

**OPERATING PROGRAM SUMMARY** 



## Office of the Mayor 2015 OPERATING BUDGET OVERVIEW

The Office of the Mayor provides the support to the Mayor as the Head of Council and the Chief Executive Officer of the City, as prescribed in the City of Toronto Act, 2006, c. 133 and c. 134.

#### 2015 Budget Highlights

The operating budget for the Office of the Mayor for 2015 is \$2.297 million as shown below.

|                    | 2014 Approved | 2015    | Change |       |  |  |
|--------------------|---------------|---------|--------|-------|--|--|
| (in \$000's)       | Budget        | Budget  | \$     | %     |  |  |
|                    |               |         |        |       |  |  |
| Gross Expenditures | 1,971.3       | 2,297.1 | 325.8  | 16.5% |  |  |
| Gross Revenues     |               |         |        |       |  |  |
| Net Expenditures   | 1,971.3       | 2,297.1 | 325.8  | 16.5% |  |  |

The 2015 Budget for the Office of the Mayor represents an increase of \$0.326 million from 2014, and reflects a return to historical levels of funding for the Office of the Mayor.

#### Contents **Overview & Recommendations** I: 2015-2017 Overview and Plan 5 II: 2015 Budget N/A III: Issues for Discussion N/A **Appendices:** 1. 2014 Performance 9 2. Operating Budget Request by **Expense Category** 10 3. 2015 Organization Chart N/A 4. Summary of 2015 Service N/A Changes 5. Summary of 2015 New & **Enhanced Service Changes** N/A 6. Inflows/Outflows to / from Reserves & Reserve Funds N/A 7. 2015 User Fee Rate N/A Changes

#### **Fast Facts**

- The Mayor is Head of City Council that governs the City with 2.8 million residents and is the largest city in Canada with 8% of Canada's total population, and the 4<sup>th</sup> largest city in North America
- The Council Term is four years. Mayor John Tory was elected in October 2014 and assumed office December 1, 2014.
- The Mayor's Office budget and staff complement change from Council term to Council term as the budget reflects the priorities and requirements of each Mayor to carry out his/her statutory responsibilities and mandates.
- The Mayor's budget in 2014 was comprised of three components: a reduced Office of the Mayor budget for January 1 to November 30, 2014, budget residing in City Clerk's Office under the direction of the Deputy Mayor for January 1 to November 30, 2014, and a budget for December 2014 to support the Mayor's Office in the new term of Council.

#### **Statutory Role of the Mayor**

In accordance with the City of Toronto Act, 2006 (c133), it is the role of the Mayor, as Head of City Council,

- To act as the Chief Executive Officer of the City;
- To preside over Council meetings so that City business can be carried out efficiently and effectively;
- To provide leadership to Council;
- To represent the City and Council at official functions; and
- To carry out duties as head of Council under the Act and under any other legislation.

The Mayor's role also includes providing information and making recommendations to Council with respect to Council's role in clauses 131 (d) and (e) in the City of Toronto Act. These include:

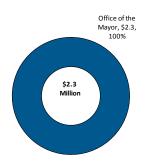
- (d) to ensure that administrative policies, practices and procedures and controllership policies, practices and procedures are in place to implement the decision of council;
- (e) to ensure the accountability and transparency of the operations of the City, including the activities of the senior management of the City.

In addition, as Chief Executive Officer of the City (c. 134), the Mayor shall:

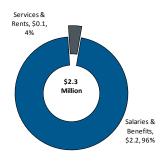
- (a) uphold and promote the purposes of the City;
- (b) Promote public involvement in the City's activities
- (c) Act as the representative of the City both within and outside the City, and promote the locally, nationally and internationally; and
- (d) Participate in and foster activities that enhance the economic, social and environmental well-being of the City and its residents.

2015 Operating Budget Expenses & Funding

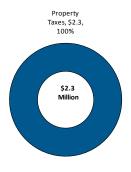
# Where the money goes: 2015 Budget by Service \$2.3 Million



2015 Budget by Expenditure Category



## Where the money comes from: 2015 Budget by Funding Source



#### Our Key Challenges & Priority Actions:

#### Investing in transit to get Toronto moving

- Make transit more affordable for families and deliver services that riders need by significantly expanding and enhancing transit service, reducing wait times and crowding, and eliminating fares for children 12 years and under.
- Implement SmartTrack by working in partnership with Metrolinx and the TTC to carry out and accelerate SmartTrack work plan.

#### Taking action on housing

- Provide safe, affordable housing for the people of Toronto who need it by creating a Housing Task Force to bring better governance, service and value for money to Toronto Community Housing.
- Connect people with jobs.
- Improve transit and build SmartTrack to connect people to jobs and jobs to people by providing the opportunity to work in all four corners of the city.
- Support good programs already available that are assisting youth to secure jobs.

#### Tackle traffic congestion to get Toronto moving

 Coordinate or accelerate construction, synchronize traffic lights, and ensure existing traffic laws, such as tagging and towing illegal parked vehicles blocking lanes during rush hour, are enforced.

#### **Open Toronto for business**

Make sure Toronto is the most welcoming city in North America by keeping taxes down, supporting provincial education initiatives, and encouraging and supporting entrepreneurship and innovation through Enterprise Toronto and Business Improvement Associations.

## **Council Approved Budget**

City Council approved the following recommendations:

1. City Council approve the 2015 Operating Budget for the Office of the Mayor of \$2.297 million gross, \$2.297 million net of the following:

|                       | Gross           | Net             |
|-----------------------|-----------------|-----------------|
| Service:              | <u>(\$000s)</u> | <u>(\$000s)</u> |
| Office of the Mayor : | 2,297.1         | 2,297.1         |
|                       |                 |                 |
|                       |                 |                 |
| Total Program Budget  | 2,297.1         | 2,297.1         |

2. City Council approve the 2015 staff complement for the Office of the Mayor of 20.0 positions.

Part I:

2015 – 2017 Overview and Plan

#### Role of the Mayor

The role of the Mayor as Head of Council is:

- To act as Chief Executive Officer of the City;
- To preside over meetings of Council so that its business can be carried out efficiently and effectively;
- To provide leadership to Council;
- To represent the City at official functions; and
- To carry out the duties of the Head of Council under the City of Toronto Act, 2006.

The role of the Mayor as Chief Executive Officer of the City is:

- To uphold and promote the purposes of the City;
- To promote public involvement in the City's activities;
- To act as the representative of the City both within and outside the City, and promote the City locally, nationally and internationally; and
- To participate in and foster activities that enhance the economic, social and environmental well-being of the City and its residents.

Table 1
2015 Operating Budget and Plan by Service

|                        | 2014               |         |           |                      |                | 2015 Budget vs. 2014                         |       | Incremental Change |      |           |      |
|------------------------|--------------------|---------|-----------|----------------------|----------------|--|-------|--------------------|------|-----------|------|
| (In \$000s)            | Approved<br>Budget | Actual  | 2015 Base | 2015<br>New/Enhanced | 2015<br>Budget | 2015 Budget vs. 2014 Budget Approved Changes |       | 2016 Plan          |      | 2017 Plan |      |
| By Service             | \$                 | \$      | \$        | \$                   | \$             |  |       | \$                 | %    | \$        | %    |
| Office of the Mayor    |                    |         |           |                      |                |  |       |                    |      |           |      |
| Gross Expenditures     | 1,971.3            | 1,840.5 | 2,297.1   |                      | 2,297.1        | 325.8  | 16.5% | 61.7               | 2.7% | 53.1      | 2.3% |
| Revenue                |                    |         |           |                      |                |  |       |                    |      |           |      |
| Net Expenditures       | 1,971.3            | 1,840.5 | 2,297.1   |                      | 2,297.1        | 325.8  | 16.5% | 61.7               | 2.7% | 53.1      | 2.3% |
| Total                  |                    |         |           |                      |                |  |       |                    |      |           |      |
| Gross Expenditures     | 1,971.3            | 1,840.5 | 2,297.1   |                      | 2,297.1        | 325.8  | 16.5% | 61.7               | 2.7% | 53.1      | 2.3% |
| Revenue                |                    |         |           |                      |                |  |       |                    |      |           |      |
| Total Net Expenditures | 1,971.3            | 1,840.5 | 2,297.1   |                      | 2.297.1        | 325.8  | 16.5% | 61.7               | 2.7% | 53.1      | 2.3% |
| Approved Positions     | 19.0               | 18.0    | 20.0      |                      | 20.0           | 1.0  | 5.3%  | 0.0                | 0.0% | 0.0       | 0.0% |

The 2015 Operating Budget for the Office of the Mayor is \$2.297 million gross and \$2.297 million net. The net budget has increased by \$0.326 million or 16.5% to reflect the cost of staffing and operations for the Office of the Mayor returning to historical levels to provide integral support for the Mayor's statutory responsibilities and priorities.

The 2014 Budget comprised three components:

- A reduced Office of the Mayor budget of \$0.914 million from January 1 to November 30, 2014.
- A budget of \$0.883 million in the City Clerk's Office operating budget under the direction of the Deputy Mayor for January 1 to November 30, 2014.
- A budget of \$0.174 million for December 2014 for support to the Mayor's Office with the new term of Council.

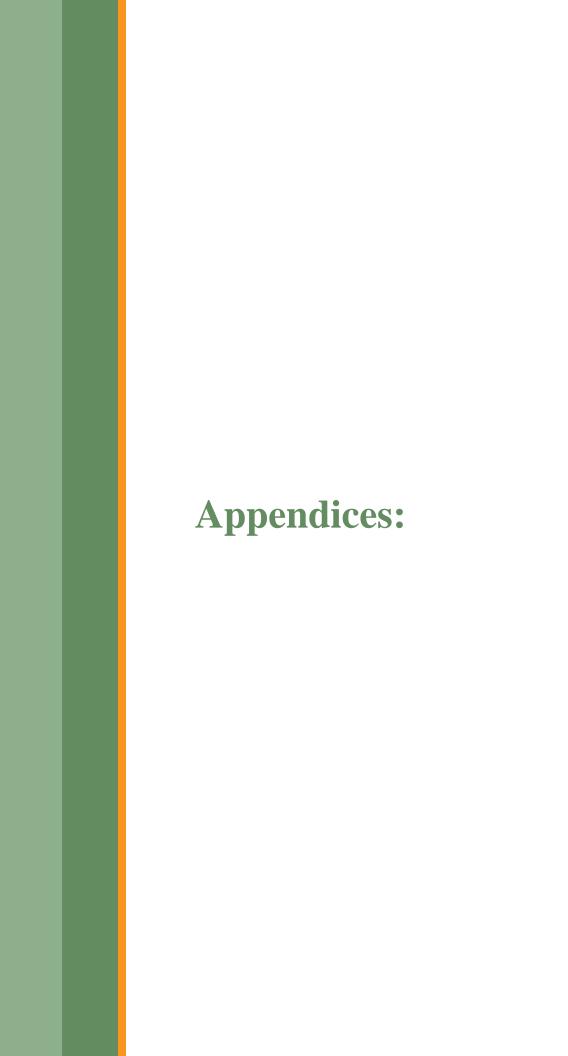
The complement of 19 was based on the 2013 approved budget of the Mayor's Office. The complement for the new Mayor's Office for the new term of council was 17 in December 2014. Approval of the 2015 Operating Budget will result in a staff complement of 20.0 positions.

The 2015 Operating Budget includes base expenditure pressures of \$0.326 million net, primarily attributable to salary and non-salary inflationary.

Key cost drivers for the Office of the Mayor are as follows:

 Salary and Benefits of \$0.317 million representing the staff requirements for the Mayor's Office.

Approval of the 2015 Base Budget will result in a 2016 incremental net cost of \$0.060 million and a 2017 incremental net cost of \$0.052 million to maintain the 2015 equivalent in staffing and non-salary requirements.



### **Appendix 1**

#### **2014 Financial Performance**

2014 Budget Variance Analysis

|                           |         |         | 2014     |         |                           |        |  |
|---------------------------|---------|---------|----------|---------|---------------------------|--------|--|
|                           | 2012    | 2013    | Approved | 2014    | 2014 Approved Budget vs.  |        |  |
|                           | Actuals | Actuals | Budget   | Actuals | Projected Actual Variance |        |  |
| (\$000s)                  | \$      | \$      | \$       | \$      | \$                        | %      |  |
| <b>Gross Expenditures</b> | 1,551.1 | 1,537.6 | 1,971.3  | 1,840.5 | (130.8)                   | (6.6%) |  |
| Revenues                  |         |         |          |         |                           |        |  |
| Net Expenditures          | 1,551.1 | 1,537.6 | 1,971.3  | 1,840.5 | (130.8)                   | (6.6%) |  |
| Approved Positions        | 18.0    | 9.0     | 19.0     | 18.0    | (1.0)                     | (5.3%) |  |

#### 2014 Experience

The Office of the Mayor budget in 2014 is comprised of three components:

- A reduced Office of the Mayor budget of \$0.914 million from January 1 to November 30, 2014
- A budget of \$0.883 million in the City Clerk's Office operating budget under the direction of the Deputy Mayor for January 1 to November 30, 2014
- A budget of \$0.174 million for December 2014 for support to the Mayor's Office with the new term of Council.

## **Appendix 2**

### 2015 Operating Budget by Expenditure Category

#### **Program Summary by Expenditure Category**

|                                    |         |         |         |         |         | 2015 Change from<br>2014 Approved<br>Budget |          |         |         |
|------------------------------------|---------|---------|---------|---------|---------|---|----------|---------|---------|
|                                    | 2012    | 2013    | 2014    | 2014    | 2015    |   |          | Pla     | n       |
| Category of Expense                | Actual  | Actual  | Budget  | Actual  | Budget  |   |          | 2016    | 2017    |
| (\$000's)                          | \$      | \$      | \$      | \$      | \$      | \$  | %        | \$      | \$      |
| Salaries and Benefits              | 1,532.0 | 1,518.6 | 1,882.7 | 1,825.4 | 2,199.6 | 316.9                                       | 16.8%    | 2,259.8 | 2,311.4 |
| Materials and Supplies             | 3.4     | 2.3     | 9.8     | 2.3     | 5.0     | (4.8)                                       | (48.8%)  | 5.1     | 5.1     |
| Equipment                          |         |         | 1.0     |         |         | (1.0)                                       | (100.0%) |         |         |
| Services & Rents                   | 12.3    | 13.4    | 70.2    | 8.2     | 87.5    | 17.3  | 24.6%    | 89.0    | 90.5    |
| Contributions to Capital           |         |         |         |         |         |   |          |         |         |
| Contributions to Reserve/Res Funds |         |         |         |         |         |   |          |         |         |
| Other Expenditures                 |         |         |         |         |         |   |          |         |         |
| Interdivisional Charges            | 3.5     | 3.3     | 7.6     | 4.6     | 5.0     | (2.6)                                       | (34.3%)  | 5.0     | 5.0     |
| otal Gross Expenditures            | 1,551.2 | 1,537.6 | 1,971.3 | 1,840.5 | 2,297.1 | 325.8                                       | 16.5%    | 2,358.9 | 2,412.0 |
| Interdivisional Recoveries         |         |         |         |         |         |   |          |         |         |
| Provincial Subsidies               |         |         |         |         |         |   |          |         |         |
| Federal Subsidies                  |         |         |         |         |         |   |          |         |         |
| Other Subsidies                    |         |         |         |         |         |   |          |         |         |
| User Fees & Donations              |         |         |         |         |         |   |          |         |         |
| Transfers from Capital Fund        |         |         |         |         |         |   |          |         |         |
| Contribution from Reserve Funds    |         |         |         |         |         |   |          |         |         |
| Contribution from Reserve          |         |         |         |         |         |   |          |         |         |
| Sundry Revenues                    |         |         |         |         |         |   |          |         |         |
| Required Adjustments               |         |         |         |         |         |   |          |         |         |
| Total Revenues                     |         |         |         |         |         |   |          |         |         |
| Total Net Expenditures             | 1,551.2 | 1,537.6 | 1,971.3 | 1,840.5 | 2,297.1 | 325.8                                       | 16.5%    | 2,358.9 | 2,412.0 |
| Approved Positions                 | 18.0    | 9.0     | 19.0    | 18.0    | 20.0    |   |          | 20.0    | 20.0    |