

# Toronto 2017 BUDGET



## PROGRAM SUMMARY



## Economic Development and Culture

### 2017 – 2026 CAPITAL BUDGET AND PLAN OVERVIEW

Economic Development and Culture's (EDC) 10-Year Capital Plan supports the Program's mission to advance the City's prosperity, opportunity and liveability by fostering employment and investment, cultural expression and experiences and engaging partners in the planning and development of the City's cultural and economic resources.

The 2017-2026 Capital Budget and Plan of \$167.254 million focuses on maintaining EDC's heritage buildings in a state of good repair (SOGR), revitalizing neighbourhoods and generating economic growth through capital works such as BIA Streetscape Improvement and the maintenance of public art.

The Economic Development and Culture Division's 10-Year Capital Plan also includes service improvement and growth initiatives such as the Guild Revitalization, Montgomery's Inn, Economic Competitiveness Data Management Systems, and public art development projects at various locations.

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#### Overview

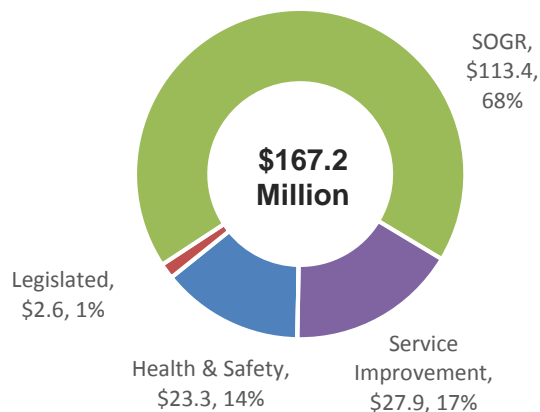
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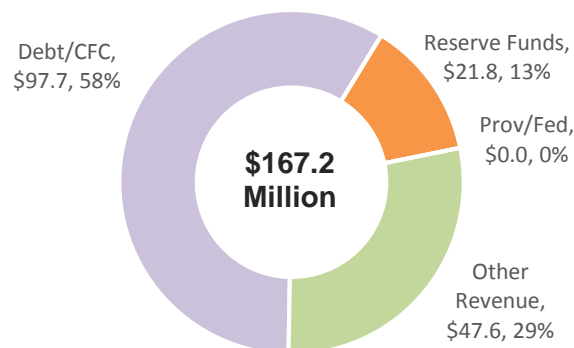
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## Capital Spending and Financing

### 2017-2026 Capital Budget and Plan By Project Category



### By Funding Source



### Where the money goes:

The 2017–2026 Capital Budget and Plan totalling \$168.171 million provides funding for:

- City owned museums, heritage sites and theatres;
- BIA Streetscape improvements;
- Public art maintenance; and
- Information technology (IT) initiatives.

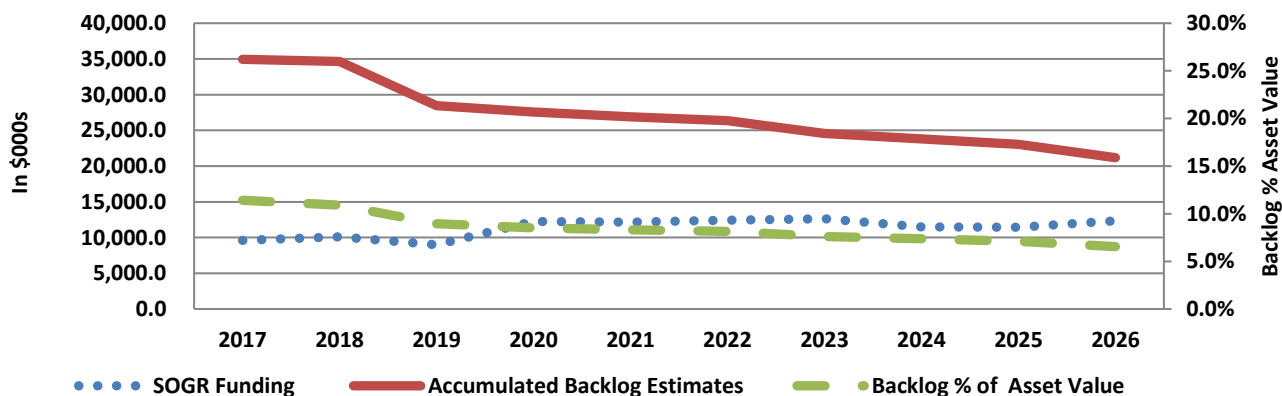
### Where the money comes from:

The 10-Year Capital Plan requires:

- Debt funding of \$97.744 million (58.1%), reflecting an increase in debt funding of \$1.110 million above the debt affordability target to increase investment in information technology initiatives and replace St. Lawrence Centre for the Arts' roof.
- Reserve funds of \$21.838 million which represents 13.0% of the total funding over the ten-year planning period.
- Federal subsidy for \$0.066 million or 0.04% of the total funding for Canada 150 projects.
- Other revenues of \$47.606 million account for 28.9% of the total funding, including matching funding from the BIAs for the BIA Streetscape projects and Section 37 funds.

### State of Good Repair Backlog

The 10-Year Capital Plan includes cash flow funding of \$114.363 million for State of Good Repair to address SOGR backlog. The SOGR backlog as a % of asset replacement value will decrease from 11.4% in 2017 to 6.6% in 2026.



### Our Key Issues & Priority Actions

- **Review of Capital Projects and Spending** resulted in adjustments to EDC's 2017 and 2018 cash flows, arising from its BIA Equal Share Funding project.
  - ✓ To improve the spending rates, the cash flows have been deferred by realigning the expenditures to actual project timelines. It will not affect the overall project cost which will ensure BIAs continue its streetscape improvements without delays.
- **New Capital Projects** were added to the 10-Year Capital Plan which will increase EDC's debt funding requirements but it is necessary to make investments in IT projects for improving efficiency and client relationship management, and replace the roof at the St. Lawrence Centre to address critical health and safety issues.
  - ✓ Debt funding of \$20.244 million over the 2-year period in 2017 and 2018 exceeds the debt targets by \$1.110 million due to the addition of the above critical sub-projects.

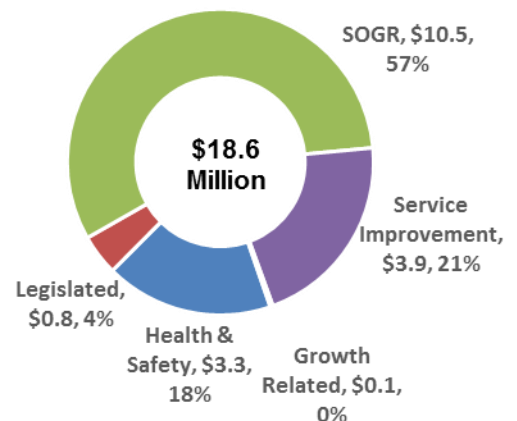


### 2017 Capital Budget Highlights

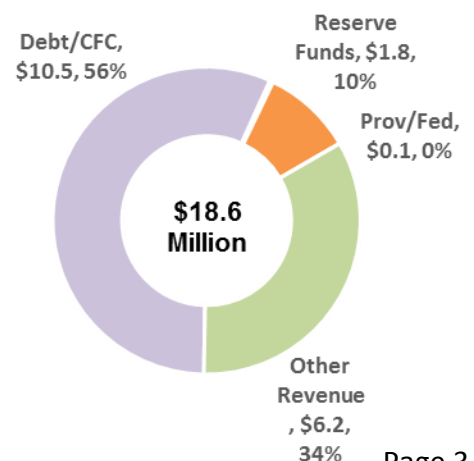
The 2017 Capital Budget for Economic Development and Culture of \$18.557 million, excluding carry forward funding, will:

- Continue the BIA Streetscape, Commercial Façade Improvement and Mural projects to invest in BIAs for \$7.310 million.
- Commence the Cultural Infrastructure Development project, including \$0.500 million for Public Art Development at 11 Wellesley, and \$0.100 for Guild Revitalization.
- Continue the Service Enhancement projects, including \$1.270 million for Montgomery's Inn Circulation and \$0.406 million for John Street Roundhouse Machine Shop for \$2.114 million.
- Restore and preserve heritage elements, including \$2.190 million for Casa Loma exterior restoration and \$0.380 million for Fort York restoration for the total of \$4.377 million.
- Continue Major Maintenance projects, providing maintenance for the St. Lawrence Centre Roof replacement of \$1.100 million, and the Berkeley Theatre of \$0.500 million.
- Commence IT initiatives including \$0.550 for a new Film Online Permitting system, and \$0.500 million for a new Customer Relationship Management solution.

### 2017 Capital Budget By Project Category



### By Funding Source



## Council Approved Budget

City Council approved the following recommendations:

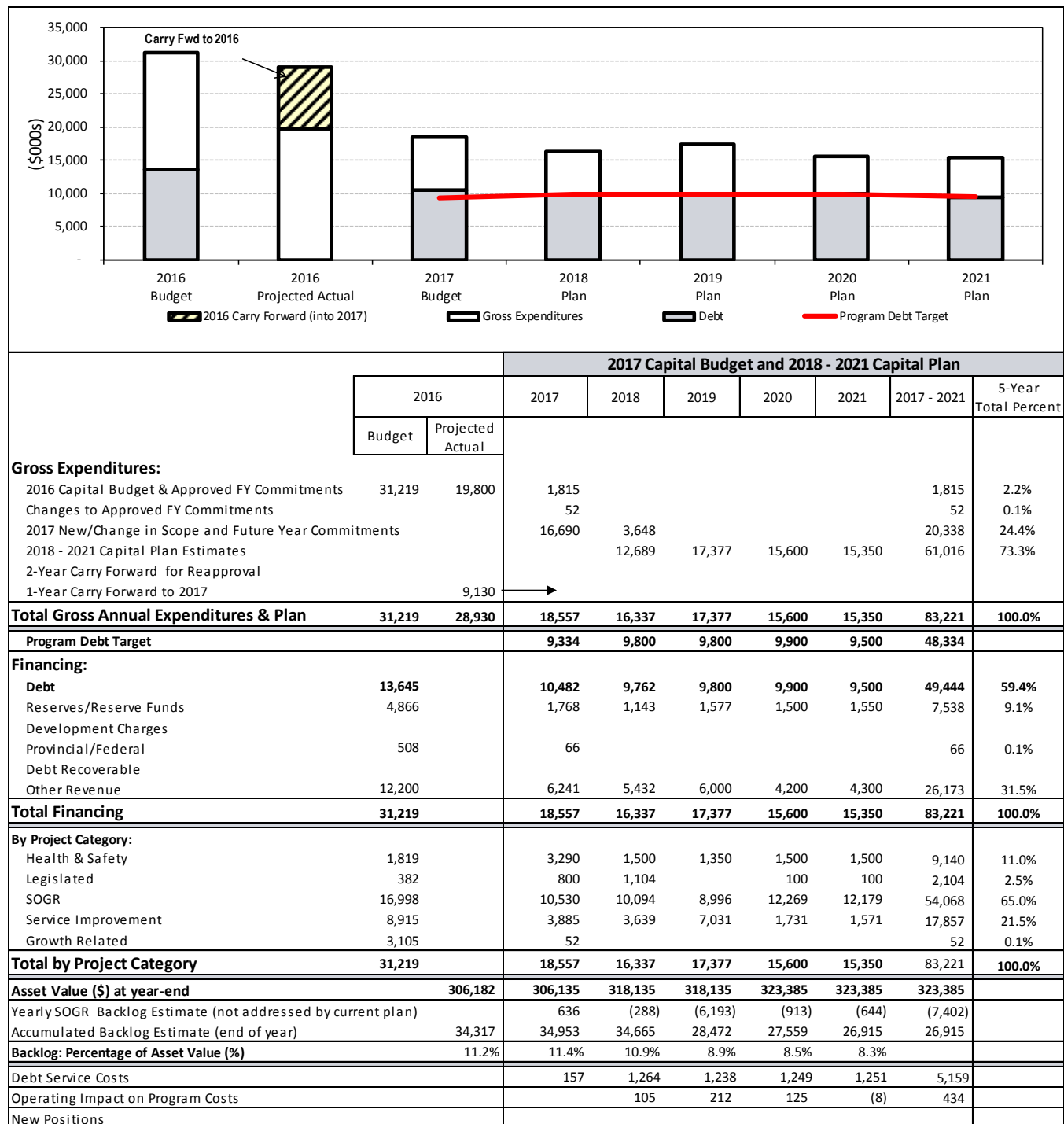
1. City Council amend the 2017 Capital Budget for Economic Development and Culture to create a new capital project named "2017 PAR Queen Street West" (Cost Centre CED097-01), with total project costs of \$917,353, fully funded by Section 37 funds obtained in the development at 219 Queen Street West (Source Account: XR3026-3700663), for completing streetscape improvements on Queen Street West.
2. City Council approve, as amended by the above recommendation, the 2017 Capital Budget for Economic Development & Culture with a total project cost of \$19.421 million, and 2017 cash flow of \$26.770 million and future year commitments of \$3.648 million comprised of the following:
  - a) New Cash Flow Funds for:
    - i. 36 new / change in scope sub-projects with a 2017 total project cost of \$19.421 million that requires cash flow of \$15.773 million in 2017 and future year cash flow commitments of \$3.648 million for 2018;
    - ii. 6 previously approved sub-projects with a 2017 cash flow of \$1.867 million;
  - b) 2016 approved cash flow for 31 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$9.130 million.
3. City Council approve the 2018 - 2026 Capital Plan for Economic Development and Culture totalling \$145.966 million in project estimates, comprised of \$12.689 million for 2018; \$17.377 million for 2019; \$15.600 million for 2020; \$15.350 million for 2021; \$15.850 million for 2022; \$19.500 million for 2023; \$16.450 million for 2024; \$16.515 million for 2025 and \$16.635 million in 2026.
4. City Council consider the operating costs of \$0.105 million net in 2018; \$0.212 million net in 2019; \$0.125 million net in 2020; and (\$0.008) million net in 2021 resulting from the approval of the 2017 Capital Budget for inclusion in the 2017 and future year operating budgets.
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2017 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.



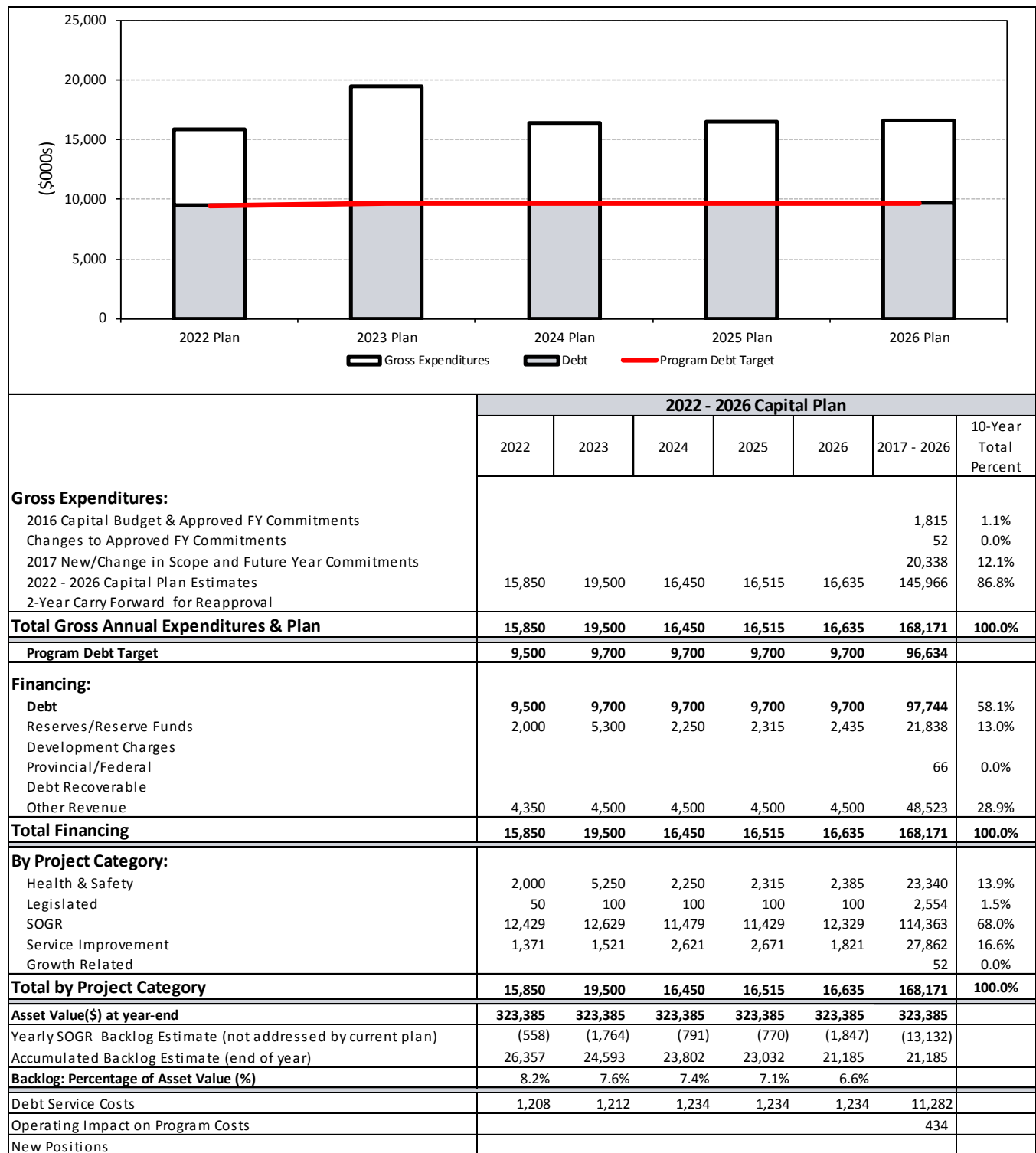
# Part 1:

## 2017-2026 Capital Plan

**Figure 1a**  
**10-Year Capital Plan**  
**2017 Capital Budget and 2018 - 2021 Capital Plan**



**Table 1b**  
**10-Year Capital Plan**  
**2022 - 2026 Capital Plan**



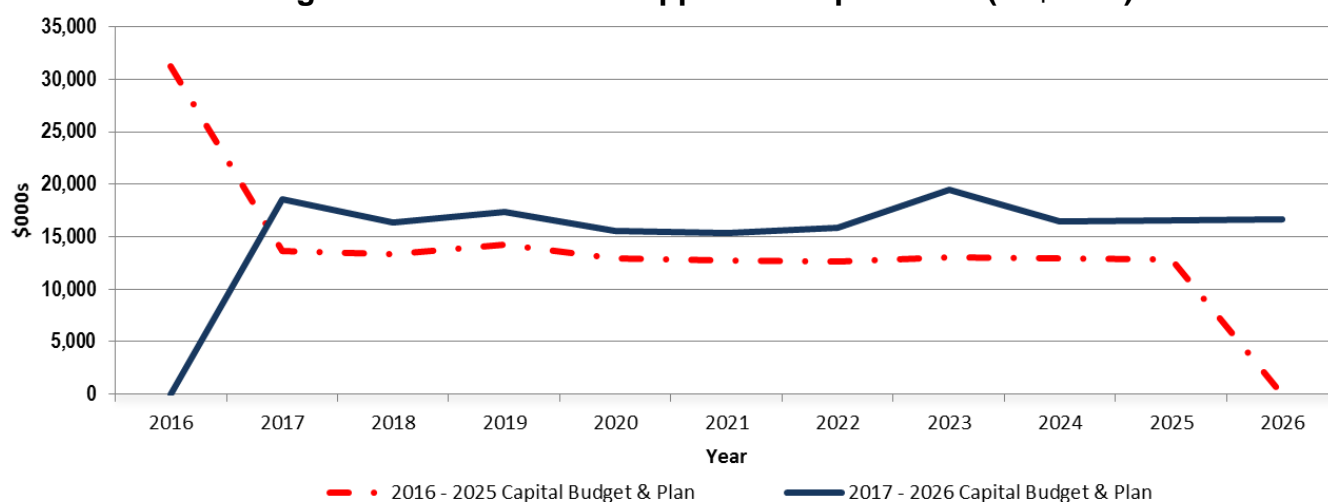


## Key Changes to the 2016 - 2025 Approved Capital Plan

The 2017 Capital Budget and the 2018 – 2026 Capital Plan reflects an increase of \$18.542 million in capital funding from the 2016 - 2025 Approved Capital Plan.

The chart and table below provide a breakdown of the \$18.542 million or 12.4% increase in the capital program on an annual basis from 2016 to 2026.

**Chart 1**  
**Changes to the 2016 - 2025 Approved Capital Plan (In \$000s)**



| (\$000s)    | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022   | 2023   | 2024   | 2025   | 2026   | 10-Year Total |
|-------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| 2016 - 2025 | 31,219 | 13,633 | 13,385 | 14,242 | 12,950 | 12,700 | 12,650 | 13,050 | 12,950 | 12,850 |        | 149,629       |
| 2017 - 2026 |        | 18,557 | 16,337 | 17,377 | 15,600 | 15,350 | 15,850 | 19,500 | 16,450 | 16,515 | 16,635 | 168,171       |
| Change %    |        | 36.1%  | 22.1%  | 22.0%  | 20.5%  | 20.9%  | 25.3%  | 49.4%  | 27.0%  | 28.5%  |        | 12.4%         |
| Change \$   |        | 4,924  | 2,952  | 3,135  | 2,650  | 2,650  | 3,200  | 6,450  | 3,500  | 3,665  |        | 18,542        |

As made evident in the chart above, the capital program has increased by \$18.542 million to provide additional funds for the Cultural Infrastructure Development of \$1.020 million which includes the Guild Revitalization Project with no impact to debt and public art development, increased funding for the Casa Loma Exterior Restoration project over the 10-year period of \$16.644 million, increased funds for BIA financed funding projects, and three new sub-projects totalling \$1.950 million which includes two IT initiatives and the St. Lawrence Centre Roof replacement.

As reflected in Table 2 on the following page, changes to the 2016 – 2025 Approved Capital Plan, specifically the \$33.126 million increase in capital funding over the nine common years of the Capital Plan (2017 – 2025) arise from the reprioritization of Economic Development and Culture's capital projects based on the following factors:

- Adjustment of the cash flow for various projects such as the BIA Equal Share Funding project based on actual experience, availability and readiness of work sites.
- An expanded scope of work for Casa Loma's Rehabilitation of Exterior.
- Increased funding for BIA Financed Funding projects.
- Three new sub-projects added from the unmet needs list: St. Lawrence Roof Replacement, and two IT initiatives based on critical needs and as part of the City's modernization agenda.



A summary of project changes for the years 2017 to 2025 totalling \$33.126 million are provided in Table 2 below:

**Table 2**  
**Summary of Project Changes (In \$000s)**

| \$000s   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022   | 2023   | 2024   | 2025   | 2026   | 2017 - 2025 Total |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------------|
| 2016 - 2025 Capital Budget & Plan                      | 31,219 | 13,633 | 13,385 | 14,242 | 12,950 | 12,700 | 12,650 | 13,050 | 12,950 | 12,850 |        | 118,410           |
| 2017 - 2026 Capital Budget & Plan                      |        | 18,557 | 16,337 | 17,377 | 15,600 | 15,350 | 15,850 | 19,500 | 16,450 | 16,515 | 16,635 | 151,536           |
| <b>Capital Budget &amp; Plan Changes (2017 - 2025)</b> |        | 4,924  | 2,952  | 3,135  | 2,650  | 2,650  | 3,200  | 6,450  | 3,500  | 3,665  |        | <b>33,126</b>     |

|   | Total Project Cost | 2017    | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  | 2024  | 2025  | 2017 - 2025   | 2026   | Revised Total Project Cost |
|---|--------------------|---------|-------|-------|-------|-------|-------|-------|-------|-------|---------------|--------|----------------------------|
| <b>Previously Approved</b>                      |                    |         |       |       |       |       |       |       |       |       |               |        |                            |
| Cultural Infrastructure Development             | 52                 | 52      |       |       |       |       |       |       |       |       | 52            |        | 52                         |
| <b>Total Previously Approved</b>                | 52                 | 52      |       |       |       |       |       |       |       |       | 52            |        | 52                         |
| <b>New</b>                                      |                    |         |       |       |       |       |       |       |       |       |               |        |                            |
| Cultural Infrastructure Development             | 5,730              | (678)   | 489   | 2,859 | (600) | (300) | (300) | (600) | (150) |       | 720           | 300    | 6,750                      |
| Service Enhancement                             | 11,487             | 400     | (300) | (280) | 370   | (50)  | 500   | -     | 250   | (200) | 690           | 650    | 12,827                     |
| Restoration/Preservation of Heritage Elements   | 22,557             | 969     | 1,350 | 476   | 1,300 | 1,150 | 1,200 | 5,100 | 1,750 | 2,115 | 15,410        | 4,885  | 42,852                     |
| Refurbishment and Rehabilitation                | 2,997              | (247)   | 100   | 200   |       |       | (150) |       | 200   |       | 103           | 500    | 3,600                      |
| Economic Competitiveness Data Management System | 1,700              | 850     |       |       |       |       |       |       |       |       | 850           |        | 2,550                      |
| Collections Care                                | 2,327              | 7       |       | (600) |       |       |       |       |       |       | (593)         | 400    | 2,134                      |
| Major Maintenance                               | 9,543              | 1,398   | 39    | (870) | 230   | 500   | 600   | 600   | 100   | 400   | 2,997         | 1,500  | 14,040                     |
| BIA Equal Share Funding                         | 44,433             | (1,602) | (76)  |       |       |       |       |       |       |       | (1,678)       | 5,381  | 48,136                     |
| BIA Financed Funding                            | 9,882              | 1,350   | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 12,150        | 2,448  | 24,480                     |
| Mural Program                                   | 971                |         |       |       |       |       |       |       |       |       |               | 50     | 1,021                      |
| Commercial Façade Improvement Program           | 3,868              |         |       |       |       |       |       |       |       |       |               | 521    | 4,389                      |
| 2017 PAR St. Lawrence Market Neighbourhood      |                    | 1,000   |       |       |       |       |       |       |       |       | 1,000         |        | 1,000                      |
| 2017 PAR Hillcrest Village                      |                    | 50      |       |       |       |       |       |       |       |       | 50            |        | 50                         |
| 2017 PAR Bloor by the Park                      |                    | 438     |       |       |       |       |       |       |       |       | 438           |        | 438                        |
| 2017 PAR Village of Islington                   |                    | 20      |       |       |       |       |       |       |       |       | 20            |        | 20                         |
| 2017 PAR Queen Street West                      |                    | 917     |       |       |       |       |       |       |       |       | 917           |        | 917                        |
| <b>Total New</b>                                | 115,495            | 4,872   | 2,952 | 3,135 | 2,650 | 2,650 | 3,200 | 6,450 | 3,500 | 3,665 | 33,074        | 16,635 | 165,204                    |
| <b>Total Changes</b>                            | 115,547            | 4,924   | 2,952 | 3,135 | 2,650 | 2,650 | 3,200 | 6,450 | 3,500 | 3,665 | <b>33,126</b> | 16,635 | <b>165,256</b>             |

## Significant Capital Project Changes in Economic Development and Culture:

Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

### Project Cost Increases:

- *Cultural Infrastructure Development* – This project adds a new public art project as part of a parkland design in Ward 27 that is currently under development. The expected completion is 2018.
- *Service Enhancement* – The *Montgomery's Inn Circulation* project cost has increased by \$0.410 million to redesign the space at the Inn and improve visitor experience via an enhanced accessibility and visitor flow within the building.
- *Restoration/Preservation of Heritage Elements* – The project cost for the *Casa Loma Exterior* capital project, fully funded from increased rent receipt, has increased as it has been expanded from the main building to include the grounds and boundary walls, Stables and potting shed, Hunting Lodge and the tunnel that connects these together.
- *Economic Competitiveness Data Management System* – Two new IT projects are included: customer relationship management solution to simplify and increase efficiency to the administrative processes, and implement an online solution for film permit access and tracking services.
- *Major Maintenance* – \$1.100 million has been added in 2017 to address the health and safety issues with the roof at the St. Lawrence Centre for the Arts Theatre.
- *BIA Financed Funding* – This partnership program is cost-shared on a 35/65 basis between the City of Toronto and its Business Improvement Areas (BIAs), with the City's share capped at \$0.350 million per project. Capital funding has increased by \$14.598 million gross and \$0 debt over ten years to meet the growing demand for cost-shared BIA streetscape improvements.

## Deferrals/Accelerations:

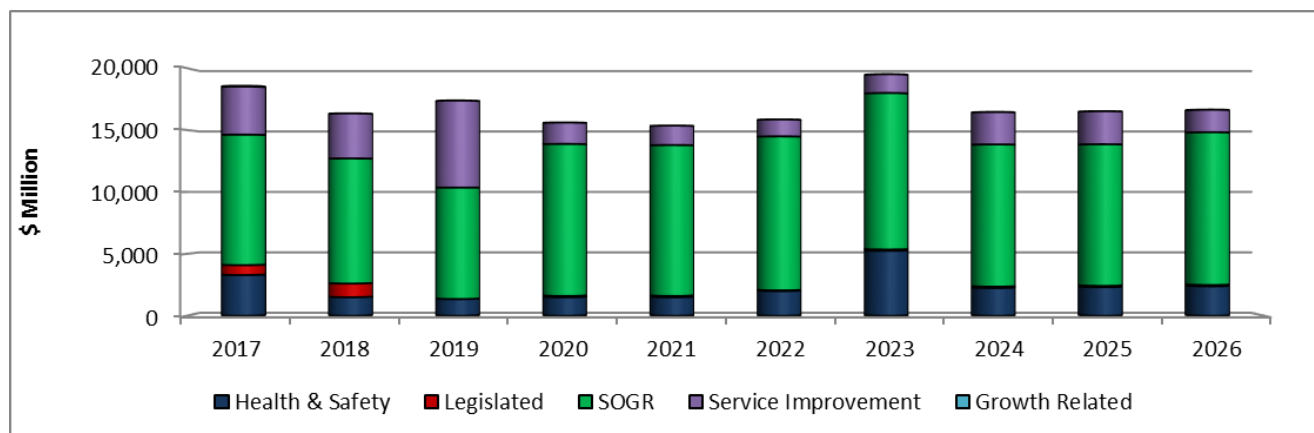
- *BIA Equal Share Funding* – The cash flow timing for the BIA streetscape improvement projects was re-aligned based on historical first-year spending rates of 35.5% in 2015 and 34.6% in 2016, and 100% completion rates within the 2-year guideline. See Issues section for details.

## New Projects:

- Five BIAs (St. Lawrence Market Neighbourhood, Hillcrest Village, Bloor by the Park, Village of Islington, and Queen Street West) secured Section 37 funding for their respective streetscape improvement projects all of which are fully funded by this source.

## 2017 – 2026 Capital Plan

**Chart 2**  
**2017 – 2026 Capital Plan by Project Category (In \$000s)**



As illustrated in the chart above, the 10-Year Capital Plan for Economic Development and Culture of \$168.171 million allocates 68.0% of funding for State of Good Repair (SOGR) projects as priorities and 16.6% for Service Improvement projects. Health & Safety and Legislative projects represent 13.9% which Growth Related projects represent the remaining 0.03% over the 10-year period.

- The remaining funding of \$2.554 million is required for Legislated projects such as public art development at 11 Wellesley, mechanical and electrical upgrades at public use sites, and restoration work of the water infrastructure at Windfields Estate.
- Funding of \$23.340 million is allocated to Health & Safety projects to restore Casa Loma's Exterior to ensure a safe and stable condition, and urgently replace the St. Lawrence Centre for the Arts roof.
- The greatest level of cash flow funding has been dedicated to State of Good Repair projects for restoration/preservation and maintenance of museums, historical and cultural sites, outdoor public art and streetscape improvements.
- Service Improvement projects include the Guild Revitalization, Fort York Visitor Centre, Mackenzie House Transformation, Montgomery's Inn Circulation, Economic Competitiveness Data Management Systems, and Commercial Façade Improvements.
- A public art capital project at Toronto Transit Commission's (TTC) Leslie Barns location to the one Growth-Related project for EDC.

The following table details, by project category, the capital projects in the 2017 – 2026 Capital Budget and Plan for Economic Development and Culture:

**Table 3**  
**2017 - 2026 Capital Plan by Project Category (In \$000s)**

|   | Total App'd<br>Cash Flows<br>to Date* | 2017<br>Budget | 2018<br>Plan  | 2019<br>Plan  | 2020<br>Plan  | 2021<br>Plan  | 2022<br>Plan  | 2023<br>Plan  | 2024<br>Plan  | 2025<br>Plan  | 2026<br>Plan  | 2017 -<br>2026 Total |
|---|---------------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------------|
| <b>Total Expenditures by Category</b>                           |                                       |                |               |               |               |               |               |               |               |               |               |                      |
| <b>Health &amp; Safety</b>                                      |                                       |                |               |               |               |               |               |               |               |               |               |                      |
| Restoration/Preservation of Heritage Elements                   | 567                                   | 2,190          | 1,500         | 1,350         | 1,500         | 1,500         | 2,000         | 5,250         | 2,250         | 2,315         | 2,385         | 22,240               |
| Major Maintenance   |                                       | 1,100          |               |               |               |               |               |               |               |               |               | 1,100                |
| <b>Sub-Total</b>  | <b>567</b>                            | <b>3,290</b>   | <b>1,500</b>  | <b>1,350</b>  | <b>1,500</b>  | <b>1,500</b>  | <b>2,000</b>  | <b>5,250</b>  | <b>2,250</b>  | <b>2,315</b>  | <b>2,385</b>  | <b>23,340</b>        |
| <b>Legislated</b>   |                                       |                |               |               |               |               |               |               |               |               |               |                      |
| Cultural Infrastructure Development                             |                                       | 500            | 1,000         |               |               |               |               |               |               |               |               | 1,500                |
| Restoration/Preservation of Heritage Elements                   |                                       | 150            |               |               |               |               |               |               |               |               |               | 150                  |
| Major Maintenance   |                                       | 150            | 104           |               | 100           | 100           | 50            | 100           | 100           | 100           | 100           | 904                  |
| <b>Sub-Total</b>  |                                       | <b>800</b>     | <b>1,104</b>  | <b>-</b>      | <b>100</b>    | <b>100</b>    | <b>50</b>     | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>2,554</b>         |
| <b>State of Good Repair</b>                                     |                                       |                |               |               |               |               |               |               |               |               |               |                      |
| Restoration/Preservation of Heritage Elements                   |                                       | 2,037          | 1,718         | 1,237         | 3,110         | 2,250         | 1,800         | 2,900         | 2,000         | 1,800         | 2,500         | 21,352               |
| Refurbishment and Rehabilitation                                | 154                                   | 50             | 100           | 300           |               | 800           | 1,350         |               | 200           |               | 200           | 3,000                |
| Collections Care  |                                       | 88             | 346           |               | 200           |               | 150           | 200           | 100           | 250           | 400           | 1,734                |
| Major Maintenance   |                                       | 699            | 977           | 430           | 1,730         | 1,700         | 1,700         | 1,700         | 1,350         | 1,550         | 1,400         | 13,236               |
| BIA Equal Share Funding   |                                       | 2,783          | 4,505         | 4,581         | 4,781         | 4,981         | 4,981         | 5,381         | 5,381         | 5,381         | 5,381         | 48,136               |
| BIA Financed Funding  |                                       | 2,448          | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 24,480               |
| 2017 PAR St. Lawrence Market Neighbourhood                      |                                       | 1,000          |               |               |               |               |               |               |               |               |               | 1,000                |
| 2017 PAR Hillcrest Village                                      |                                       | 50             |               |               |               |               |               |               |               |               |               | 50                   |
| 2017 PAR Bloor by the Park                                      |                                       | 438            |               |               |               |               |               |               |               |               |               | 438                  |
| 2017 PAR Village of Islington                                   |                                       | 20             |               |               |               |               |               |               |               |               |               | 20                   |
| 2017 PAR Queen Street West                                      |                                       | 917            |               |               |               |               |               |               |               |               |               | 917                  |
| <b>Sub-Total</b>  | <b>154</b>                            | <b>10,530</b>  | <b>10,094</b> | <b>8,996</b>  | <b>12,269</b> | <b>12,179</b> | <b>12,429</b> | <b>12,629</b> | <b>11,479</b> | <b>11,429</b> | <b>12,329</b> | <b>114,363</b>       |
| <b>Service Improvements</b>                                     |                                       |                |               |               |               |               |               |               |               |               |               |                      |
| Cultural Infrastructure Development                             |                                       | 100            | 1,100         | 3,750         |               |               |               |               |               |               | 300           | 5,250                |
| Service Enhancement   | 116                                   | 2,114          | 1,468         | 2,210         | 660           | 900           | 500           | 950           | 1,850         | 2,000         | 650           | 13,302               |
| Refurbishment and Rehabilitation                                |                                       | 50             |               |               |               | 100           |               |               | 200           |               | 300           | 650                  |
| Collections Care  |                                       |                |               |               |               |               | 300           |               |               | 100           |               | 400                  |
| Economic Competitiveness Data Mgmt System                       |                                       | 1,050          | 500           | 500           | 500           |               |               |               |               |               |               | 2,550                |
| Commercial Façade Improvement Program                           | 221                                   | 521            | 521           | 521           | 521           | 521           | 521           | 521           | 521           | 521           | 521           | 5,210                |
| Mural Program   |                                       | 50             | 50            | 50            | 50            | 50            | 50            | 50            | 50            | 50            | 50            | 500                  |
| <b>Sub-Total</b>  | <b>337</b>                            | <b>3,885</b>   | <b>3,639</b>  | <b>7,031</b>  | <b>1,731</b>  | <b>1,571</b>  | <b>1,371</b>  | <b>1,521</b>  | <b>2,621</b>  | <b>2,671</b>  | <b>1,821</b>  | <b>27,862</b>        |
| <b>Growth Related</b>   |                                       |                |               |               |               |               |               |               |               |               |               |                      |
| Cultural Infrastructure Development                             |                                       | 52             |               |               |               |               |               |               |               |               |               | 52                   |
| <b>Sub-Total</b>  |                                       | <b>52</b>      |               |               |               |               |               |               |               |               |               | <b>52</b>            |
| <b>Total Expenditures by Category (excluding carry forward)</b> | <b>1,058</b>                          | <b>18,557</b>  | <b>16,337</b> | <b>17,377</b> | <b>15,600</b> | <b>15,350</b> | <b>15,850</b> | <b>19,500</b> | <b>16,450</b> | <b>16,515</b> | <b>16,635</b> | <b>168,171</b>       |

\*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2016, excluding ongoing capital projects (i.e. Civic Improvement projects)

## 2017 – 2026 Capital Projects

The 10-Year Capital Plan supports Economic Development and Culture's objectives of creating an environment in which business and culture can thrive, with capital budget priorities focussed on maintaining and supporting the heritage and culture sites and partnering with the BIAs on streetscape projects.

### Health and Safety

- Major Health and Safety projects include:
  - *Cultural Infrastructure Development (\$22.240 million)* – This is a Casa Loma capital project which is focussed on restoring the public use site to ensure that the buildings are in a safe and stable condition, and is funded from rents received from the current tenant.
  - *Major Maintenance (\$1.100 million)* – This project will replace the roof at St. Lawrence Centre to prevent further damage and rectify health hazards.

*Legislated*

- Major Legislated projects total \$2.554 or 1.5% of the total 10-Year Capital Plan's expenditures for:
  - *Cultural Infrastructure Development (\$1.500 million)* – This is a public art project as part of a parkland design in Ward 27 that is currently under development. The expected completion is 2018.
  - *Major Maintenance (\$0.904 million)* – This project will ensure that mechanical and electrical upgrades are made at public use sites meet current standards.
  - *Restoration/Preservation of Heritage Elements (\$0.150 million)* – Replacement of the water meter, chamber and fire hydrant at the Windfields Estate, as required by Toronto Water and Toronto Fire.

*State of Good Repair (SOGR)*

- SOGR projects account for \$114.363 million or 68.0% of the total 10-Year Capital Plan's spending plan which is dedicated for the following new SOGR capital projects:
  - *Restoration/Preservation of Heritage Elements (\$21.352 million)* – This project includes small restoration and preservation projects, spread throughout the 10-year period at museum and historical sites such as the Zion Church and Fort York projects, as well as outdoor public art maintenance.
  - *Refurbishment and Rehabilitation (\$3.000 million)* – This project provides funding for refurbishment work on the interiors of various museums and heritage sites such as the Montgomery's Inn, the Colborne Lodge and the Gibson House.
  - *Collections Care (\$1.734 million)* – This project will maintain the historical collection of artifacts, including outdoor items and the collection facilities.
  - *Major Maintenance (\$13.236 million)* – This project will provide maintenance at cultural sites that are owned by the City, such as St. Lawrence Centre for the Arts Theatre, Alumnae Theatre, Berkley Theatre, Young People's Theatre, Neilson Park Creative Centre and Franklin Carmichael Gallery.
  - *BIA Equal Share Funding (\$48.136 million)* – The Business Improvement Area (BIA) equal share funding model provides 50% debt funding towards streetscape improvement capital projects while the balance of the funding is provided by the BIAs.
  - *BIA Financed Funding (\$24.480 million)* – The BIA Financing Program supports larger streetscape improvements by providing 35% debt funding up to \$0.350 million, and a loan to the participating BIA, with repayment over 10 years, for the BIA's share of project costs.
  - The secured Section 37 funds of \$2.425 million will support the BIAs' new streetscape improvements projects for the St. Lawrence Market Neighbourhood; Hillcrest Village; Bloor by the Park; Queen Street West and Village of Islington BIAs.

*Service Improvements*

- Service Improvement projects account for \$27.862 million or 16.6% of the total 10-Year Capital Plan.
  - *Cultural Infrastructure Development (\$5.250 million)* – The Guild Revitalization project involves an agreement with a third-party organization to restore and operate the Bickford Residence as a focus of an expanded banquet facility and community centre.
  - *Service Enhancement (\$13.302 million)* – This project will make improvements to various heritage sites, a number of projects at Fort York such as exhibits and visitor centre façade extension, and Montgomery Inn's visitor experience through a strategic redesign of the visitor orientation and flow.
  - *Refurbishment and Rehabilitation (\$0.650 million)* – Planning and refurbishment work will be performed at the museums and in Mackenzie House's interiors.
  - *Collections Care (\$0.400 million)* – This project will address the building envelope needs at Chaplin Crescent which also houses the Cultural Assets Storage Workshop.
  - *Economic Competitiveness Data Management System (\$2.550 million)* – EDC will improve customer outreach and serve more clients efficiently with IT projects such as a new customer relationship management solution, and implementation of an online platform for issuing film permits.
  - *Commercial Façade Improvement Program (\$5.210 million)* – This project provides funding for grants of up to 50% toward costs of restored and improved facades, assisting in the revitalization of commercial areas, which leads to increased assessment values, preservation and enhancement of building stock and other benefits.
  - *Mural Program (\$0.500 million)* – This program will provide funding for grants of up to \$0.005 million to BIAs to undertake murals in commercial or employment districts with preference given to the City's under-served neighbourhoods in order to beautify neglected spaces and create a positive commercial neighbourhood identity.

*Growth Related*

- One Growth Related project is included that has cash flow funding of \$0.052 or 0.03% of the total 10-Year Capital Plan's expenditures.
  - *Cultural Infrastructure Development (\$0.052 million)* – EDC's Arts and Culture Services will finalize and implement the Public Art Master Plan commissioned by the TTC at its Leslie Barns facility.

## 2017 Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2017 Capital Budget and Future Year Commitments, that consists of 2017 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

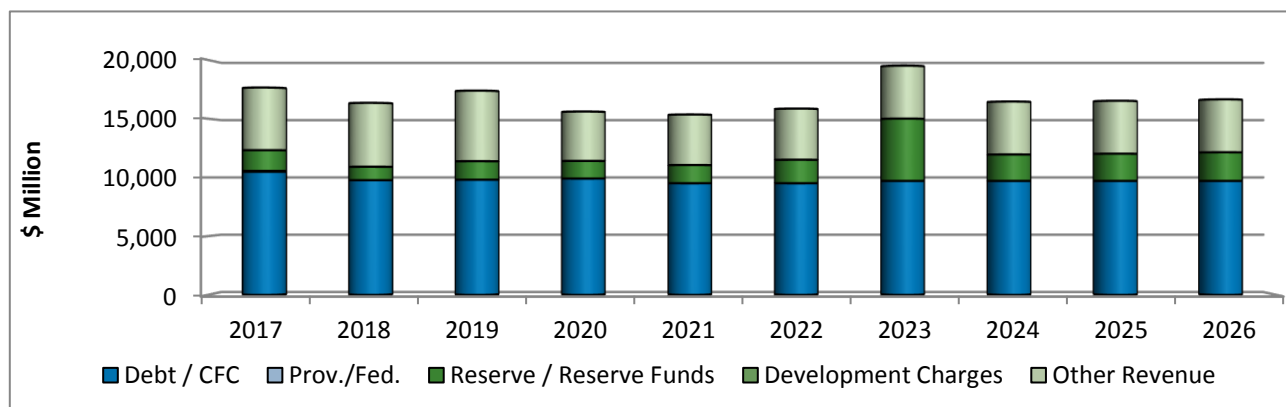
- Table 3a below lists the 2017 Capital Budget and Future Year Commitments for Economic Development and Culture:

**Table 3a**  
**2017 Cash Flow & Future Year Commitments (In \$000s)**

|  | 2017   | 2018  | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | Total 2017<br>Cash Flow &<br>FY Commits |
|--|--------|-------|------|------|------|------|------|------|------|------|---|
| <b>Expenditures:</b>                                 |        |       |      |      |      |      |      |      |      |      |   |
| Previously Approved                                  |        |       |      |      |      |      |      |      |      |      |   |
| <i>Cultural Infrastructure Development</i>           | 52     |       |      |      |      |      |      |      |      |      | 52                                      |
| <i>Service Enhancement</i>                           | 475    |       |      |      |      |      |      |      |      |      | 475                                     |
| <i>Restoration/Preservation of Heritage Elements</i> | 890    |       |      |      |      |      |      |      |      |      | 890                                     |
| <i>Refurbishment and Rehabilitation</i>              | 50     |       |      |      |      |      |      |      |      |      | 50                                      |
| <i>Major Maintenance</i>                             | 100    |       |      |      |      |      |      |      |      |      | 100                                     |
| <i>Commercial Façade Improvement Program</i>         | 300    |       |      |      |      |      |      |      |      |      | 300                                     |
| Subtotal   | 1,867  |       |      |      |      |      |      |      |      |      | 1,867                                   |
| Change in Scope                                      |        |       |      |      |      |      |      |      |      |      |   |
| <i>Major Maintenance</i>                             | 1,100  |       |      |      |      |      |      |      |      |      | 1,100                                   |
| Subtotal   | 1,100  |       |      |      |      |      |      |      |      |      | 1,100                                   |
| New w/ Future Year                                   |        |       |      |      |      |      |      |      |      |      |   |
| <i>Cultural Infrastructure Development</i>           | 600    | 1,000 |      |      |      |      |      |      |      |      | 1,600                                   |
| <i>Service Enhancement</i>                           | 1,639  | 248   |      |      |      |      |      |      |      |      | 1,887                                   |
| <i>Restoration/Preservation of Heritage Elements</i> | 3,487  | 180   |      |      |      |      |      |      |      |      | 3,667                                   |
| <i>Refurbishment and Rehabilitation</i>              | 50     |       |      |      |      |      |      |      |      |      | 50                                      |
| <i>Collections Care</i>                              | 88     |       |      |      |      |      |      |      |      |      | 88                                      |
| <i>Major Maintenance</i>                             | 749    | 315   |      |      |      |      |      |      |      |      | 1,064                                   |
| <i>Economic Competitiveness Data Mgmt System</i>     | 1,050  |       |      |      |      |      |      |      |      |      | 1,050                                   |
| <i>BIA Equal Share Funding</i>                       | 2,783  | 1,605 |      |      |      |      |      |      |      |      | 4,388                                   |
| <i>BIA Financed Funding</i>                          | 2,448  |       |      |      |      |      |      |      |      |      | 2,448                                   |
| <i>Commercial Façade Improvement Program</i>         | 221    | 300   |      |      |      |      |      |      |      |      | 521                                     |
| <i>Mural Program</i>                                 | 50     |       |      |      |      |      |      |      |      |      | 50                                      |
| <i>2017 PAR St. Lawrence Market Neighbourhood</i>    | 1,000  |       |      |      |      |      |      |      |      |      | 1,000                                   |
| <i>2017 PAR Hillcrest Village</i>                    | 50     |       |      |      |      |      |      |      |      |      | 50                                      |
| <i>2017 PAR Bloor by the Park</i>                    | 438    |       |      |      |      |      |      |      |      |      | 438                                     |
| <i>2017 PAR Village of Islington</i>                 | 20     |       |      |      |      |      |      |      |      |      | 20                                      |
| <i>2017 PAR Queen Street West</i>                    | 917    |       |      |      |      |      |      |      |      |      | 917                                     |
| Subtotal   | 15,590 | 3,648 |      |      |      |      |      |      |      |      | 19,238                                  |
| <b>Total Expenditure</b>                             | 18,557 | 3,648 |      |      |      |      |      |      |      |      | 22,205                                  |
| <b>Financing:</b>                                    |        |       |      |      |      |      |      |      |      |      |   |
| Debt/CFC   | 10,482 | 1,846 |      |      |      |      |      |      |      |      | 12,328                                  |
| Debt Recoverable                                     |        |       |      |      |      |      |      |      |      |      |   |
| Other  | 6,241  | 1,802 |      |      |      |      |      |      |      |      | 8,043                                   |
| Reserves/Res Funds                                   | 1,768  |       |      |      |      |      |      |      |      |      | 1,768                                   |
| Development Charges                                  |        |       |      |      |      |      |      |      |      |      |   |
| Provincial/Federal                                   | 66     |       |      |      |      |      |      |      |      |      | 66                                      |
| <b>Total Financing</b>                               | 18,557 | 3,648 |      |      |      |      |      |      |      |      | 22,205                                  |

- The 2017 Approved Capital Budget of \$18.557 million will result in future year funding commitments of \$3.648 million in 2018.

**Chart 3**  
**2017 – 2026 Capital Plan by Funding Source (In \$000s)**



The 10-Year Capital Plan of \$168.171 million cash flow funding will be financed by the following sources:

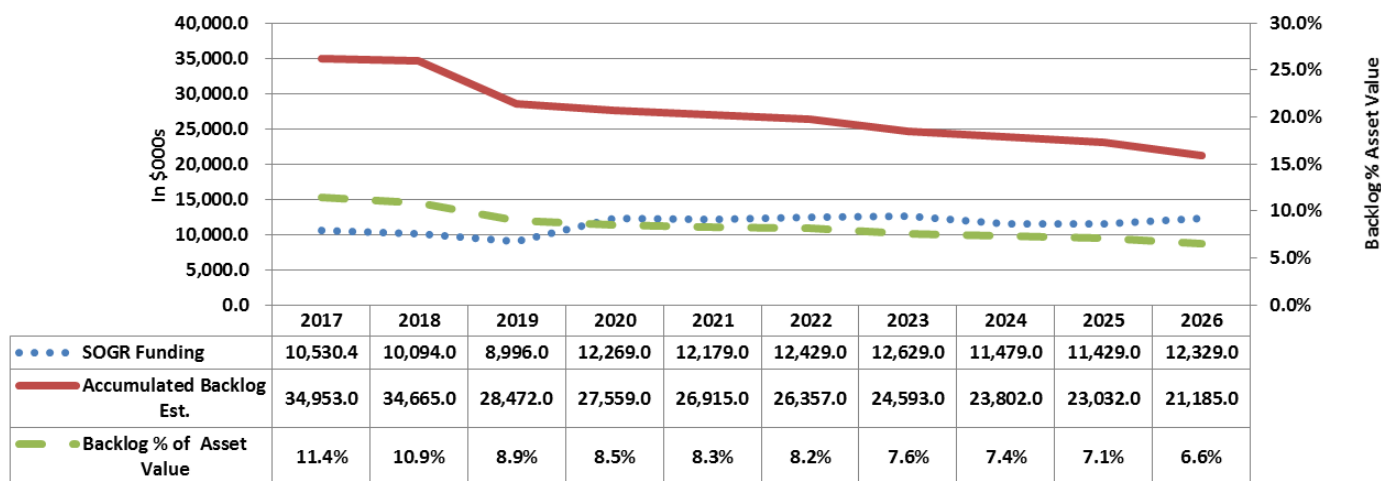
- Debt accounts for \$97.744 million or 58.1% of the financing over the 10-year period.
  - The debt funding is above the 10-year debt affordability target of \$96.634 million allocated to this Program by \$1.110 million, driven by 3 new sub-projects, added following a review of unmet needs:
    - Two IT Initiatives which will implement a new customer relationship management solution, and an online tool for film permits. Further details are provided on page 20.
    - St. Lawrence Centre for the Arts' roof project which requires an urgent need for a replacement. Further details are provided on page 20.
  - The debt funding of \$96.596 million, excluding the above three sub-projects, is allocated to such SOGR and Service Improvements projects as:
    - Restoration and Preservation of Heritage Elements.
    - BIA Streetscape Improvement projects including both the equal share and financed funding models.
    - Service Enhancements at various heritage sites and museums.
    - Cultural Infrastructure Development which includes public art.
- Federal grants of \$0.066 million or 0.04% will help fund 10-Year Capital Plan's projected expenditures.
  - The Goulding Massey Estate received a Canada 150 federal grant to fund the SOGR work as identified in a recent building condition audit.
- Reserve and Reserve Funds constitute \$21.838 million or 13.0% of required funding over 10 years for the following major projects:
  - Casa Loma Exterior Restoration work will be funded by the Casa Loma Capital Maintenance Reserve Fund (XR1501)
  - The John St. Roundhouse Machine Shop to build and animate spaces for museum programs and rentals as part of the overall Roundhouse Park, partially funded by the Land Acquisition – Parks, Forestry and Recreation Reserve Fund (XR1214).
- Other sources of funding, which account for \$48.523 million or 28.9% will be utilized for the following redevelopment/revitalization projects:



- BIA Streetscape Improvement projects account for \$43.083 million or 88.8% of the total "other sources of funding" which represent the BIAs' share of funding requirements to complete the streetscape improvements.
- Secured cash donations of \$2.270 million will contribute to the service enhancement work at Fort York's Visitor Centre for the planned façade extension and addition of a kitchen.

## State of Good Repair (SOGR) Backlog

**Chart 4**  
**SOGR Funding & Backlog (In \$000s)**



- The 10-Year Capital Plan dedicates \$114.363 million to SOGR spending over 10 years, which on average is \$11.436 million annually.
- The replacement value of Economic Development and Culture's assets is estimated at \$306.182 million at 2016 year-end.
  - Economic Development and Culture is responsible for 100 heritage buildings and over 200 public art installations, many of which are over 100 years old, making it difficult to estimate their replacement value.
  - Maintenance of these assets requires a specialized understanding of the high conservation and restoration standards set out in nationally and internationally accepted charters such as the "Standards and Guidelines for the Conservation of Historic Places in Canada".
- At the end of 2016, Economic Development and Culture will have a backlog of state of good repair work for infrastructure renewal estimated at \$34.317 million, representing 11.2% of the asset replacement value.
- The SOGR funding included in the 10-Year Capital Plan is projected to reduce the SOGR backlog from \$34.953 million in 2017 to \$21.185 million or 6.6% of the asset replacement value by 2026. EDC's 10-Year Capital Plan prioritizes SOGR work and accounts for 67.8% of the total which will help bring the backlog down to 6.6% as made evident in the above Chart 4.

## 10-Year Capital Plan: Net Operating Budget Impact

**Table 5**  
**Net Operating Impact Summary (In \$000s)**

| Projects   | 2017 Budget |           | 2018 Plan    |           | 2019 Plan    |           | 2020 Plan    |           | 2021 Plan    |           | 2017 - 2021  |           | 2017 - 2026  |           |
|--|-------------|-----------|--------------|-----------|--------------|-----------|--------------|-----------|--------------|-----------|--------------|-----------|--------------|-----------|
|  | \$000s      | Positions | \$000s       | Positions | \$000s       | Positions | \$000s       | Positions | \$000s       | Positions | \$000s       | Positions | \$000s       | Positions |
| <b>New Projects - Future Years</b>               |             |           |              |           |              |           |              |           |              |           |              |           |              |           |
| <i>Cultural Infrastructure Development</i>       |             |           | 5.0          |           | 212.0        |           | 125.0        |           | (8.0)        |           | 334.0        |           | 334.0        |           |
| <i>Economic Competitiveness Data Mgmt System</i> |             |           | 100.0        |           |              |           |              |           |              |           | 100.0        |           | 100.0        |           |
| <b>Total (Net)</b>                               |             |           | <b>105.0</b> |           | <b>212.0</b> |           | <b>125.0</b> |           | <b>(8.0)</b> |           | <b>434.0</b> |           | <b>434.0</b> |           |

The 10-Year Capital Plan will increase future year Operating Budgets by a total of \$0.434 million net over the 2017 – 2026 period, as shown in the table above.

This is comprised of funding to sustain the following capital projects:

- *Cultural Infrastructure Development* – Includes operating impacts of \$0.005 million in 2018, \$0.212 million in 2019, \$0.125 million in 2020, and (\$0.008) million in 2021, arising from the Guild Revitalization Project to pay for salaries and benefits, equipment rental fees, and service and rent fees.
- *Economic Competitive Data Management System* – The new customer relationship management tool will result in an operating impact of \$0.100 million in 2018 for licences.

These future operating impacts will be reviewed each year as part of the annual Budget process.

There are no new temporary capital positions arising from the approval of Economic Development and Culture's 10-Year Capital Budget and Plan.



## Part 2:

### Issues for Discussion

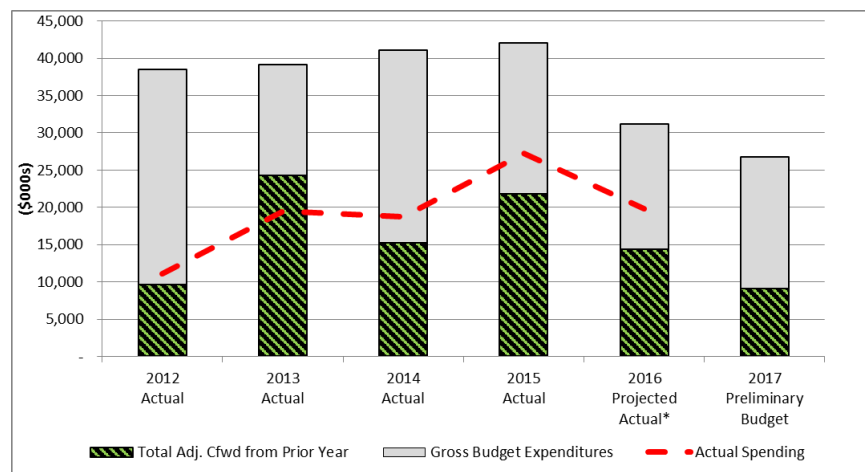
## Issues Impacting the 2017 Capital Budget

### Review of Capital Projects and Spending

- City Council, at its meeting of July 12, 2016 considered the report entitled "2017 Budget Process – Budget Directions and Schedule EX16.37" and directed staff to:
  - Submit their 2017 – 2026 Capital Budget and Plans requiring that annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
- Economic Development & Culture has averaged a spending rate over the past 5 years (2012 to 2016) of 46.4%, and as of the third quarter, the 2016 year end spending rate is projected to be 63.4%. Underspensing was primarily driven by BIA streetscape improvement projects, the deferral of St. Lawrence Centre's roof replacement, and Phase 9 of the Casa Loma involving architectural work.

| Category            | 2012          |               |                 | 2013          |               |                 | 2014          |               |                 | 2015          |               |                 | 2016          |                    |                 | Spending Rate 5 Year 2012-2016 Avg. % |
|---------------------|---------------|---------------|-----------------|---------------|---------------|-----------------|---------------|---------------|-----------------|---------------|---------------|-----------------|---------------|--------------------|-----------------|---------------------------------------|
|                     | Budget        | Actual        | Spending Rate % | Budget        | Actual        | Spending Rate % | Budget        | Actual        | Spending Rate % | Budget        | Actual        | Spending Rate % | Budget        | Projected Actual * | Spending Rate % |                                       |
| Health & Safety     | 5,002         | 3,018         | 60.3%           | 3,357         | 1,580         | 47.1%           | 3,566         | 1,934         | 54.2%           | 5,446         | 4,181         | 76.8%           | 1,819         | 860                | 47.3%           | 60.3%                                 |
| Legislated          |               |               |                 |               |               |                 | 50            | 5             | 10.0%           | 246           | 52            | 21.1%           | 382           | 294                | 77.0%           | 51.8%                                 |
| SOGR                | 3,884         | 933           | 24.0%           | 16,896        | 7,452         | 44.1%           | 35,943        | 11,345        | 31.6%           | 46,747        | 29,732        | 63.6%           | 16,998        | 10,957             | 64.5%           | 50.2%                                 |
| Service Improvement | 50,553        | 6,451         | 12.8%           | 45,923        | 21,194        | 46.2%           | 34,432        | 18,889        | 54.9%           | 26,764        | 17,736        | 66.3%           | 8,915         | 6,763              | 75.9%           | 42.6%                                 |
| Growth Related      |               |               |                 | 520           | 181           | 34.9%           | 3,489         | 676           | 19.4%           | 4,794         | 2,845         | 59.3%           | 3,105         | 927                | 29.9%           | 38.9%                                 |
| <b>Total</b>        | <b>59,439</b> | <b>10,402</b> | <b>17.5%</b>    | <b>66,696</b> | <b>30,407</b> | <b>45.6%</b>    | <b>77,478</b> | <b>32,848</b> | <b>42.4%</b>    | <b>83,997</b> | <b>54,545</b> | <b>64.9%</b>    | <b>31,219</b> | <b>19,801</b>      | <b>63.4%</b>    | <b>46.4%</b>                          |

Note - 2016 Projection based on the 2016 Q3 Capital Variance Report



- While the average spending rate has improved over the 5 years, much of the underspending has occurred in SOGR projects, primarily driven by BIA cost-shared projects.
- The 2017 cash flows for the BIA Equal Share Funding project was revised to align with past historical first year spending rates of 35.5% in 2015, and 34.6% in 2016, and 100% completion within the 2-year guideline, excluding carry forward funding:

| \$'000's                      | Approved Cash Flows |              |              |              |              |                |               |
|-------------------------------|---------------------|--------------|--------------|--------------|--------------|----------------|---------------|
|                               | Budget              | Year-to-Date | Year-End     | Project Cost | Life-To-Date | YTD Spend Rate | YE Spend Rate |
| 2015 BIA Equal Share Funding  | 4,654               |              | 1,652        | 4,654        | 1,652        |                | 35.5%         |
| 2016 BIA Equal Share Funding* | 4,217               | 34           | 1,460        | 4,217        | 455          | 0.8%           | 34.6%         |
| <b>Grand Total</b>            | <b>8,871</b>        | <b>34</b>    | <b>3,112</b> | <b>8,871</b> | <b>2,107</b> |                | <b>35.1%</b>  |

\*As of September 30, 2016

- As a result, cash flow funds of \$1.605 million in 2017 and \$0.075 million in 2018 were deferred by one year for every year going forward through the Plan:

| \$000's  | 2017  | 2018  |
|--|-------|-------|
| Original Submission - 2017 BIA Equal Share Funding | 4,387 | 4,581 |
| 2017 Capital Budget - 2017 BIA Equal Share Funding | 2,782 | 4,506 |
| Deferred Cash Flows                                | 1,605 | 75    |

- Although the cash flows have been deferred, the overall project cost for the BIA Equal Share Funding remains the same to ensure streetscape improvement work can be committed when awarded.

### Unmet Needs Projects Included in the 2017 – 2026 Capital Plan

- Debt funding of \$97.744 million representing 58.4% of the 10-Year Capital Budget and Plan's funding exceeds the 10-year debt affordability target by \$1.110 million, arising from 3 new sub-projects which were added after a detailed review of the unmet needs list:
  - St. Lawrence Centre Roof Replacement (\$1.100 million)* – The roof at the St. Lawrence Centre for the Arts Theatre requires major replacement work due to health and safety concerns to staff and patrons. The roof, as stated in the specialized roof audit, requires immediate replacement to prevent further damage.
  - EDC Customer Relationship Management Solution (\$0.500 million)* – This project will implement a new tool for EDC which will facilitate and improve tracking and management of economic development opportunities. Currently, EDC does not have a central contact information system for staff to record, track and manage business and cultural organization contacts, service delivery interactions and reference data to easily identify economic development opportunities and economic performance metrics (outputs and outcomes), such as jobs created and investment attracted.
  - EDC Film Online Permitting (\$0.550 million)* – This project will introduce an online solution for film permit submission and tracking. This will improve operational efficiency, location conflict checks, automate the permits management system, and allow the Film Officers to spend more time attracting clients rather than manually managing each film permit application.

### Reporting on Major Capital Projects: Status Update

- Economic Development and Culture Division is responsible for major capital projects such as Fort York Visitor Centre, Casa Loma Phase 8, The Guild Revitalization, and Toronto Centre for the Arts Mainstage Re-configuration, as outlined below:

| Project Name   | Total Project Cost |              | 2016 Cash Flow** |              |          |
|--|--------------------|--------------|------------------|--------------|----------|
|  | Approved           | Life-To-Date | Approved         | Year-To-Date | Year-End |
| Fort York Visitors Centre Exhibits                     | 23,424             | 23,105       | 1,512            | 1,193        | 1,350    |
| Casa Loma Phase 8                                      | 6,115              | 5,595        | 1,252            | 732          | 800      |
| The Guild Revitalization                               | 1,700              | 855          | 902              | 54           | 402      |
| Toronto Centre for the Arts Mainstage re-configuration | 8,425              | 7,939        | 1,655            | 1,168        | 1,655    |

\*All values in \$000's

\*\*As of September 30, 2016

- *Fort York Visitors Centre Exhibits* – The Fort York Visitor Centre is located at the entrance to the National Historic Site. The new building is Fort York's front door, welcoming and orienting visitors and providing Fort York's first secure exhibit place. The Visitor Centre has been open since September 2014 for public visitation and its permanent exhibit is complete.
  - Initial project experienced major delays due to its dependency on secured fundraising as a primary of its funding and its timeline extended beyond its original plan to be fully operational in time for securing the first exhibits.
  - Capital project spending has totaled \$23.105 million of the approved project cost of \$23.424 million as of September 30, 2016.
- *Casa Loma Phase 8*: The restoration and rebuild of the castle's Norman Tower/Observation Tower at the southwest corner was completed April 2016. To preserve its heritage aspect, each stone was cleaned, identified, photographed and arranged to ensure they were reinserted back in the same location.
  - Capital project expenditures total \$5.595 million of the approved project cost of \$6.115 million.
- *The Guild Revitalization*: The Guild Revitalization project involves an agreement with a third-party organization to restore and operate the Bickford Residence as a focus of an expanded banquet facility and community centre.
  - EDC has responsibility for the public art and monument collection, completing the condition audit and relocating all pieces that are affected by the new venue construction.
  - Capital spending to date is \$0.855 million of the approved project cost of \$1.700 million.
  - Dynamic Hospitality, the new development partner, completed the Site Plan Agreement to develop the former Bickford House as a banquet facility and construction has commenced.
  - The monument conservation and relocation, environmental remediation of three heritage buildings, and market study for arts programming are completed.
  - Planning for the Cultural Precinct and restoration of cabins are underway, with the contract award to the Architect for the design of Building 191.
  - An additional \$4.850 million is included for this project in the Capital Plan for 2018 - 2019.
- *Toronto Centre for the Arts Mainstage Re-configuration*: Phase 1 of the project, the Stage Tower Theatre, was completed in April 2015 and has been hosting programming since that time. The completion of Phase 2, originally scheduled for September 2015, was substantially completed in the fall of 2016, with only minor deficiencies outstanding, and official opening scheduled for January 2017.
  - Anomalies in the design build section of the theatre, specifically, the sloped floor required extensive use of scaffolding which has resulted in re-sequencing the project. The extended construction period has increased costs by \$1.400 million funded by the Toronto Centre for the Arts Reserve Fund (XR3007).
  - A report entitled "*Adjustment to the 2016-2025 Economic Development and Culture Capital Budget and Plan for the Toronto Centre for the Arts Stage Reconfiguration (EX17.32)*" was approved by City Council on October 5th, 2016 which increased the project cost from \$8.449 million to \$9.849 million and provided explanation for the delay.
  - Capital project expenditures have totaled \$7.939 million of the approved project cost of \$8.425 million, and is expected to be complete by December 2016.



# Appendices



# Appendix 1

## 2016 Performance

### 2016 Key Accomplishments

In 2016, Economic Development & Culture made significant progress and/or accomplished the following:

- ✓ Fabrication and installation of the permanent exhibits at the Fort York Visitor Centre
- ✓ Completion of final details of Phase 8 of Casa Loma restoration which included restoration and rebuild of the castle's Norman Tower at the south west corner. The observation deck re-opened to the public after almost 20 years.
- ✓ Completion of phase 2 of the Guild Inn Cultural Precinct project (including Building Condition Audits for all three historic buildings and architectural contract awarded for design of the arts centre at Building 191).
- ✓ Completion of phase 2, the Lyric Theatre, of Toronto Centre for the Arts Main Stage Theatre reconfiguration.
- ✓ Re-restoration of Salmon Run, the public art and fountain between the CN Tower, Rogers' Centre and Ripley's Aquarium.
- ✓ Completion of streetscape improvements to the College Promenade BIA, including sidewalk paving, parkettes, public art installations and tree planting, through Financed Funding (loan) provided to the BIA.

### 2016 Financial Performance

#### 2016 Budget Variance Analysis (in \$000's)

| 2016 Budget | Projected Actuals at Year-End |         | Unspent Balance |           |
|-------------|-------------------------------|---------|-----------------|-----------|
| \$          | \$                            | % Spent | \$ Unspent      | % Unspent |
| 31,219      | 19,801                        | 63.4%   | 11,418          | 36.6%     |

\* Based on 2016 Third Quarter Capital Variance Report

Economic Development and Culture Division reported a year-end projected spending rate of 63.4%. The delays were driven primarily by SOGR projects such as the BIA streetscape improvements, St. Lawrence Centre roof repair work, and refurbishment/rehabilitation work at such sites as Montgomery's Inn and Fort York.

For additional information regarding the 2016 Q3 capital variances and year-end projections for Economic Development and Culture, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2016*" considered by City Council at its meeting on December 13, 2016.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX20.26>

### Impact of the 2016 Capital Variance on the 2017 Capital Budget

- As a result of the delays in the capital projects, as described in the 2016 Q3 Capital Variance Report, funding of \$1.135 million is being carried forward to the 2017 Capital Budget to continue the capital work.
  - Specifically, BIA Equal Share Funding project cash flows have been adjusted in 2017 and 2018 to reflect more accurately, both the actual spending levels and project timelines and readiness.

## Appendix 2

## 2017 Capital Budget; 2018 to 2026 Capital Plan (\$000s)

| Project                                       | Prior Year Carry Forward | 2017          | 2018          | 2019          | 2020          | 2021          | 2017 - 2021   | 2022          | 2023          | 2024          | 2025          | 2026          | 2017 - 2026 Total |
|---|--------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-------------------|
| <b>Health &amp; Safety:</b>                   |                          |               |               |               |               |               |               |               |               |               |               |               |                   |
| Restoration/Preservation of Heritage Elements | 507                      | 2,190         | 1,500         | 1,350         | 1,500         | 1,500         | 8,547         | 2,000         | 5,250         | 2,250         | 2,315         | 2,385         | 22,747            |
| Major Maintenance                             |                          | 1,100         |               |               |               |               | 1,100         |               |               |               |               |               | 1,100             |
| <b>Sub-Total</b>                              | <b>507</b>               | <b>3,290</b>  | <b>1,500</b>  | <b>1,350</b>  | <b>1,500</b>  | <b>1,500</b>  | <b>9,647</b>  | <b>2,000</b>  | <b>5,250</b>  | <b>2,250</b>  | <b>2,315</b>  | <b>2,385</b>  | <b>23,847</b>     |
| <b>Legislated:</b>                            |                          |               |               |               |               |               |               |               |               |               |               |               |                   |
| Cultural Infrastructure Development           |                          | 500           | 1,000         |               |               |               | 1,500         |               |               |               |               |               | 1,500             |
| Restoration/Preservation of Heritage Elements |                          | 150           |               |               |               |               | 150           |               |               |               |               |               | 150               |
| Major Maintenance                             | 74                       | 150           | 104           |               | 100           | 100           | 528           | 50            | 100           | 100           | 100           | 100           | 978               |
| <b>Sub-Total</b>                              | <b>74</b>                | <b>800</b>    | <b>1,104</b>  |               | <b>100</b>    | <b>100</b>    | <b>2,178</b>  | <b>50</b>     | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>2,628</b>      |
| <b>State of Good Repair:</b>                  |                          |               |               |               |               |               |               |               |               |               |               |               |                   |
| Restoration/Preservation of Heritage Elements | 1,413                    | 2,037         | 1,718         | 1,237         | 3,110         | 2,250         | 11,765        | 1,800         | 2,900         | 2,000         | 1,800         | 2,500         | 22,765            |
| Refurbishment and Rehabilitation              | 272                      | 50            | 100           | 300           |               | 800           | 1,522         | 1,350         |               | 200           |               | 200           | 3,272             |
| Collections Care                              |                          | 88            | 346           |               | 200           |               | 634           | 150           | 200           | 100           | 250           | 400           | 1,734             |
| Major Maintenance                             | 1,013                    | 699           | 977           | 430           | 1,730         | 1,700         | 6,549         | 1,700         | 1,700         | 1,350         | 1,550         | 1,400         | 14,249            |
| BIA Equal Share Funding                       | 2,756                    | 2,783         | 4,505         | 4,581         | 4,781         | 4,981         | 24,387        | 4,981         | 5,381         | 5,381         | 5,381         | 5,381         | 50,892            |
| BIA Financed Funding                          |                          | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 12,240        | 2,448         | 2,448         | 2,448         | 2,448         | 2,448         | 24,480            |
| 2017 PAR St. Lawrence Market Neighbourhood    |                          | 1,000         |               |               |               |               | 1,000         |               |               |               |               |               | 1,000             |
| 2017 PAR Hillcrest Village                    |                          | 50            |               |               |               |               | 50            |               |               |               |               |               | 50                |
| 2017 PAR Bloor by the Park                    |                          | 438           |               |               |               |               | 438           |               |               |               |               |               | 438               |
| 2017 PAR Village of Islington                 |                          | 20            |               |               |               |               | 20            |               |               |               |               |               | 20                |
| <b>Sub-Total</b>                              | <b>5,454</b>             | <b>9,613</b>  | <b>10,094</b> | <b>8,996</b>  | <b>12,269</b> | <b>12,179</b> | <b>58,605</b> | <b>12,429</b> | <b>12,629</b> | <b>11,479</b> | <b>11,429</b> | <b>12,329</b> | <b>118,900</b>    |
| <b>Service Improvements:</b>                  |                          |               |               |               |               |               |               |               |               |               |               |               |                   |
| Cultural Infrastructure Development           | 500                      | 100           | 1,100         | 3,750         |               |               | 5,450         |               |               |               |               | 300           | 5,750             |
| Service Enhancement                           | 1,251                    | 2,114         | 1,468         | 2,210         | 660           | 900           | 8,603         | 500           | 950           | 1,850         | 2,000         | 650           | 14,553            |
| Refurbishment and Rehabilitation              |                          | 50            |               |               |               | 100           | 150           |               |               | 200           |               | 300           | 650               |
| Collections Care                              |                          |               |               |               |               |               |               | 300           |               |               | 100           |               | 400               |
| Economic Competitiveness Data Mgmt System     |                          | 1,050         | 500           | 500           | 500           |               | 2,550         |               |               |               |               |               | 2,550             |
| Commercial Façade Improvement Program         |                          | 521           | 521           | 521           | 521           | 521           | 2,605         | 521           | 521           | 521           | 521           | 521           | 5,210             |
| Mural Program                                 |                          | 50            | 50            | 50            | 50            | 50            | 250           | 50            | 50            | 50            | 50            | 50            | 500               |
| <b>Sub-Total</b>                              | <b>1,751</b>             | <b>3,885</b>  | <b>3,639</b>  | <b>7,031</b>  | <b>1,731</b>  | <b>1,571</b>  | <b>19,608</b> | <b>1,371</b>  | <b>1,521</b>  | <b>2,621</b>  | <b>2,671</b>  | <b>1,821</b>  | <b>29,613</b>     |
| <b>Growth Related:</b>                        |                          |               |               |               |               |               |               |               |               |               |               |               |                   |
| Cultural Infrastructure Development           | 1,274                    | 52            |               |               |               |               | 1,326         |               |               |               |               |               | 1,326             |
| Restoration/Preservation of Heritage Elements | 70                       |               |               |               |               |               | 70            |               |               |               |               |               | 70                |
| <b>Sub-Total</b>                              | <b>1,344</b>             | <b>52</b>     |               |               |               |               | <b>1,396</b>  |               |               |               |               |               | <b>1,396</b>      |
| <b>Total</b>                                  | <b>9,130</b>             | <b>17,640</b> | <b>16,337</b> | <b>17,377</b> | <b>15,600</b> | <b>15,350</b> | <b>91,434</b> |               |               |               |               |               | <b>176,384</b>    |

## **Appendix 3**

### **2017 Capital Budget; 2018 to 2026 Capital Plan**

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan**

| Economic Development and Culture              |             |  |      |       |      |   |       |       |      |      |           |           |           |   |    |   |                 |                     |          |               |                      |         |        |                         |                 |  |
|---|-------------|--|------|-------|------|---|-------|-------|------|------|-----------|-----------|-----------|---|----|---|-----------------|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|--|
|   |             |  |      |       |      | Current and Future Year Cash Flow Commitments |       |       |      |      |           |           |           | Current and Future Year Cash Flow Commitments Financed By |    |   |                 |                     |          |               |                      |         |        |                         |                 |  |
|   |             |  |      |       |      |   |       |       |      |      | Total     | Total     | Total     | Provincial Grants and Subsidies                           |    |   | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing |  |
| Sub-Priority                                  | Project No. | Project Name                                       | Ward | Stat. | Cat. | 2017  | 2018  | 2019  | 2020 | 2021 | 2017-2021 | 2022-2026 | 2017-2026 |   |    |   |                 |                     |          |               |                      |         |        |                         |                 |  |
| ACH000010 Cultural Infrastructure Development |             |  |      |       |      |   |       |       |      |      |           |           |           |   |    |   |                 |                     |          |               |                      |         |        |                         |                 |  |
| 1   | 52          | The Guild Revitalize Project - FY                  | 43   | S6    | 04   | 0   | 1,100 | 3,750 | 0    | 0    | 4,850     | 300       | 5,150     | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 0                    | 5,150   | 0      | 5,150                   |                 |  |
| 10  | 77          | Public Art Development Dundas-Islington            | 05   | S2    | 05   | 258   | 0     | 0     | 0    | 0    | 258       | 0         | 258       | 0   | 0  | 0 | 142             | 0                   | 0        | 116           | 0                    | 0       | 0      | 258                     |                 |  |
| 0   | 81          | Prince Edward Viaduct Illumination - Luminous Veil | 27   | S2    | 05   | 27  | 0     | 0     | 0    | 0    | 27        | 0         | 27        | 0   | 0  | 0 | 0               | 27                  | 0        | 0             | 0                    | 0       | 0      | 27                      |                 |  |
| 2   | 83          | The Guild Revitalize Project-2015                  | 43   | S2    | 04   | 500   | 0     | 0     | 0    | 0    | 500       | 0         | 500       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 0                    | 500     | 0      | 500                     |                 |  |
| 5   | 84          | Cloverhill Park-2015                               | CW   | S2    | 05   | 179   | 0     | 0     | 0    | 0    | 179       | 0         | 179       | 0   | 0  | 0 | 0               | 0                   | 179      | 0             | 0                    | 0       | 179    |                         |                 |  |
| 0   | 90          | Public Art -Scarborough Centre 2016                | 38   | S2    | 05   | 150   | 0     | 0     | 0    | 0    | 150       | 0         | 150       | 0   | 0  | 0 | 150             | 0                   | 0        | 0             | 0                    | 0       | 0      | 150                     |                 |  |
| 1   | 91          | Guild Revitalization-2017                          | 43   | S4    | 04   | 100   | 0     | 0     | 0    | 0    | 100       | 0         | 100       | 0   | 0  | 0 | 0               | 100                 | 0        | 0             | 0                    | 0       | 0      | 100                     |                 |  |
| 2   | 92          | Public Art Development 11 Wellesley-2017&18        | 27   | S4    | 02   | 500   | 1,000 | 0     | 0    | 0    | 1,500     | 0         | 1,500     | 0   | 0  | 0 | 0               | 0                   | 1,500    | 0             | 0                    | 0       | 0      | 1,500                   |                 |  |
| 0   | 93          | Public Art - TTC Leslie Barns                      | 32   | S2    | 05   | 712   | 0     | 0     | 0    | 0    | 712       | 0         | 712       | 0   | 0  | 0 | 0               | 0                   | 0        | 52            | 0                    | 660     | 0      | 712                     |                 |  |
| Sub-total                                     |             |  |      |       |      | 2,426   | 2,100 | 3,750 | 0    | 0    | 8,276     | 300       | 8,576     | 0   | 0  | 0 | 292             | 127                 | 0        | 1,847         | 0                    | 6,310   | 0      | 8,576                   |                 |  |
| ACH000011 Service Enhancement                 |             |  |      |       |      |   |       |       |      |      |           |           |           |   |    |   |                 |                     |          |               |                      |         |        |                         |                 |  |
| 3   | 29          | Todmorden Mills Brewery Papermill-2015             | 29   | S2    | 04   | 220   | 0     | 0     | 0    | 0    | 220       | 0         | 220       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 0                    | 220     | 0      | 220                     |                 |  |
| 3   | 30          | Montgomery's Inn Briary Room -FY                   | 04   | S6    | 04   | 0   | 0     | 0     | 350  | 0    | 350       | 800       | 1,150     | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 1,150                | 0       | 1,150  |                         |                 |  |
| 14  | 31          | Canada 150 Assembly Hall Seating                   | 06   | S2    | 04   | 81  | 0     | 0     | 0    | 0    | 81        | 0         | 81        | 0   | 24 | 0 | 0               | 0                   | 57       | 0             | 0                    | 0       | 81     |                         |                 |  |
| 3   | 34          | Fort York Exhibts- FY                              | 19   | S6    | 04   | 0   | 0     | 0     | 0    | 0    | 0         | 1,050     | 1,050     | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 1,050                | 0       | 1,050  |                         |                 |  |
| 3   | 37          | Market Gallery - FY                                | 28   | S6    | 04   | 0   | 0     | 110   | 240  | 0    | 350       | 150       | 500       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 500                  | 0       | 500    |                         |                 |  |
| 3   | 39          | Fort York Adding New Buildings -FY                 | 19   | S6    | 04   | 0   | 0     | 0     | 0    | 0    | 0         | 400       | 400       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 400                  | 0       | 400    |                         |                 |  |
| 3   | 48          | John St. Roundhouse Machine Shop-FY                | 20   | S6    | 04   | 0   | 0     | 200   | 70   | 300  | 570       | 600       | 1,170     | 0   | 0  | 0 | 0               | 200                 | 0        | 0             | 0                    | 970     | 0      | 1,170                   |                 |  |
| 3   | 49          | Scarborough Museum Kennedy Gallery - FY            | 38   | S6    | 04   | 0   | 0     | 0     | 0    | 600  | 600       | 0         | 600       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 600                  | 0       | 600    |                         |                 |  |
| 3   | 53          | Fort York Landscape-FY                             | 19   | S6    | 04   | 0   | 850   | 0     | 0    | 0    | 850       | 500       | 1,350     | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 1,350                | 0       | 1,350  |                         |                 |  |
| 2   | 57          | Montgomery's Inn Circulation-FY                    | 04   | S6    | 04   | 0   | 0     | 0     | 0    | 0    | 0         | 700       | 700       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 700                  | 0       | 700    |                         |                 |  |
| 3   | 58          | Mackenzie House Transformation-FY                  | 27   | S6    | 04   | 0   | 0     | 0     | 0    | 0    | 0         | 1,400     | 1,400     | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 1,400                | 0       | 1,400  |                         |                 |  |
| 3   | 59          | Fort York Visitor Centre Facade Extension          | 19   | S6    | 04   | 0   | 270   | 1,500 | 0    | 0    | 1,770     | 0         | 1,770     | 0   | 0  | 0 | 0               | 0                   | 0        | 1,770         | 0                    | 0       | 1,770  |                         |                 |  |
| 1   | 62          | Montgomery's Inn Circulation-2016                  | 04   | S2    | 04   | 536   | 0     | 0     | 0    | 0    | 536       | 0         | 536       | 0   | 0  | 0 | 0               | 0                   | 0        | 0             | 536                  | 0       | 536    |                         |                 |  |

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan**

| Economic Development and Culture                               |             |   |      |       |      |   |       |       |       |       |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |  |
|--|-------------|---|------|-------|------|---|-------|-------|-------|-------|-----------|-----------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|--|
|  |             |   |      |       |      | Current and Future Year Cash Flow Commitments |       |       |       |       |           |           | Current and Future Year Cash Flow Commitments Financed By |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |  |
|  |             |   |      |       |      |   |       |       |       |       | Total     | Total     | Total   | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |        |  |
| Sub-<br>Priority   | Project No. | Project Name                            | Ward | Stat. | Cat. | 2017  | 2018  | 2019  | 2020  | 2021  | 2017-2021 | 2022-2026 | 2017-2026   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |  |
| ACH000011 <u>Service Enhancement</u>                           |             |   |      |       |      |   |       |       |       |       |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |  |
| 3  | 63          | Cedar Ridge Studio Improvements-FY      | 43   | S6    | 04   | 0   | 0     | 0     | 0     | 0     | 0         | 350       | 350   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 350                           | 0                  | 350    |  |
| 16   | 64          | Fort York Landscape-2016                | 19   | S2    | 04   | 127   | 0     | 0     | 0     | 0     | 127       | 0         | 127   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 127     | 0      | 0                             | 0                  | 127    |  |
| 3  | 65          | Fort York Kitchen-FY                    | 19   | S6    | 04   | 0   | 100   | 400   | 0     | 0     | 500       | 0         | 500   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 500    | 0                             | 0                  | 500    |  |
| 0  | 67          | Canada 150 Fort York Liquid Landscape   | 19   | S2    | 04   | 600   | 0     | 0     | 0     | 0     | 600       | 0         | 600   | 0                                     | 200                | 0                      | 0        | 0                | 0                          | 0       | 400    | 0                             | 0                  | 600    |  |
| 0  | 68          | Fort York Visitor Centre                | 19   | S2    | 04   | 162   | 0     | 0     | 0     | 0     | 162       | 0         | 162   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 162     | 0      | 0                             | 0                  | 162    |  |
| 2  | 69          | John St Roundhouse Machine Shop-2017    | 20   | S4    | 04   | 406   | 0     | 0     | 0     | 0     | 406       | 0         | 406   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 406    | 0                             | 0                  | 406    |  |
| 0  | 70          | Fort York Landscape-2017&18             | 19   | S4    | 04   | 240   | 150   | 0     | 0     | 0     | 390       | 0         | 390   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 390    | 0                             | 0                  | 390    |  |
| 1  | 71          | Montgomery's Inn Circulation-2017       | 04   | S4    | 04   | 795   | 0     | 0     | 0     | 0     | 795       | 0         | 795   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 795    | 0                             | 0                  | 795    |  |
| 2  | 72          | Cedar Ridge Studio Improvements-2017&18 | 43   | S4    | 04   | 198   | 98    | 0     | 0     | 0     | 296       | 0         | 296   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 296    | 0                             | 0                  | 296    |  |
| Sub-total  |             |   |      |       |      | 3,365   | 1,468 | 2,210 | 660   | 900   | 8,603     | 5,950     | 14,553  | 0                                     | 224                | 0                      | 0        | 200              | 0                          | 346     | 2,670  | 11,113                        | 0                  | 14,553 |  |
| ACH000012 <u>Restoration/Preservation of Heritage Elements</u> |             |   |      |       |      |   |       |       |       |       |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |  |
| 3  | 101         | Scarborough Museum Restoration - FY     | 38   | S6    | 03   | 0   | 0     | 275   | 0     | 0     | 275       | 100       | 375   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 375    | 0                             | 375                |        |  |
| 3  | 102         | Montgomery's Inn Kitchen-FY             | 04   | S6    | 03   | 0   | 0     | 220   | 250   | 0     | 470       | 750       | 1,220   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,220  | 0                             | 1,220              |        |  |
| 2  | 103         | Mackenzie House Restoration - FY        | 27   | S6    | 03   | 0   | 0     | 0     | 250   | 0     | 250       | 200       | 450   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 450    | 0                             | 450                |        |  |
| 3  | 104         | Colborne Lodge - Restoration - FY       | 13   | S6    | 03   | 0   | 0     | 0     | 0     | 200   | 200       | 350       | 550   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 550    | 0                             | 550                |        |  |
| 3  | 105         | Gibson House Restoration - FY           | 23   | S6    | 03   | 0   | 221   | 0     | 250   | 0     | 471       | 200       | 671   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 671    | 0                             | 671                |        |  |
| 3  | 106         | Zion Schoolhouse Roof & Masonry - FY    | 33   | S6    | 03   | 0   | 0     | 0     | 350   | 400   | 750       | 500       | 1,250   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,250  | 0                             | 1,250              |        |  |
| 1  | 111         | Casa Loma Extrior Restore -FY           | 22   | S6    | 01   | 0   | 1,500 | 1,350 | 1,500 | 1,500 | 5,850     | 14,200    | 20,050  | 0                                     | 0                  | 0                      | 0        | 19,693           | 0                          | 0       | 0      | 357                           | 0                  | 20,050 |  |
| 2  | 112         | Preventive Maintenance - FY             | CW   | S6    | 03   | 0   | 275   | 220   | 250   | 200   | 945       | 1,250     | 2,195   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 2,195  | 0                             | 2,195              |        |  |
| 3  | 113         | Todmorden Mills Centre - FY             | 29   | S6    | 03   | 0   | 0     | 0     | 350   | 200   | 550       | 1,000     | 1,550   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,550  | 0                             | 1,550              |        |  |
| 2  | 114         | Outdoor Public Art Maintenance-FY       | CW   | S6    | 03   | 0   | 0     | 0     | 250   | 250   | 500       | 1,350     | 1,850   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 50      | 0      | 1,800                         | 0                  | 1,850  |  |
| 3  | 115         | Fort York Restoration - FY              | 19   | S6    | 03   | 0   | 175   | 200   | 150   | 200   | 725       | 900       | 1,625   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,625  | 0                             | 1,625              |        |  |
| 2  | 116         | Windfields Estate Restoration - FY      | 25   | S6    | 03   | 0   | 0     | 0     | 110   | 300   | 410       | 700       | 1,110   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,110  | 0                             | 1,110              |        |  |
| 3  | 117         | Spadina Restoration - FY                | 22   | S6    | 03   | 0   | 158   | 0     | 0     | 200   | 358       | 600       | 958   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 958    | 0                             | 958                |        |  |

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan

| Economic Development and Culture |   |   |       |      |      | Current and Future Year Cash Flow Commitments |      |      |      |                    |                    |                    |                                       | Current and Future Year Cash Flow Commitments Financed By |                        |          |                  |                            |         |        |                               |                    |       |       |  |
|----------------------------------|---|---|-------|------|------|---|------|------|------|--------------------|--------------------|--------------------|---------------------------------------|---|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|-------|--|
| Sub-Project No.                  | Project Name                                  | Ward  | Stat. | Cat. | 2017 | 2018  | 2019 | 2020 | 2021 | Total<br>2017-2021 | Total<br>2022-2026 | Total<br>2017-2026 | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy  | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |       |       |  |
| Priority                         | SubProj No.                                   | Sub-project Name                            |       |      |      |   |      |      |      |                    |                    |                    |                                       |   |                        |          |                  |                            |         |        |                               |                    |       |       |  |
| ACH000012                        | Restoration/Preservation of Heritage Elements |   |       |      |      |   |      |      |      |                    |                    |                    |                                       |   |                        |          |                  |                            |         |        |                               |                    |       |       |  |
| 3                                | 126   | Cedar Ridge CRC Restore -FY                 | 43    | S6   | 03   | 0   | 0    | 0    | 200  | 300                | 500                | 500                | 1,000                                 | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 0                             | 1,000              | 0     | 1,000 |  |
| 3                                | 141   | John Bales House - FY                       | 10    | S6   | 03   | 0   | 140  | 0    | 100  | 0                  | 240                | 400                | 640                                   | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 640                           | 0                  | 640   |       |  |
| 3                                | 163   | Canada 150 Goulding Massey Estate -FY       | 31    | S6   | 03   | 0   | 0    | 0    | 100  | 0                  | 100                | 1,000              | 1,100                                 | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 1,100                         | 0                  | 1,100 |       |  |
| 26                               | 167   | Outdoor Public Art -2015                    | CW    | S2   | 03   | 239   | 0    | 0    | 0    | 0                  | 239                | 0                  | 239                                   | 0   | 0                      | 0        | 0                | 0                          | 239     | 0      | 0                             | 0                  | 239   |       |  |
| 4                                | 168   | Fort York Restoration -2015                 | 19    | S2   | 03   | 140   | 0    | 0    | 0    | 0                  | 140                | 0                  | 140                                   | 0   | 0                      | 0        | 0                | 0                          | 140     | 0      | 0                             | 0                  | 140   |       |  |
| 6                                | 170   | Goulding Massey Estate-2015                 | 31    | S2   | 03   | 196   | 0    | 0    | 0    | 0                  | 196                | 0                  | 196                                   | 0   | 0                      | 0        | 0                | 0                          | 96      | 0      | 100                           | 0                  | 196   |       |  |
| 3                                | 171   | Lambton House-FY                            | 13    | S6   | 03   | 0   | 0    | 0    | 100  | 0                  | 100                | 500                | 600                                   | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 600                           | 0                  | 600   |       |  |
| 1                                | 172   | Casa Loma Exterior Restoration-2016         | 22    | S2   | 01   | 1,397   | 0    | 0    | 0    | 0                  | 1,397              | 0                  | 1,397                                 | 0   | 0                      | 0        | 544              | 0                          | 0       | 507    | 346                           | 0                  | 1,397 |       |  |
| 11                               | 173   | Preventive Maintenance-2016                 | CW    | S2   | 03   | 95  | 0    | 0    | 0    | 0                  | 95                 | 0                  | 95                                    | 0   | 0                      | 0        | 0                | 0                          | 95      | 0      | 0                             | 0                  | 95    |       |  |
| 3                                | 175   | Outdoor Public Art - Howard Monument-FY     | 13    | S6   | 03   | 0   | 75   | 0    | 0    | 0                  | 75                 | 0                  | 75                                    | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 75                            | 0                  | 75    |       |  |
| 22                               | 177   | Mackenzie House Restoration-2016            | 27    | S2   | 03   | 148   | 0    | 0    | 0    | 0                  | 148                | 0                  | 148                                   | 0   | 0                      | 0        | 0                | 0                          | 148     | 0      | 0                             | 0                  | 148   |       |  |
| 19                               | 178   | Colborne Lodge Restoration-2016             | 13    | S2   | 03   | 154   | 0    | 0    | 0    | 0                  | 154                | 0                  | 154                                   | 0   | 0                      | 0        | 0                | 0                          | 154     | 0      | 0                             | 0                  | 154   |       |  |
| 20                               | 179   | Lambton House-2016                          | 13    | S2   | 03   | 166   | 0    | 0    | 0    | 0                  | 166                | 0                  | 166                                   | 0   | 0                      | 0        | 0                | 0                          | 166     | 0      | 0                             | 0                  | 166   |       |  |
| 3                                | 180   | John McKenzie House-FY                      | 23    | S6   | 03   | 0   | 205  | 0    | 200  | 0                  | 405                | 200                | 605                                   | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 605                           | 0                  | 605   |       |  |
| 18                               | 181   | Heritage Landscape Features-2016            | CW    | S2   | 03   | 175   | 0    | 0    | 0    | 0                  | 175                | 0                  | 175                                   | 0   | 0                      | 0        | 0                | 0                          | 175     | 0      | 0                             | 0                  | 175   |       |  |
| 3                                | 182   | Heritage Landscape Features-FY              | CW    | S6   | 03   | 0   | 0    | 118  | 200  | 0                  | 318                | 400                | 718                                   | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 718                           | 0                  | 718   |       |  |
| 0                                | 183   | Outdoor Public Art - Jacob's Ladder         | 28    | S2   | 05   | 70  | 0    | 0    | 0    | 0                  | 70                 | 0                  | 70                                    | 0   | 0                      | 0        | 0                | 0                          | 70      | 0      | 0                             | 0                  | 70    |       |  |
| 0                                | 184   | Canada 150 Outdoor Public Art Stanley Gates | 43    | S2   | 03   | 100   | 0    | 0    | 0    | 0                  | 100                | 0                  | 100                                   | 0   | 34                     | 0        | 0                | 0                          | 66      | 0      | 0                             | 0                  | 100   |       |  |
| 2                                | 186   | Outdoor Public Art - Elevated Wetlands-FY   | 29    | S6   | 03   | 0   | 289  | 204  | 0    | 0                  | 493                | 0                  | 493                                   | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 493                           | 0                  | 493   |       |  |
| 2                                | 187   | Outdoor Public Art - Sundial Folly-2017     | 28    | S4   | 03   | 240   | 0    | 0    | 0    | 0                  | 240                | 0                  | 240                                   | 0   | 0                      | 0        | 0                | 180                        | 60      | 0      | 0                             | 0                  | 240   |       |  |
| 2                                | 188   | Zion Church - Roof-2017                     | 33    | S4   | 03   | 200   | 0    | 0    | 0    | 0                  | 200                | 0                  | 200                                   | 0   | 0                      | 0        | 0                | 200                        | 0       | 0      | 0                             | 0                  | 200   |       |  |
| 2                                | 189   | Zion Church - Roof-FY                       | 33    | S6   | 03   | 0   | 0    | 0    | 0    | 0                  | 0                  | 100                | 100                                   | 0   | 0                      | 0        | 0                | 0                          | 0       | 0      | 100                           | 0                  | 100   |       |  |
| 3                                | 190   | Mackenzie House Restoration-2017            | 27    | S4   | 03   | 120   | 0    | 0    | 0    | 0                  | 120                | 0                  | 120                                   | 0   | 0                      | 0        | 0                | 120                        | 0       | 0      | 0                             | 0                  | 120   |       |  |
| 2                                | 191   | Gibson House-2017                           | 23    | S4   | 03   | 99  | 0    | 0    | 0    | 0                  | 99                 | 0                  | 99                                    | 0   | 0                      | 0        | 0                | 99                         | 0       | 0      | 0                             | 0                  | 99    |       |  |





**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan**

| Economic Development and Culture |             |  |      |       |      |   |      |      |      |      |           |           |   |                                 |                 |                     |          |               |                      |         |        |                         |                 |       |  |
|----------------------------------|-------------|--|------|-------|------|---|------|------|------|------|-----------|-----------|---|---------------------------------|-----------------|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|-------|--|
|                                  |             |  |      |       |      | Current and Future Year Cash Flow Commitments |      |      |      |      |           |           | Current and Future Year Cash Flow Commitments Financed By |                                 |                 |                     |          |               |                      |         |        |                         |                 |       |  |
|                                  |             |  |      |       |      |   |      |      |      |      | Total     | Total     | Total   | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing |       |  |
| Sub-Priority                     | Project No. | Project Name                               | Ward | Stat. | Cat. | 2017  | 2018 | 2019 | 2020 | 2021 | 2017-2021 | 2022-2026 | 2017-2026   |                                 |                 |                     |          |               |                      |         |        |                         |                 |       |  |
| ACH000015 Collections Care       |             |  |      |       |      |   |      |      |      |      |           |           |   |                                 |                 |                     |          |               |                      |         |        |                         |                 |       |  |
| 3                                | 15          | Cultural Assets Storage Workshop - FY      | 16   | S6    | 04   | 0   | 0    | 0    | 0    | 0    | 0         | 400       | 400   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 400                     | 0               | 400   |  |
| 3                                | 17          | Large Artifact Care - FY                   | CW   | S6    | 03   | 0   | 99   | 0    | 200  | 0    | 299       | 300       | 599   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 599                     | 0               | 599   |  |
| 3                                | 18          | Collections Facilities -FY                 | 14   | S6    | 03   | 0   | 247  | 0    | 0    | 0    | 247       | 800       | 1,047   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 1,047  | 0                       | 1,047           |       |  |
| 2                                | 29          | Large Artifact Care-2017                   | CW   | S4    | 03   | 88  | 0    | 0    | 0    | 0    | 88        | 0         | 88  | 0                               | 0               | 0                   | 0        | 0             | 88                   | 0       | 0      | 0                       | 0               | 88    |  |
| Sub-total                        |             |  |      |       |      | 88  | 346  | 0    | 200  | 0    | 634       | 1,500     | 2,134   | 0                               | 0               | 0                   | 0        | 0             | 88                   | 0       | 0      | 2,046                   | 0               | 2,134 |  |
| ACH000016 Major Maintenance      |             |  |      |       |      |   |      |      |      |      |           |           |   |                                 |                 |                     |          |               |                      |         |        |                         |                 |       |  |
| 3                                | 1           | Young People's Theatre - FY                | 28   | S6    | 03   | 0   | 0    | 0    | 350  | 400  | 750       | 400       | 1,150   | 0                               | 0               | 0                   | 0        | 50            | 0                    | 0       | 0      | 1,100                   | 0               | 1,150 |  |
| 3                                | 57          | Alumnae Theatre Accessibility - FY         | 28   | S6    | 03   | 0   | 0    | 0    | 0    | 400  | 400       | 850       | 1,250   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 1,250                   | 0               | 1,250 |  |
| 3                                | 58          | Franklin Carmichael - FY                   | 01   | S6    | 03   | 0   | 0    | 0    | 100  | 0    | 100       | 100       | 200   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 200                     | 0               | 200   |  |
| 2                                | 59          | Berkley Theatre Capital Maintenance- FY    | 28   | S6    | 03   | 0   | 240  | 0    | 200  | 200  | 640       | 1,400     | 2,040   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 2,040                   | 0               | 2,040 |  |
| 3                                | 63          | St. Lawrence Centre - FY                   | 28   | S6    | 03   | 0   | 230  | 0    | 300  | 500  | 1,030     | 2,350     | 3,380   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 3,380                   | 0               | 3,380 |  |
| 3                                | 64          | Legislated Mech. & Elect. - FY             | CW   | S6    | 02   | 0   | 104  | 0    | 100  | 100  | 304       | 450       | 754   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 754                     | 0               | 754   |  |
| 4                                | 66          | John St. Roundhouse Museu 2010-CF          | 20   | S2    | 03   | 269   | 0    | 0    | 0    | 0    | 269       | 0         | 269   | 0                               | 0               | 0                   | 0        | 269           | 0                    | 0       | 0      | 0                       | 0               | 269   |  |
| 3                                | 68          | Theatre Passe Muraille - FY                | 20   | S6    | 03   | 0   | 0    | 82   | 200  | 0    | 282       | 1,100     | 1,382   | 0                               | 0               | 0                   | 0        | 127           | 0                    | 0       | 0      | 1,255                   | 0               | 1,382 |  |
| 3                                | 69          | Neilson Park Roof-FY                       | 03   | S6    | 03   | 0   | 0    | 100  | 280  | 0    | 380       | 600       | 980   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 980                     | 0               | 980   |  |
| 1                                | 94          | St Lawrence Centre Roof-2015               | 28   | S2    | 03   | 545   | 0    | 0    | 0    | 0    | 545       | 0         | 545   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 545     | 0      | 0                       | 0               | 545   |  |
| 21                               | 96          | Legislated Mechanical & Electrical-2016    | CW   | S2    | 02   | 74  | 0    | 0    | 0    | 0    | 74        | 0         | 74  | 0                               | 0               | 0                   | 0        | 0             | 0                    | 74      | 0      | 0                       | 0               | 74    |  |
| 15                               | 97          | Theatre Passe Muraille-2016                | 20   | S2    | 03   | 199   | 0    | 0    | 0    | 0    | 199       | 0         | 199   | 0                               | 0               | 0                   | 0        | 50            | 0                    | 149     | 0      | 0                       | 0               | 199   |  |
| 1                                | 98          | Berkeley Theatre- Capital Maintenance-2016 | 28   | S2    | 03   | 100   | 0    | 0    | 0    | 0    | 100       | 0         | 100   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 100    | 0                       | 0               | 100   |  |
| 2                                | 99          | Assembly Hall Mechanical -FY               | 06   | S6    | 03   | 0   | 192  | 248  | 300  | 200  | 940       | 900       | 1,840   | 0                               | 0               | 0                   | 0        | 0             | 0                    | 0       | 0      | 1,840                   | 0               | 1,840 |  |
| 1                                | 100         | Berkeley Theatre- Capital Maintenance-2017 | 28   | S4    | 03   | 500   | 0    | 0    | 0    | 0    | 500       | 0         | 500   | 0                               | 0               | 0                   | 0        | 500           | 0                    | 0       | 0      | 0                       | 0               | 500   |  |
| 2                                | 101         | Theatre Passe Muraille -2017               | 20   | S4    | 03   | 99  | 315  | 0    | 0    | 0    | 414       | 0         | 414   | 0                               | 0               | 0                   | 0        | 0             | 99                   | 0       | 0      | 315                     | 0               | 414   |  |
| 1                                | 102         | Neilson Park - Electrical-2017             | 03   | S4    | 02   | 150   | 0    | 0    | 0    | 0    | 150       | 0         | 150   | 0                               | 45              | 0                   | 0        | 0             | 0                    | 0       | 0      | 105                     | 0               | 150   |  |

Report Phase 5 - Program 03 Economic Development and Culture Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan

## Economic Development and Culture

| Sub- Project No. Project Name<br>PrioritySubProj No. Sub-project Name Ward Stat. Cat. |     |  |    |    |    | Current and Future Year Cash Flow Commitments |       |       |       |       |                    |                    | Current and Future Year Cash Flow Commitments Financed By |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
|---|-----|--|----|----|----|---|-------|-------|-------|-------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|
|   |     |  |    |    |    | 2017  | 2018  | 2019  | 2020  | 2021  | Total<br>2017-2021 | Total<br>2022-2026 | Total<br>2017-2026  | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |        |
| <u>ACH000016 Major Maintenance</u>  |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 103 | St. Lawrence Centre - Roof                 | 28 | S3 | 01 | 1,100   | 0     | 0     | 0     | 0     | 1,100              | 0                  | 1,100   | 0                                     | 0                  | 0                      | 0        | 0                | 1,100                      | 0       | 0      | 0                             | 0                  | 1,100  |
| Sub-total   |     |  |    |    |    | 3,036   | 1,081 | 430   | 1,830 | 1,800 | 8,177              | 8,150              | 16,327  | 0                                     | 45                 | 0                      | 0        | 496              | 1,699                      | 768     | 0      | 13,319                        | 0                  | 16,327 |
| <u>ECT907743 Economic Competitiveness Data Mgmt System</u>                            |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 2   | 16  | EDC Electronic Service Delivery Phase 2-FY | CW | S6 | 04 | 0   | 500   | 500   | 500   | 0     | 1,500              | 0                  | 1,500   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,500  | 0                             | 1,500              |        |
| 0   | 22  | EDC Customer Relationship Mgmt Solution    | CW | S4 | 04 | 500   | 0     | 0     | 0     | 0     | 500                | 0                  | 500   | 0                                     | 0                  | 0                      | 0        | 0                | 500                        | 0       | 0      | 0                             | 0                  | 500    |
| 0   | 23  | EDC Film Online Permitting-Implementation  | CW | S4 | 04 | 200   | 0     | 0     | 0     | 0     | 200                | 0                  | 200   | 0                                     | 0                  | 0                      | 0        | 0                | 200                        | 0       | 0      | 0                             | 0                  | 200    |
| 0   | 26  | EDC Film Online Permitting-Implementation  | CW | S4 | 04 | 350   | 0     | 0     | 0     | 0     | 350                | 0                  | 350   | 0                                     | 0                  | 0                      | 0        | 0                | 350                        | 0       | 0      | 0                             | 0                  | 350    |
| Sub-total   |     |  |    |    |    | 1,050   | 500   | 500   | 500   | 0     | 2,550              | 0                  | 2,550   | 0                                     | 0                  | 0                      | 0        | 0                | 1,050                      | 0       | 0      | 1,500                         | 0                  | 2,550  |
| <u>ECT907936 2018-2026 BIA Equal Share Funding</u>                                    |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 1   | 2018-2026 BIA Equal Share Funding          | CW | S6 | 03 | 0   | 2,900 | 4,581 | 4,781 | 4,981 | 17,243             | 26,505             | 43,748  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 20,160 | 23,588                        | 0                  | 43,748 |
| Sub-total   |     |  |    |    |    | 0   | 2,900 | 4,581 | 4,781 | 4,981 | 17,243             | 26,505             | 43,748  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 20,160 | 23,588                        | 0                  | 43,748 |
| <u>ECT908066 2018-2026 BIA Financed Funding</u>                                       |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 1   | 2018-2026 BIA Financed Funding             | CW | S6 | 03 | 0   | 2,448 | 2,448 | 2,448 | 2,448 | 9,792              | 12,240             | 22,032  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 18,000 | 4,032                         | 0                  | 22,032 |
| Sub-total   |     |  |    |    |    | 0   | 2,448 | 2,448 | 2,448 | 2,448 | 9,792              | 12,240             | 22,032  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 18,000 | 4,032                         | 0                  | 22,032 |
| <u>ECT908153 2016 BIA Equal Share Funding</u>   |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 1   | 2016 BIA Equal Share Funding               | CW | S2 | 03 | 2,756   | 0     | 0     | 0     | 0     | 2,756              | 0                  | 2,756   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 1,378   | 1,378  | 0                             | 0                  | 2,756  |
| Sub-total   |     |  |    |    |    | 2,756   | 0     | 0     | 0     | 0     | 2,756              | 0                  | 2,756   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 1,378   | 1,378  | 0                             | 0                  | 2,756  |
| <u>ECT908155 2016 Commercial Facade Improvement Program</u>                           |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 1   | 2016 Commercial Facade Improvement Program | CW | S2 | 04 | 300   | 0     | 0     | 0     | 0     | 300                | 0                  | 300   | 0                                     | 0                  | 0                      | 0        | 0                | 300                        | 0       | 0      | 0                             | 0                  | 300    |
| Sub-total   |     |  |    |    |    | 300   | 0     | 0     | 0     | 0     | 300                | 0                  | 300   | 0                                     | 0                  | 0                      | 0        | 0                | 300                        | 0       | 0      | 0                             | 0                  | 300    |
| <u>ECT908318 2017 BIA Equal Share Funding</u>   |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 1   | 2017 BIA Equal Share Funding               | CW | S4 | 03 | 2,783   | 1,605 | 0     | 0     | 0     | 4,388              | 0                  | 4,388   | 0                                     | 0                  | 0                      | 0        | 0                | 1,579                      | 0       | 2,006  | 803                           | 0                  | 4,388  |
| Sub-total   |     |  |    |    |    | 2,783   | 1,605 | 0     | 0     | 0     | 4,388              | 0                  | 4,388   | 0                                     | 0                  | 0                      | 0        | 0                | 1,579                      | 0       | 2,006  | 803                           | 0                  | 4,388  |
| <u>ECT908319 2017 BIA Financed Funding</u>  |     |  |    |    |    |   |       |       |       |       |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1   | 1   | 2017 BIA Financed Funding                  | CW | S4 | 03 | 2,448   | 0     | 0     | 0     | 0     | 2,448              | 0                  | 2,448   | 0                                     | 0                  | 0                      | 0        | 0                | 448                        | 0       | 2,000  | 0                             | 0                  | 2,448  |
| Sub-total   |     |  |    |    |    | 2,448   | 0     | 0     | 0     | 0     | 2,448              | 0                  | 2,448   | 0                                     | 0                  | 0                      | 0        | 0                | 448                        | 0       | 2,000  | 0                             | 0                  | 2,448  |



CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan

| Economic Development and Culture                             |   |   |    |    |    |   |        |        |        |        |           |           |   |                                 |     |                 |                     |          |               |                      |         |        |                         |                 |
|--|---|---|----|----|----|---|--------|--------|--------|--------|-----------|-----------|---|---------------------------------|-----|-----------------|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|
| Sub-<br>PrioritySubProj No. Sub-project Name Ward Stat. Cat. |   |   |    |    |    | Current and Future Year Cash Flow Commitments |        |        |        |        |           |           | Current and Future Year Cash Flow Commitments Financed By |                                 |     |                 |                     |          |               |                      |         |        |                         |                 |
|  |   |   |    |    |    |   |        |        |        |        | Total     | Total     | Total   | Provincial Grants and Subsidies |     | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing |
|  |   |   |    |    |    | 2017  | 2018   | 2019   | 2020   | 2021   | 2017-2021 | 2022-2026 | 2017-2026   |                                 |     |                 |                     |          |               |                      |         |        |                         |                 |
| EDV906519 2018-2026 Commercial Facade Improvement Program    |   |   |    |    |    |   |        |        |        |        |           |           |   |                                 |     |                 |                     |          |               |                      |         |        |                         |                 |
| 2  | 1 | 2018-2026 Commercial Facade Improvement Program | CW | S6 | 04 | 0   | 221    | 521    | 521    | 521    | 1,784     | 2,605     | 4,389   | 0                               | 0   | 0               | 0                   | 0        | 0             | 0                    | 0       | 4,389  | 0                       | 4,389           |
| Sub-total  |   |   |    |    |    | 0   | 221    | 521    | 521    | 521    | 1,784     | 2,605     | 4,389   | 0                               | 0   | 0               | 0                   | 0        | 0             | 0                    | 0       | 4,389  | 0                       | 4,389           |
| Total Program Expenditure                                    |   |   |    |    |    | 27,687  | 16,337 | 17,377 | 15,600 | 15,350 | 92,351    | 84,950    | 177,301   | 0                               | 369 | 0               | 292                 | 22,184   | 7,446         | 8,357                | 46,721  | 91,932 | 0                       | 177,301         |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2017 Capital Budget; 2018 to 2026 Capital Plan

| Economic Development and Culture  |  |  |  |  |  |   |        |        |        |        |                    |   |                    |                                       |                    |                        |                  |                            |         |        |                               |                    |        |         |     |
|---|--|--|--|--|--|---|--------|--------|--------|--------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|---------|-----|
| <div>Sub-Project No. Project Name</div> <div>Priority SubProj No. Sub-project Name</div> <div>Ward Stat. Cat.</div> |  |  |  |  |  | Current and Future Year Cash Flow Commitments and Estimates |        |        |        |        |                    | Current and Future Year Cash Flow Commitments and Estimates Financed By |                    |                                       |                    |                        |                  |                            |         |        |                               |                    |        |         |     |
|   |  |  |  |  |  | 2017  | 2018   | 2019   | 2020   | 2021   | Total<br>2017-2021 | Total<br>2022-2026  | Total<br>2017-2026 | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |        |         |     |
| Financed By:  |  |  |  |  |  |   |        |        |        |        |                    |   |                    |                                       |                    |                        |                  |                            |         |        |                               |                    |        |         |     |
| Federal Subsidy   |  |  |  |  |  | 369   | 0      | 0      | 0      | 0      | 369                | 0   | 369                | 0                                     | 369                | 0                      | 0                | 0                          | 0       | 0      | 0                             | 0                  | 0      | 0       | 369 |
| Reserves (Ind. "XQ" Ref.)   |  |  |  |  |  | 292   | 0      | 0      | 0      | 0      | 292                | 0   | 292                | 0                                     | 0                  | 0                      | 292              | 0                          | 0       | 0      | 0                             | 0                  | 0      | 292     |     |
| Reserve Funds (Ind."XR" Ref.)   |  |  |  |  |  | 2,114   | 1,143  | 1,577  | 1,500  | 1,550  | 7,884              | 14,300  | 22,184             | 0                                     | 0                  | 0                      | 0                | 22,184                     | 0       | 0      | 0                             | 0                  | 0      | 22,184  |     |
| Capital from Current  |  |  |  |  |  | 7,446   | 0      | 0      | 0      | 0      | 7,446              | 0   | 7,446              | 0                                     | 0                  | 0                      | 0                | 7,446                      | 0       | 0      | 0                             | 0                  | 0      | 7,446   |     |
| Other1 (Internal)   |  |  |  |  |  | 7,307   | 1,000  | 0      | 0      | 0      | 8,307              | 50  | 8,357              | 0                                     | 0                  | 0                      | 0                | 0                          | 0       | 8,357  | 0                             | 0                  | 0      | 8,357   |     |
| Other2 (External)   |  |  |  |  |  | 5,489   | 4,432  | 6,000  | 4,200  | 4,300  | 24,421             | 22,300  | 46,721             | 0                                     | 0                  | 0                      | 0                | 0                          | 0       | 46,721 | 0                             | 0                  | 0      | 46,721  |     |
| Debt  |  |  |  |  |  | 4,670   | 9,762  | 9,800  | 9,900  | 9,500  | 43,632             | 48,300  | 91,932             | 0                                     | 0                  | 0                      | 0                | 0                          | 0       | 0      | 91,932                        | 0                  | 91,932 |         |     |
| Total Program Financing   |  |  |  |  |  | 27,687  | 16,337 | 17,377 | 15,600 | 15,350 | 92,351             | 84,950  | 177,301            | 0                                     | 369                | 0                      | 292              | 22,184                     | 7,446   | 8,357  | 46,721                        | 91,932             | 0      | 177,301 |     |

| Status Code | Description  |
|-------------|--|
| S2          | S2 Prior Year (With 2017 and/or Future Year Cashflow)                  |
| S3          | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow) |
| S4          | S4 New - Stand-Alone Project (Current Year Only)                       |
| S5          | S5 New (On-going or Phased Projects)                                   |
| S6          | S6 New - Future Year (Commencing in 2018 & Beyond)                     |

| Category Code | Description                             |
|---------------|---|
| 01            | Health and Safety C01                   |
| 02            | Legislated C02                          |
| 03            | State of Good Repair C03                |
| 04            | Service Improvement and Enhancement C04 |
| 05            | Growth Related C05                      |
| 06            | Reserved Category 1 C06                 |
| 07            | Reserved Category 2 C07                 |

## **Appendix 4**

### **2017 Cash Flow and Future Year Commitments**

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 4 - 2017 Cash Flow and Future Year Commitments

### Economic Development and Culture

| Sub- Project No. Project Name<br>PrioritySubProj No. Sub-project Name Ward Stat. Cat. |     |  |    |    |    | Current and Future Year Cash Flow Commitments |       |      |      |      |                    |                    | Current and Future Year Cash Flow Commitments Financed By |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |
|---|-----|--|----|----|----|---|-------|------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|
|   |     |  |    |    |    | 2017  | 2018  | 2019 | 2020 | 2021 | Total<br>2017-2021 | Total<br>2022-2026 | Total<br>2017-2026  | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |       |
| ACH000010 Cultural Infrastructure Development   |     |  |    |    |    |   |       |      |      |      |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |
| 10  | 77  | Public Art Development Dundas-Islington            | 05 | S2 | 05 | 258   | 0     | 0    | 0    | 0    | 258                | 0                  | 258   | 0                                     | 0                  | 0                      | 142      | 0                | 0                          | 116     | 0      | 0                             | 0                  | 258   |
| 0   | 81  | Prince Edward Viaduct Illumination - Luminous Veil | 27 | S2 | 05 | 27  | 0     | 0    | 0    | 0    | 27                 | 0                  | 27  | 0                                     | 0                  | 0                      | 0        | 27               | 0                          | 0       | 0      | 0                             | 0                  | 27    |
| 2   | 83  | The Guild Revitalize Project-2015                  | 43 | S2 | 04 | 500   | 0     | 0    | 0    | 0    | 500                | 0                  | 500   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 500                           | 0                  | 500   |
| 5   | 84  | Cloverhill Park-2015                               | CW | S2 | 05 | 179   | 0     | 0    | 0    | 0    | 179                | 0                  | 179   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 179     | 0      | 0                             | 0                  | 179   |
| 0   | 90  | Public Art -Scarborough Centre 2016                | 38 | S2 | 05 | 150   | 0     | 0    | 0    | 0    | 150                | 0                  | 150   | 0                                     | 0                  | 0                      | 150      | 0                | 0                          | 0       | 0      | 0                             | 0                  | 150   |
| 1   | 91  | Guild Revitalization-2017                          | 43 | S4 | 04 | 100   | 0     | 0    | 0    | 0    | 100                | 0                  | 100   | 0                                     | 0                  | 0                      | 0        | 100              | 0                          | 0       | 0      | 0                             | 0                  | 100   |
| 2   | 92  | Public Art Development 11 Wellesley-2017&18        | 27 | S4 | 02 | 500   | 1,000 | 0    | 0    | 0    | 1,500              | 0                  | 1,500   | 0                                     | 0                  | 0                      | 0        | 0                | 1,500                      | 0       | 0      | 0                             | 0                  | 1,500 |
| 0   | 93  | Public Art - TTC Leslie Barns                      | 32 | S2 | 05 | 712   | 0     | 0    | 0    | 0    | 712                | 0                  | 712   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 52      | 0      | 660                           | 0                  | 712   |
| Sub-total   |     |  |    |    |    | 2,426   | 1,000 | 0    | 0    | 0    | 3,426              | 0                  | 3,426   | 0                                     | 0                  | 0                      | 292      | 127              | 0                          | 1,847   | 0      | 1,160                         | 0                  | 3,426 |
| ACH000011 Service Enhancement   |     |  |    |    |    |   |       |      |      |      |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |
| 3   | 29  | Todmorden Mills Brewery Papermill-2015             | 29 | S2 | 04 | 220   | 0     | 0    | 0    | 0    | 220                | 0                  | 220   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 220                           | 0                  | 220   |
| 14  | 31  | Canada 150 Assembly Hall Seating                   | 06 | S2 | 04 | 81  | 0     | 0    | 0    | 0    | 81                 | 0                  | 81  | 0                                     | 24                 | 0                      | 0        | 0                | 0                          | 57      | 0      | 0                             | 0                  | 81    |
| 1   | 62  | Montgomery's Inn Circulation-2016                  | 04 | S2 | 04 | 536   | 0     | 0    | 0    | 0    | 536                | 0                  | 536   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 536                           | 0                  | 536   |
| 16  | 64  | Fort York Landscape-2016                           | 19 | S2 | 04 | 127   | 0     | 0    | 0    | 0    | 127                | 0                  | 127   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 127     | 0      | 0                             | 0                  | 127   |
| 0   | 67  | Canada 150 Fort York Liquid Landscape              | 19 | S2 | 04 | 600   | 0     | 0    | 0    | 0    | 600                | 0                  | 600   | 0                                     | 200                | 0                      | 0        | 0                | 0                          | 0       | 400    | 0                             | 0                  | 600   |
| 0   | 68  | Fort York Visitor Centre                           | 19 | S2 | 04 | 162   | 0     | 0    | 0    | 0    | 162                | 0                  | 162   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 162     | 0      | 0                             | 0                  | 162   |
| 2   | 69  | John St Roundhouse Machine Shop-2017               | 20 | S4 | 04 | 406   | 0     | 0    | 0    | 0    | 406                | 0                  | 406   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 406                           | 0                  | 406   |
| 0   | 70  | Fort York Landscape-2017&18                        | 19 | S4 | 04 | 240   | 150   | 0    | 0    | 0    | 390                | 0                  | 390   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 390                           | 0                  | 390   |
| 1   | 71  | Montgomery's Inn Circulation-2017                  | 04 | S4 | 04 | 795   | 0     | 0    | 0    | 0    | 795                | 0                  | 795   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 795                           | 0                  | 795   |
| 2   | 72  | Cedar Ridge Studio Improvements-2017&18            | 43 | S4 | 04 | 198   | 98    | 0    | 0    | 0    | 296                | 0                  | 296   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 296                           | 0                  | 296   |
| Sub-total   |     |  |    |    |    | 3,365   | 248   | 0    | 0    | 0    | 3,613              | 0                  | 3,613   | 0                                     | 224                | 0                      | 0        | 0                | 0                          | 346     | 400    | 2,643                         | 0                  | 3,613 |
| ACH000012 Restoration/Preservation of Heritage Elements                               |     |  |    |    |    |   |       |      |      |      |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |
| 26  | 167 | Outdoor Public Art -2015                           | CW | S2 | 03 | 239   | 0     | 0    | 0    | 0    | 239                | 0                  | 239   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 239     | 0      | 0                             | 0                  | 239   |
| 4   | 168 | Fort York Restoration -2015                        | 19 | S2 | 03 | 140   | 0     | 0    | 0    | 0    | 140                | 0                  | 140   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 140     | 0      | 0                             | 0                  | 140   |



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4 - 2017 Cash Flow and Future Year Commitments**

| Economic Development and Culture                        |     |   |    |    |    |       |   |      |      |      |       |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |  |
|---|-----|---|----|----|----|-------|---|------|------|------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|--|
| Sub-Project No. Project Name Ward Stat. Cat.            |     |   |    |    |    |       | Current and Future Year Cash Flow Commitments |      |      |      |       |                    | Current and Future Year Cash Flow Commitments Financed By |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |  |
|   |     |   |    |    |    |       | 2017  | 2018 | 2019 | 2020 | 2021  | Total<br>2017-2021 | Total<br>2022-2026  | Total<br>2017-2026 | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |       |  |
| ACH000012 Restoration/Preservation of Heritage Elements |     |   |    |    |    |       |   |      |      |      |       |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |  |
| 6   | 170 | Goulding Massey Estate-2015                 | 31 | S2 | 03 | 196   | 0   | 0    | 0    | 0    | 196   | 0                  | 196   | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 96                         | 0       | 100    | 0                             |                    | 196   |  |
| 1   | 172 | Casa Loma Exterior Restoration-2016         | 22 | S2 | 01 | 1,397 | 0   | 0    | 0    | 0    | 1,397 | 0                  | 1,397   | 0                  | 0                                     | 0                  | 0                      | 544      | 0                | 0                          | 507     | 346    | 0                             |                    | 1,397 |  |
| 11  | 173 | Preventive Maintenance-2016                 | CW | S2 | 03 | 95    | 0   | 0    | 0    | 0    | 95    | 0                  | 95  | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 95                         | 0       | 0      | 0                             |                    | 95    |  |
| 22  | 177 | Mackenzie House Restoration-2016            | 27 | S2 | 03 | 148   | 0   | 0    | 0    | 0    | 148   | 0                  | 148   | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 148                        | 0       | 0      | 0                             |                    | 148   |  |
| 19  | 178 | Colborne Lodge Restoration-2016             | 13 | S2 | 03 | 154   | 0   | 0    | 0    | 0    | 154   | 0                  | 154   | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 154                        | 0       | 0      | 0                             |                    | 154   |  |
| 20  | 179 | Lambton House-2016                          | 13 | S2 | 03 | 166   | 0   | 0    | 0    | 0    | 166   | 0                  | 166   | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 166                        | 0       | 0      | 0                             |                    | 166   |  |
| 18  | 181 | Heritage Landscape Features-2016            | CW | S2 | 03 | 175   | 0   | 0    | 0    | 0    | 175   | 0                  | 175   | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 175                        | 0       | 0      | 0                             |                    | 175   |  |
| 0   | 183 | Outdoor Public Art - Jacob's Ladder         | 28 | S2 | 05 | 70    | 0   | 0    | 0    | 0    | 70    | 0                  | 70  | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 70                         | 0       | 0      | 0                             |                    | 70    |  |
| 0   | 184 | Canada 150 Outdoor Public Art Stanley Gates | 43 | S2 | 03 | 100   | 0   | 0    | 0    | 0    | 100   | 0                  | 100   | 0                  | 34                                    | 0                  | 0                      | 0        | 0                | 66                         | 0       | 0      | 0                             |                    | 100   |  |
| 2   | 187 | Outdoor Public Art - Sundial Folly-2017     | 28 | S4 | 03 | 240   | 0   | 0    | 0    | 0    | 240   | 0                  | 240   | 0                  | 0                                     | 0                  | 0                      | 0        | 180              | 60                         | 0       | 0      | 0                             |                    | 240   |  |
| 2   | 188 | Zion Church - Roof-2017                     | 33 | S4 | 03 | 200   | 0   | 0    | 0    | 0    | 200   | 0                  | 200   | 0                  | 0                                     | 0                  | 0                      | 0        | 200              | 0                          | 0       | 0      | 0                             |                    | 200   |  |
| 3   | 190 | Mackenzie House Restoration-2017            | 27 | S4 | 03 | 120   | 0   | 0    | 0    | 0    | 120   | 0                  | 120   | 0                  | 0                                     | 0                  | 0                      | 0        | 120              | 0                          | 0       | 0      | 0                             |                    | 120   |  |
| 2   | 191 | Gibson House-2017                           | 23 | S4 | 03 | 99    | 0   | 0    | 0    | 0    | 99    | 0                  | 99  | 0                  | 0                                     | 0                  | 0                      | 0        | 99               | 0                          | 0       | 0      | 0                             |                    | 99    |  |
| 1   | 192 | Casa Loma Exterior Restoration-2017         | 22 | S4 | 01 | 1,300 | 0   | 0    | 0    | 0    | 1,300 | 0                  | 1,300   | 0                  | 0                                     | 0                  | 0                      | 1,124    | 0                | 0                          | 0       | 176    | 0                             |                    | 1,300 |  |
| 2   | 193 | Preventive Maintenance-2017                 | CW | S4 | 03 | 250   | 0   | 0    | 0    | 0    | 250   | 0                  | 250   | 0                  | 0                                     | 0                  | 0                      | 0        | 250              | 0                          | 0       | 0      | 0                             |                    | 250   |  |
| 2   | 194 | Outdoor Public Art Maintenance-2017         | CW | S4 | 03 | 50    | 0   | 0    | 0    | 0    | 50    | 0                  | 50  | 0                  | 0                                     | 0                  | 0                      | 0        | 50               | 0                          | 0       | 0      | 0                             |                    | 50    |  |
| 2   | 195 | Fort York Restoration-2017                  | 19 | S4 | 03 | 380   | 0   | 0    | 0    | 0    | 380   | 0                  | 380   | 0                  | 0                                     | 0                  | 0                      | 0        | 380              | 0                          | 0       | 0      | 0                             |                    | 380   |  |
| 1   | 196 | Windfields Estate - Water Service-2017      | 25 | S4 | 02 | 150   | 0   | 0    | 0    | 0    | 150   | 0                  | 150   | 0                  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 150    | 0                             |                    | 150   |  |
| 2   | 197 | Spadina Restoration - Windows-2017          | 22 | S4 | 03 | 250   | 0   | 0    | 0    | 0    | 250   | 0                  | 250   | 0                  | 0                                     | 0                  | 0                      | 0        | 250              | 0                          | 0       | 0      | 0                             |                    | 250   |  |
| 1   | 198 | Canada 150 Goulding Massey Estate-2017&18   | 31 | S4 | 03 | 198   | 180   | 0    | 0    | 0    | 378   | 0                  | 378   | 0                  | 66                                    | 0                  | 0                      | 0        | 132              | 0                          | 0       | 180    | 0                             |                    | 378   |  |
| 1   | 199 | Lambton House - Foundations-2017            | 13 | S4 | 03 | 200   | 0   | 0    | 0    | 0    | 200   | 0                  | 200   | 0                  | 0                                     | 0                  | 0                      | 0        | 200              | 0                          | 0       | 0      | 0                             |                    | 200   |  |
| 2   | 200 | Heritage Landscape Features-2017            | CW | S4 | 03 | 50    | 0   | 0    | 0    | 0    | 50    | 0                  | 50  | 0                  | 0                                     | 0                  | 0                      | 0        | 50               | 0                          | 0       | 0      | 0                             |                    | 50    |  |
| Sub-total   |     |   |    |    |    |       | 6,367   | 180  | 0    | 0    | 0     | 6,547              | 0   | 6,547              | 0                                     | 100                | 0                      | 0        | 1,668            | 1,911                      | 1,409   | 507    | 952                           | 0                  | 6,547 |  |
| ACH000013 Refurbishment and Rehabilitation              |     |   |    |    |    |       |   |      |      |      |       |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |  |

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

#### Appendix 4 - 2017 Cash Flow and Future Year Commitments

| Economic Development and Culture                           |     |  |  |  |  |  |  |    |   |      |       |      |      |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |
|--|-----|--|--|--|--|--|--|----|---|------|-------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|-------|-------|
| Sub-Project No. Project Name Ward Stat. Cat.               |     |  |  |  |  |  |  |    | Current and Future Year Cash Flow Commitments |      |       |      |      |                    | Current and Future Year Cash Flow Commitments Financed By |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |
|  |     |  |  |  |  |  |  |    | 2017  | 2018 | 2019  | 2020 | 2021 | Total<br>2017-2021 | Total<br>2022-2026  | Total<br>2017-2026 | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |       |       |       |
| <u>ACH000013 Refurbishment and Rehabilitation</u>          |     |  |  |  |  |  |  |    |   |      |       |      |      |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |
| 26   | 17  | Fort York Interiors-2016                   |  |  |  |  |  | 19 | S2  | 03   | 84    | 0    | 0    | 0                  | 0   | 84                 | 0                                     | 84                 | 0                      | 0        | 0                | 0                          | 0       | 84     | 0                             | 0                  | 0     | 84    |       |
| 7  | 43  | Montgomery's Inn Interiors-2015            |  |  |  |  |  | 04 | S2  | 03   | 50    | 0    | 0    | 0                  | 0   | 50                 | 0                                     | 50                 | 0                      | 0        | 0                | 0                          | 50      | 0      | 0                             | 0                  | 50    |       |       |
| 1  | 45  | Montgomery's Inn Interiors-2016            |  |  |  |  |  | 04 | S2  | 03   | 188   | 0    | 0    | 0                  | 0   | 188                | 0                                     | 188                | 0                      | 0        | 0                | 50                         | 0       | 0      | 138                           | 0                  | 188   |       |       |
| 3  | 47  | Museum Interiors Planning-2017             |  |  |  |  |  | CW | S4  | 04   | 50    | 0    | 0    | 0                  | 0   | 50                 | 0                                     | 50                 | 0                      | 0        | 0                | 50                         | 0       | 0      | 0                             | 0                  | 50    |       |       |
| Sub-total  |     |  |  |  |  |  |  |    | 372   | 0    | 0     | 0    | 0    | 372                | 0   | 372                | 0                                     | 0                  | 0                      | 0        | 0                | 100                        | 134     | 0      | 138                           | 0                  |       | 372   |       |
| <u>ACH000015 Collections Care</u>                          |     |  |  |  |  |  |  |    |   |      |       |      |      |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |
| 2  | 29  | Large Artifact Care-2017                   |  |  |  |  |  | CW | S4  | 03   | 88    | 0    | 0    | 0                  | 0   | 88                 | 0                                     | 88                 | 0                      | 0        | 0                | 88                         | 0       | 0      | 0                             | 0                  | 88    |       |       |
| Sub-total  |     |  |  |  |  |  |  |    | 88  | 0    | 0     | 0    | 0    | 88                 | 0   | 88                 | 0                                     | 0                  | 0                      | 0        | 0                | 88                         | 0       | 0      | 0                             | 0                  | 0     |       | 88    |
| <u>ACH000016 Major Maintenance</u>                         |     |  |  |  |  |  |  |    |   |      |       |      |      |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |
| 4  | 66  | John St. Roundhouse Museu 2010-CF          |  |  |  |  |  | 20 | S2  | 03   | 269   | 0    | 0    | 0                  | 0   | 269                | 0                                     | 269                | 0                      | 0        | 0                | 269                        | 0       | 0      | 0                             | 0                  | 269   |       |       |
| 1  | 94  | St Lawrence Centre Roof-2015               |  |  |  |  |  | 28 | S2  | 03   | 545   | 0    | 0    | 0                  | 0   | 545                | 0                                     | 545                | 0                      | 0        | 0                | 545                        | 0       | 0      | 0                             | 0                  | 545   |       |       |
| 21   | 96  | Legislated Mechanical & Electrical-2016    |  |  |  |  |  | CW | S2  | 02   | 74    | 0    | 0    | 0                  | 0   | 74                 | 0                                     | 74                 | 0                      | 0        | 0                | 74                         | 0       | 0      | 0                             | 0                  | 74    |       |       |
| 15   | 97  | Theatre Passe Muraille-2016                |  |  |  |  |  | 20 | S2  | 03   | 199   | 0    | 0    | 0                  | 0   | 199                | 0                                     | 199                | 0                      | 0        | 50               | 0                          | 149     | 0      | 0                             | 0                  | 199   |       |       |
| 1  | 98  | Berkeley Theatre- Capital Maintenance-2016 |  |  |  |  |  | 28 | S2  | 03   | 100   | 0    | 0    | 0                  | 0   | 100                | 0                                     | 100                | 0                      | 0        | 0                | 0                          | 0       | 100    | 0                             | 0                  | 100   |       |       |
| 1  | 100 | Berkeley Theatre- Capital Maintenance-2017 |  |  |  |  |  | 28 | S4  | 03   | 500   | 0    | 0    | 0                  | 0   | 500                | 0                                     | 500                | 0                      | 0        | 0                | 500                        | 0       | 0      | 0                             | 0                  | 500   |       |       |
| 2  | 101 | Theatre Passe Muraille -2017               |  |  |  |  |  | 20 | S4  | 03   | 99    | 315  | 0    | 0                  | 0   | 414                | 0                                     | 414                | 0                      | 0        | 0                | 99                         | 0       | 0      | 315                           | 0                  | 414   |       |       |
| 1  | 102 | Neilson Park - Electrical-2017             |  |  |  |  |  | 03 | S4  | 02   | 150   | 0    | 0    | 0                  | 0   | 150                | 0                                     | 150                | 0                      | 45       | 0                | 0                          | 0       | 0      | 105                           | 0                  | 150   |       |       |
| 1  | 103 | St. Lawrence Centre - Roof                 |  |  |  |  |  | 28 | S3  | 01   | 1,100 | 0    | 0    | 0                  | 0   | 1,100              | 0                                     | 1,100              | 0                      | 0        | 0                | 1,100                      | 0       | 0      | 0                             | 0                  | 1,100 |       |       |
| Sub-total  |     |  |  |  |  |  |  |    | 3,036   | 315  | 0     | 0    | 0    | 3,351              | 0   | 3,351              | 0                                     | 45                 | 0                      | 0        | 319              | 1,699                      | 768     | 0      | 520                           | 0                  |       | 3,351 |       |
| <u>ECT907743 Economic Competitiveness Data Mgmt System</u> |     |  |  |  |  |  |  |    |   |      |       |      |      |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |
| 0  | 22  | EDC Customer Relationship Mgmt Solution    |  |  |  |  |  | CW | S4  | 04   | 500   | 0    | 0    | 0                  | 0   | 500                | 0                                     | 500                | 0                      | 0        | 0                | 500                        | 0       | 0      | 0                             | 0                  | 500   |       |       |
| 0  | 23  | EDC Film Online Permitting-Implementation  |  |  |  |  |  | CW | S4  | 04   | 200   | 0    | 0    | 0                  | 0   | 200                | 0                                     | 200                | 0                      | 0        | 0                | 200                        | 0       | 0      | 0                             | 0                  | 200   |       |       |
| 0  | 26  | EDC Film Online Permitting-Implementation  |  |  |  |  |  | CW | S4  | 04   | 350   | 0    | 0    | 0                  | 0   | 350                | 0                                     | 350                | 0                      | 0        | 0                | 350                        | 0       | 0      | 0                             | 0                  | 350   |       |       |
| Sub-total  |     |  |  |  |  |  |  |    | 1,050   | 0    | 0     | 0    | 0    | 1,050              | 0   | 1,050              | 0                                     | 0                  | 0                      | 0        | 0                | 1,050                      | 0       | 0      | 0                             | 0                  | 0     |       | 1,050 |
| <u>ECT908153 2016 BIA Equal Share Funding</u>              |     |  |  |  |  |  |  |    |   |      |       |      |      |                    |   |                    |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |       |

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

#### Appendix 4 - 2017 Cash Flow and Future Year Commitments

| Economic Development and Culture                               |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
|--|----------------------------|--|------|-------|------|---|-------|------|------|------|-----------|-----------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|-------|
|  |                            |  |      |       |      | Current and Future Year Cash Flow Commitments |       |      |      |      |           |           | Current and Future Year Cash Flow Commitments Financed By |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
|  |                            |  |      |       |      |   |       |      |      |      | Total     | Total     | Total   | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |       |       |
| Sub-<br>Priority   | Project No.<br>SubProj No. | Project Name<br>Sub-project Name           | Ward | Stat. | Cat. | 2017  | 2018  | 2019 | 2020 | 2021 | 2017-2021 | 2022-2026 | 2017-2026   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| <u>ECT908153    2016 BIA Equal Share Funding</u>               |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 1  | 1                          | 2016 BIA Equal Share Funding               | CW   | S2    | 03   | 2,756   | 0     | 0    | 0    | 0    | 2,756     | 0         | 2,756   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 1,378   | 1,378  | 0                             | 0                  | 2,756 |       |
| Sub-total  |                            |  |      |       |      | 2,756   | 0     | 0    | 0    | 0    | 2,756     | 0         | 2,756   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 1,378   | 1,378  | 0                             | 0                  | 2,756 |       |
| <u>ECT908155    2016 Commercial Facade Improvement Program</u> |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 1  | 1                          | 2016 Commercial Facade Improvement Program | CW   | S2    | 04   | 300   | 0     | 0    | 0    | 0    | 300       | 0         | 300   | 0                                     | 0                  | 0                      | 0        | 0                | 300                        | 0       | 0      | 0                             | 0                  | 300   |       |
| Sub-total  |                            |  |      |       |      | 300   | 0     | 0    | 0    | 0    | 300       | 0         | 300   | 0                                     | 0                  | 0                      | 0        | 0                | 300                        | 0       | 0      | 0                             | 0                  | 300   |       |
| <u>ECT908318    2017 BIA Equal Share Funding</u>               |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 1  | 1                          | 2017 BIA Equal Share Funding               | CW   | S4    | 03   | 2,783   | 1,605 | 0    | 0    | 0    | 4,388     | 0         | 4,388   | 0                                     | 0                  | 0                      | 0        | 0                | 1,579                      | 0       | 2,006  | 803                           | 0                  | 4,388 |       |
| Sub-total  |                            |  |      |       |      | 2,783   | 1,605 | 0    | 0    | 0    | 4,388     | 0         | 4,388   | 0                                     | 0                  | 0                      | 0        | 0                | 1,579                      | 0       | 2,006  | 803                           | 0                  | 4,388 |       |
| <u>ECT908319    2017 BIA Financed Funding</u>                  |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 1  | 1                          | 2017 BIA Financed Funding                  | CW   | S4    | 03   | 2,448   | 0     | 0    | 0    | 0    | 2,448     | 0         | 2,448   | 0                                     | 0                  | 0                      | 0        | 0                | 448                        | 0       | 2,000  | 0                             | 0                  | 2,448 |       |
| Sub-total  |                            |  |      |       |      | 2,448   | 0     | 0    | 0    | 0    | 2,448     | 0         | 2,448   | 0                                     | 0                  | 0                      | 0        | 0                | 448                        | 0       | 2,000  | 0                             | 0                  | 2,448 |       |
| <u>ECT908320    2017 Commercial Facade Improvement Program</u> |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 2  | 1                          | 2017 Commercial Facade Improvement Program | CW   | S4    | 04   | 221   | 300   | 0    | 0    | 0    | 521       | 0         | 521   | 0                                     | 0                  | 0                      | 0        | 0                | 221                        | 0       | 0      | 300                           | 0                  | 521   |       |
| Sub-total  |                            |  |      |       |      | 221   | 300   | 0    | 0    | 0    | 521       | 0         | 521   | 0                                     | 0                  | 0                      | 0        | 0                | 221                        | 0       | 0      | 300                           | 0                  | 521   |       |
| <u>ECT908321    2017 Mural Program</u>                         |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 2  | 1                          | 2017 Mural Program                         | CW   | S4    | 04   | 50  | 0     | 0    | 0    | 0    | 50        | 0         | 50  | 0                                     | 0                  | 0                      | 0        | 0                | 50                         | 0       | 0      | 0                             | 0                  | 50    |       |
| Sub-total  |                            |  |      |       |      | 50  | 0     | 0    | 0    | 0    | 50        | 0         | 50  | 0                                     | 0                  | 0                      | 0        | 0                | 50                         | 0       | 0      | 0                             | 0                  | 50    |       |
| <u>ECT908404    2017 PAR St Lawrence Market Neighbourhood</u>  |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 0  | 1                          | 2017 PAR St Lawrence Market Neighbourhood  | 28   | S4    | 03   | 1,000   | 0     | 0    | 0    | 0    | 1,000     | 0         | 1,000   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 1,000   | 0      | 0                             | 0                  | 1,000 |       |
| Sub-total  |                            |  |      |       |      | 1,000   | 0     | 0    | 0    | 0    | 1,000     | 0         | 1,000   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 1,000   | 0      | 0                             | 0                  | 0     | 1,000 |
| <u>ECT908412    2017 PAR Hillcrest Village</u>                 |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 0  | 1                          | 2017 PAR Hillcrest Village                 | 21   | S4    | 03   | 50  | 0     | 0    | 0    | 0    | 50        | 0         | 50  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 50      | 0      | 0                             | 0                  | 50    |       |
| Sub-total  |                            |  |      |       |      | 50  | 0     | 0    | 0    | 0    | 50        | 0         | 50  | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 50      | 0      | 0                             | 0                  | 0     | 50    |
| <u>ECT908431    2017 PAR Bloor by the Park</u>                 |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |
| 0  | 1                          | 2017 PAR Bloor by the Park                 | 14   | S4    | 03   | 438   | 0     | 0    | 0    | 0    | 438       | 0         | 438   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 438     | 0      | 0                             | 0                  | 438   |       |
| Sub-total  |                            |  |      |       |      | 438   | 0     | 0    | 0    | 0    | 438       | 0         | 438   | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 438     | 0      | 0                             | 0                  | 0     | 438   |
| <u>ECT908432    2017 PAR Village of Islington</u>              |                            |  |      |       |      |   |       |      |      |      |           |           |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |       |       |

Report Phase 5 - Program 03 Economic Development and Culture Program Phase 5 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 4 - 2017 Cash Flow and Future Year Commitments****Economic Development and Culture**

| Sub- Project No. Project Name<br>PrioritySubProj No. Sub-project Name Ward Stat. Cat. |   |                               |  |  |  | Current and Future Year Cash Flow Commitments |        |       |      |      |                    |                    | Current and Future Year Cash Flow Commitments Financed By |                                       |                    |                        |          |                  |                            |         |        |                               |                    |   |        |    |
|---|---|-------------------------------|--|--|--|---|--------|-------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|--------|----|
|   |   |                               |  |  |  | 2017  | 2018   | 2019  | 2020 | 2021 | Total<br>2017-2021 | Total<br>2022-2026 | Total<br>2017-2026  | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |   |        |    |
| ECT908432 2017 PAR Village of Islington   |   |                               |  |  |  |   |        |       |      |      |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |   |        |    |
| 0   | 1 | 2017 PAR Village of Islington |  |  |  | 05  | S4     | 03    | 20   | 0    | 0                  | 0                  | 0   | 20                                    | 0                  | 20                     | 0        | 0                | 0                          | 0       | 0      | 20                            | 0                  | 0 | 0      | 20 |
| Sub-total   |   |                               |  |  |  |   | 20     | 0     | 0    | 0    | 0                  | 20                 | 0   | 20                                    | 0                  | 0                      | 0        | 0                | 0                          | 20      | 0      | 0                             | 0                  | 0 | 20     |    |
| ECT908445 2017 PAR Queen Street West  |   |                               |  |  |  |   |        |       |      |      |                    |                    |   |                                       |                    |                        |          |                  |                            |         |        |                               |                    |   |        |    |
| 0   | 1 | 2017 PAR Queen Street West    |  |  |  | 20  | S4     | 03    | 917  | 0    | 0                  | 0                  | 0   | 917                                   | 0                  | 917                    | 0        | 0                | 0                          | 0       | 917    | 0                             | 0                  | 0 | 917    |    |
| Sub-total   |   |                               |  |  |  |   | 917    | 0     | 0    | 0    | 0                  | 917                | 0   | 917                                   | 0                  | 0                      | 0        | 0                | 0                          | 917     | 0      | 0                             | 0                  | 0 | 917    |    |
| Total Program Expenditure   |   |                               |  |  |  |   | 27,687 | 3,648 | 0    | 0    | 0                  | 31,335             | 0   | 31,335                                | 0                  | 369                    | 0        | 292              | 2,114                      | 7,446   | 8,307  | 6,291                         | 6,516              | 0 | 31,335 |    |

Report Phase 5 - Program 03 Economic Development and Culture Program Phase 5 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2017 Cash Flow and Future Year Commitments

| Economic Development and Culture  |  |  |  |  |   |       |      |      |      |                    |                    |   |                                       |                    |                        |                     |                  |                            |         |        |                               |                    |  |  |
|---|--|--|--|--|---|-------|------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|---------------------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--|--|
| <div>Sub-Project No. Project Name</div> <div>Priority SubProj No. Sub-project Name</div> <div>Ward Stat. Cat.</div> |  |  |  |  | Current and Future Year Cash Flow Commitments and Estimates |       |      |      |      |                    |                    | Current and Future Year Cash Flow Commitments and Estimates Financed By |                                       |                    |                        |                     |                  |                            |         |        |                               |                    |  |  |
|   |  |  |  |  | 2017  | 2018  | 2019 | 2020 | 2021 | Total<br>2017-2021 | Total<br>2022-2026 | Total<br>2017-2026  | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserve<br>Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |  |  |
| Financed By:  |  |  |  |  |   |       |      |      |      |                    |                    |   |                                       |                    |                        |                     |                  |                            |         |        |                               |                    |  |  |
| Federal Subsidy   |  |  |  |  | 369   | 0     | 0    | 0    | 0    | 369                | 0                  | 369   | 0                                     | 369                | 0                      | 0                   | 0                | 0                          | 0       | 0      | 369                           |                    |  |  |
| Reserves (Ind. "XQ" Ref.)   |  |  |  |  | 292   | 0     | 0    | 0    | 0    | 292                | 0                  | 292   | 0                                     | 0                  | 0                      | 292                 | 0                | 0                          | 0       | 0      | 292                           |                    |  |  |
| Reserve Funds (Ind."XR" Ref.)   |  |  |  |  | 2,114   | 0     | 0    | 0    | 0    | 2,114              | 0                  | 2,114   | 0                                     | 0                  | 0                      | 0                   | 2,114            | 0                          | 0       | 0      | 2,114                         |                    |  |  |
| Capital from Current  |  |  |  |  | 7,446   | 0     | 0    | 0    | 0    | 7,446              | 0                  | 7,446   | 0                                     | 0                  | 0                      | 0                   | 7,446            | 0                          | 0       | 0      | 7,446                         |                    |  |  |
| Other1 (Internal)   |  |  |  |  | 7,307   | 1,000 | 0    | 0    | 0    | 8,307              | 0                  | 8,307   | 0                                     | 0                  | 0                      | 0                   | 0                | 8,307                      | 0       | 0      | 8,307                         |                    |  |  |
| Other2 (External)   |  |  |  |  | 5,489   | 802   | 0    | 0    | 0    | 6,291              | 0                  | 6,291   | 0                                     | 0                  | 0                      | 0                   | 0                | 0                          | 6,291   | 0      | 6,291                         |                    |  |  |
| Debt  |  |  |  |  | 4,670   | 1,846 | 0    | 0    | 0    | 6,516              | 0                  | 6,516   | 0                                     | 0                  | 0                      | 0                   | 0                | 0                          | 6,516   | 0      | 6,516                         |                    |  |  |
| Total Program Financing   |  |  |  |  | 27,687  | 3,648 | 0    | 0    | 0    | 31,335             | 0                  | 31,335  | 0                                     | 369                | 0                      | 292                 | 2,114            | 7,446                      | 8,307   | 6,291  | 6,516                         | 31,335             |  |  |

| Status Code | Description  |
|-------------|--|
| S2          | S2 Prior Year (With 2017 and/or Future Year Cashflow)                  |
| S3          | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost\Cashflow) |
| S4          | S4 New - Stand-Alone Project (Current Year Only)                       |
| S5          | S5 New (On-going or Phased Projects)                                   |

| Category Code | Description                             |
|---------------|---|
| 01            | Health and Safety C01                   |
| 02            | Legislated C02                          |
| 03            | State of Good Repair C03                |
| 04            | Service Improvement and Enhancement C04 |
| 05            | Growth Related C05                      |
| 06            | Reserved Category 1 C06                 |
| 07            | Reserved Category 2 C07                 |

## **Appendix 5**

### **2017 Capital Budget with Financing Detail**



## CITY OF TORONTO

### Appendix 5 - 2017 Capital Budget with Financing Detail

#### Economic Development and Culture

#### Sub-Project Summary

## Project/Financing

Priority Project Project Name

| Project/Financing |                  |  | Start Date | Completion Date | 2017<br>Cash Flow | Financing                         |                    |                      |          |                  |                            |         |         |      |                       |
|-------------------|------------------|--|------------|-----------------|-------------------|-----------------------------------|--------------------|----------------------|----------|------------------|----------------------------|---------|---------|------|-----------------------|
| Priority          | Project          | Project Name   |            |                 |                   | Provincial<br>Grants<br>Subsidies | Federal<br>Subsidy | Developmt<br>Charges | Reserves | Reserve<br>Funds | Capital<br>From<br>Current | Other 1 | Other 2 | Debt | Debt -<br>Recoverable |
| <u>0</u>          | <u>ECT908404</u> | <u>2017 PAR St Lawrence Market Neighbourhood</u>     |            |                 |                   |                                   |                    |                      |          |                  |                            |         |         |      |                       |
| 0                 | 1                | 2017 PAR St Lawrence Market Neighbourhood            | 01/01/2017 | 12/31/2017      | 1,000             | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 1,000   | 0       | 0    | 0                     |
|                   |                  | <b>Project Sub-total:</b>                            |            |                 | 1,000             | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 1,000   | 0       | 0    | 0                     |
| <u>0</u>          | <u>ECT908412</u> | <u>2017 PAR Hillcrest Village</u>                    |            |                 |                   |                                   |                    |                      |          |                  |                            |         |         |      |                       |
| 0                 | 1                | 2017 PAR Hillcrest Village                           | 01/01/2017 | 12/31/2017      | 50                | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 50      | 0       | 0    | 0                     |
|                   |                  | <b>Project Sub-total:</b>                            |            |                 | 50                | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 50      | 0       | 0    | 0                     |
| <u>0</u>          | <u>ECT908431</u> | <u>2017 PAR Bloor by the Park</u>                    |            |                 |                   |                                   |                    |                      |          |                  |                            |         |         |      |                       |
| 0                 | 1                | 2017 PAR Bloor by the Park                           | 01/01/2017 | 12/31/2017      | 438               | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 438     | 0       | 0    | 0                     |
|                   |                  | <b>Project Sub-total:</b>                            |            |                 | 438               | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 438     | 0       | 0    | 0                     |
| <u>0</u>          | <u>ECT908432</u> | <u>2017 PAR Village of Islington</u>                 |            |                 |                   |                                   |                    |                      |          |                  |                            |         |         |      |                       |
| 0                 | 1                | 2017 PAR Village of Islington                        | 01/01/2017 | 12/31/2017      | 20                | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 20      | 0       | 0    | 0                     |
|                   |                  | <b>Project Sub-total:</b>                            |            |                 | 20                | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 20      | 0       | 0    | 0                     |
| <u>0</u>          | <u>ECT908445</u> | <u>2017 PAR Queen Street West</u>                    |            |                 |                   |                                   |                    |                      |          |                  |                            |         |         |      |                       |
| 0                 | 1                | 2017 PAR Queen Street West                           | 01/01/2017 | 12/31/2017      | 917               | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 917     | 0       | 0    | 0                     |
|                   |                  | <b>Project Sub-total:</b>                            |            |                 | 917               | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 917     | 0       | 0    | 0                     |
| <u>1</u>          | <u>ACH000012</u> | <u>Restoration/Preservation of Heritage Elements</u> |            |                 |                   |                                   |                    |                      |          |                  |                            |         |         |      |                       |
| 0                 |                  | 183 Outdoor Public Art - Jacob's Ladder              | 10/08/2015 | 12/31/2016      | 70                | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 70      | 0       | 0    | 0                     |
| 0                 |                  | 184 Canada 150 Outdoor Public Art Stanley Gates      | 01/01/2016 | 12/31/2016      | 100               | 0                                 | 34                 | 0                    | 0        | 0                | 0                          | 66      | 0       | 0    | 0                     |
| 1                 |                  | 172 Casa Loma Exterior Restoration-2016              | 01/01/2016 | 12/31/2017      | 1,397             | 0                                 | 0                  | 0                    | 0        | 544              | 0                          | 0       | 507     | 346  | 0                     |
| 1                 |                  | 192 Casa Loma Exterior Restoration-2017              | 01/01/2017 | 12/31/2017      | 1,300             | 0                                 | 0                  | 0                    | 0        | 1,124            | 0                          | 0       | 0       | 176  | 0                     |
| 1                 |                  | 196 Windfields Estate - Water Service-2017           | 01/01/2020 | 12/31/2026      | 150               | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 0       | 0       | 150  | 0                     |
| 1                 |                  | 198 Canada 150 Goulding Massey Estate-2017&18        | 01/01/2017 | 12/31/2018      | 198               | 0                                 | 66                 | 0                    | 0        | 0                | 132                        | 0       | 0       | 0    | 0                     |
| 1                 |                  | 199 Lambton House - Foundations-2017                 | 01/01/2017 | 12/31/2017      | 200               | 0                                 | 0                  | 0                    | 0        | 0                | 200                        | 0       | 0       | 0    | 0                     |
| 2                 |                  | 187 Outdoor Public Art - Sundial Folly-2017          | 01/01/2017 | 12/31/2017      | 240               | 0                                 | 0                  | 0                    | 0        | 0                | 180                        | 60      | 0       | 0    | 0                     |
| 2                 |                  | 188 Zion Church - Roof-2017                          | 01/01/2017 | 12/31/2017      | 200               | 0                                 | 0                  | 0                    | 0        | 0                | 200                        | 0       | 0       | 0    | 0                     |
| 2                 |                  | 191 Gibson House-2017                                | 01/01/2017 | 12/31/2017      | 99                | 0                                 | 0                  | 0                    | 0        | 0                | 99                         | 0       | 0       | 0    | 0                     |
| 2                 |                  | 193 Preventive Maintenance-2017                      | 01/01/2017 | 12/31/2017      | 250               | 0                                 | 0                  | 0                    | 0        | 0                | 250                        | 0       | 0       | 0    | 0                     |
| 2                 |                  | 194 Outdoor Public Art Maintenance-2017              | 01/01/2017 | 12/31/2017      | 50                | 0                                 | 0                  | 0                    | 0        | 0                | 50                         | 0       | 0       | 0    | 0                     |
| 2                 |                  | 195 Fort York Restoration-2017                       | 01/01/2017 | 12/31/2017      | 380               | 0                                 | 0                  | 0                    | 0        | 0                | 380                        | 0       | 0       | 0    | 0                     |
| 2                 |                  | 197 Spadina Restoration - Windows-2017               | 01/01/2017 | 12/31/2017      | 250               | 0                                 | 0                  | 0                    | 0        | 0                | 250                        | 0       | 0       | 0    | 0                     |
| 2                 |                  | 200 Heritage Landscape Features-2017                 | 01/01/2017 | 12/31/2017      | 50                | 0                                 | 0                  | 0                    | 0        | 0                | 50                         | 0       | 0       | 0    | 0                     |
| 3                 |                  | 190 Mackenzie House Restoration-2017                 | 01/01/2017 | 12/31/2017      | 120               | 0                                 | 0                  | 0                    | 0        | 0                | 120                        | 0       | 0       | 0    | 0                     |
| 4                 |                  | 168 Fort York Restoration -2015                      | 01/01/2015 | 12/31/2016      | 140               | 0                                 | 0                  | 0                    | 0        | 0                | 0                          | 140     | 0       | 0    | 0                     |



## CITY OF TORONTO

## Appendix 5 - 2017 Capital Budget with Financing Detail

## Economic Development and Culture

## Sub-Project Summary

| Project/Financing  |           | Start Date                                    | Completion Date       | 2017         | Financing |                             |                 |                   |          |               |                      |         |         |      |
|--------------------|-----------|---|-----------------------|--------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|------|
| Priority           | Project   |   |                       | Project Name | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt |
| 1                  | ACH000012 | Restoration/Preservation of Heritage Elements |                       |              |           |                             |                 |                   |          |               |                      |         |         |      |
| 6                  | 170       | Goulding Massey Estate-2015                   | 01/01/2015 12/31/2016 | 196          | 0         | 0                           | 0               | 0                 | 0        | 0             | 96                   | 0       | 100     | 0    |
| 11                 | 173       | Preventive Maintenance-2016                   | 01/01/2016 12/31/2016 | 95           | 0         | 0                           | 0               | 0                 | 0        | 0             | 95                   | 0       | 0       | 0    |
| 18                 | 181       | Heritage Landscape Features-2016              | 01/01/2016 12/31/2016 | 175          | 0         | 0                           | 0               | 0                 | 0        | 0             | 175                  | 0       | 0       | 0    |
| 19                 | 178       | Colborne Lodge Restoration-2016               | 01/01/2016 12/31/2016 | 154          | 0         | 0                           | 0               | 0                 | 0        | 0             | 154                  | 0       | 0       | 0    |
| 20                 | 179       | Lambton House-2016                            | 01/01/2016 12/31/2017 | 166          | 0         | 0                           | 0               | 0                 | 0        | 0             | 166                  | 0       | 0       | 0    |
| 22                 | 177       | Mackenzie House Restoration-2016              | 01/01/2016 12/31/2016 | 148          | 0         | 0                           | 0               | 0                 | 0        | 0             | 148                  | 0       | 0       | 0    |
| 26                 | 167       | Outdoor Public Art -2015                      | 01/01/2015 12/31/2016 | 239          | 0         | 0                           | 0               | 0                 | 0        | 0             | 239                  | 0       | 0       | 0    |
| Project Sub-total: |           |   |                       | 6,367        | 0         | 100                         | 0               | 0                 | 1,668    | 1,911         | 1,409                | 507     | 772     | 0    |
| 1                  | ECT907743 | Economic Competitiveness Data Mgmt System     |                       |              |           |                             |                 |                   |          |               |                      |         |         |      |
| 0                  | 22        | EDC Customer Relationship Mgmt Solution       | 01/01/2017 12/31/2017 | 500          | 0         | 0                           | 0               | 0                 | 0        | 500           | 0                    | 0       | 0       | 0    |
| 0                  | 23        | EDC Film Online Permitting-Implementation     | 01/01/2017 12/31/2017 | 200          | 0         | 0                           | 0               | 0                 | 0        | 200           | 0                    | 0       | 0       | 0    |
| 0                  | 26        | EDC Film Online Permitting-Implementation     | 01/01/2017 12/31/2017 | 350          | 0         | 0                           | 0               | 0                 | 0        | 350           | 0                    | 0       | 0       | 0    |
| Project Sub-total: |           |   |                       | 1,050        | 0         | 0                           | 0               | 0                 | 0        | 1,050         | 0                    | 0       | 0       | 0    |
| 1                  | ECT908153 | 2016 BIA Equal Share Funding                  |                       |              |           |                             |                 |                   |          |               |                      |         |         |      |
| 1                  | 1         | 2016 BIA Equal Share Funding                  | 01/01/2016 12/31/2017 | 2,756        | 0         | 0                           | 0               | 0                 | 0        | 0             | 1,378                | 1,378   | 0       | 0    |
| Project Sub-total: |           |   |                       | 2,756        | 0         | 0                           | 0               | 0                 | 0        | 0             | 1,378                | 1,378   | 0       | 0    |
| 1                  | ECT908318 | 2017 BIA Equal Share Funding                  |                       |              |           |                             |                 |                   |          |               |                      |         |         |      |
| 1                  | 1         | 2017 BIA Equal Share Funding                  | 01/01/2017 12/31/2017 | 2,783        | 0         | 0                           | 0               | 0                 | 0        | 1,579         | 0                    | 1,204   | 0       | 0    |
| Project Sub-total: |           |   |                       | 2,783        | 0         | 0                           | 0               | 0                 | 0        | 1,579         | 0                    | 1,204   | 0       | 0    |
| 1                  | ECT908319 | 2017 BIA Financed Funding                     |                       |              |           |                             |                 |                   |          |               |                      |         |         |      |
| 1                  | 1         | 2017 BIA Financed Funding                     | 01/01/2017 12/31/2017 | 2,448        | 0         | 0                           | 0               | 0                 | 0        | 448           | 0                    | 2,000   | 0       | 0    |
| Project Sub-total: |           |   |                       | 2,448        | 0         | 0                           | 0               | 0                 | 0        | 448           | 0                    | 2,000   | 0       | 0    |
| 2                  | ACH000016 | Major Maintenance                             |                       |              |           |                             |                 |                   |          |               |                      |         |         |      |
| 1                  | 94        | St Lawrence Centre Roof-2015                  | 01/01/2015 12/31/2016 | 545          | 0         | 0                           | 0               | 0                 | 0        | 0             | 545                  | 0       | 0       | 0    |
| 1                  | 98        | Berkeley Theatre- Capital Maintenance-2016    | 01/01/2016 12/31/2017 | 100          | 0         | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 100     | 0    |
| 1                  | 100       | Berkeley Theatre- Capital Maintenance-2017    | 01/01/2017 12/31/2017 | 500          | 0         | 0                           | 0               | 0                 | 0        | 500           | 0                    | 0       | 0       | 0    |
| 1                  | 102       | Neilson Park - Electrical-2017                | 01/01/2017 12/31/2017 | 150          | 0         | 45                          | 0               | 0                 | 0        | 0             | 0                    | 0       | 105     | 0    |
| 1                  | 103       | St. Lawrence Centre - Roof                    | 01/01/2017 12/31/2017 | 1,100        | 0         | 0                           | 0               | 0                 | 0        | 1,100         | 0                    | 0       | 0       | 0    |
| 2                  | 101       | Theatre Passe Muraille -2017                  | 01/01/2017 12/31/2017 | 99           | 0         | 0                           | 0               | 0                 | 0        | 99            | 0                    | 0       | 0       | 0    |
| 4                  | 66        | John St. Roundhouse Museu 2010-CF             | 01/01/2011 12/31/2016 | 269          | 0         | 0                           | 0               | 0                 | 269      | 0             | 0                    | 0       | 0       | 0    |
| 15                 | 97        | Theatre Passe Muraille-2016                   | 01/01/2016 12/31/2016 | 199          | 0         | 0                           | 0               | 0                 | 50       | 0             | 149                  | 0       | 0       | 0    |





**CITY OF TORONTO**

## Appendix 5 - 2017 Capital Budget with Financing Detail

## Economic Development and Culture

### Sub-Project Summary

| Project/Financing  |         |  |            |                 | 2017      | Financing                   |                 |                   |          |               |                      |         |         |       |                    |
|--|---------|--|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|-------|--------------------|
| Priority   | Project | Project Name                                       | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt  | Debt - Recoverable |
| <b>2    <u>ACH000016    Major Maintenance</u></b>                          |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 21   | 96      | Legislated Mechanical & Electrical-2016            | 01/01/2016 | 12/31/2016      | 74        | 0                           | 0               | 0                 | 0        | 0             | 0                    | 74      | 0       | 0     | 0                  |
| <b>Project Sub-total:</b>  |         |  |            |                 | 3,036     | 0                           | 45              | 0                 | 0        | 319           | 1,699                | 768     | 0       | 205   | 0                  |
| <b>2    <u>ECT908155    2016 Commercial Facade Improvement Program</u></b> |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 1  | 1       | 2016 Commercial Facade Improvement Program         | 01/01/2016 | 12/31/2017      | 300       | 0                           | 0               | 0                 | 0        | 0             | 300                  | 0       | 0       | 0     | 0                  |
| <b>Project Sub-total:</b>  |         |  |            |                 | 300       | 0                           | 0               | 0                 | 0        | 0             | 300                  | 0       | 0       | 0     | 0                  |
| <b>2    <u>ECT908320    2017 Commercial Facade Improvement Program</u></b> |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 2  | 1       | 2017 Commercial Facade Improvement Program         | 01/01/2017 | 12/31/2018      | 221       | 0                           | 0               | 0                 | 0        | 0             | 221                  | 0       | 0       | 0     | 0                  |
| <b>Project Sub-total:</b>  |         |  |            |                 | 221       | 0                           | 0               | 0                 | 0        | 0             | 221                  | 0       | 0       | 0     | 0                  |
| <b>2    <u>ECT908321    2017 Mural Program</u></b>                         |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 2  | 1       | 2017 Mural Program                                 | 01/01/2017 | 12/31/2017      | 50        | 0                           | 0               | 0                 | 0        | 0             | 50                   | 0       | 0       | 0     | 0                  |
| <b>Project Sub-total:</b>  |         |  |            |                 | 50        | 0                           | 0               | 0                 | 0        | 0             | 50                   | 0       | 0       | 0     | 0                  |
| <b>3    <u>ACH000011    Service Enhancement</u></b>                        |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 0  | 67      | Canada 150 Fort York Liquid Landscape              | 01/01/2015 | 12/31/2015      | 600       | 0                           | 200             | 0                 | 0        | 0             | 0                    | 0       | 400     | 0     | 0                  |
| 0  | 68      | Fort York Visitor Centre                           | 01/01/2016 | 12/31/2016      | 162       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 162     | 0       | 0     | 0                  |
| 0  | 70      | Fort York Landscape-2017&18                        | 01/01/2017 | 12/31/2017      | 240       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 240   | 0                  |
| 1  | 62      | Montgomery's Inn Circulation-2016                  | 01/01/2016 | 12/31/2017      | 536       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 536   | 0                  |
| 1  | 71      | Montgomery's Inn Circulation-2017                  | 01/01/2017 | 12/31/2017      | 795       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 795   | 0                  |
| 2  | 69      | John St Roundhouse Machine Shop-2017               | 01/01/2017 | 12/31/2017      | 406       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 406   | 0                  |
| 2  | 72      | Cedar Ridge Studio Improvements-2017&18            | 01/01/2017 | 12/31/2018      | 198       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 198   | 0                  |
| 3  | 29      | Todmorden Mills Brewery Papermill-2015             | 01/01/2015 | 12/31/2016      | 220       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 220   | 0                  |
| 14   | 31      | Canada 150 Assembly Hall Seating                   | 01/01/2016 | 12/31/2017      | 81        | 0                           | 24              | 0                 | 0        | 0             | 0                    | 57      | 0       | 0     | 0                  |
| 16   | 64      | Fort York Landscape-2016                           | 01/01/2016 | 12/31/2016      | 127       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 127     | 0       | 0     | 0                  |
| <b>Project Sub-total:</b>  |         |  |            |                 | 3,365     | 0                           | 224             | 0                 | 0        | 0             | 0                    | 346     | 400     | 2,395 | 0                  |
| <b>3    <u>ACH000015    Collections Care</u></b>                           |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 2  | 29      | Large Artifact Care-2017                           | 01/01/2017 | 12/31/2017      | 88        | 0                           | 0               | 0                 | 0        | 0             | 88                   | 0       | 0       | 0     | 0                  |
| <b>Project Sub-total:</b>  |         |  |            |                 | 88        | 0                           | 0               | 0                 | 0        | 0             | 88                   | 0       | 0       | 0     | 0                  |
| <b>5    <u>ACH000010    Cultural Infrastructure Development</u></b>        |         |  |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 0  | 81      | Prince Edward Viaduct Illumination - Luminous Veil | 01/01/2014 | 12/31/2014      | 27        | 0                           | 0               | 0                 | 0        | 27            | 0                    | 0       | 0       | 0     | 0                  |
| 0  | 90      | Public Art -Scarborough Centre 2016                | 01/29/2016 | 12/31/2016      | 150       | 0                           | 0               | 0                 | 150      | 0             | 0                    | 0       | 0       | 0     | 0                  |
| 0  | 93      | Public Art - TTC Leslie Barns                      | 09/01/2016 | 12/31/2018      | 712       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 52      | 0       | 660   | 0                  |
| 1  | 91      | Guild Revitalization-2017                          | 01/01/2017 | 12/31/2017      | 100       | 0                           | 0               | 0                 | 0        | 100           | 0                    | 0       | 0       | 0     | 0                  |
| 2  | 83      | The Guild Revitalize Project-2015                  | 01/01/2015 | 12/31/2016      | 500       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 0       | 0       | 500   | 0                  |

(Phase 5) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



**CITY OF TORONTO**  
**Appendix 5 - 2017 Capital Budget with Financing Detail**  
**Economic Development and Culture**  
**Sub-Project Summary**

| Project/Financing  |           |   |            |                 | 2017      | Financing                   |                 |                   |          |               |                      |         |         |       |                    |
|--------------------|-----------|---|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|-------|--------------------|
| Priority           | Project   | Project Name                                | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt  | Debt - Recoverable |
| 5                  | ACH000010 | Cultural Infrastructure Development         |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 2                  | 92        | Public Art Development 11 Wellesley-2017&18 | 01/01/2017 | 12/31/2017      | 500       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 500     | 0       | 0     | 0                  |
| 5                  | 84        | Cloverhill Park-2015                        | 01/01/2015 | 12/31/2016      | 179       | 0                           | 0               | 0                 | 0        | 0             | 0                    | 179     | 0       | 0     | 0                  |
| 10                 | 77        | Public Art Development Dundas-Islington     | 01/01/2014 | 12/31/2015      | 258       | 0                           | 0               | 0                 | 142      | 0             | 0                    | 116     | 0       | 0     | 0                  |
| Project Sub-total: |           |   |            |                 | 2,426     | 0                           | 0               | 0                 | 292      | 127           | 0                    | 847     | 0       | 1,160 | 0                  |
| 6                  | ACH000013 | Refurbishment and Rehabilitation            |            |                 |           |                             |                 |                   |          |               |                      |         |         |       |                    |
| 1                  | 45        | Montgomery's Inn Interiors-2016             | 01/01/2016 | 12/31/2017      | 188       | 0                           | 0               | 0                 | 0        | 0             | 50                   | 0       | 0       | 138   | 0                  |
| 3                  | 47        | Museum Interiors Planning-2017              | 01/01/2017 | 12/31/2017      | 50        | 0                           | 0               | 0                 | 0        | 0             | 50                   | 0       | 0       | 0     | 0                  |
| 7                  | 43        | Montgomery's Inn Interiors-2015             | 01/01/2015 | 12/31/2016      | 50        | 0                           | 0               | 0                 | 0        | 0             | 0                    | 50      | 0       | 0     | 0                  |
| 26                 | 17        | Fort York Interiors-2016                    | 01/01/2016 | 12/31/2016      | 84        | 0                           | 0               | 0                 | 0        | 0             | 0                    | 84      | 0       | 0     | 0                  |
| Project Sub-total: |           |   |            |                 | 372       | 0                           | 0               | 0                 | 0        | 0             | 100                  | 134     | 0       | 138   | 0                  |
| Program Total:     |           |   |            |                 | 27,687    | 0                           | 369             | 0                 | 292      | 2,114         | 7,446                | 7,307   | 5,489   | 4,670 | 0                  |

| Status Code | Description  |
|-------------|--|
| S2          | S2 Prior Year (With 2017 and/or Future Year Cashflow)                  |
| S3          | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost\Cashflow) |
| S4          | S4 New - Stand-Alone Project (Current Year Only)                       |
| S5          | S5 New (On-going or Phased Projects)                                   |

| Category Code | Description                             |
|---------------|---|
| 01            | Health and Safety C01                   |
| 02            | Legislated C02                          |
| 03            | State of Good Repair C03                |
| 04            | Service Improvement and Enhancement C04 |
| 05            | Growth Related C05                      |
| 06            | Reserved Category 1 C06                 |
| 07            | Reserved Category 2 C07                 |

## Appendix 6

## Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific  
(\$000s)

| Reserve / Reserve Fund Name            | Project / SubProject Name and Number  | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) |           |           |           |           |           |           |           |           |           |          | 2017 - 2026 Total Contributions / (Withdrawals) |
|--|---------------------------------------|--|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|---|
|  |                                       |  | 2017 Budget                   | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan |          |   |
| Casa Loma Capital                      | Beginning Balance                     | 829                                    | 829                           | 161       | 18        | (333)     | (833)     | (1,333)   | (2,333)   | (6,583)   | (7,833)   | (9,148)   |          |   |
| Maintenance Reserve Fund (XR1501)      | Withdrawals (-)                       |  |                               |           |           |           |           |           |           |           |           |           |          |   |
|  | Casa Loma Exterior Restoration - FY   |  |                               | (1,143)   | (1,350)   | (1,500)   | (1,500)   | (2,000)   | (5,250)   | (2,250)   | (2,315)   | (2,385)   | (19,693) |   |
|  | Casa Loma Exterior Restoration - 2016 |  | (544)                         |           |           |           |           |           |           |           |           |           | (544)    |   |
|  | Casa Loma Exterior Restoration - 2017 |  | (1,124)                       |           |           |           |           |           |           |           |           |           | (1,124)  |   |
|  | Total Withdrawals                     |  | (1,668)                       | (1,143)   | (1,350)   | (1,500)   | (1,500)   | (2,000)   | (5,250)   | (2,250)   | (2,315)   | (2,385)   | (21,361) |   |
|  | Contributions (+)                     |  | 1,000                         | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 10,000   |   |
|  | Total Contributions                   |  | 1,000                         | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 1,000     | 10,000   |   |
| Total Reserve Fund Balance at Year-End |                                       | 829                                    | 161                           | 18        | (333)     | (833)     | (1,333)   | (2,333)   | (6,583)   | (7,833)   | (9,148)   | (10,533)  | (11,361) |   |

\* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name                          | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) |           |           |           |           |           |           |           |           |           |       | 2017 - 2026 Total Contributions / (Withdrawals) |
|--|--------------------------------------|--|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------|---|
|  |                                      |  | 2017 Budget                   | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan |       |   |
| 16 Ryerson Capital Maintenance Reserve Fund (XR3213) | Beginning Balance                    | 228                                    | 228                           | 248       | 268       | 261       | 261       | 261       | 261       | 211       | 211       | 211       |       |   |
|  | Withdrawals (-)                      |  |                               |           |           |           |           |           |           |           |           |           |       |   |
|  | <i>Theatre Passe Muraille - FY</i>   |  |                               |           | (27)      |           |           |           | (50)      |           |           | (50)      | (127) |   |
|  | <b>Total Withdrawals</b>             |  |                               |           | (27)      |           |           |           | (50)      |           |           | (50)      | (127) |   |
|  | Contributions (+)                    |  | 20                            | 20        | 20        |           |           |           |           |           |           |           |       |   |
|  | <b>Total Contributions</b>           |  | 20                            | 20        | 20        |           |           |           |           |           |           |           |       |   |
| Total Reserve Fund Balance at Year-End               |                                      | 228                                    | 248                           | 268       | 261       | 261       | 261       | 261       | 211       | 211       | 211       | 161       | (127) |   |

\* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name            | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) |           |           |           |           |           |           |           |           |           |   |
|--|--------------------------------------|--|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|
|  |                                      |  | 2017 Budget                   | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | 2017 - 2026 Total Contributions / (Withdrawals) |
| Heritage Reserve Fund (XR1019)         | Beginning Balance                    | 33                                     | 33                            | 33        | 33        | 33        | 33        | (17)      | (17)      | (17)      | (17)      | (17)      |   |
|  | Withdrawals (-)                      |  |                               |           |           |           |           |           |           |           |           |           |   |
|  | <i>Young People's Theatre</i>        |  |                               |           |           |           | (50)      |           |           |           |           |           | (50)  |
|  | Total Withdrawals                    |  |                               |           |           |           | (50)      |           |           |           |           |           | (50)  |
|  | Contributions (+)                    |  |                               |           |           |           |           |           |           |           |           |           |   |
|  | Total Contributions                  |  |                               |           |           |           |           |           |           |           |           |           |   |
| Total Reserve Fund Balance at Year-End |                                      | 33                                     | 33                            | 33        | 33        | 33        | (17)      | (17)      | (17)      | (17)      | (17)      | (17)      | (50)  |

\* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name            | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) |           |           |           |           |           |           |           |           |           |       | 2017 - 2026 Total Contributions / (Withdrawals) |
|--|--------------------------------------|--|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------|---|
|  |                                      |  | 2017 Budget                   | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan |       |   |
| Guild Inn (XR3002)                     | Beginning Balance                    | 105                                    | 105                           | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         |       |   |
|  | Withdrawals (-)                      |  |                               |           |           |           |           |           |           |           |           |           |       |   |
|  | <i>Guild Revitalization - 2017</i>   |  | (100)                         |           |           |           |           |           |           |           |           |           | (100) |   |
|  | <b>Total Withdrawals</b>             |  | (100)                         |           |           |           |           |           |           |           |           |           | (100) |   |
|  | Contributions (+)                    |  |                               |           |           |           |           |           |           |           |           |           |       |   |
|  | <b>Total Contributions</b>           |  |                               |           |           |           |           |           |           |           |           |           |       |   |
| Total Reserve Fund Balance at Year-End |                                      | 105                                    | 5                             | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         | 5         | (100) |   |

\* Based on the 2016 Q3 Variance Report

### Reserve / Reserve Fund Review - Other (\$000s)

| Reserve / Reserve Fund Name   | Project / SubProject Name and Number    | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) |           |           |           |           |           |           |           |           |           | 2017 - 2026 Total Contributions / (Withdrawals) |
|---|---|--|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|
|   |   |  | 2017 Budget                   | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan |   |
| Land Acquisition - Parks, Forestry and Recreation Reserve Fund (XR1214) | Beginning Balance                       | 1,013                                  | 1,013                         | 1,013     | 1,013     | 813       | 813       | 813       | 813       | 813       | 813       | 813       |   |
|   | Withdrawals (-)                         |  |                               |           |           |           |           |           |           |           |           |           |   |
|   | <i>John St. Roundhouse Machine Shop</i> |  |                               |           | (200)     |           |           |           |           |           |           |           | (200)   |
|   | Total Withdrawals                       |  |                               |           | (200)     |           |           |           |           |           |           |           | (200)   |
|   | Contributions (+)                       |  |                               |           |           |           |           |           |           |           |           |           |   |
|   | Total Contributions                     |  |                               |           |           |           |           |           |           |           |           |           |   |
| Other Program/Agency Net Withdrawals (-) and Contributions (+)          |   |  |                               |           |           |           |           |           |           |           |           |           |   |
| Total Reserve Fund Balance at Year-End                                  |   | 1,013                                  | 1,013                         | 1,013     | 813       | 813       | 813       | 813       | 813       | 813       | 813       | 813       | (200)   |

\* Based on the 2016 Q3 Variance Report