



Toronto 2015 BUDGET

CAPITAL PROGRAM SUMMARY



Exhibition Place

2015 – 2024 CAPITAL BUDGET AND PLAN OVERVIEW

Exhibition Place is responsible for 192 acres, with an asset value of \$666.3 million in historical costs, managing 22 buildings, including 9 buildings designated under the Ontario Heritage Act. Many of the buildings have historical and cultural significance and were constructed before modern energy conservation, lighting and heating standards were developed.

The 2015–2024 Capital Budget and Plan focuses on maintaining these assets in a state of good repair (SOGR) primarily through \$40.000 million of added debt investment in the last five years of the Plan. The 10-Year Capital Plan of \$83.813 million allocates funding for major projects such as the *2015 Pan Am Games*, *Festival Plaza Development*, *McGillivray Fountain retrofit and revitalization of the existing childrens playground*.

The 10-Year Capital Plan of \$83.813 million supports Exhibition Place's key objective of maintaining competitive event space at the Class A level through state of good repair projects and increasing energy efficiency.

Highlights

Overview

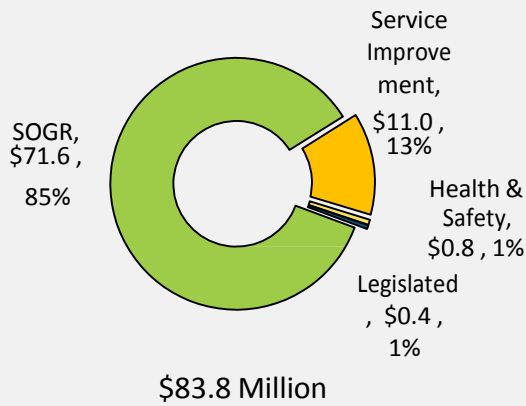
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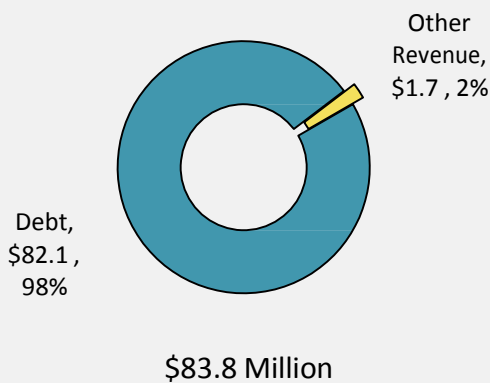
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Capital Spending and Financing

2015-2024 Capital Budget and Plan by Expenditures Category



2015-2024 Capital Budget and Plan by Funding Source



Where does the money go?

The 2015–2024 Capital Budget and Plan totals \$83.8 million for these major projects:

- ✓ Direct Energy Centre state of good repairs
- ✓ Festival Plaza Development
- ✓ Fire Alarm System Replacements
- ✓ Green Energy Initiatives
- ✓ Parks, Parking Lots & Roads state of good repairs

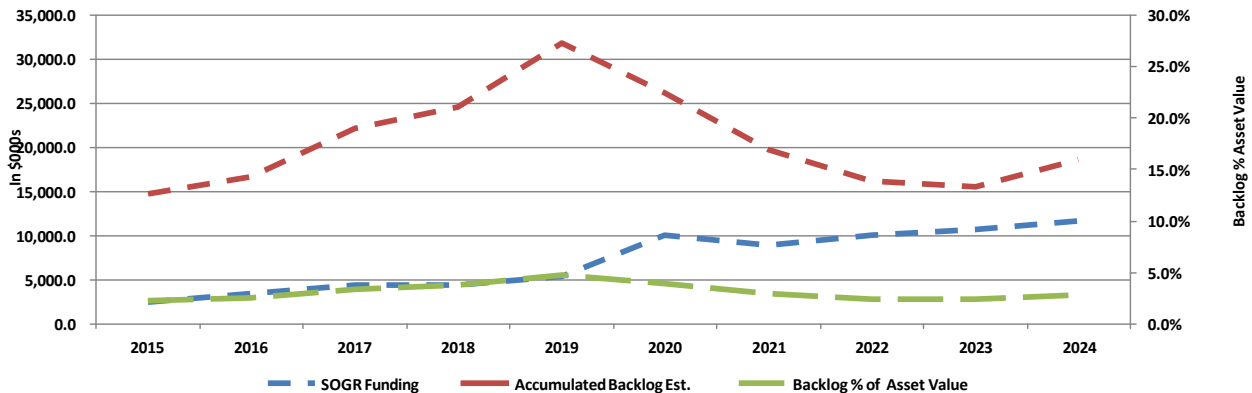
Where does the money come from?

Exhibition Place's 10-Year Capital Plan is funded by two sources, debt and other revenues:

- Debt funding of \$82.1 million comprises 98.0% of the Exhibition Place 10-year capital funding inclusive of the \$40.0 million added a strategic investment in the last five years of the Plan.
- Other sources include third party funding of \$1.610 million to be secured through the Green Energy Initiatives and \$0.085 million through the Way-Finding special project.

State of Good Repair Backlog

The 10-Year Capital Plan spending on State of Good Repair is \$71.570 million which will result in the SOGR backlog increasing from 2.2 % as a percentage of asset value in 2015 to 2.8 % in 2024, with the 2020-2024 SOGR backlog declining as a result of increased debt funding.



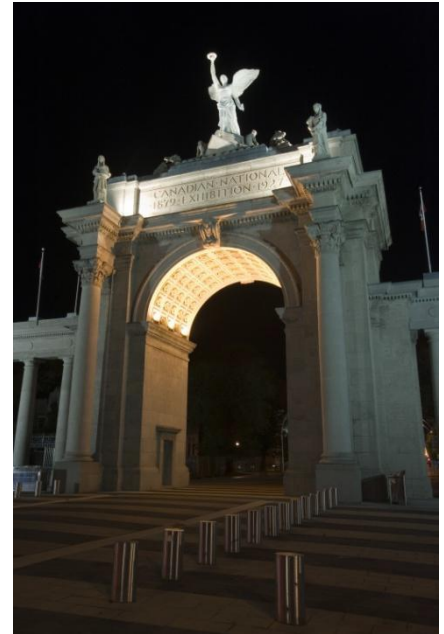
Key Challenges & Priority Actions

- ✓ Addressing Exhibition Place's growing **State of Good Repair Backlog** to maintain and preserve historically significant buildings.
 - Utilize the pre-engineering program which identifies SOGR needs to meet the maintenance requirements.
 - Additional \$40.0 million has been added to the SOGR funding in the years 2020 – 2024.
- ✓ Managing **Green Energy Initiatives** to uphold Exhibition Place's reputation for its environmental stewardship entitled GREENSmart through leading edge green technologies.
 - Secure funding from public and private sector organizations in pursuit for this initiative.

2015 Capital Budget Highlights

The 2015 Capital Budget for Exhibition Place of \$7.383 million, including carry forward funding, will:

- ✓ Initiate Street and Parking Lots Lighting Retrofit project (\$0.100 million), Fountain Retrofit (\$0.150 million), General Roads Improvements (\$0.100 million) and relocation and construction of the parking office (\$0.200 million).
- ✓ Continue and enhance SOGR maintenance work on:
 - Various buildings' pre-engineering program (\$0.100 million);
 - Better Living Centre Interior Lead Capsulation (\$0.100 million) and Public Address Systems Retrofit (\$0.175 million);
 - Direct Energy Centre Washroom Renovation (\$0.350 million), Retrofit of Salon #106 (\$0.235 million) and Chillers Replacement (\$0.225 million);
 - Fire Alarm System Replacement (\$1.200 million);
 - Queen Elizabeth Building replacement of roofs at Executive offices (\$0.850 million);
 - M/E and Communications Infrastructure (\$0.500 million)
- ✓ Complete Service Improvement for the District Energy System (\$0.108 million), and LED Lighting & Conservation Demand Management (\$0.172 million).
- ✓ Complete work for Pan Am Games 2015:
 - Festival Plaza Development (\$0.700 million);
 - Way Finding Program (\$0.163 million).



Council Approved Budget

City Council approved the following recommendations:

1. City Council approve the 2015 Capital Budget for Exhibition Place with a total project cost of \$6.735 million, and 2015 cash flow of \$7.383 million and future year commitments of \$2.230 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 13 new / change in scope sub-projects with a 2015 total project cost of \$6.735 million that requires cash flow of \$4.505 million in 2015 and a future year cash flow commitments of \$2.230 million in 2016;
 - ii. 1 previously approved sub-project with a 2015 cash flow of \$0.700 million;
 - b) 2014 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2014 into 2015 totaling \$2.178 million.
2. City Council approve the new debt service costs of \$4.510 million in 2015 and incremental debt costs of \$4.715 million in 2016, \$4.390 million for 2017; \$4.465 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for 2021; \$11.415 million for 2022; and \$11.985 million for 2023; resulting from the approval of the 2015 Capital Budget, to be included in the 2015 and future year operating budgets.
3. City Council approve the 2016-2024 Capital Plan for Exhibition Place totaling \$76.378 million in project estimates, comprised of \$2.485 million in 2016; \$4.390 million for 2017; \$4.465 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for 2021; \$11.415 million for 2022; \$12.985 million for 2023; and \$11.935 million in 2024.
4. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

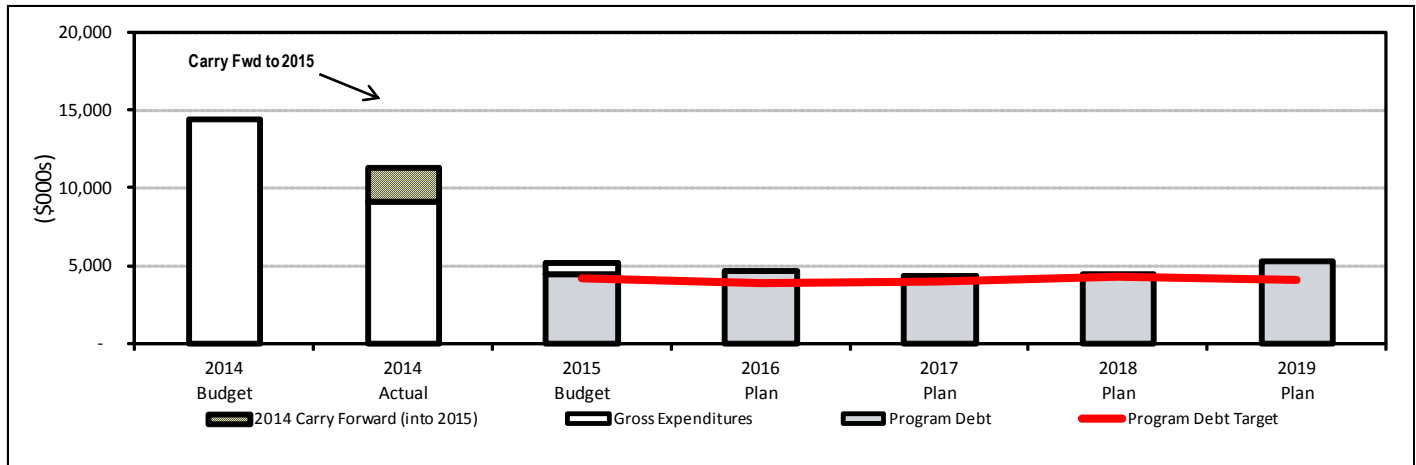


Part I:

10-Year Capital Plan

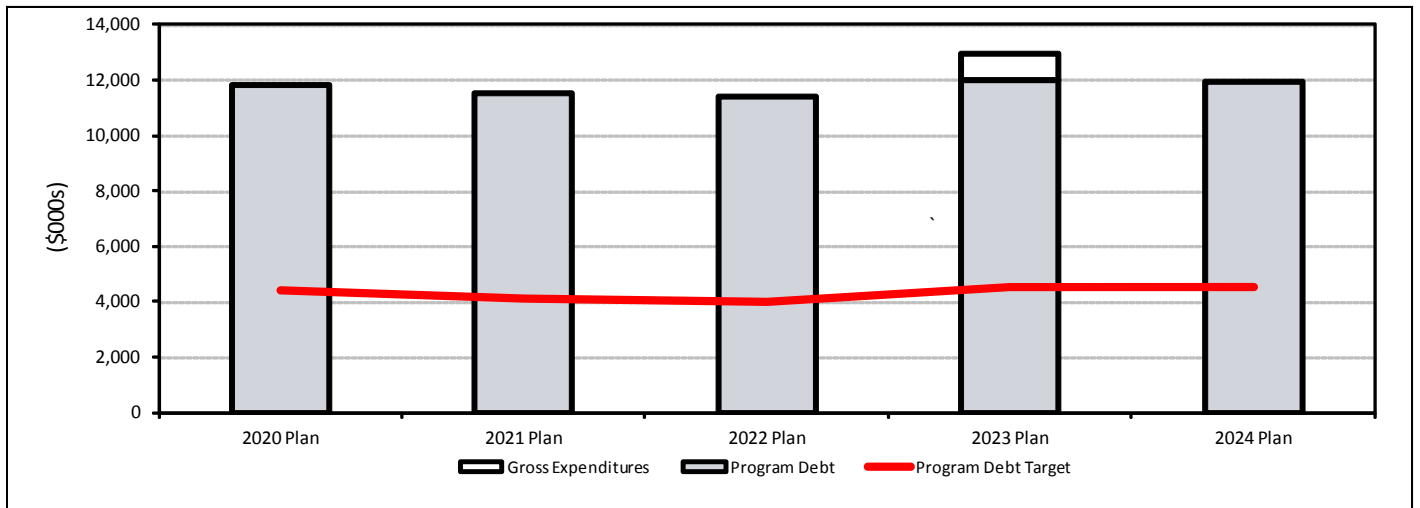
10 Year Capital Plan

Table 1a
2015 Budget, 2016-2019 Capital Plan



	2015 Capital Budget and 2016 - 2019 Capital Plan								5-Year Total Percent
	2014		2015	2016	2017	2018	2019	2015 - 2019	
	Budget	Actual							
Gross Expenditures:									
2014 Capital Budget & Approved FY Commitments	14,454	9,198	715					715	3.0%
Changes to Approved FY Commitments			(15)					(15)	-0.1%
2015 New/Change in Scope and Future Year Commitments			4,505	2,230				6,735	27.9%
2016- 2019 Capital Plan Estimates				2,485	4,390	4,465	5,345	16,685	69.2%
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2015		2,178							
Total Gross Annual Expenditures & Plan	14,454	11,376	5,205	4,715	4,390	4,465	5,345	24,120	100.0%
Program Debt Target			4,235	3,915	3,950	4,250	4,100	20,450	
Financing:									
Debt			4,510	4,715	4,390	4,465	5,345	23,425	97.1%
Reserves/Reserve Funds									
Development Charges									
Provincial/Federal									
Debt Recoverable									
Other Revenue			695					695	2.9%
Total Financing			5,205	4,715	4,390	4,465	5,345	24,120	100.0%
By Project Category:									
Health & Safety			460					460	1.9%
Legislated			230	200				430	1.8%
SOGR			2,435	3,465	4,390	4,465	5,345	20,100	83.3%
Service Improvement			2,080	1,050				3,130	13.0%
Growth Related									
Total by Project Category			5,205	4,715	4,390	4,465	5,345	24,120	100.0%
Asset Value (\$) at year-end	659,343		666,343	666,343	666,343	666,343	666,343	666,343	
Yearly SOGR Backlog Estimate (not addressed by current plan)			134	1,957	5,546	2,401	7,275	17,313	
Accumulated Backlog Estimate (end of year)	14,616		14,750	16,707	22,253	24,654	31,929	31,929	
Backlog: Percentage of Asset Value (%)	2.2%		2.2%	2.5%	3.3%	3.7%	4.8%		
Debt Service Costs			75	565	615	590	620	2,466	
Operating Impact on Program Costs									
New Positions									

Table 1b
2020 - 2024 Capital Plan



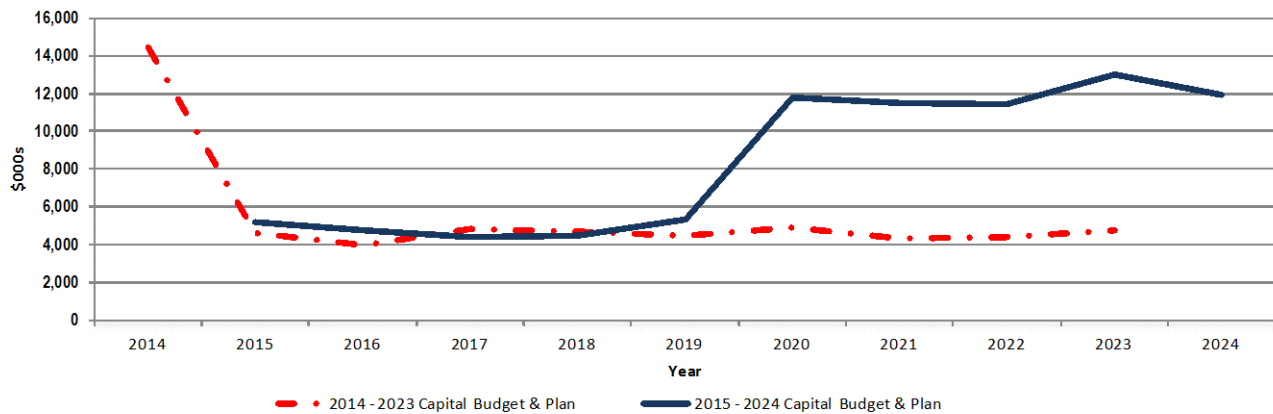
	2020 - 2024 Capital Plan							10-Year Total Percent
	2020	2021	2022	2023	2024	2015 - 2024		
Gross Expenditures:								
2014 Capital Budget & Approved FY Commitments						715	0.9%	
Changes to Approved FY Commitments						(15)	0.0%	
2015 New/Change in Scope and Future Year Commitments						6,735	8.0%	
2020 - 2024 Capital Plan Estimates	11,820	11,538	11,415	12,985	11,935	76,378	91.1%	
Total Gross Annual Expenditures & Plan	11,820	11,538	11,415	12,985	11,935	83,813	100.0%	
Program Debt Target	4,430	4,138	4,000	4,550	4,550	42,118		
Financing:								
Debt	11,820	11,538	11,415	11,985	11,935	82,118	98.0%	
Reserves/Reserve Funds								
Development Charges								
Provincial/Federal								
Debt Recoverable								
Other Revenue				1,000		1,695	2.0%	
Total Financing	11,820	11,538	11,415	12,985	11,935	83,813	100.0%	
By Project Category:								
Health & Safety	85	268				813	1.0%	
Legislated						430	0.5%	
SOGR	10,085	8,920	10,125	10,655	11,685	71,570	85.4%	
Service Improvement	1,650	2,350	1,290	2,330	250	11,000	13.1%	
Growth Related								
Total by Project Category	11,820	11,538	11,415	12,985	11,935	83,813	100.0%	
Asset Value(\$) at year-end	666,343	666,343	666,343	666,343	666,343	666,343		
Yearly SOGR Backlog Estimate (not addressed by current plan)	(5,644)	(6,515)	(3,503)	(643)	2,965	3,973		
Accumulated Backlog Estimate (end of year)	26,285	19,770	16,267	15,624	18,589	18,589		
Backlog: Percentage of Asset Value (%)	3.9%	3.0%	2.4%	2.3%	2.8%			
Debt Service Costs	874	1,577	1,544	1,544	1,605	9,610		
Operating Impact on Program Costs								
New Positions								

Key Changes to the 2014 - 2023 Approved Capital Plan

The 2015 Capital Budget and the 2016 - 2024 Capital Plan reflect an increase of \$28.411 million in capital funding from the 2014 to 2023 Approved Capital Plan.

The table and chart below provide a breakdown of the \$28.411 million or 51.3% increase in the Capital Program on an annual basis from 2014 to 2024.

Chart 1
Changes to the 2014 -2023 Approved Capital Plan (In \$000s)



(\$000s)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	10-Year Total
2014 - 2023 Capital Budget & Plan	14,454	4,625	3,990	4,840	4,700	4,450	4,925	4,298	4,385	4,735		55,402
2015 - 2024 Capital Budget & Plan		5,205	4,715	4,390	4,465	5,345	11,820	11,538	11,415	12,985	11,935	83,813
Change %		12.5%	18.2%	-9.3%	-5.0%	20.1%	140.0%	168.5%	160.3%	174.2%		51.3%
Change \$		580	725	-450	-235	895	6,895	7,240	7,030	8,250		28,411

As made evident in the chart above, the \$28.411 million increase in the Capital program reflects the \$40.000 million increase in debt funded projects focussed in 2020 - 2024 of the new plan partially offset by higher funding in the 2014 year.

As reflected in Table 2 on the following page, changes to the 2015 – 2023 Approved Capital Plan, specifically the \$30.390 million in increased capital funding in the nine common years of the Capital Plan (2015 – 2023) arise from the reprioritization of Exhibition Place capital projects, based on the following factors:

- Strategic investment of \$30.930 million in more debt funding, is to address the unmet critical state of good repair backlog needs.
 - This additional investment will help alleviate the pressures on meeting the SOGR backlog needs in the last five years of the 10-Year Capital Plan where significant SOGR needs are identified.
- Realignment of Exhibition Place's 2015 Capital Budget to meet newly assessed requirements of the overall SOGR needs.

A summary of project changes for the years 2015 to 2023 totaling \$30.930 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

\$000s	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2015 - 2023 Total
2014 - 2023 Capital Budget & Plan	14,454	4,625	3,990	4,840	4,700	4,450	4,925	4,298	4,385	4,735		40,948
2015 - 2024 Capital Budget & Plan		5,205	4,715	4,390	4,465	5,345	11,820	11,538	11,415	12,985	11,935	71,878
Capital Budget & Plan Changes (2015 - 20 23)		580	725	(450)	(235)	895	6,895	7,240	7,030	8,250		30,930

	Total Project Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2015 - 2023	2024	Revised Total Project Cost
Previously Approved Sub-Projects													
Pre-Engineering Program	1,100	(100)	(100)	(125)	(125)	(125)	(125)	(125)	(125)	(150)	(1,100)		-
Coliseum Complex	2,330	(500)	(580)	(870)		(175)	(205)				(2,330)		-
Direct Energy Centre	7,035	(435)	(995)	(405)	(535)	(600)	(150)	(500)	(1,150)	1,750	(3,020)	1,850	5,865
Better Living Cente	1,015	(100)			(190)						(290)		725
Parks, Parking Lots and Roads	10,855	(390)	(340)	(500)	(1,450)	(1,075)	(1,350)	(1,225)	(1,400)	(1,100)	(8,830)	100	2,125
Horse Palace	2,325				(100)	(875)	(475)	1,100		100	(250)		2,075
Queen Elizabeth Building	3,140	(500)	(950)	850	1,055	1,155	900	(140)			2,370		5,510
Food Building	725								525		525		1,250
M/E & Communication Infrastructure	6,915	(1,000)	(650)	(750)	(950)	(865)	(400)	(250)	(400)	(1,150)	(6,415)		500
Other Buildings	688	(135)		(85)	(85)	(85)		(198)			(588)		100
National Soccer Stadium	3,380	(390)	(75)	(890)	(450)	(350)	(495)	(160)	(385)	(185)	(3,380)		-
All Stream Conference Centre	700						30			(300)	(270)		430
General Services Building	540	10		(65)		(200)					(255)	250	535
Press Building	200							100			100		300
Total Previously Approved	40,948	(3,540)	(3,690)	(2,840)	(2,830)	(3,195)	(2,270)	(1,398)	(2,935)	(1,035)	(23,733)	2,200	19,415
New Sub-Projects													
Pre-Engineering Program		100	150	125	125	125	125	125	125	150	1,150	150	1,300
Coliseum Complex		230		625	1,070	2,135	4,225	1,815	4,190	2,400	16,690	2,900	19,590
Direct Energy Centre		632	2,170	750	650	1,380	1,365	2,450	3,975	3,760	17,132	5,135	22,267
Better Living Cente		275						190			465		465
Parks, Parking Lots and Roads		413	1,150	250	100	250	2,150	2,800	1,375	1,375	9,863	350	10,213
Horse Palace			200								200		200
Queen Elizabeth Building		750	230	100	100		100	390			1,670		1,670
Food Building				100			110	90			300	1,000	1,300
M/E & Communication Infrastructure		825	515	250	550	200	750	600	300	600	4,590	200	4,790
Other Buildings				190			150	268			608		608
Green Energy Initiatives		610								1,000	1,610		1,610
Special Projects		85						100			185		185
General Services Building		200									200		200
Total New		4,120	4,415	2,390	2,595	4,090	9,165	8,638	9,965	9,285	54,663	9,735	64,398
Total Changes		580	725	(450)	(235)	895	6,895	7,240	7,030	8,250	30,930	11,935	83,813

Significant Capital Project Changes in Exhibition Place:

The following Exhibition Place capital projects have been allocated increased funding to address key priorities outlined below:

- The *Direct Energy Centre* project has been provided additional funding of \$17.132 million in 2023, and \$5.135 million in 2024 to perform various replacement works and retrofit the existing equipment such as the cooling towers, and chillers.
- The *Coliseum Complex* project will receive additional funding of \$16.690 million in 2023, and \$2.900 million in 2024 to address the needed replacement work that will maintain and enhance the site.

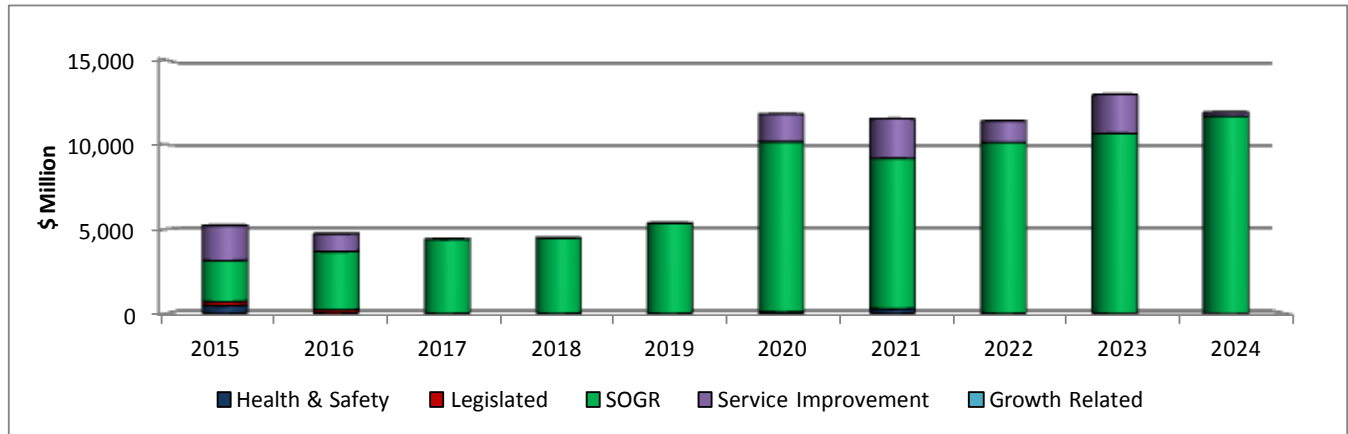
Significant reductions have been made to the following project costs:

- The *National Soccer Stadium (BMO Field)* project for \$3.380 million has been removed from the Capital Plan, as the new agreement with Maple Leaf Sports & Entertainment to expand the facility includes their taking responsibility for capital maintenance.

New projects totaling \$1.610 million have been added to the 2014 – 2023 Approved Capital Plan:

- The *Green Energy Initiatives* projects (\$0.610 million in 2015 and \$1.000 million in 2023) will begin replacements of the existing lighting system with LED lighting equipment to reduce energy consumption. Additional \$1.000 million is planned in 2023 for solar photovoltaic thin film installation on the Direct Energy Centre roof.

Chart 2
2015 – 2024 Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the higher level of spending in 2020 – 2024 parallels the increased investment in SOGR projects across the site to reduce the SOGR backlog. The 2020 – 2024 Capital Plan of \$59.693 million, or 71.2% of the total funding over the 10-year period is largely driven by increased SOGR projects financed by \$37.025 million of the additional \$40.000 of the debt provided.

- Health & Safety and Legislated projects account for 1.5% of total funding which will assure that Exhibition Place is in compliance with safety standards.
- Funding for SOGR projects account for 85.4% of total funding to provide on-going maintenance of the facility and preserve its historically important assets.
- Service Improvement projects account for 13.1% of total funding and are consistent with Exhibition Place's objective of achieving higher levels of service provided to its clients. Examples include new Green Energy Initiatives.

Table 3
Summary of Capital Projects by Category (In \$000s)

	Total App'd Cash Flows to Date*	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total	Total Project Cost
Total Expenditures by Category													
Health & Safety													
M/E & Communication Infrastructure		175										175	175
Other Buildings							85	268				353	353
General Services Building		285										285	285
Sub-Total	-	460	-	-	-	-	85	268	-	-	-	813	813
Legislated													
Coliseum Complex		230										230	230
Horse Palace			200									200	200
Sub-Total	-	230	200	-	-	-	-	-	-	-	-	430	430
State of Good Repair													
Pre-Engineering Program		100	150	125	125	125	125	125	125	150	150	1,300	1,300
Coliseum Complex				625	1,070	2,135	4,225	1,815	4,190	2,400	2,900	19,360	19,360
Direct Energy Centre		460	2,170	750	865	1,380	1,465	2,550	3,860	6,980	6,985	27,465	27,465
Better Living Centre		275						915				1,190	1,190
Parks, Parking Lots and Roads		350	200	350	400	350	600	775	400	425	200	4,050	4,050
Horse Palace							400	1,575		100		2,075	2,075
Queen Elizabeth Building		750	230	2,000	1,455	1,155	1,000	590				7,180	7,180
Food Building				100			110	90	1,250		1,000	2,550	2,550
M/E & Communication Infrastructure		500	715	250	550	200	750	900	300	600	200	4,965	4,965
Other Buildings				190				65	100			355	355
Allstream Conference Centre							430	100				530	530
General Services Building											250	250	250
Press Building								300				300	300
Sub-Total	-	2,435	3,465	4,390	4,465	5,345	10,085	8,920	10,125	10,655	11,685	71,570	71,570
Service Improvements													
Direct Energy Centre		172							215	280		667	667
Parks, Parking Lots and Roads		863	1,050				1,650	2,350	1,075	1,050	250	8,288	8,288
M/E & Communication Infrastructure		150										150	150
Green Energy Initiative		610								1,000		1,610	1,610
Special Projects		85										85	85
General Services Building		200										200	200
Sub-Total	-	2,080	1,050	-	-	-	1,650	2,350	1,290	2,330	250	11,000	11,000
Total Expenditures by Category	-	5,205	4,715	4,390	4,465	5,345	11,820	11,538	11,415	12,985	11,935	83,813	83,813

2015 – 2024 Capital Plan

The 10-Year Capital Plan supports Exhibition Place's objectives of maintaining SOGR by addressing aging infrastructure and including Service Improvement projects for Parks, Parking Lots and Roads, and Green Energy Initiatives.

Health & Safety, & Legislated

- *Mechanical, Electrical (M/E) & Communication Infrastructure*
 - \$0.175 million will be spent to retrofit the existing freight elevator safety code at annexes, and the transformers and generators.
- *Other Buildings*
 - \$0.353 million will support ongoing improvements to the grounds security and surveillance system in 2020 – 2021.
- *General Services Building*
 - \$0.285 million will fund combined passenger/freight elevator installation sub-project.
- *Coliseum Complex*

- \$0.230 million will provide funding for the Fire Alarm systems upgrade.
- *Horse Palace*
 - Funding of \$0.200 million will upgrade the existing stand pipe system.

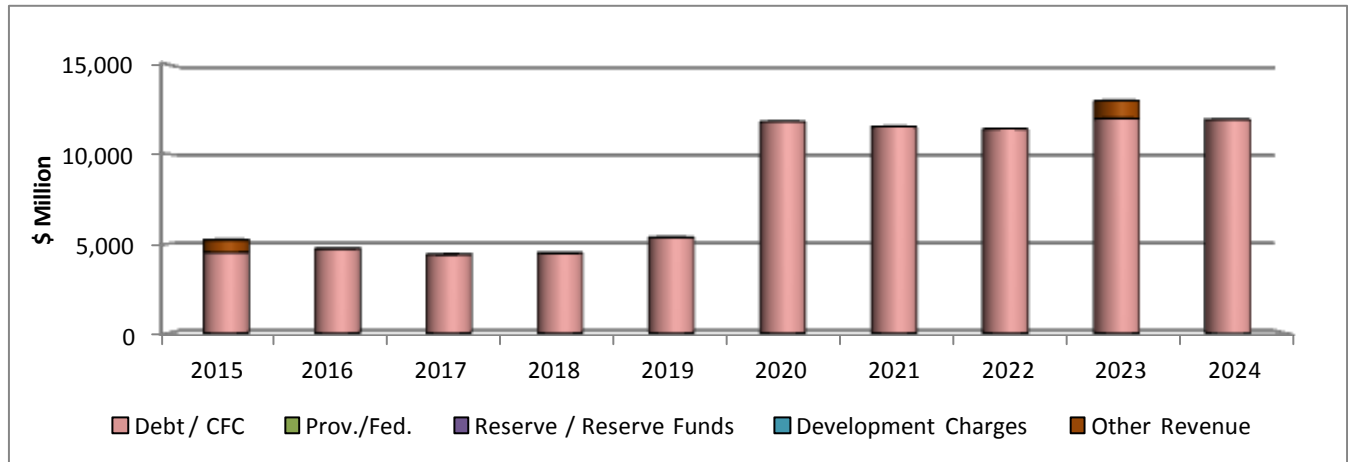
State of Good Repairs (SOGR)

- *Direct Energy Centre*
 - \$27.465 million will fund replacements of roofs, chillers, garage air make up units, south curtain wall at Galleria, and cooling towers retrofit.
- *Coliseum Complex*
 - \$19.360 million will provide funding for replacements of concrete slab at the Industry Building, unit heaters and pumps and electrical bus duct, retrofit of the steam condensate piping systems, and install electrical lighting system (LED).
- *Queen Elizabeth Building*
 - \$7.180 million of funds will replace roofs at the Exhibit Hall, Theatre and Executive Offices, and replace the air handling unit in Mechanical Room and Fire Alarm systems.
- *M/E & Communications Infrastructure*
 - \$4.965 million will provide funds for ongoing maintenance of transformers, switchgears and circuit breakers, and building automation system sub-project.
- *Parks, Parking Lots and Roads*
 - \$4.050 million will be spent for sidewalks, pathways, roads and lots, street and parking lots lighting retrofit, and fountain retrofit at various locations at Exhibition Place; and
- *Food Building*
 - Projects totaling \$2.550 million are planned for replacements of roof, bus duct and switches.

Service Improvements

- *Parks, Parking Lots and Roads*
 - \$8.288 million will complete the Festival Plaza Developments and 2015 Way Finding sub-project in time for the Pan Am Games 2015.
- *Green Energy Initiative*
 - \$1.610 million will provide funding to complete the LED Lighting and Conversation /Demand Management sub-project and initiate Thin Film Solar Photovoltaic sub-project at the Direct Energy Centre.
- *Direct Energy Centre*
 - \$0.667 million will fund the installation of a new movable huff core wall for the Swing space.

Chart 3
2015 – 2024 Capital Plan by Funding Source (In \$000s)

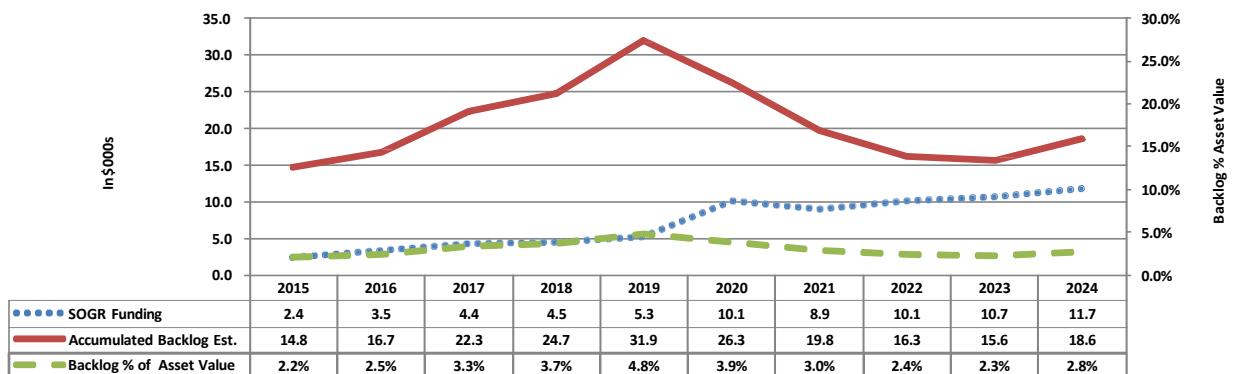


The 10-Year Capital Plan of \$83.813 million will be financed by the following sources:

- Debt, which accounts for \$82.118 million or 98% of the financing over the 10-year period.
 - The debt funding is above the 10-year debt affordability target of \$42.118 million by \$40.000 million. Strategic additional investment of \$40.000 million is to fund unmet critical SOGR needs and reduce the backlog.
 - The 10-Year Capital Plan captures increased SOGR needs in 2020 – 2024 at various sites such as the Direct Energy Centre, Coliseum Complex, and Parks, Parking Lots and Roads.
- Other revenue sources include \$1.695 million or 2% of the total 10-Year Capital Plan.
 - Funds for two major *Green Energy Initiatives* sub-projects and one small *Special Project* are expected to be secured through a third party funding.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



The 10-Year Capital Plan dedicates \$71.570 million to SOGR spending over the 10-Year Capital Plan timing horizon, which on average provides \$7.517 million annually.

- Exhibition Place is responsible for 192 acres including 9 buildings designated under the Ontario Heritage Act and a further 20 buildings and structures listed on the City's Inventory of Heritage Properties. These structures have historical and cultural significance. Many of these buildings were constructed before modern energy conservation, lighting, and heating standards were developed.
- At the end of 2014, Exhibition Place had a backlog of a state of good repair work for infrastructure renewal estimated at \$14.616 million, representing 2.2% of the asset replacement value of \$666.343 million.
- As the City's priority is to maintain Exhibition Place's historic buildings and infrastructure; SOGR capital spending is allocated 85.4% of the funding in the 2015 – 2024 Capital Budget and Plan.
- Exhibition Place continues to assess buildings and perform annual inspections and audits on the grounds to determine needs and avoid health and safety implications for employees, clients and visitors.
- The 10-Year Capital Plan maintains the current level of SOGR spending allocation in the 2015 – 2019 years, resulting in the backlog increasing to \$31.9 million or 4.8% of asset value by 2016.
- Focussed increases in debt financed SOGR work in the 2020 – 2024 years reduce the backlog to \$18.6 million or 2.8% by 2024.
 - Projects such as the *Coliseum Complex* and *Direct Energy Centre* account for 26% and 37% of the 2020-2024 Capital Plan of \$59.693 million (See Part III - Issues section for further discussion on page 20).

10-Year Capital Plan: Net Operating Budget Impact

The 10-Year Capital Plan will not impact the 2015 – 2024 Net Operating Budget.

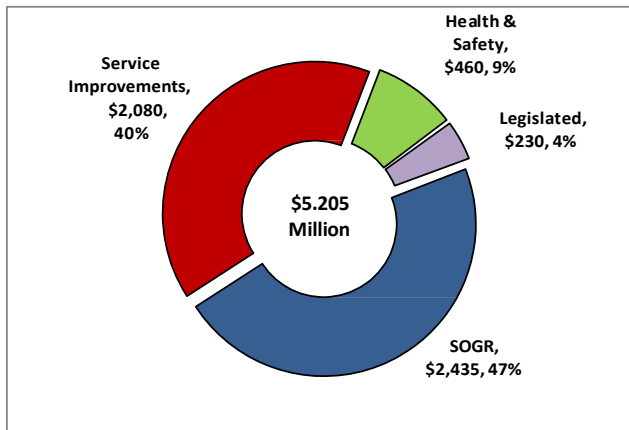


Part II: 2015 Capital Budget

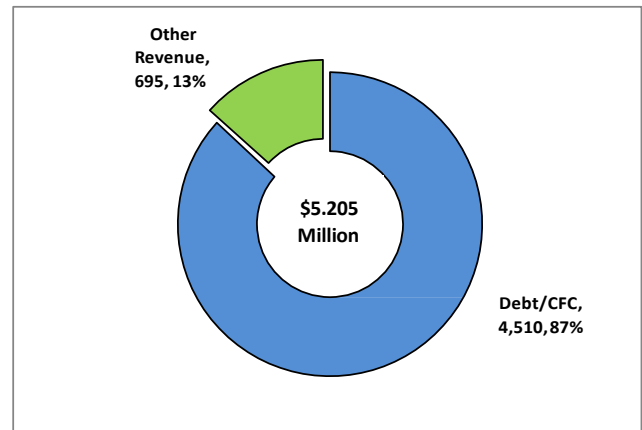
2015 Capital Budget

2015 Capital Budget by Project Category and Funding Source

2015 Capital Budget by Project Category
(in \$000s)



2015 Capital Budget by Funding Source
(in \$000s)



The 2015 Capital Budget, excluding funding carried forward from 2014 to 2015, requires cash flow funding of \$5.205 million.

The 2015 Capital Budget expenditures are allocated to the following categories:

- *Health & Safety and Legislated (\$0.690 million, 13%):*
 - ✓ Funding for Health & Safety, and Legislated projects in 2015 will ensure Exhibition Place is in compliance with the fire safety codes and health regulations.
- *State of Good Repair (SOGR) (\$2.435 million, 47%):*
 - ✓ In 2015, SOGR projects will fund asset maintenance costs and repair work at various buildings such as the parking office relocation (\$0.200 million) and roof replacements (\$0.550 million).
- *Service Improvements (\$2.080 million, 40%):*
 - ✓ Exhibition Place mandates to improve its service through such sub-project as Festival Plaza Development (\$0.700 million) for the upcoming Pan Am Games 2015.

The 2015 Capital Budget is financed primarily by:

- *Debt (\$4.510 million, 87%)*
 - ✓ The total debt of \$4.510 million is above the debt affordability guideline of \$4.235 million set for this Program in 2015.
 - ✓ The Program is above the debt target by \$0.275 million to resolve its urgent SOGR needs in 2015.
- *Other Revenues (\$0.695 million, 13%)*
 - ✓ \$0.610 million will be secured through a third party funding source for the Green Energy Initiative – LED Lighting and Conservation/Demand Management Program; and
 - ✓ \$0.085 million will also be secured through third party funding sources for the Special Projects – Way-Finding Program.

Table 7
2015 Cash Flow & Future Year Commitments (In \$000s)

	2013 and Prior Year Carry Forwards	2014 Carry Forwards	2015 Cash Flow	Total 2015 Cash Flow (Incl 2014 C/Fwd)	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total 2015 Cash Flow & FY Commits
Expenditures														
Previously Approved		2,178	700	2,878										2,878
Change in Scope			550	550										550
New			3,530											
New w/Future Year			425		2,230									
Total Expenditure		2,178	5,205	3,428	2,230									5,658
Financing														
Debt		300	4,510	4,810	2,230									7,040
Other		1,278	695	1,973										1,973
Reserves/Res Funds		600		600										600
Development Charges														
Provincial/Federal														
Total Financing (including carry forward funding)		2,178	5,205	7,383	2,230									9,613

Approved 2015 Capital Budget of \$7.383 million results in the following:

- \$2.178 million of 2014 funding has been carried forward into 2015 for completion of *Washrooms Renovation* at the *Direct Energy Centre*; *Splash Pad*; *Roof Replacements* at the *Queen Elizabeth Building*; *District Energy System*; and *Fire Alarm System Replacement* sub-projects.
- \$0.700 million for previously approved *Festival Plaza Development* sub-project is provided to complete the project in time for the Pan Am Games 2015.
- Change in scope project funding of \$0.550 million supports the 2015 cash flow requirements for the *Executive Offices Roof Replacement* sub-project at the *Queen Elizabeth Building*.
- New project funding of \$3.530 million provides funding for the *M/E & Communication Infrastructure*, *Green Energy Initiatives* and *General Services Building*.
- New with future year project funding of \$0.425 million provides for the *Chillers Replacement* sub-project at the *Direct Energy Centre*, and *Fire Alarm System Replacement* sub-project at the *Queen Elizabeth Building* projects.
- Future year commitments of \$2.230 in 2016 are required for *Chillers Replacement*; and *Fire Alarm System Replacement* sub-projects for *Direct Energy Centre* and *Queen Elizabeth Building* respectively as these projects will take two years to complete.

2015 Capital Project Highlights

Table 8
2015 Capital Project Highlights (in \$000s)

Project	Total Project Cost	2015	2016	2017	2018	2019	2015 - 2019	2020	2021	2022	2023	2024	2015 - 2024 Total
Pre-Engineering Program	N/A	100					100						100
Coliseum Complex	N/A	230					230						230
Direct Energy Centre	N/A	982	2,000				2,982						2,982
Better Living Centre	N/A	275					275						275
Parks, Parking Lots and Roads	N/A	1,633					1,633						1,633
Queen Elizabeth Building	N/A	1,050	230				1,280						1,280
M/E & Communication Infrastructure	N/A	825					825						825
Green Energy Initiatives	610	718					718						718
Special Projects	85	85					85						85
General Services Building	N/A	485					485						485
Fire Alarm System	1,000	1,000					1,000						1,000
Total (including carry forward funding)		7,383	2,230				9,613						9,613

The 2015 Capital Budget provides funding of \$7.383 million to:

- Complete the *Queen Elizabeth Building* project for replacement of roofs at the Executive Offices for \$0.850 million (of which \$0.300 million is carried forward from 2014), and initiate a new fire alarm system replacement sub-project for \$0.200 million.
- Complete its *Green Energy Initiatives* for \$0.610 million project which will bring a positive change to the total operational cost by replacing its existing lighting system with LED lights combined with intelligent lighting features, and ramp up the unfinished portion of the 2014 District Energy System project for \$0.108 million.
- Complete the *Fire Alarm System* project in order to meet the Ontario Building Code for \$1.000 million in 2015 at the Direct Energy Centre.
- Continue the *Parks, Parking Lots and Roads* project with the previously planned construction of:
 - Retrofit of fountains for \$0.150 million;
 - Street and parking lots lighting for \$0.100 million; and
 - Improvements on sidewalks, pathways, roads and lots for \$0.100 million.
- Continue its *Pre-Engineering Program* project undertake the necessary study, investigation, design and engineering to formulate projects, programs and budget to maintain the state of good repair and functionality of buildings and facilities.
- Begin the *General Services Building* project to relocate and construct the parking office for \$0.200 million, and replace the existing passenger/freight elevator to meet the building requirements for \$0.285 million. Both projects are expected to begin work in 2015.
- Complete the following sub-projects in preparation for the Pan Am Games 2015:
 - Splash Pad for \$0.420 million;
 - Festival Plaza located in Lot 2 for \$0.700 million;
 - Initiate Way finding Program due for completion in 2015 for \$0.163 million;



Part III:

Issues for Discussion

Issues for Discussion

Issues Impacting the 2015 Capital Budget

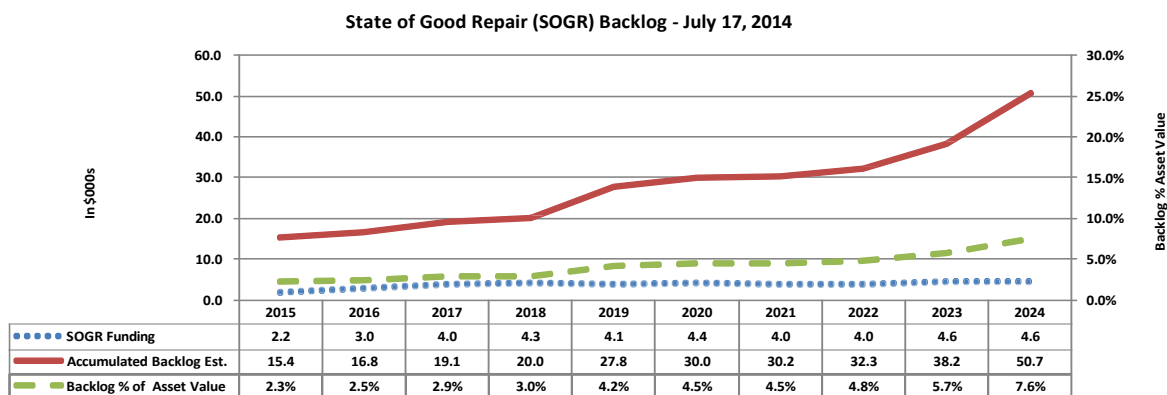
Pan Am Games Showcase - Splash Pad Project

- The construction of a Splash Pad for the Pan Am Games at a cost of \$0.500 million was approved by the Board of Governors at Exhibition Place, and City Council as part of the 2014 Budget process with funding of \$0.250 million to be provided from the Special Events Reserve Fund with debt funding of the balance.
- In 2014, the heritage consultant determined during the design phase that the installation of a splash pad would not be appropriate and negatively affect the Canadian National Exhibition Association (CNEA) programming, the Canadian National Exhibition (CNE) programming, and the use of the children's playground located within Centennial Square.
- As a result, it was determined that the existing McGillivray Fountain would be rehabilitated, as this fountain is a significant historical element at Exhibition Place.
- Also, the Board of Governors at Exhibition Place directed that a splash pad be constructed and \$0.250 million is carried forward from the 2014 Capital Budget for that purpose.

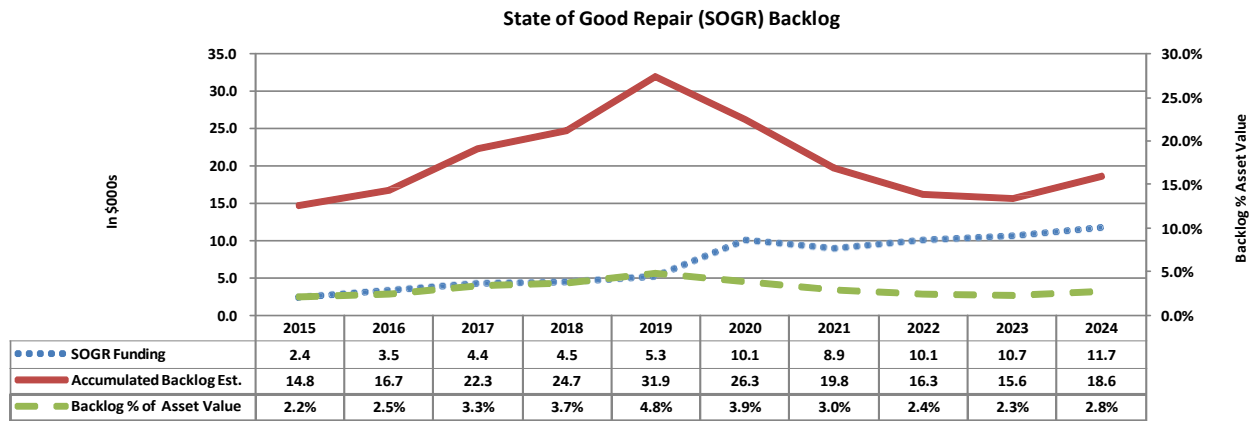
Issues Impacting the 10-Year Capital Plan

Additional Debt in 2020 – 2024 Plan Years

- Exhibition Place's SOGR backlog has been revised as part of the 2015 Budget process to include additional debt financed expenditures that will address the unmet critical SOGR needs in plan years 2020 to 2024.
- In the July 17, 2014 capital plan, debt funding was \$42.118 million or 38.7% of the 10- year plan with SOGR projects allocated \$39.045 million of 35.9% of that plan.
- The backlog arising from this plan was projected to reach \$27.800 million by 2019, or 4.2% of total asset value and \$50.700 million or 7.6% of asset value by 2024.



- In an effort to address this, additional debt funding has been made primarily in the second five years of the 2015-2024 Capital Plan bringing total debt funding to \$58.693 million over that period.
- Exhibition Place's 2015-2024 Capital Plan exceeds the debt target by \$40.000 million. This additional debt financed investment during the last five years of the 10-year Plan will address major projects such as the *Coliseum Complex*, and *Direct Energy Centre*:
 - As detailed in Table 2, *Direct Energy Centre* will require a total of \$22.267 million during the last five years of the 10-Year Capital Plan for replacing the roof at the Exhibit Hall (\$5.150 million), and replacement of garage air make up units, cooling towers and south curtain wall at the Galleria (\$2.980 million, \$2.205 million and \$1.920 million respectively).
 - *Coliseum Complex* will require a total of \$19.360 million during the last five years of the 10-Year for replacement of concrete slab, electrical lighting system, roof at the Industry Building, and unit heaters and pumps.



- As shown in the above graph, revised SOGR backlog projection now yields \$31.9 million in accumulated backlog estimate by 2019 representing 4.8% of the asset value. Subsequently, due to increased availability of debt funds, Exhibition Place anticipates reduced accumulated backlog, declining to \$18.6 million in 2024, or 2.8% of the total asset value.



Appendices:

Appendix 1 2014 Performance

2014 Key Accomplishments

In 2014, Exhibition Place accomplished the following:

- ✓ Completed the BMO Field Upgrades project for \$1.000 million, which includes equipment upgrades to POS inventory management system, accounting software, food and beverage fixtures, and building repairs and upgrades.
- ✓ Continued implementation of the strategy for energy efficient capital upgrades for the non tenanted buildings.
- ✓ Completed the soil remediation project at the hotel construction site.
- ✓ Received 3RCertified Platinum Level Status by Recycling Council of Ontario in recognition of Exhibition Place's leadership position in waste reduction and diversion.

2014 Financial Performance

**Table 9
2014 Budget Variance Analysis (In \$000's)**

2014 Approved	As of Sept. 30, 2014		Actuals at Year End		Unspent Balance	
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
14,454	3,954	27.4%	9,198	63.6%	5,256	36.4%

2014 Experience

Exhibition Place's capital expenditures for the year ended December 31, 2014 totalled \$9.198 million or 63.6% of its 2014 Approved Capital Budget of \$14.454 million, with \$2.178 million carried forward into 2015.

- Of the funds spent, \$3.923 million was incurred for projects that were completed in 2014 including the *Fire Protection System Code Retrofit* capital project with expenditures for the Food Building. The total capital project cost for the *Fire Protection System Code Retrofit* was \$0.100 million with 100% spending rate at completion.

The year-end under-spending is driven by delays in the following sub-projects:

- The *BMO Field* project's capital expenditures totalled \$0.769 million representing 76.9% of the 2014 approved cash flow of \$1.000 million for the year ended December 31, 2014. The total capital project cost for BMO Field is \$1.332 million with \$0.860 million or 64.6% spent to date. This project provides various equipment upgrades to the inventory management system, accounting software, food and beverage fixtures, and building repairs and upgrades including mould remediation on site. As of January 1, 2015, BMO Field operates independently from the City and as a result, no further capital projects will be included in the Exhibition Place Capital Budget.

- The *Better Living Centre* project's capital expenditures totalled \$0.099 million or 99.6% of the 2014 approved cash flow of \$0.100 million for the year ended December 31, 2014 with \$380 carried forward into 2015. The unspent amount of \$380 reflects unfinished minor works on the interior lead capsulation at the Better Living Centre. The project provides state-of-good-repair work on the building, including interior lead capsulation, as well as replacement of transformers and lighting fixtures.
- The *Equipment* project's capital expenditures totalled \$0.388 million representing 86.7% of the 2014 approved cash flow of \$0.447 million for the year ended December 31, 2014 with \$0.060 million carried forward into 2015. The delays in completion of building automation systems and various electrical works were caused by conflicts with the shows and events schedule. This project provides funds for automation systems, replacing fibre optic cable, various electrical infrastructure and PBX for shows, and building waste management systems.
- The *Parking Lots and Roads* project's capital expenditures totalled \$1.019 million or 51.1% of the 2014 approved cash flow of \$1.996 million for the year ended December 31, 2014 with \$0.977 million carried forward into 2015. This project provides funding for work on sidewalks, pathways, roads and parking lots. The projects include the Festival Plaza Development sub-project which was delayed due to adverse weather conditions and the 2015 Pan Am Games legacy splash pad in Centennial Square. The approved funds of \$0.250 million in 2014 as well as the \$0.250 million contribution from the 2015 Pan Am Games will fund the construction of the splash pad and utilize the unspent monies to repair the existing fountain on site to meet current safety code requirements per heritage consultant's advice. The Splash Pad sub-project is expected to complete by 2015 year-end.
- The *Pre-Engineering Program* project's capital expenditures totalled \$0.161 million or 94.1% of the 2014 approved cash flow of \$0.172 million for the year ended December 31, 2014 with \$0.010 million carried forward into 2015. The engineering studies were delayed due to changes in scope which requires further investigation on the existing design work for the new elevator.
- The *Grounds Security Surveillance* project's capital expenditures totalled \$0.081 million or 89.5% of the 2014 approved cash flow of \$0.091 million for the year ended December 31, 2014 with \$0.010 million carried forward into 2015. The delays were primarily due to the project's schedule conflicts with onsite shows and events.
- The *Air Curtain at Industry Building* project's capital expenditures totalled \$0.004 million or 8.0% of the 2014 approved cash flow of \$0.050 million for the year ended December 31, 2014 with \$0.046 million carried forward into 2015. The necessary equipments to perform the construction works were not delivered on time which resulted in delays. The estimated completion for this project is 2015 year-end.

- The *Pan Am Infrastructure Technical Upgrades* project's capital expenditures totalled \$1.182 million or 78.8% of the 2014 approved cash flow of \$1.500 million for the year ended December 31, 2014 with \$0.318 million carried forward into 2015. The delays are primarily due to the project's schedule conflicts with onsite shows and events.
- The *Queen Elizabeth Building Executive Offices Roof Replacement* project's capital expenditures totalled \$0.072 million for the year ended December 31, 2014 or 16.0% of the approved cash flow of \$0.450 million with \$0.378 million carried forward into 2015. The project was delayed as there was not a sufficient construction period available in 2014 due to shows and events, and late equipment deliveries.
- The *Direct Energy Centre* project's capital expenditures totalled \$2.082 million or 79.8% of the 2014 approved cash flow of \$2.608 million for the year ended December 31, 2014 with \$0.526 million carried forward into 2015. The remaining balance of \$0.526 million is for final completion of the DEC washrooms which was delayed in 2014 as there was no continuous availability of time for construction.
- The *District Energy System* project's capital expenditures totalled \$2.719 million or 64.5% of the 2014 approved cash flow of \$4.216 million for the year ended December 31, 2014 with \$1.497 million carried forward into 2015. This project will connect existing energy generation assets at Exhibition Place and supply heating, cooling and water heating to the proposed hotel development as well as to existing event facilities including the Ricoh Coliseum, Coliseum Complex, Direct Energy Centre, and Allstream Centre. The project was delayed in 2014 due to the severe cold in early 2014 which slowed the hotel development construction schedule.
- The *Fire Alarm System* project's capital expenditures totalled \$0.616 million for the ended December 31, 2014 or 33.8% of the approved cash flow of \$1.820 million with \$1.204 million carried forward into 2015. The project was delayed as a result of an evolving show schedule and a portion of work that could not be accommodated in 2014 due to the requirement to keep life safety systems in active mode during events.

Impact of the 2014 Capital Variance on the 2015 Budget

- \$2.178 million of the unspent 2014 cash flow funding is being carried forward into the 2015 Capital Budget for five sub-projects:
 - Two service improvement sub projects: \$0.108 million for *District Energy System – Green Energy Initiatives* and \$0.420 million for *2014 Splash Pad* project; and
 - Three state of good repair sub projects: \$0.350 million for *Washroom Renovation – Direct Energy Centre*, \$0.300 million for *Executive Office Roof Replacement – Queen Elizabeth Building* and \$1.000 million for *Fire Alarm System*.

Appendix 2

Table 10
2015 Capital Budget; 2016 to 2024 Capital Plan (\$000s)

Project	Total Project Cost	2015	2016	2017	2018	2019	2015 - 2019	2020	2021	2022	2023	2024	2015 - 2024 Total
Pre-Engineering Program	N/A	100	150	125	125	125	625	125	125	125	150	150	1,300
Coliseum Complex	N/A	230		625	1,070	2,135	4,060	4,225	1,815	4,190	2,400	2,900	19,590
Direct Energy	N/A	982	2,170	750	865	1,380	6,147	1,465	2,550	4,075	7,260	6,985	28,482
Better Living Centre	N/A	275					275	915					1,190
Parks, Parking Lots and Roads	N/A	1,633	1,250	350	400	350	3,983	2,250	3,125	1,475	1,475	450	12,758
Horse Palace	N/A		200				200	400	1,575		100		2,275
Queen Elizabeth Building	N/A	1,050	230	2,000	1,455	1,155	5,890	1,000	590				7,480
Food Building	N/A			100			100	110	90	1,250		1,000	2,550
M/E & Communication Infrastructure	N/A	825	715	250	550	200	2,540	750	900	300	600	200	5,290
Other Buildings	N/A			190			190	150	368				708
Green Energy Initiatives	1,718	718					718				1,000		1,718
Allstream Conference Centre	N/A						-	430	100				530
Special Projects	185	85					85						85
General Services Building	N/A	485					485					250	735
Press Building	300						-		300				300
Fire Alarm System	1,000	1,000					1,000						1,000
Total (including carry forward funding)		7,383	4,715	4,390	4,465	5,345	26,298	11,820	11,538	11,415	12,985	11,935	85,991

Appendix 3
2015 Capital Budget; 2016 to 2024 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
EXH00001 PRE-ENGINEERING PROGRAM																								
1	16	2015 Var Blds-Study/Investigate/Design/Engineer	CW	S5	03	100	150	125	125	125	625	675	1,300	0	0	0	0	0	0	0	1,300	0	1,300	
Sub-total						100	150	125	125	125	625	675	1,300	0	0	0	0	0	0	0	0	1,300	0	1,300
EXH00007 COLISEUM COMPLEX																								
0	11	2015 Clerestory Window Replacement (Industry Bld)	CW	S6	03	0	0	0	1,070	0	1,070	0	1,070	0	0	0	0	0	0	0	1,070	0	1,070	
0	12	2015 Roof Replacement (Industry Bld)	CW	S6	03	0	0	0	0	1,770	1,770	2,000	3,770	0	0	0	0	0	0	0	3,770	0	3,770	
3	36	*2015RoofDeck&SnowShedStructureReplac	CW	S6	03	0	0	0	0	0	585	585	585	0	0	0	0	0	0	0	585	0	585	
0	45	2015 Exhaust Fans,Heaters,AHU&RTU Replacement	CW	S6	03	0	0	625	0	0	625	1,015	1,640	0	0	0	0	0	0	0	1,640	0	1,640	
13	61	2015 Miscellaneous HVAC Equipment	CW	S6	03	0	0	0	0	0	100	100	100	0	0	0	0	0	0	0	100	0	100	
4	68	*2015 Electrical Lighting System (LED)	CW	S6	03	0	0	0	0	0	1,885	1,885	1,885	0	0	0	0	0	0	0	1,885	0	1,885	
0	78	*2015 Sanitation Area Restoration (Industry Bld)	CW	S6	03	0	0	0	0	0	525	525	525	0	0	0	0	0	0	0	525	0	525	
0	79	*2015 Loading Dock Doors Restoration(Industry Bld)	CW	S6	03	0	0	0	0	0	65	65	65	0	0	0	0	0	0	0	65	0	65	
0	80	*2015 Concrete Slab Replacement (Industry Bld)	CW	S6	03	0	0	0	0	0	3,695	3,695	3,695	0	0	0	0	0	0	0	3,695	0	3,695	
0	82	*2015 Wood Fascia Replacement (Industry Bld)	CW	S6	03	0	0	0	0	0	475	475	475	0	0	0	0	0	0	0	475	0	475	
0	86	2015 Steam Condensate Piping Systems Retrofit	CW	S6	03	0	0	0	0	0	2,240	2,240	2,240	0	0	0	0	0	0	0	2,240	0	2,240	
0	87	2015 Unit Heaters & Pumps Replacement	CW	S6	03	0	0	0	0	0	1,485	1,485	1,485	0	0	0	0	0	0	0	1,485	0	1,485	
0	88	2015 Ricoh Fire Alarm Upgrade	CW	S4	02	230	0	0	0	0	230	0	230	0	0	0	0	0	0	0	230	0	230	
0	89	*2015 Electrical Bus Duct Replacement	CW	S6	03	0	0	0	0	0	1,200	1,200	1,200	0	0	0	0	0	0	0	1,200	0	1,200	
0	90	*2015 Electrical Emergency Power	CW	S6	03	0	0	0	0	365	365	0	365	0	0	0	0	0	0	0	365	0	365	
0	92	*2015 Replace Roof Deck Structure(North Extension)	CW	S6	03	0	0	0	0	0	170	170	170	0	0	0	0	0	0	0	170	0	170	
0	94	*2015 Miscellaneous HVAC Equipment	CW	S6	03	0	0	0	0	0	90	90	90	0	0	0	0	0	0	0	90	0	90	
Sub-total						230	0	625	1,070	2,135	4,060	15,530	19,590	0	0	0	0	0	0	0	0	19,590	0	19,590
EXH000525 DIRECT ENERGY CENTRE (formerly NTC)																								
5	7	*2015 New Movable Huffcore Wall at Swing Space	CW	S6	04	0	0	0	0	0	215	215	215	0	0	0	0	0	0	0	215	0	215	
0	42	*2015 Rplc Sections of TerrazzoFloorinGalleria(B)	CW	S6	03	0	0	0	0	0	350	350	350	0	0	0	0	0	0	0	350	0	350	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
<u>EXH000525 DIRECT ENERGY CENTRE (formerly NTC)</u>																							
1 47	*2015 Retrofit Tunnel Water Infiltration	CW	S6	03	0	0	0	0	0	0	175	175	0	0	0	0	0	0	0	0	175	0	175
1 62	Washrooms Renovation	CW	S2	03	350	0	0	0	0	350	0	350	0	0	0	0	350	0	0	0	0	0	350
2 64	*2015 Retrofit Var Loading Dock Ramps & Platforms	CW	S6	03	0	0	0	215	0	215	0	215	0	0	0	0	0	0	0	0	215	0	215
3 65	*2015 Roof Sectional Replacement OverExhibitHalls	CW	S6	03	0	0	0	0	0	0	5,150	5,150	0	0	0	0	0	0	0	0	5,150	0	5,150
10 72	*2015 Floor Ports Rebuilding	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
0 73	*Sectional Floor Resurfacing in Swing Space	CW	S6	03	0	0	0	0	0	0	460	460	0	0	0	0	0	0	0	0	460	0	460
0 74	*2015 Retrofit Overhead Doors	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
0 75	*2015 Rplc Windows in S Facade with Triple Glazing	CW	S6	03	0	0	0	0	0	0	425	425	0	0	0	0	0	0	0	0	425	0	425
0 76	*2015 Rplc E Curtain Wall Facade with TripleGlazing	CW	S6	03	0	0	0	0	0	0	700	700	0	0	0	0	0	0	0	0	700	0	700
0 77	*2015 Rplc S Curtain Wall@Galleria w Triple Glazig	CW	S6	03	0	0	0	0	400	400	1,920	2,320	0	0	0	0	0	0	0	0	2,320	0	2,320
0 78	*2015 Replace Windows and Doors	CW	S6	03	0	0	0	0	0	0	395	395	0	0	0	0	0	0	0	0	395	0	395
0 79	*2015 Retrofit LoadingDock,Ramps,Canopies&Bumpers	CW	S6	03	0	0	0	0	0	0	670	670	0	0	0	0	0	0	0	0	670	0	670
0 80	2015 Retrofit Salon #106	CW	S4	03	235	0	0	0	0	235	0	235	0	0	0	0	0	0	0	0	235	0	235
0 81	*2015 Retrofit Salons #101 and #102 & Others	CW	S6	03	0	0	250	0	0	250	1,465	1,715	0	0	0	0	0	0	0	0	1,715	0	1,715
0 82	2015 Replace Chillers	CW	S5	03	225	2,000	500	500	500	3,725	400	4,125	0	0	0	0	0	0	0	0	4,125	0	4,125
0 83	2015 Retrofit Cooling Towers	CW	S6	03	0	170	0	0	0	170	2,205	2,375	0	0	0	0	0	0	0	0	2,375	0	2,375
0 84	2015 Replace Pumps in Cooling Towers	CW	S6	03	0	0	0	0	0	0	325	325	0	0	0	0	0	0	0	0	325	0	325
0 85	2015 Replace Pumps in Chillers	CW	S6	03	0	0	0	0	0	0	290	290	0	0	0	0	0	0	0	0	290	0	290
0 86	2015 Replace Pump Loops&Piping Loop for Boiler Sys	CW	S6	03	0	0	0	0	0	0	185	185	0	0	0	0	0	0	0	0	185	0	185
0 87	*2015 Replace Sprinkler System Booster Pump	CW	S6	03	0	0	0	0	0	0	130	130	0	0	0	0	0	0	0	0	130	0	130
0 88	2015 Air Curtain System Retrofit in Loading Docks	CW	S6	03	0	0	0	0	0	0	205	205	0	0	0	0	0	0	0	0	205	0	205
0 89	2015 Replace Parking Garage Exhaust Fans	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	0	0	0	0	0	150	0	150
0 90	2015 Replace Garage Air Make Up Units	CW	S6	03	0	0	0	0	0	0	2,980	2,980	0	0	0	0	0	0	0	0	2,980	0	2,980
0 91	*2015 Miscellaneous Fan Replacement	CW	S6	03	0	0	0	0	480	480	0	480	0	0	0	0	0	0	0	0	480	0	480

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed B y												
Sub-Project No.	Project Name	Ward	Stat.	Cat.																					
Priority	SubProj No.	Sub-project Name				2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
EXH000525 DIRECT ENERGY CENTRE (formerly NTC)																									
0	92	2015 Replace Humidifier and Heaters	CW	S6	03	0	0	0	0	0	0	310	310	0	0	0	0	0	0	0	0	310	0	310	
0	93	*2015 Replace Garbage Compactor	CW	S6	03	0	0	0	0	0	0	90	90	0	0	0	0	0	0	0	0	90	0	90	
0	94	2015 LED Lighting&Conservation/Demand Management	CW	S4	04	172	0	0	0	0	172	0	172	0	0	0	0	0	0	0	0	172	0	172	
0	95	2015 Transformers and Generators Retrofit&Overhaul	CW	S6	03	0	0	0	0	0	0	475	475	0	0	0	0	0	0	0	0	475	0	475	
0	96	*2015 Lighting Retrofit in Salons and Concessions	CW	S6	03	0	0	0	0	0	0	280	280	0	0	0	0	0	0	0	0	280	0	280	
0	97	*2015 Lighting Retrofit in Garage	CW	S6	03	0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	300	0	300	
0	98	*2015 AirCurtainSystem Retrofit in Loading Docks	CW	S6	03	0	0	0	0	0	0	185	185	0	0	0	0	0	0	0	0	185	0	185	
0	100	*2015 LED Lighting&Conservation/DemandManagement	CW	S6	04	0	0	0	0	0	0	280	280	0	0	0	0	0	0	0	0	280	0	280	
0	101	2015 Retrofit Overhead Doors	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	
0	102	2015 Rplc Sections of Terrazzo Floors in Galleria	CW	S6	03	0	0	0	150	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
0	103	*2015 Replace Parking Garage Exhaust Fans	CW	S6	03	0	0	0	0	0	0	920	920	0	0	0	0	0	0	0	0	920	0	920	
Sub-total						982	2,170	750	865	1,380	6,147	22,335	28,482	0	0	0	0	350	0	0	0	28,132	0	28,482	
EXH006 BETTER LIVING CENTRE																									
3	53	2015 Under Floor Heating	CW	S6	03	0	0	0	0	0	0	225	225	0	0	0	0	0	0	0	0	225	0	225	
2	60	2015 Roof Top Unit Replacement	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
1	63	*2015 Interior Lead Capsulation	CW	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
0	64	*2015 Public Address Systems Retrofit	CW	S4	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	0	0	175	0	175	
0	65	*2015 Distribution Panels	CW	S6	03	0	0	0	0	0	0	190	190	0	0	0	0	0	0	0	0	190	0	190	
Sub-total						275	0	0	0	0	275	915	1,190	0	0	0	0	0	0	0	0	0	1,190	0	1,190
EXH260 PARKS, PARKING LOTS AND ROADS																									
7	37	2015 West Bailey Bridge Investigation & Retrofit	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	
1	69	2014 Festival Plaza Development-NE Lot 2	CW	S2	04	700	0	0	0	0	700	0	700	0	0	0	0	0	0	0	0	700	0	700	
3	74	2015 Street & Parking Lots Lighting Retrofit	CW	S5	03	100	100	100	300	100	700	625	1,325	0	0	0	0	0	0	0	0	1,325	0	1,325	
2	77	2014 Splash Pad	CW	S2	04	420	0	0	0	0	420	0	420	0	0	0	0	250	0	170	0	0	0	420	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
EXH260 PARKS, PARKING LOTS AND ROADS																								
1	78	2015 Festival Plaza Development-Exterior Washroom	CW	S6	04	0	700	0	0	0	700	0	700	0	0	0	0	0	0	0	0	700	0	700
4	79	2015 Sidewalks, Pathways, Roads & Lots-AODA	CW	S5	03	100	100	100	100	100	500	500	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
0	80	*2015 Festival Plaza Development-NW Lot2	CW	S6	04	0	350	0	0	0	350	1,650	2,000	0	0	0	0	0	0	0	0	2,000	0	2,000
0	81	*2015 Festival Plaza Development - South of Lot 2	CW	S6	04	0	0	0	0	0	0	4,725	4,725	0	0	0	0	0	0	0	0	4,725	0	4,725
0	82	2015 Fountain Retrofit -Various Locations	CW	S5	03	150	0	150	0	150	450	300	750	0	0	0	0	0	0	0	0	750	0	750
0	83	2015 Way Finding Program	CW	S4	04	163	0	0	0	0	163	0	163	0	0	0	0	0	0	0	0	163	0	163
0	84	*2015 Street & Parking Lot Lighting Retrofit (B)	CW	S6	03	0	0	0	0	0	0	875	875	0	0	0	0	0	0	0	0	875	0	875
Sub-total						1,633	1,250	350	400	350	3,983	8,775	12,758	0	0	0	0	250	0	170	0	12,338	0	12,758
EXH270 HORSE PALACE																								
2	22	*2015 East Side Roof Replacement&PV TempRelocation	CW	S6	03	0	0	0	0	0	0	1,375	1,375	0	0	0	0	0	0	0	0	1,375	0	1,375
6	28	2015 Lighting Control&Distribution Panel Retrofit	CW	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200
3	35	*2015 Restore Washrooms	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
4	42	*2015 Modernize Freight Elevator & Replace Piston	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
5	43	*2015 Radiant Heat Replacement	CW	S6	03	0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	300	0	300
0	44	2015 Stand Pipe System Upgrade	CW	S6	02	0	200	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200
Sub-total						0	200	0	0	0	200	2,075	2,275	0	0	0	0	0	0	0	0	2,275	0	2,275
EXH290 QUEEN ELIZABETH BUILDING																								
3	31	2015 Rpl Exterior Sealant,Masonry&Concrete Retrof	CW	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200
1	32	2014 Replace Roofs at Executive Offices	CW	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
2	47	2015 Replace Roof at Exhibit Hall	CW	S6	03	0	0	1,400	1,355	1,155	3,910	0	3,910	0	0	0	0	0	0	0	0	3,910	0	3,910
1	48	*2015 Replace Roof at Theatre	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900
5	50	2015 Replace AHU in Mechanical Room	CW	S6	03	0	0	500	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
4	51	2015 Rpl Rooftop Heating & Cooling Units in Hall	CW	S6	03	0	0	100	100	0	200	100	300	0	0	0	0	0	0	0	0	300	0	300
0	52	2015 Replace Fire Alarm System	CW	S4	03	200	230	0	0	0	430	0	430	0	0	0	0	0	0	0	0	430	0	430

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
<u>Sub-Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>						<u>Total</u>	<u>Total</u>	<u>Total</u>	<u>Provincial Grants and Subsidies</u>	<u>Federal Subsidy</u>	<u>Development Charges</u>	<u>Reserves</u>	<u>Reserve Funds</u>	<u>Capital from Current</u>	<u>Other 1</u>	<u>Other2</u>	<u>Debt - Recoverable Debt</u>	<u>Total Financing</u>		
<u>Priority</u>	<u>SubProj No.</u>	<u>Sub-project Name</u>			<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2015-2019</u>	<u>2020-2024</u>	<u>2015-2024</u>												
EXH290						QUEEN ELIZABETH BUILDING																		
0	53	*2015 Replace Roof at Exhibit Hall	CW	S6	03	0	0	0	0	0	390	390	0	0	0	0	0	0	0	0	390	0	390	
0	54	2015 Replace Roofs at Executive Offices	CW	S3	03	550	0	0	0	550	0	550	0	0	0	0	0	0	0	0	550	0	550	
Sub-total						1,050	230	2,000	1,455	1,155	5,890	1,590	7,480	0	0	0	0	0	0	0	0	7,480	0	7,480
EXH330						FOOD BUILDING																		
1	38	2015 Roof Replacement	CW	S6	03	0	0	0	0	0	1,250	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250	
0	39	2015 Replace Boilers and Roof Top Exhaust Fans	CW	S6	03	0	0	100	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
0	40	*2015 Bus Duct and Switches Replacement	CW	S6	03	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
0	41	*2015 Replace Boilers & Roof Top Exhaust Fans	CW	S6	03	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200	
Sub-total						0	0	100	0	0	100	2,450	2,550	0	0	0	0	0	0	0	0	2,550	0	2,550
EXH350						M/E & COMMUNICATION INFRASTRUCTURE																		
7	103	*2015 Replace Fibre Optic Cable Groundswide(B)	CW	S6	03	0	200	0	0	200	300	500	0	0	0	0	0	0	0	0	500	0	500	
3	107	2015 Trnfrmrs,Switchgears & CircuitBreakers	CW	S4	03	200	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200	
1	108	2015 Building Automation System	CW	S4	03	200	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200	
0	109	2015 Freight Elevator Safety Code Retrofit@Annexes	CW	S4	01	75	0	0	0	75	0	75	0	0	0	0	0	0	0	0	75	0	75	
0	110	2015 Escalators (2) Major Overhaul at Allstream	CW	S4	03	100	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
0	111	2015 Trunked Radio Repeater Sysytem Upgrade	CW	S4	04	150	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
0	112	2015 Transformers & Generators Retrofit&Overhaul	CW	S4	01	100	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
0	113	*2015 Building Automation System (B)	CW	S6	03	0	50	0	0	50	100	150	0	0	0	0	0	0	0	0	150	0	150	
0	114	*2015 Trsfmrs,Switchgears&Circuit Breakers(B)	CW	S6	03	0	200	0	0	200	1,100	1,300	0	0	0	0	0	0	0	0	1,300	0	1,300	
0	115	2015 Replace Fibre Optic Cable Grounds Wide	CW	S6	03	0	0	0	150	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
0	116	2016-2024 Building Automation System	CW	S6	03	0	165	100	100	465	500	965	0	0	0	0	0	0	0	0	965	0	965	
0	117	2016-2024 Transformers,Switchgears&CircuitBreakers	CW	S6	03	0	100	150	300	650	750	1,400	0	0	0	0	0	0	0	0	1,400	0	1,400	
total						825	715	250	550	200	2,540	2,750	5,290	0	0	0	0	0	0	0	0	5,290	0	5,290
EXH360						OTHER BUILDINGS																		
4	86	2015 Princes'Gates - Masonry Repointing & Flashing	CW	S6	03	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed B y									
					2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
EXH360 OTHER BUILDINGS																							
1 93	2015GrndsSecuritySurveillanceSystem/CardA	CW	S6	01	0	0	0	0	0	0	98	98	0	0	0	0	0	0	0	0	98	0	98
0 94	*2015 7 Outdoor Electrical Substations Fire Alarm	CW	S6	03	0	0	190	0	0	190	0	190	0	0	0	0	0	0	0	0	190	0	190
0 95	*2015 Bandshell Fire Alarm Panel Upgrade	CW	S6	03	0	0	0	0	0	0	65	65	0	0	0	0	0	0	0	0	65	0	65
0 96	*2015 GrdsWideSrtySurvInncSys/CardAccCCTV	CW	S6	01	0	0	0	0	0	0	255	255	0	0	0	0	0	0	0	0	255	0	255
	Sub-total				0	0	190	0	0	190	518	708	0	0	0	0	0	0	0	0	708	0	708
EXH906136 Green Energy Initiatives																							
1 31	2014 District Energy System	CW	S2	04	108	0	0	0	0	108	0	108	0	0	0	0	0	0	0	108	0	0	108
0 32	2015 DEC-LED Lighting&Conservatn/Demand Management	CW	S4	04	610	0	0	0	0	610	0	610	0	0	0	0	0	0	0	610	0	0	610
0 33	2015 DEC Thin Film Solar Photovoltaic on S Roof	CW	S6	04	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	1,000	0	0	1,000
	Sub-total				718	0	0	0	0	718	1,000	1,718	0	0	0	0	0	0	0	1,718	0	0	1,718
EXH907207 ALLSTREAM (CONFERENCE) CENTRE																							
1 8	2015 Huffcocre Wall Replacement	CW	S6	03	0	0	0	0	0	0	250	250	0	0	0	0	0	0	0	250	0	0	250
2 9	2015 Heat Pump Replacement	CW	S6	03	0	0	0	0	0	0	180	180	0	0	0	0	0	0	0	0	180	0	180
0 10	2015 Masonry Retrofit	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
	Sub-total				0	0	0	0	0	0	530	530	0	0	0	0	0	0	0	0	530	0	530
EXH907453 SPECIAL PROJECTS																							
0 9	2015 Way-Finding Program	CW	S4	04	85	0	0	0	0	85	0	85	0	0	0	0	0	0	0	85	0	0	85
	Sub-total				85	0	0	0	0	85	0	85	0	0	0	0	0	0	0	85	0	0	85
EXH907588 GENERAL SERVICES BUILDING																							
2 12	2015 High Roof Replacement	CW	S6	03	0	0	0	0	0	0	250	250	0	0	0	0	0	0	0	0	250	0	250
3 14	2015 Combined Passenger/Freight Elevator	CW	S4	01	285	0	0	0	0	285	0	285	0	0	0	0	0	0	0	0	285	0	285
0 15	2015 Relocate & Construct Parking Office	CW	S4	04	200	0	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200
	Sub-total				485	0	0	0	0	485	250	735	0	0	0	0	0	0	0	0	735	0	735
EXH907589 PRESS BUILDING																							

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Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed B y													
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>EXH907589 PRESS BUILDING</u>																									
1	7	2015 Roof Replacement	CW	S6	03	0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	0	300	0	300
Sub-total						0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	0	300	0	300
<u>EXH908029 FIRE ALARM SYSTEM</u>																									
0	1	FireAlarmSystem Panel Replacement in Various Bldgs	CW	S2	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	0	0	1,000
Sub-total						1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	0	0	1,000
Total Program Expenditure						7,383	4,715	4,390	4,465	5,345	26,298	59,693	85,991		0	0	0	0	600	0	1,170	,803	82,418	0	85,991

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Capital Budget; 2016 to 2024 Capital Plan

Exhibition Place		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed B y													
<u>Sub-Project No.</u>	<u>Project Name</u>						Total	Total	Total	Provincial	Federal	Development	Reserve	Capital			Debt -	Total						
Priority	SubProj No.	Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	2015-2019	2020-2024	2015-2024	Grants and Subsidies	Subsidy	Charges	Funds	from Current	Other 1	Other2	Recoverable Debt	Financing		
Financed By:																								
		Reserve Funds (Ind."XR" Ref.)				600	0	0	0	0	600	0	600	0	0	0	0	600	0	0	0	0	600	
		Other1 (Internal)				1,170	0	0	0	0	1,170	0	1,170	0	0	0	0	0	1,170	0	0	0	1,170	
		Other2 (External)				803	0	0	0	0	803	1,000	1,803	0	0	0	0	0	0	1,803	0	0	1,803	
		Debt				4,810	4,715	4,390	4,465	5,345	23,725	58,693	82,418	0	0	0	0	0	0	0	82,418	0	82,418	
Total Program Financing						7,383	4,715	4,390	4,465	5,345	26,298	59,693	85,991	0	0	0	0	600	0	1,170	1,803	82,418	0	85,991

Status Code	Description
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost\Cashflow
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2016 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4
2015 Cash Flow and Future Year Commitments

Report Phase 2 - Program 18 Exhibition Place Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2015 Cash Flow and Future Year Commitments

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
EXH00001 PRE-ENGINEERING PROGRAM																									
1	16	2015 Var Blds-Study/Investigate/Design/Engineer	CW	S5	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
		Sub-total				100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
EXH00007 COLISEUM COMPLEX																									
0	88	2015 Ricoh Fire Alarm Upgrade	CW	S4	02	230	0	0	0	0	230	0	230	0	0	0	0	0	0	0	0	230	0	230	
		Sub-total				230	0	0	0	0	230	0	230	0	0	0	0	0	0	0	0	230	0	230	
EXH000525 DIRECT ENERGY CENTRE (formerly NTC)																									
1	62	Washrooms Renovation	CW	S2	03	350	0	0	0	0	350	0	350	0	0	0	0	350	0	0	0	0	0	350	
0	80	2015 Retrofit Salon #106	CW	S4	03	235	0	0	0	0	235	0	235	0	0	0	0	0	0	0	0	235	0	235	
0	82	2015 Replace Chillers	CW	S5	03	225	2,000	0	0	0	2,225	0	2,225	0	0	0	0	0	0	0	0	2,225	0	2,225	
0	94	2015 LED Lighting&Conservation/Demand Management	CW	S4	04	172	0	0	0	0	172	0	172	0	0	0	0	0	0	0	0	172	0	172	
		Sub-total				982	2,000	0	0	0	2,982	0	2,982	0	0	0	0	350	0	0	0	2,632	0	2,982	
EXH006 BETTER LIVING CENTRE																									
1	63	*2015 Interior Lead Capsulation	CW	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
0	64	*2015 Public Address Systems Retrofit	CW	S4	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	0	0	175	0	175	
		Sub-total				275	0	0	0	0	275	0	275	0	0	0	0	0	0	0	0	275	0	275	
EXH260 PARKS, PARKING LOTS AND ROADS																									
1	69	2014 Festival Plaza Development-NE Lot 2	CW	S2	04	700	0	0	0	0	700	0	700	0	0	0	0	0	0	0	0	700	0	700	
3	74	2015 Street & Parking Lots Lighting Retrofit	CW	S5	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
2	77	2014 Splash Pad	CW	S2	04	420	0	0	0	0	420	0	420	0	0	0	0	250	0	170	0	0	0	420	
4	79	2015 Sidewalks, Pathways, Roads & Lots-AODA	CW	S5	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
0	82	2015 Fountain Retrofit -Various Locations	CW	S5	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
0	83	2015 Way Finding Program	CW	S4	04	163	0	0	0	0	163	0	163	0	0	0	0	0	0	0	0	163	0	163	
		Sub-total				1,633	0	0	0	0	1,633	0	1,633	0	0	0	0	250	0	170	0	1,213	0	1,633	
EXH290 QUEEN ELIZABETH BUILDING																									
1	32	2014 Replace Roofs at Executive Offices	CW	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300	

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Gross Expenditures (\$000's)

Appendix 4 - 2015 Cash Flow and Future Year Commitments

Exhibition Place

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Capital from Current	Debt - Recoverable	Total Financing			
<u>EXH908029 FIRE ALARM SYSTEM</u>																							
0	1	FireAlarmSystem Panel Replacement in Various Bldgs	CW	S2	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000
Sub-total						1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000
Total Program Expenditure						7,383	2,230	0	0	0	9,613	0	9,613	0	0	600	0	1,170	803	7,040	0	9,613	

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Gross Expenditures (\$000's)

Appendix 4 - 2015 Cash Flow and Future Year Commitments

Exhibition Place				Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed B y											
Sub-Project No.	Project Name	Ward Stat. Cat.		2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Financed By:																						
	Reserve Funds (Ind."XR" Ref.)			600	0	0	0	0	600	0	600	0	0	0	0	600	0	0	0	0	600	
	Other1 (Internal)			1,170	0	0	0	0	1,170	0	1,170	0	0	0	0	0	1,170	0	0	0	1,170	
	Other2 (External)			803	0	0	0	0	803	0	803	0	0	0	0	0	0	803	0	0	803	
	Debt			4,810	2,230	0	0	0	7,040	0	7,040	0	0	0	0	0	0	0	7,040	0	7,040	
Total Program Financing				7,383	2,230	0	0	0	9,613	0	9,613	0	0	0	0	600	0	1,170	803	7,040	0	9,613

- Status Code Description**
- S2 S2 Prior Year (With 2015 and/or Future Year Cashflow)
 - S3 S3 Prior Year - Change of Scope 2015 and/or Future Year Cost\Cashflow)
 - S4 S4 New - Stand-Alone Project (Current Year Only)
 - S5 S5 New (On-going or Phased Projects)

- Category Code Description**
- 01 Health and Safety C01
 - 02 Legislated C02
 - 03 State of Good Repair C03
 - 04 Service Improvement and Enhancement C04
 - 05 Growth Related C05
 - 06 Reserved Category 1 C06
 - 07 Reserved Category 2 C07

Appendix 5
2015 Capital Budget with Financing Detail

(Phase 2) 18-Exhibition Place

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



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**Appendix 5 - 2015 Capital Budget with Financing Detail Exhibition Place
Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2015	Financing											
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
5	<u>EXH006</u>	<u>BETTER LIVING CENTRE</u>														
1	63 *2015 Interior Lead Capsulation	01/01/2014	12/31/2015	100	0	0	0	0	0	0	0	0	0	0	100	0
Project Sub-total:				275	0	0	0	0	0	0	0	0	0	275	0	
9	<u>EXH290</u>	<u>QUEEN ELIZABETH BUILDING</u>														
0	52 2015 Replace Fire Alarm System	01/01/2016	12/31/2016	200	0	0	0	0	0	0	0	0	0	200	0	
0	54 2015 Replace Roofs at Executive Offices	11/26/2014	11/26/2014	550	0	0	0	0	0	0	0	0	0	550	0	
1	32 2014 Replace Roofs at Executive Offices	01/01/2013	12/31/2015	300	0	0	0	0	0	0	0	0	0	300	0	
Project Sub-total:				1,050	0	0	0	0	0	0	0	0	0	1,050	0	
10	<u>EXH260</u>	<u>PARKS, PARKING LOTS AND ROADS</u>														
0	82 2015 Fountain Retrofit -Various Locations	01/01/2015	12/31/2023	150	0	0	0	0	0	0	0	0	0	150	0	
0	83 2015 Way Finding Program	01/01/2015	12/31/2015	163	0	0	0	0	0	0	0	0	0	163	0	
1	69 2014 Festival Plaza Development-NE Lot 2	01/01/2014	12/31/2015	700	0	0	0	0	0	0	0	0	0	700	0	
2	77 2014 Splash Pad	01/01/2014	12/31/2014	420	0	0	0	0	250	0	170	0	0	0	0	
3	74 2015 Street & Parking Lots Lighting Retrofit	01/01/2015	12/31/2024	100	0	0	0	0	0	0	0	0	0	100	0	
4	79 2015 Sidewalks, Pathways, Roads & Lots-AODA	01/01/2014	12/31/2024	100	0	0	0	0	0	0	0	0	0	100	0	
Project Sub-total:				1,633	0	0	0	0	250	0	170	0	0	1,213	0	
16	<u>EXH906136</u>	<u>Green Energy Initiatives</u>														
0	32 2015 DEC-LED Lighting&Conservatn/Demand Management	01 /01/2015	12/31/2015	610	0	0	0	0	0	0	0	610	0	0	0	
1	31 2014 District Energy System	01/01/2013	12/31/2014	108	0	0	0	0	0	0	0	108	0	0	0	
Project Sub-total:				718	0	0	0	0	0	0	0	718	0	0	0	
Program Total:				7,383	0	0	0	0	600	0	1,170	803	4,810	0		

Status Code	Description
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6 Reserve / Reserve Fund Review

**Table 11: Reserve / Reserve Fund – Specific
(\$000s)**

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	Contributions / (Withdrawals)											2015 - 2024 Total Contributions / (Withdrawals)
			2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan		
Exhibition Place Conference Centre Reserve Fund XR3019	Beginning Balance	2,349	2,349	(180)	(1,259)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	
	(Withdrawals)													
	Direct Energy Washrooms		(350)											(350)
	Total Withdrawals	-	(350)	-	-	-	-	-	-	-	-	-	-	(350)
	Contributions													-
	Interst Income													-
	Total Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Program / Agency Net (Withdrawals) and Contributions			(2,179)	(1,079)	(979)									
Total Reserve Fund Balance at Year-End		2,349	(180)	(1,259)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(2,238)	(350)

* Based on the 9 Month Variance Report

**Table 12: Reserve / Reserve Fund Review - Corporate
(\$000s)**

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	Contributions / (Withdrawals)											2015 - 2024 Total Contributions / (Withdrawals)
			2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan		
Major Special Events Reserve Fund XR1218	Beginning Balance	5,567	5,567	(2,642)	(3,165)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	
	(Withdrawals)													
	Splash Pad		(250)											(250)
	Total Withdrawals	-	(250)	-	-	-	-	-	-	-	-	-	-	(250)
	Contributions													-
	Interst Income													-
	Total Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Program / Agency Net (Withdrawals) and Contributions			(7,958)	(524)	(133)									
Total Reserve Fund Balance at Year-End		5,567	(2,642)	(3,165)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(3,298)	(250)