



MEETING WORKBOOK

Long-term planning is needed to ensure the City of Toronto runs well, spends public money wisely and delivers the programs and services residents need and want over the long term.

Use this workbook to give your input and advice to the City on these important issues

– so we can build the city we all want.

The City of Toronto's Long-Term Financial Plan will guide our financial decision-making over the long term, and put Toronto on a path to financial sustainability.



Consider your ideas and suggestions from multiple perspectives

The City is interested in your personal perspective on long-term and financial decision-making.

When the City makes decisions we take into consideration a number of critical factors, such as economic, financial, social equity, gender, environmental, and service impacts.

Throughout this workbook you will find questions for each session (which can also be completed online). When responding, consider: how would your ideas and suggestions impact the economic, financial, social equity, gender, environmental, and service goals of the city?

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SESSION 1: HOW DECISIONS ARE MADE

We want your ideas and suggestions on how the City makes decisions that have a financial impact. Using the "How Decisions Are Made" map, answer the following questions.

1. What processes, strategies or timing of decisions would improve the City's long-term and financial planning?
2. How can we better use the governance structures, processes, and powers we already have?
2. What are a second and a second are a second as a second as a second as a second in a second in a second as a se
3. What governance structures, processes, and powers are missing? What would improve the City's long-term decision making?

4. What new information and data should the City be using in their decision-making and long-term financia planning? How could our current information be improved?
5. How can the City improve its public engagement in long-term decision-making that has a financial impact? How would decision-making be affected by these improvements?
6. How can the City improve the relationship between the many people, systems and structures that make up decision-making?

SESSION 2: FINANCIAL AND OTHER DECISION-MAKING INFORMATION

Financial information (like the annual budget) and other decision-making information (like service performance) are critical to making long-term decisions that have a financial impact. We want your ideas and suggestions on how to improve the City's decision-making.

7. What information and data would help you give better input?					
8. What information a	and data would help Council n	nake better decisions?			
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SESSION 3: PUBLIC ENGAGEMENT

Civic engagement is a cornerstone of good government. The City engages the public in a wide range of ways – from formal deputations, elections and advisory bodies to issue or neighbourhood-based town halls, surveys and consultations. The public's input, advice and ideas help the City understand diverse perspectives, make service decisions and implement policies that respond to current and emerging issues. Public engagement often focuses on a single plan or strategy, annual budget or an emergency issue. Today we want your ideas on how to engage the public on longer-term goals, big-picture issues and multi-year decision-making.

9. How can the City support resident participation in the City's long-term planning and decision-making that has a financial impact?

SESSION 4: BALANCING PRIORITIES AND THE BOOKS

The debates below highlight different perspectives on the type of critical questions the City works to address when making financial and long-term plans. The questions are simply stated, but the arguments for and against can be complex, diverse and informative. Add your thoughts below each debate statement:

DEBATE STATEMENT A - "FUNDING vs ASPIRATIONS"

Agree	Yes, only approve projects and plans if we can afford it.	Disagree	No, our aspirations and vision should drive decisions, not our budget.
WHY			
	EMENT B - "FOCUSED vs MULTIPL should limit its priorities, instead of tr		n multiple priorities simultaneously
1. The City			No, the City is complex, issues don's
1. The City Agree	Yes, the City would achieve greater success and deliver on its commitments if it only focused on a limited number of priorities.	ying to accomplis	No, the City is complex, issues don't exist in silos. The City must pay attetion to a wide range of issues at the
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DEBATE STATEMENT C - "CURRENT vs NEW POWERS"

Agree	Yes, the City should have more	Disagree	No, should make better use of its
7 6.00	powers from the Province.		existing authorities.
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Thinking	about your answers, how can the City	y achieve both its	priorities and balance its books?
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	about your answers, how can the City		

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SESSION 5: YOUR BEST IDEA

IN ADDITION TO THE IDEAS AND SUGGESTIONS YOU'VE GIVEN US SO FAR...

14. What one thing could the City do implement them?	to improve how	it makes decisions	and ensure	it has the financial plan t	.0
TITLE Give "Your Best Idea" a catchy name	but make sure i	t tells others what i	t's about to	0.	
CATEGORY What category does your idea belong t	to? (Check the l	oox that reflects th	e main focu	ıs of your idea)	
How decisions are made	Public E	Ingagement		Other:	••••
Information and data	Balancir	ng the priorities			
DESCRIBE YOUR BEST IDEA Jot down a few bullet points on your ic Toronto? Who will be impacted? Will i suggestions impact the economic, fina City? Also, let us know if you've seen	t result in costs ancial, social equ	or savings to the C uity, gender, enviro	City? How v nmental, ar	vould your ideas and nd service goals of the	it
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Use the space provided on reverse side if needed

DESCRIBE YOUR BEST IDEA (continued)

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How to share your input?



At a public meeting, please leave this workbook with a facilitator.



To give your feedback by mail, please return this completed workbook to Argyle PR, attention: Ashley O'Connor 175 Bloor Street East, South Tower, Suite 1007, Toronto, ON, M4W 3R8



To complete this workbook online, please visit www.investinginTO.ca.



To learn and share, please visit www.investinginTO.ca.

How	did you hear about this	consultation	n regarding the	e City (of Toronto's Long-	Term Fina	ncial Plan?
Long the Office M5H	roviding your email address. Term Financial Plan Co Gity of Toronto Act, 200 See, Executive Management 1 2N2 – 416-338-7967 – m Su would like to receive n	onsultation. 06. Questio t, City of Too ax.greenwal	The personal in ns about this co onto – City Ha d@toronto.ca	formati ollection II, 10th	on on this form is on may be directed t Floor, East Tower, 10	collected u o: Max Gr	ınder the authority of
Your	name:		······	Email a	address:		
A lit	tle information about y	ou - all que	stions are volu	ntary			
11.	First three characters	of your pos	tal code:				
12.	What is your age?	☐ Under ☐ 15-24 ☐ 25-34		35-44 45-54 55-64		84	
13.	Housing type - please or rent costs each mor	nth.	•		•		, 00
							ive in the City of Toronto
14.	What is your annual household income before taxes?	□ \$5,00	\$5,000 0 - \$19,000 00 - \$39,999		\$40,000 - \$59,99 \$60,000 - \$79,99 \$80,000 - \$99,99 \$100,000 - \$119,9	9	\$120,000 - \$139,999 \$140,000 and over Prefer not to say
15.	Do you own a business in Toronto?	☐ Yes ☐ No	Please indicate	e how n	nany employees		

