to secure space** through development review for allocation to human service organizations through the City's CST process.





Human Services Agencies

This map shows more than 270 locations and six sub sectors of Human Services in the Downtown.



TOcore CS+F Strategy: Human Services

- Health, Mental Health and Support
- Housing, Homeless Services and Food Banks
- Large Multi-Service Organizations
- Specialized Multi-Service Organizations
- Employment, Training and Settlement
- Community Development, Planning and Information and Referral

- Road
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Related Projects

- **Parks and Recreation Facilities Master Plan**
<https://www1.toronto.ca/wps/portal/contentonly?vgnextoid=76ad94c9edf31510VgnVCM10000071d60f89RCRD>
- **Toronto Library Board Facilities Master Plan**
- **SDFA Community Space Tenancy Policy**
<http://www.toronto.ca/legdocs/mmis/2017/ex/bgrd/backgroundfile-104379.pdf>
- **2018 Shelter Infrastructure Plan and Progress Report**
- www.toronto.ca/legdocs/mmis/2017/cd/bgrd/backgroundfile-108928.pdf
- **Toronto's Child Care Growth Strategy**
<http://www.toronto.ca/legdocs/mmis/2017/cd/bgrd/backgroundfile-102452.pdf>
- **TCDSB - Long Term Accommodation and Program Plan (LTAPP)**
- <https://www.tcdsb.org/Board/PlanningandFacilities/LTAPP/Pages/default.aspx>
- **TDSB - Long-Term Program and Accommodation Strategy 2017-2026**
- <http://www.tdsb.on.ca/Portals/0/AboutUs/StrategyPlanning/AppendixA-LTPAS2017-2026V3.pdf>

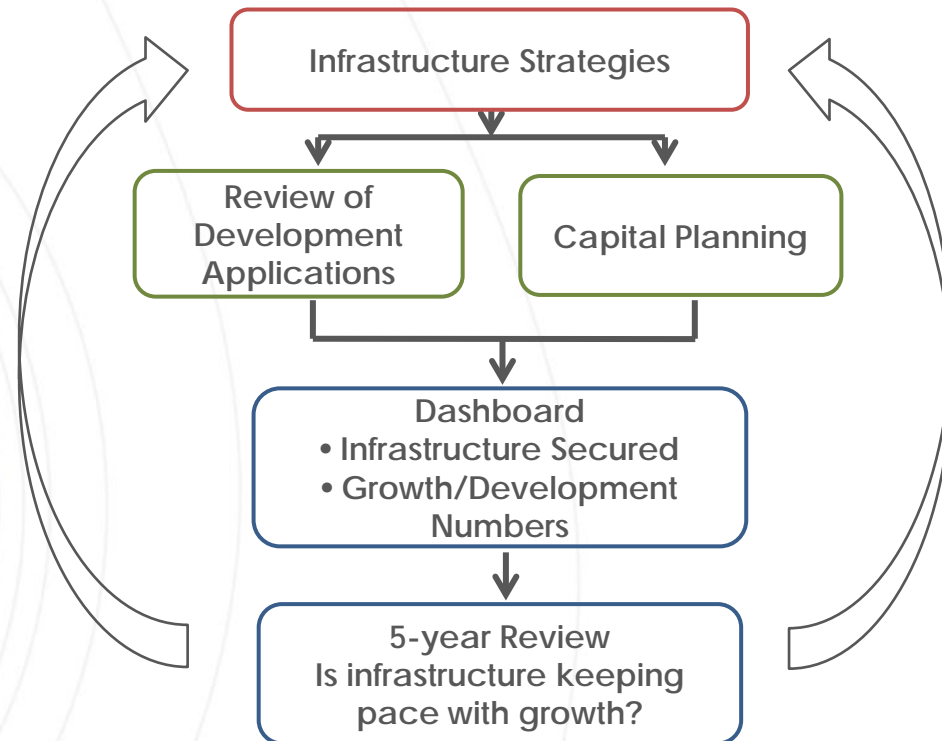


Monitoring & Implementation

How the Community Services & Facilities Strategy will be used

The infrastructure strategies are key to linking the timely provision of infrastructure to growth.

- Infrastructure Strategies will inform the review of development applications.
- The strategies will inform the annual capital planning process.
- A dashboard with metrics related to infrastructure secured as compared to our growth and development numbers will track how we are doing.
- A review of the strategies every five years will tell us whether infrastructure is keeping pace with growth





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