

CAPITAL PROGRAM SUMMARY



Facilities Management and Real Estate

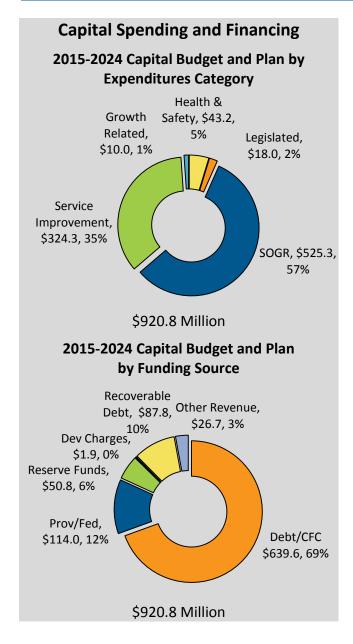
2015 – 2024 CAPITAL BUDGET AND PLAN OVERVIEW

Facilities Management and Real Estate (FM&RE) has lead responsibility for capital preservation, repairs and improvements for more than 400 City-owned facilities with an approximate replacement value of \$4.2 billion including Union Station, covering more than 9.6 million square feet.

FM&RE continues to implement large scale, multi-year major capital projects, including *Union Station Revitalization, St. Lawrence Market North Redevelopment* and completing the final stages of the *Nathan Phillips Square Revitalization* and *Old City Hall HVAC and Electrical Upgrades*.

The 2015 – 2024 Capital Plan focuses on addressing core state of good repair and essential life cycle replacement projects so that all users of City facilities can enjoy safe and functional environments. The 10-Year Capital Plan incorporates additional debt funding of \$125.030 million to address the escalating state of good repair backlog identified in recent building condition assessments in order to bring down the projected SOGR backlog from 12.1% to 9.6% over 10-year period and deliver new service improvement projects.

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Where does the money go?

The 2015 – 2024 Capital Budget and Plan totalling \$920.8 million provides funding for:

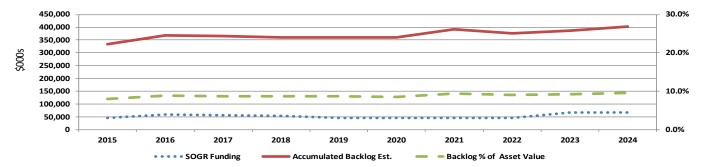
- State of Good Repair (SOGR) projects representing the largest portion of funding to maintain assets, including structural repairs, re-roofing, and renovations to mechanical and electrical work.
- Service Improvements, which is comprised of large scale, multi-year redevelopment and revitalization capital projects.
- Health and Safety projects related to emergency repairs and corporate security.
- Legislated projects such as environmental remediation and barrier free/accessibility.
- Growth related projects such as Strategic Property Acquisitions.

Where does the money come from?

- New debt funding of \$639.586 million, which exceeds the debt target by \$125.030 million over the 10-year period mainly due to additional investments to address facilities SOGR backlog.
- Provincial/Federal grants are primarily used to fund the Union Station Revitalization project.
- Recoverable debt which will be repaid through future streams of leasing revenues generated from Union Station and St. Lawrence Market upon completion.
- Other sources of funding of \$79.409 million: reserve/reserve funds, development charges, and funding from third parties such Toronto Parking Authority and VIA Rail mainly for major capital projects, as noted above.

State of Good Repair Backlog

Included in the cash flow funding of \$525.311 for SGOR has added investment of \$103.528 million to address the facilities backlog in the 10-Year Capital Plan. The SOGR backlog as a % of asset replacement value will increase from 8.0% in 2015 to 9.6% in 2024.



Key Challenges & Priority Actions

State of Good Repair (SOGR) Backlog – Maintaining aging infrastructure continues to be a significant challenge.

- ✓ The 10-Year Capital Plan provides additional funding of \$103.528 million to address critical SOGR projects over and above the debt funding envelope.
- ✓ Through the Facilities Transformation Project, continue to implement a standard and streamlined process to expedite building condition assessments in determining SOGR backlog.

Capacity and Readiness to Spend – The Program has been experiencing low readiness and/or capacity to spend in delivery of capital projects with an average spending rate at 50% over the past five years. The low spending rate is mainly attributable to large scale, multi-year capital projects. Excluding large major projects, the spending rate over this period is approx. 60%.

- ✓ Creation of a Project Management Office (PMO) within the Facilities Design Construction unit, responsible for setting standards and optimizing the use of capital funding to address the program needs.
- ✓ Implementation of effective capital project management tools such as Project Tracking Portal and Management Reporting Initiative to improve time and milestone monitoring, financial reporting and performance measures (\$3.666 million).
- ✓ Continue alignment of cash flow funding with actual spending, progress and expected completion of projects. Following a detailed review, adjustments have been made to the timing of cash flow funding for SOGR and major capital projects by deferring cash flow funding of \$122.777 million to future years in the 10-Year Capital Plan.

2015 Capital Budget Highlights

The 2015 Capital Budget for FM&RE of \$248.297 million, including carry forward funding, will:

- Deliver Health & Safety and Legislated requirements such as barrier free access, environmental remediation, security program and emergency capital repairs (\$11.549 million).
- Address State of Good Repair backlog (\$59.466 million).
- Continue Service Improvement projects including delivery of major capital projects such as Union Station Revitalization, St. Lawrence Market North Redevelopment, Nathan Phillips Square Revitalization and Old City Hall (\$160.615 million), and Growth related projects (\$16.666 million).









COUNCIL APPROVED BUDGET

City Council approved the following recommendations:

- 1. City Council approve the 2015 Capital Budget for Facilities Management and Real Estate with a total project cost of \$68.116 million, and 2015 cash flow of \$248.297 million and future year commitments of \$294.078 million comprised of the following:
 - a) New Cash Flow Funds for:
 - 67 new / change in scope sub-projects with a 2015 total project cost of \$68.116 million that requires cash flow of \$34.414 million in 2015 and future year cash flow commitments of \$28.160 million in 2016; \$5.279 million for 2017; \$0.130 million for 2018; and \$0.133 million for 2019.
 - ii. 82 previously approved sub-projects with a 2015 cash flow of \$75.702 million; and future year cash flow commitments of \$179.484 million in 2016 and \$80.893 million for 2017.
 - b) 2014 approved cash flow for 89 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$138.182 million.
- 2. City Council approve the new debt service costs of \$0.403 million in 2015 and incremental debt costs of \$3.048 million in 2016, \$2.790 million for 2017; \$0.100 million for 2018; \$0.018 million for 2019; and \$0.015 million for 2020 resulting from the approval of the 2015 Capital Budget, to be included in the 2015 and future year operating budgets.
- 3. City Council consider the operating costs of \$0.070 million net in 2016; \$0.015 million net in 2017; and \$0.015 million net in 2018 resulting from the approval of the 2015 Capital Budget for inclusion in the 2015 and future year operating budgets.
- 4. City Council approve the 2016 2024 Capital Plan for Facilities Management and Real Estate totalling \$516.589 million in project estimates, comprised of \$39.417 million in 2016; \$58.698 million for 2017; \$65.478 million for 2018; \$53.568 million for 2019; \$50.843 million for 2020; \$52.749 million for 2021; \$52.315 million for 2022; \$71.239 million for 2023; and \$72.282 million in 2024.
- 5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Part I:

10-Year Capital Plan

10 Year Capital Plan

Table 1a 2015 Budget, 2016-2019 Capital Plan

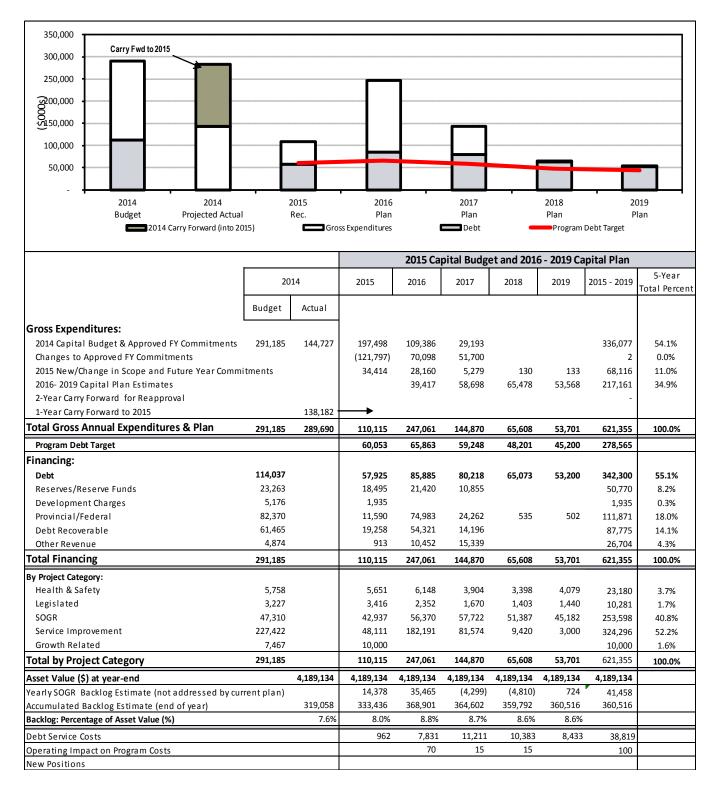
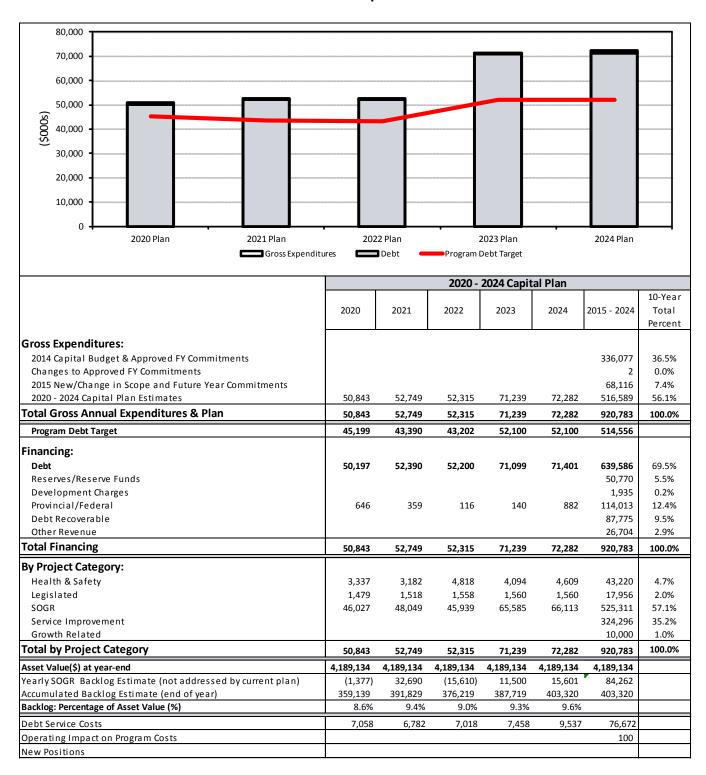


Table 1b 2020 - 2024 Capital Plan

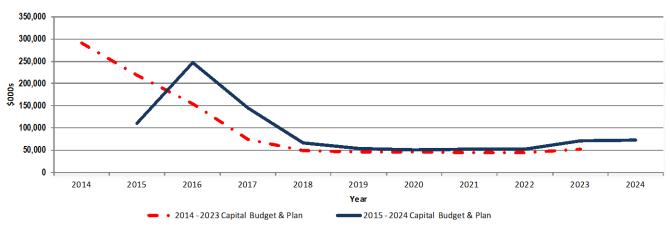


Key Changes to the 2014 - 2023 Approved Capital Plan

The 2015 Capital Budget and the 2016 - 2024 Capital Plan reflects a decrease of \$97.243 million in capital funding from the 2014 to 2023 Approved Capital Plan.

The table and chart below provide a breakdown of the \$97.243 million or 9.6% decrease in the Capital Program on an annual basis from 2014 to 2024.

Chart 1
Changes to the 2014 -2023 Approved Capital Plan (In \$000s)



(\$000s)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
2014 - 2023 Capital Budget & Plan	291,185	218,343	154,325	74,285	48,794	45,778	45,462	43,743	43,549	52,562	
2015 - 2024 Capital Budget & Plan		110,115	247,061	144,870	65,608	53,701	50,843	52,749	52,315	71,239	72,282
Change %		(49.6%)	60.1%	95.0%	34.5%	17.3%	11.8%	20.6%	20.1%	35.5%	
Change \$		(108,228)	92,736	70,585	16,814	7,923	5,381	9,006	8,766	18,677	

10-Year Total 1,018,026 920,783 (9.6%) (97,243)

As made evident in the chart above, the \$97.243 million decrease in the Capital Program reflects a gradual return to average funding levels for Facilities Management & Real Estate capital projects.

The 2014 Approved Capital Budget includes 2013 carry forward funding of \$129.684 million for major projects such as Nathan Phillips Square Revitalization and Old City Hall HVAC and Electrical Upgrades, which are progressing towards completion.

As reflected in Table 2 on the following page, changes to the 2014 – 2023 Approved Capital Plan, specifically the \$121.660 million increase in capital funding over the nine common years of the Capital Plans (2015 – 2023) arise from the reprioritization of Facilities Management and Real Estate's capital projects based on the following factors:

- Additional funding required for addressing critical and imminent State of Good Repair (SOGR) backlog needs to contain the escalating SOGR backlog based on updated Building Condition Assessment (BCA) results over the 10-year timeframe.
- Strategic and operational needs driven by Toronto Fire Services, including installing emergency generators and addressing critical SOGR at Fire Halls over and above the previous 10-Year Approved Capital Plan's project plan.

 Allocation of resources guided by City Council's decisions on strategic property acquisitions and the rehabilitation of the Western Channel Dockwall for consideration as part of the 2015 Budget process.

A summary of project changes for the years 2015 to 2023 totalling \$121.660 million are provided in Table 2 below:

Table 2
Summary of Project Changes (In \$000s)

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
291,185	218,343	154,325	74,285	48,794	45,778	45,462	43,743	43,549	52,562	
	110,115	247,061	144,870	65,608	53,701	50,843	52,749	52,315	71,239	72,282
	(108,228)	92,736	70,585	16,814	7,923	5,381	9,006	8,766	18,677	
		291,185 218,343 110,115	291,185 218,343 154,325 110,115 247,061	291,185 218,343 154,325 74,285 110,115 247,061 144,870	291,185 218,343 154,325 74,285 48,794 110,115 247,061 144,870 65,608	291,185 218,343 154,325 74,285 48,794 45,778 110,115 247,061 144,870 65,608 53,701	291,185 218,343 154,325 74,285 48,794 45,778 45,462 110,115 247,061 144,870 65,608 53,701 50,843	291,185 218,343 154,325 74,285 48,794 45,778 45,462 43,743 110,115 247,061 144,870 65,608 53,701 50,843 52,749	291,185 218,343 154,325 74,285 48,794 45,778 45,462 43,743 43,549 110,115 247,061 144,870 65,608 53,701 50,843 52,749 52,315	291,185 218,343 154,325 74,285 48,794 45,778 45,462 43,743 43,549 52,562 110,115 247,061 144,870 65,608 53,701 50,843 52,749 52,315 71,239

2015 - 2	2023 Total
	726,841
	848,501
	121,660

	Total Project Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2015 - 2023	2024	Revised Total Project Cost
Previously Approved													
Toronto Strong Neighbourhoods Stratetgy	12,000	(2,620)			2,620								12,000
St. Lawrence Market North Redevelopment	91,458	(23,365)	18,624	4,741									91,458
Union Station Revitalization	796,400	(96,848)	53,598	43,250									796,400
CCTV Infrastructure Enhancement	7,600	(676)	(324)	1,000									7,600
Project Tracking Portal (PTP) Implementation	1,812	(266)	266										1,812
CCOO Mgmt Reporting Initiative (MRI)	2,145	(905)	695	210									2,145
Relocation of Communication Room at 703 Don Mills Road	3,601	(1,250)	(1,250)	2,500									3,601
Replacement of Natural Gas Generators	1,744	1,744	(1,744)										1,744
Other Miscellaneous SOGR Adjustments		1,409	2,300	(3,975)	(58)	(77)	381	6	(234)	(323)	(571)		(571)
Total Previously Approved		(122,777)	72,165	47,726	2,562	(77)	381	6	(234)	(323)	(571)		
New													
Strategic Property Acquisitions		10,000									10,000		10,000
Rehabilitation of Western Channel Dockwall		100	2,000	4,400							6,500		6,500
Emergency Generators for Fire Halls		500	3,000	3,000	3,000	3,000					12,500		12,500
City Hall Council Chamber HVAC		225	1,785								2,010		2,010
City Hall Elevators 15, 16, & 17		374	1,885								2,259		2,259
NYCC Window Glazing System & Roof Maintenance		450	3,737	3,736	3,736						11,659		11,659
NYCC Replacing Building Drainage Piping		300	1,500	1,500	1,500						4,800		4,800
703 Don Mills Rd Communication Services Rooms Relocation		100	2,900	3,000							6,000		6,000
703 Don Mills Rd Resiliency		100	664	4,023	4,016						8,803		8,803
Access Controls for Toronto Fire Services Facilities			200								200		200
Address Critical SOGR Backlog - Fire Services		1,900	900	1,200							4,000		4,000
Address Critical SOGR Backlog - General		500	2,000	2,000	2,000	5,000	5,000	9,000	9,000	19,000	53,500	19,300	72,800
Environmental												4,060	4,060
Re-roofing												3,803	3,803
Structural/Building Envelope												17,474	17,474
Mechanical and Electrical												14,365	14,365
Sitework												4,464	4,464
Renovations												4,207	4,207
Emergency Capital Repairs												3,759	3,759
Security												850	850
Total New		14,549	20,571	22.859	14,252	8.000	5.000	9.000	9.000	19,000	122.231	72,282	030
Total Change	15	(108,228)	92,736	70,585	16,814	7,923	5,381	9,006	8,766		121,660	72,282	

Significant Capital Project Changes in Facilities Management and Real Estate (FM&RE):

Cash flow funding for the following Facilities Management and Real Estate capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

- Toronto Strong Neighbourhoods Strategy During the 2014 Budget process, Council approved this project with an annual cash flow of \$3.0 million commencing in 2015 to 2018 for a total project cost of \$12.0 million to develop capital infrastructure in Neighbourhoods Improvement Areas.
 - The 2015 Capital Budget provides partnership funding with Toronto Community Housing Corporation (TCHC) in the amount of \$0.380 million to renovate a basement facility located at 90 Mornelle Court, as part of building a community hub where residents can gather and community agencies and the City of Toronto can deliver programs and services to residents.

- ➤ The remaining cash flow of \$2.620 million has been deferred to future years. More detailed analysis of the strategy's resourcing requirements is underway on options and priorities to ensure broader implementation of the strategy.
- St. Lawrence Market North Redevelopment Cash flow funding has been revised to defer \$23.365 million from 2015 to 2016 and 2017 due to revised timelines for the award of the construction contract for the new facility (expected by spring 2015). This accounts for the potential impact of the archeological assessment of the site prior to the construction, which could have a 6-month impact on the schedule.
 - The construction of a temporary market began at the end of 2014. The demolition of the existing market will take place during 2015 and the majority of the construction of the new St. Lawrence Market North (SLMN) building will occur in 2016.
 - ➤ The original completion timeline was revised during 2013 and early 2014 due to the need for design changes and to secure additional funding to account for increased project costs based on the latest estimates received from consultants. The project also experienced additional delays working through design changes requested by various stakeholders and reconciling the issues with the design consultant to align the design with revised approved budget. As a result of these issues, the expected completion date has been revised to 2017.
- Union Station Revitalization The project experienced delays during Phase 1, which were mainly
 due to found site conditions such as heritage and environmental elements including designated
 substances requiring additional work such as preserving the heritage aspects and assessing and
 safely removing substances.
 - The need for coordination amongst many stakeholders and other projects in the precinct have also contributed to the deferral of Phases 2 and 3, which will not begin until 2015, including Phase 2 of the NW PATH which has been deferred until after the Pan Am Games.
 - As such, the cash flows have been revised to defer \$96.848 million from 2015 to 2016 and 2017 to reflect these delays in the 2015 2024 Capital Budget and Plan.
- Closed Circuit Television (CCTV) Infrastructure Enhancement \$1.000 million in cash flow funding has been deferred to 2017 to coincide with the new technology in the marketplace. This previously approved project provides ongoing funding to replace the City's CCTV infrastructure components at the end of their lifecycle, including equipment, monitors, and network requirements for video transmission.
- Project Tracking Portal (PTP) Implementation \$0.266 million in cash flow funding has been deferred to 2016 for completion to reflect the need for sustainment and ongoing support for the roll-out phase in Q1 of 2016. This project, which was approved by City Council during the 2014 Budget process, provides an effective management tool allowing for dashboard views of the portfolio of capital projects, including timelines and milestones tracking.
- Management Reporting Initiative (MRI) \$0.905 million has been deferred to 2016/2017 to better match cash flows with the revised timeline of the project due to the capacity of resources required to support implementation of the project. This project which was approved by City Council during the 2014 Budget process provides a tool to track performance measures, prepare financial reports and identify and address potential issues for capital projects in a timely manner.

- Relocation of a Communication Room at 703 Don Mills Road This project currently provides funding for the relocation of one communication room located at the west side of the building. \$2.500 million cash flow funding has been deferred to 2017 to coincide with new projects for the same location in the 2015 2024 Capital Budget and Plan. Facilities Management is developing a plan with a long-term view, to relocate all three of the communication rooms to permanent and secure locations above grade as a result of structural damages in the basement, and upgrade the building to increase the resiliency to extreme weather. By deferring the previously approved relocation of one communication room, Facilities Management can relocate and upgrade all three rooms together, which will result in better coordination, cost savings and an improved building that will meet operating requirements.
- Replacement of Natural Gas Generators \$1.744 million cash flow funding has been accelerated from 2016 to 2015 to expedite the replacement of diesel generators with natural gas for Scarborough Civic Centre, East York Community Centre, Toronto Archives, and the headquarters of Toronto Public Heath located at 277 Victoria Street. The replacements will enhance the resiliency of infrastructure and services to extreme weather events. These sites will be enrolled in the Demand Response Program once the project is complete.
- Various State of Good Repair (SOGR) Adjustments to cash flow funding are necessary for miscellaneous projects to address critical SOGR needs.

New projects totalling \$122.231 million have been added to the 2014 – 2023 Approved Capital Plan:

- New cash flow funding is included to address critical State of Good Repair that requires immediate actions identified in the recent Building Condition Assessments (BCA). In order to contain the escalating SOGR backlog, an additional \$78.228 million of funding is included in the 10-Year Capital Plan.
- Relocation of Additional Two Communication Services Rooms at 703 Don Mills Road (\$6.000 million) to more secure locations above grade ensures critical equipment is secure.
- 703 Don Mills Road Resiliency (\$8.803 million) involves upgrades to critical systems and infrastructure of the building to increase the resiliency to extreme weather and improve the overall efficiency of operating and maintaining the facility.
- Strategic and operational needs of client Programs include installing Emergency Generators
 (\$12.500 million) and Security Access Controls (\$0.200 million) at all Fire Halls and facilities for
 Toronto Fire Services.
- New funding of \$6.500 million is included for the Western Channel Dockwall project. Rehabilitation
 of the concrete cap is necessary to prevent further deterioration of the dockwall.
- Strategic Property Acquisitions require new funding of \$10.000 million in the 10-Year Capital Plan for this strategic initiative recently approved by Council to allow the City to take advantage of opportunities to acquire property and/or land that could benefit the City when they become available on the market. Real Estate will report back to City Council on all properties acquired pursuant to this strategic property acquisitions framework as part of the regular semi-annual reporting on all real estate transactions.

\$ Million

2015 - 2024 Capital Plan

2015

2016

■ Health & Safety

2017

Legislated

2018

250,000 200,000 150,000 50,000

2020

■ Service Improvement

2021

2022

■ Growth Related

2023

2024

Chart 2
2015 – 2024 Capital Plan by Project Category (In \$000s)

As illustrated in the chart above, the 10-Year Capital Plan for Facilities Management and Real Estate (FM&RE) of \$920.783 million provides 57.1% funding for State of Good Repair (SOGR) projects as priorities and 35.2% for Service Improvement projects. Health & Safety and Legislative mandated projects represent 6.7% and Growth Related projects represent the remaining 1.0%, which provides funding for Strategic Property Acquisitions approved by City Council in 2014.

■ SOGR

2019

- High level of cash flow funding has been dedicated to Service Improvement projects in 2015, 2016 and 2017.
- All funding beyond 2018 will be dedicated to SOGR to ensure that City facilities are maintained technology is maintained in state of good repair so that users can enjoy safe and functional environments.

Table 3
Summary of Capital Projects by Category (In \$000s)

	Total App'd Cash Flows to Date*	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total	Total Project Cost
Total Expenditures by Category	to Dute												
Health & Safety													
Emergency Repairs		2,367	2,826	3,054	2,548	3,229	2,487	2,332	3,968	3,244	3,759	29,814	
Global Corp Security Program		1,150	1,050	850	850	850	850	850	850	850	850	9,000	
Replacement of Diesel with Natural Gas Generators		2,134	1,798									3,932	
Others			474									474	
Sub-Total		5,651	6,148	3,904	3,398	4,079	3,337	3,182	4,818	4,094	4,609	43,220	
Legislated													
Environmental Remediation		1,446	1,342	1,670	1,403	1,440	1,479	1,518	1,558	1,560	1,560	14,976	
Barrier Free / Equity		987										987	
Others		983	1,010									1,993	
Sub-Total Sub-Total		3,416	2,352	1,670	1,403	1,440	1,479	1,518	1,558	1,560	1,560	17,956	
State of Good Repair													
Re-Roofing		1,286	671	1,326	505	1,190	905	1,754	3,723	5,534	3,803	20,697	
Structural / Building Envelope		10,959	18,469	16,597	16,143	16,641	15,993	14,315	10,383	15,713	17,474	152,687	
Mechanical and Electrical		17,322	12,578	17,003	17,436	15,917	11,068	10,991	15,591	15,536	14,365	147,807	
Sitework		1,389	347	569	738	4,018	5,070	6,195	1,849	2,690	4,464	27,329	
Renovations		4,148	6,061	2,241	5,183	1,974	5,991	5,604	5,043	4,612	4,207	45,064	
Yards Consolidation Study						309	2,000	190				2,499	
Physical Security Capital Plan		700	750									1,450	
Environmental for Scarborough Civic Centre		120	123	127	130	133			350	2,500	2,500	5,983	
Old City Hall Revitalization	33,935	2,964										2,964	36,899
City Hall Council Chamber HVAC		225	1,785									2,010	2,010
City Hall Elevators 15, 16 & 17		374	1,885									2,259	2,259
Rehabilitation of Western Channel Dockwall		100	2,000	4,400								6,500	6,500
NYCC Window Glazing System & Roof Maintenance		450	3,737	3,736	3,736							11,659	11,659
NYCC Replacing Building Drainage Piping		300	1,500	1,500	1,500							4,800	4,800
703 Don Mills Road Communication Svcs Rooms Relocation		100	2,900	3,000	4.046							6,000	6,000
703 Don Mills Road Resiliency		100	664	4,023	4,016							8,803	8,803
Address SOGR Backlog - Fire Services Address SOGR Backlog - General		1,900 500	900 2,000	1,200 2,000	2,000	5,000	5,000	9,000	9,000	19,000	19,300	4,000 72,800	4,000 72,800
Sub-Total	33,935	42,937	56,370	57,722	51,387	45,182	46,027	48,049	45,939	65,585	66,113	525,311	155,730
Service Improvements	33,333	42,337	30,370	37,722	31,307	43,102	40,027	40,043	43,333	03,363	00,113	323,311	133,730
Union Station Revitalization	584,617	35,094	125,440	51,249								211,783	796,400
St. Lawrence Market North Redevelopment	15,245	7,267	46,831	22,115								76,213	91,458
CCOO Mgmt Reporting Initiative (BI)	941	7,207	905	210								1,204	2,145
Project Tracking Portal Implementation	807	740	265	210								1,005	1,812
Corporate Facilities Refurbishment Program	507	1,614	1,000	1,000	800							4,414	1,012
CCTV Infrastructure Enhancement		1,014	1,000	1,000	555							3,251	
Toronto Strong Neighbourhoods Strategy		380	3,000	3,000	5,620							12,000	12,000
Emergency Generator for Fire Halls		500	3,000	3,000	3,000	3,000						12,500	12,500
Access Controls for Fire Services Locations			200	.,	-,	-,						200	200
Others		1,176	550									1,726	
Sub-Total	601,610	48,111	182,191	81,574	9,420	3,000						324,296	916,515
Growth Related													
Strategic Property Acquisitions		10,000										10,000	10,000
Sub-Total		10,000										10,000	10,000
Total Expenditures by Category	635,545	110,115	247,061	144,870	65,608	53,701	50,843	52,749	52,315	71,239	72,282	920,783	1,082,245

2015 - 2024 Capital Projects

The 10-Year Capital Plan supports Facilities Management and Real Estate's objectives of maintaining the State of Good Repair for more than 400 facilities and buildings and implementing existing and new service improvement projects for the City of Toronto and client Programs.

Health and Safety

- Major Health and Safety projects include:
 - ➤ Cash flow funding of \$29.814 million for unexpected and emergency capital repairs at various City facilities arising in 2015;
 - > \$9.000 million for the Corporate Global Security Program to ensure that facilities meet prescribed security standards; and

➤ \$3.932 million to expedite the replacement of diesel generators with natural gas for various facilities including Scarborough Civic Centre, East York Community Centre, Toronto Archives, and the headquarter of Toronto Public Heath located at 277 Victoria Street.

Legislated

- Major Legislated projects include cash flow funding of \$17.956 or 2.0% of the total 10-Year Capital Plan.
 - ➤ Legislated projects address provincially and federally required capital repairs such as retrofits to create barrier free access, environmental remediation of designated substances, essential audits, and annual surveys and sampling.

State of Good Repair (SOGR)

- The main objective of the 10-Year Capital Plan is to ensure that facilities are maintained in a state of good repair so that users can enjoy safe and functional environments. SOGR projects include hundreds of projects in various groupings that focus on the following types of capital maintenance: re-roofing, structural / building envelope, mechanical and electrical upgrades, site-work and renovations. These projects ensure that approximately 400 buildings and facilities are maintained in a state of good repair.
- Other major previously approved SOGR projects include upgrades to HVAC systems at Old City Hall to be completed in 2015, Yards consolidation study to review the most efficient use of land resources and monetization of land assets that are not being used to their potential, physical security plan, and the environmental work and remediation for Scarborough Civic Centre.
- SOGR projects account for \$525.311 million or 57.1% of the total 10-Year Capital Plan. FM&RE has
 identified additional funding needs for critical issues that are over and above the 2014 Approved
 SOGR funding envelope.
- The 10-Year Capital Plan incorporates a new investment of \$118.831 million dedicated for the following 9 new SOGR capital projects:
 - ➤ City Hall Chamber HVAC (\$2.010 million) Current heating, ventilation, and air-conditioning (HVAC) system in the Council Chamber was installed in 1965 and is nearing the end of its useful life. New HVAC systems, piping and controls for the Council Chamber are required. The cash flows are for investigation, assessment and engineering design in 2015 prior to the full replacement in 2016.
 - City Hall Elevators 15, 16 & 17 (\$2.259 million) Three elevators, which are located at the rotunda in City Hall to provide the public and Councillors access to the Council Chamber, constantly require repairs and maintenance throughout. The project involves the replacement of the existing aging elevators and conversion of the buried hydraulics to above ground. The project cost is estimated based on the results and outcome of the inspection completed in 2013 feasibility study.
 - ➤ Rehabilitation of Western Channel Dockwall (\$6.500 million) Due to concerns of the condition and structural integrity of the dockwall, City of Toronto staff engaged a consulting firm to undertake an engineering assessment of the northern edge of the Western Channel to determine the condition of the dockwall and develop an approach for rehabilitation. The

engineering assessment has confirmed that the structure of the dockwall is sound, however, encapsulation and rehabilitation of the concrete cap is necessary to prevent further deterioration. At its meeting of May 6, 2014, City Council directed staff to establish a capital project for the Rehabilitation of the Western Channel Dockwall to be included in the 2015 – 2024 Capital Budget and Plan for consideration as part of the 2015 Budget process. The estimated project cost is subject to a cost sharing agreement between the three orders of government. Construction will only occur once all funds are received from the federal and provincial partners.

- ➤ NYCC Window Glazing System and Roof Maintenance (\$11.659 million) The existing sloped glazing window system needs to be completely replaced at North York Civic Centre (NYCC). The existing roofing membrane is an older inverted roof system that has been deteriorating resulting in numerous water leaks penetrating into the main building interior. In addition, the roof anchoring / rigging equipment systems have been declared unsafe to meet the industry standard and require retrofit work to meet requirements. The cash flow funding of \$0.450 million in the 2015 Capital Budget is to retain professional architect services to undertake a feasibility study and provide conceptual design solutions.
- ➤ NYCC Building Storm and Sewer Drainage Piping Replacement (\$4.800 million) The existing drainage piping, installed in 1976, is rusting and as a result, leaks have developed. The piping is at the end of its useful life as the condition of the piping is worn-out and requires frequent maintenance. In addition, the floor drains in the underground parking garage have deteriorated and require replacement. Therefore, there is an urgency to schedule the drainage piping for replacement to avoid the unexpected piping failure.
- ➤ Relocation of Additional Two Communication Services Rooms at 703 Don Mills Road (\$6.000 million) Relocate existing below grade communication rooms to more secure locations above grade to ensure critical equipment is stored in a location that is not susceptible to potential structural damages, accidental discharge of a wet sprinkler system, flooding or sewer backup.
- ➤ 703 Don Mills Road Resiliency (\$8.803 million) Upgrades to critical systems and infrastructure of the building are required to increase the resiliency to extreme weather and improve the overall efficiency of operating and maintaining the facility. The upgrades will include major reconfiguration and enhancement of the existing critical power distribution and installation of a breaker automation system, redundant pumps and a second chilled water riser loop.
- Critical SOGR Backlog for Fire Services (\$4.000 million) FM&RE maintains 96 Fire Halls and facilities for Toronto Fire Services. The average age of each fire hall is 53 years, including 2 stations that are 136 years old (built in 1878).
 - Based on the results of the Building Condition Assessment (BCA) and in consultation with Fire Services, FM&RE has identified a number of Fire Halls which urgently require immediate SOGR attention to ensure they are maintained to continue meeting the operational needs. This results in an increase of \$4.000 million in SOGR funding over and above the funding envelope for Fire Services within the FM&RE's Approved 2014 – 2023 Capital Plan.
 - These additional capital investments focus on preventive maintenance and will relieve the operating cost pressures which have been increasing over the past few years within the Fire

Services' Operating Budgets due to lack of capital funding. Based on the critically of the Fire Halls, these include the following:

- Fire Hall 312 located at 260 Adelaide Street West to address pavement issue that is causing health and safety hazard.
- o Fire Hall 331 located at 33 Claremont Street for roofing and mechanical work.
- o Fire Hall 413 located at 1549 Albion Road for door repairs and mechanical work.
- Fire Hall 426 located at 140 Landsdowne Avenue for roofing and window repairs.
- Fire Hall 442 located at 2015 Lawrence Avenue West for mechanical, site-work and roofing.
- ➢ General SOGR Backlog (\$72.800 million) FM&RE has placed a greater emphasis on completing Building Condition Assessments (BCA) through staff and external professional consultants as part of its effort to improve asset lifecycle management and more accurately identify and represent critical SOGR needs in the portfolio. During 2014, Facilities Management completed BCAs for 85 buildings in the portfolio. The results from BCAs are identifying SOGR needs and increasing accumulated SOGR backlog estimates. To address the escalating SOGR backlog, additional funding of \$72.280 million for critical SOGR has been included in the 10-Year Capital Plan for FM&RE. Facilities Management will continue to analyze and assess needs and issues of facilities throughout 2015 in order to develop a concrete plan to deploy the new funding to address the growing backlog across its portfolio.

Service Improvements

- Service Improvement projects, including previously approved and new, account for \$324.296 million or 35.2% of the total 10-Year Capital Plan. Previously approved projects are proceeding on course with cash flows as planned amounting to \$311.596 in the 10-Year Capital Plan. The FM&RE capital program will continue:
 - ➤ Union Station Revitalization (\$211.783 million) Union Station is the largest transportation hub in the country, handling 65 million of passengers annually and expected to double by 2021. It is currently undergoing an entire revitalization in order to accommodate the increasing volumes and turn the landmark facility into transportation, commercial and retail centre. This includes the excavation for a new retail concourse level, construction of a new concourse for GO Transit, restoration of the VIA concourse and renovations to the West Wing and Centre Block of the Station. In addition, a new tunnel (Northwest PATH) will be constructed that will link Union Station to the PATH system by extending along York Street to Wellington Street West. Expected completion of this transformation is 2017 including the Northwest PATH.
 - ➤ St. Lawrence Market North Redevelopment (\$76.213 million) The project requires demolishing the existing north building and replacing it with a multi-storey, multi-purpose facility housing a public market at ground level, compatible ancillary uses on a mezzanine overlooking the market hall, multi-levels of Provincial Offenses Act traffic courts for Court Services, and three levels of public parking below grade for the Toronto Parking Authority. The construction of a temporary market has begun at the end of 2014 and the demolition of the existing north market will

- commence in 2015 followed by the construction of the new north building. The project is scheduled for completion in 2017.
- ➤ The CCOO Management Reporting Initiative and Project Tracking Portal (\$2.209 million) Implementation of both management tools will provide Facilities Management with the ability to better track progress, milestones, performance measures and financial reporting in dashboard views and identify and address potential issues in a timely manner with the aim of improving project delivery and spending rate.
- Corporate Facilities Refurbishment Program (\$4.414 million) This project provides funding for implementing multi-year, phased refurbishment of City-owned office space in order to achieve maximum space utilization by increasing space density and accommodating the emerging and ongoing consolidation and co-location needs of various City Programs.
- > CCTV Infrastructure Enhancement (\$3.251 million) This project replaces the City's closed circuit television infrastructure, including equipment, monitors and network requirements for video transmission, which are at the end of their lifecycle.
- ➤ Toronto Strong Neighbourhoods Strategy (\$12.000 million) —The objective of the project is to support healthy communities across the City of Toronto through investing in people, programs and facilities in designated Neighbourhood Improvement Areas (NIA). The 2015 Capital Budget provides partnership funding in the amount of \$0.380 million for Toronto Community Housing Corporation (TCHC) to renovate a basement facility located at 90 Mornelle Court as part of building a community hub where residents can gather and community agencies and the City of Toronto can deliver programs and services to residents. The strategy involves partnering with residents, businesses and agencies. Detailed analysis on options and priorities for the strategy's broader implementation and resourcing requirements are underway.
- Within this project category, new cash flow funding of \$12.700 million is dedicated to the following
 2 new capital projects both for Toronto Fire Services:
 - ➤ Emergency Generators for Fire Halls (\$12.500 million) This project is in response to Council's direction to enhance the resilience of infrastructure and services in the event of extreme weather conditions, power outages and blackouts. The implementation plan will be a multi-year phased approach beginning with data gathering. The cash flow funding will enable FM&RE to perform feasibility and engineering studies for each location to identify types (gas/diesel), capacity, and location (indoor/outdoor) for the generators before full implementation at fire halls across the City of Toronto. Currently, the fire halls are not installed with emergency generators and/or any backup power systems. Upon completion of the project, the fire halls will be functional and responsive to emergency situations during prolong power outages, blackouts and severe weather conditions such as ice storm in December 2013.
 - ➤ Access Controls for all Fire Facilities and Stations (\$0.200 million) Toronto Fire Services has identified a need for the installation of new electronic access control systems consisting of card readers, along with intrusion detection and CCTV systems at all fire facilities and stations. Current access controls simply consists of manual and push button locks. In 2016, Corporate Security staff will conduct a comprehensive review of existing control systems to assess the needs and requirements for each building and facility and will develop a full implementation plan and project cost estimates in a budget process in the future.

Growth Related

- The 10-Year Capital Plan provides new funding of \$10.000 million for the acquisition of property that is considered strategically important to the City of Toronto. Funding will be provided from the Land Acquisition Reserve Fund as approved by City Council at its meeting of August 25, 2014 meeting. Funds available for acquisition of strategic properties will place the City of Toronto in a better position to achieve both long and short term objectives by:
 - Providing flexibility to purchase property that serves municipal priorities under circumstances which could not be foreseen at the time of annual budget process, without missing opportunities.
 - > Reducing overall costs associated with real estate acquisitions.
 - ➤ Reducing the number of expropriations and related compensation costs.
 - Enabling the City to proactively pursue property that becomes available and respond to favourable opportunities in the marketplace, including foreclosures and powers of sale.



Chart 3
2015 – 2024 Capital Plan by Funding Source (In \$000s)

The 10-Year Capital Plan of \$920.783 million cash flow funding will be financed by the following sources:

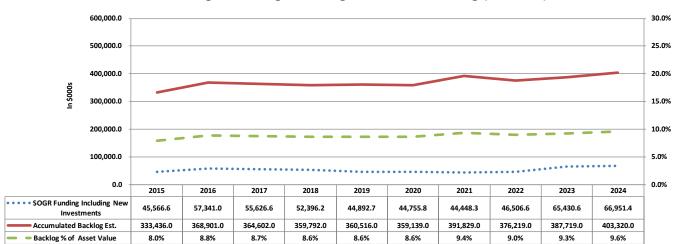
- Debt accounts for \$639.586 million or 69.5% of the financing over the 10-year period.
 - ➤ The debt funding is above the 10-year debt affordability guidelines of \$514.556 million allocated to this Program by \$125.030 million, dedicated to SOGR and Service Improvement projects:
 - New capital projects to address the critical State of Good Repair (SOGR) backlog (\$103.528 million).
 - New projects to address strategic and operational needs such as building resiliency for Cityowned building located at 703 Don Mills Road and installing emergency generators at all Fire Halls for Toronto Fire Services (\$21.502 million).

- Federal/Provincial Grants fund \$114.013 million or 12.4% of the 10-Year Capital Plan's projected expenditures.
 - ➤ The majority of the funding is for the *Union Station Revitalization* and *Northwest Path* capital projects (\$106.144 million) which receive subsidies from other levels of government including Metrolinx and Transport Canada.
 - > 50% of the SOGR cash flow funding dedicated to asset management for Toronto Paramedic Services will be funded by Provincial Grants (\$4.869 million).
 - Funding for the Western Channel Dockwall Rehabilitation project is cost shared by all three orders of government to rehabilitate a portion of a dockwall which is adjacent to the Canada Malting lands along the north side of the Western Channel (\$3.000 million).
 - City Council, at its meeting of May 6, 2014, requested the Government of Canada and the
 Province of Ontario contribute \$1.500 million each towards the project based on the
 assumption of the cost sharing agreement and directed Facilities Management to establish
 a capital project for consideration as part of the 2015 Budget process. The total project cost
 is estimated to be \$6.5 million.
 - Construction will only occur once all funds are received from the federal, province, and
 other partners. Should any funding become unavailable, the project scope and funding
 sources will be reassessed by City Council relative to other to other City-financed priorities
 and needs in a future budget process.
- Reserve and Reserve Funds constitute \$50.770 million or 5.5% of required funding over 10 years for the following major projects:
 - The *Union Station Revitalization* project is funded partially from the Union Station Reserve Fund (\$20.000 million) and Capital Financing Reserve (\$2.245 million) as previously approved.
 - The St. Lawrence Market North Redevelopment is funded by the Capital Financing Reserve (\$15.000 million) and the Provincial Offense Courts Stabilization Reserve (\$3.525 million) as a contribution from Court Services towards the project for future court rooms to be built at St. Lawrence Market North building.
 - The City Council approved *Strategic Property Acquisitions* is funded from the Land Acquisition Reserve Fund (\$10.000 million).
- Recoverable Debt, which provides \$87.775 million or 9.5% of the 10-Year Capital Budget and Plan's funding, is dedicated primarily to the Union Station Revitalization project (\$51.523 million), the St. Lawrence Market North Redevelopment (\$31.353 million) and St. Lawrence Market South Study and Renovation (\$4.900 million). This recoverable debt will be repaid through respective future stream of leasing revenues upon completion of the projects.
- Development Charges, which represent \$1.935 million or 0.2% of the 10-Year Capital Budget and Plan's funding source, provide \$1.535 million and \$0.400 million from Section 37 and 45 respectively for the redevelopment of the St. Lawrence Market North.
- Other sources of funding, which account for \$26.704 million or 2.9% will be utilized for the following redevelopment/revitalization projects:

- ➤ The St. Lawrence Market North Redevelopment project will receive a total of \$14.000 million from Toronto Parking Authority as a contribution towards the construction of three levels of parking below grade.
- The *Union Station Revitalization* project will receive a contribution of \$9.204 million from VIA Rail and other stakeholders.
- The Rehabilitation of Western Channel Dockwall project will receive \$3.000 million from the Toronto Port Lands Company (TPLC) and \$0.500 million from the Toronto Port Authority, for a total of \$3.500 million in subsidies. Staff have confirmed that TPLC is able to fund the City's contribution of \$3.000 million to the rehabilitation project through special dividends to the City of Toronto.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog Including New SOGR Funding (In \$000s)



- Facilities Management is responsible for capital improvements and repairs at more than 400 facilities, covering over 9.6 million square feet with an approximate replacement value of \$4.189 billion including Union Station.
- Maintaining a state of good repair for the building portfolio is a challenge to the City of Toronto with 20% of City owned buildings now over 50 years of age. In 10 years, 35% of the buildings will be over 50 years old.
- Due to limited resources, FM&RE currently invests in State of Good Repairs (SOGR) at a rate of approximately 1 percent of the replacement value compared to the industry standard of 2 to 4 percent.
- With estimates of SOGR backlog escalating, it is critical to ensure that limited resources are optimally allocated in a manner that maximizes the utility of the City's capital assets. FM&RE dedicates the finite debt funding envelope annually to address critical needs for these aging facilities and scheduled life cycle replacements of major components that are at the end of their service life.

- During the 2015 Budget process, Facilities Management has identified the following additional critical SOGR needs totalling \$103.528 million included in the 2015 - 2024 Capital budget and Plan:
 - ➤ Council Chambers Heating, Ventilation, and Air Condition (HVAC)
 - City Hall Elevators 15, 16 and 17
 - North York Civic Centre Replacing Building Drainage Piping
 - North York Civic Centre Window Glazing System & Roof Maintenance
 - Relocation of Communication Rooms at 703 Don Mills Road
 - Critical SOGR for Fire Services
 - Placeholder for General Critical SOGR
- Due to the age of many of the City's buildings, the backlog will increase from \$333.436 million or 8% of replacement asset value in 2015 to \$403.320 million or 9.6% of replacement asset value by the end of 2024, as described in Chart 4 on the previous page.
- The new investments will significantly slow down the increasing backlog. Without the new funding of \$103.528 million added to the 10-Year Capital Plan, the accumulated SOGR backlog would have been \$506.848 million or 12.1% of total asset replacement value by the end of 2024.
- Through the Facilities Transformation Project (FTP), Facilities Management play a corporate stewardship role, responsible for setting standards and ensuring all City-owned facilities are maintained in a manner that meet operational needs and improve asset management on behalf of other City Programs. The following table provides a breakdown of SOGR by City Program.

Table 4
SOGR Backlog by City Program (In \$000s)

Divisional SOGR Funding Envelopes & Accumulated SOGR Backlog		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total 10-Year Capital Plan
Divisional Plans:												ouplial Flair
FM&RE SOGR Funding		35.371	48,501	47.992	46.857	36.983	37,776	40.543	40.820	58,471	56.132	449.446
FM&RE SOGR Backlog Not Addressed/(Addressed)		10,152	2.784	(13,849)	(21,516)	(13,281)	(14,015)	(6,263)	(20,797)	(13,500)	(18,288)	(108,573
FM&RE Accumulated SOGR Backlog Balance	238,766	248,918	251.702	237,853	216,337	203.056	189.041	182,778	161,981	148,481	130,193	(100,070
EMS SOGR1 Funding	200,700	1,935	655	873	1.069	1.002	1.290	719	231	282	1.767	9.822
EMS SOGR Backlog Not Addressed/(Addressed)		(451)	2,470	824	661	389	(478)	1,506	189	1,489	4,836	11,435
EMS Accumulated SOGR Backlog Balance	18.888	18,437	20.907	21.731	22.392	22.781	22.303	23,809	23,998	25.487	30.323	11,433
Fire SOGR2 Funding	10,000	4.073	2,168	2.943	1,149	951	894	479	1.097	155	817	14.727
Fire SOGR Backlog Not Addressed/(Addressed)		(284)	19,964	1,582	4,852	7,933	6.966	23,586	1.808	6.591	10,524	83,522
Fire Accumulated SOGR Backlog Balance	7.384	7,100	27,064	28,646	33,498	41,431	48,397	71,983	73,791	80,382	90,906	,
MLS SOGR3 Funding	1	620	48	741	270	944	671	14	432	985	1,146	5,870
MLS SOGR Backlog Not Addressed/(Addressed)		(371)	(40)	(654)	(270)	(911)	(122)	-14	(419)	(378)	3,419	240
MLS Accumulated SOGR Backlog Balance	5,025	4,654	4,614	3,960	3,690	2,779	2,657	2,643	2,224	1,846	5,265	
Police SOGR4 Funding		1,678	3,509	2,362	2,287	3,136	2,609	1,761	697	2,296	5,442	25,777
Police SOGR Backlog Not Addressed/(Addressed)		5,978	7,845	7,175	10,029	4,787	3,726	7,186	6,735	19,964	9,667	83,092
Police Accumulated SOGR Backlog Balance	24,280	30,258	38,103	45,278	55,307	60,094	63,820	71,006	77,741	97,705	107,372	
City Clerk's SOGR Funding		344	1,191	-	56	402	355	12	428	846	80	3,715
City Clerk's SOGR Backlog Not Addressed/(Addressed)		(123)	(1,143)	684	188	(242)	(242)	868	(325)	(517)	2,570	1,718
City Clerk's Accumulated SOGR Backlog Balance	4,013	3,890	2,747	3,431	3,619	3,377	3,135	4,003	3,678	3,161	5,731	
TESS SOGR Funding		391	714	-	23	232	-	-	-	-	-	1,360
TESS SOGR Backlog Not Addressed/(Addressed)		(239)	705	183	161	919	1,224	2,655	-	5	112	5,725
TESS Accumulated SOGR Backlog Balance	1,360	1,121	1,826	2,009	2,170	3,089	4,313	6,968	6,968	6,973	7,085	
TPH SOGR5 Funding		1,130	287	16	184	63	614	259	1,550	987	532	5,620
TPH SOGR Backlog Not Addressed/(Addressed)		(308)	2,529	(8)	(55)	1,302	954	3,828	(1,550)	(746)	3,736	9,682
TPH Accumulatd SOGR Backlog Balance	6,130	5,822	8,351	8,343	8,288	9,590	10,544	14,372	12,822	12,076	15,812	
PPFA (Transportation & Water Yards)		24	269	700	502	1,179	547	662	1,251	1,408	1,036	7,577
PPFA SOGR Backlog Not Addressed/(Addressed)		24	351	(236)	1,140	(172)	610	(662)	(1,251)	(1,408)	(975)	(2,579
PPFA Accumulated SOGR Backlog Balance	13,212	13,236	13,587	13,351	14,491	14,319	14,929	14,267	13,016	11,608	10,633	
Total Planned SOGR Funding for Divisions		45,567	57,341	55,627	52,396	44,893	44,756	44,448	46,507	65,431	66,951	523,916
Total SOGR Backlog Not Addressed/(Addressed)		14,378	35,465	(4,299)	(4,810)	724	(1,377)	32,690	(15,610)	11,500	15,601	84,262
Total Accumulated SOGR Balance	319,058	333,436	368,901	364,602	359,792	360,516	359,139	391,829	376,219	387,719	403,320	

 The accumulated SOGR backlog is determined based on the results of building condition assessments (BCA) which entails annual verification and full technical evaluation of each City building and all fixed components on a five-year cycle. The assessment is conducted by a qualified group of trained professional staff within Facilities Design & Construction unit as well as external consultants in the industry to assist in expediting the process to update BCAs for City owned buildings and perform analysis of the condition of a group of facilities that may vary in terms of age, design, construction and materials.

- Facilities Management has placed a greater emphasis on completing BCAs as part of its effort to improve asset lifecycle management and more accurately identify and represent critical SOGR needs in the portfolio. For instance, Facilities Management completed BCA for 85 buildings in the portfolio during 2014. The results from BCAs were used to determine the SOGR needs and accumulated SOGR backlog estimates. A funding strategy will be developed to address the unmet capital maintenance needs over the next 10 years in the annual budget process.
- Facilities Management will continue to analyze and assess facility needs and issues throughout 2015 in order to develop a concrete plan to deploy the new funding to optimize the utility of the City's capital assets.

10-Year Capital Plan: Net Operating Budget Impact

Table 5
Net Operating Impact Summary (In \$000s)

	2015 I	Budget	201	6 Plan	2017	Plan	2018	Plan	2019	Plan	2015	- 2019	2015 -	2024
Projects	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Previously Approved														
CCTV Infratructure Enhancement			30.0		15.0		15.0				60.0		60.0	
Global Corp Security Program			40.0								40.0		40.0	
Total (Net)			70.0		15.0		15.0				100.0		100.0	

The 10-Year Capital Plan will increase future year Operating Budgets by a total of \$0.100 million net over the 2015 – 2024 period, as shown in the table above.

This is comprised of funding to sustain the following capital projects:

- CCTV Infrastructure Enhancement Funding is required for ongoing sustainment for Closed Circuit Television (CCTV) systems related to new security enhancement implemented to bring security conditions in line with current and anticipated requirements and standards (\$0.060 million net).
- Global Corporate Security Program Funding is required for sustainment of enhancements of security and safety systems implemented through this program to meet the legislatively prescribed standards (\$0.010 million net).

These future operating impacts will be reviewed each year as part of the annual Operating Budget process.

Table 6 Capital Project Delivery: Temporary Positions

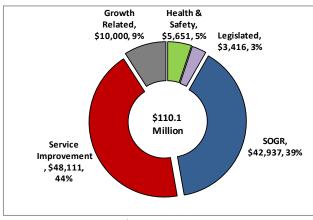
Approval of the 2015 - 2024 Capital Budget and Plan will not require any new temporary capital positions to deliver the capital projects.

Part II: 2015 Capital Budget

2015 Capital Budget

2015 Capital Budget by Project Category and Funding Source

2015 Capital Budget by Project Category (in \$000s)



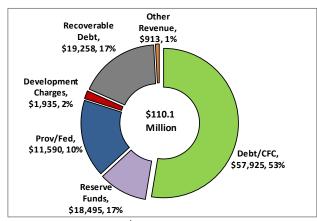
\$110.115 million

The 2015 Capital Budget, excluding funding carried forward from 2014 to 2015, requires cash flow funding of \$110.115 million.

The 2015 Capital Budget expenditures are allocated into the following project categories:

- Health & Safety (\$5.561 million, 5%)
 - Funding for emergency facility capital repairs and corporate security program.
- Legislated (\$3.416 million, 3%)
 - Essential environment audits, remediation, and barrier free access.
- SOGR (\$42.937 million, 39%)
 - Address the backlog of, and ensure facilities are maintained in a state of good repair through structural, mechanical and electrical repairs; re-roofing and renovations.
- Service Improvement (\$48.111 million, 44%)
 - Implementation of large scale, multi-year major capital projects and the Toronto Strong Neighbourhoods Strategy.
- *Growth (\$10.000 million, 9%)*
 - > Funding for Strategic Property Acquisitions.

2015 Capital Budget by Funding Source (in \$000s)



\$110.115 million

The 2015 Capital Budget is financed primarily by:

- Debt (\$57.925 million, 53%)
 - Debt financing is \$2.129 million above the debt target mainly due to new capital investments to address the SOGR backlog.
- Recoverable Debt (\$19.258 million, 17%)
 - ➤ Debt repayment through future stream of leasing revenues generated from Union Station and St. Lawrence Market upon completion.
- Reserve/Reserve Funds (\$18.495 million, 17%)
 - Funding for Union Station, St. Lawrence Market North and strategic property acquisitions.
- Development Charges (\$1.935 million, 2%)
 - ➤ Section 37/45 funding secured for SLMN.
- Provincial/Federal Grants (\$11.590 million, 10%)
 - Union Station Revitalization from Metrolinx and Transport Canada and various SOGR work cost shared with the Federal Government/Province.
- Other Revenues (\$0.913 million, 1%)
 - VIA contributions towards Union Station Revitalization.

Total 2015 **Cash Flow** Total 2015 2014 Carry 2015 Cash (Incl 2014 Cash Flow & 2019 2021 **Forwards** Flow C/Fwd) 2016 2017 2018 2020 2022 2023 2024 **FY Commits** Expenditures 213,884 474,261 Previously Approved 138,182 75,702 179,484 Change in Scope 530 530 752 1,421 32,633 32,633 28,020 4,527 130 133 65,443 New w/Future Year 1,250 1,250 1,250 Total Expenditure 248,297 130 133 138,182 110,115 207,643 86,172 542,375 **Financing** 57,924 98,408 51,000 21,957 130 133 40.484 171,628 Debt Debt Recoverable 9,531 19,258 28,789 49,821 14,196 92,806 12,812 2,848 15,660 10,452 15,339 Other 41,451 Reserves/Res Funds 13,380 18,495 31,875 21,420 10,855 64,150 5,000 5,000 5,000 **Development Charges** Provincial/Federal 56,975 11,590 68,565 74,950 23,825 167,340 Total Financing (including carry forward funding) 138,182 248,297 207,643 542,375 110,115 133

Table 7
2015 Cash Flow & Future Year Commitments (In \$000s)

Approval of the 2015 Capital Budget of \$248.297 million will result in the following:

- \$138.182 million in 2014 cash flow funding that will be carried forward into 2015 for the following:
 - Ongoing large scale, multi-year capital projects including the Union Station Revitalization (\$97.972 million) and St. Lawrence Market North Redevelopment (\$10.171 million).
 - Completion of the final stage of both Nathan Phillips Square Revitalization (\$3.754 million) and Old City Hall HVAC and Electrical Upgrades (\$1.418 million) as well as Westwood Theatre Lands Redevelopment (\$6.436 million) for the acquisition of three parcels of land and necessary easements to facilitate the reconfiguration of the Six Points Interchange as part of the redevelopment during 2015.
 - The remaining cash flow of \$18.431 million is mainly attributed to various State of Good Repair capital work currently in the procurement phase for either design or construction work.
- The 2015 Capital Budget provides funding of \$75.702 million for previously approved projects that are already underway with future year commitments of \$179.484 million in 2016 and \$80.893 million in 2017, for a total of \$336.080 million.
 - For the most part, the cash flow funding is dedicated to ongoing and multi-year professional services and construction contract costs for major capital projects, as noted above (\$290.689 million) followed by core SOGR work to ensure the buildings and facilities are maintained in a state of good repair (\$38.745 million).
 - The remaining cash flow provides funding for various special projects such as *Management Reporting Initiative, Project Tracking Portal, CCTV Infrastructure Enhancement, Corporate Facilities Refurbishment Program,* and *Phase 2 of Facilities Preventive Maintenance System* (6.646 million).
- The change in scope funding increase of \$1.421 million reflects minor adjustments to SOGR renovation and structural/building envelope projects.

New and multi-year funding of \$66.693 million planned for 2015 – 2019, of which \$37.610 million is for the core SOGR projects and the remaining cash flow funding of \$29.083 pertains to the new capital projects as set out in Table 8 below in bold text.

2015 Capital Project Highlights

Table 8
2015 Capital Project Highlights (in \$000s)

	2	2015 C	apital	Proje	ect Hig	ghligh	ts (in :	\$000s)						
Neath R Safety:	Project	Project	2015	2016	2017	2018	2019		2020	2021	2022	2023	2024	2015 - 2024 Total
Simple S														
Clobal Corp Security Program 1,375	-		3.181					3.181						3,181
Replacement of Diesel with Natural Gas Generators			,					-						1,375
Sub-Total			-	1.798										4,075
Legislated:	·													8,631
Environmental Remediation 1,446 300 987														
Barrier Free Equity			1.446	300				1.746						1,746
Sub-Total														987
Sub-Total	- · · · · ·			1.010										3,293
State of Good Repair:								,						6,026
Re-Roofing 2,000 584 2,584 2,584			.,											7,5=5
Structural / Building Envelope	·		2.000	584				2.584						2,584
Sitework 1,400 3333 1,734 1,739 1,			,		4.571			,						26,799
Sitework 1,400 333 1,734 1,733 1,733 1,733 1,733 1,733 1,733 1,734 1,733 1,733 1,734 1,733 1,733 1,733 1,733 1,733 1,734 1,733 1,733 1,734 1,733 1,733 1,734 1,733 1,734 1,733 1,734 1,7			,	,	,									33,067
Renovations			,	,	_,500									1,733
Environmental for Scarborough Civic Centre			,											7,990
Old City Hall Revitalization 36,899 4,111			,		127	130	133							633
Nathan Phillips Square Revitalization	-	36 899		123	12,	130	133							4,111
City Hall Council Chamber HVAC 2,010 225 1,785 2,010 City Hall Elevators 15, 16 & 17 2,259 374 1,885 2,259 Rehabilitation of Western Channel Dockwall 6,500 100 2,000 4,400 NYCC Window Glazing System & Roof Maintenance 11,659 450 450 NYCC Replacing Building Drainage Piping 4,800 300 300 703 Don Mills Road Communication Svcs Rooms Relocation 6,000 100 100 703 Don Mills Road Resiliency 8,803 100 664 764 Address SOGR Backlog - Fire Services 4,000 1,900 800 2,700 Address SOGR Backlog - General 72,800 500 500 Others 1,618 1,618 1,618 Sub-Total 59,467 26,544 11,598 130 133 97,872 Service Improvements: 1 1,618 1,618 1,618 1,618 1,618 1,618 1,618 1,618 1,618 1,618 1,611 1,611 1,611			,					-						3,754
City Hall Elevators 15, 16 & 17			,	1 785				-						2,010
Rehabilitation of Western Channel Dockwall 6,500 100 2,000 4,400 6,500	·			,										2,259
NYCC Window Glazing System & Roof Maintenance 11,659 450 450 NYCC Replacing Building Drainage Piping 4,800 300 300 703 Don Mills Road Communication Svcs Rooms Relocation 6,000 100 100 703 Don Mills Road Resiliency 8,803 100 664 764 Address SOGR Backlog - Fire Services 4,000 1,900 800 2,700 Address SOGR Backlog - General 72,800 500 500 Others 1,618 1,618 1,618 Sub-Total 59,467 26,544 11,598 130 133 97,872 Service Improvements: Union Station Revitalization 796,400 132,858 125,440 51,249 309,547 51,249 309,547 51,249 309,547 51,249 309,547 51,249 309,547 51,249 309,547 51,249 309,547 51,249 309,547 51,249 51,249 309,547 51,249 51,249 50,344 51,249 51,249 50,344 51,249 51,249 50,344				,	4.400									6,500
NYCC Replacing Building Drainage Piping				2,000	4,400									450
703 Don Mills Road Communication Svcs Rooms Relocation 6,000 100														300
Total Tota														100
Address SOGR Backlog - Fire Services 4,000 1,900 800 2,700 1,000				661										764
Address SOGR Backlog - General 72,800 500 500 Others 1,618 1,618 1,618 Sub-Total 59,467 26,544 11,598 130 133 97,872 Service Improvements: 1 1,518 1,518 1,518 1,518 Union Station Revitalization 796,400 132,858 125,440 51,249 309,547 1,518 St. Lawrence Market North Redevelopment 91,458 17,438 46,831 22,115 86,384 1,518 CCOO Mgmt Reporting Initiative (BI) 2,145 940 905 210 2,055 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,611 1,000 1,00	·													2,700
Differs 1,618 1,618 1,618 1,618			-	800										500
Sub-Total 59,467 26,544 11,598 130 133 97,872		72,800												1,618
Service Improvements: Union Station Revitalization 796,400 132,858 125,440 51,249 309,547				26.544	11 500	120	122							97,872
Union Station Revitalization 796,400 132,858 125,440 51,249 309,547			39,467	20,344	11,596	130	155	97,872						97,872
St. Lawrence Market North Redevelopment 91,458 17,438 46,831 22,115 86,384 CCOO Mgmt Reporting Initiative (BI) 2,145 940 905 210 2,055 Project Tracking Portal Implementation 1,812 1,346 265 1,611 Consolidation of PMMD Stores at 799 Islington Avenue 1,464 1,000 1,000 Toronto Strong Neighbourhoods Strategy 12,000 380 380 Corporate Facilities Refurbishment Program 2,133 2,133 CCTV Infrastructure Enhancement 1,544 1,000 1,000 Emergency Generator for Fire Halls 12,500 500 3,000 Others 2,476 550 3,026 Sub-Total 160,615 177,991 74,574 413,180 Growth Related: 940 905 22,115 86,384 1,611 1,000 1,000 1,000 1,000 3,500 3,544 1,000 3,500 1,000 3,000 3,000 3,500 1,000 1,000 3,000 3,000 3,000 1,000 1,000 <td< td=""><td></td><td>706 400</td><td>122.050</td><td>125 110</td><td>54.240</td><td></td><td></td><td>200 5 4 7</td><td></td><td></td><td></td><td></td><td></td><td>200 547</td></td<>		706 400	122.050	125 110	54.240			200 5 4 7						200 547
CCOO Mgmt Reporting Initiative (BI) 2,145 940 905 210 2,055 1 Project Tracking Portal Implementation 1,812 1,346 265 1,611 1 Consolidation of PMMD Stores at 799 Islington Avenue 1,464 1,000 1,000 1,000 Toronto Strong Neighbourhoods Strategy 12,000 380 380 380 Corporate Facilities Refurbishment Program 2,133 2,133 2,133 CCTV Infrastructure Enhancement 1,544 1,000 1,000 3,544 Emergency Generator for Fire Halls 12,500 500 3,000 3,500 Others 2,476 550 3,026 50 Sub-Total 160,615 177,991 74,574 413,180 413,180 Growth Related: 100,001 1,000 <td></td> <td>309,547 86,384</td>														309,547 86,384
Project Tracking Portal Implementation 1,812 1,346 265 1,611 1,000 Consolidation of PMMD Stores at 799 Islington Avenue 1,464 1,000 1,000 1,000 Toronto Strong Neighbourhoods Strategy 12,000 380 380 2,133 Corporate Facilities Refurbishment Program 2,133 2,133 2,133 CCTV Infrastructure Enhancement 1,544 1,000 1,000 3,544 Emergency Generator for Fire Halls 12,500 500 3,000 3,500 Others 2,476 550 3,026 50 Sub-Total 160,615 177,991 74,574 413,180 413,180 Growth Related: 100,615 177,991 74,574 100,000 100,000 100,000	•		-	-										2,055
Consolidation of PMMD Stores at 799 Islington Avenue 1,464 1,000 1,000 Toronto Strong Neighbourhoods Strategy 12,000 380 380 Corporate Facilities Refurbishment Program 2,133 2,133 CCTV Infrastructure Enhancement 1,544 1,000 1,000 Emergency Generator for Fire Halls 12,500 500 3,000 Others 2,476 550 3,026 Sub-Total 160,615 177,991 74,574 413,180 Growth Related: Image: Control of the control					210									
Toronto Strong Neighbourhoods Strategy			-	265										1,611
Corporate Facilities Refurbishment Program 2,133 2,133 2,133 CCTV Infrastructure Enhancement 1,544 1,000 1,000 3,544 Emergency Generator for Fire Halls 12,500 500 3,000 3,500 Others 2,476 550 3,026 3,026 Sub-Total 160,615 177,991 74,574 413,180 413,180 Growth Related: 100,615 177,991 74,574 74,574 74,574			,											1,000 380
CCTV Infrastructure Enhancement 1,544 1,000 1,000 3,544 Emergency Generator for Fire Halls 12,500 500 3,000 3,500 Others 2,476 550 3,026 Sub-Total 160,615 177,991 74,574 413,180 Growth Related:		12,000												
Emergency Generator for Fire Halls 12,500 500 3,000 3,500 3,500 Others 2,476 550 3,026 500 Sub-Total 160,615 177,991 74,574 413,180 Growth Related: 0 0 0 0				1.000	1.000									2,133
Others 2,476 550 3,026 Sub-Total 160,615 177,991 74,574 413,180 Growth Related:		12.500	,		1,000									3,544
Sub-Total 160,615 177,991 74,574 413,180 Growth Related:		12,500		,										3,500
Growth Related:					74 574					-	-		-	3,026
			100,015	1//,991	/4,5/4			413,180		-	-		-	413,180
westwood ineatre Lands		6.000	C 42C					C 422						
		,	,											6,436
Strategic Property Acquisitions 10,000 10,000 10,000		10,000												10,000
Others 230 230 Sub-Total 16,666 16,666												-		230 16,666
Total (including carry forward funding) 248,297 207,643 86,172 130 133 542,375			,	207.642	96 173	120	122							542,375

The 2015 Capital Budget provides funding of \$248.297 million to:

Continue:

 Addressing unexpected and urgent facility capital repairs that arise during the year, fund the global security program to ensure facilities meet prescribed security standards, and replace diesel

- generators with natural gas at various facilities including Scarborough Civic Centre, East York Community Centre, Toronto Archives, and the headquarters of Toronto Public Health located at 277 Victoria Street under the project category of Health and Safety (\$6.833 million).
- Implementing legislatively required capital repairs such as essential audits and retrofit work for barrier free access and environmental assessments and remediation including designated substances, annual surveys and sampling (\$4.716 million).
- Delivering State of Good Repair (SOGR) maintenance and rehabilitation projects at various Cityowned facilities to reduce the outstanding backlog and ensure facilities are maintained in a state of good repair.
- The progress of ongoing Service Improvement projects, including the construction of a temporary market prior to the demolition of the existing *St. Lawrence Market North* and *Union Station Revitalization* (\$150.296 million).

Complete:

■ The final phases of the Old City Hall HVAC and Electrical Upgrades as well as Nathan Phillips Square Revitalization (\$7.865 million).

Begin:

- Implementation of effective project management tools such as Project Tracking Portal and Management Reporting Initiative to improve time and milestone monitoring for capital projects, financial reporting and performance measures (\$2.286 million).
- Required mechanical and electrical work in order to meet the operational needs of the Purchasing and Material Management Division (PMMD) upon consolidating three other stores at 799 Islington Avenue (\$1.000 million).
- Partnering with Toronto Community Housing Corporation (TCHC) to renovate a basement facility at 90 Mornelle Court to build a community hub as part of the *Toronto Strong Neighbourhoods* Strategy (\$0.380 million).
- Implementing a multi-year, phased refurbishment of City-owned office space in order to achieve maximum space utilization by increasing space density and accommodate the ongoing and emerging consolidation and co-location needs of various City Programs (\$2.133 million).
- Replacing the City's CCTV infrastructure, including equipment, monitors and network requirements for video transmission (\$1.544 million).
- New SOGR projects such as City Hall Council Chamber HVAC; City Hall Elevators that provide access to the Council Chamber; replacement of drainage system, glazing window and roof maintenance for North York Civic Centre; relocation of communication rooms and building resiliency for facility located at 703 Don Mills Road additional investments to address critical SOGR needs for Toronto Fire Services and City-wide.
- New capital funds are available for FM&RE to perform feasibility and engineering study regarding the installation of emergency generators for all Fire Halls (\$0.500 million).
- Acquiring properties/land that are deemed strategically important and beneficial to the City of Toronto, developing the Westwood Theatre Lands and others (\$16.666 million).

Part III:

Issues for Discussion

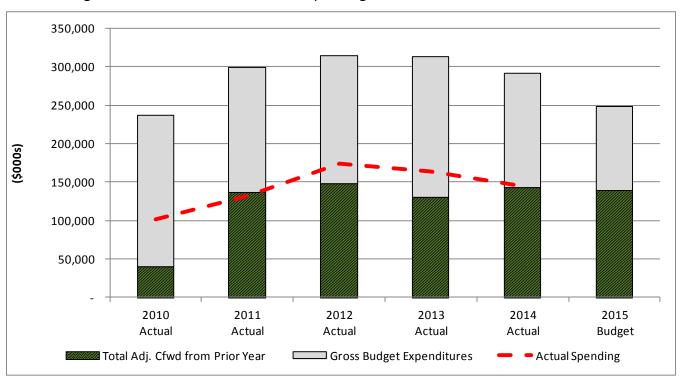
Issues for Discussion

Issues Impacting the 2015 Capital Budget

Program Capacity and Readiness to Proceed and Spend

Historical data suggests that Facilities Management and Real Estate (FM&RE) has been experiencing relatively low capital spending rate. The average annual spending rate over the past five years 2010 – 2014 is 49%, inclusive of large scale, multi-year major capital projects such as the Union Station Revitalization, St. Lawrence Market North Redevelopment, Nathan Phillips Square Revitalization, Old City Hall HVAC and Electrical Upgrades and Westwood Theatre Lands Redevelopment. The average spending rate for Facilities Management's SOGR program has been 57% over this period.

The following table illustrates FM&RE's rate of spending from 2010 to 2014:



Capacity to Spend – Budget vs. Actual (In \$000s)

		2010			2011		-	2012			2013			2014		
		2010			2011			2012			2013			-		Spending Rate 5
	Approved		Spending	Year Avg.												
Category	Budget	Actual	Rate %	%												
Health & Safety	4,556	2,640	58%	3,253	2,975	91%	4,058	1,311	32%	6,272	3,447	55%	5,652	3,013	53%	56%
Legislated	1,853	1,532	83%	987	801	81%	644	643	100%	1,299	1,001	77%	3,227	1,505	47%	68%
SOGR	53,363	34,165	64%	67,380	37,712	56%	72,526	36,338	50%	45,247	24,374	54%	47,417	29,978	63%	57%
Service Improvement	24,535	10,885	44%	26,375	5,145	20%	16,801	7,948	47%	30,055	12,737	42%	37,406	15,848	42%	39%
Growth Related	11,582	5,847	50%	21,434	8,175	38%	17,610	8,353	47%	8,034	567	7%	7,467	449	6%	35%
Union Station	139,759	46,081	33%	178,886	77,394	43%	201,920	119,907	59%	221,457	121,700	55%	190,016	93,935	49%	49%
Total	235,647	101,150	43%	298,316	132,202	44%	313,560	174,498	56%	312,363	163,825	52%	291,185	144,727	50%	49%

The historically low spend rate is due to the following key factors:

- Design and scope changes due to unplanned events such as found site conditions, required environmental assessments and remediation delays projects from progressing.
- The need to secure additional funding for project cost escalations which are subject to budget review and Council approval.
- Coordination with key stakeholders on all major capital projects to ensure public disruption, and scheduling conflicts are minimized while facilities remain active and open to the public.
- Limited resources in terms of staffing, contractors and professional trades in the construction industry within Greater Toronto Area. FM&RE is simultaneously competing for resources with the booming housing industry as well as the 2015 Pan Am Games.

During the 2015 Budget process, Facilities Management worked closely with Financial Planning Division to implement the following strategies in order to increase the spending rates of the Capital Program:

1. Alignment of Cash Flow Funding

A detailed review of the 2015 – 2024 Capital Budget and Plan has been conducted taking into consideration of the historical low spending rates of Program capital project delivery, capacity as well as the preliminary 2014 carry forward funding into 2015. Upon a detailed review, a total of \$122.777 million cash flow funding, as detailed in the table below, has been deferred from 2015 to future years for certain major construction, I&T-related and SOGR capital projects based on their spending rates, current project statuses, availability of resources including contractors, causes for delays and timing of resolution of issues. Cash flow funding in the 2015-2024 Capital Budget and Plan reflect readiness to proceed and more realistic timing for implementing these capital projects.

	Total Project Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2015 - 2023
Previously Approved											
Toronto Strong Neighbourhoods Stratetgy	12,000	(2,620)			2,620						
St. Lawrence Market North Redevelopment	91,458	(23,365)	18,624	4,741							
Union Station Revitalization	796,400	(96,848)	53,598	43,250							
CCTV Infrastructure Enhancement	7,600	(676)	(324)	1,000							
Project Tracking Portal (PTP) Implementation	1,812	(266)	266								
CCOO Mgmt Reporting Initiative (MRI)	2,145	(905)	695	210							
Relocation of Communication Room at 703 Don Mills Road	3,601	(1,250)	(1,250)	2,500							
Replacement of Natural Gas Generators	1,744	1,744	(1,744)								
Other Miscellaneous SOGR Adjustments		1,409	2,300	(3,975)	(58)	(77)	381	6	(234)	(323)	(571
Total Previously Approved		(122,777)	72,165	47,726	2,562	(77)	381	6	(234)	(323)	(571

Reporting on the Status of Complex Multi-Year, Multi-Stage, Multi-Million Dollar Projects

At its meeting of October 24th, 2012, the Audit Committee considered a report from the Auditor General entitled "a Mid-Term Review of the Union Station Revitalization: Managing Risks in a Highly Complex, Multi-Year, Multi-Stage, and Multi-Million Project". The report recommended enhanced oversight and reporting to promote accountability and transparency for the project.

The action plan to implement the Auditor General's recommendations outlined is twofold:

1) Since 2014, the quarterly capital variance report includes additional detail on large capital projects, including life-to-date information, milestones and milestone slippages and any cost escalations for all major City capital projects.

2) Since 2013, detailed information has been provided in the Analyst Notes specifically on Union Station and other major capital projects including St. Lawrence Market North Redevelopment, Nathan Phillips Square Revitalization and Old City Hall HVAC and Electrical Upgrades.

The following detailed information is being presented on the above major capital projects in accordance with that directive:

Union Station Revitalization Project

Project Overview

Union Station is the largest transportation hub in the country, handling 65 million passengers annually and expected to double by 2021. It is currently undergoing an entire redevelopment and revitalization in order to accommodate the increasing volumes and turn the landmark facility into a transportation, commercial and retail centre. This includes excavation for a new retail concourse level, construction of a new concourse for GO Transit, restoration of the VIA concourse and renovations to the West Wing and Centre Block. In addition, a new tunnel (Northwest Path) will be constructed that will link Union Station to the PATH system by extending northerly along York Street to Wellington Street West. Expected completion of this transformation is 2017.

Project Status

The Union Station Revitalization Project is now in its fourth year of a multi-year construction schedule. Despite numerous project challenges noted below, the project Station is expected to be substantially complete by the end of 2016, with Phase 2 of the North West Path expected to be complete by mid 2017 (the commencement of construction of Phase 2 of the NW PATH is currently on hold until after the Pan Am Games to minimize public disturbance). Significant progress has been made on the project in 2014 including considerable progress on one of the major project milestones, the York GO Concourse, with opening to the public expected in early Spring 2015. In 2014, the City also successfully switched over the existing services to the new electrical system and decommissioned the old units. Phase 1 of the North West Path is substantially complete and ready for interface with Union Station. 2014 also saw the moat stairs completed and will be open to the public upon completion of the York GO Concourse. Phases 2 and 3 of the project is expected to start by mid 2015.

Project Challenges

The project has experienced delays due to a number of factors, including found site conditions such as heritage, environmental elements including designated substances, and performance issues with the General Contractor/Construction Manager, the prime consultant, and other subcontractors. This has impacted progress on the York Concourse, the restoration of other interior areas, and installation of the new mechanical and electrical system.

Due to the challenges noted above, the project continues to experience financial pressure. While the City has received construction forecasts that are higher than the approved budget of \$796.4 million, the project team has responded with value engineering, constructability changes, challenging of tender results, retendering, minor scope adjustments and consideration for different construction methodologies. In addition, the City team has undertaken an internal assessment of the forecasts to evaluate the nature of the changes to the forecast and whether, in fact, the costs being forecast are attributable to the City. Staff will continue these activities into 2015.

Financial Update

Total project cost of \$796.4 million remains unchanged from the latest approved budget. Funding sources are outlined in the table below.

Union Station Revitalization Funding Sources (\$ millions) Total Project Cost \$796.4 million	
External Funding Sources:	
GO / Metrolinx	222.8
Transport Canada	133.0
Transport Canada – Transit Secure	6.5
VIA Rail	24.9
Other Stakeholders	2.4
Total External Funding	389.7
Internal Funding Sources:	
City Debt	168.0
Recoverable Debt	190.5
Reserves	45.0
Development Charges	0.43
Section 16 Agreements	2.75
Total Internal Funding	406.7
Total Funding	796.4

As at the end of 2014, it is estimated that \$486.644 million, or 61.1%, of the project budget has been spent. As a result of the challenges noted above, some cash flows have been deferred to 2017. Cash flow funding estimates included in the 2015-2024 Capital Budget and Plan have been updated to reflect the current cash flows expected for the remainder of the project, as outlined in the table below:

	Union Station Rev	italization Proje	ect Budget & Pla	n (\$ millions)	
	Estimated Life to Date (As of Dec 31, 2014)	2015 Budget*	2016 Plan	2017 Plan	Total
USRP Spending	486.644	133.066	125.441	51.249	796.400

^{*} Includes a preliminary carry forward funding of \$97.764 million from 2014.

St. Lawrence Market North (SLMN) Redevelopment Project

Project Overview

This project requires demolishing the existing north building and replacing it with a multi-storey, multipurpose facility housing a public market at ground level, compatible ancillary uses on a mezzanine overlooking the market hall, multi-levels of Provincial Offenses Act traffic courts for Court Services, and three levels of public parking below grade for the Toronto Parking Authority.

Project Status

The design of the new permanent north building is nearing completion with the Bid Documents being finalized for the tender process. Cost monitoring to date indicate the building will be completed within the current approved budget of \$91.458 million.

The location of the new north building is currently undergoing an extensive archeological assessment. The assessment is expected to be complete by September 2015, at which point the construction contract for the new building will be tendered and awarded. Construction of the new building is expected to be completed by June 2017.

The temporary market construction contract was awarded in October 2014 and construction has commenced. The building is expected to be completed by March 2015, at which point further work on the existing north building site, including demolition, can proceed to allow for the final stages of the archeological assessment and to prepare the site for the construction of the new north market building.

Project Challenges

To date, the project has experienced a number of design changes driven by the consultant, the need to find budget efficiencies and change requests from clients and stakeholders. Additional time was required to settle these changes and make the appropriate updates to the design documents. Furthermore, delays were experienced in awarding the interim market contract, which has pushed construction of the interim market into early 2015.

The City's Archaeological Consultant has advised that given the rich history of market activity on the building site, there is a high likelihood of finding significant archeological remains. As a result, a complete four stage remediation process will need to take place resulting in additional project delays. It is estimated this process will have a six month impact on the project schedule, which has pushed the permanent building contract award to October 2015.

Financial Update

Total project cost of \$91.458 million remains unchanged from the latest approved budget. Funding sources are outlined in the Table 1 below.

St. Lawrence Market North Redevelopment Funding Sources (\$ millions) Total Project Cost \$91.5 million				
Recoverable Debt	39.7			
Contribution from Toronto Parking Authority for Underground Garage	14.0			
Capital Financing Reserve	15.0			
Court Services Stabilization Reserve	4.4			
Development Charges	5.0			
Section 37/42/45	3.0			
Debt Funding	10.4			
Total	91.5			

As at the end of 2014, it is estimated that \$5.073 million, or 5.5%, of the project budget has been spent. As a result of the challenges noted above, cash flows have been deferred to the middle of 2017. Cash flow funding included in the 2015-2024 Capital Budget and Plan has been updated to reflect the current cash flows expected for the remainder of the project, as outlined in the table below.

St. Lawrence Market North Redevelopment Project Budget & Plan (\$ millions)						
	Estimated Life to Date (As of Dec 31, 2014)	2015 Budget*	2016 Plan	2017 Plan	Total	
SLMN Spending	5.073	17.439	46.831	22.115	91.458	

^{*}Includes a preliminary carry forward funding of \$10.171 from 2014.

Nathan Phillips Square Revitalization (NPSR) Project

Project Overview

The Nathan Phillips Square Revitalization project includes: a new rooftop garden on the City Hall podium roof; a new public skate pavilion and concession building; a larger and enhanced Peace Garden at a new location in the western landscaped area of the Square; children's playground equipment replacement; a seasonal disappearing water fountain featuring jets in the centre of NPS; a new permanent theatre stage structure with a roof canopy; a redesigned landscape around the edges of the Square and west side; a variety of sustainable design achievements linked to Toronto's Green Standard; and upgrading the existing concrete block building at the corner of Queen and Bay Streets.

Project Status

Phases 1 and 2 of the revitalization project are substantially complete with all major elements finished. Major items associated with the first two phases include the City Hall Podium Green Roof, new skate pavilion and concession building, new theatre stage, relocation of the Peace Garden, and new water fountain. The contract for the final two phases was awarded in August 2013 and includes: landscaping along Queen and Bay street and upgrades to the Rabbit stairs leading to the underground parking garage at Queen and Bay. Work associated with Phases 3 and 4 will be substantially completed by the end of 2014, with only minor planting/landscaping and interior work on the Rabbit stairs to be finished by the spring of 2015. Finally, staff reported to GMC in January 2015 (GM1.3) on the elements of the NPSR project that have been removed from scope, but were part of the original design, mainly due to funding challenges. The link to this report can be found here:

http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.GM1.3

Project Challenges

The remaining work on the NPSR Project and related scheduling must be actively managed to minimize disruption and accommodate the various ongoing activities and events taking place at Nathan Phillips Square. The project has experienced a number of complications from unforeseen site conditions, such as having to replace and relocate an existing hydro chamber, structural/loading restrictions, site conditions related to soil depth, waterproofing, and unforeseen structural conditions related to the Sheraton Bridge. In addition, the General Contractor for phases 3 and 4 have presented claims to the City for additional costs and time extensions, which are being actively managed by the project team.

Financial Update

Total project cost of \$60.395 million remains unchanged from the latest approved budget. Funding sources are outlined in the table below.

Nathan Phillips Square Revitalization Funding Sources (\$ millions) Total Project Cost \$60.4 million				
Debt funding	16.000			
Contribution from Transportation Services (Bike Station)	1.200			
Contribution from Toronto Parking Authority	2.536			
Pan Am Games Funding	4.146			
Reserve Funds – LARF & Capital Financing Reserves	27.013			
Reserve Funds – Public Realm	9.500			
Total	60.395			

As of the end of 2014, it is estimated that \$56.641 million, or 94%, of the project budget has been spent. The remaining approved budget of \$3.754 million will be carried forward from 2014 to complete the work by mid 2015. There is no 2015 budget or future year impact. Final elements of the remaining scope were deferred to 2015 as a most of this work cannot be completed in the winter months (planting, landscaping), but will be finished prior to the Pan Am Games.

Old City Hall HVAC Project

Project Overview

The Old City Hall HVAC project will replace new ventilation and air conditioning system throughout the building including associated new head-end equipment, Enwave 'Deep Lake' cooling infrastructure, and new ductwork, piping and air conditioning units, electrical service, ceilings and shafts, lighting, power requirements, and plaster ceiling stabilization/consolidation.

Project Status

The implementation of the Old City Hall HVAC Project is being phased to accommodate the tenants and ensure no disruption of their operations. The project is scheduled to be completed by August 2015, within budget. To date, construction in the attic, basement, south west and northwest quadrant of the facility are complete. Remaining work in the north east and main lobby area will continue into 2015.

Project Challenges

The accommodation of existing uses and tenants within the facility required revisions to sequencing and scheduling over the life of the project. The City is in receipt of a claim from the Contractor due to sequence work and a request for time extension. The City is in the process of reviewing the claim and intends to manage and negotiate the claim within the current contract and overall budget.

Financial Update

The project will be completed within the approved budget of \$36.899 million, which is fully funded through City debt.

As at the end of 2014, life to date spending is estimated to be \$32.788 million. The remaining \$4.111 million to be spent in 2015 is comprised of \$2.964 million included in the 2015 budget and \$1.147 million in 2014 carry forward.

Issues Impacting the 10-Year Capital Plan

Accessibility for Ontarians with Disabilities Act (AODA) Compliance

At its meeting of August 9, 2009, City Council endorsed the commitments and supported the goals of the *Accessibility for Ontarians with Disabilities Act (AODA)* compliance, and will establish policies, practices and procedures which are consistent with the accessibility standards established under the AODA, including (1) Accessible Customer Service, (2) Information and Communication, (3) Employment, (4) Transportation and (5) the Built Environment which requires that all the City of Toronto properties become AODA compliant by 2025, regardless of whether the building is new or major renovation is planned.

The City of Toronto's <u>Multi-Year Accessibility Plan</u> covers the period from 2012-2016, and includes strategies for meeting accessibility requirements for the 4 Standards that were in place by 2011 plus a 5th Standard, the Built Environment, which has been implemented partially in 2 separate parts as noted below. The 5th Standard will have the greatest impact on Facilities Management given the City's commitment to AODA compliance by 2025 for all of its buildings and properties. The Standard consists of:

a. Design of Public Spaces

This Part came into force December 2012, and addresses accessibility within public areas generally outside the property line, including sidewalks, roads, and other public areas.

b. Building Code Accessibility Requirements

This Part is implemented partially in an amendment to the 2012 edition of the Ontario Building Code (OBC) that came into force on January 1, 2014. The amendment includes many (but not all) requirements of the AODA, Built Environment, Building Code Accessibility Requirements, and will come into force on January 1, 2015. The regulations apply to all new buildings and major renovations as defined in the OBC. Examples include renovations involving substantially removing or installing walls, floors, and roof assemblies, or major changes in use or occupancy load.

Facilities Management staff and all design consultants will be directed to prepare ALL future projects in accordance with the OBC and all amendments, including any additional requirements that may be contained in the AODA, Built Environment Standard, City of Toronto Accessibility Guidelines, and other regulations that may apply to the building type or occupancy.

The 2015 Capital Budget includes a barrier-free work plan of approximately \$1.0 million. This amount is used for the following:

- Accessibility Audits for FDC and client Divisions properties.
- Feasibility Studies to determine options for retrofit work and estimated costs at selected facilities.
- Design and implementation of retrofit accessibility upgrades to achieve compliance with accessibility requirements as noted above.

The work plan, as noted above, is generally not intended to include the cost of accessibility work of new buildings and major renovations where compliance with the above listed and other relevant documents would be required as part of an overall complete design.

Facilities Management staff are working on plans to fully implement the AODA Built Environment standard in accordance with City goals. This includes, amongst other things, the development of a 12 year plan inclusive of funding and resource requirements as well as prioritization of work across the portfolio of facilities that FM maintains. Facilities Management will continue to refine these plans and bring a proposal forward through the 2016 Budget Process that will allow for the implementation of these plans, which will include funding and resource requirements.

Issues Referring to the 2015 Capital Budget Process

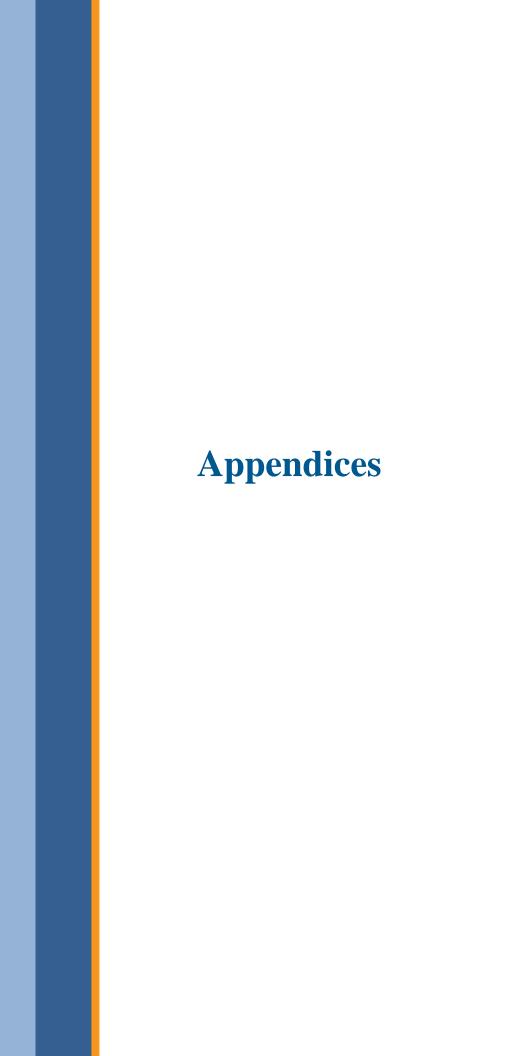
Rehabilitation of Western Channel Dockwall

- City Council, at its meeting of May 6, 2014, requested the Government of Canada and the Province of Ontario contribute \$1.500 million each towards the project based on the assumption of the cost sharing agreement and directed Facilities Management to establish a capital project in the Program's Capital Plan for consideration as part of the 2015 Budget process.
- The total project cost is estimated to be \$6.5 million. Staff are proposing that the rehabilitation costs be funded between the Government of Canada, the Province of Ontario, the City of Toronto (Toronto Port Lands Company) and the Toronto Port Authority. Staff have confirmed that TPLC is able to fund the City's 3.0 million contribution towards the dockwall rehabilitation for their 2014 and 2015 budget years.
- Construction will only occur once all funds are received from the Federal Government, Province, and other partners. Should any funding become unavailable, the project scope and City's funding sources will be reassessed, and proposals which include other City-financed priorities and needs will be brought forward to Council in a future budget process.

Strategic Property Acquisitions

- City Council, at its meeting of August 25, 2014, authorized funding from the Land Acquisition Reserve Fund (LARF) in the amount of 15% of the uncommitted balance in the LARF as an approved budget for the acquisition of property that is determined to be strategically important to the City of Toronto.
- The 2015 Capital Budget for Real Estate includes a cash flow funding of \$10.000 million, funded by LARF, for this strategic initiative recently approved by Council to allow the City to take advantage of opportunities to acquire property and/or land that could benefit the City of Toronto when they become available on the market.

- City Council also directed the Chief Corporate Officer to report back to Committees and Council on all properties acquired pursuant to this strategic property acquisitions framework as part of the regular semi-annual reporting on real estate transactions.
- Funds available for acquisition for strategic properties will place the City of Toronto in a better position to achieve both long and short term objectives by:
 - Providing flexibility to purchase property that serves municipal priorities under circumstances which could not be foreseen at the time of annual budget process, without missing opportunities.
 - ➤ Reducing overall costs associated with real estate acquisitions.
 - ➤ Reducing the number of expropriations and related compensation costs.
 - Enabling the City to proactively pursue property that becomes available and respond to favourable opportunities in the marketplace, including foreclosures and powers of sale.



Appendix 1

2014 Performance

2014 Key Accomplishments

In 2014, Facilities Management and Real Estate made significant progress on major capital projects, such as:

Union Station Revitalization Project

- ✓ Significant progress on the GO York Concourse with opening to the public expected in early 2015.
- ✓ Successfully switched over existing services to the new electrical system and decommissioned the old units.
- ✓ Reached substantial completion of phase 1 of the NW PATH connection.
- ✓ Moat stairs completed and to be opened to the public upon completion of the GO.

Nathan Phillips Square Revitalization Project

- ✓ Significant progress made on the landscaping along Queen St.
- ✓ The final phase of the project is nearing completion with only minor planting and close out of contracts outstanding by the end of the year.

St. Lawrence Market North Development

- ✓ Design of the permanent building has been finalized and initial submission for building permit has been made.
- ✓ Archeological assessment of the permanent building site location is underway.
- ✓ Construction of the interim market has begun.

Within its core state of good repair (SOGR) program, the Program was able to address critical SOGR, environmental and safety issues at various City facilities. Specific achievements include:

- ✓ Completion of 85 building condition assessments to determine the current condition of facilities, critical needs and core SOGR needs over the next 20 years.
- ✓ Implementation of BAS systems at NYCC and various floors at Metro Hall.
- ✓ Completion of fire alarm system replacement at 277 Victoria Street.
- ✓ Improvements to the AV systems in committee rooms and the Council Chambers.
- ✓ Enhancements to access control systems at various facilities across the City, improving the security of these locations.
- ✓ Critical work at EMS, Fire and Toronto Police locations ensuring the facilities remain operational.
- ✓ Annual environmental programs and inspections, as well as on-demand services at Civic Centres, Children Services, Public Health, Social Services, and other locations across the City.

2014 Financial Performance

Table 9
2014 Budget Variance Analysis (In \$000's)

2014 Approved	Actuals at	Year End	Unspent	Balance
\$	\$	% Spent	\$ Unspent	% Unspent
291,185	144,727	49.7%	146,458	50.3%

2014 Experience

Facilities Management & Real Estate (FM&RE) incurred expenditures of \$144.727 million or 49.7% of its 2014 Approved Capital Budget of \$291.185 million for the period ended December 31, 2014. The unspent cash flow funding of \$148.0 million, including additional carry forward funding of \$9.818 million approved by City Council at its meeting on May 6, 2015, has been carried forward to 2015 to continue the delivery of the capital projects.

Core state of good repair (SOGR) capital projects of varying size incurred expenditures of \$24.659 million or 59.4% of the 2014 approved cash flow of \$41.484 million as of December 31, 2014. Overall, 59 SOGR projects were completed during 2014 to address numerous backlog issues across the portfolio of facilities. Total costs incurred for these completed SOGR projects were \$8.240 million or 89.2% of the total approved cash flow funding of \$9.238 million, representing total savings of \$0.998 million.

The under-spending across the entire capital works program was largely attributable to the following major capital projects:

- The Union Station Revitalization (USR) project's capital expenditures totaled \$93.935 million or 49.4% of the 2014 approved cash flow of \$190.016 million as of December 31, 2014. Phase 1 of the project experienced delays mainly due to found site conditions and the need for coordination of construction amongst stakeholders and other projects in the precinct. In addition, the focus on meeting the deliverable for the York Concourse has caused delays and re-sequencing of other deliverables on the project. These delays have impacted the timelines for Phases 2 and 3, which will not commence until 2015, with expected completion of the entire project in 2017. The unspent cash flow funding of \$96.082 million has been carried forward to 2015 to complete the remaining of Phase 1. Total project cost of \$796.4 million remains unchanged from the latest approved budget.
- The St. Lawrence Market North (SLMN) Redevelopment project's capital expenditures totaled \$2.622 million or 20.7% of the 2014 approved cash flow of \$12.671 million. Delays were due to design changes and issues with clients, stakeholders and increased project costs based on the latest estimates received from consultants that required additional time to resolve and contain costs. As a result, the interim market which was originally planned to be completed in 2014, has been revised to the spring of 2015 to begin construction. These delays have pushed out project timelines and associated spending, with the expected completion date revised to 2017 for the entire project. The unspent cash flow funding of \$10.048 million has been carried forward to 2015 to finalize documentation to prepare for the tender of the new market and initial costs related to the construction of the temporary market. Total project cost of \$91.458 million remains unchanged from the latest approved budget.

- The Nathan Phillips Square Revitalization (NPSR) project's capital expenditures totaled \$8.665 million of the 2014 approved cash flow of \$13.254 million. The NPSR project experienced delays due to a change in contractors for the remaining Phases 3 and 4 of the project, unforeseen site conditions, finalizing designs that are consistent with stakeholder requirements and budget and extreme weather conditions limited ability to proceed with construction in early 2014. The unspent cash flow funding of \$4.589 million has been carried forward to 2015 to continue the remaining capital work to be completed by Q2 2015. The total project cost of \$60.395 million remains unchanged from the latest approved budget.
- The Westwood project's capital expenditure totaled \$0.229 million representing 3.6% of the 2014 approved cash flow of \$6.436 million. Delays resulted mainly from a change in the Province's interest in the use of the Westwood property. The unspent cash flow funding of \$6.207 million has been carried forward to 2015 for the land redevelopment as staff are currently working with Transportation Services and Build Toronto to identify future plans for the site and how funding will be utilized to develop the site. Overall, the project remains within the Council approved project cost of \$6.800 million.
- The Old City Hall HVAC and Electric Upgrades project's capital expenditures totaled \$5.319 million representing 89.7% of the 2014 approved cash flow of \$5.932 million. Six of the eight project phases were completed by year-end, along with the infrastructure work in the attic and basement and HVAC (heating, ventilation and air-conditioning) upgrades in tenant areas. The project was delayed due to meeting tenants' changing needs and issues with the contractor over claims related to time delays which will be settled upon completion of the project in 2015. The unspent cash flow funding of \$0.613 million has been carried forward to 2015 for the Program to complete the remaining two phases of the project by Q3 2015. Overall, the project remains within the Council approved project cost of \$36.899 million.

Impact of the 2014 Capital Variance on the 2015 Budget

- As a result of the delays in the capital projects, as noted above, funding of \$138.182 million is being carried forward to the 2015 Capital Budget to continue the capital work.
- A detailed review of the 2015 2024 Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for unique and major capital projects such as Union Station Revitalization and St. Lawrence Market North Redevelopment which are the major contributors to annual under expenditures. By deferring the cash flow funding to future years, the 2015 Capital Budget reflects readiness to proceed and will lead to a higher rate of spending.

Appendix 2

Table 10 2015 Capital Budget; 2016 to 2024 Capital Plan (\$000s)

	Total Project						2015 -						2015 - 2024
Project	Cost	2015	2016	2017	2018	2019	2019	2020	2021	2022	2023	2024	Total
Special Corporate Projects													
CCOO Mgmt Reporting Initiative (BI)	1,545	940	905	210			2,055						2,055
Project Tracking Portal Implementation	1,812	1,346	265				1,611						1,611
Westwood	6,800	6,436					6,436						6,436
Toronto Strong Neighbourhoods Strategy	12,000	380	3,000	3,000	5,620		12,000						12,000
Others		1,985	160				2,145						2,145
Environmental		1,566	1,465	1,797	1,533	1,573	7,934	1,479	1,518	1,908	4,060	4,060	20,959
Barrier Free/Equity		987					987						987
• Re-roofing		2,000	671	1,326	505	1,190	5,692	905	1,754	3,723	5,534	3,803	21,411
Structural/Building Envelope		13,724	18,942	16,597	16,143	16,641	82,047	15,993	14,315	10,383	15,713	17,474	155,925
Mechanical and Electrical		27,484	15,777	17,003	17,436	15,917	93,617	11,068	10,991	15,591	15,536	14,365	161,168
• Sitework		1,604	347	569	738	4,018	7,276	5,070	6,195	1,849	2,690	4,464	27,544
Renovations		7,251	6,061	2,241	5,183	1,974	22,710	5,991	5,604	5,043	4,612	4,207	48,167
Emergency Capital Repairs		3,184	2,826	3,054	2,548	3,229	14,841	2,487	2,332	3,968	3,244	3,759	30,631
Corporate Facilities Refurbishment Program		2,133	1,000	1,000	800		4,933						4,933
Yards Consolidation Study		540				309	849	2,000	190				3,039
Security		3,819	2,800	1,850	850	850	10,169	850	850	850	850	850	14,419
Major Capital Projects:													
St. Lawrence Market North Redevelopment	91,458	17,438	46,831	22,115			86,384						86,384
Old City Hall Revitalization	36,899	4,111					4,111						4,111
Nathan Phillips Square Revitalization	60,395	3,754					3,754						3,754
Union Station Revitilization	796,400	133,066	125,440	51,249			309,755						309,755
2015 New Projects:													
Rehabilitation of Western Channel Dockwall	6,500	100	2,000	4,400			6,500						6,500
Emergency Generators for Fire Halls	12,500	500	3,000	3,000	3,000	3,000	12,500						12,500
City Hall Council Chamber HVAC	2,010	225	1,785				2,010						2,010
• City Hall Elevators 15, 16, & 17	2,259	374	1,885				2,259						2,259
NYCC Window Glazing System & Roof Maintenance	11,659	450	3,737	3,736	3,736		11,659						11,659
NYCC Replacing Building Drainage Piping	4,800	300	1,500	1,500	1,500		4,800						4,800
• 703 Don Mills Rd Communication Services Rooms Relocation	6,000	100	2,900	3,000			6,000						6,000
• 703 Don Mills Rd Resiliency	8,803	100	664	4,023	4,016		8,803						8,803
Access Controls for Toronto Fire Services Facilities	200		200				200						200
Address Critical SOGR Backlog for Fire Services	4,000	1,900	900	1,200			4,000						4,000
Address SOGR Backlog	72,800	500	2,000	2,000	2,000	5,000	11,500	5,000	9,000	9,000	19,000	19,300	72,800
Strategic Property Acquisitions	10,000	10,000					10,000						10,000
Total (including carry forward funding)		248,297	247,061	144,870	65,608	53,701	759,537	50,843	52,749	52,315	71,239	72,282	1,058,965

Appendix 3

2015 Capital Budget; 2016 to 2024 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

racilities	s Management and Real Estate																			
			Curr	ent and Fu	uture Year	Cash Flor	w Commitn	nents			Cu	rrent and F	uture Year	Cash Flo	ow Commitme	nts Financ	ed E	Ву		
	<u>oject No.</u> <u>Project Name</u> bProj No. Sub-project Name Ward Stat. 0	Cat. 2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current Oth	er 1 Othe	r2	Debt - Recoverat Debt		Total nancing
FAC906179										Caparara	·									
99 42	Facilities Preventive Maintenance System - CW S2 Phase 2	04 570	0	0	0	0	570	0	570	o	(0	0	0	0	0	0	570	0	570
100 49	COO Business Intelligence Tool (MRI) CW S2	04 89	905	210	0	0	1,204	0	1,204	o	(0	0	0	0	0	0	1,204	0	1,204
101 51	PTP Implementation CW S2	04 740	265	0	0	0	1,005	0	1,005	O	(0	0	0	0	0	0	1,005	0	1,005
115 52	Request for Service Web System - Version 2 CW S4	04 80	160	0	0	0	240	0	240	0	(0	0	0	0	0	0	240	0	240
114 53	Contractor Status Update Application - CW S4 Phase II	04 170	0	0	0	0	170	0	170	0	(0	0	0	0	0	0	170	0	170
	Sub-total	1,649	1,330	210	0	0	3,189	0	3,189	0	(0	0	0	0	0	0	3,189	0	3,189
FAC906391	<u>Environmental</u>																			
500 30	Designated Substance&Environmental Work CW S6	02 0	0	1,095	0	0	1,095	0	1,095	o	(0	0	0	0	0	0	1,095	0	1,095
500 31	Designated Substance&Environmental Work CW S6	02 0	0	0	1,124	0	1,124	0	1,124	O	(0	0	0	0	0	0	1,124	0	1,124
500 32	Designated Substance&Environmental Work CW S6	02 0	0	0	0	1,154	1,154	0	1,154	0	(0	0	0	0	0	0	1,154	0	1,154
500 33	Designated Substance&Environmental Work CW S6	02 0	0	0	0	0	0	1,185	1,185	o	(0	0	0	0	0	0	1,185	0	1,185
500 36	Designated Substance&Environmental Work CW S6	02 0	0	0	0	0	0	1,216	1,216	o	(0	0	0	0	0	0	1,216	0	1,216
500 37	Designated Substance&Environmental Work CW S6	02 0	0	0	0	0	0	1,248	1,248	o	(0	0	0	0	0	0	1,248	0	1,248
49 38	Emergency Environmental Remediation CW S2	02 150	0	0	0	0	150	0	150	o	(0 0	0	0	0	0	0	150	0	150
58 39	Emergency Environmental Remediation CW S4	02 257	0	0	0	0	257	0	257	o	(0	0	0	0	0	0	257	0	257
500 40	Emergency Environmental Remediation CW S6	02 0	264	0	0	0	264	0	264	0	(0	0	0	0	0	0	264	0	264
500 41	Emergency Environmental Remediation CW S6	02 0	0	271	0	0	271	0	271	0	(0	0	0	0	0	0	271	0	271
500 42	Emergency Environmental Remediation CW S6	02 0	0	0	279	0	279	0	279	o	(0	0	0	0	0	0	279	0	279
500 43	Emergency Environmental Remediation CW S6	02 0	0	0	0	286	286	0	286	o	(0	0	0	0	0	0	286	0	286
500 44	Emergency Environmental Remediation CW S6	02 0	0	0	0	0	0	294	294	O	(0	0	0	0	0	0	294	0	294
500 45	Emergency Environmental Remediation CW S6	02 0	0	0	0	0	0	302	302	0	(0	0	0	0	0	0	302	0	302
500 46	Emergency Environmental Remediation CW S6	02 0	0	0	0	0	0	310	310	0	(0	0	0	0	0	0	310	0	310
55 47	Designated Substance&Environmental Work CW S4		300	0	0	0	1,339	0	1,339	0	(0	0	0	0	0		,	0	1,339
500 48	Designated Substance&Environmental Work CW S6	02 0	778	304	0	0	1,082	0	1,082	0	(0	0	0	0	0	0	1,082	0	1,082

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

						Curre	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year	Cash Flo	ow Comm	itments F	inanced	Ву		
	<u>ject No. Project Name</u> pProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
FAC906391	Environmental																						
82 49	150 Borough-Asbestos Remediation in Atrium Areas	38	S4	03	120	123	127	130	133	633	0	633	c) (0	0	0	C	0	0	633	0	633
500 50	150 Borough-Asbestos in Atrium Ceiling	38	S6	03	0	0	0	0	0	0	5,350	5,350	C) (0	0	0	C) C	0	5,350	0	5,350
500 51	Var Locs-Emergency Environmental Remediation &	CW	S6	02	0	0	0	0	0	0	310	310	c) (0	0	0	C	0	0	310	0	310
500 52	Var Locs-Emergency Environmental Remediation &	CW	S6	02	0	0	0	0	0	0	310	310	c) (0	0	0	C) C	0	310	0	310
500 53	Var Locs-Designated Substance and Environmental An	CW	S6	02	0	0	0	0	0	0	1,250	1,250	C) (0	0	0	C	0	0	1,250	0	1,250
500 54	Var Locs-Designated Substance and Environmental An	CW	S6	02	0	0	0	0	0	0	1,250	1,250	С) (0	0	0	C) C	0	1,250	0	1,250
	Sub-total				1,566	1,465	1,797	1,533	1,573	7,934	13,025	20,959	0	C	0	0	0	C	0	0	20,959	0	20,959
FAC906392	Barrier Free/Equity																						
59 19	Barrier Free Essential Audits & Retrofits	CW	S4	02	987	0	0	0	0	987	0	987	C) (0	0	0	C	0	0	987	0	987
	Sub-total				987	0	0	0	0	987	0	987	0	C	0	0	0	C) C	0	987	0	987
FAC906393	Re-roofing																						
32 3	20 Beffort-Replace Roofing Systems	09	S2	03	152	0	0	0	0	152	0	152	c) (0	0	0	C	0	0	152	0	152
500 12	2900 Lawrence Ave E - Main Roof Replace & DHW	38	S6	03	0	0	0	0	0	0	189	189	95	; C	0	0	0	C	0	0	94	0	189
500 15	627 Queens Quay W-Replacement Of Roofing Systems	20	S6	03	0	0	0	0	6	6	117	123	C) (0	0	0	C	0	0	123	0	123
11 16	89 Northline-Rpl Roof Section	31	S2	03	171	0	0	0	0	171	0	171	C) (0	0	0	C) (0	171	0	171
500 22	86 Blake-Rpl of Roof / F Alarm / Pavment	30	S6	03	0	0	0	0	0	0	542	542	c) (0	0	0	C) C	0	542	0	542
500 38	3325 Warden Ave-Replace Roofing System	s 39	S6	03	0	0	0	0	7	7	133	140	C) (0	0	0	C	0	0	140	0	140
44 43	475 Dundas St. E-Repl of Flat Roof	28	S2	03	221	0	0	0	0	221	0	221	C) (0	0	0	C) C	0	221	0	221
500 44	320 Bering-Rpl Rooftop Unit	05	S6	03	0	0	0	0	0	0	105	105	c) (0	0	0	C	0	0	105	0	105
500 47	100 Queen-Rpr/Rpl columns&expnsion joints	27	S6	03	0	0	0	0	0	0	1,466	1,466	c) (0	0	0	C	0	0	1,466	0	1,466
39 59	37 Lapsley-Replace roofing systems	42	S2	03	210	0	0	0	0	210	0	210	c) (0	0	0	C	0	0	210	0	210
46 66	40 Coronation-Roofing Systems	43	S2	03	215	0	0	0	0	215	0	215	c) (0	0	0	C	0	0	215	0	215
500 67	4560 Sheppard Ave E-Repl Roofing System	ns 41	S6	03	0	0	7	121	0	128	0	128	c) (0	0	0	C	0	0	128	0	128
40 69	740 Markham-Re-roofing	38	S2	03	181	0	0	0	0	181	0	181	С) (0	0	0	C	0	0	181	0	181

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fu	iture Year	Cash Flov	v Commitn	nents			Cur	rent and Fu	uture Year Cash	Flow Comm	nitments	Financed	Ву			
Sub- Prio			Project Name Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves Funds	Capital ve from s Current	Other	Other2		Debt - Recoverable	Total Financing
FAC9	06393	Re-roofing	I																					
500	70	821 Progre	ess Ave - various SOGR	38	S6	03	0	0	0	0	0	0	430	430	0	0	0	0	0 ()	0 0	4	30 0	430
5	71	18 Dyas-R and Parkir	Replacement of Warehouse Roofing	34	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0 ()	0 0	1	00 0	100
500	89	2 Civic Ce	ntre-Replacement Of Roofing	03	S6	03	0	0	0	0	0	0	527	527	0	0	0	0	0 ()	0 0	5	27 0	527
500	91	1115 Cale	donia Rd-Roof Replacement	15	S6	03	0	0	0	0	0	0	4	4	2	0	0	0	0 ()	0 0		2 0	4
500	94	16 Montgo	omery Ave-RPL Roof	16	S6	03	0	6	128	0	0	134	0	134	0	0	0	0	0 ()	0 0	1	34 0	134
500	95	100 Queer	n-Sub-Bsmt Reno, roof membrane	27	S6	03	0	0	0	0	0	0	2,390	2,390	0	0	0	0	0 0)	0 0	2,3	90 0	2,390
500	96	91 Front E	- Rpl of Roof / Interior Stairs	28	S6	03	0	0	0	0	0	0	78	78	0	0	0	0	0 0)	0 0		78 0	78
500	97	390 The W	Vest Mall-Roof Replacement	03	S6	03	0	0	25	298	0	323	0	323	0	0	0	0	0 0)	0 0	3	23 0	323
500	102	1115 Quee shingles	en St. West-Replace asphalt	18	S6	03	0	0	0	0	0	0	9	9	0	0	0	0	0 ()	0 0		9 0	9
500	103	135 Daver Projects	nport Rd - Roof Repllt & Various	27	S6	03	0	0	0	0	0	0	100	100	50	0	0	0	0 ()	0 0		50 0	100
500	104	1401 CAS Replacem	TLEFIELD-Modified Bitumen Roo ent	f 15	S6	03	0	0	0	0	16	16	93	109	0	0	0	0	0 ()	0 0	1	09 0	109
500	105	2050 JANI	E-Pavement & Roofing	12	S6	03	0	0	0	0	0	0	1,950	1,950	0	0	0	0	0 ()	0 0	1,9	50 0	1,950
500	106	2050 JANI	E-Re-roofing & Ceiling	12	S6	03	0	0	0	0	0	0	1,397	1,397	0	0	0	0	0 ()	0 0	1,3	97 0	1,397
500	107	251 ESTH replaceme	ER SHINER BLVD-Main roof ent	24	S6	03	0	0	0	8	269	277	0	277	0	0	0	0	0 ()	0 0	2	77 0	277
500	108	251 ESTH replaceme	ER SHINER BLVD-Main roof ent	24	S6	03	0	0	0	0	0	0	7	7	0	0	0	0	0 ()	0 0		7 0	7
500	109	259 QUEE	NS QUAY-Mech SOGR Projects	20	S6	03	0	41	528	0	0	569	0	569	0	0	0	0	0 ()	0 0	5	69 0	569
500	110	3 DOHME	AVE-Roof membrane replacemen	nt 31	S6	03	0	0	0	0	0	0	7	7	0	0	0	0	0 ()	0 0		7 0	7
500	111	30 Northlin	ne Rd-Built Up Roof Replacement	31	S6	03	0	3	130	0	0	133	0	133	0	0	0	0	0 ()	0 0	1	33 0	133
500	112	301 Broad	view Ave - Various Projects	30	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0 ()	0 0		5 0	5
500	113	320 BERIN	NG AVE-Main roof replacement	05	S6	03	0	0	0	0	8	8	275	283	0	0	0	0	0 ()	0 0	2	83 0	283
500	114	330 BERIN	NG AVE-Main roof replacement	05	S6	03	0	0	0	0	0	0	9	9	0	0	0	0	0 ()	0 0		9 0	9
500	115	40 Rathne	Illy Ave-Replace asphalt shingles	22	S6	03	0	0	0	0	0	0	13	13	0	0	0	0	0 ()	0 0		13 0	13
500	116	433 EAST Replaceme	ERN AVE-Metal Panel Roof ent	30	S6	03	0	0	0	0	0	0	1,244	1,244	0	0	0	0	0 0)	0 0	1,2	44 0	1,244
500	117	433 EAST Replacem	ERN AVE-Metal Panel Roof ent	30	S6	03	0	0	0	0	0	0	1,212	1,212	0	0	0	0	0 0)	0 0	1,2	12 0	1,212

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Gross Expenditures (\$000's) Appendix 3

				ĺ		Curr	ent and Fu	uture Year	Cash Flo	w Commitm	nents			Cur	rent and Fu	ıture Year	Cash Flo	w Commi	tments F	inanced	Ву		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
FAC906393	· · ·												Cubsidies										
500 118	4331 LAWRENCE-Flashing Repairs Additional Cooling	44	S6	03	0	16	126	0	0	142	0	142	С	0	0	0	0	0	0	0	142	0	142
500 119	49 Toryork Drive-Main Roof Replacement	07	S6	03	0	0	0	0	0	0	7	7	C	0	0	0	0	0	0	0	7	0	7
500 120	61 Toryork Drive-Build-Up Roof Replacement	07	S6	03	0	0	0	55	633	688	0	688	c	0	0	0	0	0	0	0	688	0	688
500 121	891 Morningside Ave-Roof Replacement	44	S6	03	0	0	0	0	7	7	117	124	c	0	0	0	0	0	0	0	124	0	124
500 122	891 Morningside Inverted Built Up Roof Replacement	44	S6	03	0	0	0	23	240	263	0	263	c	0	0	0	0	0	0	0	263	0	263
500 123	891 Morningside Ave-Wood Roof Framing Rehabilitat	44	S6	03	0	10	88	0	0	98	0	98	C	0	0	0	0	0	0	0	98	0	98
500 124	891 Morningside Ave-Main roof replaceme	nt 44	S6	03	0	0	0	0	0	0	28	28	C	0	0	0	0	0	0	0	28	0	28
500 125	891 Morningside AveRoof Replacement	44	S6	03	0	0	0	0	4	4	37	41	C	0	0	0	0	0	0	0	41	0	41
500 126	95 Lavinia-Rpl Flat Roof	13	S6	03	0	11	294	0	0	305	0	305	С	0	0	0	0	0	0	0	305	0	305
500 127	97 Main St - Various Projects	32	S6	03	0	0	0	0	0	0	11	11	С	0	0	0	0	0	0	0	11	0	11
63 128	14 Dyas-Repair Lower Roof	34	S4	03	6	125	0	0	0	131	0	131	C	0	0	0	0	0	0	0	131	0	131
76 129	75 Eglinton W-Rpl Flat Roofing	22	S4	03	25	302	0	0	0	327	0	327	C	0	0	0	0	0	0	0	327	0	327
77 130	97 Main-Repl of EPDM Roof Membrane of Upper roof	32	S4	03	5	157	0	0	0	162	0	162	C	0	0	0	0	0	0	0	163	0	163
500 131	843 Eastern-Roof replacement	32	S6	03	0	0	0	0	0	0	3,217	3,217	С	0	0	0	0	0	0	0	3,217	0	3,217
	Sub-total				1,286	671	1,326	505	1,190	4,978	15,719	20,697	147	0	0	0	0	0	0	0	20,551	0	20,698
FAC906394	Structural/Building Envelope																						
500 3	1050 Ellesmere (C)-Rpl OH drs,Rsrf apht	37	S6	03	0	0	0	0	0	0	1,779	1,779	C	0	0	0	0	0	0	0	1,779	0	1,779
500 10	16 Ossington-Rpl Windows	19	S6	03	0	0	0	10	111	121	0	121	c	0	0	0	0	0	0	0	121	0	121
500 11	97 Main -Repl Vertical Hung Windows	32	S6	03	0	0	0	0	0	0	285	285	c	0	0	0	0	0	0	0	285	0	285
500 15	3 Lunness Road-Rpl of Windows-Ground I	Flr 06	S6	03	0	0	0	0	6	6	76	82	c	0	0	0	0	0	0	0	82	0	82
500 17	399 The West Mall-Window Replacement	03	S6	03	0	0	0	432	1,088	1,520	2,332	3,852	c	0	0	0	0	0	0	0	3,852	0	3,852
500 19	4330 Dufferin-Rpl Flr Windows,Exit doors	80	S6	03	0	0	0	92	747	839	0	839	420	0	0	0	0	0	0	0	420	0	839
500 20	1530 Markham-Rev Doors Pavers Ceilings	3 42	S6	03	0	0	0	0	0	0	617	617	С	0	0	0	0	0	0	0	617	0	617
500 21	2900 Lawrence E - Ext Wall/Window Reha	ab 38	S6	03	0	0	0	0	0	0	97	97	49	0	0	0	0	0	0	0	49	0	97

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							Curre	ent and Fu	ture Year (Cash Flov	Commitm	nents			Cur	rrent and F	uture Year	Cash Fl	ow Comm	itments	Financed	Ву			
Sub- Prior			Project Name Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	Reserve Funds	Capital from Current	Other 1	Other2		Debt - Recoverable bt	Total Financing
FAC9	<u>06394</u>	Structural/	Building Envelope																						
500	22	5100 Yong	e St-Roofing & Frames	23	S6	03	0	0	0	0	0	0	1,103	1,103	0	0	0	0	(0 0)	0 0	1,	,103 0	1,103
47	26	5318 Lawr	ence Ave. E-Cladding Repairs	44	S2	03	46	0	0	0	0	46	0	46	0	0	0	0	(0 0)	0 0		46 0	46
500	27	5100 Yong	e-Replace AHU F-2	23	S6	03	0	108	324	324	323	1,079	0	1,079	0	0	0	0	(0 0)	0 0	1,	,079 0	1,079
26	28	840 Gerra	rd E-Rpl Slab and Install CO/NOx	30	S2	03	716	0	0	0	0	716	0	716	0	0	0	0	(0 0)	0 0		716 0	716
56	33	Tech Audit	s & Capital Project Validations	CW	S4	03	1,837	0	0	0	0	1,837	0	1,837	0	0	0	0	(0 0)	0 0	1,	,837 0	1,837
500	34	Tech Audit	s & Capital Project Validations	CW	S6	03	0	1,886	0	0	0	1,886	0	1,886	0	0	0	0	(0 0)	0 0	1,	,886 0	1,886
500	35	5 Bathurst	St-Strct Restoration of Silos	19	S6	03	0	1,000	1,500	1,500	3,000	7,000	0	7,000	0	0	0	0	(0 0)	0 0	7,	,000 0	7,000
500	37	707 Dunda	as Street -Replace Windows	20	S6	03	0	0	0	0	0	0	662	662	0	0	0	0	(0 0)	0 0		662 0	662
500	40	1530 Mark units	tham-Windows&install glazng	42	S6	03	0	0	0	0	0	0	930	930	0	0	0	0	(0 0)	0 0		930 0	930
500	46	58 Cecil S Windows	treet - Repl of Original Wood	20	S6	03	0	0	0	0	0	0	269	269	0	0	0	0	(0 0)	0 0		269 0	269
500	56	Tech Audit	s & Capital Project Validations	CW	S6	03	0	0	1,937	0	0	1,937	0	1,937	0	0	0	0	(0 0)	0 0	1,	,937 0	1,937
500	87	9 Clenden	an - Interior Finishes SOGR	13	S6	03	0	22	262	0	0	284	0	284	142	0	0	0	(0 0)	0 0		142 0	284
500	88	111 King S	t E-Repl of Solarium Glazing	28	S6	03	0	0	0	0	0	0	352	352	0	0	0	0	(0 0)	0 0		352 0	352
500	93	755 Warde Repainting	en Ave-Complete Exterior	35	S6	03	0	0	0	0	0	0	3	3	0	0	0	0	(0 0)	0 0		3 0	3
500	94	Struct Con Structures	&Compliance - Parking Garage	CW	S6	01	0	474	0	0	0	474	0	474	0	0	0	0	(0 0)	0 0		474 0	474
500	95	1026 Finch	n W- Install F Alarm Sys Bldg A	80	S6	03	0	26	253	0	0	279	0	279	0	0	0	0	(0 0)	0 0		279 0	279
500	131	2444 Eglin	nton Ave E-Rpl Windows/OH door	37	S6	03	0	0	0	0	13	13	156	169	0	0	0	0	(0 0)	0 0		169 0	169
500	133	756 Ossin Wall	gton- Windows & Rpr Ext Masonry	/ 19	S6	03	0	0	0	0	30	30	225	255	0	0	0	0	(0 0)	0 0		255 0	255
500	135	Tech Audit	s & Capital Project Validations	CW	S6	03	0	0	0	1,989	0	1,989	0	1,989	0	0	0	0	(0 0)	0 0	1,	,989 0	1,989
500	139	Tech Audit	s & Capital Project Validations	CW	S6	03	0	0	0	0	2,042	2,042	0	2,042	0	0	0	0	() ()	0 0	2,	,042 0	2,042
500	143	Tech Audit	s & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	2,096	2,096	0	0	0	0	() ()	0 0	2,	,096 0	2,096
500	144	Tech Audit	s & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	2,152	2,152	0	0	0	0	(0 0)	0 0	2,	,152 0	2,152
500	150	146 Cresc	ent-Rpl F Alarm & Masonary	27	S6	03	0	0	20	334	0	354	0	354	0	0	0	0	(0 0)	0 0		354 0	354
500	153	399 The W Service tu	Vest Mall-Repl Sints, Rehab nnel	03	S6	03	0	0	165	1,507	0	1,672	0	1,672	0	0	0	0	(0 0)	0 0	1,	,672 0	1,672

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Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fu	uture Year	Cash Flov	w Commitn	nents			Cur	rent and Fu	ıture Year Cash	Flow Com	mitments	Financed	Ву		
<u>Sub-</u> Priori		i <u>ect No. Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reser Reserves Fund	Capital rve from ds Curren		Other2	Debt Recover Debt	able	Total Financing
FAC90	6394	Structural/Building Envelope											İ										
500	154	399 The West Mall-Repl Guards & Railings	03	S6	03	0	0	0	0	0	0	847	847	0	0	0	0	0	0	0 0	847	0	847
30	158	259 Horner Ave-Rpl Windows,Doors,RenoWashrooms	06	S2	03	163	0	0	0	0	163	0	163	81	0	0	0	0	0	0 0	82	0	163
62	163	55 John St-Parking Garage Rehab	20	S4	03	200	2,076	0	0	0	2,276	0	2,276	0	0	0	0	0	0	0 0	2,276	0	2,276
104	180	Var Locs-Struc Repairs @ City Facilities	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	0	0 0	600	0	600
500	181	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	600	0	0	0	600	0	600	0	0	0	0	0	0	0 0	600	0	600
500	183	235 Cibola-Exterior wall rehabilitation	28	S6	03	0	0	0	0	18	18	210	228	0	0	0	0	0	0	0 0	228	0	228
500	187	14 Days-Rpl Wlkwys,Stairs & Lower Roof	34	S6	03	0	0	0	0	77	77	269	346	О	0	0	0	0	0	0 0	346	0	346
107	193	SOGR @ Leased Facilities/Properties	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0 0	1,000	0	1,000
500	194	SOGR @ Leased Facilities/Properties	CW	S6	03	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0 0	1,000	0	1,000
500	200	200 Bermondsey-Rpl roof, Repair Masonry	34	S6	03	0	0	6	175	0	181	0	181	0	0	0	0	0	0	0 0	181	0	181
500	201	255 Spadina-rpl Windows and Doors	22	S6	03	0	0	0	0	0	0	16	16	0	0	0	0	0	0	0 0	16	0	16
500	204	1535 ALBION-Rpl Pavement, Window, Paint	s 01	S6	03	0	0	0	0	4	4	26	30	15	0	0	0	0	0	0 0	15	0	30
500	214	246 The Esplanade-Parking Garage Rehab	28	S6	03	0	0	68	2,399	0	2,467	0	2,467	0	0	0	0	0	0	0 0	2,467	0	2,467
500	222	259 Horner Ave-RPL Garage Sys Membrane	e 06	S6	03	0	0	0	0	8	8	88	96	48	0	0	0	0	0	0 0	48	0	96
500	228	100 Queen-Renos (Windows, interior)	27	S6	03	0	0	0	0	0	0	84	84	0	0	0	0	0	0	0 0	84	0	84
500	229	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	1,200	0	1,200	0	1,200	0	0	0	0	0	0	0 0	1,200	0	1,200
500	230	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	600	0	0	600	0	600	0	0	0	0	0	0	0 0	600	0	600
500	232	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	600	0	600	0	600	0	0	0	0	0	0	0 0	600	0	600
500	244	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	600	600	0	600	0	0	0	0	0	0	0 0	600	0	600
500	247	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	1,200	1,200	0	1,200	0	0	0	0	0	0	0 0	1,200	0	1,200
500	271	2 Civic Centre-Rpl Windows,Entrance Door	03	S6	03	0	0	0	119	462	581	951	1,532	0	0	0	0	0	0	0 0	1,532	0	1,532
500	274	1009 Sheppard-Rpl cladding, glass Unit	10	S6	03	0	0	13	230	0	243	0	243	0	0	0	0	0	0	0 0	243	0	243
500	275	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	2,210	2,210	0	0	0	0	0	0	0 0	2,210	0	2,210
18	276	146 The East Mall - Various Structural Repairs	05	S2	03	350	0	0	0	0	350	0	350	0	0	0	0	0	0	0 0	350	0	350

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L	g																						
						Curre	ent and Fu	uture Year	Cash Flo	w Commitn	nents			Cui	rrent and F	uture Year	Cash F	low Comn	nitments	Financed	Ву		
	oject No. Project Name		O	0.1	2015	2010	2017	2018	0010	Total	Total	Total	Provincial Grants and	Federal	Developmen	Reserves	Reserve	Capital from Current	Otherud	O4hO	Deb Recove	rable	Total
	ubProj No. Sub-project Name Structural/Building Envelope	Ward	Siai.	Cai.	2013	2016	2017	2010	2019	2015-2019	2020-2024	2015-2024	Subsidies	Subsidy	Charges		1 01100	Ourient	Other	Other2	Debt	\dashv	Financing
500 278	700 Eglinton Ave W-Rpl Roofing, Windows & Ceiling	21	S6	03	0	60	874	0	0	934	0	934	C) 0	C	0		0	0 (0 0	934	0	934
500 280	1600 Birchmount Rd-RPL DWHT, Boiler, Asph	37	S6	03	0	0	0	0	0	0	925	925	C) 0	C	0		0	0 (0 0	925	0	925
15 281	100 QueenW-ConcreteSoffitSlatsGridHangersV	27 er	S2	03	2,308	188	3,819	0	0	6,315	0	6,315	С) 0	C	0		0	0 (0 0	6,315	0	6,315
500 282	91 Front E-Exterior Doors & Windows	28	S6	03	0	0	0	0	0	0	3,669	3,669	c	0	C	0		0	0 (0 0	3,669	0	3,669
500 297	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	С	0	C	0		0	0 (0 0	600	0	600
500 298	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	1,200	1,200	С	0	C	0		0	0 (0 0	1,200	0	1,200
500 301	71 Front W-Union Station SOGR Projects	28	S6	03	0	5,000	5,000	5,000	5,000	20,000	25,000	45,000	c	0	C	0		0	0 (0 0	45,000	0	45,000
500 302	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	С	0	C	0		0	0 (0 0	600	0	600
500 303	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	4,800	4,800	С	0	C	0		0	0 (0 0	4,800	0	4,800
500 312	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	1,800	1,800	С	0	C	0		0	0 (0 0	1,800	0	1,800
28 313	12 Canterbury-Rpl OverheadDoor	23	S2	03	66	0	0	0	0	66	0	66	С	0	C	0		0	0 (0 0	66	0	66
41 314	259 Queens Quay-PumpsStructuralElementsDeckCoatin	20	S2	03	736	0	0	0	0	736	0	736	c	0	C	0		0	0 (0 0	736	0	736
19 315	760 Dovercourt-Rpl WindowsDoors	18	S2	03	118	0	0	0	0	118	0	118	59) 0	C	0		0	0 (0 0	59	0	118
18 316	55 John-RehabMetroSquareStage	20	S2	03	220	233	0	0	0	453	0	453	С	0	C	0		0	0 (0 0	453	0	453
500 317	100 Queen W Parking - Various SOGR Project	27	S6	03	0	0	0	0	0	0	69	69	С	0	C	0		0	0 (0 0	69	0	69
500 318	1435 Eglinton-VariousArchStructMechSOGRProje	21 ec	S6	03	0	0	0	82	1,514	1,596	0	1,596	С	0	C	0		0	0 (0 0	1,596	0	1,596
500 319	146 Crescent Road - Various Projects	27	S6	03	0	0	0	0	0	0	23	23	С	0	C	0		0	0 (0 0	23	0	23
500 320	160 DUNCAN MILL-Structural InteriorFinishes Mechan	34	S6	03	0	0	0	19	279	298	0	298	С	0	C	0		0	0 (0 0	298	0	298
500 321	175 Memorial Park Ave - Various Projects	29	S6	03	0	0	0	0	0	0	19	19	С) 0	C	0		0	0 (0 0	19	0	19
500 322	251 ESTHER SHINER BLVD-Wood Roof Framing Rehabilit	24	S6	03	0	0	0	0	0	0	5	5	С	0	C	0		0	0 (0 0	5	0	5
67 323	255 Dundas W-Rahab Facade Remove Suncreen Fins	20	S4	03	29	420	0	0	0	449	0	449	С) 0	C	0		0	0 (0 0	449	0	449
500 324	2696 Eglinton W-VarStructArchMechSOGRProjects	12	S6	03	0	0	0	0	0	0	736	736	C	0	C	0		0	0 (0 0	736	0	736
500 325	2696 Eglinton -Building Envelope & Mech SOGR Proje	12	S6	03	0	0	0	0	0	0	498	498	C	0	C	0		0	0 (0 0	498	0	498
500 326	2900 Lawrence Ave E - Exterior Doors and Various R	38	S6	03	0	0	0	0	0	0	11	11	6	6 0	C	0		0	0 (0 0	5	0	11

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Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fu	iture Year	Cash Flov	v Commitm	ents			Cur	rent and F	uture Year Cas	sh Flow	Comm	itments	Financed	Ву		
Sub- Prior		<u>ject No. Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fu	serve unds C	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FAC90	6394	Structural/Building Envelope																						
500	327	30 Northline Rd-Window & Exterior Door	31	S6	03	0	6	320	0	0	326	0	326	0	0	0	0	0	0		0 0	326	0	326
500	328	3061 Birchmount Road - Various Projects	39	S6	03	0	0	0	0	0	0	78	78	39	0	0	0	0	0		0 0	39	0	78
500	329	31 Avenue of The Islands-Arch Struct & Mech SOGR P	28	S6	03	0	31	245	0	0	276	0	276	0	0	0	0	0	0		0 0	276	0	276
500	330	3100 EGLINTON E-Exterior & Overhead Door	38	S6	03	0	0	0	0	0	0	27	27	14	0	0	0	0	0		0	13	0	27
500	331	433 EASTERN AVE-Windows and Doors Repairs	30	S6	03	0	1	97	0	0	98	0	98	0	0	0	0	0	0		0 0	98	0	98
500	332	433 EASTERN AVE-Exterior Wall& Roof Structure	30	S6	03	0	0	0	0	0	0	468	468	0	0	0	0	0	0		0	468	0	468
500	333	433 EASTERN AVE-Exterior Wall and Root Structure R	f 30	S6	03	0	0	0	0	0	0	424	424	0	0	0	0	0	0		0	424	0	424
500	334	433 EASTERN AVE-Exterior Doors Replacement	30	S6	03	0	5	25	0	0	30	0	30	0	0	0	0	0	0		0 0	30	0	30
500	335	4330 Dufferin Street Site - Various Projects Arc	- 08	S6	03	0	0	0	0	0	0	84	84	42	0	0	0	0	0		0 0	42	0	84
500	336	49 Toryork Drive-Wood roof framing rehabilitation	07	S6	03	0	0	0	0	0	0	13	13	0	0	0	0	0	0		0 0	13	0	13
500	337	50 Upjohn-Arch. & Struct. SOGR Projects	34	S6	03	0	0	0	0	104	104	2,288	2,392	0	0	0	0	0	0		0 0	2,392	0	2,392
500	338	51 PARLIAMENT-exterior heritage windows security d	s 28	S6	03	0	0	0	0	15	15	219	234	0	0	0	0	0	0		0	234	0	234
500	339	662 Jane-RplWindows&FrontEntrance	11	S6	03	0	0	0	0	0	0	118	118	0	0	0	0	0	0		0	118	0	118
500	340	703 Don Mills Road - Various Projects	26	S6	03	0	0	0	0	0	0	111	111	0	0	0	0	0	0		0 0	111	0	111
500	341	786 Dundas St E - Various Projects	30	S6	03	0	0	0	0	0	0	8	8	0	0	0	0	0	0		0	8	0	8
500	342	821 Progress Ave - Various Projects	38	S6	03	0	0	0	0	0	0	13	13	0	0	0	0	0	0		0 0	13	0	13
500	343	891 Morningside Avenue-Exterior wall rehabilitatio	44	S6	03	0	0	17	131	0	148	0	148	0	0	0	0	0	0		0 0	148	0	148
500	344	891 Morningside Ave- Door Replacement	44	S6	03	0	0	0	0	0	0	7	7	0	0	0	0	0	0		0 0	7	0	7
33	346	2430 LawrenceE-Exterior Wall Rehabilitation	37	S2	03	107	0	0	0	0	107	0	107	53	0	0	0	0	0		0 0	54	0	107
52	347	265 Manitoba-Exterior wall rehabilitation	19	S2	04	189	0	0	0	0	189	0	189	94	0	0	0	0	0		0 0	95	0	189
16	348	674 Markham-Exterior Wall Rehab & Repa Exterior	air 20	S2	03	205	0	0	0	0	205	0	205	103	0	0	0	0	0		0 0	102	0	205
45	349	703 Don Mills Road -Parking Garage Reha	b 26	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0		0 0	500	0	500
500	351	Var Loc-Various Struct. SOGR Projects	CW	S6	03	0	0	0	0	0	0	3,500	3,500	0	0	0	0	0	0		0 0	3,500	0	3,500
64	354	843 Eastern-Slab Reconstruction	20	S4	03	1,520	2,120	0	0	0	3,640	0	3,640	0	0	0	0	0	0		0 0	3,640	0	3,640

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

						Curre	ent and Fu	ture Year	Cash Flov	w Commitm	nents			Cur	rent and Fu	ture Year	Cash Flo	w Commi	tments F	inanced	Ву		
	ject No. Project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt Recover Debt	able	Total Financing
	Structural/Building Envelope												Gabolaloo									\exists	
68 355	140 Bond-Foundation Wall,Roof Joists,Power Distrib	34	S4	03	26	271	0	0	0	297	0	297	0	0	0	0	0	0	0	0	297	0	297
69 356	1026 Finch-Rpl Garage Windows,Power Distribution E	80	S4	03	27	671	0	0	0	698	0	698	0	0	0	0	0	0	0	0	698	0	698
70 357	2 DYAS-Rpl Concrete Slab,Dom. HWT,Alarn check valv	n 34	S4	03	43	1,315	0	0	0	1,358	0	1,358	0	0	0	0	0	0	0	0	1,358	0	1,358
84 358	135 Davenport-Exterior Wall Rehabilitation	27	S4	03	6	103	0	0	0	109	0	109	54	0	0	0	0	0	0	0	55	0	109
87 359	1631 QueenE-Var.Structural,Site,Interior,Mech.SC	32	S4	03	60	714	0	0	0	774	0	774	0	0	0	0	0	0	0	0	774	0	774
88 360	1109 Leslie-De-Comm Non-Functional Solar panels	25	S4	03	4	156	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160
90 361	160 Borough-Rpl Podium Deck Waterproofing	38	S4	03	26	287	0	0	0	313	0	313	0	0	0	0	0	0	0	0	313	0	313
113 362	5100 Yonge-Rpl Window Glazing System,Roof Membrane	23	S5	03	450	3,737	3,736	3,736	0	11,659	0	11,659	0	0	0	0	0	0	0	0	11,659	0	11,659
92 363	100 Queen W-Replace Windows/Doors at the Base	27	S3	03	45	139	752	0	0	936	0	936	0	0	0	0	0	0	0	0	936	0	936
500 364	34 Yorkville-Clock Tower Rehabilitation	27	S6	03	0	30	300	0	0	330	0	330	0	0	0	0	0	0	0	0	330	0	330
500 365	Various Locations - Technical Audits & Capital Pro	CW	S6	03	0	0	0	0	0	0	2,269	2,269	0	0	0	0	0	0	0	0	2,269	0	2,269
500 366	Various Locations - Technical Audits & Capital Pro	CW	S6	03	0	0	0	0	0	0	2,330	2,330	0	0	0	0	0	0	0	0	2,330	0	2,330
500 367	843 Eastern-Rpl Windows, Doors, Ext. Wall	32	S6	03	0	0	0	0	0	0	4,131	4,131	0	0	0	0	0	0	0	0	4,131	0	4,131
95 368	5 Eirrean Quay-Rehabil. of Western Channel Dockwal	20	S4	03	100	2,000	4,400	0	0	6,500	0	6,500	1,500	1,500	0	0	0	0	0	3,500	0	0	6,500
	Sub-total				11,697	24,679	24,733	19,879	16,641	97,629	73,878	171,507	2,718	1,500	0	0	0	0	0	3,500	163,789	0	171,507
FAC906395	Mechanical and Electrical																					ヿ	
500 3	235 Cibola Ave - Unit Heater & Other	28	S6	03	0	4	49	0	0	53	0	53	0	0	0	0	0	0	0	0	53	0	53
500 4	539 Queens Quay W-Rpl Fire Alarm Panels	20	S6	03	0	0	0	21	254	275	0	275	0	0	0	0	0	0	0	0	275	0	275
500 11	313 Pharmacy-Replace Boiler, HVAC Unit	35	S6	03	0	0	0	0	0	0	259	259	0	0	0	0	0	0	0	0	259	0	259
500 15	703 Don Mills Rd-Repl F Alarm System & Controls	26	S6	03	0	0	0	0	0	0	1,495	1,495	0	0	0	0	0	0	0	0	1,495	0	1,495
9 18	703 Don Mills-Chiller Replacement	26	S2	03	2,178	1,314	0	0	0	3,492	0	3,492	0	0	0	0	0	0	0	0	3,492	0	3,492
500 46	150 Borough Dr-Fire Alarm System	38	S6	03	0	0	57	958	0	1,015	0	1,015	0	0	0	0	0	0	0	0	1,015	0	1,015
500 59	100 Queen-Retrofit elevator lower level	27	S6	03	0	0	0	113	1,149	1,262	0	1,262	0	0	0	0	0	0	0	0	1,262	0	1,262
500 61	255 Spadina-Rpl Chiller,Exhaust Fans	22	S6	03	0	0	0	0	0	0	888	888	0	0	0	0	0	0	0	0	888	0	888

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CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Facilities Management and Real Estate

		Management and Hear Estate																					
							Curr	ent and Fi	uture Year	Cash Flov	v Commitn	nents			Cu	rent and Fu	uture Year Cash	Flow Co	mmitments	Financed	Ву		
Sub Prio		j <u>ect No.</u> <u>Project Name</u> Proj No. Sub-project Name \	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Rese Reserves Fund	Capi rve fror ds Curre		Other2	Debt Recover Debt	able	Total Financing
FACS	06395	Mechanical and Electrical											İ									\top	
500	73	1652 Keele-Rpl Boilers, Pumps, Pipes	12	S6	03	0	0	0	0	43	43	321	364	0	O	0	0	0	0	0 0	364	0	364
500	74	1305 Ellesmere Rd-Var Reno Projects	37	S6	03	0	0	0	0	0	0	839	839	0	O	0	0	0	0	0 0	839	0	839
500	76	1435 Eglinton W- Elec Dist Equipment	21	S6	03	0	0	0	0	0	0	218	218	0	0	0	0	0	0	0 0	218	0	218
500	87	2019	13	S6	03	0	0	0	0	1	1	11	12	0	0	0	0	0	0	0 0	12	0	12
500	88	850 Coxwell-VAV Terminal Air Units	29	S6	03	0	0	0	0	97	97	768	865	0	O	0	0	0	0	0 0	865	0	865
500	104	4330 Dufferin -Cooling Tower CT-1	80	S6	03	0	0	0	60	186	246	390	636	318	0	0	0	0	0	0 0	318	0	636
500	108	1050 Ellesmere - Power Upgrade / various	37	S6	03	0	0	127	1,655	0	1,782	0	1,782	0	O	0	0	0	0	0 0	1,782	0	1,782
500	110	524 Oakwood Ave-Rpl Five Rooftop Units	15	S6	03	0	0	0	47	562	609	0	609	0	0	0	0	0	0	0 0	609	0	609
500	113	132 Bellevue Ave-Replace Unit Heater	20	S6	03	0	0	0	0	7	7	82	89	0	O	0	0	0	0	0 0	89	0	89
500	115	555 Oakwood Ave-Replace Rooftop HVAC Units	15	S6	03	0	0	0	0	0	0	95	95	0	O	0	0	0	0	0 0	95	0	95
500	116	4330 Dufferin St - Main Fire Alarm Control Panel	80	S6	03	0	0	74	798	0	872	0	872	436	O	0	0	0	0	0 0	436	0	872
500	125	1530 Markham - Rpl Garage Sprinkler Sys	42	S6	03	0	0	0	0	0	0	973	973	0	0	0	0	0	0	0 0	973	0	973
500	128	2 Civic Centre-Rpl Heater, Compressor	03	S6	03	0	0	119	866	367	1,352	0	1,352	0	0	0	0	0	0	0 0	1,352	0	1,352
500	132	703 Don Mills Rd-Replace AHU SF-1, SF-2 & RF-1	26	S6	03	0	0	0	0	133	133	1,154	1,287	0	O	0	0	0	0	0 0	1,287	0	1,287
83	133	40 College St-Replace Mech Equipment	27	S4	03	88	630	0	0	0	718	0	718	0	0	0	0	0	0	0 0	719	0	719
500	137	703 Don Mills Rd-Rpl A/C Units	26	S6	03	0	0	0	101	801	902	0	902	0	0	0	0	0	0	0 0	902	0	902
500	143	1008 Yonge-new Oil Interceptor / various	27	S6	03	0	0	32	219	0	251	0	251	0	0	0	0	0	0	0 0	251	0	251
500	144	150 Disco - Replace rooftop A/C units	02	S6	03	0	0	0	0	67	67	844	911	0	0	0	0	0	0	0 0	911	0	911
500	146	150 Disco-Electrical Distribution Upgrades	02	S6	03	0	0	0	0	0	0	217	217	0	0	0	0	0	0	0 0	217	0	217
500	149	5700 Bathurst St-Repl Gas-fired Roof Top Units	10	S6	03	0	0	13	141	0	154	0	154	0	0	0	0	0	0	0 0	154	0	154
500	151	91 Front St - Replace Exhaust Fans	28	S6	03	0	0	0	0	0	0	275	275	0	0	0	0	0	0	0 0	275	0	275
500	153	170 Jarvis St - Exhaust Fans	27	S6	03	0	0	0	0	0	0	72	72	0	0	0	0	0	0	0 0	72	0	72
500	154	255 Spadina-Hot Water Heater	22	S6	03	0	0	0	0	0	0	42	42	0	C	0	0	0	0	0 0	42	0	42
500	174	843 Palmerston Ave - Painting, RTUs & Exhausts	20	S6	03	0	0	0	0	0	0	289	289	0	C	0	0	0	0	0 0	289	0	289

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	ent and F	uture Year	Cash Flov	w Commitr	nents			Cui	rrent and F	uture Year C	ash Flo	ow Comn	nitments	Financed	Ву		
<u>Sub-</u> Priorit	<u>Projec</u> ySubPı		Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	eserve Funds	Capital from Current	Other 1	Other2		ebt - verable	Total Financing
FAC90	6395 N	lechanical and Electrical																						
500	176 1	57 King St E - Repl of Exhaust Fans	28	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	(0 (0 0	5	0	5
500		0 College St -Rpl of Heating & Cooling quip	27	S6	03	0	0	0	0	0	0	4,445	4,445	0	0	0	0	0	(0 (0 0	4,445	0	4,445
500	226 1	530 Markham-Rpl Boilers, Pumps, Pipes	42	S6	03	0	0	0	0	0	0	642	642	0	0	0	0	0	(0 (0 0	642	0	642
500	227 1	8 Dyas-Co Monitoring	34	S6	03	0	0	0	0	0	0	1,121	1,121	0	0	0	0	0	(0 (0 0	1,121	0	1,121
500		700 Bathurst St-Replace Five Roof Exhausans	st 10	S6	03	0	0	0	0	0	0	67	67	0	0	0	0	0	(0 (0 0	67	0	67
23	232 2	77 Victoria St-Rpl Main Switchboard	27	S2	03	645	0	0	0	0	645	0	645	0	0	0	0	0	(0 (0 0	645	0	645
500		00 Tapscott -Repl Domestic Hot Water leater	42	S6	03	0	0	0	0	0	0	26	26	0	0	0	0	0	(0 (0 0	26	0	26
500		99 West Mall-Rpl Chiller,Chilled Water ump	03	S6	03	0	0	0	0	0	0	872	872	0	0	0	0	0	(0 (0 0	872	0	872
500	244 2	753 Jane-Replace Gas-Fire Roof Top Unit	ts 07	S6	03	0	0	0	0	5	5	62	67	0	0	0	0	0	(0 (0 0	67	0	67
500	245 8	50 Coxwell Ave- Rpl Exhaust Fans	29	S6	03	0	0	0	0	0	0	1,277	1,277	0	0	0	0	0	(0 (0 0	1,277	0	1,277
500	246 1 ⁻	15 Parkway Forest -Various Projects	33	S6	03	0	0	0	0	13	13	117	130	0	0	0	0	0	(0 (0 0	130	0	130
500	252 7	86 Dundas St-Rpl heating boiler in bsmt	30	S6	03	0	0	0	0	0	0	189	189	0	0	0	0	0	(0 (0 0	189	0	189
500	256 8	43 Palmerston Ave-Rpl of Main Switch	20	S6	03	0	0	0	3	38	41	0	41	0	0	0	0	0	(0 (0 0	41	0	41
7	257 1 ⁻	11 Wellesley St. E -Various Projects	27	S2	03	332	0	0	0	0	332	0	332	0	0	0	0	0	(0 (0 0	332	0	332
500	259 2	0 Beffort-Upgrade Office Area Power	09	S6	03	0	0	0	0	5	5	19	24	0	0	0	0	0	(0 (0 0	24	0	24
500	262 1	8 Dyas-Rpl Sump Pump, Pipes, Sprkler	34	S6	03	0	0	0	0	0	0	1,174	1,174	0	0	0	0	0	(0 (0 0	1,174	0	1,174
500		07 Dundas Street - Heaters, Heating umps	20	S6	03	0	0	15	172	0	187	0	187	0	0	0	0	0	(0 (0 0	187	0	187
500	268 1 ⁻	109 Leslie-Rpl Heaters&solar heat sys	25	S6	03	0	0	4	37	0	41	0	41	0	0	0	0	0	(0 (0 0	41	0	41
500	269 2	Civic Centre-Rpl Int.Lghtg, Ceiling Tiles	03	S6	03	0	0	0	0	0	0	745	745	0	0	0	0	0	(0 (0 0	745	0	745
500	270 1 ⁻	16 Dorset Dr-Replace DHW Heater	36	S6	03	0	0	2	18	0	20	0	20	0	0	0	0	0	(0 (0 0	20	0	20
65		90 The West Mall - Fire larm,transformers,chille	03	S4	03	263	2,838	0	0	0	3,101	0	3,101	0	0	0	0	0	(0 (0 0	3,101	0	3,101
500	280 5	19 Church-Repl Existing AC Units	27	S6	03	0	0	0	0	0	0	271	271	0	0	0	0	0	(0 (0 0	271	0	271
500		27 Queens Quay W-Elevator lodernization	20	S6	03	0	0	0	0	0	0	181	181	0	0	0	0	0	(0 (0 0	181	0	181
500	282 3	90 The West Mall-Rpl of Chiller	03	S6	03	0	0	0	0	0	0	1,265	1,265	0	0	0	0	0	(0 (0 0	1,265	0	1,265
4																								

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Facilities Management and Real Estate

							Curre	ent and Fu	ture Year	Cash Flov	w Commitn	nents			Cur	rent and Fu	uture Year Cash I	low Comn	nitments	Financed	Ву		
Sub-	Pro	iect No. Project Name									Total	Total	Total	Provincial	Federal i	Development	Reserv	Capital e from				Debt - coverable	Total
Prio	itySub	Proj No. Sub-project Name V	Nard	Stat.	Cat.	2015	2016	2017	2018	2019	2015-2019	2020-2024	2015-2024	Grants and Subsidies	Subsidy	Charges	Reserves Funds	Current	Other 1	Other2	Debt		Financing
FAC9	<u>06395</u>	Mechanical and Electrical																					
500	283	1076 Pape-Rtroft Ltg Sys, Rpl Fire Alarm Sys	29	S6	03	0	0	0	0	0	0	202	202	0	0	0	0	0 ()	0 0	202	2 0	202
500	290	399 The West Mall-Rpl Fire Alarm Sys	03	S6	03	0	64	727	0	0	791	0	791	0	0	0	0	0 ()	0 0	79 ⁻	1 0	791
500	291	399 The West Mall-Rpl of Main Switchboard	03	S6	03	0	0	1,099	405	0	1,504	0	1,504	0	0	0	0	0 ()	0 0	1,504	4 0	1,504
500	292	399 The West Mall- North Block Main Swtchbrd	03	S6	03	0	0	65	696	0	761	0	761	0	0	0	0	0 ()	0 0	76	1 0	761
500	306	399 The West Mall- Rpl North Block Mech Room	03	S6	03	0	0	94	921	0	1,015	0	1,015	0	0	0	0	0 ()	0 0	1,015	5 0	1,015
500	321	399 The West Mall-Perimeter& Int Zones AHU	03	S6	03	0	43	1,311	0	0	1,354	0	1,354	0	0	0	0	0)	0 0	1,354	4 0	1,354
500	357	399 The West Mall-Rpl Multizone Unit	03	S6	03	0	0	125	1,125	0	1,250	0	1,250	0	0	0	0	0)	0 0	1,250	0 0	1,250
500	359	399 The West Mall-Int Lighting Systems	03	S6	03	0	0	0	0	0	0	1,728	1,728	0	0	0	0	0)	0 0	1,728	3 0	1,728
500	364	4330 Dufferin Street - Replace UPS Batteries	80	S6	03	0	0	0	0	0	0	246	246	123	0	0	0	0 ()	0 0	123	3 0	246
500	390	111 Wellesley E-Smoke Evacuation Fans	27	S6	03	0	0	0	23	232	255	0	255	0	0	0	0	0 ()	0 0	255	5 0	255
500	393	765 Queen St-Rpl Fire Alarm System	30	S6	03	0	14	145	0	0	159	0	159	0	0	0	0	0 ()	0 0	159	9 0	159
500	398	703 Don Mills - Replace Plumbing Fixtures	26	S6	03	0	0	0	0	0	0	741	741	0	0	0	0	0 ()	0 0	74	1 0	741
500	399	146 The East Mall-Incinerator Replace	05	S6	03	0	0	0	83	907	990	0	990	0	0	0	0	0 ()	0 0	990	0 0	990
500	400	241 Esther Shiner-Retrofit Lighting Sys	24	S6	03	0	0	0	0	0	0	93	93	0	0	0	0	0)	0 0	93	3 0	93
500	401	246 The Esplanade-Elevator modernization	28	S6	03	0	0	0	6	374	380	0	380	0	0	0	0	0)	0 0	380	0 0	380
500	402	277 Victoria-Repl Heat Pumps	07	S6	03	0	0	0	0	0	0	2,755	2,755	0	0	0	0	0)	0 0	2,75	5 0	2,755
500	404	44 Beechwood Dr-Rpl HVAC unit, BAS	29	S6	03	0	38	314	0	0	352	0	352	0	0	0	0	0 ()	0 0	352	2 0	352
500	406	2075 BAYVIEW AVE-CO Detection	25	S6	03	0	0	0	0	0	0	90	90	45	0	0	0	0 ()	0 0	45	5 0	90
500	407	3 Dohme Ave-Rpl Rooftop HVAC Sys	31	S6	03	0	0	0	0	0	0	501	501	0	0	0	0	0 ()	0 0	50 ⁻	1 0	501
500	411	390 The West Mall-Rpl Int & Ext Lighting	03	S6	03	0	0	0	164	146	310	0	310	0	0	0	0	0 ()	0 0	310) 0	310
500	412	2 Civic Centre-Rpl Main Swtchbrd,MCC,FAlarm	03	S6	03	0	106	1,323	52	0	1,481	0	1,481	0	0	0	0	0)	0 0	1,48	1 0	1,481
	414	765 Queen-Rpl Sprinkler Alarm,Hardwood Fl			03	0	0	0	0	0	0	57	57	0			0			0 0	57	7 0	
	415	Various Locations_Installation of New Backflow Pre		S2	02	983	1,010	0	0	0	1,993	0	1,993				0	0 (0 0	1,990		
10	417	1300 Sheppard W-Fire Alarm,HVAC,Building Envelope	08	S2	03	80	0	0	0	0	80	0	80	0	0	0	0	0 ()	0 0	80	0 0	80

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fu	uture Year	Cash Flov	w Commitn	nents			Cur	rent and F	uture Year Ca	ash Flov	w Comm	itments	Financed	Ву		
	roject No. Project ubProj No. Sub-pro		Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves Fr	serve	Capital from Current	Other 1	Other2		Debt - ecoverable	Total Financing
FAC90639	5 Mechanical and Ele	ectrical																						
500 418	140 Princess-Repl	DHW Heater& OH Door	19	S6	03	0	0	0	0	0	0	113	113	0	0	0	0	0	0	(0	11	13 0	113
500 420	207 Front E-Rpl Ga	rage Heater, Roof Fans	28	S6	03	0	0	0	0	3	3	32	35	0	0	0	0	0	0	(0	3	35 0	35
500 421	235 Cibola-Rpl Apa	ratus Bay, Wshrm, Fans	28	S6	03	0	0	0	0	8	8	36	44	0	0	0	0	0	0	(0	4	14 0	44
500 422	1535 Kingston - Rp	I garage Ventilation	36	S6	03	0	0	0	0	24	24	322	346	173	0	0	0	0	0	(0	17	73 0	346
500 424	35 Spadina Rd-Rep	olace Fire Alarm System	20	S6	03	0	0	0	0	0	0	76	76	0	0	0	0	0	0	(0	7	76 0	76
500 456	821 Progress-Rpl F	avement, Elevator	38	S6	03	0	48	734	0	0	782	0	782	0	0	0	0	0	0	(0	78	32 0	782
500 476	707 Dundas W-Rep	ol Valves Heaters	20	S6	03	0	0	0	0	0	0	243	243	0	0	0	0	0	0	(0	24	43 0	243
500 522	100 Queen-Rpl Sw	chbrd, Dist Equip	27	S6	03	0	152	1,749	0	0	1,901	0	1,901	0	0	0	0	0	0	(0	1,90	01 0	1,901
500 524	100 Queen-Wet Sp	rnklr Control Valves	27	S6	03	0	0	0	0	0	0	2,662	2,662	0	0	0	0	0	0	(0	2,66	62 0	2,662
500 527	1026 Finch W-Rpl	Tailpipe Exh Fans EF	80	S6	03	0	0	0	0	0	0	47	47	0	0	0	0	0	0	(0	4	47 0	47
500 530	16 Montgomery-RP	L Boiler, New HVAC Unit	16	S6	03	0	0	0	22	246	268	0	268	0	0	0	0	0	0	(0	26	68 0	268
500 532	23 Grange Rd- Inte	rior ME	20	S6	03	0	0	0	22	80	102	0	102	0	0	0	0	0	0	(0	10	02 0	102
500 533	55 John-Rpl HW H	eating Pumps&Other	20	S6	03	0	0	0	132	1,414	1,546	0	1,546	0	0	0	0	0	0	(0	1,54	46 0	1,546
500 534	55 John - Supply F	ans, Exhaust Fans	20	S6	03	0	0	0	0	0	0	3,940	3,940	0	0	0	0	0	0	(0	3,94	40 0	3,940
500 535	850 Coxwell Ave-R	PL Chillers, Condensers	29	S6	03	0	0	0	231	2,053	2,284	0	2,284	0	0	0	0	0	0	(0	2,28	34 0	2,284
500 536	277 Victoria St-Rpl	Exh Fans, HW Boiler	27	S6	03	0	0	0	0	0	0	366	366	0	0	0	0	0	0	(0	36	66 0	366
500 537	5100 Yonge - Storn Valves	n & Sanitary Piping,	23	S6	03	0	0	0	181	1,839	2,020	0	2,020	0	0	0	0	0	0	(0	2,02	20 0	2,020
500 538	5100 Yonge-rpl Swi	tchgear, Server Rm A/C	23	S6	03	0	0	0	0	0	0	2,251	2,251	0	0	0	0	0	0	(0	2,25	51 0	2,251
500 540	60 Queen W - Rep Equip	of Existing Elec Dist	27	S6	03	0	0	0	0	0	0	612	612	0	0	0	0	0	0	(0	61	12 0	612
500 541	60 Queen St W-Rp	Fire Alarm Sys	27	S6	03	0	0	114	1,368	0	1,482	0	1,482	0	0	0	0	0	0	(0	1,48	32 0	1,482
500 542	100 Queen-Rpl Sw	itches Main Switchboard	27	S6	03	0	0	0	147	1,005	1,152	1,031	2,183	0	0	0	0	0	0	(0	2,18	33 0	2,183
500 545	100 Queen -Rpl Sw	bd, Dist Eq, Fire Pump	27	S6	03	0	0	106	1,107	0	1,213	0	1,213	0	0	0	0	0	0	(0	1,21	13 0	1,213
105 557	Var Locs-Mech Rep	pairs @ City Facilities	CW	S4	03	730	0	0	0	0	730	0	730	0	0	0	0	0	0	(0	73	30 0	730
500 558	Var Locs-Mech Rep	pairs @ City Facilities	CW	S6	03	0	900	0	0	0	900	o	900	0	0	0	0	0	0	(0	90	00 0	900
4																								

CITY OF TORONTO Gross Expenditures (\$000's) Appendix 3

	Project No						Curre	ent and Fu	uture Year	Cash Flow	v Commitm	onte	l l		C	rrent and E	uture Year Cash F	low Comm	nitments	Financed	Bv		
	Project No										* 00111111111	ICIIIS			Cu	i on anu F	uture rear Casiri						
	SubProj N	· · · · · · · · · · · · · · · · · · ·	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves Funds	Capital from Current	Other 1	Other2	Debt Recover Debt	able 7	Total nancing
FAC906	395 Mecha	nical and Electrical																					
500 57	70 100 Q	een-Rpl Taxi Tunel Lighting	27	S6	03	0	0	0	0	0	0	84	84	0	C	0	0	0 (0	0 0	84	0	84
500 57	71 399 Th	e West Mall-Repl A/C #1 & 2	03	S6	03	0	0	0	0	0	0	767	767	0	C	0	0	0 (0	0 0	767	0	767
500 57	72 40 Col	ege St - Rpl ATS#3 to ATS#6	27	S6	03	0	0	0	0	0	0	332	332	0	C	0	0	0 (0	0 0	332	0	332
500 57	73 91 Fro	nt E - Repl of Elec Dist Equip	28	S6	03	0	0	0	0	38	38	373	411	0	C	0	0	0 (0	0 0	411	0	411
500 58	38 1115 C	aledonia Rd-Repl Window & Elec Sys	s 15	S6	03	0	2	38	0	0	40	0	40	20	C	0	0	0 (0	0 0	20	0	40
106 59	97 Var Lo	cs - Customer Support - SOGR	CW	S4	03	150	0	0	0	0	150	0	150	0	C	0	0	0 (0	0 0	150	0	150
500 59	98 Var Lo	cs - Customer Support - SOGR	CW	S6	03	0	150	0	0	0	150	0	150	0	C	0	0	0 (0	0 0	150	0	150
1 59	99 60 Qu Electri	een St W-Air Conditioning System and	d 27	S2	03	271	0	0	0	0	271	0	271	0	C	0	0	0 (0	0 0	271	0	271
500 60	06 16 Mo	ntgomery-RPL Lighting & Power Dist	16	S6	03	0	0	0	12	39	51	0	51	0	C	0	0	0 (0	0 0	51	0	51
500 60	07 10 Wil	iam Carson-Rpl Furnaces	25	S6	03	0	0	0	0	0	0	52	52	0	C	0	0	0 (0	0 0	52	0	52
500 60	08 12 Cai	terbury-Replace DHW Heater	23	S6	03	o	0	0	18	84	102	0	102	0	C	0	0	0 (0	0 0	102	0	102
500 60	09 235 CI	BOLA AVE - Garage Unit Heater	28	S6	03	o	0	0	0	0	0	35	35	0	C	0	0	0 (0	0 0	35	0	35
29 6 ⁻	12 40 Col	ege-Fire Alarm and Fish Pond	27	S2	03	700	0	0	0	0	700	0	700	0	C	0	0	0 (0	0 0	700	0	700
500 6 ⁻	13 91 Fro	nt St E- Rpl of Switchboards	28	S6	03	0	0	0	0	0	0	54	54	0	C	0	0	0 (0	0 0	54	0	54
500 6 ⁻	17 SOGR	@ Leased Facilities/Properties	CW	S6	03	0	0	1,000	0	0	1,000	0	1,000	0	C	0	0	0 (0	0 0	1,000	0	1,000
500 62	21 2 Civio Upgra	Centre-Elevator Cab Finishes le	03	S6	03	0	0	0	0	0	0	1,401	1,401	0	C	0	0	0 (0	0 0	1,401	0	1,401
500 60	37 89 Noi	thline Rd-Rpl Rooftop HVAC Unit#4	31	S6	03	0	0	0	0	0	0	45	45	0	C	0	0	0 (0	0 0	45	0	45
28 64	40 146 Th	e East Mall-New Cremation Room	05	S2	03	150	0	0	0	0	150	0	150	0	C	0	0	0 (0	0 0	150	0	150
500 64	42 399 Th	e West Mall-Control Modern-Elev	03	S6	03	0	0	0	0	0	0	348	348	0	C	0	0	0 (0	0 0	348	0	348
500 6	55 Var Lo	cs-Mech Repairs @ City Facilities	CW	S6	03	0	0	900	0	0	900	0	900	0	C	0	0	0 (0	0 0	900	0	900
500 6	56 Var Lo	cs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	900	0	900	0	900	0	C	0	0	0 (0	0 0	900	0	900
500 6	57 Var Lo	cs - Customer Support - SOGR	CW	S6	03	0	0	258	0	0	258	0	258	0	C	0	0	0 (0	0 0	258	0	258
500 6	58 Var Lo	cs - Customer Support - SOGR	CW	S6	03	0	0	0	258	0	258	0	258	0	C	0	0	0 (0	0 0	258	0	258
103 66	62 Var Lo	cs - BAS & Component Renewals	CW	S4	03	1,500	0	0	0	0	1,500	0	1,500	0	C	0	0	0 (0	0 0	1,500	0	1,500

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	nt and Fu	ıture Year	Cash Flov	w Commitm	ents			Cur	rent and Fu	ıture Year	Cash F	low Com	mitments	Financed	Ву		
Sub- Prio		i <u>ect No. Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (Development Charges	l Reserves	Reserve Funds	Capita from Curren		Other2	Debt Recover Debt	able	Total Financing
FAC9	06395	Mechanical and Electrical																						
500	678	Var Locs - BAS & Component Renewals	CW	S6	03	0	2,000	0	0	0	2,000	0	2,000	o	0	0	0		0	0	0 0	2,000	0	2,000
500	679	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	2,000	0	0	2,000	0	2,000	o	0	0	0		0	0	0 0	2,000	0	2,000
500	691	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	0	260	260	0	260	0	0	0	0	•	0	0	0 0	260	0	260
500	692	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	900	900	0	900	0	0	0	0		0	0	0 0	900	0	900
500	812	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	0	500	2,000	2,500	10,000	12,500	0	0	0	0		0	0	0 0	12,500	0	12,500
500	813	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0		0	0	0 0	900	0	900
500	814	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	0	0	0	260	260	o	0	0	0		0	0	0 0	260	0	260
500	818	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	o	0	0	0		0	0	0 0	900	0	900
500	819	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	0	0	0	1,040	1,040	o	0	0	0		0	0	0 0	1,040	0	1,040
500	844	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	2,700	2,700	o	0	0	0		0	0	0 0	2,700	0	2,700
102	845	Energy Audits & Monitoring Systems	CW	S2	04	100	0	0	0	0	100	0	100	o	0	0	0		0	0	0 0	100	0	100
25	847	VarLoc - Repl Diesel with NG Generators	CW	S2	01	2,134	1,798	0	0	0	3,932	0	3,932	o	0	0	0		0	0	0 0	3,932	0	3,932
21	848	100 Queen W-Grid HangersPhaseRefrigerationPlantRef	27	S2	03	4,390	0	0	0	0	4,390	0	4,390	o	0	0	0		0	0	0 0	4,390	0	4,390
37	849	101 Coxwell-Rpl Electric Heaters Electric Heaters	32	S2	03	281	0	0	0	0	281	0	281	0	0	0	0		0	0	0 0	281	0	281
17	850	157 King E-RehabCopulaStructuralElementsTempAC	28	S2	03	1,075	0	0	0	0	1,075	0	1,075	0	0	0	0	(0	0	0 0	1,075	0	1,075
26	851	242 Milner-Humidifier Air Handling Units	42	S2	03	364	0	0	0	0	364	0	364	0	0	0	0		0	0	0 0	364	0	364
27	852	40 College-Rpl Fire Pump	27	S2	03	1	0	0	0	0	1	0	1	0	0	0	0		0	0	0 0	1	0	1
20	853	4330 Dufferin-Suppy Fan S-8 for North Win	g 08	S2	03	373	0	0	0	0	373	0	373	0	0	0	0		0	0	0 0	373	0	373
31	854	5100 Yonge-RooftopUnits,AHU F-2,DrainagePiping	23	S2	03	1,264	0	0	0	0	1,264	0	1,264	О	0	0	0		0	0	0 0	1,264	0	1,264
14	855	5700 Bathurst-Elevator Modernization	10	S2	03	134	0	0	0	0	134	0	134	o	0	0	0		0	0	0 0	134	0	134
500	857	100 Galloway Road - Various Projects	43	S6	03	0	0	0	0	0	0	8	8	o	0	0	0		0	0	0 0	8	0	8
500	858	100 Galloway Road - Various Projects	43	S6	03	0	0	0	0	0	0	12	12	o	0	0	0		0	0	0 0	12	0	12
500	859	100 Turnberry - Various SOGR Project	17	S6	03	0	0	0	0	0	0	24	24	12	. 0	0	0		0	0	0 0	12	0	24
500	860	1008 Yonge - Replace Air Compressor System	27	S6	03	0	0	0	0	0	0	5	5	О	0	0	0		0	0	0 0	5	0	5

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Gross Expenditures (\$000's) Appendix 3

Facilities Management and Real Estate

		management and flear Estate																					
							Curre	ent and F	uture Year	Cash Flov	w Commitn	nents			Cu	rrent and F	uture Year Cas	h Flow Co	ommitments	Financed	Ву		
Sub Pric		<u>ject No.</u> <u>Project Name</u> Proj No. Sub-project Name V	Nard	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves Fur	Cap erve fro nds Cur		Other2	Debt - Recovera Debt	able	Total inancing
FAC	906395	Mechanical and Electrical											İ										
85	861	101 COXWELL-Various Mechanical SOGR Projects	32	S4	03	53	540	0	0	0	593	0	593	0	C	0	0	0	0	0 0	593	0	593
500	862	105 Cedarvale - Retrofit Existing Lighting System	31	S6	03	0	0	0	0	0	0	50	50	25	C	0	0	0	0	0 0	25	0	50
500	863	1076 Pape Ave - Various Projects	29	S6	03	0	0	0	0	0	0	22	22	0	C	0	0	0	0	0 0	22	0	22
500	864	1288 Queen W -Domestic Hot Water Heater	r 14	S6	03	0	0	0	0	0	0	9	9	5	C	0	0	0	0	0 0	5	0	9
500	865	1300 Sheppard Ave. W - Replacement of Power Distri	80	S6	03	0	0	0	0	0	0	6	6	0	C	0	0	0	0	0 0	6	0	6
500	866	135 Davenport Road - Various Projects	27	S6	03	0	0	0	0	10	10	108	118	59	C	0	0	0	0	0 0	59	0	118
500	867	135 Davenport Rd - Various Projects	27	S6	03	0	0	0	0	0	0	32	32	16	C	0	0	0	0	0 0	16	0	32
500	868	140 Princes-Various Projects	19	S6	03	0	0	0	0	0	0	32	32	0	C	0	0	0	0	0 0	32	0	32
500	869	175 Memorial Park Ave - Various Projects	29	S6	03	0	0	0	0	0	0	14	14	0	C	0	0	0	0	0 0	14	0	14
500	870	18 Dyas Road - Various Projects - Electrical 1	34	S6	03	0	0	0	0	0	0	141	141	0	C	0	0	0	0	0 0	141	0	141
500	872	2050 JANE-Rpl Central UPS System	12	S6	03	0	0	0	0	0	0	221	221	0	C	0	0	0	0	0 0	221	0	221
500	873	2050 JANE-Various Elect SOGR Projects	12	S6	03	0	0	37	415	0	452	0	452	0	C	0	0	0	0	0 0	452	0	452
500	874	241 ESTHER SHINER-Transportation SOGR Projects	24	S6	03	0	0	0	0	0	0	312	312	0	C	0	0	0	0	0 0	312	0	312
500	877	3 Dohme Ave - Various Projects	31	S6	03	0	0	0	0	0	0	13	13	0	C	0	0	0	0	0 0	13	0	13
500	878	301 ST CLAIR W-Rooftop unit & Heater	22	S6	03	0	7	36	0	0	43	0	43	0	C	0	0	0	0	0 0	43	0	43
500	879	3100 EGLINTON AVE E - Various Projects	38	S6	03	0	0	0	0	0	0	5	5	2	C	0	0	0	0	0 0	3	0	5
500	880	313 Pharmacy Ave - Various Projects	35	S6	03	0	0	0	0	0	0	143	143	0	C	0	0	0	0	0 0	143	0	143
500	881	320 BERING -Retrofit of Existing Lighting System	05	S6	03	0	0	11	120	0	131	0	131	0	C	0	0	0	0	0 0	131	0	131
500	882	320 BERING AVE-Air Make-up Units # 1 and 2	05	S6	03	0	0	0	0	0	0	14	14	0	C	0	0	0	0	0 0	14	0	14
500	883	320 BERING-Lighting Sys. signs & emerg.battery	05	S6	03	0	0	0	0	0	0	13	13	0	C	0	0	0	0	0 0	13	0	13
500	884	330 BERING AVE-Rep.Rooftop HVAC Units	05	S6	03	0	0	0	0	0	0	9	9	0	C	0	0	0	0	0 0	9	0	9
500	885	399 The West Mall-AHUs, Humidifier, Fans, Urinals	03	S6	03	0	0	0	0	0	0	1,650	1,650	0	C	0	0	0	0	0 0	1,650	0	1,650
500	886	433 EASTERN AVE-Distribution and Lighting Panels	30	S6	03	0	0	0	0	0	0	22	22	0	C	0	0	0	0	0 0	22	0	22
500	887	433 EASTERN AVE-Lighting Sys incl. signs,batteries	30	S6	03	0	0	13	165	0	178	0	178	0	C	0	0	0	0	0 0	178	0	178

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

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CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

L		3					0		V	0b Fl-	0													
						ı	Curr	ent and F	uture Year	Casn Flo	w Commitn	nents			Cui	rent and F	uture Year	Cash F	low Comn	nitments	Financed		$\overline{}$	
Sub-	Project No.	Project Name									Total	Total	Total	Provincial	Endoral	D		Reserve	Capital from			Debt Recover		Total
Priority	SubProj No	. Sub-project Name V	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	2015-2019	2020-2024	2015-2024	Grants and Subsidies	Subsidy	Development Charges	Reserves	Funds	Current	Other 1	Other2		- 1	Financing
FAC9063	Mechan	ical and Electrical																						
500 88	8 4330 Du	ufferin Str - Various Projects - Mech.2	2 08	S6	03	0	0	0	0	0	0	191	191	95	0	0	0		0	0 (0	96	0	191
500 88	9 4330 Du Electrica	ufferin St - Various Projects - al 1	08	S6	03	0	0	0	0	0	0	43	43	21	0	0	0		0	0 (0	22	0	43
500 89	0 4330 Du	ufferin St - Various Projects	80	S6	03	0	0	0	0	0	0	334	334	167	0	0	0		0	0 (0	167	0	334
500 89	1 4330 Du Mechan	ufferin St - Various Projects - ical 1	08	S6	03	0	0	0	0	0	0	27	27	13	0	0	0		0	0 (0	14	0	27
500 89	2 4330 Du	ufferin St -Various Projects - Mech.1	80	S6	03	0	0	0	0	0	0	153	153	76	0	0	0		0	0 (0	77	0	153
500 89	3 4330 DI & MCC	UFFERIN ST - Repl of Switchboards s	08	S6	03	0	0	0	0	0	0	91	91	45	0	0	0		0	0 (0	46	0	91
500 89	4 50 UPJ	OHN-Mech SOGR Projects	34	S6	03	0	48	420	0	0	468	0	468	0	0	0	0		0	0 (0	468	0	468
500 89	5 5100 Yo	onge -Mech SOGR Projects	23	S6	03	0	0	0	0	0	0	43	43	0	0	0	0		0	0 (0	43	0	43
500 89	6 55 John	-Mech SOGR Projects	20	S6	03	0	0	0	0	0	0	337	337	0	0	0	0		0	0 (0	337	0	337
500 89	7 55 John	-Sprinkler Pump Parking Fans VAV	20	S6	03	0	0	0	0	0	0	189	189	0	0	0	0		0	0 (0	189	0	189
500 89	8 55 Joh Transfo	n Street -Standpipe Pump VAV rmers	20	S6	03	0	0	0	0	0	0	359	359	0	0	0	0		0	0 (0	359	0	359
500 89	9 55 John	-Compartment units & VAV	20	S6	03	0	0	0	0	0	0	212	212	0	0	0	0		0	0 (0	212	0	212
500 90	0 55 John	- Var Mech SOGR Projects	20	S6	03	0	0	0	0	0	0	248	248	0	0	0	0		0	0 (0	248	0	248
500 90	2 60 Quee Mechan	en St W - Various Projects - iical 1	27	S6	03	0	46	792	0	0	838	0	838	0	0	0	0		0	0 (0	838	0	838
500 90	3 60 Que	en W -Var Mech SOGR Projects	27	S6	03	0	0	0	0	0	0	21	21	0	0	0	0		0	0 (0	21	0	21
500 90	4 61 Tory	rork- Carbon Monoxide Detection	07	S6	03	0	0	0	0	0	0	10	10	0	0	0	0		0	0 (0	10	0	10
500 90	5 700 EG	LINTON AVE W-Fire Alarm System	21	S6	03	0	0	0	0	0	0	9	9	0	0	0	0		0	0 (0	9	0	9
500 90	6 703 Dor	n Mills-VarMechanicalSOGRProjects	26	S6	03	0	0	0	0	0	0	222	222	0	0	0	0		0	0 (0	222	0	222
500 90	7 703 Dor & Mech	n Mills Rd-Replace Cooling Tower #1	26	S6	03	0	0	0	0	0	0	27	27	0	0	0	0		0	0 (0	27	0	27
500 90	8 703 Dor Batterie	n Mills - Replace UPS#1 Wet Cell s	26	S6	03	0	0	0	0	0	0	454	454	0	0	0	0		0	0 (0	454	0	454
500 91	0 765 Qu #1	een St-Replace rooftop HVAC unit	30	S6	03	0	0	0	0	0	0	10	10	0	0	0	0		0	0 (0	10	0	10
500 91	1 821 Pro Power D	gress Ave - Replacement of All Distri	38	S6	03	0	0	0	0	0	0	17	17	0	0	0	0		0	0 (0	17	0	17
500 91	2 850 Cox	xwell -Var Mech SOGR Projects	29	S6	03	0	0	0	0	0	0	143	143	0	0	0	0		0	0 (0	143	0	143
500 91	3 850 CO System	XWELL AVE-Replace Fire Alarm	29	S6	03	0	0	0	0	0	0	145	145	0	0	0	0		0	0 (0	145	0	145

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Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fu	iture Year	Cash Flov	w Commitm	nents			Cur	rent and F	uture Year Cash I	low Comm	nitments	Financed	Ву		
Sub	- Pro	iect No. Project Name									Total	Total	Total	Provincial	Fadaval		Reserv	Capital e from				ebt - verable	Takal
			Ward	Stat.	Cat.	2015	2016	2017	2018	2019	2015-2019		2015-2024	Grants and	Subsidy	Development Charges	Reserves Funds	Current	Other 1	Other2		verable	Total Financing
FAC9	06395	Mechanical and Electrical																					
500	914	850 Coxwell -Var Mech SOGR Projects	29	S6	03	0	0	0	0	0	0	259	259	0	0	0	0	0 0)	0 0	259	0	259
29	915	146 The East Mall-HVAC System for Dog Kennel Area	05	S2	03	145	0	0	0	0	145	0	145	0	0	0	0	0 ()	0 0	145	0	145
38	921	703 Don Mills Road-RelocateCommunicatinRoom	26	S2	03	500	500	2,500	0	0	3,500	0	3,500	0	0	0	0	0 ()	0 0	3,500	0	3,500
500	922	703 DonMills-Rpl Chilled Water Systm,CT&pumps PhII	26	S6	03	o	120	500	1,300	0	1,920	0	1,920	0	0	0	0	0 0)	0 0	1,920	0	1,920
66	923	5100 Yonge-Main Switchgear,Parking Fan,Air Compres	23	S4	03	149	768	0	0	0	917	0	917	0	0	0	0	0 ()	0 0	917	0	917
72	924	700 EglintonW-Rpl Chiller,Cooling Tower	21	S4	03	43	472	0	0	0	515	0	515	0	0	0	0	0 ()	0 0	515	0	515
73	925	1285 Dufferin-Rpl Power Distribution, Stair Railing	18	S4	03	19	262	0	0	0	281	0	281	0	0	0	0	0 0)	0 0	281	0	281
75	926	895 EASTERN AVE - Elevator Modernization	on 32	S4	03	13	106	0	0	0	119	0	119	0	0	0	0	0 0)	0 0	119	0	119
80	927	256 Cosburn-Rpl Vehicle Exhaust System	29	S4	03	199	0	0	0	0	199	0	199	0	0	0	0	0 ()	0 0	199	0	199
81	928	674 Markham-SI Central HVAC Systems	20	S4	04	67	390	0	0	0	457	0	457	228	0	0	0	0 ()	0 0	229	0	457
86	929	255 DUNDAS ST W - Elevator Modernization	20	S4	03	13	106	0	0	0	119	0	119	0	0	0	0	0 ()	0 0	119	0	119
89	930	277 Victoria-Ltg contactors-Penthouse Swb-Dist	27	S4	03	459	0	0	0	0	459	0	459	0	0	0	0	0 ()	0 0	459	0	459
91	931	30 Northline-Road Inspection Storage, Upgrade elect	31	S4	03	10	100	0	0	0	110	0	110	0	0	0	0	0 0)	0 0	110	0	110
111	932	Var Locs-Emergency Generator for Fire Halls	CW	S4	04	500	3,000	0	0	0	3,500	0	3,500	0	0	0	0	0 ()	0 0	3,500	0	3,500
112	933	5100 Yonge-Rpl Building Drainage Piping	23	S5	03	300	1,500	1,500	1,500	0	4,800	0	4,800	0	0	0	0	0 ()	0 0	4,800	0	4,800
43	934	703 Don Mills-Rpl Emerg Gen Stacks	26	S4	03	650	0	0	0	0	650	0	650	0	0	0	0	0 ()	0 0	650	0	650
500	936	4330 Dufferin St-Upgrade HVAC for FIRE 3rd floor	80	S4	03	100	1,200	0	0	0	1,300	0	1,300	0	0	0	0	0 ()	0 0	1,300	0	1,300
500	937	40 College St-Rpl Chiller,Cooling Tower	27	S6	03	0	0	100	1,700	0	1,800	0	1,800	0	0	0	0	0 ()	0 0	1,800	0	1,800
500	938	843 Eastern-Rpl Main Switchboard, Electrica Panelb	al 32	S6	03	0	0	0	0	56	56	1,018	1,074	0	0	0	0	0 ()	0 0	1,074	0	1,074
500	939	843 Eastern-Boiler,HW Heater,Air Handling Units,Ve	32	S6	03	0	0	0	154	471	625	979	1,604	0	0	0	0	0 ()	0 0	1,604	0	1,604
109	940	100 Queen W-CC- HVAC	27	S4	03	225	1,785	0	0	0	2,010	0	2,010	0	0	0	0	0 ()	0 0	2,010	0	2,010
500	941	703 Don Mills-Relocate Com Services Room	m 26	S5	03	100	2,900	3,000	0	0	6,000	0	6,000	0	0	0	0	0 ()	0 0	6,000	0	6,000
500	942	703 Don Mills - Resiliency (Design)	26	S4	03	100	664	0	0	0	764	0	764	0	0	0	0	0 0)	0 0	764	0	764
120	943	2015 Lawrence W-Mech, Sitework & Roofin (FH#442)	ng 11	S6	03	0	100	1,200	0	0	1,300	0	1,300	0	0	0	0	0 ()	0 0	1,300	0	1,300

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Gross Expenditures (\$000's) Appendix 3

ıac	iiities	Management and hear Estate																					
							Curre	ent and Fu	ıture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	iture Year	Cash Flov	v Commitr	nents F	inanced	Ву	
Sub Pric		j <u>ect No. Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current C	Other 1	Other2	Debt - Recoverab Debt	e Total Financing
FACS	06395	Mechanical and Electrical																					
500	944	703 Don Mills - Resiliency (Const)	26	S6	03	0	0	4,023	4,016	0	8,039	0	8,039	0	0	0	0	0	0	0	0	8,039	8,039
0	945	Var Locs-Emerg. Generator for Fire Halls (Future)	CW	S6	04	0	0	3,000	3,000	3,000	9,000	0	9,000	0	0	0	0	0	0	0	0	9,000	9,000
		Sub-total				21,831	25,725	29,726	25,952	18,917	122,151	67,551	189,702	1,879	0	0	0	0	0	0	0	187,825	0 189,703
FAC	06396	Sitework																					
500	3	539 Queens Quay W-Repl Asphalt&Concrete	20	S6	03	0	0	0	0	0	0	2,359	2,359	0	0	0	0	0	0	0	0	2,359	2,359
500	9	1135 Caledonia - Roofing, Asphalt, Sidewalks	15	S6	03	0	0	0	0	0	0	60	60	30	0	0	0	0	0	0	0	30	60
500	16	399 The West Mall-Asphalt Pavement	03	S6	03	0	0	0	373	1,918	2,291	1,516	3,807	0	0	0	0	0	0	0	0	3,807	0 3,807
500	22	2050 Jane-Rpl Gas Fired DHWT,Sprinkler Pump	12	S6	03	0	0	0	0	0	0	112	112	0	0	0	0	0	0	0	0	112	0 112
500	28	86 Blake St-Proposed expansion	30	S6	03	0	0	0	0	0	0	2,768	2,768	0	0	0	0	0	0	0	0	2,768	2,768
500	29	30 Ellerslie Ave-Roof Membrane&Asphlt	23	S6	03	0	14	556	0	0	570	0	570	0	0	0	0	0	0	0	0	570	570
500	41	590 Jane Street-Asphalt Pavement Replac	13	S6	03	0	0	0	6	171	177	0	177	0	0	0	0	0	0	0	0	177	0 177
500	42	1535 Kingston - Rpl Sidewalk, Curbs, Asphalt	36	S6	03	0	0	0	0	8	8	152	160	80	0	0	0	0	0	0	0	80	160
49	43	87 Main St-Asphalt Pavement,ext/int repainting	32	S2	03	314	0	0	0	0	314	0	314	0	0	0	0	0	0	0	0	314	0 314
500		555 Oakwood Ave-Asphalt Pavement Replace	15	S6	03	0	0	6	102	0	108	0	108	0	0		0	0	0	0			0 108
48	58	666 Renforth Dr-Asphalt Pavement Replac	e 03	S2	03	74	0	0	0	0	74	0	74	0	0	0	0	0	0	0	0	74	0 74
500	62	2 Civic Centre-Rpl Asphalt Paving	03	S6	03	0	0	0	0	596	596	1,493	2,089	0	0	0	0	0	0	0	0	2,089	2,089
500	67	399 The West Mall-Concrete Sidewalks, Curbs	03	S6	03	0	0	0	0	0	0	1,912	1,912	0	0	0	0	0	0	0	0	1,912	1,912
50	69	840 Gerrard St-Masonry repairs & waterproofing	30	S2	03	122	0	0	0	0	122	0	122	0	0	0	0	0	0	0	0	122	0 122
500	70	390 The West Mall-Asphalt Pavement	03	S6	03	0	0	0	0	0	0	394	394	0	0	0	0	0	0	0	0	394	394
500	71	60 Queen St-Upgrade Main Centre,Hard Surfaces	27	S6	03	0	0	0	0	0	0	683	683	0	0	0	0	0	0	0	0	683	683
500	75	35 Spadina Road -Asphalt Pavement & Int Repaint	20	S6	03	0	0	7	187	0	194	0	194	0	0	0	0	0	0	0	0	194	0 194
500	76	115 Parkway Forest-Asphalt Ravement	33	S6	03	0	0	0	0	0	0	314	314	0	0	0	0	0	0	0	0	314	314
500	85	12 Canterbury Pl- Various Renovation Projects	23	S6	03	0	0	0	0	0	0	106	106	0	0	0	0	0	0	0	0	106	0 106
500	87	1313 Woodbine Ave-Various Projects	31	S6	03	0	0	0	0	0	0	239	239	0	0	0	0	0	0	0	0	239	239

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	25 Management and Hear Estate																						
						Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year	Cash Flo	w Commi	tments I	Financed	Ву		
	roject No. Project Name ubProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt Recove Debt		Total Financing
FAC90639	6 Sitework																						
500 88	20 Beffort Rd-RPL Water Heater & Asphalt	09	S6	03	0	0	0	0	0	0	600	600	0	O	0	0	0	0	C	0	600	0	600
500 98	135 Davenport-Repl Fence & Asphalt Pavement	27	S6	03	О	0	0	0	0	0	98	98	49	0	0	0	0	0	C	0	49	0	98
36 99	3061 Birchmount Rd-Asphalt Pavement, Curbs	39	S2	03	161	0	0	0	0	161	0	161	81	C	0	0	0	0	C	0	80	0	161
500 101	1026 Finch W-Asphalt repl Renew int finishes	80	S6	03	0	0	0	0	62	62	1,107	1,169	0	O	0	0	0	0	C	0	1,169	0	1,169
22 133	850 Coxwell-exterior pavers, curbs and finishes	29	S2	03	703	0	0	0	0	703	0	703	0	0	0	0	0	0	C	0	703	0	703
500 135	1050 Ellesmere Rd - Bldg D - Various Projects	37	S6	03	0	0	0	0	0	0	76	76	0	O	0	0	0	0	C	0	76	0	76
500 136	1300 Sheppard W -SiteWork Interior Finishes Mech S	80	S6	03	0	0	0	0	38	38	671	709	0	O	0	0	0	0	C	0	709	0	709
500 137	150 Borough Dr - Various Projects	38	S6	03	0	0	0		0	0	116	116	0	0		0	0	0	(116	0	116
500 138	,	01	S6	03	0	0	0	0	0	0	5	5	3	C		0	0	0	C		2	0	5
500 139	Mechanical Elect	31	S6	03	0	0	0		1,225	1,295	0	1,295	0	0		0	0	0	(1,295	0	1,295
500 140	Rehab	12	S6	03	0	0	0		0	0	1,625	1,625	0	0		0	0	0	(1,625	0	1,625
500 141	3300 Bayview-Pavement&Painting	24	S6	03	0	0	0			0	98	98	0	0		0	0	0	(98	0	98
500 143	Replmnt&Various-Architectural1	08	S6	03	0	0	0		0	0	423	423	211	0		0	0	0	(212	0	423
500 144	9 Clendenan Ave - Various Projects	13	S6	03	0	0	0	0	0	0	9	9	4	0		0	0	0	(5	0	9
78 145	·		S4	03	15	333	0		0	348	0	348	0	0		0	0	0	(348	0	348
500 146		32	S6	03	0	0	0	0	0	0	3,332	3,332	0	0		0	0	0	(3,332		3,332
117 147 118 148	Windows (FH426)	14	S4 S4	03	650 625	250 400	0		0	900	0	900 1,025	0	0		0	0	0	(900	0	900 1,025
	(FireHall 33)					400	0		0		,		0	0		0	0	0			615		615
119 149 119 150	Hall 413)	20	S4 S4	03	615	150	0		ŭ	615	,	615 160	0	0		0	0	0	(160	0	160
119 130	Hall 312 Sub-total	20	34	vo	3,289	1,147	569			9,761	20,268	30,029	458	0		0	0	0			29,571	0	30,029
FAC90639					5,230	.,. +,		. 30	.,010	3,.01	20,200	30,320	.50									$\stackrel{J}{\longrightarrow}$	
500 2	86 Blake - Renewal of Interior Finishes	30	S6	03	0	0	0	0	0	0	66	66	0	0	0	0	0	0	C	0	66	0	66
500 8	23 Grange Rd - Roofing and Wall Ties	20	S6	03	0	0	0	0	0	0	1,004	1,004	0	C	0	0	0	0	C	0	1,004	0	1,004
										1												Į.	1

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							Curre	nt and Fu	iture Year	Cash Flov	v Commitn	nents			Cur	rent and Fu	ture Year Cash	Flow Com	mitments	Financed	Ву		
Sub		j <u>ect No. Project Name</u> Proj No. Sub-project Name	Mord	Stat	Cat	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and	Federal (Development	Reser Reserves Fund	Capital rve from ds Current		Other2	Debt Recover	able	Total
	06397	Renovations	vvaiu	Stat.	Cai.	2013	2010	2017	2010	2013	2015-2019	2020-2024	2015-2024	Subsidies	Subsidy	Onlarges		ac Garren	Other	Otherz	Debt	一;	Financing
500		277 Victoria St-Carpet Replacement, Painting	27	S6	03	0	0	0	0	63	63	614	677	0	0	0	0	0	0	0 0	677	0	677
500	11	700 Eglinton Ave-Renew Vinyl Flooring	21	S6	03	0	0	0	0	0	0	251	251	0	0	0	0	0	0	0 0	251	0	251
24	14	100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil	17	S2	03	247	0	0	0	0	247	0	247	123	0	0	0	0	0	0 0	124	0	247
500	15	2075 Bayview-Rehab Ext. Walls	25	S6	03	0	0	20	120	0	140	0	140	70	0	0	0	0	0	0 0	70	0	140
8	16	1300 Sheppard Ave-Interior Repainting & Various Ar	80	S2	03	60	0	0	0	0	60	0	60	0	0	0	0	0	0	0 0	60	0	60
500	20	105 Cedarvale-Ext Wall Rehab, Rpl Windows	31	S6	03	0	28	336	0	0	364	0	364	182	0	0	0	0	0	0 0	182	0	364
500	22	5100 Yonge-Repl Ceiling Tiles,Light Fixtures	23	S6	03	0	0	0	0	100	100	1,458	1,558	0	0	0	0	0	0	0 0	1,558	0	1,558
500	23	555 Martin Grove Rd- Interior Renos	04	S6	03	0	0	0	0	0	0	74	74	37	0	0	0	0	0	0 0	37	0	74
500	27	1135 Caledonia - Repl Flooring & Reno WR	15	S6	03	0	0	0	0	0	0	64	64	32	0	0	0	0	0	0 0	32	0	64
500	29	555 Martin Grove Rd-Reno WR Paint	04	S6	03	0	0	0	0	10	10	74	84	42	0	0	0	0	0	0 0	42	0	84
500	33	157 King- Windows Washrooms Carpets AHU	28	S6	03	0	0	0	0	0	0	361	361	0	0	0	0	0	0	0 0	361	0	361
57	54	Mgmt&Audits of Movable Assets@ Corp Fac	: CW	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0 0	100	0	100
500	55	Mgmt&Audits of Movable Assets@ Corp Fac	: CW	S6	03	0	100	0	0	0	100	0	100	0	0	0	0	0	0	0 0	100	0	100
500	62	703 Don Mills Rd-Repl Carpet in Office Areas	26	S6	03	0	0	0	0	450	450	564	1,014	0	0	0	0	0	0	0 0	1,014	0	1,014
500	65	1535 Albion Rd - Kitchen & WR Reno	01	S6	03	0	14	144	0	0	158	0	158	79	0	0	0	0	0	0 0	79	0	158
500	66	1076 Pape-Replacement of All Flooring	29	S6	03	0	0	0	0	18	18	186	204	0	0	0	0	0	0	0 0	204	0	204
500	75	313 Pharmacy Ave-Repaint Ceilings, Floors	35	S6	03	0	0	0	0	0	0	360	360	0	0	0	0	0	0	0 0	360	0	360
500	76	12 Canterbuty Place-Various Projects	23	S6	03	0	0	0	10	330	340	0	340	0	0	0	0	0	0	0 0	340	0	340
500	95	175 Memorial Park - Carpet & Barrier Free Retrofit	29	S6	03	0	0	16	184	0	200	0	200	0	0	0	0	0	0	0 0	200	0	200
500	103	5110 Yonge-Reno of Burgundy Room	23	S6	03	0	0	0	0	66	66	697	763	0	0	0	0	0	0	0 0	763	0	763
500	104	1288 Queen St.W-Reno Washrooms & Kitchen	14	S6	03	0	0	0	0	0	0	106	106	53	0	0	0	0	0	0 0	53	0	106
500	105	235 Cibola-Interior Repainting	28	S6	03	0	0	0	0	7	7	83	90	0	0	0	0	0	0	0 0	90	0	90
500	107	2 Civic Centre-Rpl Stairwell Rails, Ceiling Tiles	03	S6	03	0	0	0	0	0	0	1,384	1,384	0	0	0	0	0	0	0 0	1,384	0	1,384
500	108	2 Civic Centre - Rpl Older Carpet	03	S6	03	0	0	0	0	0	0	968	968	0	0	0	0	0	0	0 0	968	0	968

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

		Curre	ent and F	uture Year	Cash Flov	w Commitn	nents			Cur	rent and Future	e Year	Cash Flow (Commitme	ents F	inanced l	Ву	
Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal [Subsidy	Development Charges Res	erves	Reserve f	apital rom urrent Otl	ner 1	Other2	Debt - Recovera Debt	ole Total Financing
FAC906397 Renovations																		
500 109 4219 Dundas St-Interior Finishes 05 S6 03	0	0	0	0	0	0	68	68	34	0	0	0	0	0	0	0	34	0 68
51 110 170 Jarvis-Rehab Front Elevation & Int. Fin 27 S2 03	587	0	0	0	0	587	0	587	С	0	0	0	0	0	0	0	587	0 587
500 112 399 The West Mall-Rpl Carpeting Ceiling 03 S6 03 Tiles	0	0	0	0	0	0	3,075	3,075	C	0	0	0	0	0	0	0	3,075	0 3,075
500 114 1288 Queen St. W-Various Projects 14 S6 03	0	0	0	0	0	0	74	74	37	0	0	0	0	0	0	0	37	0 74
500 115 Mgmt&Audits of Movable Assets@ Corp Fac CW S6 03	0	0	100	0	0	100	0	100	C	0	0	0	0	0	0	0	100	0 100
500 116 Mgmt&Audits of Movable Assets@ Corp Fac CW S6 03	0	0	0	100	0	100	0	100	С	0	0	0	0	0	0	0	100	0 100
500 117 Mgmt&Audits of Movable Assets@ Corp Fac CW S6 03	0	0	0	0	100	100	0	100	С	0	0	0	0	0	0	0	100	0 100
500 118 Mgmt&Audits of Movable Assets@ Corp Fac CW S6 03	0	0	0	0	0	0	100	100	С	0	0	0	0	0	0	0	100	0 100
500 129 Mgmt&Audits of Movable Assets@ Corp Fac CW S6 03	0	0	0	0	0	0	100	100	С	0	0	0	0	0	0	0	100	0 100
13 136 55 John St-Metro Hall Upgrades 20 S2 03	625	0	0	0	0	625	0	625	C	0	0	0	0	0	0	0	625	0 625
500 137 Mgmt&Audits of Movable Assets@ Corp Fac CW S6 03	0	0	0	0	0	0	100	100	С	0	0	0	0	0	0	0	100	0 100
500 138 55 John-Renew Finishes 3rd Fl Meeting 20 S6 03 Room	0	0	0	0	0	0	919	919	C	0	0	0	0	0	0	0	919	0 919
500 139 140 Princes Blvd-Flooring, Roof, RePaint 19 S6 03	0	0	0	0	0	0	474	474	С	0	0	0	0	0	0	0	474	0 474
500 141 146 The East Mall-Various Projects 05 S6 03	0	0	0	0	0	0	751	751	С	0	0	0	0	0	0	0	751	0 751
500 143 259 Horner-Renovations Mech Sitework 06 S6 03	0	0	0	0	0	0	42	42	21	0	0	0	0	0	0	0	21	0 42
500 144 185 Fifth St-Roof Membrane∬ Finishes 06 S6 03	0	0	0	0	0	0	741	741	С	0	0	0	0	0	0	0	741	0 741
60 147 Feasibility Study on Special projects CW S4 03	499	0	0	0	0	499	0	499	С	0	0	0	0	0	0	0	499	0 499
500 148 Feasibility Study on Special projects CW S6 03	0	499	0	0	0	499	0	499	С	0	0	0	0	0	0	0	499	0 499
500 168 Feasibility Study on Special projects CW S6 03	0	0	499	0	0	499	0	499	С	0	0	0	0	0	0	0	499	0 499
500 189 Feasibility Study on Special projects CW S6 03	0	0	0	499	0	499	0	499	С	0	0	0	0	0	0	0	499	0 499
500 194 Feasibility Study on Special projects CW S6 03	0	0	0	0	499	499	0	499	С	0	0	0	0	0	0	0	499	0 499
500 195 Feasibility Study on Special projects CW S6 03	0	0	0	0	0	0	499	499	С	0	0	0	0	0	0	0	499	0 499
500 196 Feasibility Study on Special projects CW S6 03	0	0	0	0	0	0	499	499	С	0	0	0	0	0	0	0	499	0 499
500 197 Feasibility Study on Special projects CW S6 03	o	0	0	0	0	0	499	499	C	0	0	0	0	0	0	0	499	0 499

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Facilities Management and Real Estate

					Curr	ent and F	uture Vear	Cash Flor	v Commitm	ents		Current and Future Year Cash Flow Commitments Financed By										
	Total Total Total												Cui	rent and F	iture Year			unents I	inanced	-	Т	
	\A/	C+-+	064	2015	2016	2017	2010	2010					Federal	Development	Reserves	Reserve	from	Other 1	Oth a=0	Recovera		Total
	vvard	Stat.	oat.	2015	2010	2017	2018	2019	∠015-2019	2020-2024	2015-2024	Subsidies	Subsidy	Unarges		1 01105	Juneni	Otrier 1	Otner2	nepr	+	inancing
14 Days-Replace Carpet Flooring, Paint	34	S6	03	0	0	0	19	59	78	0	78	С	0	0	0	0	0	C	0	78	0	78
2700 Eglinton W- Council Chamber Carpeting	12	S6	03	0	0	0	0	0	0	12	12	С	0	0	0	0	0	C	0	12	0	12
760 Dovercourt Rd-Rpl Flooring& Int Painting	18	S6	03	0	0	0	0	6	6	72	78	39	0	0	0	0	0	C	0	39	0	78
255 Spadina-Rpl MCC & Interior Painting	22	S6	03	0	0	0	0	0	0	349	349	С	0	0	0	0	0	(0	349	0	349
153 Chatham-Interior Repainting	30	S6	03	0	0	0	0	0	0	19	19	С	0	0	0	0	0	C	0	19	0	19
1009 Sheppard-Renovate Kitchen	10	S6	03	0	0	2	45	0	47	0	47	С	0	0	0	0	0	C	0	47	0	47
947 Martin Grove-Renovate Kitchen,WR	02	S6	03	0	0	13	213	0	226	0	226	c	0	0	0	0	0	C	0	226	0	226
255 Spadina-Asphalt & Reno Washrooms	22	S6	03	0	0	0	38	266	304	86	390	c	0	0	0	0	0	C	0	390	0	390
100 Queen-Reno 16,17,18th E	27	S6	03	0	0	0	0	0	0	98	98	c	0	0	0	0	0	C	0	98	0	98
100 Queen-East Tower- 9,14&15 FI Reno	27	S6	03	0	0	0	0	0	0	98	98	c	0	0	0	0	0	C	0	98	0	98
100 Queen-West Tower-18th Floor Reno	27	S6	03	0	0	0	0	0	0	26	26	С	0	0	0	0	0	C	0	26	0	26
100 Queen-East Tower- 8th Floor Reno	27	S6	03	0	0	0	0	0	0	33	33	С	0	0	0	0	0	C	0	33	0	33
100 Queen-West Tower-8th & 10th Fir Ren	0 27	S6	03	0	0	0	0	0	0	52	52	С	0	0	0	0	0	C	0	52	0	52
100 Queen-West Tower-12&13th Firs Reno	27	S6	03	0	0	0	0	0	0	52	52	c	0	0	0	0	0	C	0	52	0	52
100 Queen- Reno 7th FI W & 10th FI E	27	S6	03	0	0	0	0	0	0	59	59	С	0	0	0	0	0	C	0	59	0	59
100 Queen-East Tower- 11th FI Reno	27	S6	03	0	0	0	0	0	0	33	33	c	0	0	0	0	0	C	0	33	0	33
100 Queen-Reno-6th FI W, 6/13/26 FI E	27	S6	03	0	0	0	0	0	0	59	59	c	0	0	0	0	0	C	0	59	0	59
100 Queen-East Tower- 5th FI Reno	27	S6	03	0	0	0	0	0	0	683	683	c	0	0	0	0	0	C	0	683	0	683
399 The West Mall-Renovate Washrooms	03	S6	03	0	0	0	0	0	0	2,846	2,846	С	0	0	0	0	0	C	0	2,846	0	2,846
Var Locs - EMS - SOGR Work at Facilities	08	S2	03	201	0	0	0	0	201	0	201	101	0	0	0	0	0	C	0	101	0	201
313 Pharmacy- Parking&Outdoor Rink	35	S6	03	0	0	166	759	0	925	0	925	c	0	0	0	0	0	C	0	925	0	925
135 Davenport-Replace Existing Vinyl Flooring	27	S2	03	111	0	0	0	0	111	0	111	С	0	0	0	0	0	C	0	111	0	111
14 Dyas -Var Interior Finishes Projects	34	S6	03	0	0	0	0	0	0	27	27	С	0	0	0	0	0	C	0	27	0	27
1535 Kingston Road - Various Projects	36	S6	03	0	0	0	0	0	0	6	6	3	0	0	0	0	0	(0	3	0	6
	Dject No. Project Name bProj No. Sub-project Name Renovations 14 Days-Replace Carpet Flooring, Paint 2700 Eglinton W- Council Chamber Carpeting 760 Dovercourt Rd-Rpl Flooring& Int Painting 255 Spadina-Rpl MCC & Interior Painting 153 Chatham-Interior Repainting 1009 Sheppard-Renovate Kitchen 947 Martin Grove-Renovate Kitchen,WR 255 Spadina-Asphalt & Reno Washrooms 100 Queen-Reno 16,17,18th E 100 Queen-East Tower- 9,14&15 Fl Reno 100 Queen-West Tower-18th Floor Reno 100 Queen-West Tower-8th & 10th Flr Ren 100 Queen-West Tower-12&13th Flrs Reno 100 Queen-West Tower-12&13th Flrs Reno 100 Queen-Reno 7th Fl W & 10th Fl E 100 Queen-East Tower- 11th Fl Reno 100 Queen-East Tower- 5th Fl Reno 399 The West Mall-Renovate Washrooms Var Locs - EMS - SOGR Work at Facilities 313 Pharmacy- Parking&Outdoor Rink 135 Davenport-Replace Existing Vinyl Flooring 14 Dyas -Var Interior Finishes Projects	Dject No. Project Name bProj No. Sub-project Name Benovations 14 Days-Replace Carpet Flooring, Paint 2700 Eglinton W- Council Chamber Carpeting 760 Dovercourt Rd-Rpl Flooring& Int Painting 255 Spadina-Rpl MCC & Interior Painting 255 Spadina-Rpl MCC & Interior Painting 267 Spadina-Renovate Kitchen 108 Sheppard-Renovate Kitchen 109 Amartin Grove-Renovate Kitchen, WR 255 Spadina-Asphalt & Reno Washrooms 267 Spadina-Asphalt & Reno Washrooms 270 Queen-East Tower-9,14&15 Fl Reno 271 Ou Queen-West Tower-18th Floor Reno 271 Ou Queen-West Tower-8th & 10th Flr Reno 271 Ou Queen-West Tower-12&13th Flrs Reno 271 Ou Queen-West Tower-12&13th Flrs Reno 271 Ou Queen-West Tower-12&13th Flrs Reno 271 Ou Queen-Reno 7th Fl W & 10th Fl E 271 Ou Queen-East Tower-11th Fl Reno 271 Ou Queen-East Tower-11th Fl Reno 272 Outpen-East Tower-11th Fl Reno 273 Outpen-East Tower-11th Fl Reno 274 Outpen-East Tower-11th Fl Reno 275 Outpen-East Tower-11th Fl Reno 276 Outpen-East Tower-11th Fl Reno 277 Outpen-East Tower-11th Fl Reno 278 Outpen-East Tower-11th Fl Reno 279 Outpen-East Tower-11th Fl Reno 270 Outpen-East Tower-11th Fl Reno 271 Outpen-East Tower-11th Fl Reno 272 Outpen-East Tower-11th Fl Reno 273 Outpen-East Tower-11th Fl Reno 274 Outpen-East Tower-11th Fl Reno 275 Outpen-East Tower-11th Fl Reno 276 Outpen-East Tower-11th Fl Reno 277 Outpen-East Tower-11th Fl Reno 278 Outpen-East Tower-11th Fl Reno 279 Outpen-East Tower-11th Fl Reno 270 Outpen-East Tower-11th Fl Reno 271 Outpen-East Tower-11th Fl Reno 272 Outpen-East Tower-11th Fl Reno 273 Outpen-East Tower-11th Fl Reno 274 Outpen-East Tower-11th Fl Reno 275 Outpen-East Tower-11th Fl Reno 276 Outpen-East Tower-11th Fl Reno 277 Outpen-East Tower-11th Fl Reno 278 Outpen-East Tower-11th Fl Reno 279 Outpen-East Tower-11th Fl Reno 270 Outpen-East Tower-11th Fl Reno 270 Outpen-East Tower-11th Fl Reno 271 Outpen-East Tower-11th Fl Reno 272 Outpen-East Tower-11th Fl Reno 273 Outpen-East Tower-11th Fl Reno 276 Outpen-East Tower-11th Fl Reno	Diject No. Project Name Diperior No. Sub-project Name Stat.	Diect No. Project Name Diect No. Sub-project Name Stat. Cat.	Depict No. Project Name Ward Stat. Cat. 2015	Diect No. Project Name	Diact No. Project Name Diact No. Sub-project Name Ward Stat. Cat. 2015 2016 2017	Disect No. Project Name Projec	Diject No. Project Name DiProj No. Sub-project Name DiProj No. Sub-project Name Diferoj No. Diferoj	Diect No. Project Name Diro No. Sub-project Name Diro No. Sub-project Name Ward Stat. Cat. 2015 2016 2017 2018 2019 2015 2015 2016 2017 2018 2019 2015 20	Delect No. Project Name Ward Stat. Cat. 2015 2016 2017 2018 2019 2015 2020 202	Digital No. Project Name Ward Stat. Cat. 2015 2016 2017 2018 2018 2019 2015 2016 2017 2018 2019 2015 2015 2016 2017 2018 2019 2015 2015 2015 2015 2015 2015 2018 2019 2015 2015 2015 2015 2018 2019 2015		Digitable Project Name Project Name Ward Stat Cat. 2015 2016 2017 2018 2019 2015	Select Name Project Substitution Property No. Subs	Part Part	Proposed Name Proposed Nam	Project Name Proj	Property No. Sub-property Name Property No. Sub-property No.	Property Property	Propose Name	

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fu	ıture Year	Cash Flo	w Commitn	nents		Current and Future Year Cash Flow Commitments Financed By										
Sub-	Pro	iect No. Project Name									Total	Total	Total	Provincial	Es de sel		Reserv	Capital e from				ebt - overable	Takal	
			Vard	Stat.	Cat.	2015	2016	2017	2018	2019	2015-2019	l .		Grants and	Subsidy	Development Charges	Reserves Funds		Other 1	Other2		overable	Total Financing	
FAC9	06397	Renovations																						
500	277	185 Fifth St - Various Projects	06	S6	03	0	0	0	0	0	0	49	49	0	0	0	0	0 0	0	0 0	49	0	49	
500	278	185 Fifth Street - Various Projects	06	S6	03	0	0	0	0	0	0	115	115	0	0	0	0	0 0	0	0 0	115	0	115	
500	279	185 Fifth St-1st & 3rd Floor Interior Finishes,Roo	06	S6	03	0	0	0	0	0	0	127	127	0	0	0	0	0 0	0	0 0	127	0	127	
500	280	277 Victoria Street - Various Projects - Architect	27	S6	03	0	0	0	0	0	0	57	57	0	0	0	0	0 0	0	0 0	57	0	57	
500	281	3061 Birchmount Road-Roof & Various Projects	39	S6	03	0	0	0	0	0	0	70	70	35	0	0	0	0 ()	0 0	35	0	70	
34	282	3111 Lake Shore W-Renovations and Sitework	06	S2	03	954	0	0	0	0	954	0	954	0	0	0	0	0 (0	0 0	954	0	954	
500	283	35 Spadina Road - Various Projects	20	S6	03	0	0	0	0	0	0	8	8	0	0	0	0	0 (0	0 0	8	0	8	
500	284	390 The West Mall - Steam Boiler System	03	S6	03	0	0	0	0	0	0	1,079	1,079	0	0	0	0	0 (0	0 0	1,079	0	1,079	
500	286	433 EASTERN AVE-Built-up Roof Replacement	30	S6	03	0	0	0	0	0	0	576	576	0	0	0	0	0 (0	0 0	576	0	576	
500	287	4330 Dufferin Street Site - Various Projects - Arc	80	S6	03	0	0	0	0	0	0	60	60	30	0	0	0	0 0	0	0 0	30	0	60	
500	288	55 John St - Various Projects - Architectural 1	20	S6	03	0	0	0	0	0	0	781	781	0	0	0	0	0 0	0	0 0	781	0	781	
500	289	700 Eglinton Ave. W - Various Projects	21	S6	03	0	0	0	0	0	0	13	13	0	0	0	0	0 (0	0 0	13	0	13	
500	290	765 Queen St.E-General interior renovations - phas	30	S6	03	0	0	0	0	0	0	212	212	0	0	0	0	0 (0	0 0	212	0	212	
500	291	821 Progress Ave - Various Projects	38	S6	03	0	0	0	0	0	0	181	181	0	0	0	0	0 (0	0 0	181	0	181	
500	292	9 Clendenan-Renovations	13	S6	03	0	0	0	0	0	0	12	12	6	0	0	0	0 0	0	0 0	6	0	12	
500	293	157 King St- Renovations & SOGR Projects	28	S6	03	0	0	220	3,196	0	3,416	0	3,416	0	0	0	0	0 0	0	0 0	3,416	0	3,416	
500	296	150 Borough-Repaint Walls	38	S6	03	0	0	0	0	0	0	52	52	0	0	0	0	0 (0	0 0	52	0	52	
108	300	St. Lawrence Market-South Renovations	28	S5	03	400	4,500	0	0	0	4,900	0	4,900	0	0	0	0	0 (0	0 0	0	4,900	4,900	
53	301	170 Jarvis-Renew Interior Finishes	27	S3	03	150	0	0	0	0	150	0	150	0	0	0	0	0 (0	0 0	150	0	150	
54	302	1300 Sheppard-Various Arch Mech Elect SOGR project	80	S3	03	335	0	0	0	0	335	0	335	0	0	0	0	0 (0	0 0	335	0	335	
71	303	126 Pape-Washrooms Kitchen Exterior	30	S4	03	45	396	0	0	0	441	0	441	220	0	0	0	0 (0	0 0	221	0	441	
74	304	100 Turnberry-RenovateWashrrom FrontEntranceDoor	17	S4	03	5	45	0	0	0	50	0	50	24	0	0	0	0 (0	0 0	26	0	50	
79	305	Var Locs-Signage for Various Corporate Facilitites	CW	S4	03	100	400	0	0	0	500	0	500	0	0	0	0	0 (0	0 0	500	0	500	
500	307	Var Facilities-Feasibility Study on Special projec	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0 (0	0 0	500	0	500	

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Gross Expenditures (\$000's) Appendix 3

				Current and Future Year Cash Flow Commitments										Current and Future Year Cash Flow Commitments Financed By									
	<u>ject No.</u> <u>Project Name</u> Proj No. Sub-project Name	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (Development Charges	Re Reserves F	Cap eserve fro unds Cur		1 Other2		Debt - coverable	Total Financing		
	Renovations												Gubsidies										
500 308	Var Facilities-Feasibility Study on Special Projec	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0 0	50	0	500	
500 309	100 Queen E-PATH Refurbishment	27	S6	03	0	79	725	0	0	804	0	804	0	0	0	0	0	0	0 (80-	4 0	804	
500 310	VarLocs-Management and Audits of Movab Assets at	ole CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0 (10	0	100	
500 311	VarLocs-Management and Audits of Movab Assets at	le CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0 0	10	0 0	100	
110 312	100 Queen St W- Elevators 15, 16, 17	27	S4	03	374	1,885	0	0	0	2,259	0	2,259	0	0	0	0	0	0	0 (2,25	9 0	2,259	
	Sub-total				4,793	7,946	2,241	5,183	1,974	22,137	25,457	47,594	1,168	0	0	0	0	0	0	41,52	7 4,900	47,594	
FAC906399	Emergency																						
61 14	Emergency Capital Repairs	CW	S4	01	2,367	0	0	0	0	2,367	0	2,367	0	0	0	0	0	0	0 0	2,36	7 0	2,367	
500 15	Emergency Capital Repairs	CW	S6	01	0	2,826	0	0	0	2,826	0	2,826	0	0	0	0	0	0	0 0	2,82	6 0	2,826	
500 29	Emergency Capital Repairs	CW	S6	01	0	0	3,054	0	0	3,054	0	3,054	0	0	0	0	0	0	0 (3,05	4 0	3,054	
500 30	Emergency Capital Repairs	CW	S6	01	0	0	0	2,548	0	2,548	0	2,548	0	0	0	0	0	0	0 (2,54	3 0	2,548	
500 31	Emergency Capital Repairs	CW	S6	01	0	0	0	0	3,229	3,229	0	3,229	0	0	0	0	0	0	0 (3,22	9 0	3,229	
500 32	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,487	2,487	0	0	0	0	0	0	0 (2,48	7 0	2,487	
500 33	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,332	2,332	0	0	0	0	0	0	0 (2,33	2 0	2,332	
500 34	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	3,968	3,968	0	0	0	0	0	0	0 (3,96	3 0	3,968	
500 35	Various Locations-Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	3,244	3,244	0	0	0	0	0	0	0 (3,24	4 0	3,244	
500 36	Various Locations - Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	3,759	3,759	0			0	0	0		3,75			
	Sub-total				2,367	2,826	3,054	2,548	3,229	14,024	15,790	29,814	0	0	0	0	0	0	0	29,81	4 0	29,814	
FAC907227	Corporate Facilities Refurbishment Program	<u>m</u>																					
79 6	CFRP Phase II - Project 6 - Various Clients & Loc.	c CW	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0 (25	0	250	
103 7	CFRP Phase II - Project 7 - Various Clients & Loc.	cW	S2	04	364	0	0	0	0	364	0	364	0	0	0	0	0	0	0 (36	4 0	364	
93 8	CFRP Phase II - Project 8 - Various Clients & Loc	cW	S4	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0 (1,00	0 0	1,000	
500 9	CFRP Phase II - Project 9 - Various Clients & Loc.	cW	S6	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0 (1,00	0	1,000	
500 10	CFRP Phase II - Project 10 - Various Client & Loc	ts CW	S6	04	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0 (1,00	0 0	1,000	

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

					Current and Future Year Cash Flow Commitments										Current and Future Year Cash Flow Commitments Financed By										
	<u>oject No. Project Name</u> oProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Red	Debt - coverable	Total Financing		
FAC907227	Corporate Facilities Refurbishment Progra	ı <u>m</u>																							
500 11	CFRP Phase II - Project 11 - Various Clien & Loc	t CW	S6	04	0	0	0	800	0	800	0	800	c	0	0	0	0	0	C) C	800	0	800		
	Sub-total				1,614	1,000	1,000	800	0	4,414	0	4,414	0	0	0	0	0	0	C) (4,414	- 0	4,414		
FAC907228	Yards Consolidation Study																								
500 6	Yards SOGR - Future Years	CW	S6	03	0	0	0	0	309	309	2,190	2,499	C	0	0	0	0	0	C) (2,499	0	2,499		
	Sub-total				0	0	0	0	309	309	2,190	2,499	0	0	0	0	0	0	C) (2,499	0	2,499		
FAC907554	St. Lawrence Market North Property																								
6 2	Redevelopment of St. Lawrence Market North	28	S2	04	7,267	46,831	21,715	0	0	75,813	0	75,813	C	0	0	3,125	0	0	30,935	5 C	10,400	31,353	75,813		
3 3	SLM North - Additional Funding for Moving Costs	28	S2	04	0	0	400	0	0	400	0	400	C	0	0	400	0	0	C) C	0	0	400		
	Sub-total				7,267	46,831	22,115	0	0	76,213	0	76,213	0	0	0	3,525	0	0	30,935	5 (10,400	31,353	76,213		
FAC907576	Old City Hall Revitalization																								
2 1	HVAC and Electrical Upgrades	27	S2	03	2,693	0	0	0	0	2,693	0	2,693	c	0	0	0	0	0	C) (2,693	0	2,693		
	Sub-total				2,693	0	0	0	0	2,693	0	2,693	0	0	0	0	0	0	C) (2,693	0	2,693		
FAC907577	SOGR and Base Building Improvements																								
0 2	Additional Funding to Address Backlog	CW	S6	03	0	2,000	2,000	2,000	5,000	11,000	61,300	72,300	c	0	0	0	0	0	C) C	72,300	0	72,300		
0 3	SOGR Funding - Design	CW	S4	03	500	0	0	0	0	500	0	500	c	0	0	0	0	0	C) (500	0	500		
	Sub-total				500	2,000	2,000	2,000	5,000	11,500	61,300	72,800	0	0	0	0	0	0	C) (72,800	0	72,800		
FAC907744	Security																								
500 2	Physical Security Capital Plans - Future	CW	S6	03	0	750	0	0	0	750	0	750	c	0	0	0	0	0	C) (750	0	750		
96 6	CCTV Infrastructure Enhancement	CW	S2	04	1,251	1,000	1,000	0	0	3,251	0	3,251	c	0	0	0	0	0	C) (3,251	0	3,251		
97 12	Var Locs - Global Corp Security Program	CW	S4	01	1,150	0	0	0	0	1,150	0	1,150	c	0	0	0	0	0	C) (1,150	0	1,150		
500 13	Var Locs - Global Corp Security Program	CW	S6	01	0	1,050	0	0	0	1,050	0	1,050	c	0	0	0	0	0	C) (1,050	0	1,050		
500 14	Var Locs - Global Corp Security Program	CW	S6	01	0	0	850	0	0	850	0	850	c	0	0	0	0	0	C) (850	0	850		
500 15	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	850	0	850	0	850	c	0	0	0	0	0	C) (850	0	850		
500 16	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	850	850	0	850	c	0	0	0	0	0	C) (850	0	850		
500 17	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	0	0	850	850	c	0	0	0	0	0	C) (850	0	850		

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

		5 Management and rical Estat	·																					
	po- Project No. Project Name poritySubProj No. Sub-project Name Ward 907744 Security 18 Var Locs - Global Corp Security Program CV 19 Var Locs - Global Corp Security Program CV					Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cur	rrent and Fu	ture Year	Cash Flo	w Commi	tments F	inanced	Ву			
<u>Sul</u> Prio			Ward	d Stat	. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
FAC	907744	Security																						
500	18	Var Locs - Global Corp Security Program	n CW	V S6	01	0	0	0	0	0	0	850	850	0	0	0	0	0	0	C	0	850	0	850
500	19	Var Locs - Global Corp Security Program	n CW	V S6	01	0	0	0	0	0	0	2,550	2,550	0	0	0	0	0	0	C	0	2,550	0	2,550
98	21	Physical Security Capital Plans - 2015	CW	V S4	03	700	0	0	0	0	700	0	700	0	0	0	0	0	0	C	0	700	0	700
500	22	Access Controls for Fire Services Location	ons CW	V S6	04	0	200	0	0	0	200	0	200	0	0	0	0	0	0	C	0	200	0	200
		Sub-total				3,101	3,000	1,850	850	850	9,651	4,250	13,901	0	0	0	0	0	0	C	0	13,901	0	13,901
FAC	908014	Toronto Strong Neighbourhoods Strategy	<u>Y</u>																					
94	1	Toronto Strong Neighbourhoods - POL Funding	CW	V S6	04	0	3,000	3,000	5,620	0	11,620	0	11,620	0	0	0	0	0	0	C	0	11,620	0	11,620
0	2	TSNS - Mornelle Court Hub (POL2)	43	S4	04	380	0	0	0	0	380	0	380	0	0	0	0	0	0	C	0	380	0	380
		Sub-total				380	3,000	3,000	5,620	0	12,000	0	12,000	0	0	0	0	0	0	C	0	12,000	0	12,000
FAC	908129	Property Acquisitions																						
94	1	Strategic Property Acquisitions	CW	V S4	05	10,000	0	0	0	0	10,000	0	10,000	0	0	0	0	10,000	0	C	0	0	0	10,000
		Sub-total				10,000	0	0	0	0	10,000	0	10,000	0	0	0	0	10,000	0	C	0	0	0	10,000
UNS	907229	Union Station Revitilization																						
0	18	North West PATH	28	S2	04	0	10,500	10,000	0	0	20,500	0	20,500	11,215	0	0	2,070	0	0	C	0	6,785	430	20,500
0	27	Additional Funding for North West PATH	28	S2	04	0	18,000	8,000	0	0	26,000	0	26,000	13,000	0	0	0	0	0	C	0	13,000	0	26,000
		Sub-total				0	28,500	18,000	0	0	46,500	0	46,500	24,215	0	0	2,070	0	0	C	0	19,785	430	46,500
UNS	907600	Union Station Redevelopment and Revit	alization																					
0	4	Internal (City) Charges	28	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	C	0	500	0	500
0	12	Fees and Permits - Additional Funding	28	S2	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	C	0	1,000	0	1,000
0	13	Fees & Permits - Additional 2014	28	S2	04	0	236	250	0	0	486	0	486	0	0	0	0	486	0	C	0	0	0	486
0	14	Internal City Charges - Additional 2014	28	S2	04	200	400	200	0	0	800	0	800	0	0	0	0	800	0	C	0	0	0	800
		Sub-total				700	1,636	450	0	0	2,786	0	2,786	0	0	0	0	1,286	0	C	0	1,500	0	2,786
UNS	907745	USR - Construction Contracts																						
0	2	Phase 2 - Construction	28	S2	04	7,866	46,569	16,065	0	0	70,500	0	70,500	23,100	30,509	0	0	0	0	C	5,891	0	11,000	70,500
0	3	Phase 3 - Construction	28	S2	04	3,535	20,466	5,499	0	0	29,500	0	29,500	17,686	3,964	0	0	0	0	C	2,813	449	4,588	29,500

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	Current and Future Year Cash Flow Commitments Financed By																
Sub-		lo. Project Name No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Rec	ebt - overable	Total Financing
UNS9	07745 USR	- Construction Contracts													-									Ť
0	4 Phas	e 4 - Construction	28	S2	04	0	17,000	0	0	0	17,000	0	17,000	0	0	0	0	0	O	0	0	0	17,000	17,000
0	5 Phas	e 5 - Construction	28	S2	04	0	4,480	0	0	0	4,480	0	4,480	0	0	0	0	0	O	0	0	0	4,480	4,480
0	6 Othe	r Construction	28	S2	04	0	1,749	0	0	0	1,749	0	1,749	773	0	0	175	0	O	0	0	458	343	1,749
0	12 Third	Party Construction	28	S2	04	0	2,000	3,200	0	0	5,200	0	5,200	4,700	0	0	0	0	O	0	500	0	0	5,200
0	16 Cons	struction Cost Adjustments - 2014	28	S2	04	20,840	910	7,435	0	0	29,185	0	29,185	0	0	0	0	15,975	O	0	0	0	13,210	29,185
		Sub-total				32,241	93,174	32,199	0	0	157,614	0	157,614	46,259	34,473	0	175	15,975	O	0	9,204	907	50,621	157,614
UNS9	07746 <u>USR</u>	- Professional Services																						
0	2 Phas	e 2 - Professional Services	28	S2	04	360	0	0	0	0	360	0	360	0	303	0	0	0	0	0	0	57	0	360
0	3 Phas	e 3 - Professional Services	28	S2	04	240	0	0	0	0	240	0	240	0	133	0	0	0	0	0	0	107	0	240
0	4 Phas	e 4 - Professional Services	28	S2	04	0	204	0	0	0	204	0	204	0	0	0	0	0	O	0	0	0	204	204
0	5 Phas	e 5 - Professional Services	28	S2	04	0	79	0	0	0	79	0	79	0	0	0	0	0	0	0	0	0	79	79
0	6 Othe	r Professional Services	28	S2	04	312	0	0	0	0	312	0	312	0	0	0	0	0	0	0	0	312	0	312
0	11 Adju	stments - Professional Services 2013	28	S2	04	260	501	0	0	0	761	0	761	0	761	0	0	0	O	0	0	0	0	761
0	13 Profe	essional Fees Adjustments - 2014	28	S2	04	981	1,346	600	0	0	2,927	0	2,927	0	0		0	2,739	0	0	0	0	188	Ĺ
		Sub-total				2,153	2,130	600	0	0	4,883	0	4,883	0	1,197	0	0	2,739	O	0	C	476	471	4,883
Tot	al Progra	m Expenditure		110,114	247,060	144,870	65,608	53,701	621,353	299,428	920,781	76,843	37,170	0	5,770	30,000	C	30,935	12,704	639,586	87,775	920,783		

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Report 7C

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate

		Current and	Future Ye	ar Cash Fl	ow Comr	nitments ar	d Estimate	s		Current	and Future Yea	ar Casl	h Flow C	ommitme	nts and	Estimates	Finance	д Ву	
<u>Sub-</u> <u>Project No.</u> <u>Project Name</u> Priority SubProj No. Sub-project Name Ward Stat.	Cat. 2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024		Federal De Subsidy	evelopment Charges Res		Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
Financed By:																			
Provincial Grants & Subsidies	6,859	44,609	22,197	535	502	74,701	2,142	76,843	76,843	0	0	0	0	0	(0	0	0	76,843
Federal Subsidy	4,731	30,374	2,065	0	0	37,170	0	37,170	0	37,170	0	0	0	0	(0	0	0	37,170
Reserves (Ind. "XQ" Ref.)	0	3,300	2,470	0	0	5,770	0	5,770	0	0	0	5,770	0	0	(0	0	0	5,770
Reserve Funds (Ind."XR" Ref.)	18,495	3,120	8,385	0	0	30,000	0	30,000	0	0	0	0	30,000	0	(0	0	0	30,000
Other1 (Internal)	1,935	19,000	10,000	0	0	30,935	0	30,935	0	0	0	0	0	0	30,93	5 0	0	0	30,935
Other2 (External)	913	6,452	5,339	0	0	12,704	0	12,704	0	0	0	0	0	0	(12,704	0	0	12,704
Debt	57,925	85,885	80,218	65,073	53,200	342,300	297,286	639,586	0	0	0	0	0	0	(0	639,586	0	639,586
Debt - Recoverable	19,258	54,321	14,196	0	0	87,775	0	87,775	0	0	0	0	0	0	(0	0	87,775	87,775
Total Program Financing	110,115	247,061	144,870	65,608	53,701	621,355	299,428	920,783	76,843	37,170	0	5,770	30,000	0	30,935	12,704	639,586	87,775	920,783

Otatus Couc	Bescription
S2	S2 Prior Year (With 2015 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

S6 S6 New - Future Year (Commencing in 2016 & Beyond)

Category Code Description

Health and Safety C01 Legislated C02 03 State of Good Repair C03 04

Service Improvement and Enhancement C04

05 Growth Related C05 06 07 Reserved Category 1 C06 Reserved Category 2 C07

Appendix 4

2015 Cash Flow and Future Year Commitments

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2, S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

Facilities Management and Real Estate **Current and Future Year Cash Flow Commitments** Current and Future Year Cash Flow Commitments Financed By Debt -Capital Sub- Project No. Project Name Total Total Federal Development Reserves Funds Provincial Reserve from Recoverable Grants and PrioritySubProj No. Sub-project Name Ward Stat. Cat. 2015-2019 2020-2024 2015-2024 Current Other 1 Other2 Debt Financing FAC906179 Special Corporate Projects CW S2 6,436 6,436 91 34 Westwood 6,436 6,436 6,436 Old City Hall - New and Reconfigured Space 27 S2 0 41 Facilities Preventive Maintenance System -1,285 1,285 1,285 n 1,285 1,285 Phase 2 2,055 100 49 COO Business Intelligence Tool (MRI) CW S2 2,055 2,055 1,990 n S2 1,346 1,611 101 51 PTP Implementation 1,611 1,611 1,611 Request for Service Web System - Version 2 CW 115 52 S4 114 53 Contractor Status Update Application -CW S4 Phase II 0 55 1251 Bridletowne Circle Acquistion S2 12,247 Sub-total 10,707 1,330 12,247 12,247 6,666 5,296 FAC906391 Environmental **Emergency Environmental Remediation** S2 S4 **Emergency Environmental Remediation** CW 1,339 Designated Substance&Environmental Work CW 1,339 S4 1,039 1,339 1,339 82 49 150 Borough-Asbestos Remediation in S4 Atrium Areas 1.566 2.379 2.379 2.379 2.379 Sub-total FAC906392 Barrier Free/Equity Barrier Free Essential Audits & Retrofits CW S4 Sub-total FAC906393 Re-roofing 20 Beffort-Replace Roofing Systems S2 11 16 89 Northline-Rpl Roof Section S2 23 21 Various Locations -Police Tower S2 Sites-Replacement 475 Dundas St. E-Repl of Flat Roof S2 39 59 37 Lapsley-Replace roofing systems S2 40 Coronation-Roofing Systems S2

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2, S3, S4, S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

					Curre	ent and F	uture Year	Cash Flo	w Commitm	nents			Cur	rent and Fu	ture Year	Cash Flow	Commit	ments F	inanced	Ву			
	Project No. Project Name /SubProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal [Development Charges	Reserves	(Reserve Funds (Capital from Current	Other 1	Other2	Debt Recove Debt	rable	Total Financing
FAC906	393 Re-roofing																						
31 6	8 799 Islington Ave - Roofing Membrane	06	S2	03	232	0	0	0	0	232	0	232	o	0	0	0	0	0	198	0	34	0	232
40 6	9 740 Markham-Re-roofing	38	S2	03	181	0	0	0	0	181	0	181	o	0	0	0	0	0	0	0	181	0	181
5 7	18 Dyas-Replacement of Warehouse Roof and Parking	34	S2	03	100	0	0	0	0	100	0	100	o	0	0	0	0	0	0	0	100	0	100
27 9	3 150 Disco - Roof Membrane Replacement	02	S2	03	190	0	0	0	0	190	0	190	o	0	0	0	0	0	190	0	0	0	190
42 1	01 20 Balmoral-Re-roofing	22	S2	03	164	0	0	0	0	164	0	164	o	0	0	0	0	0	0	0	164	0	164
63 1	28 14 Dyas-Repair Lower Roof	34	S4	03	6	125	0	0	0	131	0	131	o	0	0	0	0	0	0	0	131	0	131
76 1	29 75 Eglinton W-Rpl Flat Roofing	22	S4	03	25	302	0	0	0	327	0	327	o	0	0	0	0	0	0	0	327	0	327
77 1	30 97 Main-Repl of EPDM Roof Membrane of Upper roof	32	S4	03	5	157	0	0	0	162	0	162	o	0	0	0	0	0	0	0	163	0	163
	Sub-total				2,000	584	0	0	0	2,584	0	2,584	0	0	0	0	0	0	460	0	2,125	0	2,585
FAC906	394 Structural/Building Envelope																						
47 2	6 5318 Lawrence Ave. E-Cladding Repairs	44	S2	03	46	0	0	0	0	46	0	46	o	0	0	0	0	0	0	0	46	0	46
26 2	8 840 Gerrard E-Rpl Slab and Install CO/NOx	30	S2	03	1,716	0	0	0	0	1,716	0	1,716	o	0	0	0	0	0	370	0	1,346	0	1,716
56 3	3 Tech Audits & Capital Project Validations	CW	S4	03	1,837	0	0	0	0	1,837	0	1,837	О	0	0	0	0	0	0	0	1,837	0	1,837
30 1	58 259 Horner Ave-Rpl Windows,Doors,RenoWashrooms	06	S2	03	163	0	0	0	0	163	0	163	81	0	0	0	0	0	0	0	82	0	163
62 1	63 55 John St-Parking Garage Rehab	20	S4	03	200	2,076	0	0	0	2,276	0	2,276	0	0	0	0	0	0	0	0	2,276	0	2,276
104 1	80 Var Locs-Struc Repairs @ City Facilities	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600
97 1	92 SOGR @ Leased Facilities/Properties	CW	S2	03	650	0	0	0	0	650	0	650	0	0	0	0	0	0	650	0	0	0	650
107 1	93 SOGR @ Leased Facilities/Properties	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
33 2	23 462 Runnymede-Structural Rehabilitation,Waterproof	13	S2	03	5	0	0	0	0	5	0	5	0	0	0	0	0	0	5	0	0	0	5
18 2	76 146 The East Mall - Various Structural Repairs	05	S2	03	518	0	0	0	0	518	0	518	0	0	0	0	0	0	164	0	354	0	518
39 2	77 16 Montgomery -Basement Walls - Washroom	16	S2	03	28	0	0	0	0	28	0	28	О	0	0	0	0	0	28	0	0	0	28
15 2	81 100 QueenW-ConcreteSoffitSlatsGridHangersVe	27 er	S2	03	2,381	188	3,819	0	0	6,388	0	6,388	o	0	0	0	0	0	0	0	6,388	0	6,388
28 3	13 12 Canterbury-Rpl OverheadDoor	23	S2	03	66	0	0	0	0	66	0	66	o	0	0	0	0	0	0	0	66	0	66
41 3	14 259 Queens Quay-PumpsStructuralElementsDeckCoatin	20	S2	03	787	0	0	0	0	787	0	787	0	0	0	0	0	0	0	0	787	0	787

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							Curre	ent and F	uture Year	Cash Flov	v Commitn	nents			Cur	rent and Fu	uture Year Ca	ash Flo	w Commit	ments F	inanced	Ву		
		ect No. Project Name Proj No. Sub-project Name	War	d Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (Subsidy	Development Charges	Re Reserves F	eserve unds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
FAC90	<u>6394</u>	Structural/Building Envelope																						
19	315	760 Dovercourt-Rpl WindowsDoors	18	S2	03	118	0	0	0	0	118	0	118	59	0	0	0	0	0	0	0	59	0	118
18	316	55 John-RehabMetroSquareStage	20	S2	03	220	233	0	0	0	453	0	453	0	0	0	0	0	0	0	0	453	0	453
67	323	255 Dundas W-Rahab Facade Remor Suncreen Fins	ve 20	S4	03	29	420	0	0	0	449	0	449	0	0	0	0	0	0	0	0	449	0	449
33	346	2430 LawrenceE-Exterior Wall Rehabilitation	37	S2	03	107	0	0	0	0	107	0	107	53	0	0	0	0	0	0	0	54	0	107
52	347	265 Manitoba-Exterior wall rehabilitat	ion 19	S2	04	189	0	0	0	0	189	0	189	94	0	0	0	0	0	0	0	95	0	189
16	348	674 Markham-Exterior Wall Rehab & Exterior	Repair 20	S2	03	205	0	0	0	0	205	0	205	103	0	0	0	0	0	0	0	102	0	205
45	349	703 Don Mills Road -Parking Garage	Rehab 26	S2	03	805	0	0	0	0	805	0	805	0	0	0	0	0	0	0	0	805	0	805
104	350	3111 Lake Shore W-Building Envelop Restoration	e 06	S2	03	36	0	0	0	0	36	0	36	0	0	0	0	0	0	36	0	0	0	36
86	353	55 John-RepairParkingGarageFloor	20	S2	03	261	0	0	0	0	261	0	261	0	0	0	0	0	0	261	0	0	0	261
64	354	843 Eastern-Slab Reconstruction	20	S4	03	1,520	2,120	0	0	0	3,640	0	3,640	0	0	0	0	0	0	0	0	3,640	0	3,640
68	355	140 Bond-Foundation Wall,Roof Joists,Power Distrib	34	S4	03	26	271	0	0	0	297	0	297	0	0	0	0	0	0	0	0	297	0	297
69	356	1026 Finch-Rpl Garage Windows,Pov Distribution E	wer 08	S4	03	27	671	0	0	0	698	0	698	0	0	0	0	0	0	0	0	698	0	698
70	357	2 DYAS-Rpl Concrete Slab,Dom. HW check valv	T,Alarm 34	S4	03	43	1,315	0	0	0	1,358	0	1,358	0	0	0	0	0	0	0	0	1,358	0	1,358
84	358	135 Davenport-Exterior Wall Rehabili	tation 27	S4	03	6	103	0	0	0	109	0	109	54	0	0	0	0	0	0	0	55	0	109
87	359	1631 QueenE-Var.Structural,Site,Interior,Me	32 ech.SO	S4	03	60	714	0	0	0	774	0	774	0	0	0	0	0	0	0	0	774	0	774
88	360	1109 Leslie-De-Comm Non-Functiona panels	al Solar 25	S4	03	4	156	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160
90	361	160 Borough-Rpl Podium Deck Waterproofing	38	S4	03	26	287	0	0	0	313	0	313	0	0	0	0	0	0	0	0	313	0	313
113	362	5100 Yonge-Rpl Window Glazing System,Roof Membrane	23	S5	03	450	0	0	0	0	450	0	450	0	0	0	0	0	0	0	0	450	0	450
92	363	100 Queen W-Replace Windows/Doot the Base	ors at 27	S3	03	45	139	752	0	0	936	0	936	0	0	0	0	0	0	0	0	936	0	936
95	368	5 Eirrean Quay-Rehabil. of Western Channel Dockwal	20	S4	03	100	2,000	4,400	0	0	6,500	0	6,500	1,500	1,500	0	0	0	0	0	3,500	0	0	6,500
		Sub-total				14,274	10,693	8,971	0	0	33,938	0	33,938	1,944	1,500	0	0	0	0	1,514	3,500	25,480	0	33,938
FAC90	<u>6395</u>	Mechanical and Electrical																						
9	18	703 Don Mills-Chiller Replacement	26	S2	03	2,178	1,314	0	0	0	3,492	0	3,492	0	0	0	0	0	0	0	0	3,492	0	3,492
83	133	40 College St-Replace Mech Equipme	ent 27	S4	03	88	630	0	0	0	718	0	718	0	0	0	0	0	0	0	0	719	0	719

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								Curre	nt and Fu	ıture Year	Cash Flo	w Commitm	nents			Cur	rent and Fu	ıture Year C	ash Flow	/ Commit	ments F	inanced	Ву		
Sub Prio		=	roject Name ub-project Name	Stat. (Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves F	eserve Funds (Capital from Current	Other 1	Other2	Deb Recove Debt	rable	Total Financing	
FACS	<u>06395</u>	Mechanical a	and Electrical																						
8	142	Var Locs - Co Apparatus	O/NOx Monitoring Systems in	CW	S2	03	44	0	0	0	0	44	0	44	0	0	0	0	0	0	44	0	0	0	44
23	232	277 Victoria	St-Rpl Main Switchboard	27	S2	03	684	0	0	0	0	684	0	684	0	0	0	0	0	0	0	0	684	0	684
9	239	Var Fire Hall: Heaters	s-CO/NOx Monitoring,Unit	CW	S2	03	29	0	0	0	0	29	0	29	0	0	0	0	0	0	3	0	26	0	29
7	257	111 Wellesle	ey St. E -Various Projects	27	S2	03	732	0	0	0	0	732	0	732	0	0	0	0	0	0	77	0	655	0	732
65	275	390 The Wes		03	S4	03	263	2,838	0	0	0	3,101	0	3,101	О	0	0	0	0	0	0	0	3,101	0	3,101
4	415	Various Loca Backflow Pre	ations_Installation of New e	CW	S2	02	1,483	1,010	0	0	0	2,493	0	2,493	0	0	0	0	0	0	0	0	2,493	0	2,493
10	417	1300 Sheppa Envelope	ard W-Fire Alarm,HVAC,Buildin	g 08	S2	03	380	0	0	0	0	380	0	380	0	0	0	0	0	0	0	0	380	0	380
12	520	91 Front E-S Switchgear	Supply and Installation of	28	S2	03	31	0	0	0	0	31	0	31	o	0	0	0	0	0	31	0	0	0	31
105	557	Var Locs-Me	ch Repairs @ City Facilities	CW	S4	03	730	0	0	0	0	730	0	730	O	0	0	0	0	0	0	0	730	0	730
12	589	Various locat work	tions Site-Elevator Machine Rm	n CW	S2	02	800	0	0	0	0	800	0	800	o	0	0	0	0	0	210	0	590	0	800
106	597	Var Locs - Ci	ustomer Support - SOGR	CW	S4	03	150	0	0	0	0	150	0	150	O	0	0	0	0	0	0	0	150	0	150
1	599	60 Queen St Electric	t W-Air Conditioning System and	d 27	S2	03	271	0	0	0	0	271	0	271	0	0	0	0	0	0	0	0	271	0	271
29	612	40 College-F	Fire Alarm and Fish Pond	27	S2	03	1,656	0	0	0	0	1,656	0	1,656	0	0	0	0	0	0	905	0	751	0	1,656
0	633	703 Don Mill Room	ls-Relocate Comm. Services	26	S2	03	326	0	0	0	0	326	0	326	o	0	0	0	0	0	280	0	46	0	326
37	634	40 College - Lines	Rpl Hot water Recirculation	27	S2	03	110	0	0	0	0	110	0	110	o	0	0	0	0	0	0	0	110	0	110
28	640	146 The Eas	st Mall-New Cremation Room	05	S2	03	213	0	0	0	0	213	0	213	o	0	0	0	0	0	48	0	165	0	213
100	660	Var Locs - B	AS & Component Renewals	CW	S2	03	95	0	0	0	0	95	0	95	O	0	0	0	0	0	95	0	0	0	95
103	662	Var Locs - B	AS & Component Renewals	CW	S4	03	1,500	0	0	0	0	1,500	0	1,500	O	0	0	0	0	0	0	0	1,500	0	1,500
40	719	91 Front Stre breaker	eet E-Provide 5000A Main	28	S2	03	42	0	0	0	0	42	0	42	О	0	0	0	0	0	42	9 0	0	0	42
55	725	40 College S modernizatio	Street-Major control on	20	S2	03	350	0	0	0	0	350	0	350	О	0	0	0	0	0	0	0	350	0	350
64	823	170 Jarvis Si	treet-Various SOGR	27	S2	03	322	0	0	0	0	322	0	322	0	0	0	0	0	0	322	9 0	0	0	322
93	843	40 College - Generator	Replace Fuel Tank for	27	S2	03	328	0	0	0	0	328	0	328	0	0	0	0	0	0	0	0	328	0	328
102	845	Energy Audi	its & Monitoring Systems	CW	S2	04	125	0	0	0	0	125	0	125	o	0	0	0	0	0	0	0	125	0	125
25	847	VarLoc - Rep	ol Diesel with NG Generators	CW	S2	01	2,277	1,798	0	0	0	4,075	0	4,075	0	0	0	0	0	0	0	0	4,075	0	4,075

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		<u>.</u>		Curre	ent and Fu	uture Year	Cash Flor	w Commitn	nents			Cu	rrent and F	uture Year C	ash Flo	w Comm	itments l	Financed	Ву				
	<u>oject No. Project Name</u> lbProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	eserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FAC906395	Mechanical and Electrical																						
21 848	100 Queen W-Grid HangersPhaseRefrigerationPlantRef	27	S2	03	4,490	0	0	0	0	4,490	0	4,490	0) (0	0	0	0) (0	4,490	0	4,490
37 849	101 Coxwell-Rpl Electric Heaters Electric Heaters	32	S2	03	281	0	0	0	0	281	0	281	0) (0	0	0	0) (0	281	0	281
17 850	157 King E-RehabCopulaStructuralElementsTempAC	28	S2	03	1,425	0	0	0	0	1,425	0	1,425	0) (0	0	0	0) (0	1,425	0	1,425
26 851	242 Milner-Humidifier Air Handling Units	42	S2	03	400	0	0	0	0	400	0	400	0) (0	0	0	0) (0	400	0	400
27 852	40 College-Rpl Fire Pump	27	S2	03	51	0	0	0	0	51	0	51	О) (0	0	0	0) (0	51	0	51
20 853	4330 Dufferin-Suppy Fan S-8 for North Wir	ng 08	S2	03	393	0	0	0	0	393	0	393	o) (0	0	0	0) (0	393	0	393
31 854	5100 Yonge-RooftopUnits,AHU F-2,DrainagePiping	23	S2	03	1,264	0	0	0	0	1,264	0	1,264	0) (0	0	0	0) (0	1,264	0	1,264
14 855	5700 Bathurst-Elevator Modernization	10	S2	03	134	0	0	0	0	134	0	134	0) (0	0	0	0) (0	134	0	134
108 856	799 ISLINGTON-ForConsolidationofPMMDStor	06 es	S2	04	1,000	0	0	0	0	1,000	0	1,000	o) (0	0	0	0	1,000	0	0	0	1,000
85 861	101 COXWELL-Various Mechanical SOGR Projects	32	S4	03	53	540	0	0	0	593	0	593	0) (0	0	0	0) (0	593	0	593
29 915	146 The East Mall-HVAC System for Dog Kennel Area	05	S2	03	157	0	0	0	0	157	0	157	0) (0	0	0	0) (0	157	0	157
109 917	100 Queen St W - City Hall HVAC & Elevators Study	27	S2	03	407	0	0	0	0	407	0	407	0) (0	0	0	0	407	0	0	0	407
38 921	703 Don Mills Road-RelocateCommunicatinRoom	26	S2	03	500	500	2,500	0	0	3,500	0	3,500	0) (0	0	0	0) (0	3,500	0	3,500
66 923	5100 Yonge-Main Switchgear,Parking Fan,Air Compres	23	S4	03	149	768	0	0	0	917	0	917	0) (0	0	0	0) (0	917	0	917
72 924	700 EglintonW-Rpl Chiller,Cooling Tower	21	S4	03	43	472	0	0	0	515	0	515	0) (0	0	0	0) (0	515	0	515
73 925	1285 Dufferin-Rpl Power Distribution,Stair Railing	18	S4	03	19	262	0	0	0	281	0	281	0) (0	0	0	0) (0	281	0	281
75 926	895 EASTERN AVE - Elevator Modernization	on 32	S4	03	13	106	0	0	0	119	0	119	0) (0	0	0	0) (0	119	0	119
80 927	256 Cosburn-Rpl Vehicle Exhaust System	29	S4	03	199	0	0	0	0	199	0	199	0) (0	0	0	0) (0	199	0	199
81 928	674 Markham-SI Central HVAC Systems	20	S4	04	67	390	0	0	0	457	0	457	228	3 (0	0	0	0) (0	229	0	457
86 929	255 DUNDAS ST W - Elevator Modernization	20	S4	03	13	106	0	0	0	119	0	119	0) (0	0	0	0) (0	119	0	119
89 930	277 Victoria-Ltg contactors-Penthouse Swb-Dist	27	S4	03	459	0	0	0	0	459	0	459	0) (0	0	0	0) (0	459	0	459
91 931	30 Northline-Road Inspection Storage, Upgrade elect	31	S4	03	10	100	0	0	0	110	0	110	0) (0	0	0	0) (0	110	0	110
111 932	Var Locs-Emergency Generator for Fire Halls	CW	S4	04	500	3,000	0	0	0	3,500	0	3,500	0) (0	0	0	0) (0	3,500	0	3,500
112 933	5100 Yonge-Rpl Building Drainage Piping	23	S5	03	300	0	0	0	0	300	0	300	0) (0	0	0	0) (0	300	0	300

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				Curre	ent and Fu	uture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	uture Year	Cash F	low Com	mitments	Financed	Ву				
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Nard	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (Subsidy	Development Charges	Reserves	Reserve Funds	Capita from Currer		Other2		Debt - lecoverable	Total Financing
FAC906395	Mechanical and Electrical																						
43 934	703 Don Mills-Rpl Emerg Gen Stacks	26	S4	03	650	0	0	0	0	650	0	650	0	0	0	0		0	0	0 0	65	50 0	650
500 936	4330 Dufferin St-Upgrade HVAC for FIRE 3rd floor	08	S4	03	100	1,200	0	0	0	1,300	0	1,300	0	0	0	0	(0	0	0 0	1,30	00 0	1,300
109 940	100 Queen W-CC- HVAC	27	S4	03	225	1,785	0	0	0	2,010	0	2,010	0	0	0	0		0	0	0 0	2,0	10 0	2,010
500 941	703 Don Mills-Relocate Com Services Room	26	S5	03	100	0	0	0	0	100	0	100	0	0	0	0		0	0	0 0	10	00 0	100
500 942	703 Don Mills - Resiliency (Design)	26	S4	03	100	664	0	0	0	764	0	764	0	0	0	0		0	0	0 0	76	64 0	764
	Sub-total				28,709	17,483	2,500	0	0	48,692	0	48,692	228	0	0	0	(0	0 3,46	64 (45,0	01 0	48,693
FAC906396	Sitework																						
49 43	87 Main St-Asphalt Pavement,ext/int repainting	32	S2	03	314	0	0	0	0	314	0	314	0	0	0	0		0	0	0 0	3.	14 0	314
48 58	666 Renforth Dr-Asphalt Pavement Replace	03	S2	03	74	0	0	0	0	74	0	74	0	0	0	0		0	0	0 0	1	74 0	74
50 69	840 Gerrard St-Masonry repairs & waterproofing	30	S2	03	122	0	0	0	0	122	0	122	0	0	0	0		0	0	0 0	12	22 0	122
11 72	308 Prince Edward-Crawlspace Ventilation,Drain and	05	S2	03	11	0	0	0	0	11	0	11	0	0	0	0	•	0	0	1 0		10 0	11
36 99	3061 Birchmount Rd-Asphalt Pavement,Curbs	39	S2	03	161	0	0	0	0	161	0	161	81	0	0	0		0	0	0 0		80 0	161
22 133	850 Coxwell-exterior pavers, curbs and finishes	29	S2	03	703	0	0	0	0	703	0	703	0	0	0	0	(0	0	0 0	70	03 0	703
78 145	1549 Albion-Asphalt Pavement Replacement	01	S4	03	15	333	0	0	0	348	0	348	0	0	0	0		0	0	0 0	34	48 0	348
117 147	140 Landsdowne-Sitework Roofing & Windows (FH426)	14	S4	03	650	250	0	0	0	900	0	900	0	0	0	0		0	0	0 0	90	0 00	900
118 148	33 Claremont-Sitework Roofing & Mech (FireHall 33)	19	S4	03	625	400	0	0	0	1,025	0	1,025	0	0	0	0		0	0	0 0	1,02	25 0	1,025
119 149	1549 Albion-Sitework Doors & Mech (Fire Hall 413)	01	S4	03	615	0	0	0	0	615	0	615	0	0	0	0	(0	0	0 0	6	15 0	615
119 150	260 Adelaide W-H&S pavement repair Fire Hall 312	20	S4	03	10	150	0	0	0	160	0	160	0	0	0	0		0	0	0 0	16	60 0	160
	Sub-total				3,300	1,133	0	0	0	4,433	0	4,433	81	0	0	0		0	0	1 (4,3	51 0	4,433
FAC906397	Renovations																						
24 14	100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil	17	S2	03	247	0	0	0	0	247	0	247	123	0	0	0		0	0	0 0	12	24 0	247
8 16	1300 Sheppard Ave-Interior Repainting & Various Ar	80	S2	03	366	0	0	0	0	366	0	366	0	0	0	0		0	0 19)1 C	17	75 0	366
57 54	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S4	03	100	0	0	0	0	100	0	100	0	0	0	0		0	0	0 0	10	00 0	100
51 110	170 Jarvis-Rehab Front Elevation & Int. Fin	27	S2	03	587	0	0	0	0	587	0	587	0	0	0	0		0	0	0 0	58	87 0	587

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				Curre	ent and Fu	ıture Year	Cash Flo	w Commitr	nents			Cur	rent and Fu	uture Year	Cash Flo	w Comm	itments	Financed	Ву				
	<u>ject No. Project Name</u> pProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FAC906397	Renovations																						
37 113	3300 Bayview-Various Arch Element Rpl	24	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	C) 12	5 0	25	0	150
13 136	55 John St-Metro Hall Upgrades	20	S2	03	1,099	0	0	0	0	1,099	0	1,099	0	0	0	0	0	C) (0 0	1,099	0	1,099
36 145	Various Facilities-Feasibility Study on Special Pr	CW	S2	03	60	0	0	0	0	60	0	60	0	0	0	0	0	C) 60	0 0	0	0	60
52 146	Feasibility Study on Special projects	CW	S2	03	94	0	0	0	0	94	0	94	0	0	0	0	0	C) 94	4 0	0	0	94
60 147	Feasibility Study on Special projects	CW	S4	03	499	0	0	0	0	499	0	499	0	0	0	0	0	C) (0 0	499	0	499
12 247	Var Locs - EMS - SOGR Work at Facilities	80	S2	03	216	0	0	0	0	216	0	216	101	0	0	0	0	C) (0 0	116	0	216
66 250	150 Borough Dr-Albert Campbell Square Park Rehabil	38	S2	03	1,441	0	0	0	0	1,441	0	1,441	0	0	0	0	280	C	1,16	1 0	0	0	1,441
35 273	135 Davenport-Replace Existing Vinyl Flooring	27	S2	03	111	0	0	0	0	111	0	111	0	0	0	0	0	C) (0 0	111	0	111
34 282	3111 Lake Shore W-Renovations and Sitework	06	S2	03	994	0	0	0	0	994	0	994	0	0	0	0	0	C) (0 0	994	0	994
0 298	St. Lawrence Market-South Renovations	28	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	C) (0 0	0	150	150
108 300	St. Lawrence Market-South Renovations	28	S5	03	400	0	0	0	0	400	0	400	0	0	0	0	0	C) (0 0	0	400	400
53 301	170 Jarvis-Renew Interior Finishes	27	S3	03	150	0	0	0	0	150	0	150	0	0	0	0	0	C) (0 0	150	0	150
54 302	1300 Sheppard-Various Arch Mech Elect SOGR project	80	S3	03	335	0	0	0	0	335	0	335	0	0	0	0	0	C) (0 0	335	0	335
71 303	126 Pape-Washrooms Kitchen Exterior	30	S4	03	45	396	0	0	0	441	0	441	220	0	0	0	0	C) (0 0	221	0	441
74 304	100 Turnberry-RenovateWashrrom FrontEntranceDoor	17	S4	03	5	45	0	0	0	50	0	50	24	0	0	0	0	C) (0 0	26	0	50
79 305	Var Locs-Signage for Various Corporate Facilitites	CW	S4	03	100	400	0	0	0	500	0	500	0	0	0	0	0	C) (0 0	500	0	500
110 312	100 Queen St W- Elevators 15, 16, 17	27	S4	03	374	1,885	0	0	0	2,259		2,259	0	0	0	0	0) (0	2,259	0	2,259
F4.0000000	Sub-total				7,523	2,726	0	0	0	10,249	0	10,249	468	0	0	0	280	(1,63	1 0	7,321	550	10,249
FAC906398	Capital Construction																						
62 12	160 Eglinton - Central Eglinton Community Centre	22	S2	03	83	0	0	0	0	83		83	0	0	0	0	0	C			0	0	83
	Sub-total				83	0	0	0	0	83	0	83	0	0	0	0	0	C) 83	3 0	0	0	83
FAC906399	Emergency																						
41 12	Various locations-Emergency Capital Repairs		S2	01	90	0	0	0	0	90		90	0	0	0	0	0	C			0	0	90
48 13	Various Locations - Emergency Capital Repairs	CW	S2	01	724	0	0	0	0	724	0	724	0	0	0	0	0	C	724	4 0	0	0	724

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- 40	5 management and rical Estate																						
					Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cui	rent and F	uture Year	Cash Flo	w Commit	ments F	inanced	Ву			
Sub- Pro	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FAC906399																							
61 14	Emergency Capital Repairs	CW	S4	01	2,367	0	O	0	0	2,367	0	2,367	0	0	0	0	0	0	C	0	2,367	0	2,367
0 28	Var Loc - Emergency Capital Repairs	CW	S2	03	3	0	O	0	0	3	0	3	0	0	0	0	0	0	3	0	0	0	3
	Sub-total				3,184	0	O) 0) 0	3,184	0	3,184	0	0	0	0	0	0	817	0	2,367	0	3,184
FAC907227	Corporate Facilities Refurbishment Progra	<u>ım</u>																					
79 6	CFRP Phase II - Project 6 - Various Client & Loc.	s CW	S2	04	433	0	C	0	0	433	0	433	0	0	0	0	0	0	183	0	250	0	433
103 7	CFRP Phase II - Project 7 - Various Client & Loc.	s CW	S2	04	700	0	O	0	0	700	0	700	0	0	0	0	0	0	336	0	364	0	700
93 8	CFRP Phase II - Project 8 - Various Client & Loc	s CW	S4	04	1,000	0	O) 0	0	1,000	0	1,000	0	0	0	0	0	0	C	0	1,000	0	1,000
	Sub-total				2,133	0	0) 0) 0	2,133	0	2,133	0	0	0	0	0	0	519	0	1,614	0	2,133
FAC907228	Yards Consolidation Study																						
102 3	Yards & City Wide Property Audit	CW	S2	04	340	0	O	0	0	340	0	340	0	0	0	0	0	0	340	0	0	0	340
89 4	Yards Studies	CW	S2	03	200	0	O	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
	Sub-total				540	0	C) 0) 0	540	0	540	0	0	0	0	0	0	540	0	0	0	540
FAC907388	Bathrust Street Silos																						
0 1	Silo Stabilization	20	S2	03	203	0	C	0	0	203	0	203	0	0	0	0	203	0	C	0	0	0	203
	Sub-total				203	0	C) 0) 0	203	0	203	0	0	0	0	203	0	C	0	0	0	203
FAC907554	St. Lawrence Market North Property																						
6 2	Redevelopment of St. Lawrence Market North	28	S2	04	17,438	46,831	21,715	5 0	0	85,984	0	85,984	0	0	5,000	3,125	0	0	32,000	0	10,400	35,459	85,984
3 3	SLM North - Additional Funding for Moving Costs	g 28	S2	04	0	0	400) 0	0	400	0	400	0	0	0	400	0	0	C	0	0	0	400
	Sub-total				17,438	46,831	22,115	5 0	0	86,384	0	86,384	0	0	5,000	3,525	0	0	32,000	0	10,400	35,459	86,384
FAC907576	Old City Hall Revitalization																						
2 1	HVAC and Electrical Upgrades	27	S2	03	4,111	0	O	0	0	4,111	0	4,111	0	0	0	0	0	0	203	0	3,908	0	4,111
	Sub-total				4,111	0	O) 0	0	4,111	0	4,111	0	0	0	0	0	0	203	0	3,908	0	4,111
FAC907577	SOGR and Base Building Improvements																						
0 3	SOGR Funding - Design	CW	S4	03	500	0	C) 0	0	500	0	500	0	0	0	0	0	0	C	0	500	0	500
	Sub-total				500	0	C) 0) 0	500	0	500	0	0	0	0	0	0	C	0	500	0	500
FAC907744	Security																						

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гаспп	ies managei	ment and hear Estate																						
						Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year	Cash Flor	w Comm	itments F	inanced	Ву			
		Project Name Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Recov	ebt - verable	Total Financing
FAC9077	44 Security																							
88 5	Re-Design	Security Control Centre	26	S2	03	200	0	0	0	0	200	0	200	0	C	0	0	0	0	200	0	0	0	200
96 6	CCTV Infras	structure Enhancement	CW	S2	04	1,544	1,000	1,000	0	0	3,544	0	3,544	0	C	0	0	0	0	0	0	3,544	0	3,544
95 11	Var Locs - G	Global Corp Security Program	CW	S2	01	225	0	0	0	0	225	0	225	0	C	0 0	0	0	0	225	0	0	0	225
97 12	Yar Locs - G	Global Corp Security Program	CW	S4	01	1,150	0	0	0	0	1,150	0	1,150	0	C	0	0	0	0	0	0	1,150	0	1,150
98 21	Physical Se	curity Capital Plans - 2015	CW	S4	03	700	0	0	0	0	700	0	700	0	C	0	0	0	0	0	0	700	0	700
		Sub-total				3,819	1,000	1,000	0	0	5,819	0	5,819	0	C	0	0	0	0	425	0	5,394	0	5,819
FAC9078		estern Gap Breakwall																						
0 1	Repair to W	estern Gap Breakwall	30	S2	03	19	0	0	0	0	19	0	19	0		0	0	19	0	0	0	0	0	19
		Sub-total				19	0	0	0	0	19	0	19	0	С	0	0	19	0	0	0	0	0	19
FAC9080	114 Toronto Stro	ong Neighbourhoods Strategy																						
0 2	TSNS - Mor	rnelle Court Hub (POL2)	43	S4	04	380	0	0	0	0	380	0	380	0	C	0	0	0	0	0	0	380	0	380
		Sub-total				380	0	0	0	0	380	0	380	0	C	0	0	0	0	0	0	380	0	380
FAC9081	29 Property Ac	<u>quisitions</u>																						
94 1	Strategic Pr	roperty Acquisitions	CW	S4	05	10,000	0	0	0	0	10,000	0	10,000	0	C	0	0	10,000	0	0	0	0	0	10,000
		Sub-total				10,000	0	0	0	0	10,000	0	10,000	0	C	0	0	10,000	0	0	0	0	0	10,000
TRP9070	009 Nathan Phi	Ilips Square																						
0 6	100 Queens Revitalization	St -Nathan Phillips Square on	27	S2	03	3,754	0	0	0	0	3,754	0	3,754	0	C	0	0	3,754	0	0	0	0	0	3,754
		Sub-total				3,754	0	0	0	0	3,754	0	3,754	0	C	0	0	3,754	0	0	0	0	0	3,754
UNS9072	229 Union Statio	on Revitilization																						
0 18	North West	PATH	28	S2	04	10,866	10,500	10,000	0	0	31,366	0	31,366	22,081	C	0	2,070	0	0	0	0	6,785	430	31,366
0 27	' Additional F	Funding for North West PATH	28	S2	04	0	18,000	8,000	0	0	26,000	0	26,000	13,000	C	0	0	0	0	0	0	13,000	0	26,000
		Sub-total				10,866	28,500	18,000	0	0	57,366	0	57,366	35,081	C	0	2,070	0	0	0	0	19,785	430	57,366
UNS9076	000 Union Statio	on Redevelopment and Revitali	<u>ization</u>						· ·										· ·					
0 4	Internal (Cit	y) Charges	28	S2	04	500	0	0	0	0	500	0	500	0	C	0	0	0	0	0	0	500	0	500
0 12	Pees and Pe	ermits - Additional Funding	28	S2	04	97	1,000	0	0	0	1,097	0	1,097	0	C	0	0	0	0	0	0	1,097	0	1,097
0 13	Fees & Perr	mits - Additional 2014	28	S2	04	o	236	250	0	0	486	0	486	0	C	0	0	486	0	0	0	0	0	486

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				Curre	ent and F	uture Year	Cash Flo	w Commitn	nents			Curi	rent and Fu	ture Year	Cash Flov	v Commitme	nts Fi	nanced	Ву				
Sub- Pro		Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal _E Subsidy	Development Charges	l Reserves	Reserve Funds	Capital from Current Oth	ier 1	Other2	Rec	Debt - overable	Total Financing
UNS907600	Union Station Redevelopment and Revitalization	ation										Ī											
0 14	Internal City Charges - Additional 2014	28	S2	04	200	400	200	0	0	800	0	800	0	0	0	0	800	0	0	0	0	0	800
	Sub-total				797	1,636	450	0	0	2,883	0	2,883	0	0	0	0	1,286	0	0	0	1,597	0	2,883
UNS907745	USR - Construction Contracts																						
0 1	Phase 1 - Construction	28	S2	04	34,160	0	0	0	0	34,160	0	34,160	0	11,330	0	0	0	0	0	0	22,830	0	34,160
0 2	Phase 2 - Construction	28	S2	04	30,766	46,569	16,065	0	0	93,400	0	93,400	30,185	35,834	0	0	0	0	0	7,916	6,855	12,610	93,400
0 3	Phase 3 - Construction	28	S2	04	9,235	20,466	5,499	0	0	35,200	0	35,200	19,386	5,464	0	0	0	0	0	2,813	449	7,088	35,200
0 4	Phase 4 - Construction	28	S2	04	0	17,000	0	0	0	17,000	0	17,000	0	0	0	0	0	0	0	0	0	17,000	17,000
0 5	Phase 5 - Construction	28	S2	04	0	4,480	0	0	0	4,480	0	4,480	0	0	0	0	0	0	0	0	0	4,480	4,480
0 6	Other Construction	28	S2	04	1,695	1,749	0	0	0	3,444	0	3,444	1,626	0	0	175	0	0	0	0	958	685	3,444
0 12	Third Party Construction	28	S2	04	14,328	2,000	3,200	0	0	19,528	0	19,528	19,028	0	0	0	0	0	0	500	0	0	19,528
0 14	Adjustments - Construction Contracts 2013	28	S2	04	3,869	0	0	0	0	3,869	0	3,869	252	2,533	0	0	0	0	0	0	261	823	3,869
0 15	Heritage Lighting	28	S2	04	1,300	0	0	0	0	1,300	0	1,300	0	0	0	0	1,300	0	0	0	0	0	1,300
0 16	Construction Cost Adjustments - 2014	28	S2	04	20,840	910	7,435	0	0	29,185	0	29,185	0	0	0	0	15,975	0	0	0	0	13,210	29,185
0 17	Heritage Lighting - Additional for Great Hall	28	S2	04	750	0	0	0	0	750	0	750	0	0	0	0	750	0	0	0	0	0	750
	Sub-total				116,943	93,174	32,199	0	0	242,316	0	242,316	70,477	55,161	0	175	18,025	0	0	11,229	31,353	55,896	242,316
UNS907746	USR - Professional Services																						
0 2	Phase 2 - Professional Services	28	S2	04	1,734	0	0	0	0	1,734	0	1,734	0	1,201	0	0	0	0	0	0	533	0	1,734
0 3	Phase 3 - Professional Services	28	S2	04	240	0	0	0	0	240	0	240	0	133	0	0	0	0	0	0	107	0	240
0 4	Phase 4 - Professional Services	28	S2	04	0	204	0	0	0	204	0	204	0	0	0	0	0	0	0	0	0	204	204
0 5	Phase 5 - Professional Services	28	S2	04	0	79	0	0	0	79	0	79	0	0	0	0	0	0	0	0	0	79	79
0 6	Other Professional Services	28	S2	04	752	0	0	0	0	752	0	752	0	0	0	0	0	0	0	0	752	0	752
0 11	Adjustments - Professional Services 2013	28	S2	04	260	501	0	0	0	761	0	761	0	761	0	0	0	0	0	0	0	0	761
0 12	UNS - Walks and Garden Trust Commemoration	28	S2	03	208	0	0	0	0	208	0	208	0	0	0	0	208	0	0	0	0	0	208
0 13	Professional Fees Adjustments - 2014	28	S2	04	1,066	1,346	600	0	0	3,012	0	3,012	0	85	0	0	2,739	0	0	0	0	188	3,012

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			Curre	ent and Fu	ture Year	Cash Flo	w Commitn	nents			Cı	irrent and Fi	uture Year	Cash Flo	w Comm	itments F	inanced	Ву		
Sub- Project No. Project Name PrioritySubProj No. Sub-project Name UNS907746 USR - Professional Services 0 14 Heritage Interpretation Plan - Additional Funding	Ward Stat. Cat. 28 S2 04	2015	2016	2017	2018	2019	Total 2015-2019 200	Total 2020-2024 0	Total 2015-2024 200		Federal Subsidy	Development Charges	Reserves	Reserve Funds		Other 1		De Recov Debt	erable	Total Financing 200
Sub-total		4,460	2,130	600	0	0	7,190	0	7,190	0	2,18	0 0	0	3,147	0	0	0	1,392	471	7,190
Total Program Expenditure		248,296	207,643	86,172	130	133	542,374	0	542,374	108,499	58,84	1 5,000	5,770	43,380	0	41,722	14,729	171,630	92,806	542,376

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		С	urrent and	Future Ye	ar Cash F	low Comr	nitments ar	nd Estimate	s		Current	and Future	Year Casl	1 Flow Co	ommitme	nts and	Estimates	Finance	і Ву	
Sub- Project No. Project Name Priority SubProj No. Sub-project Name	Vard Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024		Federal De Subsidy	evelopment Charges F		Reserve Funds	Capital from Current	Other 1	Other2	Rec	ebt - overable	Total Financing
Financed By:																				
Provincial Grants & Subsidies		42,163	44,576	21,760	0	0	108,499	0	108,499	108,499	0	0	0	0	0	(0 0	0	0	108,499
Federal Subsidy		26,402	30,374	2,065	0	0	58,841	0	58,841	0	58,841	0	0	0	0	(0 0	0	0	58,841
Development Charges		5,000	0	0	0	0	5,000	0	5,000	0	0	5,000	0	0	0	(0 0	0	0	5,000
Reserves (Ind. "XQ" Ref.)		0	3,300	2,470	0	0	5,770	0	5,770	0	0	0	5,770	0	0	(0 0	0	0	5,770
Reserve Funds (Ind."XR" Ref.)		31,875	3,120	8,385	0	0	43,380	0	43,380	0	0	0	0	43,380	0	(0 0	0	0	43,380
Other1 (Internal)		12,722	19,000	10,000	0	0	41,722	0	41,722	0	0	0	0	0	0	41,72	2 0	0	0	41,722
Other2 (External)		2,938	6,452	5,339	0	0	14,729	0	14,729	0	0	0	0	0	0		14,729	0	0	14,729
Debt		98,409	51,001	21,957	130	133	171,630	0	171,630	0	0	0	0	0	0	(0	171,630	0	171,630
Debt - Recoverable		28,789	49,821	14,196	0	0	92,806	0	92,806	0	0	0	0	0	0	(0	0	92,806	92,806
Total Program Financing		248,297	207,644	86,172	130	133	542,376	0	542,376	108,499	58,841	5,000	5,770	43,380	0	41,72	2 14,729	171,630	92,806	542,376

Status Code Description S2

S2 Prior Year (With 2015 and\or Future Year Cashflow)

S3 Prior Year - Change of Scope 2015 and/or Future Year Cost/Cashflow)

S4 S4 New - Stand-Alone Project (Current Year Only) S5

S5 New (On-going or Phased Projects)

Category Code Description

Health and Safety C01 01 02 Legislated C02 State of Good Repair C03

04 Service Improvement and Enhancement C04

05 Growth Related C05

06 07

Reserved Category 1 C06 Reserved Category 2 C07

Appendix 5

2015 Capital Budget with Financing Detail

MTORONTO

Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



Appendix 5

Project/F	inancing		2015					Financ	ing				
Priority F	<u> </u>	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 FAC	906179 Special Corporate Projects												
0	41 Old City Hall - New and Reconfigured Space Studies	01/01/2012 12/31/2012	220	220	0	0	0	0	0	0	0	0	0
0	55 1251 Bridletowne Circle Acquistion	11/01/2011 12/31/2015	230	0	0	0	0	230	0	0	0	0	0
91	34 Westwood	01/01/2011 12/31/2012	6,436	0	0	0	0	6,436	0	0	0	0	0
99	42 Facilities Preventive Maintenance System - Phase 2	01/01/2013 12/31/2015	1,285	0	0	0	0	0	0	0	0	1,285	0
100	49 COO Business Intelligence Tool (MRI)	01/01/2014 12/31/2016	940	0	0	0	0	0	0	65	0	875	0
101	51 PTP Implementation	01/01/2014 12/31/2015	1,346	0	0	0	0	0	0	0	0	1,346	0
114	53 Contractor Status Update Application - Phase II	01/01/2015 12/31/2015	170	0	0	0	0	0	0	0	0	170	0
115	52 Request for Service Web System - Version 2	01/01/2015 12/31/2016	80	0	0	0	0	0	0	0	0	80	0
		Project Sub-total:	10,707	220	0	0	0	6,666	0	65	0	3,756	0
0 FAC	906391 Environmental												
49	38 Emergency Environmental Remediation	01/01/2014 01/01/2015	150	0	0	0	0	0	0	0	0	150	0
55	47 Designated Substance&Environmental Work	01/01/2015 01/01/2016	1,039	0	0	0	0	0	0	0	0	1,039	0
58	39 Emergency Environmental Remediation	01/01/2015 01/01/2016	257	0	0	0	0	0	0	0	0	257	0
82	49 150 Borough-Asbestos Remediation in Atrium Areas	01/01/2015 12/31/2018	120	0	0	0	0	0	0	0	0	120	0
		Project Sub-total:	1,566	0	0	0	0	0	0	0	0	1,566	0
0 FAC	906392 Barrier Free/Equity												
59	19 Barrier Free Essential Audits & Retrofits	01/01/2015 12/31/2015	987	0	0	0	0	0	0	0	0	987	0
		Project Sub-total:	987	0	0	0	0	0	0	0	0	987	0
0 FAC	906393 Re-roofing												
5	71 18 Dyas-Replacement of Warehouse Roof and Parking	01/01/2013 12/31/2014	100	0	0	0	0	0	0	0	0	100	0
11	16 89 Northline-Rpl Roof Section	01/01/2013 12/31/2014	209	0	0	0	0	0	0	0	0	209	0
23	21 Various Locations -Police Tower Sites-Replacement	01/01/2013 12/31/2014	90	0	0	0	0	0	0	72	0	18	0
27	93 150 Disco - Roof Membrane Replacement	01/01/2013 12/31/2014	190	0	0	0	0	0	0	190	0	0	0
31	68 799 Islington Ave - Roofing Membrane	01/01/2013 12/31/2014	232	0	0	0	0	0	0	198	0	34	0
32	3 20 Beffort-Replace Roofing Systems	01/01/2014 12/31/2015	152	0	0	0	0	0	0	0	0	152	2 0
39	59 37 Lapsley-Replace roofing systems	01/01/2014 12/31/2015	210	0	0	0	0	0	0	0	0	210	0
40	69 740 Markham-Re-roofing	01/01/2014 12/31/2015	181	0	0	0	0	0	0	0	0	181	0
42	101 20 Balmoral-Re-roofing	01/01/2014 01/01/2015	164	0	0	0	0	0	0	0	0	164	0
44	43 475 Dundas St. E-Repl of Flat Roof	01/01/2014 12/31/2015	221	0	0	0	0	0	0	0	0	221	0
46	66 40 Coronation-Roofing Systems	01/01/2014 12/31/2015	215	0	0	0	0	0	0	0	0	215	0
63	128 14 Dyas-Repair Lower Roof	01/01/2015 12/31/2016	6	0	0	0	0	0	0	0	0	6	0
76	129 75 Eglinton W-Rpl Flat Roofing	01/01/2015 12/31/2016	25	0	0	0	0	0	0	0	0	25	0

Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

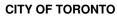
Appendix 5

D!1/5				1		l									
Project/F	Financing	Project Name	Start Date	e Completion	2015 Cash Flow	Provincial	Federal	Developmt	Reserves	Financ Reserve	Capital	Other 1	Other 2	Debt	Debt -
Priority i	Project	Project Name		Date		Grants Subsidies	Subsidy	Charges		Funds	From Current				Recoverable
0 FAC	2906393	Re-roofing		11			UI.		" "			U.	нн		
77		Main-Repl of EPDM Roof Membrane of Upper roof	01/01/2015	5 12/31/2016	6	0	0	0	0	0	0	0	0	6	6 0
			Project Sub	o-total:	2,001	0	0	0	0	0	0	460	0	1,541	0
0 FAC	C906394	Structural/Building Envelope													
15	281 10	0 QueenW-ConcreteSoffitSlatsGridHangersVerticalS	01/01/2014	12/31/2017	2,381	0	0	0	0	0	0	0	0	2,381	0
16		74 Markham-Exterior Wall Rehab & Repair Exterior	01/01/2014	12/31/2015	205	103	0	0	0	0	0	0	0	102	2 0
18	276 14	6 The East Mall - Various Structural Repairs	01/01/2013	3 12/31/2014	518	0	0	0	0	0	0	164	0	354	1 0
18	316 55	John-RehabMetroSquareStage	01/01/2014	12/31/2015	220	0	0	0	0	0	0	0	0	220	0
19	315 76	0 Dovercourt-Rpl WindowsDoors	01/01/2014	12/31/2015	118	59	0	0	0	0	0	0	0	59	0
26	28 84	0 Gerrard E-Rpl Slab and Install CO/NOx	01/01/2013	3 12/31/2014	1,716	0	0	0	0	0	0	370	0	1,346	6 0
28	313 12	Canterbury-Rpl OverheadDoor	01/01/2014	12/31/2015	66	0	0	0	0	0	0	0	0	66	6 0
30	158 25	9 Horner Ave-Rpl Windows, Doors, RenoWashrooms	01/01/2014	12/31/2015	163	81	0	0	0	0	0	0	0	82	2 0
33	223 46	2 Runnymede-Structural Rehabilitation, Waterproof	01/01/2013	3 12/31/2014	5	0	0	0	0	0	0	5	0	0	0
33	346 24	30 LawrenceE-Exterior Wall Rehabilitation	01/01/2014	12/31/2015	107	53	0	0	0	0	0	0	0	54	1 0
39	277 16	Montgomery -Basement Walls - Washroom	01/01/2013	3 12/31/2014	28	0	0	0	0	0	0	28	0	0	0
41	314 25	59 Queens Quay-PumpsStructuralElementsDeckCoatin	01/01/2014	12/31/2015	787	0	0	0	0	0	0	0	0	787	7 0
45	349 70	3 Don Mills Road -Parking Garage Rehab	01/01/2014	12/31/2015	805	0	0	0	0	0	0	0	0	805	5 0
47	26 53	18 Lawrence Ave. E-Cladding Repairs	01/01/2014	12/31/2015	46	0	0	0	0	0	0	0	0	46	6 0
52	347 26	5 Manitoba-Exterior wall rehabilitation	01/01/2014	12/31/2015	189	94	0	0	0	0	0	0	0	95	5 0
56	33 Te	ch Audits & Capital Project Validations	01/01/2015	12/31/2015	1,837	0	0	0	0	0	0	0	0	1,837	7 0
62	163 55	John St-Parking Garage Rehab	01/01/2015	12/31/2016	200	0	0	0	0	0	0	0	0	200	0
64	354 84	3 Eastern-Slab Reconstruction	01/01/2015	12/31/2016	1,520	0	0	0	0	0	0	0	0	1,520	0
67	323 25	5 Dundas W-Rahab Facade Remove Suncreen Fins	01/01/2015	12/31/2016	29	0	0	0	0	0	0	0	0	29	0
68	355 14	0 Bond-Foundation Wall,Roof Joists,Power Distrib	01/01/2015	12/31/2016	26	0	0	0	0	0	0	0	0	26	0
69	356 10	26 Finch-Rpl Garage Windows,Power Distribution E	01/01/2015	12/31/2016	27	0	0	0	0	0	0	0	0	27	7 0
70	357 2 [DYAS-Rpl Concrete Slab,Dom. HWT,Alarm check valv	01/01/2015	12/31/2016	43	0	0	0	0	0	0	0	0	43	3 0
84	358 13	5 Davenport-Exterior Wall Rehabilitation	01/01/2015	12/31/2016	6	3	0	0	0	0	0	0	0	3	3 0
86	353 55	John-RepairParkingGarageFloor	01/01/2014	12/31/2014	261	0	0	0	0	0	0	261	0	0	0
87	359 16	31 QueenE-Var.Structural,Site,Interior,Mech.SOGR	01/01/2015	12/31/2016	60	0	0	0	0	0	0	0	0	60	0
88	360 11	09 Leslie-De-Comm Non-Functional Solar panels	01/01/2015	12/31/2016	4	0	0	0	0	0	0	0	0	4	0
90	361 16	0 Borough-Rpl Podium Deck Waterproofing	01/01/2015	12/31/2016	26	0	0	0	0	0	0	0	0	26	0
92	363 10	0 Queen W-Replace Windows/Doors at the Base	01/01/2015	12/31/2017	45	0	0	0	0	0	0	0	0	45	5 0
95	368 5 E	Eirrean Quay-Rehabil. of Western Channel Dockwal	01/01/2015	12/31/2017	100	0	0	0	0	0	0	0	100	0	0
97	192 SC	OGR @ Leased Facilities/Properties	01/01/2014	12/31/2014	650	0	0	0	0	0	0	650	0	0	0
104	180 Va	r Locs-Struc Repairs @ City Facilities	01/01/2015	12/31/2015	600	0	0	0	0	0	0	0	0	600	0

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5





Appendix 5

Project/F	inancing			2015	1				Financ	ing				
Priority I	_	Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<u>0</u> FAC	<u> 2906394</u>	Structural/Building Envelope												
104	350 31	11 Lake Shore W-Building Envelope Restoration	01/01/2014 12/31/2014	36	0	0	0	0	0	0	36	0	C	0
107	193 SC	OGR @ Leased Facilities/Properties	01/01/2015 12/31/2015	1,000	0	0	0	0	0	0	0	0	1,000	0
113	362 51	00 Yonge-Rpl Window Glazing System,Roof Membrane	01/01/2015 12/31/2018	450	0	0	0	0	0	0	0	0	450	0
			Project Sub-total:	14,274	393	0	0	0	0	0	1,514	100	12,267	7 0
0 FAC	C906395	Mechanical and Electrical												
0	633 70	3 Don Mills-Relocate Comm. Services Room	01/01/2013 12/31/2013	326	0	0	0	0	0	0	280	0	46	6 0
1	599 60	Queen St W-Air Conditioning System and Electric	01/01/2008 12/31/2014	271	0	0	0	0	0	0	0	0	271	0
4	415 Va	rious Locations_Installation of New Backflow Pre	01/01/2013 12/31/2016	1,483	0	0	0	0	0	0	0	0	1,483	3 0
7	257 11	1 Wellesley St. E -Various Projects	01/01/2013 12/31/2015	732	0	0	0	0	0	0	77	0	655	5 0
8	142 Va	r Locs - CO/NOx Monitoring Systems in Apparatus	01/01/2013 12/31/2014	44	. 0	0	0	0	0	0	44	0	C	0
9	1870	3 Don Mills-Chiller Replacement	01/01/2013 12/31/2016	2,178	0	0	0	0	0	0	0	0	2,178	3 0
9	239 Va	r Fire Halls-CO/NOx Monitoring, Unit Heaters	01/01/2013 12/31/2014	29	0	0	0	0	0	0	3	0	26	6 0
10	417 13	00 Sheppard W-Fire Alarm,HVAC,Building Envelope	01/01/2013 12/31/2014	380	0	0	0	0	0	0	0	0	380	0
12	520 91	Front E-Supply and Installation of Switchgear	01/01/2013 12/31/2013	31	0	0	0	0	0	0	31	0	C	0
12	589 Va	rious locations Site-Elevator Machine Rm work	01/01/2013 12/14/2014	800	0	0	0	0	0	0	210	0	590	0
14	855 57	00 Bathurst-Elevator Modernization	01/01/2014 12/31/2015	134	. 0	0	0	0	0	0	0	0	134	4 0
17	850 15	7 King E-RehabCopulaStructuralElementsTempAC	01/01/2014 12/31/2015	1,425	0	0	0	0	0	0	0	0	1,425	5 0
20	853 43	30 Dufferin-Suppy Fan S-8 for North Wing	01/01/2014 12/31/2015	393	0	0	0	0	0	0	0	0	393	3 0
21	848 10	0 Queen W-Grid HangersPhaseRefrigerationPlantRef	01/01/2014 12/31/2015	4,490	0	0	0	0	0	0	0	0	4,490	0
23	232 27	7 Victoria St-Rpl Main Switchboard	01/01/2014 12/31/2015	684	. 0	0	0	0	0	0	0	0	684	1 0
25	847 Va	rLoc - Repl Diesel with NG Generators	01/01/2014 12/31/2016	2,277	0	0	0	0	0	0	0	0	2,277	7 0
26	851 24	2 Milner-Humidifier Air Handling Units	01/01/2014 12/31/2015	400	0	0	0	0	0	0	0	0	400	0
27	852 40	College-Rpl Fire Pump	01/01/2014 12/31/2015	51	0	0	0	0	0	0	0	0	51	0
28	640 14	6 The East Mall-New Cremation Room	01/01/2013 12/31/2014	213	0	0	0	0	0	0	48	0	165	5 0
29	612 40	College-Fire Alarm and Fish Pond	01/01/2013 12/31/2015	1,656	0	0	0	0	0	0	905	0	751	0
29	915 14	6 The East Mall-HVAC System for Dog Kennel Area	01/01/2014 12/31/2015	157	0	0	0	0	0	0	0	0	157	7 0
31	854 51	00 Yonge-RooftopUnits,AHU F-2,DrainagePiping	01/01/2014 12/31/2015	1,264	0	0	0	0	0	0	0	0	1,264	4 0
37	634 40	College - Rpl Hot water Recirculation Lines	01/01/2013 12/31/2013	110	0	0	0	0	0	0	0	0	110	0
37	849 10	1 Coxwell-Rpl Electric Heaters Electric Heaters	01/01/2014 12/31/2015	281	0	0	0	0	0	0	0	0	281	0
38	921 70	3 Don Mills Road-RelocateCommunicatinRoom	01/01/2014 12/31/2016	500	0	0	0	0	0	0	0	0	500	0
40	71991	Front Street E-Provide 5000A Main breaker	01/01/2011 12/31/2012	42	0	0	0	0	0	0	42	0	C	0
43	934 70	3 Don Mills-Rpl Emerg Gen Stacks	01/01/2015 12/31/2015	650	0	0	0	0	0	0	0	0	650	0
55	725 40	College Street-Major control modernization	01/01/2011 12/31/2012	350	0	0	0	0	0	0	0	0	350	0
64	823 17	0 Jarvis Street-Various SOGR	01/02/2012 12/30/2012	322	0	0	0	0	0	0	322	0	C	0



CITY OF TORONTO

Appendix 5

Project/F	inancing		2015					Financ					
Priority I	Project Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<u>0</u> FAC	2906395 Mechanical and Electrical												
65	275 390 The West Mall - Fire alarm, transformers, chille	01/01/2015 12/31/2016	263	0	0	0	0	0	0	0	0	263	0
66	923 5100 Yonge-Main Switchgear, Parking Fan, Air Compres	01/01/2015 12/31/2016	149	0	0	0	0	0	0	0	0	149	0
72	924 700 EglintonW-Rpl Chiller, Cooling Tower	01/01/2015 12/31/2016	43	0	0	0	0	0	0	0	0	43	0
73	925 1285 Dufferin-Rpl Power Distribution, Stair Railing	01/01/2015 12/31/2016	19	0	0	0	0	0	0	0	0	19	0
75	926 895 EASTERN AVE - Elevator Modernization	01/01/2015 12/31/2016	13	0	0	0	0	0	0	0	0	13	0
80	927 256 Cosburn-Rpl Vehicle Exhaust System	01/01/2015 12/31/2016	199	0	0	0	0	0	0	0	0	199	0
81	928 674 Markham-SI Central HVAC Systems	01/01/2015 12/31/2016	67	33	0	0	0	0	0	0	0	34	0
83	133 40 College St-Replace Mech Equipment	01/01/2015 12/31/2016	88	0	0	0	0	0	0	0	0	88	0
85	861 101 COXWELL-Various Mechanical SOGR Projects	01/01/2015 12/31/2016	53	0	0	0	0	0	0	0	0	53	0
86	929 255 DUNDAS ST W - Elevator Modernization	01/01/2015 12/31/2016	13	0	0	0	0	0	0	0	0	13	0
89	930 277 Victoria-Ltg contactors-Penthouse Swb-Dist	01/01/2015 12/31/2016	459	0	0	0	0	0	0	0	0	459	0
91	931 30 Northline-Road Inspection Storage, Upgrade elect	01/01/2015 12/31/2016	10	0	0	0	0	0	0	0	0	10	0
93	843 40 College - Replace Fuel Tank for Generator	01/01/2012 12/31/2012	328	0	0	0	0	0	0	0	0	328	0
100	660 Var Locs - BAS & Component Renewals	01/01/2014 12/31/2014	95	0	0	0	0	0	0	95	0	0	0
102	845 Energy Audits & Monitoring Systems	01/01/2013 12/31/2015	125	0	0	0	0	0	0	0	0	125	0
103	662 Var Locs - BAS & Component Renewals	01/01/2015 12/31/2015	1,500	0	0	0	0	0	0	0	0	1,500	0
105	557 Var Locs-Mech Repairs @ City Facilities	01/01/2015 12/31/2015	730	0	0	0	0	0	0	0	0	730	0
106	597 Var Locs - Customer Support - SOGR	01/01/2015 12/31/2015	150	0	0	0	0	0	0	0	0	150	0
108	856 799 ISLINGTON-ForConsolidationofPMMDStores	01/01/2014 12/31/2014	1,000	0	0	0	0	0	0	1,000	0	0	0
109	917 100 Queen St W - City Hall HVAC & Elevators Study	01/01/2014 12/31/2014	407	0	0	0	0	0	0	407	0	0	0
109	940 100 Queen W-CC- HVAC	01/01/2015 12/31/2016	225	0	0	0	0	0	0	0	0	225	0
111	932 Var Locs-Emergency Generator for Fire Halls	01/01/2015 12/31/2016	500	0	0	0	0	0	0	0	0	500	0
112	933 5100 Yonge-Rpl Building Drainage Piping	01/01/2015 12/31/2018	300	0	0	0	0	0	0	0	0	300	0
500	936 4330 Dufferin St-Upgrade HVAC for FIRE 3rd floor	01/01/2015 12/31/2016	100	0	0	0	0	0	0	0	0	100	0
500	941 703 Don Mills-Relocate Com Services Room	01/01/2015 12/31/2017	100	0	0	0	0	0	0	0	0	100	0
500	942 703 Don Mills - Resiliency (Design)	01/01/2015 12/31/2016	100	0	0	0	0	0	0	0	0	100	0
		Project Sub-total:	28,709	33	0	0	0	0	0	3,464	0	25,212	2 0
<u>0</u> FAC	2906396 Sitework												
11	72 308 Prince Edward-Crawlspace Ventilation, Drain and	01/01/2013 12/31/2014	11	0	0	0	0	0	0	1	0	10	0
22	133 850 Coxwell-exterior pavers, curbs and finishes	01/01/2014 12/31/2015	703	0	0	0	0	0	0	0	0	703	0
36	99 3061 Birchmount Rd-Asphalt Pavement, Curbs	01/01/2014 12/31/2015	161	81	0	0	0	0	0	0	0	80	0
48	58 666 Renforth Dr-Asphalt Pavement Replace	01/01/2014 12/31/2015	74	0	0	0	0	0	0	0	0	74	0
49	43 87 Main St-Asphalt Pavement, ext/int repainting	01/01/2014 12/31/2015	314	0	0	0	0	0	0	0	0	314	0
50	69 840 Gerrard St-Masonry repairs & waterproofing	01/01/2014 12/31/2015	122	0	0	0	0	0	0	0	0	122	. 0



(Phase 2) 08-Facilities Management and Real Estate

CITY OF TORONTO

Appendix 5

Project/F	inancing		2015					Financ	ing				
Priority I	Project Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 FAC	2906396 Sitework												
78	145 1549 Albion-Asphalt Pavement Replacement	01/01/2015 12/31/2016	15	0	0	0	0	0	0	0	0	15	5 0
117	147 140 Landsdowne-Sitework Roofing & Windows (FH426)	01/01/2015 12/31/2016	650	0	0	0	0	0	0	0	0	650) 0
118	148 33 Claremont-Sitework Roofing & Mech (FireHall 33)	01/01/2015 12/31/2016	625	0	0	0	0	0	0	0	0	625	5 0
119	149 1549 Albion-Sitework Doors & Mech (Fire Hall 413)	01/01/2015 12/31/2015	615	0	0	0	0	0	0	0	0	615	5 0
119	150 260 Adelaide W-H&S pavement repair Fire Hall 312	01/01/2015 12/31/2016	10	0	0	0	0	0	0	0	0	10	0
		Project Sub-total:	3,300	81	0	0	0	0	0	1	0	3,218	3 0
0 FAC	2906397 Renovations												
0	298 St. Lawrence Market-South Renovations	01/01/2014 12/31/2016	150	0	0	0	0	0	0	0	0	0	150
8	16 1300 Sheppard Ave-Interior Repainting & Various Ar	01/01/2013 12/31/2014	366	0	0	0	0	0	0	191	0	175	5 0
12	247 Var Locs - EMS - SOGR Work at Facilities	01/01/2013 12/31/2015	216	101	0	0	0	0	0	0	0	116	6 0
13	136 55 John St-Metro Hall Upgrades	01/01/2013 12/31/2015	1,099	0	0	0	0	0	0	0	0	1,099) (
24	14 100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil	01/01/2014 12/31/2015	247	123	0	0	0	0	0	0	0	124	ļ 0
34	282 3111 Lake Shore W-Renovations and Sitework	01/01/2014 12/31/2015	994	0	0	0	0	0	0	0	0	994	
35	273 135 Davenport-Replace Existing Vinyl Flooring	01/01/2014 12/31/2015	111	0	0	0	0	0	0	0	0	111	C
36	145 Various Facilities-Feasibility Study on Special Pr	01/01/2013 12/31/2013	60	0	0	0	0	0	0	60	0	0) (
37	113 3300 Bayview-Various Arch Element Rpl	01/01/2013 12/31/2014	150	0	0	0	0	0	0	125	0	25	5 0
51	110 170 Jarvis-Rehab Front Elevation & Int. Fin	01/01/2014 12/31/2015	587	0	0	0	0	0	0	0	0	587	, c
52	146 Feasibility Study on Special projects	01/01/2014 01/01/2015	94	0	0	0	0	0	0	94	0	0) (
53	301 170 Jarvis-Renew Interior Finishes	01/01/2015 12/31/2015	150	0	0	0	0	0	0	0	0	150) (
54	302 1300 Sheppard-Various Arch Mech Elect SOGR project	01/01/2015 12/31/2015	335	0	0	0	0	0	0	0	0	335	5 0
57	54 Mgmt&Audits of Movable Assets@ Corp Fac	01/01/2015 12/31/2015	100	0	0	0	0	0	0	0	0	100	0
60	147 Feasibility Study on Special projects	01/01/2015 12/31/2015	499	0	0	0	0	0	0	0	0	499) (
66	250 150 Borough Dr-Albert Campbell Square Park Rehabil	04/28/2011 04/28/2011	1,441	0	0	0	0	280	0	1,161	0	0) (
71	303 126 Pape-Washrooms Kitchen Exterior	01/01/2015 12/31/2016	45	22	0	0	0	0	0	0	0	23	3 0
74	304 100 Turnberry-RenovateWashrrom FrontEntranceDoor	01/01/2015 12/31/2016	5	2	0	0	0	0	0	0	0	3	3 0
79	305 Var Locs-Signage for Various Corporate Facilitites	01/01/2015 12/31/2016	100	0	0	0	0	0	0	0	0	100) (
108	300 St. Lawrence Market-South Renovations	01/01/2015 12/31/2016	400	0	0	0	0	0	0	0	0	0	400
110	312 100 Queen St W- Elevators 15, 16, 17	01/01/2015 12/31/2016	374	0	0	0	0	0	0	0	0	374	ļ C
		Project Sub-total:	7,523	248	0	0	0	280	0	1,631	0	4,815	5 550
<u>0</u> FAC	2906398 Capital Construction												
62	12 160 Eglinton - Central Eglinton Community Centre	01/02/2012 12/28/2012	83	0	0	0	0	0	0	83	0	0) 0
		Project Sub-total:	83	0	0	0	0	0	0	83	0	0) 0

Sub-Project Category: 01,02,03,04,05,06,07





CITY OF TORONTO Appendix 5

Project/Fi	nancing		2015	1				Financ	cing				
Priority P		Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 FAC	906399 Emergency												
0	28 Var Loc - Emergency Capital Repairs	01/01/2011 12/31/2011	3	0	0	0	0	0	0	3	0	0	0
41	12 Various locations-Emergency Capital Repairs	01/01/2013 12/14/2013	90	0	0	0	0	0	0	90	0	0	0
48	13 Various Locations - Emergency Capital Repairs	01/01/2014 12/31/2014	724	. 0	0	0	0	0	0	724	0	0	0
61	14 Emergency Capital Repairs	01/01/2015 12/31/2015	2,367	0	0	0	0	0	0	0	0	2,367	0
		Project Sub-total:	3,184	0	0	0	0	0	0	817	0	2,367	, o
0 FAC	907227 Corporate Facilities Refurbishment Program												
79	6 CFRP Phase II - Project 6 - Various Clients & Loc.	01/01/2013 12/31/2013	433	0	0	0	0	0	0	183	0	250	0
93	8 CFRP Phase II - Project 8 - Various Clients & Loc	01/01/2015 12/31/2015	1,000	0	0	0	0	0	0	0	0	1,000	0
103	7 CFRP Phase II - Project 7 - Various Clients & Loc.	01/01/2014 12/31/2014	700	0	0	0	0	0	0	336	0	364	0
		Project Sub-total:	2,133	0	0	0	0	0	0	519	0	1,614	0
0 FAC	907228 Yards Consolidation Study												
89	4 Yards Studies	01/01/2011 12/31/2014	200	0	0	0	0	0	0	200	0	0	0
102	3 Yards & City Wide Property Audit	01/01/2014 12/31/2014	340		0	0	0	0	0		0	0	
	, , ,	Project Sub-total:	540	0	0	0	0	0	0	540	0	0	0
0 FAC	907388 Bathrust Street Silos	•		<u> </u>									
0	1 Silo Stabilization	01/01/2009 12/31/2014	203	0	0	0	0	203	0	0	0	0	0
Ū	. 0.10 0.102	Project Sub-total:	203	0	0	0	0	203	0			0	
0 FAC	907554 St. Lawrence Market North Property												
<u>0 1AC</u>	2 Redevelopment of St. Lawrence Market North	01/01/2010 12/31/2017	17,438	0	0	5,000	0	0	0	3,000	0	0	9,438
O	2 nedevelopment of St. Lawrence Market North	Project Sub-total:	17,438		0	5,000	0	0		-,	0		
	0110': H H D ': H'	Project Sub-total.	17,436]		3,000				3,000			9,430
_	207576 Old City Hall Revitalization					_		_					
2	1 HVAC and Electrical Upgrades	01/01/2010 12/31/2014	4,111	0	0	0	0	0			0	3,908	
		Project Sub-total:	4,111	0	0	0	0	0	0	203	0	3,908	0
0 FAC	907577 SOGR and Base Building Improvements												
0	3 SOGR Funding - Design	01/01/2015 12/31/2015	500	0	0	0	0	0	0	0	0	500	0
		Project Sub-total:	500	0	0	0	0	0	0	0	0	500	0
0 FAC	907744 <u>Security</u>												
88	5 Re-Design Security Control Centre	01/01/2011 12/31/2014	200	0	0	0	0	0	0	200	0	0	0
95	11 Var Locs - Global Corp Security Program	01/01/2014 12/31/2014	225	0	0	0	0	0	0	225	0	0	0
96	6 CCTV Infrastructure Enhancement	01/01/2011 12/31/2016	1,544	. 0	0	0	0	0	0	0	0	1,544	0
97	12 Var Locs - Global Corp Security Program	01/01/2015 12/31/2015	1,150	0	0	0	0	0	0	0	0	1,150	0

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

Project/Fi	nancing		2015					Financ	ing				
Priority P	•	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt I	Debt - Recoverable
0 FAC	907744 <u>Security</u>												
98	21 Physical Security Capital Plans - 2015	01/01/2015 12/31/2015	700	0	0	0	0	0	0	0	0	700	0
		Project Sub-total:	3,819	0	0	0	0	0	0	425	0	3,394	0
0 FAC	907810 Repair to Western Gap Breakwall												
0	1 Repair to Western Gap Breakwall	01/01/2012 12/31/2012	19	0	0	0	0	19	0	0	0	0	0
		Project Sub-total:	19	0	0	0	0	19	0	0	0	0	0
0 FACS	908014 Toronto Strong Neighbourhoods Strategy	•											
0	2 TSNS - Mornelle Court Hub (POL2)	01/01/2015 06/30/2016	380	0	0	0	0	0	0	0	0	380	0
		Project Sub-total:	380	0	0	0	0	0	0	0	0	380	0
0 FAC	908129 Property Acquisitions	•											
94	1 Strategic Property Acquisitions	01/01/2015 12/31/2015	10,000	0	0	0	0	10.000	0	0	0	0	0
٠.	. Stategie i report, riequisitions	Project Sub-total:	10,000	0	0	0	0	10,000	0	0	0	0	0
0 UNS	907229 Union Station Revitilization		10,000					,					
<u>0</u> <u>0N3</u>	18 North West PATH	10/10/2010 12/31/2017	10,866	10,866	0	0	0	0	0	0	0	0	0
U	TO NOITH WEST FAITH	Project Sub-total:	10,866	10,866	0	0	0	0	0	0	0	0	0
o uno	007000 Union Chaking Badassalan mand Basikalinaking	r roject oub-total.	10,000	10,000									
	907600 Union Station Redevelopment and Revitalization	00/04/0000 40/04/0045	500	0	0	0	0	0	0	0	0	500	0
0	4 Internal (City) Charges 12 Fees and Permits - Additional Funding	06/01/2009 12/31/2015 01/01/2013 12/31/2016		0	0	0	0	0	0	0	0	500 97	0
0	14 Internal City Charges - Additional 2014	01/01/2013 12/31/2016	_	0	0	0	0	200	0	0	0	0	0
U	14 Internal Oily Offarges - Additional 2014	Project Sub-total:	797	0	0	0	0	200	0	0	0	597	0
0 11110	007745 HOD Osmatowskies Osmatos	Froject Sub-total.	131	0				200		- 0		337	
	907745 USR - Construction Contracts	04/04/004040/04/0044	04.400	0	11 000	0	0	0	0	0	0	00.000	0
0	1 Phase 1 - Construction 2 Phase 2 - Construction	01/01/2010 12/31/2014 01/01/2013 12/31/2017	34,160 30,766	12,251	11,330 8,025	0	0	0	0	0	0 2,025	22,830 6,855	0 1,610
0	3 Phase 3 - Construction	01/01/2013 12/31/2017	9,235	2,638	2,835	0	0	0	0	0	813	449	2,500
0	6 Other Construction	01/01/2011 12/31/2016		853	2,000	0	0	0	0	0	0	500	342
0	12 Third Party Construction	01/01/2012 09/30/2017	14,328		0	0	0	0	0	0	0	0	0
0	14 Adjustments - Construction Contracts 2013	01/01/2013 12/31/2013		252	2,533	0	0	0	0	0	0	261	823
0	15 Heritage Lighting	01/01/2012 12/31/2014	1,300	0	0	0	0	1,300	0	0	0	0	0
0	16 Construction Cost Adjustments - 2014	01/01/2014 12/31/2017	20,840	0	0	0	0	7,685	0	0	0	0	13,155
0	17 Heritage Lighting - Additional for Great Hall	01/13/2014 12/31/2014	750	0	0	0	0	750	0	0	0	0	0
		Project Sub-total:	116,943	30,322	24,723	0	0	9,735	0	0	2,838	30,895	18,430
0 UNS	907746 USR - Professional Services	,											
0	2 Phase 2 - Professional Services	01/01/2011 03/31/2015	1,734	0	1,201	0	0	0	0	0	0	533	0

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CITY OF TORONTO

Appendix 5

Facilities Management and Real Estate Sub-Project Summary

Projec	t/Financing		2015					Financ	ing				
Priorit	y Project Project Name	Start Date Completion Date	Cash Flow	Provincial Grants	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From	Other 1	Other 2	Debt	Debt - Recoverable
				Subsidies					Current				
<u>0</u> L	INS907746 USR - Professional Services												
0	3 Phase 3 - Professional Services	01/01/2015 12/31/2016	240	0	133	0	0	0	0	0	0	107	0
0	6 Other Professional Services	01/01/2011 12/31/2017	752	0	0	0	0	0	0	0	0	752	0
0	11 Adjustments - Professional Services 2013	01/01/2013 12/31/2017	260	0	260	0	0	0	0	0	0	0	0
0	12 UNS - Walks and Garden Trust Commemoration	10/23/2013 10/23/2015	208	0	0	0	0	208	0	0	0	0	0
0	13 Professional Fees Adjustments - 2014	01/01/2014 12/31/2017	1,066	0	85	0	0	610	0	0	0	0	371
0	14 Heritage Interpretation Plan - Additional Funding	01/13/2014 12/31/2014	200	0	0	0	0	200	0	0	0	0	0
		Project Sub-total:	4,460	0	1,679	0	0	1,018	0	0	0	1,392	371
1 I	RP907009 Nathan Phillips Square												
0	6 100 QueenSt -Nathan Phillips Square Revitalization	01/01/2009 12/31/2013	3,754	0	0	0	0	3,754	0	0	0	0	0
		Project Sub-total:	3,754	0	0	0	0	3,754	0	0	0	0	0
Progr	am Total:		248,297	42,163	26,402	5,000	0	31,875	0	12,722	2,938	98,409	28,789

Status Code Description

S2 S2 Prior Year (With 2015 and\or Future Year Cashflow)

S3 S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow)

S4 New - Stand-Alone Project (Current Year Only) S4 S5

S5 New (On-going or Phased Projects)

Category Code Description

Health and Safety C01 01 02 Legislated C02 03 State of Good Repair C03

Service Improvement and Enhancement C04 Reserved Category 2 C07

04 05 06 Reserved Category 1 C06

Growth Related C05

Appendix 6

Reserve / Reserve Fund Review

Table 11: Reserve / Reserve Fund – Program Specific (\$000s)

							Contrib	outions / (V	Vithdrawls)				
		Projected Balance as											2015 - 2024 Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Union Station Reserve Fund	Beginning Balance	13,390	13,390	1,787	(1,188)	1,282	2,482	3,682	4,882	6,082	8,082	10,082	
XR2501	(Withdrawls)												
	Union Station Revitalization												
	Project - Capital		(8,495)	(4,175)	(7,330)								(20,000)
	Total Withdrawls		(8,495)	(4,175)	(7,330)								(20,000)
	Contributions												
	Net Leasing Revenues		(3,108)	1,200	9,800	1,200	1,200	1,200	1,200	2,000	2,000	2,000	18,692
	Total Contributions		(3,108)	1,200	9,800	1,200	1,200	1,200	1,200	2,000	2,000	2,000	18,692
Total Reserve Fund Balance at '	Year-End	13,390	1,787	(1,188)	1,282	2,482	3,682	4,882	6,082	8,082	10,082	12,082	(1,308)

^{*} Based on the 9 Month Variance Report

	Project / SubProject Name	Projected					Contrib	utions / (V	Vithdrawls)				
Reserve / Reserve Fund Name	and Number	Balance as	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2015 - 2024
Provincial Offenses Courts	Beginning Balance	5,057	5,057	5,057	5,057	1,532	1,532	1,532	1,532	1,532	1,532	1,532	
Stabilization Reserve XQ0704	(Withdrawls)												
	St. Lawrence Market North												
	Redevelopment				(3,525)								(3,525)
	Total Withdrawls				(3,525)								(3,525)
Total Reserve Fund Balance at	Year-End	5,057	5,057	5,057	1,532	1,532	1,532	1,532	1,532	1,532	1,532	1,532	(3,525)

^{*} Based on the 9 Month Variance Report

Table 12: Reserve / Reserve Fund Review - Corporate (\$000s)

							Contrib	outions / (Wi	thdrawls)				
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Land Acquisition Reserve Fund	Beginning Balance	113,015	113,015	98,015	90,089	90,089	86,789	86,789	86,789	86,789	86,789	86,789	
XR1012	(Withdrawls)												
	Strategic Property												
	Acquisitions		(10,000)										(10,000)
	Total Withdrawls		(10,000)										(10,000)
Other Program / Agency Net (W	ithdrawls) and Contributions		(5,000)	(7,926)		(3,300)							(16,226)
Total Reserve Fund Balance at Y	'ear-End	113,015	98,015	90,089	90,089	86,789	86,789	86,789	86,789	86,789	86,789	86,789	(26,226)

^{*} Based on the 9 Month Variance Report

			Contributions / (Withdrawls)										
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan Plan	Plan	/ (Withdrawls)							
Capital Financing Reserve	Beginning Balance	355,683	355,683	160,073	38,171	(138,738)	(181,615)	(191,171)	(153,464)	(56,291)	39,457	75,604	
XQ0011	(Withdrawls)												
	St. Lawrence Market North												
	Redevelopment Project			(15,000)									(15,000)
	Union Station Revitalization												
	Project			(2,245)									(2,245)
	Total Withdrawls			(17,245)									(17,245)
Other Program / Agency Net (Withdrawls) and Contributions			(195,610)	(121,902)	(176,909)	(42,877)	(9,556)	37,707	97,173	95,748	36,147	39,049	(241,030)
Total Reserve Fund Balance at Year-End		355,683	160,073	38,171	(138,738)	(181,615)	(191,171)	(153,464)	(56,291)	39,457	75,604	114,653	(258,275)

^{*} Based on the 9 Month Variance Report

			Contributions / (Withdrawls)										
		Projected Balance as											2015 - 2024 Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Section 37 Reserve Fund	Beginning Balance	1,535	1,535	650	650	650	650	650	650	650	650	650	
XR3026	(Withdrawls)												
	St. Lawrence Market North												
	Development		(885)										(885)
	Total Withdrawls		(885)										(1,535)
Other Program / Agency Net (Withdrawls) and Contributions													
Total Reserve Fund Balance at Year-End		1,535	650	650	650	650	650	650	650	650	650	650	(1,535)

^{*} Based on the 9 Month Variance Report

			Contributions / (Withdrawls)											
	Project / SubProject Name	Projected Balance as at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2015 - 2024 Total Contributions	
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)	
Section 45 Reserve Fund	Beginning Balance	1,050	1,050											
XR3028 - 4500131 (\$400K)	(Withdrawls)													
XR3028 - 4500157 (\$500K) XR3028 - A0189/14TEY	St. Lawrence Market North													
(\$100K)	Development		(1,050)										(1,050)	
XR3028 - A0454/13TEY (\$50K)	Total Withdrawls		(1,050)										(400)	
Other Program / Agency Net (Withdrawls) and Contributions														
Total Reserve Fund Balance at Year-End		1,050											(400)	

^{*} Based on the 9 Month Variance Report