# Toronto 2016 BUDGET

#### **OPERATING PROGRAM SUMMARY**



# Parks, Forestry and Recreation

#### **2016 OPERATING BUDGET OVERVIEW**

Parks, Forestry and Recreation provides a wide variety of leisure and recreation opportunities that include all Toronto residents while operating and maintaining parks, playing fields, playgrounds, recreation centres and amenities, along with trails, forests, meadows, marshes, and ravines.

#### 2016 Budget Highlights

The total cost to deliver these services to Toronto residents is \$448.599 million gross and \$314.395 million net as shown below:

	2015 Approved							
(in \$000's)	Budget	2016 Budget	\$	%				
Gross Expenditures	438,176.5	448,599.2	10,422.8	2.4%				
Gross Revenues	129,966.8	134,204.3	4,237.5	3.3%				
Net Expenditures	308,209.7	314,394.9	6,185.3	2.0%				

For 2016, Parks, Forestry and Recreation faced pressures mainly due to impacts from 2015 approved new service investments, prior year impacts from the opening of new recreation facilities, operating impacts of capital, progression pay and economic factors. Through base reductions and revenue adjustments of \$7.150 million, Parks, Forestry and Recreation was able to partially offset pressures to \$6.185 million net, reflecting a 2.0% increase over the 2015 Net Operating Budget.

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#### Overview

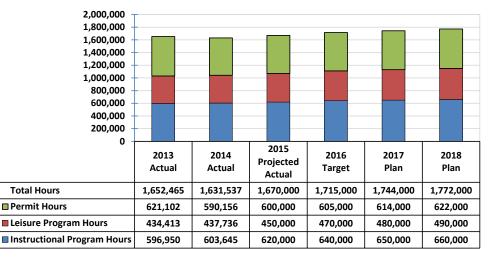
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- 1.1 million hours of Instructional and Leisure Drop-in Recreation programs with 9.3 million participant visits.
- 4,400 Ha of maintained parkland with 1.4 million booked permit hours.
- 8 Blue Flag beaches.
- 16,000 Toronto Island ferry trips carrying 1.2 million passengers.
- 450,000 Urban Forestry work orders and 105,000 trees to be planted in 2016.
- 800,000 permit bookings and program registrations.

#### Trends

 Recreation service hours are increasing by 23,050 hours or 3.9% from 2013 to 2015 as a result of new major recreation facilities in 2014 and 2015. Future year hours are projected to increase to 1.7 million due to growth from new facilities. Parks, Forestry and Recreation offers a diverse range of leisure and recreation programming while operating and maintaining its physical and natural assets. The 2016 Operating Budget will enable the Program to:

- Deliver instructional and drop-in recreation programs for all ages that teach a new skill or improve the competency level in a variety of activities including swimming, skating, summer and holiday camps, fitness, sports and arts.
- Provide self-directed recreational opportunities through permits for recreational facilities such as ice rinks, facilities, parks and sports fields to individuals and community groups.
- Provide clean, safe and well-maintained green space, park amenities and beaches.
- Manage and maintain natural areas through restoration and preservation activities.
- Operate two animal attractions in the City of Toronto.
- Provide transportation services to Toronto Island Park through Ferry Operations.
- Maintain in a state of good repair and enhance the urban forest asset through investment in new trees, protection and maintenance of the existing asset, and planning for the future.
- Undertake a Business Transformation project in recreation and permit management to review existing business processes and organizational structure for permitting as well as a technology solution.
- Over the next two years Parks, Forestry and Recreation will be participating in the development of key policies to guide parks system enhancement, including the TOcore study with City Planning, Parkland Acquisition Strategy and Parks and Recreation Facilities Master Plan.

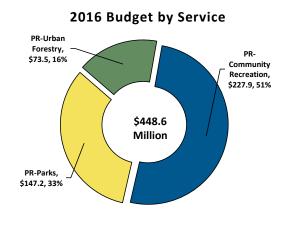


#### **Recreation Service Hours**

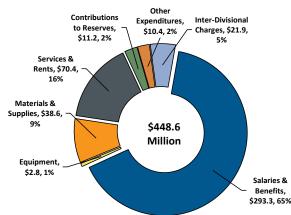
Parks, Forestry and Recreation

Where the money goes:

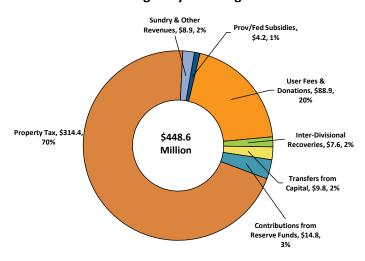
#### 2016 Operating Budget Expenses & Funding



#### 2016 Budget by Expenditure Category



#### Where the money comes from: 2016 Budget by Funding Source



#### **Our Key Issues & Priority Actions**

- The 2013-2017 Recreation Service Plan is focused on increasing participation, reducing financial barriers, ensuring equitable access and improving program and service quality.
  - ✓ The 2016 Operating Budget includes the annualized cost of \$0.778 million net to continue implementing the recreation service plan initiative of Community Centres Where Programs are Free.
  - ✓ The budget also includes \$0.211 million new and enhanced funding to continue implementing the Swim to Survive Program Expansion.
- Urban Forestry continues to address the Emerald Ash Borer (EAB) infestation until 2019 while maintaining core service levels.
  - ✓ \$14.2 million for Year 6 of the EAB Plan and \$8.1 million of funding for the Urban Forestry Service Plan will be available in 2016

#### 2016 Operating Budget Highlights

- The 2016 Operating Budget for Parks, Forestry and Recreation of \$445.638 million in gross expenditures provides funding for three services, Community Recreation, Parks and Urban Forestry.
- The Program has reduced significant pressures from the annualized impacts for new and enhanced service priorities approved in 2015 and the operating impacts of new parks and recreation facilities by:
  - ✓ The identification of sustainable, on-going savings including line by line reductions (\$2.452 million)
  - ✓ Continuous improvement initiatives that result in efficiency savings (\$0.398 million).
  - The Program has achieved a below inflation increase without impacting on Council approved Service Levels.

## **Council Approved Budget**

City Council approved the following recommendations:

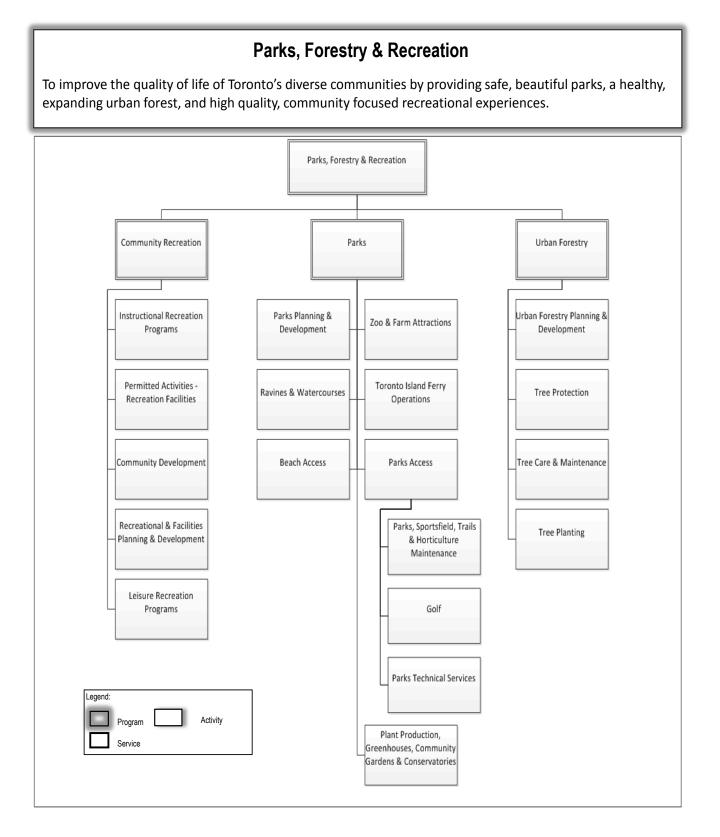
1. City Council approve the 2016 Operating Budget for Parks, Forestry and Recreation of \$448.599 million gross, \$314.395 million net for the following services:

	Gross	Net
<u>Service:</u>	<u>(\$000s)</u>	<u>(\$000s)</u>
Community Recreation:	227,913.9	153,918.5
Parks :	147,184.7	117,978.0
Urban Forestry:	73,500.6	42,498.5
Total Program Budget	448,599.2	314,394.9

- City Council approve the 2016 service levels for Parks, Forestry and Recreation as outlined on pages 21, 22, 31, 32 and 39 of this report, and associated staff complement of 4,613.2 FTEs;
- 3. City Council approve the 2016 new user fees, technical adjustments to user fees, market rate user fee changes, rationalized user fees, and other fee changes for Parks, Forestry and Recreation identified in Appendix 7 for inclusion in the Municipal Code Chapter 441 "Fees and Charges".
- 4. City Council direct Parks, Forestry and Recreation to complete the full cost recovery analysis of all user fees over the next 2 years to include both the direct and indirect operating costs, including capital replacement costs as follows: Urban Forestry user fee analysis to be completed in time for the 2017 Budget process; Parks and Recreation permits and Community Recreation registered program user fees in time for the 2018 Budget process.
- 5. City Council direct the General Manager, Parks, Forestry and Recreation to continue with the review all future impacts of capital projects on operating budgets and consider strategies to mitigate future operating budget impacts and provide revised estimates for the 2017 cycle.
- 6. City Council direct the General Manager, Parks, Forestry and Recreation to report to the Parks and Environment Committee on how funds collected for replacement tree planting under the City's Private Tree By-law can be used to increase tree planting on private lands.

# Part I: 2016 – 2018 Service Overview and Plan

## **Program Map**



## **Purpose Statements**

#### **Purpose Statements**

#### Community Recreation:

- · Deliver recreation programs and services that are innovative, high quality, accessible, equitable and create a sense of belonging.
- Provide programs and services that are locally responsive while
- enhancing the consistency of the programs throughout the City. · Provide community development and outreach services to increase
- awareness and participation in recreation among under-served residents.
- Implement a multi-vear recreation service plan to address service gaps, unmet demand, cultural and demographic changes. The plan is guided by four principles: equity, quality, inclusion and capacity building.
- · Design and develop new recreational facilities, and repair existing recreational facilities.
- · Operate and maintain the City's recreational facilities in a state of good repair.

 Deliver drop-in and instructional recreation programs for all ages that teach a new skill or improve the competency level in a variety of activities including swimming skating, summer and holiday camps, fitness. sports and arts.

 Provide self-directed recreational opportunities through permits for recreational facilities such as ice rinks and community centres to residents and community groups.

#### Parks:

- Provide clean, safe and well-maintained green space, sport fields and park amenities for passive and active permitted use.
- Design and develop new parks, and redevelop existing parks.
- Maintain many types of turf including sports fields, lawn bowling greens,
- stadiums, civic centres as well as general parkland.
- Maintain swimming beaches, operate Outdoor Artificial Ice Rinks,
- inspect parks playgrounds during peak season annually.
- · Provide technical services to maintain quality parks, and repair amenities
- · Manage and maintain natural areas including ravine and watercourse inspection and natural trail maintenance.
- Manage 44 hectares of horticulture, three conservatories, four greenhouses, and grow 950,000 plants every year for use in city parks and displays.
- · Provide transportation services to Toronto Island Park in keeping with federal legislative requirements for ferry operations.
- Operate two animal attractions.
- · Manage and maintain community gardens and administer allotment plots.
- · Operate and maintain Golf Courses.
- · Operate ski hills.
- Provide winter snow clearing and maintenance of parks pathways.

#### Urban Forestry:

• Maintain in a state of good repair and enhance the urban forest asset through investment in new trees, protection and maintenance of the existing asset, and planning for the future.

 Maintain a multi-year Urban Forestry Service Plan, including annual review and adjustment to maximize operational efficiency towards preserving and optimizing the urban forest asset, including street trees, commercial trees, park trees, and natural areas.

 Protect the existing tree and natural area assets to maximize public benefit by ensuring healthier trees and natural areas and avoiding unnecessary damage or removal; working with other City Divisions and key stakeholders on policies to improve tree planting and protection, natural area preservation and growing conditions in the City. Includes:

- 1. Review of development and construction plans
- 2. Processing of permit applications
- З. Bylaw compliance/enforcement
- Plant more trees on City-owned land and promote and support tree planting on public (quasi- City) and private land to increase long term canopy potential. This includes street trees, park trees, commercial trees, and trees and related plants in natural areas and partnership ventures with other agencies and private groups such as the Trees across Toronto Program, and community engagement with volunteer planting.
- Proactively manage and maintain trees: Maximize the public benefit of the urban forest by ensuring healthier and longer lived trees through systematic processes that encourage tree health and natural form, maintaining structural integrity to help them to achieve full life expectancy.

#### Service Customer

**Community Recreation** 

Businesses

Associations

Permit Holders

- Residents of Toronto
- **Resident Associations** · Volunteers
- Business Improvement
  - School Boards
    - Faith Groups

Social Services

· Low income families

- Visitors Sport, Recreation, and Physical
  - City Council
  - PF&R Staff Other Divisions
- Special Needs Groups

Activity Participants and Organizations

Newcomers and Refugees Non residents

- Urban Forestry
- Residents of Toronto
- Businesses
- · Business Improvement Associations
- · Land Owners
- Landscape Architects, Land Developers
- and Arboriculture Industry
- · Environmental Stakeholders
- Conservation groups and organizations
- Non residents
- Other Divisions
- Volunteers and Tourists

- Residents of Toronto · Residents of Toronto Island
- · Resident Associations
- Businesses
- Business Improvement
- Associations
- Tourists

Parks

- Sport, Recreation, and Physical Activity Participants and Organizations
- · Conservation Organizations

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Food Distribution Organizations

Heritage Breed Organization

· Volunteers

Non residents

									Incrementa	-	
	20	)15	2016 Pre	liminary Operatir	ng Budget	-	-		2017 and 2	2018 Plan	
	Approved	Projected		2016	2016	2016 vs. 201	5 Budget				
	Budget	Actual	2016 Base	New/Enhanced	Budget	Approved 0	Changes	201	7	201	8
	\$	\$	\$	\$	\$	\$	%	\$	%	\$	%
Community Recreation											
Gross Expenditures	221,338.7	217,836.3	226,451.3	1,462.5	227,217.9	5,879.2	2.7%	2,063.2	0.9%	721.6	0.3%
Revenue	70,139.7	68,139.7	73,698.4	297.0	73,698.4	3,558.6	5.1%	(205.3)	(0.3%)	(984.8)	(1.3%)
Net Expenditures	151,199.0	149,696.6	152,753.0	1,165.5	153,519.5	2,320.5	1.5%	2,268.5	1.5%	1,706.5	1.1%
Parks											
Gross Expenditures	146,883.6	146,335.0	146,582.4	602.3	146,582.4	(301.2)	(0.2%)	6,026.9	4.1%	3,683.7	2.4%
Revenue	29,107.2	29,056.2	29,181.8	25.0	29,181.8	74.6	0.3%	(389.5)	(1.3%)	(1,119.7)	(3.9%)
Net Expenditures	117,776.4	117,278.8	117,400.6	577.3	117,400.6	(375.7)	(0.3%)	6,416.5	5.5%	4,803.5	3.9%
Urban Forestry											
Gross Expenditures	69,954.2	69,954.2	71,836.9	1,663.7	71,837.2	1,883.0	2.7%	(4,362.9)	(6.1%)	(298.1)	(0.4%)
Revenue	30,719.8	30,719.8	31,002.2	-	31,002.2	282.3	0.9%	(7,162.8)	(23.1%)	(2,644.2)	(11.1%)
Net Expenditures	39,234.3	39,234.3	40,834.8	1,663.7	40,835.0	1,600.7	4.1%	2,799.9	6.9%	2,346.1	5.4%
Total											
Gross Expenditures	438,176.5	434,125.5	444,870.7	3,728.5	448,599.2	10,422.8	2.4%	3,727.3	0.8%	4,107.3	0.9%
Revenue	129,966.8	127,915.8	133,882.3	322.0	134,204.3	4,237.5	3.3%	(7,757.7)	(5.8%)	(4,748.7)	(3.8%)
Total Net Expenditures	308,209.7	306,209.7	310,988.4	3,406.5	314,394.9	6,185.2	2.0%	11,484.9	3.7%	8,856.0	2.7%
Approved Positions	4,497.1	4,341.3	4,584.3	28.8	4,613.2	116.1	2.6%	16.1	0.3%	(12.8)	-0.3%

Table 12016 Operating Budget and Plan by Service

The 2016 Operating Budget for Parks, Forestry and Recreation is \$448.599 million gross and \$314.395 million net, representing a 2.0% or \$6.185 million increase over the 2015 Approved Net Operating Budget and 3.0% over the reduction target set out in the 2016 Operating Budget Direction and Guidelines.

- Parks, Forestry and Recreation's base budget pressures are mainly due to annualized impacts for new and enhanced service priorities approved in 2015 for the *Recreation Service Plan*, *Urban Forestry Forest Management Plan*, operating impacts of capital investments for parks and recreation facilities, and inflationary increases to non-salary expenses.
- To help mitigate these base pressures, the *Recreation*, *Forestry* and *Parks Services* were able to
  achieve base expenditure reductions, base revenue changes and revenue adjustments comprised
  of a 2% inflation increase and a 2% market rate adjustment in recreation and parks user fee
  increases.
- Parks, Forestry and Recreation will also realize service efficiency savings to be achieved through investment in Information Technology (IT) systems and programming initiatives.
- The 2016 Operating Budget includes funding for 2 new and enhanced services approved by City Council "4 Weeks Outdoor Ice Rink Extension" and the next phase of the "Swim to Survive" Program for grade 4 students.
- The 2017 and 2018 Plan reflects cost pressures arising from prior year annualized costs, anticipated operating impacts of completed capital projects for new parks and facilities; as well as the phased-in funding to achieve the Tree Canopy Goals. As 2016 is a collective bargaining year, no cost of living allowance has been included in the current year or future year outlooks.

		2016 Preliminary Operating Budget									
	Community R	lecreation	Park	s	Urban Fo	orestry	Tota	al			
	\$	Position	\$	Position	\$	Position	\$	Position			
Gross Expenditure Changes											
Prior Year Impacts											
Annualization of Op Impact of Capital - Parks & Forestry	0.5		658.1	6.0	626.8	(0.2)	1,285.4	5.9			
Annualization of Op Impact of Capital - Community Centre	777.6	28.8	-		-		777.6	28.8			
Greenwood Artificial Ice Rink Cover	56.3	1.7	-		-		56.3	1.7			
Revised Forestry Service Plan	-		-		2,000.0		2,000.0				
Youth Spaces & After School Recreation Care	63.1	8.7	-		-		63.1	8.7			
Operating Impacts of Capital							-	-			
Operating Impacts of Completed Projects	414.4	1.5	1,085.9	15.1	37.6		1,537.9	16.5			
Capital Project Delivery	53.5	12.9	(69.6)	10.0	16.1	3.9	(0.0)	26.8			
Economic Factors							-	-			
Economic Factors - Non Payroll	760.6		317.6		55.2		1,133.4				
Salary and Benefit Changes							-	-			
Step and Progression Pay	370.2		325.1		123.5		818.8				
Other Base Changes							-				
IDC/IDR	970.3		(690.3)		207.4		487.4				
Contrib to Replace Reserve - Ferry	-		119.0		-		119.0				
Contrib to Replace Reserve - Vehicle	43.8		547.9		8.2		600.0				
Health & Safety Supervisor Training	250.0	7.0	-		-		250.0	7.0			
Solid Waste Fees for Pick-up, Recycling and Tipping Fees	300.0		-		-		300.0				
Zero Based - Consulting & Furniture	(40.8)		(58.1)		(1.1)		(100.0)				
Total Gross Expenditure Changes	4,019.5	60.6	2,235.7	31.1	3,073.6	3.7	9,328.8	95.4			
Revenue Changes (Increase) / Decrease											
Permit Volume Decrease	300.0		300.0		-		600.0				
Total Revenue Changes	300.0		300.0		-		600.0				
Net Expenditure Changes	4,319.5	60.6	2,535.7	31.1	3,073.6	3.7	9,928.8	95.4			

#### Table 2 Key Cost Drivers

Key cost drivers for Parks, Forestry and Recreation are as follows:

- Prior year impacts create a \$4.182 million net pressure on the budget based on the following:
  - New parks and park enhancements delivered in 2015 require \$1.285 million in additional funding to annualize funding to maintain service levels.
  - Additional funding of \$0.778 million is needed to provide annualized funding to maintain and operate facilities that were delivered in 2014 and 2015, including the Toronto Pan Am Sports Centre (TPASC), York Community Centre and the Regent Park Community Centre.
  - The 2016 Operating Budget transfers \$2.000 million of Environment Protection Reserve Fund funding to the property tax base in 2016 to increase the sustainability of funding for the Forestry Service tree planting program as outlined in the Revised Forestry Service Plan.
  - The 2015 Operating Budget provided funding to staff and operate an additional 10 site expansion of the After-School & Recreation Care (ARC) program. This enhanced service level require an annualized cost of \$0.376 million gross and net 0 in 2016.
  - The 2015 Operating Budget provided funding of \$0.403 million net to add 3 Enhanced Youth Spaces. The Enhanced Youth Spaces (Lounges) are designed to include full-time recreation staff at each location to provide information and referrals, facilitate community based partnerships to oversee the youth space and programming. In 2016, the incremental funding required is \$0.063 million net for the annualized cost.

#### 2016 Operating Budget

- Economic Factors creates a \$1.133 million net pressure on the budget as detailed below:
  - Non-labour economic factors on expenditures adds a pressure of \$1.006 million net to the Program due to hydro.
  - Parks, Forestry and Recreation requires funding of \$0.127 million to accommodate inflation in service contracts that were renewed for 2016.
- Progression, step and benefit increase adds a base budget pressure of \$0.819 million net:
- Other Base Budget Changes \$1.656 million net are needed to fund current services levels:
  - An additional \$0.487 million is required to fund services provided by Facilities Management to align to historical spending experience.
  - Parks, Forestry and Recreation will be contributing a total of \$0.719 million to the vehicle and ferry reserve. The \$0.119 million contribution to the ferry replacement reserve aligns to the Ferry Replacement schedule, a contribution which will continue to increase in the coming years.
  - An additional \$0.250 million is needed to meet legislative requirements to complete health and safety training for part-time supervisory staff.
  - An additional \$0.300 million is required to fund the 2016 increase in Solid Waste Management Services fees for pick-up, recycling and tipping fees.
  - > The reversal of one-time furniture expenditures reduced these pressures by \$0.100 million net.
- A revenue change of \$0.600 million is required to adjust the 2016 Permit Fee budget to better align with historical revenues achieved.

In order to offset the above pressures, the 2016 service cost changes for Parks, Forestry and Recreation consists of base expenditures savings of \$2.452 million, base revenue changes of \$1.6 million, service efficiencies of \$0.398 and revenue adjustments of \$2.205 million as detailed below:

	Comr	nunity	Ра	rks	Urban	Forestry	\$	\$	#	2017	Plan	2018	Plan
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Pos.	Net	Pos.	Net	Pos.
Base Changes:													
Base Expenditure Changes													
Line by Line Review - Align to historical spending	(191.8)	(191.8)	(486.0)	(486.0)	(22.2)	(22.2)		(700.0)					
Salary & Benefit - Non-Union Gapping	(160.6)	(160.6)	(133.9)	(133.9)	(55.5)	(55.5)	(350.0)	(350.0)					
PEP Savings due to postion based budgeting	212.7	212.7	(1,621.1)	(1,621.1)	(488.9)	(488.9)	(1,897.4)	(1,897.4)					
Base Expenditure Change	(139.7)	(139.7)	(2,241.0)	(2,241.0)	(566.7)	(566.7)	(2,947.4)	(2,947.4)		-	-	-	-
Base Revenue Changes													
2% Inflation - Community Recreation Program & Permit Fees		(1,439.4)					-	(1,439.4)					
2% Inflation - Park Permits, Ferry & Golf Fees				(133.5)			-	(133.5)					
2% Inflation - Private Tree By-Law and Contravention fees						(26.8)	-	(26.8)					
Base Revenue Change	-	(1,439.4)	-	(133.5)	-	(26.8)	-	(1,599.7)		-	-	-	-
Sub-Total	(139.7)	(1,579.1)	(2,241.0)	(2,374.5)	(566.7)	(593.4)	(2,947.4)	(4,547.0)		-	-	-	-
Service Efficiencies													
Electronic Receipting	(180.0)	(180.0)	(20.0)	(20.0)	-	-	(200.0)	(200.0)					
Relocate Programming from 3 TDSB Pools	(94.4)	(94.4)	-	-	-	-	(94.4)	(94.4)	(1.5)	(383.8)	(4.4)		
Talentflow Staffing System	(51.6)	(51.6)	(36.1)	(36.1)	(15.5)	(15.5)	(103.2)	(103.2)	(2.8)	0.4	-	(0.4)	-
Sub-Total	(326.0)	(326.0)	(56.1)	(56.1)	(15.5)	(15.5)	(397.6)	(397.6)	(4.3)	(383.4)	(0.0)	(0.4)	-
Revenue Adjustments													
Capital Recovery Adjustment		(290.9)		(203.6)		(87.3)	-	(581.8)					
Additional 2% User Fee Increase for:													
- Park Permits, Golf & Ferry		(20.7)		(277.1)			-	(297.8)					
- Private Tree By-Law and Contravention fees						(26.8)	-	(26.8)					
- Community Recreation Program & Permit Fees		(548.8)					-	(548.8)		(343.1)	-		
Urban Forestry Service Plan - Cash in Lieu and Tree Deposits		-		-		(750.0)	-	(750.0)					
Sub-Total	-	(860.4)	-	(480.8)	-	(864.0)	-	(2,205.3)		(343.1)	-	-	-
Service Changes													
Sub-Total	-	-	-	-	-	-	-	-		-	-	-	-
Total Changes	(465.7)	(2,765.5)	(2,297.1)	(2,911.4)	(582.1)	(1,472.9)	(3,344.9)	(7,149.8)	(4.3)	(726.5)	(0.0)	(0.4)	-

# Table 32016 Total Service Change Summary

#### Base Expenditure Changes (Savings of \$2.947 million net)

*Line by Line Review – Historical Spending (\$0.700 million gross and net)* 

 The 2016 Budget includes expenditure savings of \$0.700 million associated with the review of historical spending in hydro, mileage reimbursement and cellular phone costs.

Salary and Benefits – Non-Union Gapping (\$0.350 million gross & net)

 Parks, Forestry and Recreation has a budgeted gapping rate of 3.5% for all permanent positions. To align with hiring timelines, an additional 1% gapping has been applied to non-union positions.

Salary and Benefits – PEP Savings (Savings of \$1.897 million gross and net)

 The salary and benefit budget was reduced by PEP savings of \$1.897 million identified through moving to position-based budgeting that aligned the salary and benefit budget with actual PEP calculated salary and benefit costs.

#### Base Revenue Changes (Savings of \$1.600 million net)

Permit & Program User Fee Inflationary Increase (2%)

 As part of the City Council adopted User Fee Policy, the Program completed their annual review of User Fees and applied an inflationary increase of 2% based on service specific costs to Permit and Program User Fees in order to maintain estimated 2015 cost recovery levels, resulting in increased revenues of \$1.600 million in 2016. The \$1.600 million includes \$0.300 million of annualized ice permit revenues approved in 2015.

*Efficiencies (Savings of \$0.398 million gross & net)* 

#### Relocate Programming from Toronto District School Board

- Savings of \$0.094 million in 2016 and \$0.383 million in 2017 will be achieved by transferring the delivery of aquatic programs and services currently offered from 3 selected Toronto District School Board (TDSB) pools to new facilities within close proximity of the selected TDSB Pools.
  - A total of 4,000 program hours and an estimated 28,000 visits will be relocated to new facilities and approximately 400 permit hours will be reduced.
  - The effective date is September 2016 as the City will be required to pay rent until September 2016 providing the TDSB is given notice by January of 2016.

Toronto District School Board			Closest Location for Program	
(TDSB) Pool	Ward	District	Relocation	2nd Closest Location
Bendale BTI pool	37	SC	Wexford Collegiate (4km)	Cedarbrae Collegiate (4km)
Brown Community Centre	22	TEY	Hillcrest Community Centre (2km)	North Toronto Memorial Community Centre (3 km)
Sir Wilfrid Laurier Pool	43	SC	West Hill Collegiate (4km) and Toronto Pan Am Sports Centre	Sir Oliver Mowatt (7km)

> Programming at the following locations will be re-located:

> The majority of savings are derived from the rental payment covering annual operating costs.

#### Electronic Receipting

- Electronic receipting will achieve savings and productivity gains of \$0.200 million.
  - Savings will be achieved from a reduction in postage and printing as a result of not issuing paper-based receipts.
  - Based on approximately 175,000 registration receipts, Community Recreation will save approximately \$1.00 per receipt issued in 2016.

#### Talent Flow Recruitment System

• With the implementation of Talent Flow, an online application system that allows candidates to submit applications to multiple opportunities rather than manual mail-in or drop off paper application forms,

Community Recreation will achieve efficiency savings / productivity gains of \$0.103 million in reducing printing.

- Previously, Recruitment Coordinators received over 10,000 paper applications. The new online application system has eliminated all manual entry and allows for immediate distribution of applications.
- Recruitment Coordinators have more time to provide value-added support to the hiring managers, improve customer service; trouble-shoot, attend job fairs and recruitment drives.

#### Revenue Adjustments (Savings of \$2.205 million net)

Capital Recovery Adjustments (\$0.582 million)

 The 2016 Budget includes an increase of \$0.582 million for the cost of temporary positions delivering capital projects for Parks, Forestry and Recreation. This adjustment was identified during the position review of approved positions to better reflect actual requirements.

# 2% Market Rate Increase for Permit and Program User Fees (\$0.873 million net in 2016; and \$0.384 million in 2017)

- The 2016 Operating Budget includes an additional 2.0% increase above the 2.0% inflationary increase and will be in effect for April, 2016. The additional 2.0% user fee increase beyond inflation was applied to all PFR user fees with the exception of Ice Permit fees as they were increased above inflation in 2015.
- This rate increase is in response to rising budgetary pressures with the intent of increasing cost recovery and aligning the City's user fees to other municipalities in the Greater Toronto Area. This revenue adjustment is expected to result in incremental revenues of \$0.873 million net in 2016 and \$0.343 million net in 2017.

#### Urban Forestry Service Plan – (\$0.750 million net)

The 2016 Operating Budget includes a \$0.750 million withdrawal from the Tree Removal and Cash in Lieu account to fund the Urban Forestry Plan. These funds arise from permit conditions for the injury or removal of trees under the tree bylaws. The deposits and cash in lieu funds can be used for expansion of the tree canopy.

		N	ew and	Enhance	ed		Total S	ervice C	hanges	Inc	rement	al Chang	e
		PR-Community Recreation		arks	PR-Urban Forestry		\$	Ś	Position	tion 2017 Pla		2018 F	Plan
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	#	Net	Pos.	Net	Pos.
Enhanced Services Priorities													
4 Weeks Outdoor Ice Rink Extension to March Break	556.0	556.0					556.0	556.0	7.8	0.6		1.5	
Swim to Survive Program Expansion - Phase 2	210.5	210.5					210.5	210.5	1.9	155.7	2.1	154.0	1.6
Family Day Recreation Centre Operations	250.0	250.0					250.0	250.0	5.0				
Parks Plan - Enhanced Maintenance & Quality Management			176.6	176.6			176.6	176.6	2.1	41.8		5.0	
Hydro Corridor Agreements			110.0	110.0			110.0	110.0					
Parks Plan - Horticulture & Urban Agriculture			290.7	290.7			290.7	290.7	3.6	123.3	1.0	24.4	
Urban Forestry Service Plan - Original Tree Canopy Timelines					1,663.7	1,663.7	1,663.7	1,663.7					
Youth Space Expansion - Phase 3	446.0	149.0					446.0	149.0	8.4	321.1	0.3	8.3	
Grenadier Pond			25.0				25.0			25.0			
Total	1,462.5	1,165.5	602.3	577.3	1,663.7	1,663.7	3,728.5	3,406.5	28.8	667.3	3.4	193.2	1.6

Table 42016 Total New & Enhanced Service Priorities

#### **Enhanced Service Priorities**

#### Extending Outdoor Rink Season by 4 Weeks

 At its meeting on March 10 and 11, 2015, City Council adopted *EX3.4 2015 Capital & Operating Budgets,* and requested the General Manager, Parks, Forestry and Recreation to report to the May 19, 2015 Parks and Environment Committee meeting on the viability of extending the 2015-2016 outdoor artificial ice rink season

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.EX3.4)

At its meeting on July 7, 2015, City Council adopted report *PE4.3 Extending the 2015-2016 Outdoor Artificial Ice Rink Season*, that recommend extending the 2015/16 and subsequent outdoor artificial ice rink seasons for an additional 4 weeks for a 16 week season that would March Break, at an additional 20 rinks, for a total of 37 extended rinks, contingent on weather conditions.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.PE4.3)

- The 2016 funding of \$0.556 million will enable 20 additional rinks to have extended seasons bring the total to 37 rinks with extended subject to weather conditions.
- Subject to City Council approval in January 2016, an Outdoor Ice Contingency Reserve Fund will be established for the purpose of accumulating funds to support the extension of the artificial ice season.
- Further, in any given year, that Parks, Forestry and Recreation has an overall surplus and the Outdoor Artificial Ice Rink budget also has a surplus, then the ice rink surplus will be contributed to this Reserve Fund.

Swim to Survive

At its meeting November 27, 28 and 29, 2012, City Council adopted 2013-2017 Recreation Service Plan (CD17.2) which included the following recommendation:

*2c. expand the "Swim to Survive" program in partnership with Toronto's school boards beginning in the fall of 2014* 

(http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2012.CD17.2)

- During the 2014 Operating Budget, on January 29<sup>th</sup>, 2014, City Council adopted Item EX 37.1: 2014 Operating and Capital Budgets. City Council increased the 2014 Operating Budget for by \$250,000 to eliminate the Leisure Swim Fee in indoor pools across the City, and approved an additional \$125,000 to expand the Swim to Survive Program. The additional funding for Parks Forestry and Recreation, to be offset by an equivalent increase in 2014 Municipal Land Transfer Tax revenues.
- The goal of the Swim to Survive program is to ensure that every grade four student in the City of Toronto learns basic swim survival skills with the program expanding Swim to Survive to 22,000 students, 100% of Grade 4 students over five years.
- The 2016 Operating Budget includes funding of \$0.211 million gross and net and 1.9 FTEs or 5 positions to deliver Swim to Survive Program to approximately 9000 of the 22,000 grade four student in the Toronto District School Board (TDSB) and Toronto Catholic District School Board (TCDSB) students.

Category	2014 Annual Impact	2015 Annual Impact	2016 Annual Impact	2017 Annual Impact	2018 Annual Impact	2019 Annual Impact	2020 Annual Impact
Funding (\$000's)	125.0	92.0	210.6	155.7	154.1	154.0	117.9
Grade 4 Participants	7,300	7,300	9,000	12,250	15,500	18,750	22,000
Program Hours	790	790	961	1,325	1,676	2,000	2,380

This Program will be phased in over five years as follows:

#### Family Day

- During the 2015 Budget process, City Council requested the General Manager, Parks, Forestry and Recreation, to include the necessary operational changes to operate community centre facilities on Family Day in 2016.
- This request allows Parks, Forestry and Recreation to open and offer family oriented recreation programs on Family Day at 88 community centres and aquatic locations across the City.

#### Parks Plan - Enhanced Maintenance & Quality Management

 This provides enhanced evening and weekend park monitoring and maintenance in summer months when park use levels are at their highest.

#### 2016 Operating Budget

- This funds additional evening and weekend park maintenance and monitoring over a 12 week summer period to ensure that existing service standards can be met consistently in heavily used high demand parks as well as increase the frequency of turf services.
  - Roving crews do basic maintenance and monitor parks to identify issues and priorities and report and manage problems.
  - Two crews provide 2,520 hours of summer park monitoring and maintenance in the evening and weekend hours in high demand parks across the City.

#### Hydro Corridor Agreements

- There are currently approximately 60 Hydro sites comprising approximately 760 acres on one Master Agreement between Hydro One and the City being utilized by PFR as recreational space, including garden plots, recreation areas, bike paths, pedestrian walkways, trails and dogs off leash areas.
- This funding is required to pay for the associated assessments and property taxes for five additional locations added to the Master Agreement with Hydro One.

#### Parks Plan - Horticulture & Urban Agriculture

- Horticulture: Most horticulture beds receive spring and fall clean ups and are weeded/pruned 2-3 times per season. Limited funding, bed condition and changing weather patterns make it challenging to achieve the standard of rejuvenating beds every seven years and consistently meet maintenance standards.
- The 2016 Operating Budget provides funding for a regular rejuvenation cycle for gardens, deliver enhanced maintenance to 75 additional gardens annually and implement a Gardener 3 apprenticeship program.
- Urban Agriculture: This funding is to establish four new community gardens per year and operates
   64 gardens in 30 wards of the city.
- This program builds up to providing approximately two gardens per ward and increase public education workshops from 52 to 104 per year increasing the number of people reached through Community and Allotment Gardens from 6,223 people in 2015 to 6,423 in 2016, and 7,198 in 2017.
- Once this coverage is achieved the program would emphasize public education, maintenance and renewal of the garden inventory.

#### Re-established Service Plan to achieve Original Tree Canopy Goal

 In 2009, an eight year funding plan was implemented to sustain and expand the urban forest and in particular, increase the tree canopy to between 30-40% by the year 2050. The eight year financial plan was designed to bring Urban Forestry's Gross Operating Budget to the necessary level by 2016; allowing Urban Forestry to maintain and protect current assets, as well as plant at sufficient levels in order to meet the desired canopy objectives.

- From 2013 2019, Urban Forestry resources were diverted to manage Emerald Ash Borer infestation deferring the targeted funding level by 2016.
- In order to return to the original tree canopy target established by City Council in 2008, additional funding totaling \$13.7 million in Years 2016 - 2023 would be required.
- The 2016 Approved Budget include \$1.664 million to provide funding for Year 2016 of the revised plan.

Re-establish Service Plan Time Frame (in millions)	2016	2017	2018	2019	2020	2021	2022	2023	Total (2016-2019)	Total (2016-2023)
Revised Service Plan (Council Approved 2012)	8.1	11.9	16.8	16.8	21.0	21.0	21.5	22.0	53.6	139.1
Re-established Service Plan	9.8	13.9	18.9	22.2	22.0	22.0	22.0	22.0	64.8	152.8
Additional Funding Required	1.7	2.0	2.1	5.4	1.0	1.0	0.5	-	11.2	13.7

#### Enhanced Youth Space Expansion – Phase 3

 During the 2014 Budget Process, City Council approved the implementation of 10 new enhanced youth spaces to be phased in over three years (4 locations in 2014, 3 location in 2015 and 3 locations in 2016), subject to the budget process.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2014.EX37.1)

- In the 2014 Operating Budget, funding for four (4) new enhanced youth spaces were approved.
- In the 2015 Operating Budget, Phase 2 of the expansion was approved with funding allocated through the Poverty Reduction Strategy which included three (3) new enhanced spaces that opened in May 2015.
- The 2016 Operating Budget includes \$0.063 million for the annualized cost of expanding 3 youth spaced approved by City Council during the 2015 Budget.
- The 2016 Approved Budget includes \$0.466 million gross and net to implement the final phase Enhanced Youth Spaces – Phase 3 (3 additional sites).

#### Grenadier Pond

 At its meeting on December 9<sup>th</sup> and 10<sup>th</sup>, 2015, City Council adopted *PE8.7 Options for Winter Public* Access to Grenadier Pond, and directed the General Manager, Parks, Forestry and Recreation to implement an Ice Monitoring Program that would provide testing of ice thickness and quality by an ice engineer and surveyor, within a designated area on Grenadier Pond, and necessary signage and a flagging system to inform the public of the risks associated with activities on frozen bodies of water

#### http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.PE8.7

The 2016 Operating Budget includes \$0.025 million for staff to do daily tests in a designated area. If the ice is unsafe, a red flag would go up warning people to stay off. If the ice is deemed safe, a yellow "skate at your own risk" flag would fly.

Table 5
2017 and 2018 Plan by Program

		2017 - Incr	emental In	crease	1		2018 - Inc	remental lı	ncrease	
	Gross	_	Net	%	#	Gross	_	Net	%	#
	Expense	Revenue	Expense	Change	Positions	Expense	Revenue	Expense	Change	Positions
Known Impacts:										
Prior Year Annualization	2,390.5	(9.6)	2,400.1		(5.3)	(2,327.8)	(1,777.8)	(550.0)		(18.0)
EAB Management Plan - Year 6	(7,100.0)	(5,500.0)	(1,600.0)			(4,900.0)	(4,900.0)	-		
Revised Forestry Service Plan	3,800.0	300.0	3,500.0			4,900.0	3,000.0	1,900.0		
Urban Forestry - Cash in Lieu and Tree Deposits	(2,000.0)	(2,000.0)	-			(500.0)	(500.0)	-		
Operating Impacts of Completed Projects	5,909.0	30.9	5,878.1		18.0	4,335.6	229.1	4,106.5		3.6
4 Weeks Outdoor Ice Rink Extension to March Break	0.6	-	0.6			1.5	-	1.5		
Swim to Survive Program Expansion - Phase 2	155.7	-	155.7		2.1	154.0	-	154.0		1.6
Youth Space Expansion - Phase 3	24.1	(297.0)	321.1		0.3	8.3	-	8.3		
Parks Plan - Enhanced Maintenance & Quality Management	41.8	-	41.8			5.0	-	5.0		
Parks Plan - Horticulture & Urban Agriculture	123.3	-	123.3		1.0	24.4	-	24.4		
Grenadier Pond	-	(25.0)	25.0			-	-	-		
Economic Factors										
Payroll and Non-Payroll	90.6	-	90.6			2,099.9	-	2,099.9		
Revenue			-					-		
Additional 2% Increase - Recreation User Fees	-	343.1	(343.1)			-	-	-		
Permit Volume	-	(600.0)	600.0			-	(800.0)	800.0		
Other			-					-		
Contribution to Reserve - Vehicles & Ferry	291.8	-	291.8			306.4	-	306.4		
Total Incremental Impact	3,727.3	(7,757.7)	11,484.9		16.1	4,107.3	(4,748.7)	8,856.0		(12.8)

Future year incremental costs are primarily attributed to the following:

#### **Known Impacts**

- Prior year impacts are expected to increase by \$11.485 million net in 2017 and 16.1 FTEs and increase by an incremental \$8.856 million and 12.8 FTEs in 2018 due to the following key priorities:
  - An additional \$2.391 million gross and \$2.400 million net and 5.3 positions in needs to annualize the cost of operating and maintaining new park enhancements and recreation facilities, including the York Community Centre that will open in 2016.
  - The EAB Management Plan will phase in property tax funding of \$1.600 million in 2017 and \$4.900 million in 2018.
  - The Revised Forestry Service Plan will transfer \$3.500 million in 2017 and \$1.900 million in 2017 of funding from the Environment Protection Reserve Fund to the property tax base as per the phase-in plan.
  - Parks, Forestry and Recreation will continue to withdraw from the Tree Removal and Cash in Lieu account to enhance funds for tree maintenance. A \$2.000 million withdrawal is planned in 2017 and \$0.500 million withdrawal in 2018 with no impact to the property tax.
  - The 4 Outdoor Ice Rink Extension requires \$0.001 million in 2017 and \$0.002 million in 2018 to accommodate step and progression increases.
  - The Swim to Survive Program requires \$0.156 million in 2017 and 2.1 position in 2017; and \$0.154 million and 1.6 position in 2018 to expand the program to provide Swim to Survive to 22,000 Grade 4 Students by 2020.

- The Youth Space Expansion requires \$0.024 million in 2017 and \$0.008 million in 2018 for the full year impact of permanent positions and to accommodate step and progression pay. The one-time funding source of \$0.297 million will be reversed and an alternate funding source is required.
- The Parks Plan initiatives will require combined funding of \$0.165 million in 2017 and \$0.029 million in 2018 for the full year impact of permanent positions and to accommodate step and progression pay
- The one-time funding source of \$0.025 million for Grenadier Pond will be reversed and an alternate funding source is required.
- An additional \$0.091 million gross and net is needed in 2017; and \$2.1 million in 2018 for economic factors.
- The 2% additional user fee increase for recreational program fees is expected to generate additional revenues of \$0.343 million net in 2017.
- Consistent with the vehicle and ferry replacement schedules, an additional \$0.293 million in 2017 and \$0.306 million is needed.

#### **Anticipated Impacts**

 The historical revenue trend in permit revenue shortfalls is not expected to reverse. Parks, Forestry and Recreation will phase the revenue target correction over three years with a further reduction of \$0.600 million in 2017 and \$0.800 million in 2018 which will be reviewed and revised for the 2017 Budget based on 2015 and 2016 experience.

# Part II: 2016 Budget by Service

## **Community Recreation**



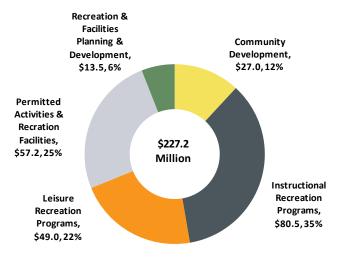
Leisure Recreation Programs

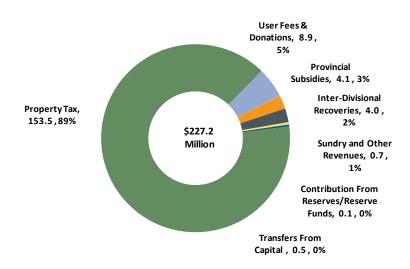
#### What We Do

- Deliver recreation programs and services that are innovative, high quality, accessible, equitable and create a sense of belonging.
- Provide programs and services that are locally responsive while enhancing the consistency of the programs throughout the City.
- Provide community development and outreach services to increase awareness and participation in recreation among under-served residents.
- Implement a multi-year recreation service plan to address service gaps, unmet demand, cultural and demographic changes. The plan is guided by four principles: equity, quality, inclusion and capacity building.
- Design and develop new recreational facilities, and repair existing recreational facilities.
- Operate and maintain the City's recreational facilities in a state of good repair.
- Deliver drop-in and instructional recreation programs for all ages that teach a new skill or improve the competency level in a variety of activities including swimming skating, summer and holiday camps, fitness, sports and arts.
- Provide self-directed recreational opportunities through permits for recreational facilities such as ice rinks and community centres to residents and community groups.

Service by Funding Source (\$000s)

#### 2016 Service Budget by Activity (\$000s)







#### **Community Recreation Participation Visits**

 Participation in recreation programs is expected to increase by 310,000 or 3.4% due to the opening of new recreation facilities.

#### 2016 Service Levels Community Recreation

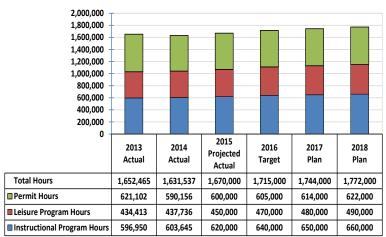
			Service Levels								
Parks, Forestry & Recreation	Activity	Туре	2015	2016	2017	2018					
	Community Recreation Community	Community Engagement ~ Investing in Families	Approximately 1,100 recreational assessments with families on Ontario Works Enrolled approximately 1,100 families in programs; including 350 adults and 1,500 children	Conducted recreational assessments with families. Enrolled approximately 975 adults and 3,700 children in programs	Conducted recreational assessments with families. Enrolled approximately 975 adults and 3,700 children in programs	Conducted recreational assessments with families. Enrolled approximately 975 adults and 3,700 children in programs					
Community Recreation		Community Engagement ~ Community Development & Engagement	38 Community advisory groups	39 Community advisory groups	2017         2018           al         Conducted recreational assessments with families. Enrolled approximately 975 adults and 3,700 children in programs         Conducted recreational assessments with families. Enrolled approximately 975 adults and 3,700 children in programs           ary         39 Community advisory groups         39 Community advisory groups         39 Community advisory groups           Locally planned community events         Locally planned community events         Locally planned community events           Approximately 6,000 volunteers         Approximately 6,000 volunteers         Approximately 6,000 volunteers           atto         Maintain compliance to atios.         Sty outh advisory councils, 211,000 Youth referrals & contacts         37 youth advisory councils, 214,000 Youth referrals & contacts           to         Maintain compliance to atios.         Maintain compliance to specified instructor ratios.         Maintain compliance to to 1 instructor ratios           to         Maintain compliance to specified instructor ratios.         Maintain compliance to specified instructor ratios.           to         Maintain compliance to specified instructor ratios.         Compliance with ON Health Protection Act - Public Pools Regulation 565/90.           -         Compliance with ON Health Protection Act - Public Pools Regulation 565/90.         Compliance with ON Health Protection Act - Public Pools Regulation 565/90.           to         Maintain compliance to specified instructor ratio specified in	39 Community advisory groups					
	Development	Community Special	Locally planned community events	2015         2016         2017         2018           mately 1.100 mail assessments liles on Ontario approximately approximately of adults and 3,700 children in programs         Conducted recreational assessments with families. assessments with approximately advisory         Conducted recreational assessments with families. assessments with families.         Conducted recreational assessments with families.         Conducted recreational assestifed instructor ratios.         Conducted recreational							
	Community Recreation Program Community Recreation Program Community Recreation Program Community Recreation Program Community Recreation Program Community Recreation Program Community Recreation Program Community Recreation Community Recreation Community Recreation Community Recreation Program Community Recreation Community Recreation Community Recreation Community Recreation Community Recreation Program Community Recreation Program Community Recreation Community Recreation Community Recreation Communi		Approximately 6,000 volunteers								
			32 youth advisory councils, 100,000 Youth Referrals & 90,000 Youth contacts	councils, 208,000 Youth	councils, 211,000 Youth	councils, 214,000 Youth					
		Adapted and Integrated Programs ~ Adapted and Integrated Programs	Maintain compliance to specified instructor ratios. (1:1 to 1:3)	specified instructor ratios.	specified instructor ratios.	Maintain compliance to specified instructor ratios. (1:1 to 1:3)					
		Afterschool Recreation Care (ARC)	Maintain compliance to 10 to 1 instructor ratios								
			Maintain compliance to specified instructor ratios. (1:1 to 1:3)	specified instructor ratios. (1:1 to 1:3)	specified instructor ratios. (1:1 to 1:3)						
Community Recreation         Engagement         groups         groups         groups         groups           Development         Special Events ~ Community Special Events         Locally planned community events         Approximately 6,000 volunteers         Approximately 6,000 volunteers         Approximately 6,000 volunteers         Approximately 6,000 volunteers         37 youth advisory councils, 210,000 voth referrals & 00,000 voth referrals & 00,000 voth referrals & 00,000 voth referrals & contacts         37 youth advisory councils, 210,000 voth referrals & contacts         Maintain compliance to specified instructor ratios         Specified instructor ratios         Specified instructor ratios         Specified instructor ratios           Community Recreation Program         Camps ~ Specialized Instructional Aquatics ~ (Sm) Private Lessons         Compliance with ON Health Protection Act- Public Pools Regulator S65/90.         Maintain compliance with ON Health Protection Act- Public Pools	Compliance with ON Health Protection Act - Public Pools Regulation	Compliance with ON Health Protection Act - Public Pools Regulation									
Community Recreation	Recreation		nunity Engagement unity Engagement ting in FamiliesConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programs programs; including 350 adults and 1,500 childrenConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 children in programsConducted recreational assessments with families Enrolled approximately 975 adults and 3,700 wolunteersConducted recreational 275 adults and 3,700 adults and 1,500 childrenConalis adults advisory groupsConalis adults advisory groupsConalis adults advisory adults and 1,500 childrenConalis adults advisory adults and 1,500 childrenConalis adults advisory adults advisory councils, 214,000 Youth refe	Health Protection Act - Public Pools Regulation							
		General Interest ~ Instructional Arts &				Maintain compliance to specified instructor ratios					
		Sports ~ Fitness Classes	specified instructor ratios	specified instructor ratios	specified instructor ratios	specified instructor ratios					
		Instructional Skating ~	Maintain compliance to	Maintain compliance to	Maintain compliance to						
Community Recreation Recreation		Instructional Skiing ~ Ski				Maintain compliance to specified instructor ratios					

#### 2016 Service Levels Community Recreation

		_		Service	- Levels				
Parks, Forestry & Recreation	Activity	Туре	2015	2016	2017	2018			
		Leisure Arts & General Interest ~ Leisure Arts & General Interest	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios			
Community Recreation Programs Programs Community Recreation Community Recreation Recreation Facilities Recreational & Facilities Plannin Facilities Plannin		Leisure Fitness & Sports ~ Fitness Centres & Weight Rooms	specified supervision ratios	specified supervision ratios	specified supervision ratios	specified supervision ratios			
	Leisure Fitness & Sports ~ Sports	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios				
	Community Recreation       Leisure Recreation         Programs       Programs         Community Recreation       Permitted         Activities -       Recreation         Recreation       Facilities         Community Recreation       Facilities         Recreation       Facilities         Permitted       Facilities         Recreation       Facilities         Recreation       Facilities         Permitted       Facilities         Permitt	Leisure Skating ~ Indoor Leisure Skating	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios			
Community Recreation		Leisure Skating ~ Outdoor Leisure Skating	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	Maintain compliance to specified supervision ratios	20172018intain compliance to cified supervision osMaintain compliance to specified supervision ratiosintain compliance to cified supervision osMaintain 2 ski-hills for public use. Availability is weather dependent.ly inspection and ntenance for pool ation and chemistry. filtration and chemistry. filtration and chemistry.npliance with ON lth Protection Act - lic Pools Regulation /90.Compliance with ON Health Protection Act - Public Pools Regulation 565/90.roximately 614,000 mit hoursDaily inspection and maintenance for pool filtration and chemistry.ly inspection and ntenance for pool ation and chemistry.Daily inspection and maintenance for pool filtration and chemistry.ly inspection and ntenance for pool ation and chemistry.Daily inspection and maintenance for pool filtration and chemistry.ly inspection and ntenance for pool ation and chemistry.Daily inspection and maintenance for pool filtration and chemistry.ly inspection and ntenance for pool ation and chemist			
		Leisure Ski ~ Leisure Ski	Maintain 2 ski-hills for public use. Availability is weather dependent.	liance to vision ratiosMaintain compliance to specified supervision ratiosMaintain compliance to specified supervision ratiosMaintain compliance to 					
	Leisure Swim ~ Outdoor Pools & Wading Pools		Daily inspection and maintenance for pool filtration and chemistry.	maintenance for pool	maintenance for pool	maintenance for pool			
		Leisure Swim ~ Indoor Pools	Compliance with ON Health Protection Act - Public Pools Regulation 565/90.	Health Protection Act - Public Pools Regulation	Health Protection Act - Public Pools Regulation	Health Protection Act - Public Pools Regulation			
		Recreation Facilities ~ Community Centre Space	Approximately 600,000 permit hours						
		Recreation Facilities ~ Ice Pads	Continuous maintenance - mostly 7 days per week coverage	mostly 7 days per week	mostly 7 days per week				
Community Recreation	Activities -	Recreation Facilities ~ Outdoor Pools	Daily inspection and maintenance for pool filtration and chemistry.	maintenance for pool	maintenance for pool	maintenance for pool			
		Recreation Facilities ~ Indoor Pools	Daily inspection and maintenance for pool	Daily inspection and maintenance for pool	Daily inspection and maintenance for pool	Daily inspection and maintenance for pool			
		Stadiums ~ Stadiums	Weekly brushing, disinfectant application, infill replacement and inspecting misting	disinfectant application, infill replacement and inspecting misting systems. Surface cleaning	disinfectant application, infill replacement and inspecting misting systems. Surface cleaning	<ul> <li>Maintain compliance to specified supervision ratios</li> <li>Maintain 2 ski-hills for public use. Availability is weather dependent.</li> <li>Compliance with ON Health Protection Act - Public Pools Regulation S65/90.</li> <li>Approximately 622,000 permit hours</li> <li>Continuous maintenance for pool filtration and chemistry.</li> <li>Daily inspection and maintenance for pool filtration and chemistry.</li> <li>Daily inspection and maintenance for pool filtration and chemistry.</li> <li>Daily inspection and maintenance for pool filtration and chemistry.</li> <li>Weekly brushing, disinfectant application, infill replacement and inspecting misting systems. Surface cleaning every other day.</li> <li>137 community centres</li> <li>As required</li> <li>48 pads</li> <li>64 pads</li> <li>65 pools</li> </ul>			
		Large Community Centres	137 community centres	137 community centres	137 community centres	137 community centres			
		Small Community Centres							
Community Pecreation		Facility Feasibility Study	As required	As required	As required	As required			
Community Recreation		Indoor Ice Pads	48 pads	48 pads	48 pads	48 pads			
	Inty Recreation         Permitted Activities - Recreation Facilities         Permitted Recreation Facilities         Recreation Facilities         Continues Facilities         Continues Facilities <thcontre Facilities         <thcontre Facilities<td>64 pads</td><td>64 pads</td><td>64 pads</td></thcontre </thcontre 	64 pads	64 pads	64 pads					
		Activity         Type         2015         2016         2017           Leisure Arts & General         Maintain compliance to specified supervision ratios         Maintain compliance to specified supervision ratios	65 pools						
		Outdoor Pools	58 pools	58 pools	58 pools	59 pools			

Overall, the 2016 Service Levels are consistent with the approved 2015 Service Levels.

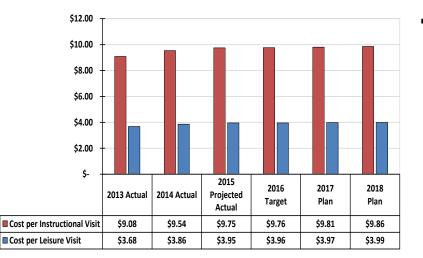
## **Service Performance**



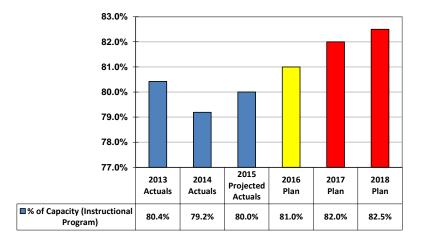
#### **Output Measure – Recreation Service Hours**

 Service Hours are increasing by 23,050 hours or 3.9% from 2013 to 2015 as a result of new major recreation facilities in 2014 and 2015. Future year hours are projected to increase to 1.7 million hours.

#### Efficiency Measure – Cost per Participant Visits for Recreation Programs



 The cost per participant visit of instructional and leisure programs has increased from 2013 to 2015 at the same rate of inflation.



#### **Output Measure – Permit Bookings & Registrations**

- Recreation has improved its program utilization through the Business Transformation project that has led to increased monitoring and quality assurance.
- Community Recreation will continue to strive to provide quality programming that is locally responsive.

# Table 6

#### 2016 Service Budget by Activity

**Community Recreation** 

	2015			2016 Preli	minary Operat	ing Budget					tal			
	Approved Budget	Base Budget	Service t Changes	v	Base Budget vs. 2015 Budget	% Change	New/ Enhanced	2016 Budget	2016 Budget vs. 2015 Budget		2017 Plan		2018	Plan
(\$000s)	\$	\$	\$	\$	\$	%	\$	\$	\$	%	\$	%	\$	%
GROSS EXPENDITURE														
Community Development	28,697.1	26,983.6	(1.3)	26,982.3	(1,714.8)	(6.0%)	696.0	27,678.3	(1,018.8)	(3.6%)	40.3	0.1%	41.0	0.1%
Instructional Recreation Programs	79,244.6	80,421.2	(131.8)	80,289.4	1,044.7	1.3%	210.5	80,499.9	1,255.3	1.6%	322.4	0.4%	632.5	0.8%
Leisure Recreation Programs	46,783.4	48,581.8	(166.0)	48,415.8	1,632.5	3.5%	556.0	48,971.8	2,188.5	4.7%	70.2	0.1%	331.8	0.7%
Permitted Activities & Recreation Facilities	54,540.0	57,301.5	(81.5)	57,220.0	2,680.1	4.9%		57,220.0	2,680.1	4.9%	270.0	0.5%	564.9	1.0%
Recreation & Facilities Planning & Developmen	12,073.6	13,595.4	(51.6)	13,543.8	1,470.2	12.2%		13,543.8	1,470.2	12.2%	1,360.4	10.0%	(848.6)	(5.7%)
Total Gross Exp.	221,338.7	226,883.5	(432.2)	226,451.3	5,112.7	2.3%	1,462.5	227,913.9	6,575.2	3.0%	2,063.2	0.9%	721.6	0.3%
REVENUE														
Community Development	3,651.2	2,984.4	10.6	2,994.9	(656.2)	(18.0%)	297.0	3,291.9	(359.2)	(9.8%)	(290.0)	-8.8%	4.8	0.2%
Instructional Recreation Programs	32,455.8	40,153.0	423.6	40,576.7	8,120.9	25.0%		40,576.7	8,120.9	25.0%	266.4	0.7%	19.1	0.0%
Leisure Recreation Programs	8,076.5	6,470.6	(44.4)	6,426.1	(1,650.4)	(20.4%)		6,426.1	(1,650.4)	(20.4%)	(39.1)	-0.6%	14.3	0.2%
Permitted Activities & Recreation Facilities	21,114.9	17,267.9	73.5	17,341.4	(3,773.4)	(17.9%)		17,341.4	(3,773.4)	(17.9%)	(266.4)	-1.5%	(209.2)	(1.2%)
Recreation & Facilities Planning & Developmen	4,841.3	6,359.2		6,359.2	1,517.9	31.4%		6,359.2	1,517.9	31.4%	123.9	1.9%	(813.9)	(12.6%
Total Revenues	70,139.7	73,235.0	463.3	73,698.4	3,558.6	5.1%	297.0	73,995.4	3,855.6	5.5%	(205.3)	-0.3%	(984.8)	(1.4%)
NET EXP.														
Community Development	25,045.9	23,999.3	(11.9)	23,987.4	(1,058.5)	(4.2%)	399.0	24,386.4	(659.5)	(2.6%)	330.3	1.4%	36.2	0.1%
Instructional Recreation Programs	46,788.8	40,268.2	(555.5)	39,712.7	(7,076.1)	(15.1%)	210.5	39,923.3	(6,865.6)	(14.7%)	56.1	0.1%	613.4	1.5%
Leisure Recreation Programs	38,706.8	42,111.2	(121.5)	41,989.7	3,282.8	8.5%	556.0	42,545.7	3,838.8	9.9%	109.3	0.3%	317.4	0.7%
Permitted Activities & Recreation Facilities	33,425.1	40,033.6	(155.0)	39,878.6	6,453.5	19.3%		39,878.6	6,453.5	19.3%	536.4	1.3%	774.1	1.9%
Recreation & Facilities Planning & Developmen	7,232.3	7,236.2	(51.6)	7,184.6	(47.7)	(0.7%)		7,184.6	(47.7)	(0.7%)	1,236.5	17.2%	(34.7)	(0.4%)
Total Net Exp.	151,199.0	153,648.5	(895.5)	152,753.0	1,554.0	1.0%	1,165.5	153,918.5	2,719.6	1.8%	2,268.5	1.5%	1,706.5	1.1%
Approved Positions	2,845.8	2,897.7	(2.9)	2,894.8	49.0	1.7%	23.2	2,918.0	72.2	2.5%	6.4	0.2%	(3.3)	(0.1%)

The *Community Recreation* Service delivers recreation programs and services in a customer-driven, high quality, accessible, equitable and innovative manner.

The 2016 Operating Budget for *Community Recreation* of \$227.914 gross and \$153.919 million net is \$2.720 million or 1.8% over the 2015 Approved Net Budget.

- Base budget pressures in *Community Recreation Service* total \$4.320 million net and are mainly attributable to the operating costs associated with new facilities, economic factors and the annualization of initiatives that were approved in 2015 as detailed below :
  - Annualized funding for New and Enhanced Initiatives approved by City Council in the 2015 Budget include \$0.063 million gross and net for the Youth Spaces (Lounges) – Phase 2 expansion at three additional designated locations; \$0.376 million gross and \$0 net for the Afterschool and Recreational Care Expansion at 10 locations.
  - Non-Payroll economic factors of \$0.761 million gross and net are mainly attributable to inflation rates for hydro and escalation costs in the Toronto District School Board agreement (\$0.196 million)
  - As part of the 2016 salary calculations, Parks, Forestry and Recreation reviewed all budgeted positions and adjusted the cost allocation in 2016. There are no service level impacts resulting from the re-distribution of budget. Together with the progression, step and benefit increases this change adds a base budget pressure of \$0.371 million gross and net.

- An additional \$0.778 million net is required to operate new recreation facilities which opened in 2015 or are expected to open in 2016. These facilities include the Toronto Pan Am Sports Centre complex which opened to the public in September 2014, hosted Pan Am Games in 2015, and will have the first full year of regular activity in 2016; the Regent Park Community Centre which opened in 2015; and the York Community Centre which is expected to open in 2016.
- An additional \$0.970 million gross and net is needed to fund the increases of services provided by other City Programs including City Clerks (printing and communications) and Facilities Management Services for additional facility repairs and maintenance.
- The operating cost to maintain new assets delivered in 2016 is \$0.468 million which include redevelopment of the Riverdale Outdoor Park Rink, recreation space at West Acres / Kipling Acres Senior Centre and sustainment costs for the automated building system.
- > Annualized costs of the Greenwood Artificial Ice rink requires an additional \$0.056 million
- Funding of \$0.250 million is needed to meet legislative requirements to complete health and safety training for part-time supervisory staff.
- An additional \$0.300 million is required to fund the 2016 inflation increase in Solid Waste Management Service fees for waste pick-up, recycling and tipping fees.
- Consistent with the vehicle replacement schedule, the 2016 Budget includes an increase in the contribution to the vehicle reserve of \$0.043 million gross and net
- > The reversal of one-time furniture expenditures reduced these pressures by \$0.041 million net.

In order to offset the above pressures, the 2016 service cost changes for *Community Recreation* consists of base reductions of \$1.046 million, and efficiency savings of \$0.326 million, as detailed below:

#### Base Budget Changes (Savings of \$1.046 million gross & net)

- Community Recreation identified line by line reductions of \$0.192 million relating to discretionary expenditures and hydro.
- A salary and benefit reduction of \$0.693 million gross and net million for PEP savings due to position based budgeting.
- An additional 1% gapping has been applied to non-union positions of \$0.161 million gross and net to align to hiring timelines

#### Efficiencies (Savings of \$0.326 million gross & net)

#### Relocate Programming from Toronto District School Board

- Savings of \$0.094 million in 2016 and \$0.384 million in 2017 will be achieved by transferring the delivery of aquatic programs and services currently offered from 3 selected Toronto District School Board (TDSB) pools to new facilities within close proximity of the selected TDSB Pools.
  - The efficiency savings are the result of a review of locations operating below capacity and locations where programs could be merged were identified without overall service impacts.

- A total of 4,000 program hours and an estimated 28,000 visits will be relocated to new facilities while approximately 400 permit hours may be reduced or permitted from the TDSB directly.
- The effective date is September 2016 as the City will be required to pay rent until September 2016 providing the TDSB is given notice by January of 2016.

Toronto District School Board (TDSB) Pool	Ward	District	Closest Location for Program Relocation					
Dondalo DTI nool	37 SC C		Cedarbrae CI Indoor Pool (4km)					
Bendale BTI pool	57	30	Wexford Collegiate (4km)					
Brown Community	22	тгу	Hillcrest Community Centre (2km)					
Centre	22	TEY	North Toronto Community Centre Indoor Pool (3km)					
			Cedarbrae CI Indoor Pool (4km)					
Cin Wilfrid Lourian Dool		SC	Toronto Pan Am Sports Centre (6km)					
Sir Wilfrid Laurier Pool	43		Sir Olver Mowat Indoor Pool (7km)					
			West Hill Collegiate (4km)					

> Programming at the following locations will be re-located:

> The majority of savings are derived from the rental payment covering annual operating costs.

#### Electronic Receipting

- Electronic receipting will achieve savings and productivity gains of \$0.180 million.
  - Savings will be achieved from a reduction in postage and printing as a result of not issuing paper-based receipts.
  - Based on approximately 175,000 registration receipts, Community Recreation will save approximately \$1.00 per receipt issued in 2016.

#### Talent Flow Recruitment System

- With the implementation of Talent Flow, an online application system that allows candidates to submit applications to multiple opportunities rather than manual mail-in or drop off paper application forms, Community Recreation will achieve efficiency savings / productivity gains of \$0.052 million in reducing printing.
  - Previously, Recruitment Coordinators received over 10,000 paper applications. The new online application system has eliminated all manual entry and allows for immediate distribution of applications.
  - Recruitment Coordinators have more time to provide value-added support to the hiring managers, improve customer service; trouble-shoot, attend job fairs and recruitment drives.

The following revenue adjustments are included in the 2016 Operating Budget:

#### 2016 Operating Budget

#### Capital Recovery Adjustments

 The 2016 Budget includes an increase of \$0.291 million for the cost of temporary positions delivering capital projects for Community Recreation. This adjustment is necessary to reflect actual requirements and was identified during the review of approved positions.

#### Permit Volume Decrease

 A revenues change of \$0.300 million to the 2016 Permit Fee budget is required to better align with historical revenue achieved.

#### Program User Fee Inflationary Increase (2.00%)

 In line with the City Council adopted User Fee Policy, the Program has completed their annual review of User Fees and applied an inflationary increase of 2.00% based on service specific costs user fees in order that results in increased revenues of \$1.439 million in 2016.

#### 2% Market Rate Increase for Permit and Program User Fees

- The 2016 Operating Budget includes \$0.570 million in additional revenue resulting from an additional 2.00% increase above the 2.00% inflationary increase and will become effective April, 2016. The user fee increase was applied to all user fees with the exception of ice permit fees which received an increase beyond inflation in 2015.
- This rate increase is in response to rising budgetary pressures with the intent of increasing cost recovery and aligning the City's user fees to other municipalities in the Greater Toronto Area. This revenue adjustment is expected to result in incremental revenues of \$0.343 million net in 2017.

#### *New & Enhanced Services (\$1.463 million gross and \$1.166 million net)*

This Service's Operating Budget also includes funds for 4 Council Approved New and Enhanced initiatives as follows:

- 4 Weeks Outdoor Ice Rink Extension to include March Break (\$0.556 million gross and net, 7.8 positions; 0.006 million net in 2017; and \$0.015 million net in 2018) See discussion on page 14.
- Swim to Survive Expansion Phase 2 (\$0.210 million gross and net, 1.9 positions; \$0.156 million net, 2.1 positions in 2016; and \$0.154 million, 1.6 positions in 2018) See discussion on page 14.
- Family Day Recreation Operations (\$0.250 million gross and net, 5.0 positions) See discussion on page 15
- Youth Space Expansion Phase 3 (\$0.446 million gross and \$0.149 million net, 8.4 positions; 0.321 million net in 2017; and \$0.008 million net in 2018) See discussion on page 17.

### **Parks**

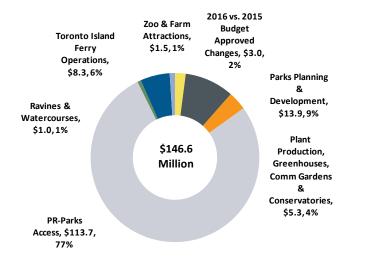


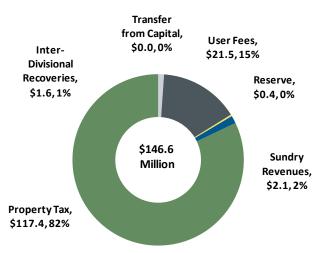
#### What We Do

- Provide clean, safe and well-maintained green space, sport fields and park amenities for passive and active permitted use.
- Design and develop new parks, and redevelop existing parks.
- Maintain many types of turf including sports fields, lawn bowling greens, stadiums, civic centres as well as general parkland.
- Maintain 11 swimming beaches, 8 of which are blue flag
- Operate 52 Outdoor Artificial Ice Rinks.
- Inspect nearly 1000 parks playgrounds during peak season annually.
- Provide technical services to maintain quality parks, and repair amenities.
- Manage and maintain natural areas including ravine and watercourse inspection and natural trail maintenance.
- Manage 44 hectares of horticulture, three conservatories, four greenhouses, and grow 950,000 plants every year for use in city parks and displays.
- Provide transportation services to Toronto Island
   Park in keeping with federal legislative
   requirements for ferry operations.
- Operate two animal attractions.
- Manage and maintain 64 community gardens and administer over 1,500 allotment plots.
- Operate and maintain five Golf Courses.
- Operate two ski hills.
- Provide winter snow clearing and maintenance of parks pathways.

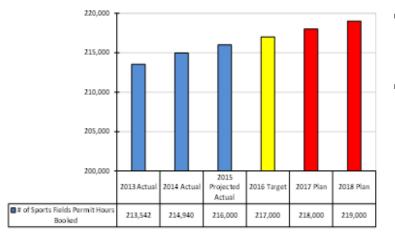
#### 2016 Service Budget by Activity (\$000s)

Service by Funding Source (\$000s)





#### Number of Sports Fields Permit Hours Booked



- Sport Field permit hours have increased by 2,458 or 1.2% compared to the same time period in 2015.
- The majority of the increase was at C sport fields due to sport field reclassifications.

#### 2016 Service Levels Parks

Darka Construi & Decreation	Activity	Turne		Service	e flag beaches cleaned and groomed daily er swimming beaches aned and groomed cleaned and groomed twice weeklyBlue flag beaches and groomed daily Other swimming beaches cleaned and groomed twice weeklyBlue flag beach and groomed daily Other swimmi cleaned and groomed twice weeklyly maintenance as per sonal requirements at ty-run golf courses.Daily maintenance as per seasonal requirements at 5 city-run golf courses.Daily maintenance as per seasonal requirements at 5 city-run golf courses.Daily mainten seasonal requirements at 5 city-run golf courses.ureral services, turf intenance and litter k-up on a weekly basis ing peak seasonGeneral services, turf maintenance as lick-up on a weekly basis during peak seasonGeneral service pick-up on a weekly basis during peak seasonular maintenance as ular maintenance as leRegular maintenance as required. Horticulture beds regurenated on a 5 - 7 year cycleRegular maintenance as regurant areas as per grass cutting schedule and regular maintenance for trails, bridges & life rings. Life stations inspected monthlyAnnual Inspections for natural areas as per grass cutting schedule monthlyueral services, turf maintenance and litter c-up as per the grass ting schedule. monthlyGeneral services, turf maintenance and litter pick-up as per the grass cutting schedule. Maintain standards for aning of facilities,General services, turf maintenance and litter pick-up as per the grass cutting schedule. Maintain standards for aning of facilities,General services, turf maintenance and litter pick-up as per the grass cutting schedule. Maintain standards fo		
Parks, Forestry & Recreation	Activity	Туре	2015	2016	2017	2018	
	Beach Access	Beach Maintenance	Blue flag beaches cleaned and groomed daily Other swimming beaches cleaned and groomed twice weekly	Blue flag beaches cleaned and groomed daily Other swimming beaches cleaned and groomed twice weekly	and groomed daily Other swimming beaches cleaned and groomed	Blue flag beaches cleaned and groomed daily Other swimming beaches cleaned and groomed twice weekly	
		Golf Courses	Daily maintenance as per seasonal requirements at 5 city-run golf courses.	Daily maintenance as per seasonal requirements at 5 city-run golf courses.	seasonal requirements at	Daily maintenance as per seasonal requirements at 5 city-run golf courses.	
		Sports Fields	General services, turf maintenance and litter pick-up on a weekly basis during peak season	General services, turf maintenance and litter pick-up on a weekly basis during peak season	maintenance and litter pick-up on a weekly basis	General services, turf maintenance and litter pick-up on a weekly basis during peak season	
		Parks Horticulture Beds	Regular maintenance as required. Horticulture beds rejuvenated on a 5 - 7 year cycle	Regular maintenance as required. Horticulture beds rejuvenated on a 5 - 7 year cycle	required. Horticulture beds rejuvenated on a 5 - 7 year	rejuvenated on a 5 - 7 year	
Parks	Parks Access	Natural parkland & trails	Annual Inspections for natural areas as per grass cutting schedule. and regular maintenance for trails, bridges & life rings. Life stations inspected monthly		natural areas as per grass cutting schedule and regular maintenance for trails, bridges & life rings. Life stations inspected	Annual Inspections for natural areas as per grass cutting schedule and regular maintenance for trails, bridges & life rings. Life stations inspected monthly	
		General parkland & trails	General services, turf maintenance and litter pick-up as per the grass cutting schedule	General services, turf maintenance and litter pick-up as per the grass cutting schedule. Maintain standards for cleaning of facilities, repairs & inspection and winter maintenance.	maintenance and litter pick-up as per the grass cutting schedule. Maintain standards for cleaning of facilities,	General services, turf maintenance and litter pick-up as per the grass cutting schedule. Maintain standards for cleaning of facilities, repairs & inspection and winter maintenance.	
		Equipment Maintenance	Work orders completed in priority order as time and resources permit	Work orders completed in priority order as time and resources permit	Work orders completed in priority order as time and resources permit	Work orders completed in priority order as time and resources permit	
		Parks Construction & Asset Maintenance	Work orders completed in priority order as time and resources permit	Work orders completed in priority order as time and resources permit	Work orders completed in priority order as time and resources permit	Work orders completed in priority order as time and resources permit	

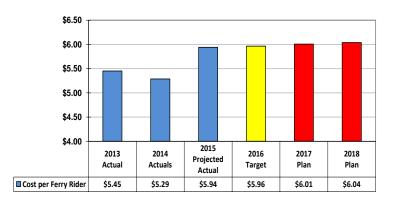
#### 2016 Service Levels Parks

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Daulas Fauratus & Daamaatian	A shining	Ture	Service Levels								
Parks, Forestry & Recreation	Activity	Туре	2015	2016	2017	2018					
	Parks Planning & Development	Parks Planning & Development	· · ·	Parks Plan reviewed annually. 8,101 HA of Parkland	'						
		Community Gardens ~ Community Gardens	· ·	Add an average of 3 community gardens per year and supervise approximately 1,500 allotment plots	Add an average of 3 community gardens per year and supervise approximately 1,500 allotment plots	Add an average of 3 community gardens per year and supervise approximately 1,500 allotment plots					
	Plant Production, Greenhouses, Community Gardens & Conservatories	Conservatories ~ Conservatories	3 plant conservatories and plant collection maintained. 5 seasonal flowering shows annually.	3 plant conservatories and plant collections maintained. 4 greenhouses and 10 seasonal flower shows.	3 plant conservatories and plant collections maintained. 4 greenhouses and 10 seasonal flower shows.	3 plant conservatories and plant collections maintained. 4 greenhouses and 10 seasonal flower shows.					
Parks		Plant Production ~ Plant Production	· · ·	950,000 annuals produced for city parks and flower shows.	Parklandannually. 8,107 HA of Parklandannually. 8,111 HA of Parklandage of 3 gardens per pervise ely 1,500 allotment plotsAdd an average of 3 community gardens per year and supervise approximately 1,500 allotment plotsAdd an average of 3 community gardens per year and supervise approximately 1,500 allotment plotsservatories and tions .3 plant conservatories and plant collections maintained.3 plant conservatories and plant collections maintained.3 plant conservatories and plant collections maintained.ues and 10 .4 greenhouses and 10 seasonal flower shows.950,000 annuals produced for city parks and flower shows.950,000 annuals produced for city parks and flower shows.eections and ris. Clean water infeastructure (bridge abutments and sewer inlets)Annual Inspections and remove debris. Clean water infrastructure (bridge abutments and sewer inlets)Approximately 16,000 round trips per year weather permittingexprovidedAnimal care providedAnimal care provided						
	Ravines & Watercourses	Ravines & Watercourses		Annual Inspections and remove debris. Clean water infrastructure (bridge abutments and sewer inlets)	remove debris. Clean water infrastructure (bridge abutments and sewer	remove debris. Clean water infrastructure (bridge abutments and sewer					
	Toronto Island Ferry Operations	Toronto Island Ferry Operations	Approximately 16,000 round trips per year weather permitting	Approximately 16,000 round trips per year weather permitting	round trips per year	round trips per year					
	Zoo & Farm Attractions	Zoo & Farm Attractions	Animal care provided based on standards.	Animal care provided based on standards.							

Overall, the 2016 Service Levels are consistent with the approved 2015 Service Levels.

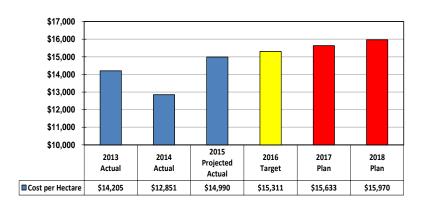
## **Service Performance**



#### Efficiency Measure – Cost Per Ferry Rider

- Cost per Ferry Rider expected to increase due to inflation, legislated security requirements and costs of maintaining aging Ferries as well as diminished capacity of the Fleet
- Ferry replacement reserve created and funded by contributions from operating began in 2013
- New Ferries will have increased capacity, with less breakdowns than the current fleet and are expected to increase ridership and reduce costs.

#### Efficiency Measure – Cost per Hectare Maintained



- Cost per maintained HA maintenance increased by the rate of inflation
- Cost pressures for Parks maintenance are due to higher park usage, type of park usage (increased events), environmental changes (storm events causing damage, extended seasons), and inflation
- Approximately 12 hectares of new parkland added since 2013, with increasingly complex features
- Increased demand for involvement from park interest and community groups

#### Table 6

#### 2016 Service Budget by Activity

	2015			2016 Preli	minary Operat	ing Budget					I	ncremen	tal Change	
	Approved	Base	Service		Base Budget vs. 2015		New/	2016	2016 Budge	- vr 2015				
	Budget	Budget		2016 Base	Budget	% Change	Enhanced	Budget	Budg		2017	Plan	2018 F	Plan
(\$000s)	\$	\$	\$	\$	\$	%	\$	\$	\$	%	\$	%	\$	%
GROSS EXP.														
Beach Access	3,336.4	3,012.5		3,012.5	(323.9)	(9.7%)		3,012.5	(323.9)	(9.7%)	28.0	0.9%	18.5	0.6%
Parks Planning & Development	12,584.0	13,893.4	(36.1)	13,857.3	1,273.3	10.1%		13,857.3	1,273.3	10.1%	995.6	7.2%	(403.7)	(2.7%)
Plant Production, Greenhouses, Comm Gardens	5,299.2	5,257.4		5,257.4	(41.8)	(0.8%)	231.1	5,488.5	189.2	3.6%	91.4	1.7%	48.6	0.9%
PR-Parks Access	115,197.7	113,738.2	(20.0)	113,718.2	(1,479.5)	(1.3%)	371.2	114,089.4	(1,108.2)	(1.0%)	4,855.7	4.3%	3,964.4	3.3%
Ravines & Watercourses	1,078.0	997.4		997.4	(80.5)	(7.5%)		997.4	(80.5)	(7.5%)	1.0	0.1%	7.3	0.7%
Toronto Island Ferry Operations	7,948.6	8,264.9		8,264.9	316.2	4.0%		8,264.9	316.2	4.0%	55.1	0.7%	40.1	0.5%
Zoo & Farm Attractions	1,439.8	1,474.7		1,474.7	35.0	2.4%		1,474.7	35.0	2.4%	0.3	0.0%	8.5	0.6%
Total Gross Exp.	146,883.6	146,638.5	(56.1)	146,582.4	(301.2)	(0.2%)	602.3	147,184.7	301.1	0.2%	6,026.9	4.1%	3,683.7	2.3%
REVENUE														
Beach Access	6.8	21.3		21.3	14.5	214.9%		21.3	14.5	214.9%		0.0%		
Parks Planning & Development	7,625.2	8,648.5		8,648.5	1,023.4	13.4%		8,648.5	1,023.4	13.4%	125.5	1.5%	(719.7)	(8.2%)
Plant Production, Greenhouses, Comm Gardens	816.1	739.5	3.2	742.7	(73.4)	(9.0%)		742.7	(73.4)	(9.0%)		0.0%		
PR-Parks Access	13,502.0	11,846.6	146.5	11,993.2	(1,508.8)	(11.2%)	25.0	12,018.2	(1,483.8)	(11.0%)	(515.1)	-4.3%	(400.0)	(3.5%)
Ravines & Watercourses	236.2	236.1		236.1	(0.1)	(0.0%)		236.1	(0.1)	(0.0%)		0.0%		
Toronto Island Ferry Operations	6,782.2	7,351.8	126.8	7,478.6	696.4	10.3%		7,478.6	696.4	10.3%		0.0%		
Zoo & Farm Attractions	138.8	60.7	0.6	61.3	(77.5)	(55.8%)		61.3	(77.5)	(55.8%)		0.0%		
Total Revenues	29,107.2	28,904.6	277.1	29,181.8	74.5	0.3%	25.0	29,206.8	99.5	0.3%	(389.5)	-1.3%	(1,119.7)	(4.0%)
NET EXP.														
Beach Access	3,329.6	2,991.2		2,991.2	(338.5)	(10.2%)		2,991.2	(338.5)	(10.2%)	28.0	0.9%	18.5	0.6%
Parks Planning & Development	4,958.8	5,244.9	(36.1)	5,208.8	249.9	5.0%		5,208.8	249.9	5.0%	870.0	16.7%	316.0	5.2%
Plant Production, Greenhouses, Comm Gardens	4,483.1	4,517.9	(3.2)	4,514.7	31.6	0.7%	231.1	4,745.7	262.6	5.9%	91.4	1.9%	48.6	1.0%
PR-Parks Access	101,695.7	101,891.6	(166.5)	101,725.0	29.4	0.0%	346.2	102,071.3	375.6	0.4%	5,370.8	5.3%	4,364.4	4.1%
Ravines & Watercourses	841.8	761.3		761.3	(80.5)	(9.6%)		761.3	(80.5)	(9.6%)	1.0	0.1%	7.3	1.0%
Toronto Island Ferry Operations	1,166.4	913.1	(126.8)	786.3	(380.1)	(32.6%)		786.3	(380.1)	(32.6%)	55.1	7.0%	40.1	4.8%
Zoo & Farm Attractions	1,301.0	1,414.0	(0.6)	1,413.4	112.4	8.6%		1,413.4	112.4	8.6%	0.3	0.0%	8.5	0.6%
Total Net Exp.	117,776.4	117,733.9	(333.2)	117,400.7	(375.7)	(0.3%)	577.3	117,978.0	201.6	0.2%	6,416.5	5.4%	4,803.5	3.7%
Approved Positions	1,280.7	1,312.8	(1.0)	1,311.8	31.1	2.4%	5.6	1,317.5	36.8	2.9%	9.8	0.7%	(7.2)	(0.5%)

The 2016 Operating Budget for Parks Services of \$146.582 million gross and \$117.400 million net is \$0.378 million or 0.3% below the 2015 Approved Net Budget.

- Base budget pressures in the Parks Service total \$1.510 million net and are mainly attributable to the operating costs associated with newly developed or acquired parkland, economic factors and the annualization of initiatives that were included in the 2015 Operating Budget detailed as follows :
  - Non-Payroll economic factors of \$0.318 million gross and net are mainly attributable to maintenance contracts and inflationary increase for parts for machinery and equipment
  - As part of the 2016 salary calculations, Parks, Forestry and Recreation reviewed all budgeted positions and adjusted the cost allocation in 2016. There are no service level impacts resulting from the re-distribution of budget. Together with the progression, step and benefit increases this change results in a budget reduction of \$0.700 million gross and net.
  - The annualized funding of new parks and park enhancements delivered in 2015 across the City requires additional maintenance funding of \$0.658 million net.
  - The operating cost to implement completed parks and park enhancement projects in 2016 is \$1.016 million gross and net.

### 2016 Operating Budget

- Consistent with the vehicle replacement schedule, the 2016 Budget includes an increase in the contribution to the vehicle reserve of \$0.548 million gross and net
- Interdepartmental charges were lower by \$0.690 million net due to savings achieved in Solid Waste Management charges from lower waste volumes.
- > The reversal of one-time furniture expenditures reduced these pressures by \$0.058 million net.

### Ferry Reserve Contribution (\$0.119 million net)

 The contribution to the ferry reserve for the purposes of replacing the Toronto Island ferry fleet will be increased from \$0.250 million to \$0.369 million. See Issues Discussion on page 56.

The following revenue adjustments are included in this Service's 2016 Operating Budget:

#### Capital Recovery Adjustments

 The 2016 Budget includes an increase of \$0.204 million for the recovery of temporary positions delivering capital projects. This adjustment is necessary to reflect actual requirements and was identified during the review of approved positions.

### Permit Volume Decrease

 A revenue change of \$0.300 million to the 2016 Permit Fee budget is required to better align with historical revenue achieved.

#### Program User Fee Inflationary Increase (2%)

 In line with the City Council adopted User Fee Policy, the Program has completed their annual review of User Fees and applied an inflationary increase of 2% based on service specific user fees results in increased revenues of \$0.134 million in 2016.

### Market Rate Increase of 2% for Park Permit, Golf and Ferry User Fees

- The 2016 Operating Budget includes \$0.277 million in additional revenue resulting from an additional 2.0% increase above the 2% inflationary increase and become effective for April, 2016.
- This rate increase is in response to rising budgetary pressures with the intent of increasing cost recovery and aligning the City's user fees to other municipalities in the Greater Toronto Area.

In order to offset the above pressures, the 2016 service changes for *Parks* consists of base reductions of \$1.216 million, and efficiency savings of \$0.056 million, as detailed below:

#### Base Budget Changes (Savings of \$2.241 million gross & net)

- Parks identified line by line reductions of \$0.486 million relating to expenditures and hydro.
- The salary and benefit budget was reduced by PEP savings of \$1.621 million identified through moving to position-based budgeting that aligned the salary and benefit budget with actual PEP calculated salary and benefit costs.

### **2016 Operating Budget**

 An additional 1% gapping has been applied to non-union positions of \$0.134 million gross and net to align to hiring timelines.

### Efficiencies (Savings of \$0.056 million gross and net)

 Parks, Forestry and Recreation will achieve efficiency savings / productivity gains as a result of implementing the electronic receipting system and the Talent Flow staffing system. The total savings allocated to Parks is \$0.056 million gross and net. See details of this initiative in the Community Recreation Service on page 12.

### *New & Enhanced Services (\$0.602 million gross and \$0.577 net, 5.6 positions)*

This Service's Operating Budget also includes funds for 4 Council Approved New and Enhanced as follows:

- Parks Plan Enhanced Maintenance & Quality Management (\$0.177 million gross and net, 2.1 positions) See discussion on page 15.
- Parks Plan Horticulture & Urban Agriculture (\$0.291 million gross and net, 3.6 positions) See discussion on page 16.
- Hydro Corridor Agreements (\$0.110 million gross and net) See discussion on page 16.
- Grenadier Pond (\$0.025 million gross and 0 net) See discussion on page 17.

### **Urban Forestry**

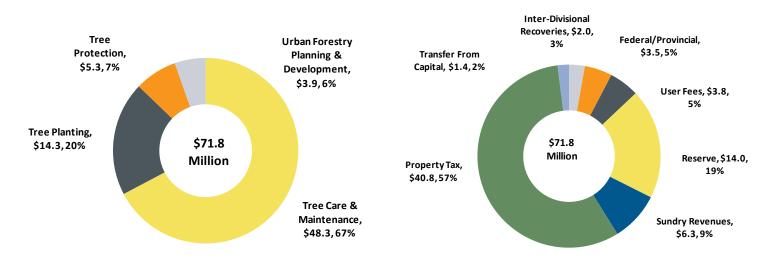


### What We Do

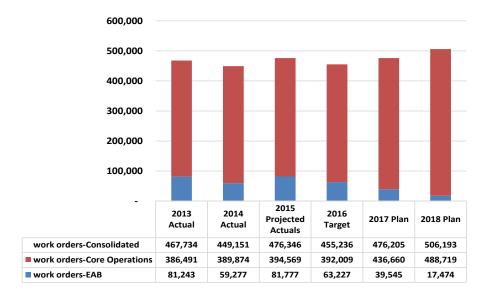
- Maintain in a state of good repair and enhance the urban forest asset through investment in new trees, protection and maintenance of the existing asset, and planning for the future.
  - Maintain a multi-year Urban Forestry Service Plan, including annual review and adjustment to maximize operational efficiency towards preserving and optimizing the urban forest asset, including street trees, commercial trees, park trees, and natural areas.
  - Protect the existing tree and natural area assets to maximize public benefit by ensuring healthier trees and natural areas and avoiding unnecessary damage or removal; working with other City Divisions and key stakeholders on policies to improve tree planting and protection, natural area preservation and growing conditions in the City. Includes:
    - Review of development and construction plans
    - Processing of permit applications
    - Bylaw compliance/enforcement
  - Plant more trees on City-owned land and promote and support tree planting on public (quasi- City) and private land to increase long term canopy potential. This includes planting along streets, in parks, commercial areas and natural areas and partnership ventures with other agencies and private groups such as the Trees across Toronto Program, and community engagement with volunteer planting.
  - Proactively manage and maintain trees: Maximize the public benefit of the urban forest by ensuring healthier and longer lived trees through systematic processes that encourage tree health and natural form, maintaining structural integrity to help them to achieve full life expectancy.

### 2016 Service Budget by Activity (\$000s)

### Service by Funding Source (\$000s)



### **Urban Forestry – Number of Work Orders**



- Urban Forestry is incrementally advancing towards the 7 year pruning cycle by 2023 with a current cycle of 15 years
- Future year increases are in line with the Forestry Management Plan

### **2016 Service Levels**

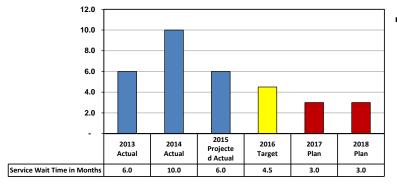
### Urban Forestry

Parks, Forestry & Recreation	Activity	Type	Service Levels								
Parks, Forestry & Recreation	Activity	Туре	2015	2016	2017	2018					
		Tree Care & Maintenance ~ Forest Health Care	Approximately 25,600 trees	Approximately 14,800 trees	Approximately 25,600 trees	Approximately 14,800 trees					
		Tree Care & Maintenance ~ Inspections	Approximately 152,900 tree inspections	Approximately 144,000 tree inspections	Approximately 152,000 tree inspections	Approximately 170,400 tree inspections					
		Tree Care & Maintenance ~ Pruning	Approximately 81,200 tree prunings	Approximately 81,200 tree prunings	Approximately 98,100 tree prunings	Approximately 119,900 tree prunings					
	Tree Care &	Tree Care & Maintenance ~ Removals	Approximately 29,900 tree removals	Approximately 26,700 tree removals	Approximately 17,900 tree removals	Approximately 14,500 tree removals					
	Maintenance	Tree Care & Maintenance ~ Stumping	Approximately 13,000 tree stumpings	Approximately 13,000 tree stumpings	Approximately 8,600 tree stumpings	Approximately 7,000 tree stumpings					
		Tree Care & Maintenance ~ Storm Clean Ups	Approximately 7,000 storm clean ups	Approximately 7,000 storm clean ups	Approximately 7,000 storm clean ups	Approximately 7,000 storm clean ups					
			Approximately 23,500 other removal activities	Approximately 23,500 other removal activities	Approximately 16,300 other removal activities	Approximately 13,600 other removal activities					
		Tree Care & Maintenance ~ General Maintenance Activities	Approximately 32,600 general maintenance activities	Approximately 32,600 general maintenance activities	Approximately 32,600 general maintenance activities	Approximately 32,600 general maintenance activities					
		Tree Planting ~ Wire Baskets (B&B)	Approximately 13,800 wire basket tree plantings	Approximately 14,000 wire basket tree plantings	Approximately 14,700 wire basket tree plantings	Approximately 14,700 wire basket tree plantings					
Urban Forestry	Tree Planting	Tree Planting ~ Containers/Bare Root	Approximately 4,900 container/bare root trees planted	Approximately 5,000 container/bare root trees planted	Approximately 5,300 container/bare root trees planted	Approximately 5,300 container/bare root trees planted					
		Tree Planting ~ Naturalization	Approximately 79,600 naturalization tree plantings	Approximately 80,800 naturalization tree plantings	Approximately 90,600 naturalization tree plantings	Approximately 99,100 naturalization tree plantings					
		EAB related plantings	Approximately 6,700 EAB related tree plantings	Approximately 5,300 EAB related tree plantings							
	Tree Protection	Tree Protection ~ Tree Permits	Approximately 5,600 tree permits	Approximately 6,000 tree permits	Approximately 6,000 tree permits	Approximately 6,000 tree permits					
		Tree Protection ~ By-law Contraventions Issued		Approximately 1,400 by- law contraventions issued	Approximately 1,400 by- law contraventions issued	Approximately 1,400 by- law contraventions issued					
	Urban Forestry Planning & Development		Approximately 4.3 Million public trees under management	Approximately 4.35 Million public trees under management	Approximately 4.5 Million public trees under management	Approximately 4.6 Million public trees under management					

Overall, the 2016 Service Levels are consistent with the approved 2015 Service Levels.

# **Service Performance**

### Tree Care and Maintenance Forestry Service Wait Time (Months)



 Urban Forestry has worked proactively to reduce the backlog from 24 months in 2007 to 6 months in 2013. Due to prioritizing the 2013 ice storm in order to mitigate public liability, the backlog has increased to a 10 month wait time for servicing.

### Table 6

### 2016 Service Budget by Activity

Urban Forestry

	2015			2016 Preli	minary Operat	ing Budget						ncremen	tal Change	
	Approved Budget	Base Budget	Service Changes	2016 Base	Base Budget vs. 2015 Budget	% Change	New/ Enhanced	2016 Budget	2016 Budge Budg		2017	Plan	2018	Plan
(\$000s)	\$	\$	\$	\$	\$	%	\$	\$	\$	%	\$	%	\$	%
GROSS EXP.														
Tree Care & Maintenance	52,624.0	48,324.9		48,324.9	(4,299.1)	(8.2%)	989.6	49,314.4	(3,309.5)	(6.3%)	(3,192.2)	-6.5%	335.0	0.7%
Tree Planting	8,899.7	14,299.2		14,299.2	5,399.5	60.7%	674.1	14,973.3	6,073.6	68.2%	(1,561.9)	-10.4%	(526.3)	(3.9%)
Tree Protection	4,955.1	5,322.0		5,322.0	366.9	7.4%		5,322.0	366.9	7.4%	55.8	1.0%	57.0	1.1%
Urban Forestry Planning & Development	3,475.3	3,906.4	(15.5)	3,890.9	415.5	12.0%		3,890.9	415.5	12.0%	335.4	8.6%	(163.7)	(3.9%)
Total Gross Exp.	69,954.2	71,852.4	(15.5)	71,836.9	1,882.8	2.7%	1,663.7	73,500.6	3,546.5	5.1%	(4,362.9)	-5.9%	(298.1)	(0.4%)
REVENUE														
Tree Care & Maintenance	21,610.6	18,472.7		18,472.7	(3,137.9)	(14.5%)		18,472.7	(3,137.9)	(14.5%)	(5,485.0)	-29.7%	(1,795.0)	(13.8%)
Tree Planting	5,403.4	7,870.9		7,870.9	2,467.4	45.7%		7,870.9	2,467.4	45.7%	(1,715.0)	-21.8%	(605.0)	(9.8%)
Tree Protection	2,712.2	3,182.9	26.8	3,209.6	497.4	18.3%		3,209.6	497.4	18.3%		0.0%		
Urban Forestry Planning & Development	993.6	1,449.0		1,449.0	455.4	45.8%		1,449.0	455.4	45.8%	37.2	2.6%	(244.2)	(16.4%)
Total Revenues	30,719.8	30,975.4	26.8	31,002.2	282.3	0.9%		31,002.2	282.3	0.9%	(7,162.8)	-23.1%	(2,644.2)	(12.5%)
NET EXP.														
Tree Care & Maintenance	31,013.4	29,852.2		29,852.2	(1,161.2)	(3.7%)	989.6	30,841.7	(171.6)	(0.6%)	2,292.8	7.4%	2,130.0	6.4%
Tree Planting	3,496.3	6,428.3		6,428.3	2,932.0	83.9%	674.1	7,102.4	3,606.2	103.1%	153.1	2.2%	78.7	1.1%
Tree Protection	2,242.9	2,139.1	(26.8)	2,112.3	(130.6)	(5.8%)		2,112.3	(130.6)	(5.8%)	55.8	2.6%	57.0	2.6%
Urban Forestry Planning & Development	2,481.8	2,457.4	(15.5)	2,441.9	(39.8)	(1.6%)		2,441.9	(39.8)	(1.6%)	298.2	12.2%	80.4	2.9%
Total Net Exp.	39,234.3	40,877.0	(42.2)	40,834.8	1,600.4	4.1%	1,663.7	42,498.5	3,264.1	8.3%	2,799.9	6.6%	2,346.1	4.9%
Approved Positions	370.6	378.1	(0.4)	377.7	7.1	1.9%		377.7	7.1	1.9%	(0.1)	0.0%	(2.3)	(0.6%)

The *Urban Forestry Service* maintains and enhances the urban forest through planting new trees, protection and care of existing resources, and planning policy for the future.

The 2016 Operating Budget of \$71.837 million gross and \$40.835 million net is \$1.601 million or 4.1% over the 2015 Approved Net Budget.

The primary budget pressures faced by the *Urban Forestry Service* is the Revised Forestry Service Plan of \$1.25 million which phases in property tax funding from the Environment Protection Reserve Fund as outlined in the Revised Forestry Service Plan. See Issues Discussion on page 44.

The following revenue adjustments are included in the 2016 Budget:

#### Capital Recovery Adjustments

 The 2016 Budget includes an increase of \$0.087 for the cost of temporary positions delivering capital projects. This adjustment is necessary to reflect actual requirements and was identified during the review of approved positions.

User Fee Inflationary Increase – Private Tree Bylaw and Contravention Fees (2.00%)

 In line with the City Council adopted User Fee Policy, the Program has completed their annual review of User Fees and applied an inflationary increase of 2% based on service specific user fees that results in increased revenues of \$0.027 million in 2016.

### Market Rate Increase of 2% for Private Tree Bylaw and Contravention Fees

 The 2016 Operating Budget includes \$0.027 million in additional revenue resulting from an additional 2.0% increase above the 2% inflationary increase, effective 2016.

toronto.ca/budget2016

### 2016 Operating Budget

• This rate increase is in response to rising budgetary pressures with the intent of increasing cost recovery and aligning the City's user fees to other municipalities in the Greater Toronto Area.

In order to offset the above pressures, the 2016 service cost changes for *Urban Forestry* consists of base reductions of \$1.216 million, and efficiency savings / productivity gains of \$0.056 million, as detailed below:

### Base Budget Changes (Savings of \$0.190 million gross & net)

- Line by line reductions of \$0.022 million relating to expenditures and hydro.
- A salary and benefit reduction of \$0.168 million gross and net million for PEP savings due to position based budgeting.
- An additional 1% gapping has been applied to non-union positions of \$0.113 million gross and net to align to hiring timelines.

### *Efficiencies (Savings of \$0.016 million gross & net)*

 Parks, Forestry and Recreation will realize efficiency savings as a result of the implementing the Talent Flow staffing system. The total savings allocated to Urban Forestry is \$0.015 million gross and net. See details of this initiative in the Community Recreation Service on page 12.

#### New & Enhanced Services (\$1.664 million gross and net)

This Service's Operating Budget also includes funds for the following Council Approved New and Enhanced:

 Re-established Service Plan to achieve the Original Tree Canopy Goal (\$1.664 million gross and net) See discussion on page 16.

# Part III: Issues for Discussion

### **Issues for Discussion**

### **Issues Impacting the 2016 Budget**

### Urban Forestry Service Plan - Achieving the City's Tree Canopy Goals

- The Tree Canopy Goals are currently managed using a consolidated funding plan that addresses both the financial pressures resulting from the management of Emerald Ash Borer (EAB), as well as the tree canopy goals.
- To achieve the target of 40% tree canopy cover over the next 40 years, City Council, in 2008, authorized the use of \$48 million from the Environment Protection Reserve Fund to allow the phasing in of \$22.0 million of annual property tax funding over 8 years, with a target of full property base tax funding by 2016.
- During the 2013 Operating Budget process the EAB Management Plan was revised and adopted through the "Core Service Review – Revising the Timeframe to Achieve the City's Tree Canopy Goals" (PE17.1) report dated September 28, 2012.

### (http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2012.PE17.1)

The following was adopted:

- The time frame to achieve the 8 year financing plan to sustain and expand the urban forest and in particular, increase the tree canopy to between 30-40% by the year 2050 be extended by 7 Years from 2016 to 2023
- From 2013 2019, Urban Forestry resources be diverted to manage EAB
- A revised Urban Forestry Service Plan targeted \$22.0 million of annual property tax funding by 2023
- On January 16, 2013, City Council directed Parks, Forestry and Recreation to re-instate the original timelines in the 2008 Urban Forestry Plan to achieve the 40% tree canopy target by the year 2050, and Parks, Forestry and Recreation was directed to include the required funding for consideration through the 2014 Budget process. The funding request of \$2.000 million was not approved as the City faced more pressing financial needs.
- The Consolidated Funding Plan put Service Plan funding on hold in 2011 until 2017 when funding is scheduled to start increasing again.
- The revised consolidated funding plan detailed below identifies a total of \$48 million from the Environment Protection Reserve Fund (XR1718), \$64.9 million of re-purposed Sustainable Energy Fund to address EAB, \$7.0 million from Cash in-lieu and tree deposits and cumulative investment of \$145.1 million in base budget property tax funding.

CONSOLIDATED FUNDING PLAN (Revised Service Plan & EAB)	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total (2013- 2023)	(2009-
Annual Total	3.9	7.3	9.7	13.3	19.7	18.4	26.6	22.3	19.0	19.0	20.3	21.0	21.0	21.5	22.0	22.0	22.0	230.8	265.0
Environmental Protection	2.6	5.6	6.2	6.2	5.4	3.2	2.7	0.68	1.0	4.0	2.1	5.4	2.2	0.4	0.4	0.0	0.0	27.4	48.0
Sustainable Energy Reserve	0.0	0.0	0.0	3.6	10.0	9.0	16.9	12.6	7.1	2.2	3.5	0.0	0.0	0.0	0.0	0.0	0.0	61.3	64.9
UnrestrictedTree Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.75	0.75	0.75	0.75	0.00	1.30	1.70	1.00	0.00	0.00	7.0	7.0
Property Tax Funding	1.3	1.7	3.5	3.5	4.3	6.2	7.0	8.3	10.2	12.1	14.0	15.6	17.5	19.4	20.6	22.0	22.0	135.1	145.1
Incremental Increase/Decrease in Funding		3.4	2.4	3.6	6.4	(1.3)	8.2	(4.3)	(3.3)	-	1.3	0.7	-	0.5	0.5	-	-		
Incremental property tax amount		0.38	1.82	-	0.75	1.90	0.85	1.25	1.90	1.90	1.90	1.67	1.88	1.90	1.13	1.45	-		

- By the Year 2024, \$22.0 million will be fully funded by property taxes.
- The 2016 Operating Budget will provide funding of \$22.3 million funded by \$0.68 million from the Environment Protection Reserve Fund, \$12.6 million from the repurposed Sustainable Energy Reserve Fund and \$8.3 million of property tax funding, with the latter representing an increase of \$1.25 million in property tax funding included in the 2016 Base Budget..

### **Tree Planting Strategy**

- During the 2015 Budget process, funding of \$0.050 million was provided to complete a critical assessment of the tree canopy after the December 2013 ice storm to provide information on the current canopy condition and help direct future investments in the Forestry Service Plan.
- In response, Parks, Forestry and Recreation, in consultation with Toronto Water, Transportation Services, City Planning and Economic Development and Culture, are developing a Tree Planting Strategy to reach the City's target of 40% tree canopy cover over the next 40 years.
- Toronto currently has 26.6% to 28% tree canopy cover, representing 10.2 million trees. About 40 per cent of these trees are on City lands, with the remaining 60 per cent on private lands.
- The Tree Planting Strategy has been initiated to refine the identification of tree planting
  opportunities and inform partnerships and mechanisms required to target future investments in
  tree planting to achieve the City's tree canopy goals as well as associated costs.
  - In order to achieve the target, the City must work with community stakeholders to develop programs that increase tree planting and stewardship on private lands.
  - Since the City land available for planting is limited, tree planting on private land is important to achieving the City's target.
  - A report on the results of the study is expected in Spring, 2016

### **Issues Impacting Future Years**

#### Parks Service Plan

 At its meeting on May 7, 8, 9, and 10, 2013, City Council adopted the Parks Plan 2013-2017 and directed the General Manager of Parks, Forestry and Recreation to report back through the 2014 Budget process with a detailed implementation plan based on the direction from Council provided through the adoption of this item.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2013.PE20.1)

### 2016 Operating Budget

- An investment of \$21.625 million to fund city-wide upgrades and improvements to park amenities such as benches, picnic tables, shade areas, to create new social gathering spaces, and for washroom improvements was made in the Capital Plan but funding for Operating has been a challenge.
- Activities that require additional funding for the Parks Plan implementation include the Urban Park Ranger program, improvements of natural environment trails, enhancements to horticulture and urban agriculture, and enhanced maintenance and quality management of the City's parks.

#### **Recreation Service Plan**

 At its meeting of November 27, 28, 29 2012, City Council adopted the 2013-2017 Recreation Service Plan. The plan aims to increase overall participation in recreation, decrease financial barriers, and improve local and geographic access, with a focus on improving access to recreation for children, youth, seniors, and reduce barriers faced by low-income families, newcomers, and people with disability.

(http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2012.CD17.2)

 At its meeting of July 16, 2013, City Council adopted 2013-2017 Recreation Service Plan Implementation Plan and referred the financial impacts to Budget Committee for consideration.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2013.CD22.1)

Remaining Actions from Recreation Service Plan have been grouped under the following categories

 Service Standards, (2) Service Excellence and (3) Service Planning. The funding source for the
 following initiatives has not yet been identified:

Recreation - Unfunded Service Plan I	Initiatives	(000's)			
	2016	2017	2018	2019	2020
Service Standards - Quality Standards to All Age Groups	-	-	-	1,000.0	1,000.0
Service Excellence - Communications and Marketing Strategy	-	550.0	1,100.0	1,100.0	1,100.0
Service Excellence - Consistent Maintenance Standards	-	3,000.0	3,500.0	4,000.0	4,500.0
Service Planning - Enhanced Reporting	-	125.0	250.0	250.0	250.0
Service Planning - Community Development (Equity, Youth, Seniors, Partnerships)	-	165.0	330.0	330.0	330.0
Service Planning - Compliance with Disability Legislation	-	437.5	575.0	575.0	575.0
Service Levels - Youth Leadership Programming		800.0	1,700.0	1,700.0	1,700.0
Recreation Service Plan Unfunded Total Required Each Year	-	5,077.5	7,455.0	8,955.0	9,455.0

- Funding these initiatives given the current financial challenges would likely rely on finding further efficiencies, raising property taxes, finding new revenue sources and/or increasing user fees above inflation.
- These initiatives are part of the 26 strategic actions in the City's 2013-2018 Strategic Plan in the Long Term Fiscal Plan.

### **Issues Referred to the 2016 Operating Budget Process**

### New and Enhanced Service Requests Referred to the Budget Process

#### Service Level Review Change Request

At its meeting on June 22<sup>nd</sup>, 2015, the Parks and Environment Committee requested that the Deputy City Manager, Cluster A, to report to the September, 2015 Parks and Environment Committee meeting with business cases for meeting the service standards in 2016 shown in the table below.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.PE4.6)

 In response to the Service Level Review request, PF&R submitted a staff report to The Parks and Environment Committee on September 18<sup>th</sup>, 2015, for proposed service changes totaling \$16.251 million to be phased over a five (5) years.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.PE5.3)

 At its meeting on September 30<sup>th</sup>, 2015, City Council referred the Item to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget Process.

	Cost Estimates For Initia	atives (000's)					
	Parks		Anı	nual Operat	ting		Capital
Motion	Urban Forestry	2016	2017	2018	2019	2020	2016
1 a.	Daily Grooming of 11 swimming beaches	736.1	736.1	736.1	736.1	736.1	390.0
1 b.	Horticulture Bed Rejuvenation on a Five Year Cycle	4,995.1	4,995.1	4,995.1	4,995.1	4,995.1	1,100.0
1 c.	Parks Plan - Enhanced Maintenance & Quality Management	176.6	240.2	544.2	604.5	604.5	-
1 c.	Parks Plan - Horticulture & Urban Agriculture	290.7	618.4	894.8	1,021.1	1,021.1	200.0
1 c.	Parks Plan - Improve Natural Environment Trails	160.5	439.6	575.1	1,043.6	1,431.7	-
1 c.	Parks Plan - Parks Ranger Program	556.5	1,507.1	1,544.0	1,544.0	1,544.0	180.0
1 d.	Increased Staffing for Invasive Species Protection	1,261.3	1,620.8	1,620.8	1,620.8	1,620.8	250.0
1e.	Parks Sufficiency - 10 year capital plan						TBD
1 f.	Enhanced Winter Maintenance for Parks Path	422.6	931.8	931.8	931.8	931.8	460.0
1 g.	5 New Community Gardens (Included in 1 c.)	-	-	-	-	-	-
1 h.	Inspections and Debris Removal From Ravines and Watercourses	624.2	782.4	782.4	782.4	782.4	150.0
1 i.	Committee Adjustment Review Enhancement	291.7	359.9	370.6	370.6	370.6	-
2	Re-established Service Plan to achieve original tree canopy goal	1,663.7	2,044.4	2,093.6	5,400.0	1,000.0	-
4	Hydro Corridor Agreements	110.0	112.2	114.4	116.7	119.1	-
	Gross Expenditures	11,289.1	14,388.1	15,203.0	19,166.8	15,157.2	2,730.0
	Total Positions and FTE:	116.1	138.9	145.7	154.3	154.3	-

(http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.PE5.3)

The capital cost of these initiatives require \$2.730 million for the acquisition of additional 36 vehicles.

- The following initiatives were approved by City Council and are discussed on pages 14-16:
  - > Parks Plan Enhanced Maintenance & Quality Management
  - Parks Plan Horticulture & Urban Agriculture
  - Re-establish Service Plan to achieve original tree canopy goals Year 2016
  - Hydro Corridor Agreements
- The following initiatives have not been included in the 2016 Operating Budget. They were included for Council consideration as part of the list of items Referred to the Budget Process Initiatives that were distributed by the City Manager and Chief Financial Officer for consideration by the Budget Committee in the 2016 Budget process.

### **Daily Grooming of 11 swimming beaches** (\$0.736 million gross and net, 4 positions)

 Beach grooming removes pollution such as seaweed, fish, glass, syringes, plastic, cans, wood and other unwanted debris from large areas of sand. The City's designated swimming beaches are currently groomed on average 5 times per week by tractors pulling a mechanical grooming attachment.

### Horticulture Bed Rejuvenation on a Five Year Cycle (\$4.995 million gross and net, 44.3 positions)

 In order to achieve a five year rejuvenation cycle for all horticulture displays across the City as per Parks and Environment Committee's request 1(b), an additional increase in funds of approximately \$4.995 million annually would be required. Approximately 1,100 of the 5,600 horticultural beds in the parks system would be rejuvenated per year.

#### Parks Plan - Improve Natural Environment Trails

(\$0.161 million gross and net, 1.6 positions; in 2017 \$0.279 million net, 3.0 position; and in 2018 \$0.136 million net, 1.0 positions)

- This request is for increased resources for future planning, design and management of natural surface (dirt) trails in natural area parkland and ravine ecosystems to ensure the protection, restoration and enhancement of natural areas, while offering safe recreational opportunities and improved access to users.
- Parks, Forestry and Recreation currently manages 23 kilometers of 300 kilometers of inventoried natural environment trails in the City of Toronto. This funding program would increase the trails managed by approximately 50km per year, with all trails included over the 5 years.

#### Parks Plan – Park Ranger Program

(\$0.557 million gross and net, 4.7 positions; in 2017 \$0.951 million net, 9.3 position; and in 2018 \$0.037 million net)

### 2016 Operating Budget

- This funding establishes a Park Ranger Program (currently none) to support the Parks Service Plan
  priority of communicating and connecting with users.
- Urban Park Rangers would be the primary point of contact for people wanting to engage with the parks system. They would assist with system navigation, connect people to existing opportunities, facilitate community-led initiatives, build relationships with stakeholders and support park monitoring.
- In an effort to reduce the financial impact, PFR submitted an alternate pilot Park Ranger program with an impact of \$0.385 million and 4 Park Rangers for 2016.

### Increased Staffing for Invasive Species Protection

(\$1.261 million gross and net, 18.3 positions; in 2017 \$0.359 million net; and in 2018 \$0.008 million net)

- There are 18 Environmentally Sensitive Areas (ESAs) in the City with 68 additional areas proposed through Official Plan amendments. Most are in natural parklands, which can overlap with general use parkland. Urban Forestry currently has three crews for natural area management/invasive species control, primarily in ravines and naturalized areas.
- This request would double the numbers of crews, and increase the service level, meaning that the Parks Branch could manage some invasive species in high visibility and high use areas not currently managed for invasive species.

### Enhanced Winter Maintenance for Parks Path

(\$0.423 million gross and net, 3.6 positions; in 2017 \$0.509 million net, 5.23 position)

- The optimal standard for park path clearing is to clear snow 24 hours following a snowfall of 8 or more centimetres for main park pathways that are hard surface, lit at night and provide a linkages between schools, transit, winter park amenities and/or arterial roads.
- This standard has not yet been fully harmonized across the City and not all areas in the City receive the same standard of service.
- In order to harmonize and meet these service levels across the City, funding of \$0.932 million over two years is required. This would increase the number of seasonal staff focused on pathway clearance and safety by 21 positions or 8.85 FTEs over two years.

### Inspections and Debris Removal from Ravines and Watercourses

(\$0.624 million gross and net, 9.0 positions; in 2017 \$0.186 net)

- Ravines are currently inspected once per year with debris and homeless encampment removal, infrastructure maintenance and other work done based on inspection findings. An annual bridge audit is now required, diverting resources available from other work.
- Pressures on ravines through recreational use, severe weather events, illegal dumping and other issues are increasing and an interdivisional Ravine Strategy is currently being developed
- Inspection and work is conducted by two crews with support from additional seasonal Parks staff, and largely done in summer months.

 This request would double the number of permanent ravine crews. Crews would inspect ravines twice per year, follow through on identified work, support bridge inspections and remove debris that can cause water to build up against, and damage bridges and other infrastructure.

### *Committee of Adjustment & Review of Application for Tree Removal/Injury*

(\$0.292 million gross and net, 4.0 positions; in 2017 \$0.068 net; and in 2018 \$0.011 million net)

- At its meeting on June 22<sup>nd</sup>, 2015 The Parks and Environment Committee requested that the Deputy City Manager, Cluster A, to report to the September, 2015 Parks and Environment Committee meeting with business cases for meeting the service standards in 2016 for Parks, Forestry and Recreation staff review of all development applications that require tree removal or injury prior to those applications being considered by Committee of Adjustment
- This funding is for an additional 4 positions to perform the application review process.
- This would improve capacity to identify where trees require injury and removal; provide information on tree impacts to the Committee of Adjustment; provide specific conditions of approval; and recommend deferral or provide objections where appropriate.

### **User Fee Review**

 At its meeting on March 10, 2015 as part of the 2015 Budget process, City Council adopted recommendation 185 directing the General Manager, Parks, Forestry and Recreation to complete the full cost recovery analysis of all user fees over the next three years to include both the direct and indirect operating costs, including capital replacement costs as follows: Urban Forestry user fee analysis to be completed in time for the 2016 budget process; Parks and Recreation permits in time for the 2017 budget process, and Community Recreation registered program user fees in time for the 2018 budget process.

(http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.EX3.4)

- The User Fee Policy as adopted by Council states that user fees should be utilized to finance those City services and products that provide a direct benefit to specific users and that user fees should be set to recover the full cost of those products and/or services, unless there is a City policy reason to change the recovery level to a different amount.
- The Comprehensive User Fee Review process determined that the majority of Parks, Forestry and Recreation user fees do meet a number of City policy objectives and would recover less than the full cost of providing the service.
  - The central principle is to promote equity by recovering the cost of services from those who receive a direct benefit, while taking into account the most vulnerable and achievement of Council priorities such as increasing the tree canopy.
- The extent to which the fees should be subsidized to meet the City's objectives is part of Parks, Forestry and Recreation's ongoing review and has not been explicitly considered by City Council.
- In 2015, Council directed, Parks, Forestry and Recreation to begin a comprehensive review users fees and complete one Service per year.

### 2016 Operating Budget

Parks, Forestry & Recreation will engage a third party consultant to complete the full cost recovery analysis of all user fees over the next 2 years to include both the direct and indirect operating costs, including capital replacement costs as follows: Parks and Recreation permits analysis to be completed in time for the 2017 Budget process, and Community Recreation program user fees in time for the 2018 Budget process.

### Permit Fees at Newly Classified Premier Sport Fields

- At its meeting on March 10, 2015, City Council adopted the recommendation requesting that the General Manager, Parks, Forestry and Recreation to consider as part of the 2016 Budget process:
  - a) implementing permit fee increases equally over a three year period for existing resident seasonal permit holder organizations at sport fields reclassified or developed from "A" to "Premier"; and
  - b) Including a new not-for-profit Children and Youth Resident Fee of \$25 per hour for existing resident seasonal permit holder organizations at sport fields reclassified or developed from "A" to "Premier".

(http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.EX3.4)

- Parks, Forestry & Recreation completed a review of its sport field classifications and will change the
  classifications of the sport fields based on maintenance frequency and amenities; and where there
  are increased fees as a result of the re-classification, the increased fee will be phased-in over 3
  years for existing seasonal permit holders.
- In 2016, 2 sport field locations will be converted from the lower "A" classification to premier status and the resulting increase in permit fees will be phased in over three years.
- The 2016 Budget does not include a revenue loss from this conversion.
- In 2016 the following fees have been included in Appendix 7 for approval:
- The phased in fees of \$36 for Adults, \$12 for Children & Youth and \$26 for Older Adults for 2016 is shown in the table below and the new phased fees have been included in Appendix 7.

					2016	2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Budget	Plan Rate	Plan Rate
					Rate	Plan Rate	Plan Kale
PR1.3101	Sport Field P-NP, Res, C&Y-Prime-existing seasonal groups	Parks	City Policy	Per Hour	\$12.03	\$18.51	\$25.00
PR1.3102	Sport Field P-NP, Res, Adult-Prime-existing seasonal groups	Parks	City Policy	Per Hour	\$36.35	42.82	49.29
PR1.3103	Sport Field P-NP, Res, OA-Prime-existing seasonal groups	Parks	City Policy	Per Hour	\$26.39	37.84	49.29
PR1.3104	Sport Field P - TCDSB - Prime - existing seasonal groups	Parks	City Policy	Per Hour	\$12.03	18.51	25.00
PR1.3105	Sport Field P - TDSB - Prime - existing seasonal groups	Parks	City Policy	Per Hour	\$17.45	\$21.23	\$25.00

PFR will implement the \$25 discounted Children & Youth rate at the end of the 3 year phase-in period in 2018 for existing seasonal permit holders at the two locations re-classified as premier status.

The \$25 fee is approximately 50% of the regular adult/commercial rate for existing seasonal permit holders.

### **Operating Impacts of Capital**

 At its meeting on March 10, 2015, City Council directed the General Manager, Parks, Forestry and Recreation to review all future impacts of capital projects on operating budgets and consider strategies to mitigate future operating budget impacts.

(http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.EX3.4)

 The 2016-2025 Capital Plan results in the addition of \$31.145 million in additional operating costs and a total of 331.24 approved position equivalent to the Parks, Forestry and Recreation Operating Budget over the 10 Year Capital planning period:

	2016	6 Budget	2017	Plan	2018	3 Plan	2019	9 Plan	2020	) Plan	2016	- 2020	2016	2025
Projects	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Land Acquisition	18.0	0.2	-	-	-	-	-	-	-	-	18.0	0.2	18.0	0.2
<b>Outdoor Recreation Centres</b>	-	-	328.0	2.9	308.0	3.2	638.0	6.4	128.0	1.3	1,402.0	13.8	2,027.0	20.1
Park Development	340.0	3.8	1,966.0	18.6	2,285.0	22.7	1,461.0	14.7	369.0	3.8	6,421.0	63.7	6,763.0	67.2
Parking Lots and Tennis Courts	-	-	-	-	51.0	0.5	-	-	-	-	51.0	0.5	51.0	0.5
Playgrounds/Waterplay	10.0	0.1	213.0	1.7	(36.0)	(0.6)	-	-	-	-	187.0	1.2	223.0	1.6
Pool	-	-	600.0	6.1	450.0	4.5	225.0	2.3	-	-	1,275.0	12.9	1,275.0	12.9
Arena	22.0	0.5	271.0	2.7	-	-	-	-	218.0	6.5	511.0	9.7	511.0	9.7
Trails & Pathways	20.0	0.0	431.0	4.2	291.0	2.9	-	-	-	-	742.0	7.2	911.0	8.9
Environmental Initiatives	-	-	448.0	4.5	391.0	4.0	295.0	3.0	190.0	1.9	1,324.0	13.4	2,322.0	23.6
Special Facilities	-	-	329.0	3.7	56.0	0.6	53.0	0.5	-	-	438.0	4.8	438.0	4.8
Community Centres	75.0	0.8	464.0	4.6	319.0	3.2	158.0	1.6	7,837.0	87.9	8,853.0	98.1	15,161.0	167.6
Information Technology	-	-	411.0	4.2	545.0	5.0	173.0	1.7	158.0	1.6	1,287.0	12.5	1,445.0	14.1
Total Recommended (Net)	485.0	5.5	5,461.0	53.3	4,660.0	46.0	3,003.0	30.2	8,900.0	103.0	22,509.0	238.0	31,145.0	331.2

- On an annual basis, Parks, Forestry and Recreation evaluates whether the assets scheduled for delivery can be maintained within existing resources. Historically, amounts added to the budget in the year of delivery have been lower than estimates included in the 10 year plan.
- The operating impact in Years 2-10 of the 2017-2025 Capital Plan will be reviewed and a revised plan will be presented as part of the 2017 Budget process.
  - The 2016 Operating Budget included \$0.485 million to sustain/operate completed capital projects.
  - For 2017-2025, the planned Operating impacts are projected to be \$30.660 million excluding any changes that may arise through Section 37 and Section 45 funded projects from various Plans underway such as the Parks and Recreation Facilities Master Plan.

### **Ferry Reserve**

At its meeting on March 10 and 11, 2015, City Council adopted EX3.4 2015 Capital & Operating Budgets, and requested the General Manager, Parks, Forestry and Recreation to report back in time for the 2016 Operating Budget process funding consideration on the feasibility of increasing the Ferry

Reserve contribution by 25 percent as proposed in the Ferry Replacement Reserve Continuity Schedule.

- As part of the 2013 Council Approved Operating Budget for Parks, Forestry and Recreation, a ferry replacement reserve was established with an initial contribution of \$0.500 million to provide funding for the replacement of the aging Toronto Island ferry fleet which was subsequently reduced to \$0.250 in 2015.
- In 2014, Parks, Forestry and Recreation developed a Ferry Replacement Plan to address the aging ferry fleet and proposed a strategy to replace 4 ferries over the next 20 years which included financial details outlined in the Ferry Replacement Reserve Continuity Schedule.
- The 2016 Operating Budget includes a ferry replacement contribution of \$0.369 million representing a \$0.120 million or 48% increase over the 2015 amount of \$0.250 million. The increased contribution to the ferry reserve for 2016 is equal to a 2% user fee increase.
- The updated Ferry Replacement Schedule reflects the contribution reduction in 2015 and a gradual increase over the next 14 year period and is presented in the table below. Future year contributions are expected to increase as follows: 20% in 2017 -2018; 16% in 2019; 15% in 2020 2023; and 10% in 2024-2029.

	Ferry Replacement Reserve and Plan (\$000s)													
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023			
Annual Contributions	500.0	500.0	500.0	250.0	370.0	444.0	532.8	618.0	710.8	817.4	940.0			
Incremental Contributions/Revenues			(250.0)	120.0	74.0	88.8	85.2	92.7	106.6	122.6	141.0			
Additonal Contributions		500.0	( /								_			
Debt Funding			375.0	3,000.0	5,100.0	2,525.0								
Reserve Funds							25.0	5,100.0	5,025.0					
Annual Funding	500.0	1,000.0	625.0	3,370.0	5,544.0	3,057.8	643.0	5,810.8	5,842.4	940.0	1,081.0			
Ferry Purchase Cash Flows														
Design			(375.0)	(500.0)	(100.0)	(25.0)	(25.0)	(100.0)	(25.0)					
Construction				(2,500.0)	(5,000.0)	(2,500.0)		(5,000.0)	(5,000.0)					
Annual Costs	-	-	(375.0)	(3,000.0)	(5,100.0)	(2,525.0)	(25.0)	(5,100.0)	(5,025.0)	-	-			
Fleet Replacement Reserve Balance	500.0	1,500.0	1,750.0	2,120.0	2,564.0	3,096.8	3,714.8	4,425.6	5,243.0	6,182.9	7,263.9			
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034			
Annual Contributions	940.0	1,048.1	1,152.9	1,268.2	1,395.0	1,534.5	1,687.9	1,687.9	1,687.9					
Incremental Contributions/Revenues	108.1	104.8	115.3	126.8	139.5	153.4								
Debt Funding														
Reserve Funds														
Annual Funding	1,048.1	1,152.9	1,268.2	1,395.0	1,534.5	1,687.9	1,687.9	1,687.9	1,687.9	-	-			
Ferry Purchase Cash Flows														
Design		(25.0)	(100.0)	(25.0)			(25.0)	(100.0)	(25.0)					
Construction			(5,000.0)	(5,000.0)				(5,000.0)	(5,000.0)					
Annual Costs	-	(25.0)	(5,100.0)	(5,025.0)	0.0	0.0	(25.0)	(5,100.0)	(5,025.0)	-	-			
Fleet Replacement Reserve Balance	8,312.0	9,439.9	5,608.0	1,978.0	3,512.5	5,200.4	6,863.3	3,451.3	114.2	114.2	114.2			

- Based on these changes, it is projected that sufficient funding will be available to replace a third ferry by 2027 and a fourth ferry by 2032, fully funded from the Ferry Replacement Reserve which is consistent with the original 2014 projected timelines
- The Ferry Replacement Plan should be reviewed and revised annually through the budget process to incorporate any changes to future reserve contributions, potentially arising from the outcome of analysis of ferry services that will be examining the possibility of fully recovering both direct and indirect costs of ferry operations and capital replacement costs, such that the portion of the user

fee attributed to capital replacement would be contributed to the Ferry Reserve on an annual contribution.

### Tree Canopy Reserve

- On March 10 and 11, 2015, City Council adopted *2015 Rate Supported Budgets Toronto Water and 2015 Water and Wastewater Rates and Service Fee* (EX3.1) with the following recommendation:
  - City Council direct that funding for the Toronto Tree Canopy Reserve Fund be provided from the Toronto Water Stabilization Reserve in the amount of \$1 million and further, that any year end unallocated funds from the Toronto Water tree planting budget be allocated to the Toronto Tree Canopy Reserve Fund.
- Subject to City Council approval in January 2016, a Tree Canopy Reserve Fund will be established for the purpose of which is to foster and maintain the City's tree canopy with the requirement that the reserve be reviewed every three years.
- Future contributions to the Tree Canopy Reserve Fund will be made from underspending in the Toronto Water tree planting budget.
  - The 2016 Operating Budget for Toronto Water includes a tree planting budget of \$1.95 million gross and \$1.755 million net to be used for service Improvement and growth projects. Tree planting for these projects are eligible for a 10% recovery from Development Charges.
  - In any given year, that Toronto Water has an overall surplus and the Toronto Water tree planting budget also has a surplus, then the unallocated funding net of development recoveries (i.e. 90%) will be contributed to the Tree Canopy Reserve.
- As the reserve was not available at the time of the 2016 Operating Budget was being prepared, the 2016 Operating Budget does not include any expenditures funded from this reserve.
- Staff will report back to the Budget Committee during 2016 with planned expenditures and withdrawals.

### **One-Time Funding Sources**

- City Council approved the Youth Space Expansion Phase 3 for \$0.297 million and the Grenadier Pond Ice Monitoring Program for \$0.025 million with one time funding sources.
- As part of the 2017 Budget process, Parks, Forestry and Recreation will be required to find a total of \$0.322 million in other funding sources or alternatively find offsetting reductions/efficiencies to accommodate the ongoing delivery of these initiatives.

# **Appendices:**

### 2015 Service Performance

### 2015 Key Service Accomplishments

In 2015, Parks, Forestry and Recreation accomplished the following:

### **Community Recreation**

- Delivered over 1 million hours of recreation programming resulting in over 9 million annual visits to recreation programs.
- ✓ Supported the delivery of the 2015 Pan Am Games
- ✓ Continued to implement the Recreation Service Plan including the expansion of new community centres where programs are free and the expansion of Swim to Survive Program (Phase 1).
- ✓ Opened 3 additional enhanced youth spaces and expanded the After-School Recreation Care (ARC) Programs with 10 new program locations.
- ✓ Opened the new Regent Park Community Centre and Parkway Forest Community Centre
- Continued to expand the Community Development/Outreach initiatives with a focus on newcomer populations.

### Parks

- Delivered horticulture displays and horticulture improvements at 30 Pan Am/Parapan Am Games venues and community event sites.
- Enhanced technological capacity and customer experience through Toronto Island ferry service online and automated ticketing.
- ✓ Improved Parks Maintenance standards for sports-fields with Integrated Plan Heath Care treatments up 18% from 2013
- ✓ Improved playground inspection, maintenance and staff productivity through implementation of automated FULCROM playground inspection program.

### **Urban Forestry**

- Managed the Emerald Ash Borer (EAB) infestation by removing, protecting and replanting trees as per the EAB strategy.
- Consulted stakeholders and initiated development of a Planting Strategy to provide the framework to achieve the City's target of 40% canopy cover.
- Improved by-law compliance and enforcement through implementation of Council approved contravention fees.
- ✓ Completed over 365,000 tree maintenance activities & 105,000 tree plantings

### 2016 Operating Budget by Expenditure Category

	0			•		0,			
				2015	2016	2016 Chan	ge from		
	2013	2014	2015	Projected	Approved	2015 App	proved	PI	an
Category of Expense	Actual	Actual	Budget	Actual *	Budget	Budg	get	2017	2018
(\$000's)	\$	\$	\$	\$	\$	\$	%	\$	\$
Salaries and Benefits	257,779.0	259,177.2	288,072.0	277,472.0	293,260.1	5,188.1	1.8%	301,500.2	305,146.7
Materials and Supplies	32,988.1	32,889.2	37,019.6	36,519.6	38,637.0	1,617.4	4.4%	38,921.1	39,267.1
Equipment	2,162.6	2,625.9	3,416.3	2,916.3	2,835.1	(581.2)	(17.0%)	2,863.3	2,931.4
Services & Rents	59,229.9	64,399.6	67,650.4	73,650.4	70,398.4	2,748.1	4.1%	65,693.5	65,917.0
Contributions to Reserve/Res Funds	9,730.9	9,797.9	10,416.2	10,416.2	11,155.2	739.0	7.1%	11,447.0	11,753.4
Other Expenditures	10,673.8	10,230.2	10,087.5	9,687.5	10,363.5	276.0	2.7%	10,363.5	10,363.5
Interdivisional Charges	20,186.4	22,928.9	21,514.5	23,514.5	21,949.8	435.3	2.0%	21,537.9	21,054.7
Total Gross Expenditures	392,750.8	402,048.9	438,176.5	434,176.5	448,599.2	10,422.8	2.4%	452,326.5	456,433.8
Inter-Divisional Recoveries	6,353.9	5,901.2	7,561.3	7,561.3	7,616.2	54.9	0.7%	7,616.2	7,616.2
Provincial Subsidies	845.9	848.4	790.0	790.0	710.0	(80.0)	(10.1%)	710.0	710.0
Federal Subsidies	64.8	2,300.3	3,500.0	500.0	3,500.0			3,500.0	3,500.0
Other Subsidies	20.1	1.6					-		
User Fees & Donations	75,283.1	75,245.8	76,683.3	75,883.3	80,865.6	4,182.3	5.5%	81,108.6	81,156.4
Licences & Permits Revenue	6,911.8	6,898.1	8,325.9	6,825.9	7,986.8	(339.1)	(4.1%)	7,411.5	6,792.8
Transfers From Capital	5,597.2	5,575.6	6,532.8	6,332.8	9,808.9	3,276.1	50.1%	10,095.5	8,317.8
Contribution From Reserves/Reserve Funds	16,440.8	13,924.8	22,867.5	22,367.5	14,841.5	(8,026.0)	(35.1%)	9,129.4	7,229.4
Sundry and Other Revenues	7,502.3	4,525.1	3,706.0	7,706.0	8,875.3	5,169.3	139.5%	6,875.3	6,375.3
tal Revenues	119,019.9	115,220.9	129,966.8	127,966.8	134,204.3	4,237.5	3.3%	126,446.6	121,697.9
Total Net Expenditures	273,730.9	286,828.0	308,209.7	306,209.7	314,394.9	6,185.3	2.0%	325,879.9	334,735.9
Approved Positions	3,989.4	4,163.8	4,497.1	4,341.3	4,613.2	116.1	2.6%	4,629.3	4,616.5

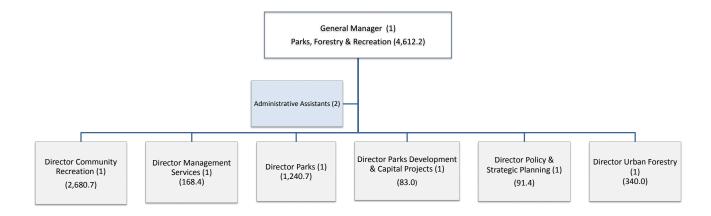
### Program Summary by Expenditure Category

For additional information regarding the 2015 Q3 operating variances and year-end projections, please refer to the attached link for the report entitled "Operating Variance Report for the Nine-Month Period Ended September 30, 2015" approved by City Council at its meeting on December 9, 2015. <u>http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.EX10.27</u>

### Impact of 2015 Operating Variance on the 2016 Budget

Parks, Forestry and Recreation has reviewed historical spending together with the 2015 year end forecast, and where possible has reduced the 2016 Budget to align with actual experience without impacting on Council approved Service Levels. These reductions can be found on Table 3 – Service Changes as part of the Base Budget Changes category.

### 2016 Organization Chart



### 2016 Complement

Category	Senior Management		Exempt Professional & Clerical	Union	Total
Permanent	1.0	304.0	2.0	1,680.7	1,987.7
Temporary		68.3		2,557.2	2,625.5
Total	1.0	372.3	2.0	4,237.9	4,613.2

Summary of 2016 New / Enhanced Service Priorities

# M Toronto

Budget Year 2016 - Summary

REPORT PROMPT SUMMARY		QUERY PROMPT SUMMARY:	REPORT INPUT CONTROL SUMMARY
Funds Centre(s)	Parks, Forestry & Recreation	*** Query Name:QryBaseBudget ***	*** Filter on Report Summary ***
Projection ID(s)	ID 633: CITY Projection: 2016 - 2018 (05/15/2015)	Budget Year 2016	No Filter on Summary
Budget Year	2016	Fiscal Year 2016 Funds Centre Parks, Forestry & Recreation	*** Filter on Report Service ***
Fiscal Year	2016	Budget Change Budget Stage (Optional)	Global Report Filters:
Budget Change Budget Stages:	All Budget Stages	*** Query Name:QryPosTabFTE ***	v_Form Status Equal Recommended No Filter on Section on: v_FC Division
Budget Change Budget Stages:           REPORT USAGE AND CONSUMP           Insert a description of who consumes this	PTION	*** Query Name:QryPosTabFTE *** Budget Year 2016 Fiscal Year 2016 Funds Centre Parks, Forestry & Recreation Projection ID ID 633: CITY Projection: 2016 - 2018 (05/15/2015) Budget Change Budget Stage (Optional)	
			) AND
			v_Service Change Category Equal 1
			) Filter on Block S1_B05_T02_ EC:
			( v Budget Stage Group Equal EC



### 2016 Operating Budget - Preliminary New and Enhanced Services Summary by Service (\$000's)

Form ID	Citizen Focused Services A		Adjust	tments			
Category Priority	Program - Parks, Forestry & Recreation	Gross Expenditure	Revenue	Net	Approved Positions	2017 Plan Net Change	2018 Plan Net Change
7740	A Marsha Outsian las Dials Estancian ta Marsha Drash						

7749 4 Weeks Outdoor Ice Rink Extension to March Break

### 72 0 **Description**:

The 4 week extension of the outdoor ice rink to march break will require additional City investment to be allocated to staffing resources, transportation, equipment and program materials.

### Service Level Impact:

Increased funding of \$0.556 million is needed for the extension of the outdoor artificial ice rink seasons at 20 rinks for an additional 4 weeks increasing the season length to 16 weeks that includes March Break, for a total of 37 extended rinks, contingent on weather conditions.

#### Service: PR-Community Recreation

Preliminary New / Enhanced Services	556.0	0.0	556.0	7.78	0.6	1.5
Total Preliminary New/Enhanced Services:	556.0	0.0	556.0	7.78	0.6	1.5

### Swim to Survive Program Expansion - Phase 2

#### 72 0 **Description**:

7751

The expansion of the Swim to Survive program will require additional City investment to be allocated to staffing resources, transportation, equipment and program materials.

#### Service Level Impact:

Expanding this program to all grade 4 children in Toronto would help to ensure safe leisure swimming in public pools, as the standard swim admittance policy allows for children aged 10 years, who can pass the facility swim test, to access recreational swim opportunities without adult accompaniment. In 2016, approximately 50% grade 4 students will participate in the program and in 2017 all grade 4 students will have the opportunity to participate in the program, approximately 22,000 participants.

Service: PR-Community Recreation						
Preliminary New / Enhanced Services	210.5	0.0	210.5	1.94	155.7	154.0
Total Preliminary New/Enhanced Services:	210.5	0.0	210.5	1.94	155.7	154.0

### Summary:

#### Category:



### 2016 Operating Budget - Preliminary New and Enhanced Services Summary by Service (\$000's)

Form ID	Citizen Focused Services A		Adjust	ments				
Jory	Program - Parks, Forestry & Recreation	Gross Expenditure	Revenue	Net	Approved Positions	2017 Plan Net Change	2018 Plan Net Change	
Total Pro	Total Preliminary New / Enhanced Services		0.0	766.5	9.72	156.2	155.5	

<sup>72 -</sup> Enhanced Services-Service Expansion 75 - New Revenues



### 2016 Operating Budget - Preliminary New and Enhanced Services Summary by Activity (\$000's)

SolutionSolutio	Form ID	Citizen Focused Services A	Adjust			
	ored		 Revenue	Net		

7749 4 Weeks Outdoor Ice Rink Extension to March Break

### 72 0 **Description**:

The 4 week extension of the outdoor ice rink to march break will require additional City investment to be allocated to staffing resources, transportation, equipment and program materials.

### Service Level Impact:

Increased funding of \$0.556 million is needed for the extension of the outdoor artificial ice rink seasons at 20 rinks for an additional 4 weeks increasing the season length to 16 weeks that includes March Break, for a total of 37 extended rinks, contingent on weather conditions.

### Service/Activity: PR-Community Recreation / Leisure Recreation Programs

Preliminary New / Enhanced Services:	556.0	0.0	556.0	7.78	0.6	1.5
Total Preliminary New/Enhanced Services:	556.0	0.0	556.0	7.78	0.6	1.5

### 7751 Swim to Survive Program Expansion - Phase 2

#### 72 0 **Description**:

The expansion of the Swim to Survive program will require additional City investment to be allocated to staffing resources, transportation, equipment and program materials.

#### Service Level Impact:

Expanding this program to all grade 4 children in Toronto would help to ensure safe leisure swimming in public pools, as the standard swim admittance policy allows for children aged 10 years, who can pass the facility swim test, to access recreational swim opportunities without adult accompaniment. In 2016, approximately 50% grade 4 students will participate in the program and in 2017 all grade 4 students will have the opportunity to participate in the program, approximately 22,000 participants.

Service/Activity: PR-Community Recreation / Instruction	tional Recreation Pro	ograms				
Preliminary New / Enhanced Services:	210.5	0.0	210.5	1.94	155.7	154.0
Total Preliminary New/Enhanced Services:	210.5	0.0	210.5	1.94	155.7	154.0

#### Summary:

#### Category:



### 2016 Operating Budget - Preliminary New and Enhanced Services Summary by Activity (\$000's)

Form ID	Citizen Focused Services A		Adjustr	nents				
Category Priority	Program - Parks, Forestry & Recreation	Gross Expenditure	Revenue	Net	Approved Positions	2017 Plan Net Change	2018 Plan Net Change	
Total Pro	Total Preliminary New / Enhanced Services		0.0	766.5	9.72	156.2	155.5	

<sup>72 -</sup> Enhanced Services-Service Expansion 75 - New Revenues

### Inflows/Outflows to/from Reserves & Reserve Funds

		Projected	Rec'd Withdra	wals (-) / Contrib	outions (+)
	Reserve / Reserve Fund	Balance as of Dec. 31, 2015 *	2016	2017	2018
Reserve / Reserve Fund Name (In \$000s)	Number	\$	\$	\$	\$
Projected Beginning Balance			73,768.5	79,848.6	86,632.4
Alternative Parkland Dedication RF	XR2213	61,728.1			
Racquet Sport - Scarborough RF	XR3009	433.4			
Ferry Replacement Reserve	XQ1206	1,000.0			
Vehicle Reserve - Parks, Forestry & Rec	XQ1201	10,607.0			
Proposed Withdrawls (-)					
Alternative Parkland Dedication RF	XR2213		(236.0)		
Racquet Sport - Scarborough RF	XR3009		(50.0)		
Eglinton Flats	XR3204		(51.0)		
Contributions (+)					
Ferry Replacement Reserve	XQ1206		369.0	444.0	532.8
Vehicle Reserve - Parks, Forestry & Rec	XQ1201		5,835.7	6,127.4	6,433.8
Racquet Sport - Scarborough RF	XR3009		70.0	70.0	70.0
Contributions to Reserve Funds – Internal Loan	XR1714		142.4	142.4	142.4
Total Reserve / Reserve Fund Draws / Contribution		73,768.5	79,848.6	86,632.4	93,811.4
Other Program / Agency Net Withdrawals & Contri Balance at Year-End	ibutions	73,768.5	79,848.6	86,632.4	93,811.4

### Program Specific Reserve / Reserve Funds

\* Based on 9-month 2015 Reserve Fund Variance Report

# **Appendix 6 (Continued)**

### Inflows/Outflows to/from Reserves & Reserve Funds

	-		De eld Mithelue		utions (1)
		Projected	Rec d Withdra	wals (-) / Contrib	utions (+)
	Reserve /	Balance as of			
	Reserve Fund	Dec. 31, 2015 *	2016	2017	2018
Reserve / Reserve Fund Name (In \$000s)	Number	\$	\$	\$	\$
Projected Beginning Balance			170,041.3	159,596.9	154,505.8
Insurance Reserve	XR1010	25,236.8			
Tax Rate Stabilization Reserve	XQ0703	30,970.6			
Major Special Event Reserve Fund	XR1218	4,713.7			
Public Realm Reserve Fund	XR1410	12,901.9			
Environment Protection Reserve Fund *	XR1718	(18,559.7)			
Section 37 Reserve Fund	XR3026	114,778.0			
Proposed Withdrawls (-)					
Major Special Event Reserve Fund	XR1218		(97.0)		
Public Realm Reserve Fund	XR1410		(2,200.0)	(2,200.0)	(2,200.0)
Environment Protection Reserve Fund	XR1718		(12,279.3)	(7,079.3)	(5,179.3)
Section 37 Reserve Fund	XR3026		(106.2)	(50.0)	(50.0)
Water Stabilization RF	XQ1003		(500.0)	(500.0)	(500.0)
Contributions (+)					
Insurance Reserve	XR1010		4,738.2	4,738.2	4,738.2
Total Reserve / Reserve Fund Draws / Contri	butions	170,041.3	159,596.9	154,505.8	151,314.6
Other Program / Agency Net Withdrawals &	Contributions				
Balance at Year-End		170,041.3	159,596.9	154,505.8	151,314.6

### **Corporate Reserve / Reserve Funds**

\* Based on 9-month 2015 Reserve Fund Variance Report

# Appendix 7a

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.0038	Indoor Rink B - NP, Res, Adult (CA) - Prime	Comm Recreation	City Policy	Per Hour	\$234.47	\$239.16	\$0.00	\$239.16	632.50	\$4,200.45	\$244.54	\$250.04
PR1.0045	Indoor Rink B - Commercial (CM) - Prime	Comm Recreation	City Policy	Per Hour	\$283.16	\$288.82	\$0.00	\$288.82	18.50	\$148.37	\$295.32	\$301.96
PR1.0047	Indoor Rink B - Commercial (CM) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$142.21	\$145.06	\$0.00	\$145.06	68.75	\$276.92	\$148.32	\$151.66
PR1.1500	Indoor Rink B - NP, Res, C&Y (CY) - Prime	Comm Recreation	City Policy	Per Hour	\$138.57	\$141.34	\$0.00	\$141.34	2,167.00	\$8,505.25	\$144.52	\$147.78
PR1.1610	Bocce - Indoor - P (Non-Prime)	Comm Recreation	City Policy	Per Hour	\$3.66	\$3.73	\$0.07	\$3.81	-	\$0.00	\$3.89	\$3.98
PR1.1620	Bocce - Indoor - P (Prime)	Comm Recreation	City Policy	Per Hour	\$6.11	\$6.24	\$0.12	\$6.36	61.50	\$19.34	\$6.50	\$6.65
PR1.1700	Indoor Rink B- NP, Res, C&Y (CY) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$69.97	\$71.37	\$0.00	\$71.37	5.00	\$9.91	\$72.97	\$74.62
PR1.1950	Parks- Boat Rack Charge (Silverbirch)	Parks	City Policy	Per Booking	\$102.51	\$104.56	\$2.05	\$106.61	133.00	\$681.66	\$109.00	\$111.46
PR1.2000	Indoor Rink A - NP, Res, C&Y (CY) - Prime	Comm Recreation	City Policy	Per Hour	\$165.48	\$168.79	\$0.00	\$168.79	28,570.75	\$133,909.53	\$172.59	\$176.47
PR1.2070	Parks-Indoor - Garden Plot - Indoor (Riverlea)	Parks	City Policy	Per Booking	\$309.94	\$316.14	\$6.20	\$322.34	162.00	\$2,510.51	\$329.59	\$337.01
PR1.2200	Indoor Rink A - NP, Non Res, Junior (CJ) - Prime	Comm Recreation	City Policy	Per Hour	\$274.07	\$279.56	\$0.00	\$279.56	6.50	\$50.46	\$285.85	\$292.28
PR1.2291	Parks-Indoor - Garden Plot - Indoor (Riverlea) 1/2	Parks	City Policy	Per Booking	\$154.98	\$158.08	\$3.10	\$161.18	5.00	\$38.75	\$164.81	\$168.51
PR1.2500	Indoor Rink A- NP, Non Res, Junior (CJ) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$138.50	\$141.27	\$0.00	\$141.27	2.00	\$7.85	\$144.45	\$147.70
PR1.2593	Indoor Rink TDSB Non Prime	Comm Recreation	City Policy	Per Hour	\$91.62	\$93.46	\$0.00	\$93.46	1,334.75	\$3,463.82	\$95.56	\$97.71
PR1.2594	Indoor Rink TDSB Prime	Comm	City Policy	Per Hour	\$181.81	\$185.44	\$0.00	\$185.44	9.00	\$46.35	\$189.62	\$193.88
PR1.2600	Indoor Rink A - NP, Non Res, C&Y (CC) - Prime	Comm	City Policy	Per Hour	\$224.10	\$228.58	\$0.00	\$228.58	17,104.25	\$108,565.43	\$233.72	\$238.98
PR1.2800	Indoor Rink A- NP, Non Res, C&Y (CC) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$112.75	\$115.01	\$0.00	\$115.01	1,222.50	\$3,904.12	\$117.59	\$120.24
PR1.2900	Indoor Rink B - NP, Non Res, C&Y (CC) - Prime	Comm	City Policy	Per Hour	\$188.85	\$192.63	\$0.00	\$192.63	1,224.50	\$6,549.79	\$196.96	\$201.39
PR1.2960	Parks-Social Gathering (201 to 300)-All Grps	Parks	City Policy	Per Booking	\$133.82	\$136.50	\$2.68	\$139.18	26.25	\$140.52	\$142.31	\$145.51
PR1.2970	Parks-Social Gathering (301 to 400)-All Grps	Parks	City Policy	Per Booking	\$165.78	\$169.09	\$3.32	\$172.41	6.00	\$49.73	\$176.29	\$180.25
PR1.2980	Parks-Social Gathering (401 to 500)-All Grps	Parks	City Policy	Per Booking	\$237.85	\$242.61	\$4.76	\$247.37	9.00	\$107.03	\$252.93	\$258.62
PR1.2985	Indoor Rink P - NP, Res, Adult (CA) - Prime	Comm Recreation	City Policy	Per Hour	\$320.33	\$326.73	\$0.00	\$326.73	123.00	\$1,115.96	\$334.08	\$341.60
PR1.3010	Indoor Rink C - NP, Res, C&Y (CY) - Prime	Comm	City Policy	Per Hour	\$129.17	\$131.75	\$0.00	\$131.75	1,538.25	\$5,627.70	\$134.72	\$137.75
PR1.3011	Indoor Rink C- NP, Res, C&Y (CY) - Non-Prime	Comm	City Policy	Per Hour	\$65.92	\$67.24	\$0.00	\$67.24	3.75	\$7.00	\$68.75	\$70.30
PR1.3013	Indoor Rink C - NP, Non Res, C&Y (CC) - Prime	Comm	City Policy	Per Hour	\$180.40	\$184.01	\$0.00	\$184.01	554.50	\$2,833.29	\$188.15	\$192.38
PR1.3014	Indoor Rink C- NP, Non Res, C&Y (CC) - Non-Prime	Comm	City Policy	Per Hour	\$91.62	\$93.46	\$0.00	\$93.46	10.00	\$25.95	\$95.56	\$97.71
PR1.3015	Indoor Rink C - NP, Res, Adult (CA) - Prime	Comm Recreation	City Policy	Per Hour	\$225.50	\$230.01	\$0.00	\$230.01	88.50	\$565.26	\$235.19	\$240.48
PR1.3016	Indoor Rink C - NP, Res, Adult (CA) - Non-Prime	Comm	City Policy	Per Hour	\$112.75	\$115.01	\$0.00	\$115.01	17.50	\$55.89	\$117.59	\$120.24
PR1.3017	Indoor Rink C - Commercial (CM) - Prime	Comm	City Policy	Per Hour	\$274.20	\$279.69	\$0.00	\$279.69	13.00	\$100.96	\$285.98	\$292.42
PR1.3018	Indoor Rink C - Commercial (CM) - Non-Prime	Comm	City Policy	Per Hour	\$138.38	\$141.15	\$0.00	\$141.15	18.25	\$71.53	\$144.32	\$147.57
PR1.3019	Parks-Social Gathering (501 to 800)-All Grps	Parks	City Policy	Per Booking	\$299.60	\$305.59	\$5.99	\$311.59	5.00	\$74.90	\$318.60	\$325.77
PR1.3020	Parks-Social Gathering (801 to 2000)-All Grps	Parks	City Policy	Per Booking	\$425.82	\$434.34	\$8.52	\$442.85	15.00	\$319.36	\$452.82	\$463.01
PR1.3043	L'am Tennis - Non Prime Student Fee Mon-Fri	Comm Recreation	City Policy	Per Hour	\$2.94	\$3.00	\$0.06	\$3.06	-	\$0.00	\$3.13	\$3.20
PR1.3044	L'am Tennis - Non-Prime/Jr Tournament	Comm	City Policy	Per Hour	\$5.88	\$6.00	\$0.12	\$6.11	-	\$0.00	\$6.25	\$6.39
PR1.3045	L'am Tennis -Prime In/Outdoor & Non Prime Bubble	Comm Recreation	City Policy	Per Hour	\$9.41	\$9.60	\$0.19	\$9.78	-	\$0.00	\$10.00	\$10.23
PR1.3046	Tennis L'Am - Prime Building Summer	Comm	City Policy	Per Hour	\$13.57	\$13.84	\$0.27	\$14.11	224.00	\$101.59	\$14.43	\$14.75
PR1.3063	Outdoor Rink Not-for-Profit/Resident/Children & Youth/TDSB	Recreation Comm	City Policy	Per Hour	\$47.41	\$48.36	\$0.95	\$49.31	2,393.25	\$6,427.61	\$50.42	\$51.55
PR1.3069	Indoor Rink P - TCDSB - Non Prime	Recreation Comm Recreation	City Policy	Per Hour	\$83.29	\$84.96	\$0.00	\$84.96	-	\$0.00	\$86.87	\$88.82
PR1.3070	Indoor Rink A - TCDSB - Non Prime	Comm Recreation	City Policy	Per Hour	\$78.15	\$79.71	\$0.00	\$79.71	-	\$0.00	\$81.51	\$83.34
PR1.3071	Indoor Rink B - TCDSB - Non Prime	Comm	City Policy	Per Hour	\$66.64	\$67.97	\$0.00	\$67.97	-	\$0.00	\$69.50	\$71.07
PR1.3072	Indoor Rink C - TCDSB - Non Prime	Recreation Comm Recreation	City Policy	Per Hour	\$62.79	\$64.04	\$0.00	\$64.04	-	\$0.00	\$65.48	\$66.96

# Appendix 7a (Continued)

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.3074	Outdoor Rink-TCDSB - AIR (Non-Prime) Ice Rental	Comm Recreation	City Policy	Per Hour	\$45.15	\$46.06	\$0.90	\$46.96	2.00	\$5.12	\$48.02	\$49.10
PR1.3075	Tennis Seasonal Rental-No Lights (Prime)	Comm Recreation	City Policy	Per Booking	\$68.32	\$69.69	\$1.37	\$71.06	14.00	\$30.74	\$72.66	\$74.29
PR1.3076	Tennis Seasonal Club House Rental	Comm	City Policy	Per Booking	\$68.32	\$69.69	\$1.37	\$71.06	39.00	\$85.64	\$72.66	\$74.29
PR1.3077	Tennis Seasonal Rental - Lights (Prime)	Comm Recreation	City Policy	Per Booking	\$549.12	\$560.11	\$10.98	\$571.09	238.00	\$4,200.42	\$583.94	\$597.08
PR1.3100	Indoor Rink B- NP, Non Res, C&Y (CC) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$94.44	\$96.32	\$0.00	\$96.32	27.75	\$74.23	\$98.49	\$100.71
PR1.3114	Room P - TDSB	Comm Recreation	City Policy	Per Hour	\$25.61	\$26.13	\$0.51	\$26.64	-	\$0.00	\$27.24	\$27.85
PR1.3115	Room P - TCDSB	Comm Recreation	City Policy	Per Hour	\$45.15	\$46.06	\$0.90	\$46.96	-	\$0.00	\$48.02	\$49.10
PR1.3116	Room P - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$91.52	\$93.35	\$1.83	\$95.18	91.38	\$268.81	\$97.33	\$99.52
PR1.3117	Room P - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$45.15	\$46.06	\$0.90	\$46.96	4.50	\$6.53	\$48.02	\$49.10
PR1.3118	Room P - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$45.15	\$46.06	\$0.90	\$46.96	119.00	\$172.70	\$48.02	\$49.10
PR1.3119	Room P - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$45.15	\$46.06	\$0.90	\$46.96	129.00	\$187.21	\$48.02	\$49.10
PR1.3120	Room P - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3121	Room P - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3122	Room P - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3123	Room A - TDSB	Comm Recreation	City Policy	Per Hour	\$14.80	\$15.09	\$0.30	\$15.39	282.00	\$134.10	\$15.73	\$16.09
PR1.3124	Room A - TCDSB	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3125	Room A - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	1,594.25	\$2,813.98	\$58.40	\$59.71
PR1.3126	Room A - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	1,162.75	\$364.92	\$10.38	\$10.62
PR1.3127	Room A - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	2,959.25	\$2,552.82	\$28.54	\$29.18
PR1.3128	Room A - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	2,325.50	\$1,002.67	\$14.27	\$14.59
PR1.3129	Room A - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	23.50	\$20.27	\$28.54	\$29.18
PR1.3130	Room A - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	31.00	\$54.72	\$58.40	\$59.71
PR1.3131	Room A - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	97.00	\$83.68	\$28.54	\$29.18
PR1.3132	Room B - TDSB	Comm Recreation	City Policy	Per Hour	\$10.99	\$11.21	\$0.22	\$11.43	636.50	\$224.86	\$11.69	\$11.95
PR1.3134	Room B - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	7,219.42	\$9,627.71	\$44.12	\$45.12
PR1.3136	Room B - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	3,029.75	\$2,020.22	\$22.06	\$22.56
PR1.3138	Room B - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	413.00	\$275.39	\$22.06	\$22.56
PR1.3139	Room B - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	578.00	\$770.81	\$44.12	\$45.12
PR1.3140	Room B - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	135.00	\$90.02	\$22.06	\$22.56
PR1.3141	Room C - TDSB	Comm Recreation	City Policy	Per Hour	\$4.94	\$5.04	\$0.10	\$5.14	7,748.50	\$1,229.91	\$5.25	\$5.37
PR1.3143	Room C - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	13,310.42	\$11,482.33	\$28.54	\$29.18
PR1.3145	Room C - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	13,736.83	\$5,922.83	\$14.27	\$14.59
PR1.3147	Room C - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	1,023.50	\$441.30	\$14.27	\$14.59
PR1.3148	Room C - NP, Non Res, Adult	Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	193.50	\$166.92	\$28.54	\$29.18
PR1.3149	Room C - NP, Non Res, OA	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	169.00	\$72.87	\$14.27	\$14.59
PR1.3150	Kitchen P - TDSB	Comm	City Policy	Per Hour	\$25.61	\$26.13	\$0.51	\$26.64	-	\$0.00	\$27.24	\$27.85
PR1.3151	Kitchen P - TCDSB	Comm	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	-	\$0.00	\$44.12	\$45.12
PR1.3152	Kitchen P - Commercial/Private	Comm	City Policy	Per Hour	\$81.76	\$83.39	\$1.64	\$85.03	11.75	\$30.88	\$86.94	\$88.90
PR1.3153	Kitchen P - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	66.00	\$88.02	\$44.12	\$45.12
PR1.3154	Kitchen P - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	-	\$0.00	\$44.12	\$45.12

# Appendix 7a (Continued)

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.3155	Kitchen P - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	-	\$0.00	\$44.12	\$45.12
PR1.3156	Kitchen P - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	18.00	\$36.00	\$66.17	\$67.66
PR1.3157	Kitchen P - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	-	\$0.00	\$66.17	\$67.66
PR1.3158	Kitchen P - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	-	\$0.00	\$66.17	\$67.66
PR1.3159	Kitchen A - TDSB	Comm Recreation	City Policy	Per Hour	\$15.86	\$16.18	\$0.32	\$16.49	-	\$0.00	\$16.86	\$17.24
PR1.3160	Kitchen A - TCDSB	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3161	Kitchen A - Commercial/Private	Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	169.50	\$299.18	\$58.40	\$59.71
PR1.3162	Kitchen A - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	102.00	\$43.98	\$14.27	\$14.59
PR1.3163	Kitchen A - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	181.25	\$156.36	\$28.54	\$29.18
PR1.3164	Kitchen A - NP, Res, OA	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	127.00	\$54.76	\$14.27	\$14.59
PR1.3165	Kitchen A - NP, Non Res, C&Y	Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	18.00	\$15.53	\$28.54	\$29.18
PR1.3166	Kitchen A - NP, Non Res, Adult	Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	42.50	\$75.02	\$58.40	\$59.71
PR1.3167	Kitchen A - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	-	\$0.00	\$28.54	\$29.18
PR1.3168	Kitchen B - TDSB	Comm	City Policy	Per Hour	\$10.99	\$11.21	\$0.22	\$11.43	-	\$0.00	\$11.69	\$11.95
PR1.3170	Kitchen B - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	430.50	\$574.11	\$44.12	\$45.12
PR1.3172	Kitchen B - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	299.50	\$199.70	\$22.06	\$22.56
PR1.3174	Kitchen B - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	3.50	\$2.33	\$22.06	\$22.56
PR1.3175	Kitchen B - NP, Non Res, Adult	Comm	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	10.00	\$13.34	\$44.12	\$45.12
PR1.3176	Kitchen B - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	1.00	\$0.67	\$22.06	\$22.56
PR1.3177	Kitchen C - TDSB	Comm Recreation	City Policy	Per Hour	\$4.94	\$5.04	\$0.10	\$5.14	-	\$0.00	\$5.25	\$5.37
PR1.3179	Kitchen C - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	203.50	\$175.55	\$28.54	\$29.18
PR1.3181	Kitchen C - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	142.00	\$33.41	\$7.79	\$7.96
PR1.3183	Kitchen C - NP, Non Res, C&Y	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3184	Kitchen C - NP, Non Res, Adult	Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	-	\$0.00	\$28.54	\$29.18
PR1.3185	Kitchen C - NP, Non Res, OA	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	3.00	\$1.29	\$14.27	\$14.59
PR1.3186	Sport Field P - TDSB Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	-	\$0.00	\$51.38	\$52.54
PR1.3187	Sport Field P - TCDSB Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	105.00	\$253.68	\$51.38	\$52.54
PR1.3188	Sport Field P - Commercial/All Ages Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	2,484.50	\$6,002.45	\$51.38	\$52.54
PR1.3189	Sport Field P - NP, Res, C&Y Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	4,950.50	\$11,960.21	\$51.38	\$52.54
PR1.3190	Sport Field P - NP, Res, Adult Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	6,505.50	\$15,717.03	\$51.38	\$52.54
PR1.3191	Sport Field P - NP, Res, OA Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	1.50	\$3.62	\$51.38	\$52.54
PR1.3192	Sport Field P - NP, Non Res, C&Y Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	104.50	\$252.47	\$51.38	\$52.54
PR1.3193	Sport Field P - NP, Non Res, Adult Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	7,022.50	\$16,966.08	\$51.38	\$52.54
PR1.3194	Sport Field P - NP, Non Res, OA Prime	Parks	City Policy	Per Hour	\$48.32	\$49.29	\$0.97	\$50.25	-	\$0.00	\$51.38	\$52.54
PR1.3195	Sport Field A - TDSB	Parks	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	723.00	\$484.96	\$14.27	\$14.59
PR1.3196	Sport Field A - TCDSB	Parks	City Policy	Per Hour	\$5.43	\$5.54	\$0.11	\$5.65	816.50	\$221.66	\$5.77	\$5.90
PR1.3197	Sport Field A - Commercial/Private	Parks	City Policy	Per Hour	\$35.39	\$36.10	\$0.71	\$36.80	5,018.50	\$8,879.91	\$37.63	\$38.48
PR1.3198	Sport Field A - NP, Res, C&Y	Parks	City Policy	Per Hour	\$5.43	\$5.54	\$0.11	\$5.65	30,554.25	\$8,294.67	\$5.77	\$5.90
PR1.3199	Sport Field A - NP, Res, Adult	Parks	City Policy	Per Hour	\$29.29	\$29.88	\$0.59	\$30.47	9,939.75	\$14,559.05	\$31.15	\$31.85
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# Appendix 7a (Continued)

			2015				2016				2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.3201	Sport Field A - NP, Non Res, C&Y	Parks	City Policy	Per Hour	\$29.29	\$29.88	\$0.59	\$30.47	73.50	\$107.66	\$31.15	\$31.85
PR1.3202	Sport Field A - NP, Non Res, Adult	Parks	City Policy	Per Hour	\$29.29	\$29.88	\$0.59	\$30.47	5,180.75	\$7,588.40	\$31.15	\$31.85
PR1.3203	Sport Field A - NP, Non Res, OA	Parks	City Policy	Per Hour	\$29.29	\$29.88	\$0.59	\$30.47	-	\$0.00	\$31.15	\$31.85
PR1.3204	Sport Field B - TDSB	Parks	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	432.75	\$290.27	\$14.27	\$14.59
PR1.3205	Sport Field B - TCDSB	Parks	City Policy	Per Hour	\$3.62	\$3.69	\$0.07	\$3.76	1,046.00	\$189.31	\$3.85	\$3.94
PR1.3206	Sport Field B - Commercial/Private	Parks	City Policy	Per Hour	\$18.31	\$18.68	\$0.37	\$19.05	4,623.25	\$4,233.27	\$19.47	\$19.91
PR1.3207	Sport Field B - NP, Res, C&Y	Parks	City Policy	Per Hour	\$3.62	\$3.69	\$0.07	\$3.76	32,162.75	\$5,820.89	\$3.85	\$3.94
PR1.3208	Sport Field B - NP, Res, Adult	Parks	City Policy	Per Hour	\$14.64	\$14.94	\$0.29	\$15.23	10,610.75	\$7,768.23	\$15.57	\$15.92
PR1.3209	Sport Field B - NP, Res, OA	Parks	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	136.50	\$49.97	\$7.79	\$7.96
PR1.3210	Sport Field B - NP, Non Res, C&Y	Parks	City Policy	Per Hour	\$14.64	\$14.94	\$0.29	\$15.23	489.00	\$358.00	\$15.57	\$15.92
PR1.3211	Sport Field B - NP, Non Res, Adult	Parks	City Policy	Per Hour	\$14.64	\$14.94	\$0.29	\$15.23	6,858.50	\$5,021.17	\$15.57	\$15.92
PR1.3212	Sport Field B - NP, Non Res, OA	Parks	City Policy	Per Hour	\$14.64	\$14.94	\$0.29	\$15.23	-	\$0.00	\$15.57	\$15.92
PR1.3213	Sport Field C - TDSB	Parks	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	447.00	\$299.83	\$14.27	\$14.59
PR1.3214	Sport Field C - TCDSB	Parks	City Policy	Per Hour	\$1.81	\$1.85	\$0.04	\$1.88	1,083.00	\$98.00	\$1.92	\$1.97
PR1.3215	Sport Field C - Commercial/Private	Parks	City Policy	Per Hour	\$8.54	\$8.71	\$0.17	\$8.88	3,772.25	\$1,610.35	\$9.08	\$9.28
PR1.3216	Sport Field C - NP, Res, C&Y	Parks	City Policy	Per Hour	\$1.81	\$1.85	\$0.04	\$1.88	57,573.00	\$5,209.85	\$1.92	\$1.97
PR1.3217	Sport Field C - NP, Res, Adult	Parks	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	6,556.98	\$2,400.21	\$7.79	\$7.96
PR1.3218	Sport Field C - NP, Res, OA	Parks	City Policy	Per Hour	\$3.66	\$3.73	\$0.07	\$3.81	16.00	\$2.93	\$3.89	\$3.98
PR1.3219	Sport Field C - NP, Non Res, C&Y	Parks	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	965.00	\$353.24	\$7.79	\$7.96
PR1.3220	Sport Field C - NP, Non Res, Adult	Parks	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	2,316.50	\$847.97	\$7.79	\$7.96
PR1.3221	Sport Field C - NP, Non Res, OA	Parks	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	-	\$0.00	\$7.79	\$7.96
PR1.3222	Indoor Dry Pad P - TDSB	Comm Recreation	City Policy	Per Hour	\$96.40	\$98.33	\$1.93	\$100.26	-	\$0.00	\$102.51	\$104.82
PR1.3223	Indoor Dry Pad P - TCDSB	Comm Recreation	City Policy	Per Hour	\$96.40	\$98.33	\$1.93	\$100.26	-	\$0.00	\$102.51	\$104.82
PR1.3224	Indoor Dry Pad P - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$178.15	\$181.71	\$3.56	\$185.28	76.00	\$696.25	\$189.44	\$193.71
PR1.3225	Indoor Dry Pad P - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$96.40	\$98.33	\$1.93	\$100.26	448.25	\$2,222.13	\$102.51	\$104.82
PR1.3226	Indoor Dry Pad P - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$96.40	\$98.33	\$1.93	\$100.26	2,329.75	\$11,549.35	\$102.51	\$104.82
PR1.3227	Indoor Dry Pad P - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$96.40	\$98.33	\$1.93	\$100.26	-	\$0.00	\$102.51	\$104.82
PR1.3228	Indoor Dry Pad P - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$151.32	\$154.35	\$3.03	\$157.37	15.00	\$116.72	\$160.91	\$164.53
PR1.3229	Indoor Dry Pad P - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$151.32	\$154.35	\$3.03	\$157.37	5.00	\$38.91	\$160.91	\$164.53
PR1.3230	Indoor Dry Pad P - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$151.32	\$154.35	\$3.03	\$157.37	-	\$0.00	\$160.91	\$164.53
PR1.3231	Indoor Dry Pad A - TDSB	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	5.00	\$17.57	\$72.66	\$74.29
PR1.3232	Indoor Dry Pad A - TCDSB	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3233	Indoor Dry Pad A - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$151.32	\$154.35	\$3.03	\$157.37	263.00	\$2,046.52	\$160.91	\$164.53
PR1.3234	Indoor Dry Pad A - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	1,730.00	\$6,078.29	\$72.66	\$74.29
PR1.3235	Indoor Dry Pad A - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$81.76	\$83.39	\$1.64	\$85.03	620.75	\$2,609.87	\$86.94	\$88.90
PR1.3236	Indoor Dry Pad A - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	6.50	\$22.84	\$72.66	\$74.29
PR1.3237	Indoor Dry Pad A - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$81.76	\$83.39	\$1.64	\$85.03	11.00	\$46.25	\$86.94	\$88.90
PR1.3238	Indoor Dry Pad A - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$136.67	\$139.40	\$2.73	\$142.13	-	\$0.00	\$145.33	\$148.60
PR1.3239	Indoor Dry Pad A - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$81.76	\$83.39	\$1.64	\$85.03	-	\$0.00	\$86.94	\$88.90
PR1.3240	Indoor Dry Pad B - TDSB	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	-	\$0.00	\$66.17	\$67.66

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.3241	Indoor Dry Pad B - TCDSB	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	-	\$0.00	\$66.17	\$67.66
PR1.3242	Indoor Dry Pad B - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$143.99	\$146.87	\$2.88	\$149.75	-	\$0.00	\$153.12	\$156.56
PR1.3243	Indoor Dry Pad B - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	190.00	\$608.01	\$66.17	\$67.66
PR1.3244	Indoor Dry Pad B - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$75.67	\$77.18	\$1.51	\$78.69	180.00	\$700.38	\$80.46	\$82.27
PR1.3245	Indoor Dry Pad B - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	-	\$0.00	\$66.17	\$67.66
PR1.3246	Indoor Dry Pad B - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$75.67	\$77.18	\$1.51	\$78.69	49.00	\$190.66	\$80.46	\$82.27
PR1.3247	Indoor Dry Pad B - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$102.51	\$104.56	\$2.05	\$106.61	4.50	\$23.72	\$109.00	\$111.46
PR1.3248	Indoor Dry Pad B - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$75.67	\$77.18	\$1.51	\$78.69	-	\$0.00	\$80.46	\$82.27
PR1.3249	Indoor Dry Pad C - TDSB	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	-	\$0.00	\$58.40	\$59.71
PR1.3250	Indoor Dry Pad C - TCDSB	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	-	\$0.00	\$58.40	\$59.71
PR1.3251	Indoor Dry Pad C - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$136.67	\$139.40	\$2.73	\$142.13	-	\$0.00	\$145.33	\$148.60
PR1.3252	Indoor Dry Pad C - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	114.50	\$323.36	\$58.40	\$59.71
PR1.3253	Indoor Dry Pad C - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	13.50	\$47.43	\$72.66	\$74.29
PR1.3254	Indoor Dry Pad C - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	-	\$0.00	\$58.40	\$59.71
PR1.3255	Indoor Dry Pad C - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	50.00	\$175.67	\$72.66	\$74.29
PR1.3256	Indoor Dry Pad C - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	5.00	\$17.57	\$72.66	\$74.29
PR1.3257	Indoor Dry Pad C - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3258	Outdoor Dry Pad P - TDSB	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3259	Outdoor Dry Pad P - TCDSB	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.15	-	\$0.00	\$10.38	\$10.61
PR1.3261	Outdoor Dry Pad P - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.15	-	\$0.00	\$10.38	\$10.61
PR1.3262	Outdoor Dry Pad P - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	-	\$0.00	\$22.06	\$22.56
PR1.3263	Outdoor Dry Pad P - NP, Res, OA	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.15	-	\$0.00	\$10.38	\$10.61
PR1.3264	Outdoor Dry Pad P - NP, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3265	Outdoor Dry Pad P - NP, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	-	\$0.00	\$28.54	\$29.18
PR1.3266	Outdoor Dry Pad P - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3267	Outdoor Dry Pad A - TDSB	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	4.50	\$2.26	\$10.38	\$10.62
PR1.3268	Outdoor Dry Pad A - TCDSB	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3269	Outdoor Dry Pad A - Commercial/All Ages	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	56.50	\$198.51	\$72.66	\$74.29
PR1.3270	Outdoor Dry Pad A - Not-for-Profit/Resident Child & Youth	Comm	City Policy	Per Hour	\$0.00	\$0.00	\$0.00	\$0.00	5,105.00	\$0.00	\$0.00	\$0.00
PR1.3271	Outdoor Dry Pad A - Not-for-Profit/Resident/Adult	Comm	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	422.98	\$451.27	\$22.06	\$22.56
PR1.3272	Outdoor Dry Pad A - Not-for-Profit/Resident/Older Adult	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3273	Outdoor Dry Pad A - Not-for-Profit/Non- Resident/Child&Youth	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	27.00	\$18.63	\$14.27	\$14.59
PR1.3274	Outdoor Dry Pad A - Not-for-Profit/Non-Resident/Adult	Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	-	\$0.00	\$28.54	\$29.18
PR1.3275	Outdoor Dry Pad A - Not-for-Profit/Non-Resident/Older	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3276	Outdoor Dry Pad B - TDSB	Comm	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3277	Outdoor Dry Pad B - TCDSB	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3278	Outdoor Dry Pad B - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3281	Outdoor Dry Pad B - Not-for-Profit, Res, OA	Comm Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3282	Outdoor Dry Pad B - Not-for-Profit, Non Res, C&Y	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3283	Outdoor Dry Pad B - Not-for-Profit, Non Res, Adult	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	-	\$0.00	\$28.54	\$29.18

Rate ID	Rate Description	Service	Fee Category	Fee Basis	2015 Approved Rate	Inflationary Adjusted Rate	Other Adjustment	2016 Budget Rate	Budget Volume	Incremental Revenue	2017 Plan Rate	2018 Plan Rate
PR1.3284	Outdoor Dry Pad B - Not-for-Profit, Non Res, OA	Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3285	Outdoor Dry Pad C - TDSB	Recreation Comm	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3286	Outdoor Dry Pad C - TCDSB	Recreation Comm	City Policy	Per Hour	\$9.76	\$9.96		\$10.16		\$0.00	\$10.38	\$10.62
PR1.3287	Outdoor Dry Pad C - Commercial/All Ages	Recreation Comm	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.3287		Recreation Comm		Per Hour	\$0.00	\$0.00		\$0.00		\$0.00	\$72.00	\$0.00
	Outdoor Dry Pad C - Not-for-Profit, Res, C&Y	Recreation Comm	City Policy	Per Hour						\$28.27		
PR1.3289	Outdoor Dry Pad C - Not-for-Profit/Resident/Adult	Recreation Comm	City Policy		\$20.75	\$21.16	\$0.41	\$21.58	26.50		\$22.06	\$22.56
PR1.3290	Outdoor Dry Pad C - Not-for-Profit/Resident/Older Adult Outdoor Dry Pad C - Not-for-Profit/Non-	Recreation	City Policy	Per Hour	\$9.76	\$9.96	\$0.20	\$10.16	-	\$0.00	\$10.38	\$10.62
PR1.3291	Resident/Child&Youth	Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3292	Outdoor Dry Pad C - Not-for-Profit/Non-Resident/Adult	Comm Recreation	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	-	\$0.00	\$28.54	\$29.18
PR1.3293	Outdoor Dry Pad C - Not-for-Profit/Non-Resident/Older Adult	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.3326	Priority Centre - NP, Res	Comm Recreation	City Policy	Per Hour	\$0.00	\$0.00	\$0.00	\$0.00	46,041.50	\$0.00	\$0.00	\$0.00
PR1.3384	Outdoor Parkland - Lawn Bowling	Parks	City Policy	Per Booking	\$3,230.61	\$3,295.22	\$64.61	\$3,359.83	14.00	\$2,261.42	\$3,435.43	\$3,512.73
PR1.3476	Film Shoot - Approved	Parks	City Policy	Per Booking	\$0.00	\$0.00	\$0.00	\$0.00	939.00	\$0.00	\$0.00	\$0.00
PR1.3500	Indoor Rink A - NP, Res, Adult (CA) - Prime	Comm Recreation	City Policy	Per Hour	\$276.75	\$282.28	\$0.00	\$282.28	5,279.67	\$41,384.86	\$288.63	\$295.13
PR1.3527	Pool A - Commercial/Private	Comm	City Policy	Per Hour	\$123.24	\$125.71	\$2.46	\$128.17	537.50	\$1,656.06	\$131.06	\$134.00
PR1.3528	Pool B - Commercial/Private	Comm	City Policy	Per Hour	\$92.74	\$94.60	\$1.85	\$96.45	1,294.75	\$3,001.90	\$98.62	\$100.84
PR1.3529	Pool C - Commercial/Private	Recreation Comm	City Policy	Per Hour	\$69.56	\$70.95	\$1.39	\$72.34	83.50	\$145.21	\$73.97	\$75.64
PR1.3531	Pool P - Commercial/Private	Recreation Comm	City Policy	Per Hour	\$185.48	\$189.19	\$3.71	\$192.90	18.75	\$86.94	\$197.24	\$201.68
PR1.3532	Pool A - NP, Non Res, Adult	Recreation Comm	City Policy	Per Hour	\$96.40	\$98.33	\$1.93	\$100.26	4.00	\$9.64	\$102.51	\$104.82
PR1.3533	Pool B - NP, Non Res, Adult	Recreation Comm	City Policy	Per Hour	\$72.00	\$73.44	\$1.44	\$74.88	6.00	\$10.80	\$76.57	\$78.29
PR1.3535	Pool P - NP, Non Res, Adult	Recreation Comm	City Policy	Per Hour	\$161.08	\$164.31	\$3.22	\$167.53	5.50	\$22.15	\$171.30	\$175.15
PR1.3536	Pool A - NP, Non Res, C&Y	Recreation Comm	City Policy	Per Hour	\$82.99	\$84.65	\$1.66	\$86.31		\$0.00	\$88.25	\$90.23
PR1.3537	Pool B - NP. Non Res. C&Y	Recreation Comm	City Policy	Per Hour	\$62.23	\$63.47	\$1.00	\$64.72	1,139.00	\$1,771.98	\$66.17	\$67.66
		Recreation Comm					· · ·					
PR1.3539	Pool P - NP, Non Res, C&Y	Recreation Comm	City Policy	Per Hour	\$147.65	\$150.60		\$153.55	36.00	\$132.88	\$157.01	\$160.54
PR1.3540	Pool A - NP, Non Res, OA	Recreation Comm	City Policy	Per Hour	\$82.99	\$84.65	\$1.66	\$86.31	-	\$0.00	\$88.25	\$90.23
PR1.3541	Pool B - NP, Non Res, OA	Recreation	City Policy	Per Hour	\$62.23	\$63.47	\$1.24	\$64.72	-	\$0.00	\$66.17	\$67.66
PR1.3542	Pool P - NP, Non Res, OA	Comm Recreation	City Policy	Per Hour	\$147.65	\$150.60	\$2.95	\$153.55	-	\$0.00	\$157.01	\$160.54
PR1.3543	Pool A - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$76.87	\$78.41	\$1.54	\$79.95	523.00	\$1,005.10	\$81.75	\$83.58
PR1.3544	Pool B - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$57.35	\$58.50	\$1.15	\$59.65	1,234.50	\$1,770.03	\$60.99	\$62.36
PR1.3545	Pool P - NP, Res, Adult	Comm Recreation	City Policy	Per Hour	\$135.44	\$138.15	\$2.71	\$140.86	548.25	\$1,856.38	\$144.03	\$147.27
PR1.3546	Pool A - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	1,829.25	\$2,511.49	\$58.40	\$59.71
PR1.3547	Pool B - NP, Res, C&Y	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	5,007.25	\$5,194.15	\$44.12	\$45.12
PR1.3548	Pool P - NP, Res, C&Y	Comm	City Policy	Per Hour	\$123.24	\$125.71	\$2.46	\$128.17	620.75	\$1,912.56	\$131.06	\$134.00
PR1.3549	Pool A - NP, Res, OA	Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	14.50	\$19.91	\$58.40	\$59.71
PR1.3550	Pool B - NP, Res, OA	Recreation Comm	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	-	\$0.00	\$44.12	\$45.12
PR1.3551	Pool P - NP, Res, OA	Recreation Comm	City Policy	Per Hour	\$123.24	\$125.71	\$2.46	\$128.17	-	\$0.00	\$131.06	\$134.00
PR1.3552	Pool A - TCDSB	Recreation Comm	City Policy	Per Hour	\$54.92	\$56.02		\$57.12	119.00	\$163.38	\$58.40	\$59.71
PR1.3553	Pool P - TCDSB	Recreation Comm	City Policy	Per Hour	\$123.24	\$125.71	\$2.46	\$128.17		\$0.00	\$131.06	\$134.00
PR1.3554	Pool A - TDSB	Recreation Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	151.00	\$207.32	\$58.40	\$154.00
		Recreation Comm							-			
PR1.3555	Pool P - TDSB	Recreation	City Policy	Per Hour	\$123.24	\$125.71	\$2.46	\$128.17	-	\$0.00	\$131.06	\$134.00

					2015 Approved	Inflationary	Other	2016	Budget	Incremental	2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Rate	Adjusted Rate	Adjustment	Budget Rate	Volume	Revenue	Plan Rate	Plan Rate
PR1.3700	Indoor Rink A - NP, Res, Adult (CA) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$139.66	\$142.45	\$0.00	\$142.45	2,297.00	\$9,086.03	\$145.66	\$148.93
PR1.3780	Pool A - Commercial/Private (1/4)	Comm	City Policy	Per Hour	\$30.81	\$31.42	\$0.62	\$32.04	19.50	\$15.02	\$32.76	\$33.50
PR1.3781	Pool A - Commercial/Private (6L)	Comm	City Policy	Per Hour	\$20.53	\$20.94	\$0.41	\$21.35	15.00	\$7.70	\$21.83	\$22.32
PR1.3782	Pool A - NP, Non Res, Adult (1/4)	Comm	City Policy	Per Hour	\$24.09	\$24.57	\$0.48	\$25.05	-	\$0.00	\$25.62	\$26.19
PR1.3783	Pool A - NP, Non Res, Adult (6L)	Comm	City Policy	Per Hour	\$16.07	\$16.40	\$0.32	\$16.72	-	\$0.00	\$17.09	\$17.48
PR1.3784	Pool A - NP, Non Res, C&Y (1/4)	Recreation Comm	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	70.00	\$36.31	\$22.06	\$22.56
PR1.3785	Pool A - NP, Non Res, C&Y (6L)	Recreation Comm	City Policy	Per Hour	\$13.81	\$14.09	\$0.28	\$14.37	-	\$0.00	\$14.69	\$15.02
PR1.3786	Pool A - NP, Non Res, OA (1/4)	Recreation Comm	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	-	\$0.00	\$22.06	\$22.56
PR1.3787	Pool A - NP, Non Res, OA (6L)	Recreation Comm	City Policy	Per Hour	\$13.81	\$14.09	\$0.28	\$14.37	-	\$0.00	\$14.69	\$15.02
PR1.3788	Pool A - NP, Res, Adult (1/4)	Recreation Comm	City Policy	Per Hour	\$19.21	\$19.60	\$0.38	\$19.98	-	\$0.00	\$20.43	\$20.89
PR1.3789	Pool A - NP, Res, Adult (6L)	Recreation Comm	City Policy	Per Hour	\$12.83	\$13.09	\$0.26	\$13.35	51.25	\$16.44	\$13.65	\$13.95
PR1.3790	Pool A - NP, Res, C&Y (1/4)	Recreation Comm	City Policy	Per Hour	\$13.73	\$14.01	\$0.27	\$14.28	-	\$0.00	\$14.60	\$14.93
PR1.3791	Pool A - NP, Res, C&Y (6L)	Recreation Comm	City Policy	Per Hour	\$9.16	\$9.34	\$0.18	\$9.53	1,899.50	\$435.06	\$9.74	\$9.96
PR1.3792	Pool A - NP, Res, OA (1/4)	Recreation Comm	City Policy	Per Hour	\$13.73	\$14.01	\$0.27	\$14.28	-	\$0.00	\$14.60	\$14.93
PR1.3793	Pool A - NP, Res, OA (6L)	Recreation Comm	City Policy	Per Hour	\$9.16	\$9.34	\$0.18	\$9.53	-	\$0.00	\$9.74	\$9.96
PR1.3794	Pool A - TCDSB (1/4)	Recreation Comm	City Policy	Per Hour	\$13.73	\$14.01	\$0.27	\$14.28	4.00	\$1.37	\$14.60	\$14.93
PR1.3795	Pool A - TCDSB (6L)	Recreation Comm	City Policy	Per Hour	\$9.16	\$9.34	\$0.18	\$9.53	12.75	\$2.92	\$9.74	\$9.96
PR1.3796	Pool A - TDSB (1/4)	Recreation Comm	City Policy	Per Hour	\$13.73	\$14.01	\$0.27	\$14.28	46.00	\$15.79	\$14.60	\$14.93
PR1.3797	Pool A - TDSB (6L)	Recreation Comm	City Policy	Per Hour	\$9.16	\$9.34	\$0.18	\$9.53		\$0.00	\$9.74	\$9.96
PR1.3798	Pool B - Commercial/Private (1/4)	Recreation Comm		Per Hour	\$23.19	\$23.65	\$0.46	\$24.12	2.00	\$1.16	\$24.66	\$25.22
PR1.3798	Pool B - Commercial/Private (1/4) Pool B - NP, Non Res, Adult (1/4)	Recreation Comm	City Policy City Policy	Per Hour	\$23.19	\$23.65	\$0.46	\$24.12	2.00	\$1.16	\$24.66	\$25.22
		Recreation Comm					-					
PR1.3800	Pool B - NP, Non Res, C&Y(1/4)	Recreation Comm	City Policy	Per Hour	\$15.55	\$15.86	\$0.31	\$16.17	284.00	\$110.42	\$16.54	\$16.91
PR1.3802	Pool B - NP, Non Res, OA (1/4)	Recreation	City Policy	Per Hour	\$15.55	\$15.86	\$0.31	\$16.17	-	\$0.00	\$16.54	\$16.91
PR1.3803	Pool B - NP, Res, Adult (1/4)	Recreation	City Policy	Per Hour	\$14.35	\$14.63	\$0.29	\$14.92	13.50	\$4.84	\$15.26	\$15.60
PR1.3804	Pool B - NP, Res, C&Y (1/4)	Recreation	City Policy	Per Hour	\$10.36	\$10.57	\$0.21	\$10.77	86.00	\$22.27	\$11.01	\$11.26
PR1.3805	Pool B - NP, Res, OA (1/4)	Recreation	City Policy	Per Hour	\$10.36	\$10.57	\$0.21	\$10.77	-	\$0.00	\$11.01	\$11.26
PR1.3806	Pool C - NP,Res C&Y/AD/OA	Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	166.00	\$172.20	\$44.12	\$45.12
PR1.3807	Pool P - Commercial/Private (1/2)	Comm Recreation	City Policy	Per Hour	\$92.74	\$94.60	\$1.85	\$96.45	26.00	\$60.28	\$98.62	\$100.84
PR1.3808	Pool P - Commercial/Private (1/4)	Comm Recreation	City Policy	Per Hour	\$46.37	\$47.30	\$0.93	\$48.23	5.50	\$6.38	\$49.31	\$50.42
PR1.3809	Pool P - Commercial/Private (LCL)	Comm Recreation	City Policy	Per Hour	\$23.19	\$23.65	\$0.46	\$24.12	20.50	\$11.89	\$24.66	\$25.22
PR1.3810	Pool P - Commercial/Private (SCL)	Comm Recreation	City Policy	Per Hour	\$11.58	\$11.82	\$0.23	\$12.05	35.00	\$10.14	\$12.32	\$12.60
PR1.3811	Pool P - NP, Non Res, Adult (1/2)	Comm Recreation	City Policy	Per Hour	\$80.52	\$82.13	\$1.61	\$83.74	79.50	\$160.04	\$85.63	\$87.55
PR1.3812	Pool P - NP, Non Res, Adult (1/4)	Comm Recreation	City Policy	Per Hour	\$40.28	\$41.08	\$0.81	\$41.89	10.00	\$10.07	\$42.83	\$43.79
PR1.3813	Pool P - NP, Non Res, Adult (LCL)	Comm Recreation	City Policy	Per Hour	\$20.12	\$20.53	\$0.40	\$20.93	-	\$0.00	\$21.40	\$21.88
PR1.3814	Pool P - NP, Non Res, Adult (SCL)	Comm Recreation	City Policy	Per Hour	\$10.07	\$10.27	\$0.20	\$10.47	-	\$0.00	\$10.71	\$10.95
PR1.3815	Pool P - NP, Non Res, C&Y (1/2)	Comm Recreation	City Policy	Per Hour	\$73.83	\$75.31	\$1.48	\$76.79	25.00	\$46.15	\$78.52	\$80.28
PR1.3816	Pool P - NP, Non Res, C&Y (1/4)	Comm Recreation	City Policy	Per Hour	\$36.91	\$37.65	\$0.74	\$38.39	343.75	\$317.21	\$39.25	\$40.14
PR1.3817	Pool P - NP, Non Res, C&Y(LCL)	Comm Recreation	City Policy	Per Hour	\$18.46	\$18.83	\$0.37	\$19.19	-	\$0.00	\$19.63	\$20.07
PR1.3818	Pool P - NP, Non Res, C&Y(SCL)	Comm	City Policy	Per Hour	\$9.23	\$9.42	\$0.18	\$9.60	138.00	\$31.85	\$9.82	\$10.04
PR1.3819	Pool P - NP, Non Res, OA (1/2)	Comm Recreation	City Policy	Per Hour	\$73.83	\$75.31	\$1.48	\$76.79	-	\$0.00	\$78.52	\$80.28

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.3820	Pool P - NP, Non Res, OA (1/4)	Comm Recreation	City Policy	Per Hour	\$36.91	\$37.65	\$0.74	\$38.39	-	\$0.00	\$39.25	\$40.14
PR1.3821	Pool P - NP, Non Res, OA (LCL)	Comm Recreation	City Policy	Per Hour	\$18.46	\$18.83	\$0.37	\$19.19	-	\$0.00	\$19.63	\$20.07
PR1.3822	Pool P - NP, Non Res, OA (SCL)	Comm Recreation	City Policy	Per Hour	\$9.23	\$9.42	\$0.18	\$9.60	-	\$0.00	\$9.82	\$10.04
PR1.3823	Pool P - NP, Res, Adult (1/2)	Comm Recreation	City Policy	Per Hour	\$67.73	\$69.09	\$1.35	\$70.44	-	\$0.00	\$72.02	\$73.65
PR1.3824	Pool P - NP, Res, Adult (1/4)	Comm Recreation	City Policy	Per Hour	\$33.87	\$34.54	\$0.68	\$35.22	-	\$0.00	\$36.01	\$36.82
PR1.3825	Pool P - NP, Res, Adult (LCL)	Comm Recreation	City Policy	Per Hour	\$16.92	\$17.26	\$0.34	\$17.60	-	\$0.00	\$18.00	\$18.40
PR1.3826	Pool P - NP, Res, Adult (SCL)	Comm Recreation	City Policy	Per Hour	\$8.48	\$8.65	\$0.17	\$8.82	-	\$0.00	\$9.01	\$9.22
PR1.3827	Pool P - NP, Res, C&Y (1/2)	Comm Recreation	City Policy	Per Hour	\$61.64	\$62.87	\$1.23	\$64.10	180.00	\$277.36	\$65.54	\$67.02
PR1.3828	Pool P - NP, Res, C&Y (1/4)	Comm Recreation	City Policy	Per Hour	\$30.81	\$31.42	\$0.62	\$32.04	63.00	\$48.52	\$32.76	\$33.50
PR1.3829	Pool P - NP, Res, C&Y (LCL)	Comm Recreation	City Policy	Per Hour	\$15.41	\$15.72	\$0.31	\$16.03	-	\$0.00	\$16.39	\$16.75
PR1.3830	Pool P - NP, Res, C&Y (SCL)	Comm Recreation	City Policy	Per Hour	\$7.70	\$7.85	\$0.15	\$8.01	-	\$0.00	\$8.19	\$8.37
PR1.3831	Pool P - NP, Res, OA (1/2)	Comm Recreation	City Policy	Per Hour	\$61.64	\$62.87	\$1.23	\$64.10	-	\$0.00	\$65.54	\$67.02
PR1.3832	Pool P - NP, Res, OA (1/4)	Comm Recreation	City Policy	Per Hour	\$30.81	\$31.42	\$0.62	\$32.04	-	\$0.00	\$32.76	\$33.50
PR1.3833	Pool P - NP, Res, OA (LCL)	Comm Recreation	City Policy	Per Hour	\$15.41	\$15.72	\$0.31	\$16.03	-	\$0.00	\$16.39	\$16.75
PR1.3834	Pool P - NP, Res, OA (SCL)	Comm Recreation	City Policy	Per Hour	\$7.70	\$7.85	\$0.15	\$8.01	-	\$0.00	\$8.19	\$8.37
PR1.3835	Pool P - TCDSB (1/2)	Comm Recreation	City Policy	Per Hour	\$61.64	\$62.87	\$1.23	\$64.10	-	\$0.00	\$65.54	\$67.02
PR1.3836	Pool P - TCDSB (1/4)	Comm Recreation	City Policy	Per Hour	\$30.81	\$31.42	\$0.62	\$32.04	-	\$0.00	\$32.76	\$33.50
PR1.3837	Pool P - TCDSB (LCL)	Comm Recreation	City Policy	Per Hour	\$15.41	\$15.72	\$0.31	\$16.03	231.00	\$88.99	\$16.39	\$16.75
PR1.3838	Pool P - TCDSB (SCL)	Comm Recreation	City Policy	Per Hour	\$7.70	\$7.85	\$0.15	\$8.01	-	\$0.00	\$8.19	\$8.37
PR1.3839	Pool P - TDSB (1/2)	Comm	City Policy	Per Hour	\$61.64	\$62.87	\$1.23	\$64.10	-	\$0.00	\$65.54	\$67.02
PR1.3840	Pool P - TDSB (1/4)	Recreation Comm	City Policy	Per Hour	\$30.81	\$31.42	\$0.62	\$32.04	-	\$0.00	\$32.76	\$33.50
PR1.3841	Pool P - TDSB (LCL)	Recreation Comm Recreation	City Policy	Per Hour	\$15.41	\$15.72	\$0.31	\$16.03	146.75	\$56.53	\$16.39	\$16.75
PR1.3842	Pool P - TDSB (SCL)	Comm Recreation	City Policy	Per Hour	\$7.70	\$7.85	\$0.15	\$8.01	-	\$0.00	\$8.19	\$8.37
PR1.3880	Pool B- TCDSB	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	265.50	\$275.41	\$44.12	\$45.12
PR1.3881	Pool B- TCDSB (1/4)	Comm Recreation	City Policy	Per Hour	\$10.36	\$10.57	\$0.21	\$10.77	-	\$0.00	\$11.01	\$11.26
PR1.3882	Pool B- TDSB	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	292.42	\$303.33	\$44.12	\$45.12
PR1.3883	Pool B - TDSB (1/4)	Comm Recreation	City Policy	Per Hour	\$10.36	\$10.57	\$0.21	\$10.77	-	\$0.00	\$11.01	\$11.26
PR1.3884	Pool C- TCDSB	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	80.00	\$82.99	\$44.12	\$45.12
PR1.3885	Pool C- TDSB	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	2.00	\$2.07	\$44.12	\$45.12
PR1.4000	Indoor Rink A - NP, Res, C&Y (CY) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$82.07	\$83.71	\$0.00	\$83.71	1,635.75	\$3,802.25	\$85.59	\$87.52
PR1.4032	Parks-Special Event (0-200)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$85.44	\$87.15	\$1.71	\$88.86	1,729.00	\$7,386.20	\$90.86	\$92.90
PR1.4033	Parks-Special Event (201-300)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$140.52	\$143.33	\$2.81	\$146.14	103.00	\$723.66	\$149.42	\$152.79
PR1.4035	Parks-Special Event (301-400)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$174.07	\$177.55	\$3.48	\$181.03	76.00	\$661.45	\$185.10	\$189.27
PR1.4036	Parks-Special Event (401-500)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$249.75	\$254.74	\$4.99	\$259.74	87.00	\$1,086.40	\$265.58	\$271.56
PR1.4037	Parks-Special Event (501-800)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$314.58	\$320.87	\$6.29	\$327.17	60.00	\$943.75	\$334.53	\$342.05
PR1.4038	Parks-Special Event (801-2000)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$447.11	\$456.05	\$8.94	\$465.00	195.00	\$4,359.33	\$475.46	\$486.16
PR1.4039	Parks-Special Event (2001-10000)-Not-for-Profit/Res/All	Parks	City Policy	Per Booking	\$468.40	\$477.77	\$9.37	\$487.14	80.00	\$1,873.61	\$498.10	\$509.31
PR1.4040	.Gros Parks-Special Event (10000+)-Not-for-Profit/Res/All Grps	Parks	City Policy	Per Booking	\$489.69	\$499.49	\$9.79	\$509.28	63.00	\$1,542.53	\$520.74	\$532.46
PR1.4041	Parks-Social Gathering (2001 to 10000)-All Grps	Parks	City Policy	Per Booking	\$425.82	\$434.34	\$8.52	\$442.85	-	\$0.00	\$452.82	\$463.01
PR1.4042	Parks-Social Gathering (10,001+)-All Grps	Parks	City Policy	Per Booking	\$425.82	\$434.34	\$8.52	\$442.85	-	\$0.00	\$452.82	\$463.01

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.4100	Indoor Rink B - NP, Res, Adult (CA) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$116.60	\$118.93	\$0.00	\$118.93	136.00	\$449.13	\$121.60	\$124.34
PR1.4200	Indoor Rink A - Commercial (CM) - Prime	Comm Recreation	City Policy	Per Hour	\$336.98	\$343.72	\$0.00	\$343.72	217.25	\$2,073.54	\$351.45	\$359.36
PR1.4285	Pool C - NP, Non Res, C&Y/AD/OA	Comm Recreation	City Policy	Per Hour	\$60.42	\$61.63	\$1.21	\$62.84	10.50	\$15.86	\$64.25	\$65.70
PR1.4332	Outdoor Parkland - Stadium - Commercial Private	Comm Recreation	City Policy	Per Hour	\$194.21	\$198.10	\$3.88	\$201.98	303.00	\$3,026.13	\$206.53	\$211.17
PR1.4333	Outdoor Parkland - Stadium - Non Resident-Adult	Comm Recreation	City Policy	Per Hour	\$194.21	\$198.10	\$3.88	\$201.98	192.75	\$1,925.04	\$206.53	\$211.17
PR1.4334	Outdoor Parkland - Stadium - Non Resident-Child & Yth	Comm Recreation	City Policy	Per Hour	\$194.21	\$198.10	\$3.88	\$201.98	130.50	\$1,303.33	\$206.53	\$211.17
PR1.4335	Outdoor Parkland - Stadium - Non Resident-Older Adult	Comm Recreation	City Policy	Per Hour	\$194.21	\$198.10	\$3.88	\$201.98	-	\$0.00	\$206.53	\$211.17
PR1.4337	Outdoor Parkland - Stadium - Resident Adult	Comm	City Policy	Per Hour	\$159.95	\$163.15	\$3.20	\$166.35	629.75	\$5,179.85	\$170.09	\$173.92
PR1.4338	Outdoor Parkland - Stadium - Resident-Children & Youth	Comm	City Policy	Per Hour	\$125.67	\$128.18	\$2.51	\$130.69	839.50	\$5,425.02	\$133.63	\$136.64
PR1.4340	Outdoor Parkland - Stadium - Resident-Older Adult	Comm	City Policy	Per Hour	\$159.95	\$163.15	\$3.20	\$166.35	-	\$0.00	\$170.09	\$173.92
PR1.4341	Outdoor Parkland - Stadium - TCDSB	Comm	City Policy	Per Hour	\$125.67	\$128.18	\$2.51	\$130.69	-	\$0.00	\$133.63	\$136.64
PR1.4342	Outdoor Parkland - Stadium - TDSB	Recreation Comm	City Policy	Per Hour	\$125.67	\$128.18	\$2.51	\$130.69	12.00	\$77.55	\$133.63	\$136.64
PR1.4343	Stadium-Track & Field (No Equipment)	Recreation Comm	City Policy	Per Hour	\$79.41	\$81.00	\$1.59	\$82.58	76.50	\$312.38	\$84.44	\$86.34
PR1.4344	Stadium-Track & Field (Equipment)	Recreation Comm	City Policy	Per Hour	\$94.26	\$96.15	\$1.89	\$98.03	259.50	\$1,257.91	\$100.24	\$102.50
PR1.4382	Outdoor Parkland - Showmobile-All districts	Recreation Parks	City Policy	Per Booking	\$2,295.18	\$2,341.08	\$45.90	\$2,386.98	9.00	\$1,032.83	\$2,440.69	\$2,495.60
PR1.4400	Indoor Rink A - Commercial (CM) - Non-Prime	Comm	City Policy	Per Hour	\$169.14	\$172.52	\$0.00	\$172.52	1,035.50	\$4,960.71	\$176.40	\$180.37
PR1.4432	Indoor-Gym P-TDSB (Prime)	Recreation Comm	City Policy	Per Hour	\$85.41	\$87.12	\$1.71	\$88.83	-	\$0.00	\$90.82	\$92.87
PR1.4434	Indoor-Gym P-TCDSB (Prime)	Recreation Comm	City Policy	Per Hour	\$85.41	\$87.12	\$1.71	\$88.83	_	\$0.00	\$90.82	\$92.87
PR1.4435	Indoor-Gym P-Commercial/Private (Prime)	Recreation Comm	City Policy	Per Hour	\$204.40	\$208.49	\$4.09	\$212.57	_	\$0.00	\$217.36	\$222.25
PR1.4436	Indoor-Gym P-Not-for-Profit, Res, C&Y (Prime)	Recreation Comm	City Policy	Per Hour	\$85.41	\$87.12	\$1.71	\$88.83	-	\$0.00	\$90.82	\$92.87
PR1.4437	Indoor-Gym P-Not-for-Profit, Res, Adult (Prime)	Recreation Comm	City Policy	Per Hour	\$85.41	\$87.12	\$1.71	\$88.83	_	\$0.00	\$90.82	\$92.87
PR1.4438	Indoor-Gym P-Not-for-Profit, Res, OA (Prime)	Recreation Comm	City Policy	Per Hour	\$85.41	\$87.12	\$1.71	\$88.83	_	\$0.00	\$90.82	\$92.87
PR1.4439	Indoor-Gym P-Not-for-Profit, Non Res, C&Y (Prime)	Recreation Comm	City Policy	Per Hour	\$152.54	\$155.59	\$3.05	\$158.64	-	\$0.00	\$162.21	\$165.86
PR1.4440	Indoor-Gym P-Not for Profit. Non Res. Adult (Prime)	Recreation Comm	City Policy	Per Hour	\$152.54	\$155.59	\$3.05	\$158.64	_	\$0.00	\$162.21	\$165.86
PR1.4441	Indoor-Gym P-Not-for-Profit, Non Res, OA (Prime)	Recreation Comm	City Policy	Per Hour	\$152.54	\$155.59	\$3.05	\$158.64	-	\$0.00	\$162.21	\$165.86
PR1.4442	Indoor-Gym A-Prime-TDSB	Recreation Comm	City Policy	Per Hour	\$56.43	\$155.55		\$58.69	<u> </u>	\$0.00	\$60.01	\$61.36
PR1.4442	Indoor-Gym A-Prime-TCDSB	Recreation Comm	City Policy	Per Hour	\$33.54	\$34.21	\$0.67	\$34.88		\$0.00	\$35.66	\$36.47
PR1.4445	Indoor-Gym A-Prime-COSB	Recreation Comm	City Policy	Per Hour	\$33.34	\$174.26		\$177.67	38.50	\$211.39	\$181.67	\$185.76
PR1.4444	Indoor-Gym A-Prime-Commercial/All Ages	Recreation Comm	City Policy	Per Hour	\$33.54	\$174.26	\$0.67	\$34.88	923.75	\$995.72	\$35.66	\$185.76
	Youth	Recreation Comm		Per Hour		\$34.21						
PR1.4446	Indoor-Gym A-Prime-Not-for-Profit/Resident/Adult	Recreation Comm	City Policy		\$68.65			\$71.40	647.50	\$1,428.66	\$73.00	\$74.65
PR1.4447	Indoor-Gym A-Prime-Not-for-Profit/Resident/Older Adult Indoor-Gym A-Prime-Not-for-Profit/Non Res/Child &	Recreation Comm	City Policy	Per Hour	\$33.54	\$34.21	\$0.67	\$34.88	57.50	\$61.98	\$35.66	\$36.47
PR1.4448	Youth	Recreation Comm	City Policy	Per Hour	\$68.65	\$70.02		\$71.40	8.00	\$17.65	\$73.00	\$74.65
PR1.4449	Indoor-Gym A-Prime-Not-for-Profit/Non Res/Adult	Recreation	City Policy	Per Hour	\$137.26	\$140.01	\$2.75	\$142.75	-	\$0.00	\$145.96	\$149.25
PR1.4450	Indoor-Gym A-Prime-Not-for-Profit/Non Res/Older Adult	Comm Recreation	City Policy	Per Hour	\$68.65	\$70.02		\$71.40	4.00	\$8.83	\$73.00	\$74.65
PR1.4451	Indoor-Gym B-Prime-TDSB	Comm Recreation	City Policy	Per Hour	\$39.64	\$40.44	\$0.79	\$41.23	5.25	\$6.69	\$42.16	\$43.10
PR1.4452	Indoor-Gym B-Prime-TCDSB	Comm Recreation	City Policy	Per Hour	\$16.78	\$17.11	\$0.34	\$17.45	-	\$0.00	\$17.84	\$18.24
PR1.4453	Indoor-Gym B-Prime-Commercial/All Ages	Comm Recreation	City Policy	Per Hour	\$128.13	\$130.69	\$2.56	\$133.25	80.50	\$331.51	\$136.25	\$139.32
PR1.4454	Indoor-Gym B-Prime-Not-for-Profit/Resident/Child & Youth	Comm Recreation	City Policy	Per Hour	\$16.78	\$17.11	\$0.34	\$17.45	2,896.25	\$1,561.90	\$17.84	\$18.24
PR1.4455	Indoor-Gym B-Prime-Not-for-Profit/Resident/Adult	Comm Recreation	City Policy	Per Hour	\$51.86	\$52.90	\$1.04	\$53.94	2,861.00	\$4,768.77	\$55.15	\$56.39
PR1.4456	Indoor-Gym B-Prime-Not-for-Profit/Resident/Older Adult	Comm Recreation	City Policy	Per Hour	\$25.93	\$26.45	\$0.52	\$26.97	280.50	\$233.77	\$27.57	\$28.20

					2015	Inflationary	Other	2016	Rudget	In company on the I	2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.4457	Indoor-Gym B-Prime-Not-for-Profit/Non Res/Child & Youth	Comm Recreation	City Policy	Per Hour	\$51.86	\$52.90	\$1.04	\$53.94	17.00	\$28.34	\$55.15	\$56.39
PR1.4458	Indoor-Gym B-Prime-Not-for-Profit/Non Res/Adult	Comm Recreation	City Policy	Per Hour	\$102.19	\$104.23	\$2.04	\$106.28	142.00	\$466.38	\$108.67	\$111.11
PR1.4459	Indoor-Gym B-Prime-Not-for-Profit/Non Res/Older Adult	Comm Recreation	City Policy	Per Hour	\$51.86	\$52.90	\$1.04	\$53.94	-	\$0.00	\$55.15	\$56.39
PR1.4460	Indoor-Gym C-Prime-TDSB	Comm Recreation	City Policy	Per Hour	\$19.83	\$20.22	\$0.40	\$20.62	-	\$0.00	\$21.08	\$21.56
PR1.4462	Indoor-Gym C-Prime-TCDSB	Comm Recreation	City Policy	Per Hour	\$9.16	\$9.34	\$0.18	\$9.53	-	\$0.00	\$9.74	\$9.96
PR1.4463	Indoor-Gym C-Prime-Commercial/All Ages	Comm Recreation	City Policy	Per Hour	\$102.19	\$104.23	\$2.04	\$106.28	60.00	\$197.06	\$108.67	\$111.11
PR1.4464	Indoor-Gym C-Prime-Not-for-Profit/Resident/Child & Youth	Comm Recreation	City Policy	Per Hour	\$9.16	\$9.34	\$0.18	\$9.53	384.83	\$113.32	\$9.74	\$9.96
PR1.4465	Indoor-Gym C-Prime-Not-for-Profit/Resident/Adult	Comm Recreation	City Policy	Per Hour	\$33.54	\$34.21	\$0.67	\$34.88	187.00	\$201.57	\$35.66	\$36.47
PR1.4466	Indoor-Gym C-Prime-Not-for-Profit/Resident/Older Adult	Comm	City Policy	Per Hour	\$16.78	\$17.11	\$0.34	\$17.45	225.50	\$121.61	\$17.84	\$18.24
PR1.4467	Indoor-Gym C-Prime-Not-for-Profit/Non Res/Child & Youth	Comm	City Policy	Per Hour	\$33.54	\$34.21	\$0.67	\$34.88	27.00	\$29.10	\$35.66	\$36.47
PR1.4468	Indoor-Gym C-Prime-Not-for-Profit/Non Res/Adult	Comm	City Policy	Per Hour	\$68.65	\$70.02	\$1.37	\$71.40	-	\$0.00	\$73.00	\$74.65
PR1.4469	Indoor-Gym C-Prime-Not-for-Profit/Non Res/Older Adult	Comm	City Policy	Per Hour	\$33.54	\$34.21	\$0.67	\$34.88	-	\$0.00	\$35.66	\$36.47
PR1.4484	Indoor-Gym P-TDSB (Non Prime)	Recreation Comm	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.4485	Indoor-Gym P-TCDSB (Non Prime)	Recreation Comm	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.4486	Indoor-Gym P-Commercial/Private (Non Prime)	Recreation Comm	City Policy	Per Hour	\$163.52	\$166.79	\$3.27	\$170.06	-	\$0.00	\$173.89	\$177.80
PR1.4487	Indoor-Gym P-Not-for-Profit, Res, C&Y (Non Prime)	Recreation Comm	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.4488	Indoor-Gym P-Not-for-Profit, Res, Adult (Non Prime)	Recreation Comm	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.4489	Indoor-Gym P-Not-for-Profit, Res, OA (Non Prime)	Recreation Comm	City Policy	Per Hour	\$68.32	\$69.69	\$1.37	\$71.06	-	\$0.00	\$72.66	\$74.29
PR1.4490	Indoor-Gym P-Not for Profit, Non Res, C&Y (Non Prime)	Recreation Comm	City Policy	Per Hour	\$122.03	\$124.47	\$2.44	\$126.91	-	\$0.00	\$129.76	\$132.68
PR1.4491	Indoor-Gym P-Not-for-Profit, Non Res, Adult (Non Prime)	Recreation Comm	City Policy	Per Hour	\$122.03	\$124.47	\$2.44	\$126.91	_	\$0.00	\$129.76	\$132.68
PR1.4492	Indoor-Gym P-Not-for-Profit, Non Res, OA (Non Prime)	Recreation Comm	City Policy	Per Hour	\$122.03	\$124.47	\$2.44	\$126.91	-	\$0.00	\$129.76	\$132.68
PR1.4493	Indoor-Gym A-NonPrime-TDSB	Recreation Comm	City Policy	Per Hour	\$45.15	\$46.06	\$0.90	\$46.96	57.00	\$82.72	\$48.02	\$49.10
PR1.4494	Indoor-Gym A-NonPrime-TCDSB	Recreation Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	5.00	\$4.31	\$28.54	\$29.18
PR1.4495	Indoor-Gym A-NonPrime-Commercial/All Ages	Recreation Comm	City Policy	Per Hour	\$136.67	\$139.40	\$2.73	\$142.13	31.50	\$138.36	\$145.33	\$148.60
PR1.4496	Indoor-Gym A-NonPrime-Not-for-Profit/Resident/Child &	Recreation Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	1,338.00	\$1,154.24	\$28.54	\$29.18
PR1.4490	Youth Indoor-Gym A-NonPrime-Not-for-Profit/Resident/Adult	Recreation Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	327.50	\$578.06	\$28.34	\$59.71
	Indoor-Gym A-NonPrime-Not-for-Profit/Resident/Older	Recreation Comm										
PR1.4500	Adult Indoor-Gym A-NonPrime-Not-for-Profit/Non Res/Child &	Recreation Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	499.25	\$430.68	\$28.54	\$29.18
PR1.4501	Youth	Recreation Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	40.50	\$71.49	\$58.40	\$59.71
PR1.4502	Indoor-Gym A-NonPrime-Not-for-Profit/Non Res/Adult Indoor-Gym A-NonPrime-Not-for-Profit/Non Res/Older	Recreation Comm	City Policy	Per Hour	\$109.82	\$112.01	\$2.20	\$114.21	-	\$0.00	\$116.78	\$119.41
PR1.4503	Adult	Recreation	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	16.50	\$29.12	\$58.40	\$59.71
PR1.4504	Indoor-Gym B-NonPrime-TDSB	Recreation Comm	City Policy	Per Hour	\$31.72	\$32.35	\$0.63	\$32.99	-	\$0.00	\$33.73	\$34.49
PR1.4505	Indoor-Gym B-NonPrime-TCDSB	Recreation Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	253.42	\$109.26	\$14.27	\$14.59
PR1.4506	Indoor-Gym B-NonPrime-Commercial/All Ages	Recreation	City Policy	Per Hour	\$102.51	\$104.56	\$2.05	\$106.61	529.58	\$1,744.73	\$109.00	\$111.46
PR1.4507	Indoor-Gym B-NonPrime-Not-for-Profit/Resident/Child & Youth	Comm Recreation	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	2,793.32	\$1,204.38	\$14.27	\$14.59
PR1.4508	Indoor-Gym B-NonPrime-Not-for-Profit/Resident/Adult	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	3,099.52	\$4,133.47	\$44.12	\$45.12
PR1.4509	Indoor-Gym B-NonPrime-Not-for-Profit/Resident/Older	Comm Recreation	City Policy	Per Hour	\$20.75	\$21.16	\$0.41	\$21.58	1,073.00	\$715.47	\$22.06	\$22.56
PR1.4510	Indoor-Gym B-NonPrime-Not-for-Profit/Non Res/Child & Youth	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	11.00	\$14.67	\$44.12	\$45.12
PR1.4511	Indoor-Gym B-NonPrime-Not-for-Profit/Non Res/Adult	Comm Recreation	City Policy	Per Hour	\$81.76	\$83.39	\$1.64	\$85.03	50.50	\$132.70	\$86.94	\$88.90
PR1.4512	Indoor-Gym B-NonPrime-Not-for-Profit/Non Res/Older Adult	Comm Recreation	City Policy	Per Hour	\$41.49	\$42.32	\$0.83	\$43.15	-	\$0.00	\$44.12	\$45.12
PR1.4513	Indoor-Gym C-Non-Prime-TDSB	Comm Recreation	City Policy	Per Hour	\$15.86	\$16.18	\$0.32	\$16.49	-	\$0.00	\$16.86	\$17.24

Rate ID	Rate Description	Service	Fee Category	Fee Basis	2015 Approved Rate	Inflationary Adjusted Rate	Other Adjustment	2016 Budget Rate	Budget Volume	Incremental Revenue	2017 Plan Rate	2018 Plan Rate
PR1.4514	Indoor-Gym C-Non-Prime-TCDSB	Comm	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	-	\$0.00	\$7.79	\$7.96
PR1.4515	Indoor-Gym C-Non-Prime-Commercial/All Ages	Recreation Comm	City Policy	Per Hour	\$81.76	\$83.39	\$1.64	\$85.03	59.50	\$156.35	\$86.94	\$88.90
PR1.4516	Indoor-Gym C-Non-Prime-Not-for-Profit/Resident/Child &	Recreation Comm	City Policy	Per Hour	\$7.32	\$7.47	\$0.15	\$7.61	738.95	\$173.87	\$7.79	\$7.96
PR1.4517	Youth Indoor-Gym C-Non-Prime-Not-for-Profit/Resident/Adult	Recreation Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	489.50	\$422.27	\$28.54	\$29.18
PR1.4518	Indoor-Gym C-Non-Prime-Not-for-Profit/Resident/Older	Recreation Comm	City Policy	Per Hour	\$13.42	\$13.68	\$0.27	\$13.95	432.75	\$186.59	\$14.27	\$14.59
PR1.4519	Adult Indoor-Gym C-Non-Prime-Not-for-Profit/Non Res/Child &	Recreation Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	46.25	\$39.90	\$28.54	\$29.18
PR1.4520	Youth Indoor-Gym C-Non-Prime-Not-for-Profit/Non Res/Adult	Recreation Comm	City Policy	Per Hour	\$54.92	\$56.02	\$1.10	\$57.12	_	\$0.00	\$58.40	\$59.71
PR1.4521	Indoor-Gym C-Non-Prime-Not-for-Profit/Non Res/Older	Recreation Comm	City Policy	Per Hour	\$26.84	\$27.38	\$0.54	\$27.91	_	\$0.00	\$28.54	\$29.18
PR1.4570	Adult Outdoor Rink Not-for-Profit/ Resident/Adult & Older Adult	Recreation Comm	City Policy	Per Hour	\$91.52	\$93.35	\$1.83	\$95.18	1,536.25	\$7,964.83	\$97.33	\$99.52
PR1.4582	Curling Rink (Non Res Commercial) 1Sheet	Recreation Comm	City Policy	Per 2 Hour	\$108.70	\$110.88	\$2.17	\$113.05	125.00	\$769.71	\$115.59	\$118.19
PR1.4583	Curling Rink (Not for Profit Res) 1Sheet	Recreation Comm	City Policy	Per 2 Hour	\$83.19	\$84.85	\$1.66	\$86.52	833.00	\$3,925.53	\$88.46	\$90.46
PR1.4584	Curling Rink (TDSB)- 1 Sheet	Recreation Comm	City Policy	Per 2 Hour	\$88.73	\$90.51	\$1.00	\$92.28		\$0.00	\$94.36	\$96.48
		Recreation Comm										
PR1.4585	Curling Rink (TCDSB) 1 Sheet	Recreation Comm	City Policy	Per 2 Hour	\$88.73	\$90.51	\$1.77	\$92.28	18.00	\$90.48	\$94.36	\$96.48
PR1.4586	Curling Club Lounge Rental- All	Recreation Comm	City Policy	Per Hour	\$83.19	\$84.85	\$1.66	\$86.52	17.00	\$36.36	\$88.46	\$90.46
PR1.4587	Curling Club Complex -EYCC- 6 Sheets	Recreation Comm	City Policy	Per Booking		\$967.26	\$18.97	\$986.23	21.00	\$512.03	\$1,008.42	\$1,031.11
PR1.4588	Curling Rink-EY (Not for Profit RES)-1sh	Recreation Comm	City Policy	Per 2 Hour	\$46.14	\$47.06	\$0.92	\$47.98	3,430.25	\$8,964.74	\$49.06	\$50.16
PR1.4680	Indoor Rink P - Commercial (CM) - Prime	Recreation Comm	City Policy	Per Hour	\$342.11	\$348.95	\$0.00	\$348.95	1.00	\$9.69	\$356.80	\$364.83
PR1.4700	Indoor Rink P - Commercial (CM) - Non-Prime	Recreation	City Policy	Per Hour	\$171.69	\$175.13	\$0.00	\$175.13	40.50	\$196.95	\$179.07	\$183.10
PR1.4710	Indoor Rink P - NP, Res, Adult (CA) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$160.17	\$163.38	\$0.00	\$163.38	200.50	\$909.61	\$167.05	\$170.81
PR1.4730	Indoor Rink P - NP, Res, C&Y (CY) - Prime	Comm Recreation	City Policy	Per Hour	\$172.20	\$175.64	\$0.00	\$175.64	44.50	\$217.04	\$179.59	\$183.64
PR1.4732	Arena - Pro Shop Rental - Commercial All Ages - A	Comm Recreation	City Policy	Per Month	\$388.21	\$395.98	\$7.76	\$403.74	27.00	\$209.63	\$412.83	\$422.11
PR1.4733	Arena - Pro Shop Rental - Commercial All Ages - B	Comm Recreation	City Policy	Per Month	\$194.11	\$197.99	\$3.88	\$201.88	20.00	\$77.64	\$206.42	\$211.06
PR1.4734	Indoor Conservatory / Parkland - Photo P All Groups	Parks	City Policy	Per Hour	\$221.83	\$226.27	\$4.44	\$230.70	137.00	\$1,519.54	\$235.90	\$241.20
PR1.4735	Outdoor Parkland - Ceremony All Groups / All Ages	Parks	City Policy	Per Hour	\$166.38	\$169.71	\$3.33	\$173.04	115.50	\$600.53	\$176.93	\$180.91
PR1.4738	Outdoor Parkland - Photo A/B All Groups	Parks	City Policy	Per Hour	\$155.29	\$158.39	\$3.11	\$161.50	1,204.00	\$9,348.27	\$165.13	\$168.85
PR1.4739	Outdoor Parkland - Photo B All Groups	Parks	City Policy	Per Hour	\$55.46	\$56.57	\$1.11	\$57.68	646.00	\$1,791.37	\$58.98	\$60.30
PR1.4740	Arena - Pro Shop Rental- Commercial All Ages - P	Comm Recreation	City Policy	Per Month	\$776.43	\$791.95	\$15.53	\$807.48	8.00	\$159.71	\$825.65	\$844.23
PR1.4741	Outdoor Parkland - Bocce (P) - Resident	Parks	City Policy	Per Hour	\$7.11	\$7.25	\$0.14	\$7.39	-	\$0.00	\$7.56	\$7.73
PR1.4742	Outdoor Parkland - Bocce (P) - Commercial	Parks	City Policy	Per Hour	\$8.29	\$8.46	\$0.17	\$8.62	-	\$0.00	\$8.82	\$9.02
PR1.4743	Outdoor Stall - B Commercial/All Ages	Parks	City Policy	Per Day	\$38.81	\$39.59	\$0.78	\$40.37	-	\$0.00	\$41.27	\$42.20
PR1.4750	Indoor Rink P - NP, Res, C&Y (CY) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$87.45	\$89.20	\$0.00	\$89.20	4.88	\$12.07	\$91.20	\$93.25
PR1.4760	Indoor Rink P - NP, Non Res, Junior (CJ) - Prime	Comm Recreation	City Policy	Per Hour	\$284.36	\$290.05	\$0.00	\$290.05	421.53	\$3,395.02	\$296.57	\$303.25
PR1.4780	Indoor Rink P- NP, Non Res, Junior (CJ) - Non-Prime	Comm	City Policy	Per Hour	\$136.72	\$139.45	\$0.00	\$139.45	15.60	\$60.41	\$142.59	\$145.80
PR1.4782	Tennis L'Am - NonPrime Building Summer	Recreation Comm	City Policy	Per Hour	\$9.05	\$9.23	\$0.18	\$9.41	56.00	\$13.87	\$9.62	\$9.84
PR1.4783	Tennis L'Am - NonPrime Outdoor Court	Recreation Comm	City Policy	Per Hour	\$7.69	\$7.84	\$0.15	\$8.00	-	\$0.00	\$8.18	\$8.36
PR1.4784	Tennis L'Am - NonPrime Bubble A Summer	Recreation Comm	City Policy	Per Hour	\$13.57	\$13.84	\$0.27	\$14.11	32.00	\$14.51	\$14.43	\$14.75
PR1.4785	Tennis L'Am - Member - NonPrime Winter	Recreation Comm	City Policy	Per Hour	\$10.41	\$10.62	\$0.21	\$10.83	-	\$0.00	\$11.07	\$11.32
PR1.4788	Tennis L'Am - NonMem - NonPrime Winter	Recreation Comm	City Policy	Per Hour	\$15.84	\$16.16	\$0.32	\$16.47	-	\$0.00	\$16.84	\$17.22
PR1.4789	Tennis L'Am - NonMem - Prime Winter	Recreation Comm	City Policy	Per Hour	\$21.27	\$21.69	\$0.43	\$22.12	-	\$0.00	\$22.62	\$23.13
PR1.4790	Indoor Rink P - NP, Non Res, C&Y (CC) - Prime	Recreation Comm	City Policy	Per Hour	\$232.57	\$237.22	\$0.00	\$237.22	1,641.25	\$10,811.25	\$242.56	\$248.02
1 11.4/90	indoor nink r - Nr, Non nes, Car (CC) - Phille	Recreation	City Folicy	rei nour	\$232.57	\$257.22	ŞU.UU	2231.22	1,041.25	¢±0,611.25	ş242.5b	246.02

					2015 Approved	Inflationary	Other	2016	Budget	Incremental	2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Rate	Adjusted Rate	Adjustment	Budget Rate	Volume	Revenue	Plan Rate	Plan Rate
PR1.4791	Tennis L'Am - Member - Prime Winter	Comm Recreation	City Policy	Per Hour	\$15.84	\$16.16	\$0.32	\$16.47	1,479.00	\$698.96	\$16.84	\$17.22
PR1.4792	Tennis L'Am - Prime Outdoor Court	Comm Recreation	City Policy	Per Hour	\$11.31	\$11.54	\$0.23	\$11.76	-	\$0.00	\$12.03	\$12.30
PR1.4798	Tennis L'Am NP -TCDSB	Comm Recreation	City Policy	Per Hour	\$0.00	\$0.00	\$0.00	\$0.00	-	\$0.00	\$0.00	\$0.00
PR1.4802	Tennis - Pro Shop Rental - P	Comm Recreation	City Policy	Per Month	\$859.62	\$876.81	\$17.19	\$894.00	12.00	\$331.54	\$914.12	\$934.68
PR1.4805	Tennis L'Am - Prime Bubble A Summer	Comm Recreation	City Policy	Per Hour	\$18.10	\$18.46	\$0.36	\$18.82	91.00	\$59.69	\$19.25	\$19.68
PR1.4810	Indoor Rink P- NP, Non Res, C&Y (CC) - Non-Prime	Comm Recreation	City Policy	Per Hour	\$116.98	\$119.32	\$0.00	\$119.32	73.00	\$241.88	\$122.01	\$124.75
PR1.4832	Outdoor Stall - A Commercial/All Ages	Parks	City Policy	Per Day	\$47.43	\$48.38	\$0.95	\$49.33	-	\$0.00	\$50.44	\$51.58
PR1.4833	Outdoor Stall - C Commercial/All Ages	Parks	City Policy	Per Day	\$32.62	\$33.27	\$0.65	\$33.92	-	\$0.00	\$34.69	\$35.47
PR1.4882	Temporary Mobile Sings	Parks	City Policy	Per Month	\$19.63	\$20.02	\$0.39	\$20.42	106.00	\$95.38	\$20.88	\$21.35
PR1.4982	Outdoor Multi Court Tournament Hourly	Parks	City Policy	Per Hour	\$24.53	\$25.02	\$0.49	\$25.51	-	\$0.00	\$26.08	\$26.67
PR1.4983	Outdoor Multi Court Daily	Parks	City Policy	Per Booking	\$24.53	\$25.02	\$0.49	\$25.51	1,832.00	\$2,246.92	\$26.08	\$26.67
PR1.5000	Island - 9-Day Camp 8-5 M-F YMCA per site	Comm	City Policy	Per Booking	\$26.95	\$27.49	\$0.54	\$28.03	-	\$0.00	\$28.66	\$29.31
PR1.5100	Island - 10 Day Camp Per Site Guides/Scouts	Recreation Comm	City Policy	Per Booking	\$13.42	\$13.68	\$0.27	\$13.95	-	\$0.00	\$14.27	\$14.59
PR1.5132	Toronto Track & Fieldhouse Indoor -DAY	Recreation Comm	City Policy	Per Day	\$957.75	\$976.90	\$19.15	\$996.05	22.00	\$677.20	\$1,018.47	\$1,041.38
PR1.5182	Toronto Track & Field- Indoor Track NP	Recreation Comm	City Policy	Per Hour	\$157.24	\$160.38	\$3.14	\$163.53	54.00	\$272.90	\$167.21	\$170.97
PR1.5185	Toronto Track & Field- Outdoor Track NP	Recreation Comm	City Policy	Per Hour	\$128.65	\$131.22	\$2.57	\$133.80	3.00	\$12.40	\$136.81	\$139.89
PR1.5186	Toronto Track & Field-Indoor Track CP	Recreation Comm	City Policy	Per Hour	\$209.65	\$213.85	\$4.19	\$218.04	57.00	\$384.08	\$222.95	\$227.96
PR1.5188	Toronto Track & Field-Outdoor Track CP	Recreation Comm	City Policy	Per Hour	\$157.24	\$160.38	\$3.14	\$163.53	85.00	\$429.56	\$167.21	\$170.97
PR1.5189	Toronto Track & Field-Outdoor Track WD	Recreation Comm	City Policy	Per Hour	\$91.49	\$93.32	\$1.83	\$95.15	83.00	\$244.07	\$97.29	\$99.48
PR1.5190	Toronto Track & Field-Outdoor Track WKD	Recreation Comm	City Policy	Per Hour	\$101.01	\$103.03	\$2.02	\$105.05	5.50	\$17.86	\$107.42	\$109.83
PR1.5191	Toronto Track & Field-Outdoor WDPERDAY	Recreation Comm	City Policy	Per Day	\$519.38	\$529.77	\$10.39	\$540.15	6.00	\$100.16	\$552.31	\$564.73
PR1.5192	Toronto Track & Field-Outdoor Wkd PERDAY	Recreation Comm	City Policy	Per Booking	\$690.91	\$704.73	\$13.82	\$718.55	8.00	\$177.65	\$734.72	\$751.25
PR1.5233	Toronto Track & Field Meeting Room	Recreation Comm	City Policy	Per Hour	\$47.66	\$48.61	\$0.95	\$49.57	15.00	\$22.98	\$50.68	\$51.82
PR1.5235	Toronto Track & Field Meeting Room 2	Recreation Comm	City Policy	Per Hour	\$71.47	\$72.90	\$1.43	\$74.33	9.00	\$20.67	\$76.00	\$77.71
PR1.6700	Island - Cultural Event (Island/Caribana)	Recreation Parks	City Policy	Per Booking	\$2,096.93	\$2,138.87	\$41.94	\$2,180.81	-	\$0.00	\$2,229.88	\$2,280.05
PR1.6733	Kitchen B - NP, Res, C&Y- Prime	Comm	City Policy	Per Hour	\$7.16	\$7.30	\$0.14	\$7.44	268.50	\$61.77	\$7.61	\$7.78
PR1.6734	Kitchen B - NP, Res, OA- Prime	Recreation Comm	City Policy	Per Hour	\$7.16	\$7.30	\$0.14	\$7.44	139.50	\$32.09	\$7.61	\$7.78
PR1.6735	Kitchen C - NP, Res, C&Y-Prime	Recreation Comm	City Policy	Per Hour	\$4.09	\$4.17	\$0.08	\$4.25	76.00	\$9.99	\$4.35	\$4.45
PR1.6736	Kitchen C - NP, Res, OA-Prime	Recreation Comm		Per Hour	\$4.09	\$4.17	\$0.08	\$4.25	61.00	\$8.02	\$4.35	\$4.45
PR1.6737	Room B - NP, Res, C&Y-Prime	Recreation Comm	City Policy	Per Hour	\$4.09	\$6.26	\$0.08	\$6.38	3,839.75	\$757.12	\$6.52	\$6.67
PR1.6738		Recreation Comm	,,		\$6.14	\$6.26	\$0.12					
	Room B - NP, Res, OA-Prime	Recreation Comm	City Policy	Per Hour	+		+	\$6.38	7,628.58	\$1,504.20	\$6.52	\$6.67
PR1.6739	Room C - NP, Res, C&Y-Prime	Recreation Comm	City Policy	Per Hour	\$3.07	\$3.13	\$0.06	\$3.19	9,909.75	\$977.00	\$3.26	\$3.34
PR1.6741	Room C - NP, Res, OA-Prime	Recreation Comm	City Policy	Per Hour	\$3.07	\$3.13	\$0.06	\$3.19	16,474.75	\$1,624.24	\$3.26	\$3.34
PR1.6742	Outdoor Dry Pad B - Not-for-Profit, Res, C&Y	Recreation	City Policy	Per Hour	\$0.00	\$0.00	\$0.00	\$0.00	-	\$0.00	\$0.00	\$0.00
PR1.6786	Outdoor Oven Use - Commercial / Private	Parks	City Policy	Per Day	\$24.82	\$25.31	\$0.50	\$25.81	249.00	\$308.96	\$26.39	\$26.98
PR1.6787	Outdoor Oven Use - Not-for-Profit / Res	Parks	City Policy	Per Day	\$12.42	\$12.67	\$0.25	\$12.92	6.00	\$3.73	\$13.21	\$13.51
PR1.6900	Parks-Social Gathering (0-200)/Fire Pit 26+ _ool/Undesignated	Parks	City Policy	Per Booking	\$81.37	\$83.00	\$1.63	\$84.63	3,774.00	\$15,354.61	\$86.53	\$88.48
PR1.7100	Outdoor Parkland - All Groups / Vending Class 1 Contract	Parks	City Policy	Per Booking	\$1,742.24	\$1,777.08	\$34.84	\$1,811.93	5.00	\$435.56	\$1,852.70	\$1,894.38
PR1.7200	Outdoor Parkland - All Groups / Vending Class 2 Contract	Parks	City Policy	Per Booking	\$2,033.56	\$2,074.23	\$40.67	\$2,114.90	2.00	\$203.36	\$2,162.49	\$2,211.14
PR1.7300	Outdoor Parkland - All Groups / Vending Class 3 Contract	Parks	City Policy	Per Booking	\$2,913.27	\$2,971.53	\$58.27	\$3,029.80	2.00	\$291.33	\$3,097.97	\$3,167.67

					2015	Inflation and	Other	2016	Burdant	1	2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.7400	Outdoor Parkland - All Groups / Vending Class 4 Contract	Parks	City Policy	Per Booking	\$3,198.87	\$3,262.85	\$63.98	\$3,326.83	-	\$0.00	\$3,401.68	\$3,478.22
PR1.8000	Parks-Garden Plot	Parks	City Policy	Per Booking	\$73.22	\$74.69	\$1.46	\$76.15	1,352.00	\$4,949.75	\$77.86	\$79.62
PR1.8001	Farmer's Market 1/2 Stall	Comm Recreation	City Policy	Per Booking	\$27.31	\$27.86	\$0.55	\$28.40	2,040.00	\$2,865.05	\$29.04	\$29.70
PR1.8002	Toronto Track & Field CSCO Room	Comm Recreation	City Policy	Per Month	\$1,266.82	\$1,292.15	\$25.34	\$1,317.49	7.00	\$285.01	\$1,347.13	\$1,377.44
PR1.8003	Indoor Track	Comm Recreation	City Policy	Per Hour	\$79.41	\$81.00	\$1.59	\$82.59	5.00	\$0.00	\$84.44	\$86.34
PR1.8004	Mel Lastman Square - Events	Parks	City Policy	Per Hour	\$95.92	\$97.84	\$1.92	\$99.76	154.00	\$0.00	\$102.00	\$104.30
PR1.8007	Docking (Full Day)	Parks	City Policy	Per Booking	\$88.50	\$90.27	\$1.77	\$92.04	6.00	\$26.55	\$94.11	\$96.22
PR1.8008	Docking (half day)	Parks	City Policy	Per Booking	\$44.25	\$45.13	\$0.88	\$46.02	4.00	\$8.85	\$47.05	\$48.11
PR1.9001	Commercial Spec Event - Promotions	Parks	Market Based	Per Booking	\$3,578.75	\$3,650.33	\$71.57	\$3,721.90	1.00	\$178.94	\$3,805.64	\$3,891.27
PR1.9002	Commercial Spec Event - Sample Weekday	Parks	Market Based	Per Booking	\$869.13	\$886.51	\$17.38	\$903.89	-	\$0.00	\$924.23	\$945.02
PR1.9003	Commercial Spec Event - Sample Weekend/Holiday	Parks	Market Based	Per Booking	\$1,022.50	\$1,042.95	\$20.45	\$1,063.40	1.00	\$51.12	\$1,087.33	\$1,111.79
PR1.9004	Commercial Spec EventCorporate: 0 - 4500	Parks	Market Based	Per Booking	\$1,825.16	\$1,861.67	\$36.50	\$1,898.17	7.00	\$638.81	\$1,940.88	\$1,984.55
PR1.9005	Commercial Spec EventFestival/Performances: 0 - 4500	Parks	Market Based	Per Booking	\$3,650.33	\$3,723.33	\$73.01	\$3,796.34	5.00	\$912.58	\$3,881.76	\$3,969.09
PR1.9006	Commercial Spec Event-Roundhouse Park-Corporate	Parks	Market Based	Per Booking	\$5,475.49	\$5,585.00	\$109.51	\$5,694.51	4.00	\$1,095.10	\$5,822.63	\$5,953.64
PR1.9007	Commercial Spec Event-Roundhouse Park-	Parks	Market Based	Per Booking	\$7,300.65	\$7,446.66	\$146.01	\$7,592.68	3.00	\$1,095.10	\$7,763.51	\$7,938.19
PR1.9008	Festival/Performances Commercial Spec Event-Ashbridges Bay Park-Corporate	Parks	Market Based	Per Booking	\$7,300.65	\$7,446.66	\$146.01	\$7,592.68	-	\$0.00	\$7,763.51	\$7,938.19
PR1.9009	Commercial Spec Event-Ashbrg Bay Park-	Parks	Market Based	Per Booking	\$7,300.65	\$7,446.66	\$146.01	\$7,592.68	-	\$0.00	\$7,763.51	\$7,938.19
PR1.9010	Eestival/Performances Commercial Spec Event-Woodbine Park-Corp	Parks	Market Based	Per Booking	\$9,125.81	\$9,308.33	\$182.52	\$9,490.84	2.00	\$912.58	\$9,704.39	\$9,922.73
PR1.9011	Commercial Spec Event-Woodbine Park-	Parks	Market Based	Per Booking	\$10,950.98	\$11,169.99	\$219.02	\$11,389.01	-	\$0.00	\$11,645.27	\$11,907.28
PR1.9012	Festival/Performances Commercial Spec Event-Olympic Island-Corporate	Parks	Market Based	Per Booking	\$5,475.49	\$5,585.00	\$109.51	\$5,694.51	6.00	\$1,642.64	\$5,822.63	\$5,953.64
PR1.9013	Commercial Spec Event-Olympic Island-	Parks	Market Based	Per Booking	\$7,300.65	\$7,446.66	\$146.01	\$7,592.68	6.00	\$2,190.19	\$7,763.51	\$7,938.19
PR1.9014	Festival/Performances Corporate Emp Spc Event (Up to 200)-NP	Parks	Market Based	Per Booking	\$170.88	\$174.30	\$3.42	\$177.72	-	\$0.00	\$181.71	\$185.80
PR1.9015	Corporate Emp Spc Event (201 to 300)-NP	Parks	Market Based	Per Booking	\$281.03	\$286.65	\$5.62	\$292.27	-	\$0.00	\$298.85	\$305.57
PR1.9016	Corporate Emp Spc Event (301 to 400)-NP	Parks	Market Based	Per Booking	\$348.13	\$355.09	\$6.96	\$362.06	-	\$0.00	\$370.20	\$378.53
PR1.9017	Corporate Emp Spc Event (401 to 500)-NP	Parks	Market Based	Per Booking	\$499.49	\$509.48	\$9.99	\$519.47	-	\$0.00	\$531.16	\$543.11
PR1.9018	Corporate Emp Spc Event (501 to 800)-NP	Parks	Market Based	Per Booking	\$629.17	\$641.75	\$12.58	\$654.34	-	\$0.00	\$669.06	\$684.11
PR1.9019	Corporate Emp Spc Event (800 - 2,000)-NP	Parks	Market Based	Per Booking	\$894.22	\$912.10	\$17.88	\$929.99	-	\$0.00	\$950.91	\$972.31
PR1.9020	Corporate Emp Spc Event (2001-10,000)-NP	Parks	City Policy	Per Booking	\$936.80	\$955.54	\$18.74	\$974.27	-	\$0.00	\$996.19	\$1,018.61
PR1.9021	Corporate Emp Spc Event (10,000+)-NP	Parks	Market Based	Per Booking	\$979.39	\$998.98	\$19.59	\$1,018.57	-	\$0.00	\$1,041.48	\$1,064.92
PR1.9022	Stadium - Non Resident-Adult - Non Prime Time	Comm	City Policy	Per Hour	\$97.11	\$99.05	\$1.94	\$100.99	-	\$0.00	\$103.27	\$105.59
PR1.9023	Stadium - Non Resident-Child & Yth - Non Prime Time	Recreation Comm	City Policy	Per Hour	\$97.11	\$99.05	\$1.94	\$100.99	-	\$0.00	\$103.27	\$105.59
PR1.9024	Stadium - Non Resident-Older Adult - Non Prime Time	Recreation Comm	City Policy	Per Hour	\$97.11	\$99.05	\$1.94	\$100.99	-	\$0.00	\$103.27	\$105.59
PR1.9025	Stadium - Resident Adult - Non Prime Time	Recreation Comm	City Policy	Per Hour	\$79.97	\$81.57	\$1.60	\$83.17	49.00	\$201.51	\$85.04	\$86.95
PR1.9026	Stadium - Resident-Children & Youth - Non Prime Time	Recreation Comm	City Policy	Per Hour	\$62.83	\$64.09	\$1.26	\$65.34	25.00	\$80.77	\$66.81	\$68.32
PR1.9027	Stadium - Resident-Older Adult - Non Prime Time	Recreation Comm	City Policy	Per Hour	\$79.97	\$81.57	\$1.60	\$83.17	-	\$0.00	\$85.04	\$86.95
PR1.9028	Stadium - Commercial Private - Non Prime Time	Recreation Comm	City Policy	Per Hour	\$97.11	\$99.05	\$1.94	\$100.99	50.50	\$252.19	\$103.27	\$105.59
PR1.9029	Sport Field P -Commrcial/All Ages-NonPrm	Recreation Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	619.50	\$748.36	\$25.69	\$26.27
PR1.9030	Sport Field P - NP, Res, C&Y - Non Prime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	399.50	\$482.60	\$25.69	\$26.27
PR1.9031	Sport Field P - NP, Res, Adult-Non Prime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	641.50	\$774.93	\$25.69	\$26.27
PR1.9032	Sport Field P - NP, Res, OA - Non Prime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	84.00	\$101.47	\$25.69	\$26.27
					Ş2-4.10	Ş24.04		Ş25.15	0-1.00	\$101.47	\$25.05	

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.9033	Sport Field P -NP, Non Res, C&Y-NonPrime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	-	\$0.00	\$25.69	\$26.27
PR1.9034	Sport Field P -NP, Non Res, Adult-NonPrm	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	310.00	\$374.48	\$25.69	\$26.27
PR1.9035	Sport Field P - NP, Non Res, OA-NonPrime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	-	\$0.00	\$25.69	\$26.27
PR1.9036	Sport Field P - TDSB Non Prime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	365.75	\$441.83	\$25.69	\$26.27
PR1.9037	Sport Field P - TCDSB Non Prime	Parks	City Policy	Per Hour	\$24.16	\$24.64	\$0.48	\$25.13	200.00	\$241.60	\$25.69	\$26.27
PR1.9038	Stadium - TCDSB - Non Prime	Comm Recreation	City Policy	Per Hour	\$62.83	\$64.09	\$1.26	\$65.34	5.00	\$16.15	\$66.81	\$68.32
PR1.9039	Stadium - TDSB - Non Prime	Comm	City Policy	Per Hour	\$62.83	\$64.09	\$1.26	\$65.34	75.00	\$242.32	\$66.81	\$68.32
PR2.1170	REX-Parking of Car	Comm Recreation	City Policy	Per Booking	\$4.42	\$4.51	\$0.09	\$4.60	697.00	\$138.77	\$4.71	\$4.81
PR2.1180	REX-Parking Truck / Bus	Comm Recreation	City Policy	Per Booking	\$56.73	\$57.86	\$1.13	\$59.00	34.00	\$86.79	\$60.32	\$61.68
PR2.1190	REX-Special Occasion - Liquor	Parks	City Policy	Per Booking	\$130.93	\$133.55	\$2.62	\$136.17	2.00	\$13.09	\$139.23	\$142.36
PR2.1200	REX-Vending - Extra Vehicle	Parks	City Policy	Per Booking	\$87.29	\$89.04	\$1.75	\$90.78	12.00	\$52.37	\$92.83	\$94.91
PR2.1294	REX-ThorncliffePark - Daycare - Commercial/All Ages	Comm Recreation	City Policy	Per Booking	\$1,537.82	\$1,568.58	\$30.76	\$1,599.33	12.00	\$593.11	\$1,635.32	\$1,672.11
PR2.1530	REX-Clean-Up Fee - Community	Parks	City Policy	Per Booking	\$34.39	\$35.07	\$0.69	\$35.76	442.00	\$759.94	\$36.57	\$37.39
PR2.1540	REX-Clean-Up Fee - Private	Parks	City Policy	Per Booking	\$34.39	\$35.07	\$0.69	\$35.76	1,857.00	\$3,192.80	\$36.57	\$37.39
PR2.1580	REX-Bartending Fee	Comm Recreation	City Policy	Per Booking	\$12.99	\$13.25	\$0.26	\$13.51	4.00	\$2.67	\$13.81	\$14.12
PR2.1601	Toronto Island - Mobile Stage	Parks	City Policy	Per Booking	\$442.48	\$451.33	\$8.85	\$460.18	10.00	\$0.00	\$470.53	\$481.12
PR2.1602	Toronto Island - Concession Stand	Parks	City Policy	Per Booking	\$442.48	\$451.33	\$8.85	\$460.18	10.00	\$0.00	\$470.53	\$481.12
PR2.1605	Toronto Island - Bike Barricades	Parks	City Policy	Per Booking	\$5.00	\$5.10	\$0.10	\$5.20	100.00	\$0.00	\$5.32	\$5.44
PR2.1606	Toronto Island - Fast Fence Panels	Parks	City Policy	Per Booking	\$10.00	\$10.20	\$0.20	\$10.40	-	\$0.00	\$10.63	\$10.87
PR2.1607	Toronto Island-Double Handicap accessible Port-o-let trailer	Parks	City Policy	Per Day	\$100.00	\$102.00	\$2.00	\$104.00	-	\$0.00	\$106.34	\$108.73
PR2.1920	REX-Dressing Room - Commercial/All Ages (1)	Comm Recreation	City Policy	Per Booking	\$437.05	\$445.79	\$8.74	\$454.53	-	\$0.00	\$464.76	\$475.21
PR2.2002	Lane Rope Rental Fee	Comm	City Policy	Per Booking	\$1.93	\$1.97	\$0.04	\$2.01	135.00	\$8.39	\$2.06	\$2.10
PR2.2003	Omega Touch Pad Rental Fee	Comm Recreation	City Policy	Per Booking	\$10.13	\$10.34	\$0.20	\$10.54	120.00	\$39.08	\$10.78	\$11.02
PR2.2018	Toronto Track & Field 2nd High Jump Pit	Comm	City Policy	Per Booking	\$22.62	\$23.07	\$0.45	\$23.52	-	\$0.00	\$24.05	\$24.59
PR2.2019	Toronto Track & Field 2nd Pole VPit	Comm Recreation	City Policy	Per Booking	\$22.62	\$23.07	\$0.45	\$23.52	-	\$0.00	\$24.05	\$24.59
PR2.2020	Toronto Track & Field Additional hr rate	Comm Recreation	City Policy	Per Booking	\$126.68	\$129.21	\$2.53	\$131.74	-	\$0.00	\$134.71	\$137.74
PR2.2023	Toronto Track & Field Table	Comm	City Policy	Per Booking	\$4.52	\$4.61	\$0.09	\$4.70	-	\$0.00	\$4.81	\$4.91
PR2.2024	Toronto Track & Field TENT 8x8	Comm	City Policy	Per Booking	\$9.05	\$9.23	\$0.18	\$9.41	-	\$0.00	\$9.62	\$9.84
PR2.3161	REX-Table Rental Fee	Comm	City Policy	Per Booking	\$4.76	\$4.86	\$0.10	\$4.96	146.00	\$31.30	\$5.07	\$5.18
PR2.3163	REX-Bleacher Rental Fee	Parks	City Policy	Per Booking	\$16.68	\$17.01	\$0.33	\$17.34	72.00	\$60.04	\$17.73	\$18.13
PR2.3164	REX-Diving Board - Raised	Comm Recreation	City Policy	Per Booking	\$6.67	\$6.80	\$0.13	\$6.93	14.00	\$3.00	\$7.09	\$7.25
PR2.3165	REX-Diving Board - Removed	Comm Recreation	City Policy	Per Booking	\$19.91	\$20.31	\$0.40	\$20.70	8.00	\$5.12	\$21.17	\$21.65
PR2.3166	REX-Diving Board -Bases Removed	Comm	City Policy	Per Booking	\$39.82	\$40.61	\$0.80	\$41.41	8.00	\$10.24	\$42.34	\$43.29
PR2.3170	REX-Riser Rental Fee	Comm	City Policy	Per Booking	\$20.01	\$20.41	\$0.40	\$20.81	353.00	\$363.24	\$21.28	\$21.76
PR2.3171	REX-Aquatic Auto Starter Rental Fee	Comm	City Policy	Per Booking	\$5.01	\$5.11	\$0.10	\$5.21	17.00	\$2.74	\$5.33	\$5.45
PR2.3172	REX-Starting Block Relocation Fee	Comm	City Policy	Per Booking	\$10.01	\$10.21	\$0.20	\$10.41	47.00	\$11.76	\$10.64	\$10.88
PR2.3284	REX-Picnic Tables/Garbage Baskets 1-5	Parks	City Policy	Per Booking	\$309.69	\$315.89	\$6.19	\$322.08	2.00	\$30.97	\$329.33	\$336.74
PR2.3285	REX-Picnic Tables/Garbage Baskets 5-10	Parks	City Policy	Per Booking	\$619.38	\$631.77	\$12.39	\$644.15	-	\$0.00	\$658.65	\$673.47
PR2.3290	REX-Internal Stakeouts Type A -TECH SERVICES	Parks	City Policy	Per Booking	\$237.98	\$242.74	\$4.76	\$247.50	1.00	\$11.90	\$253.06	\$258.76
PR2.3293	REX-Electrical Power - Electrician Not Reqd.	Parks	City Policy	Per Booking	\$42.53	\$43.38	\$0.85	\$44.23	26.00	\$55.28	\$45.22	\$46.24

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR2.3299	REX-Supply Plants - Delivery/Pickup Charge	Parks	City Policy	Per Booking	\$95.31	\$97.21	\$1.91	\$99.12	-	\$0.00	\$101.35	\$103.63
PR2.3306	REX- Permit Changes Administrative Fee	Comm Recreation	City Policy	Per Booking	\$22.62	\$23.07	\$0.45	\$23.52	1,188.00	-\$802.63	\$24.05	\$24.59
PR2.3440	REX - Board of Ed Reservation/Administrative Application	Comm Recreation	City Policy	Per Booking	\$18.10	\$18.46	\$0.36	\$18.82	1,598.00	-\$1,119.92	\$19.25	\$19.68
PR2.3594	REX-Outdoor Sport Field Lining	Parks	City Policy	Per Booking	\$1.98	\$2.02	\$0.04	\$2.06	707.00	\$70.12	\$2.11	\$2.16
PR2.3644	REX-Permit Reservation Fee	Parks	City Policy	Per Booking	\$13.57	\$13.84	\$0.27	\$14.11	13.00	-\$5.24	\$14.43	\$14.75
PR2.8800	REX-Administrative Fee - TDSB - Transfer	Comm Recreation	City Policy	Per Booking	\$9.05	\$9.23	\$0.18	\$9.41	3,087.00	-\$1,081.72	\$9.62	\$9.84
PR3.5002	Program-SPZD-Early Child-Arts & Crafts/Music 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$66.46	\$67.79	\$1.33	\$69.12	421.00	\$941.12	\$70.68	\$72.27
PR3.5004	Program-INTRD-Early Child-Drama 9 Hrs	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	207.00	\$217.98	\$41.32	\$42.25
PR3.5005	Program-SPZD-Early Child-Drama 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$53.17	\$54.23	\$1.06	\$55.30	16.00	\$26.21	\$56.54	\$57.81
PR3.5010	Program-SPZD-Early Child-General Interest 9 Hrs	Comm Recreation	City Policy	Per Registration	\$65.44	\$66.75	\$1.31	\$68.06	1,500.00	\$3,370.80	\$69.59	\$71.15
PR3.5013	Program-Subscriber-Early Child / Child / Youth-All Programs	Comm Recreation	City Policy	Per Registration	\$17.38	\$17.73	\$0.35	\$18.08	4,582.00	\$2,520.27	\$18.48	\$18.90
PR3.5014	Program-INTRD-Early Child - Supervised Play 9 Hrs	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	4,264.00	\$4,490.10	\$41.32	\$42.25
PR3.5015	Program-SPZD-Early Child-Supervised Play 9 Hrs	Comm Recreation	City Policy	Per Registration	\$46.01	\$46.93	\$0.92	\$47.85	2,981.00	\$5,129.37	\$48.93	\$50.03
PR3.5016	Program-SPZD-Early Child-Parent & Tot 18 Hrs	Comm Recreation	City Policy	Per Registration	\$75.67	\$77.18	\$1.51	\$78.69	-	\$0.00	\$80.46	\$82.27
PR3.5017	Program-INTRD-Early Child-LTS LVL 1-5/Figure Skate 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$39.88	\$40.68	\$0.80	\$41.47	-	\$0.00	\$42.41	\$43.36
PR3.5018	Program-SPZD-Early Child-Learn to Skate 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$74.64	\$76.14	\$1.49	\$77.63	1,297.00	\$3,750.06	\$79.37	\$81.16
PR3.5020	Program-INTRD-Early Child-Arts/Dnce/Cook/Gen Int/Music 9 Hrs	Comm Recreation	City Policy	Per Registration	\$39.88	\$40.68	\$0.80	\$41.47	17,881.00	\$18,618.81	\$42.41	\$43.36
PR3.5021	Program-SPZD-Early Child-Sports 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$54.19	\$55.28	\$1.08	\$56.36	787.00	\$1,280.12	\$57.63	\$58.92
PR3.5022	Program-INTRD-Early Child-Sports-Gymnastics 9 Hrs	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	11,072.00	\$11,659.09	\$41.32	\$42.25
PR3.5023	Program-SPZD-Early Child-Drama/Gymnst/Martial Arts 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$53.17	\$54.23	\$1.06	\$55.30	-	\$0.00	\$56.54	\$57.81
PR3.5024	Program-INTRD-Early Child-Martial Arts-9 Hrs	Comm Recreation	City Policy	Per Registration	\$37.83	\$38.59	\$0.76	\$39.35	1,021.00	\$1,087.15	\$40.23	\$41.14
PR3.5025	Program-SPZD-Early Child-Sports-Gymnst/Martial Arts 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$53.17	\$54.23	\$1.06	\$55.30	623.00	\$1,020.69	\$56.54	\$57.81
PR3.5027	Program-INTRD-Child-Arts /Dance /Drama /Music /Sports 9 Hrs	Comm Recreation	City Policy	Per Registration	\$39.88	\$40.68	\$0.80	\$41.47	25,401.00	\$26,449.11	\$42.41	\$43.36
PR3.5028	Program-SPZD-Child-Arts & Crafts 13.5 Hrs	Comm Recreation	City Policy	Per Registration	\$96.12	\$98.04	\$1.92	\$99.96	1,061.00	\$3,601.38	\$102.21	\$104.51
PR3.5030	Program-SPZD-Child-Dance/Golf/Gymnst/Mrtial Arts/Sport 9 Hrs	Comm Recreation	City Policy	Per Registration	\$72.60	\$74.05	\$1.45	\$75.50	4,006.00	\$11,676.94	\$77.20	\$78.94
PR3.5034	Program-SPZD-Child-Music 6.75 Hrs	Comm Recreation	City Policy	Per Registration	\$53.17	\$54.23	\$1.06	\$55.30	288.00	\$471.84	\$56.54	\$57.81
PR3.5037	Program-INTRD-Child-Cards & Games 18 Hrs	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	123.00	\$129.52	\$41.32	\$42.25
PR3.5039	Program-INTRD-Child-Cooking / General Interest 18 Hrs	Comm Recreation	City Policy	Per Registration	\$39.88	\$40.68	\$0.80	\$41.47	3,745.00	\$3,899.53	\$42.41	\$43.36
PR3.5040	Program-SPZD-Child-General Interest 9 Hrs	Comm Recreation	City Policy	Per Registration	\$65.44	\$66.75	\$1.31	\$68.06	473.00	\$1,062.93	\$69.59	\$71.15
PR3.5041	Program-SPZD-Child-Dog Obedience 9 Hrs	Comm Recreation	City Policy	Per Registration	\$76.69	\$78.22	\$1.53	\$79.75	-	\$0.00	\$81.55	\$83.38
PR3.5042	Program-INTRD-Early Child/Child/Youth-Workshop 2 Hrs	Comm	City Policy	Per	\$9.20	\$9.39	\$0.18	\$9.57	1,062.00	\$684.07	\$9.79	\$10.01
PR3.5043	Program-SPZD-Child-Workshop 1 Hrs	Comm	City Policy	Per Registration	\$9.20	\$9.39	\$0.18	\$9.57	587.00	\$378.11	\$9.79	\$10.01
PR3.5044	Program-INTRD-Child-LTS LVL 1-5/Figure Skate 6.75 Hrs	Comm	City Policy	Per Registration	\$39.88	\$40.68	\$0.80	\$41.47	20,338.00	\$21,177.20	\$42.41	\$43.36
PR3.5045	Program-SPZD-Child-Hockey Skills/Power & Fig Skate 6.75		City Policy	Per Registration	\$74.64	\$76.14	\$1.49	\$77.63	-	\$0.00	\$79.37	\$81.16
PR3.5048	Program-SPZD-Child-Dance / Drama 9 Hrs	Comm	City Policy	Per	\$72.60	\$74.05	\$1.45	\$75.50	1,658.00	\$4,832.84	\$77.20	\$78.94
PR3.5049	Program-INTRD-Child-Gymnastics 9 Hrs	Recreation Comm	City Policy	Registration Per	\$38.86	\$39.63	\$0.78	\$40.41	3,228.00	\$3,399.16	\$41.32	\$42.25
PR3.5051	Program-INTRD-Child-Martial Arts-Child 9 Hrs	Recreation Comm	City Policy	Registration Per	\$38.86	\$39.63	\$0.78	\$40.41	3,610.00	\$3,801.42	\$41.32	\$42.25
PR3.5054	Program-INTRD-Child/Youth-Fitness 9 Hrs	Recreation Comm	City Policy	Registration Per	\$19.43	\$19.82	\$0.39	\$20.20	286.00	\$150.58	\$20.66	\$21.12
PR3.5055	Program-SPZD-Child-Fitness Yoga 9 Hrs	Recreation Comm	City Policy	Registration Per	\$47.04	\$47.98	\$0.94	\$48.92	596.00	\$1,018.52	\$50.02	\$51.14
	-	Recreation		Registration Per								

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.5057	Program-INTRD-Youth / Adult-CAN-BIKE 2 18 Hrs	Comm Recreation	City Policy	Per Registration	\$138.04	\$140.80	\$2.76	\$143.56	22.00	\$113.57	\$146.79	\$150.09
PR3.5058	Program-INTRD-Youth-Arts / Dance / Drama / Music 9 Hrs	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	488.00	\$513.88	\$41.32	\$42.25
PR3.5059	Program-SPZD-Youth-Arts & Crafts/Music/Drama 13.5 Hrs	Comm Recreation	City Policy	Per Registration	\$95.09	\$96.99	\$1.90	\$98.90	45.00	\$153.27	\$101.12	\$103.40
PR3.5061	Program-SPZD-Youth-Dance/Golf/Gymnst/Mrtial Arts/Sport 9 Hrs	Comm Recreation	City Policy	Per Registration	\$71.58	\$73.01	\$1.43	\$74.44	270.00	\$587.69	\$76.11	\$77.83
PR3.5068	Program-SPZD-Youth-Fitness-Pilates/Yoga 9 Hrs	Comm Recreation	City Policy	Per Registration	\$43.97	\$44.85	\$0.88	\$45.73	191.00	\$333.14	\$46.76	\$47.81
PR3.5070	Program-INTRD-Youth-Cooking / General Interest 18 Hrs	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	154.00	\$162.17	\$41.32	\$42.25
PR3.5071	Program-INTRD-Youth-Leadership 13.5 Hrs	Comm Recreation	City Policy	Per Registration	\$37.83	\$38.59	\$0.76	\$39.35	269.00	\$286.43	\$40.23	\$41.14
PR3.5072	Program-SPZD-Youth-Leadership 18 Hrs	Comm Recreation	City Policy	Per Registration	\$73.62	\$75.09	\$1.47	\$76.56	178.00	\$516.75	\$78.29	\$80.05
PR3.5074	Program-INTRD-Youth-Cards & Games 18 Hrs	Comm Recreation	City Policy	Per Registration	\$37.83	\$38.59	\$0.76	\$39.35	-	\$0.00	\$40.23	\$41.14
PR3.5075	Program-SPZD-Youth-General Interest 9 Hrs	Comm	City Policy	Per Registration	\$63.40	\$64.66	\$1.27	\$65.93	-	\$0.00	\$67.41	\$68.93
PR3.5078	Program-SPZD-Youth-General Interest 13.5 Hrs	Recreation Comm	City Policy	Per	\$85.89	\$87.61	\$1.72	\$89.33	109.00	\$301.05	\$91.34	\$93.39
PR3.5079	Program-SPZD-Youth-Dog Obedience 9 Hrs	Recreation Comm	City Policy	Registration Per	\$75.67	\$77.18	\$1.51	\$78.69	-	\$0.00	\$80.46	\$82.27
PR3.5082	Program-INTRD-Youth-LTS LVL 1-5/Figure Skating 6.75 Hrs	Recreation Comm	City Policy	Registration Per	\$38.86	\$39.63	\$0.78	\$40.41	609.00	\$641.29	\$41.32	\$42.25
PR3.5083		Recreation Comm	City Policy	Registration Per	\$87.94	\$89.69	\$1.76	\$91.45	65.00	\$122.81	\$93.51	\$95.61
PR3.5085	Hrs Program-INTRD-Youth-	Recreation Comm	City Policy	Registration Per	\$38.86	\$39.63	\$0.78	\$40.41	952.00	\$1,002.48	\$41.32	\$42.25
PR3.5086	Arts/Dnce/Drama/Music/Games/Sports 9 Hrs Program-SPZD-Youth-Dance / Music 9 Hrs	Recreation Comm	City Policy	Registration Per	\$71.58	\$73.01	\$1.43	\$74.44	145.00	\$315.61	\$76.11	\$77.83
PR3.5087	Program-INTRD-Youth-Gymnastics/Martial Arts 9 Hrs	Recreation Comm	City Policy	Registration Per	\$37.83	\$38.59	\$0.76	\$39.35	121.00	\$128.84	\$40.23	\$41.14
PR3.5093	Program-Subscriber-Adult-Arts & Crafts	Recreation Comm	City Policy	Registration Per	\$46.15	\$47.07	\$0.92	\$47.99	72.00	\$103.86	\$49.07	\$50.18
PR3.5094	Program-INTRD-Adult-General Interest-Arts & Crafts 18	Recreation Comm	City Policy	Registration Per	\$76.01	\$77.53	\$1.52	\$79.05	1,035.00	\$2,497.34	\$80.83	\$82.65
PR3.5095	Hrs Program-SPZD-Adult-General Interest-Arts & Crafts 18 Hrs	Recreation Comm	City Policy	Registration Per	\$104.96	\$107.06	\$2.10	\$109.16	544.00	\$1,856.22	\$111.61	\$114.13
PR3.5096	Program-INTRD-Adult-Dance 13.5 Hrs	Recreation Comm	City Policy	Registration Per	\$78.72	\$80.30	\$1.57	\$81.87	1,128.00	\$3,518.76	\$83.71	\$85.60
PR3.5097	Program-SPZD-Adult-Dance/Music/Sport/Martial Arts 9	Recreation Comm	City Policy	Registration Per	\$74.20	\$75.69	\$1.48	\$77.17	275.00	\$672.30	\$78.91	\$80.68
PR3.5099	Hrs Program-SPZD-Adult-Drama 13.5 Hrs	Recreation Comm	City Policy	Registration Per	\$72.39	\$73.84	\$1.45	\$75.29	275.00	\$0.00	\$76.98	\$78.71
PR3.5101	Program-INTRD-Adult-Fitness - Cardio/Pre&Post Natal 9	Recreation Comm	City Policy	Registration Per	\$60.62	\$61.84	\$1.21	\$63.05	7,805.00	\$15,124.73	\$64.47	\$65.92
PR3.5102	Hrs Program-SPZD-Adult-Fitness-Pilates 9 Hrs	Recreation Comm	City Policy	Registration Per	\$87.77	\$89.53	\$1.76	\$91.28	2,528.00	\$7,483.61	\$93.34	\$95.44
PR3.5102		Recreation Comm	City Policy	Registration Per	\$91.84	\$93.68	\$1.76	\$95.52	9,488.00	\$30,961.40	\$93.34	\$95.44
	Program-SPZD-Adult-Fitness-Tai Chi/Qigong/Yoga 13.5 Hrs	Recreation Comm		Registration Per								
PR3.5107	Program-INTRD-Adult-Fitness Combos-2/wk 18 Hrs	Recreation Comm	City Policy	Registration Per	\$90.49	\$92.30	\$1.81	\$94.11	99.00	\$287.91	\$96.23	\$98.39
PR3.5108	Program-INTRD-Adult-Fitness Combos-3/wk 27 Hrs	Recreation Comm	City Policy	Registration	\$120.35	\$122.76	\$2.41	\$125.16	95.00	\$369.29	\$127.98	\$130.86
PR3.5109	Program-Subscriber-Adult-Cards & Games / Sports	Recreation Comm	City Policy	Registration	\$59.72	\$60.92	\$1.19	\$62.11	595.00	\$1,159.90	\$63.51	\$64.94
PR3.5110	Program-INTRD-Adult-Cards/Games 18 Hrs	Recreation Comm	City Policy	Registration	\$74.20	\$75.69	\$1.48	\$77.17	-	\$0.00	\$78.91	\$80.68
PR3.5111	Program-Subscriber-Adult-Clubs / General Interest	Recreation Comm	City Policy	Registration	\$47.06	\$48.00	\$0.94	\$48.94	354.00	\$503.48	\$50.04	\$51.16
PR3.5112	Program-SPZD-Adult-Cooking / General Interest 13.5 Hrs	Recreation	City Policy	Registration	\$73.29	\$74.76	\$1.47	\$76.22	409.00	\$1,008.17	\$77.94	\$79.69
PR3.5113	Program-SPZD-Adult-Dog Obedience 9 Hrs	Comm Recreation	City Policy	Per Registration	\$77.82	\$79.38	\$1.56	\$80.94	5.00	\$11.91	\$82.76	\$84.62
PR3.5114	Program-SPZD-Adult-Workshop 1 Hrs	Comm Recreation	City Policy	Per Registration	\$17.19	\$17.53	\$0.34	\$17.88	48.00	\$21.69	\$18.28	\$18.69
PR3.5115	Program-INTRD-Adult-Learn to Skate/Figure Skate 9 Hrs	Comm Recreation	City Policy	Per Registration	\$69.67	\$71.07	\$1.39	\$72.46	1,498.00	\$3,787.91	\$74.09	\$75.76
PR3.5116	Program-SPZD-Adult-Hockey Skills/Power & Figure Skate 9 Hrs	Comm Recreation	City Policy	Per Registration	\$91.39	\$93.22	\$1.83	\$95.05	462.00	\$910.29	\$97.19	\$99.37
PR3.5117	Program-General Interest Clubs	Comm Recreation	City Policy	Per Registration	\$59.72	\$60.92	\$1.19	\$62.11	-	\$0.00	\$63.51	\$64.94
PR3.5118	Program-INTRD-Adult-General Interest Sports 9 Hrs	Comm Recreation	City Policy	Per Registration	\$52.48	\$53.53	\$1.05	\$54.58	1,769.00	\$3,673.79	\$55.81	\$57.07
PR3.5119	Program-SPZD-Adult-Golf / Martial Arts / Sports 9 Hrs	Comm Recreation	City Policy	Per Registration	\$74.20	\$75.69	\$1.48	\$77.17	1,196.00	\$2,923.90	\$78.91	\$80.68
PR3.5120	Program-SPZD-Adult-Gymnastics 9 Hrs	Comm Recreation	City Policy	Per Registration	\$72.39	\$73.84	\$1.45	\$75.29	-	\$0.00	\$76.98	\$78.71

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.5123	Program-INTRD-Child / Youth-Biking Basics 1 & 2 2 Hrs	Comm Recreation	City Policy	Per Registration	\$65.15	\$66.46	\$1.30	\$67.76	39.00	\$95.96	\$69.28	\$70.84
PR3.5125	Program-INTRD-Older Adult-Arts & Craft/Cards & Games	Comm Recreation	City Policy	Per Registration	\$37.10	\$37.84	\$0.74	\$38.58	955.00	\$1,529.62	\$39.45	\$40.34
PR3.5126	Program-SPZD-Older Adult-Arts & Crafts 18 Hrs	Comm Recreation	City Policy	Per Registration	\$53.38	\$54.45	\$1.07	\$55.52	72.00	\$148.69	\$56.77	\$58.05
PR3.5127	Program-INTRD-Older Adult-Dance / General Interest 13.5 Hrs	Comm Recreation	City Policy	Per Registration	\$37.10	\$37.84	\$0.74	\$38.58	1,187.00	\$1,901.21	\$39.45	\$40.34
PR3.5128	Program-INTRD-Older Adult-Fitness-Cardio/Wellness 9 Hrs	Comm Recreation	City Policy	Per Registration	\$32.58	\$33.23	\$0.65	\$33.88	5,004.00	\$4,638.48	\$34.64	\$35.42
PR3.5129	Program-SPZD-Older Adult-Fitness-Pilates/TaiChi/Yoga 13.5 Hr	Comm Recreation	City Policy	Per Registration	\$49.32	\$50.30	\$0.99	\$51.29	2,188.00	\$3,849.92	\$52.44	\$53.62
PR3.5131	Program-Subscriber-Older Adult-Cards & Games	Comm Recreation	City Policy	Per Registration	\$32.58	\$33.23	\$0.65	\$33.88	326.00	\$302.19	\$34.64	\$35.42
PR3.5133	Program-INTRD-Older Adult-Gen Intrst-Arts Craft/Cards/Games	Comm Recreation	City Policy	Per Registration	\$37.10	\$37.84	\$0.74	\$38.58	-	\$0.00	\$39.45	\$40.34
PR3.5135	Program-SPZD-Older Adult-Workshop 1 Hrs	Comm Recreation	City Policy	Per Registration	\$6.33	\$6.46	\$0.13	\$6.59	97.00	-\$10.78	\$6.74	\$6.89
PR3.5136	Program-Subscriber-Older Adult-Sports Flat Rate	Comm Recreation	City Policy	Per Registration	\$15.38	\$15.69	\$0.31	\$15.99	106.00	\$51.27	\$16.35	\$16.72
PR3.5137	Program-SPZD-Older Adult-Golf 9 Hrs	Comm	City Policy	Per	\$37.10	\$37.84	\$0.74	\$38.58	58.00	\$92.90	\$39.45	\$40.34
PR3.5138	Senior Centres: Clubs-Older Adult-Senior Centres	Recreation Comm	City Policy	Registration Per	\$20.36	\$20.77	\$0.41	\$21.17	1,518.00	\$1,228.39	\$21.65	\$22.14
PR3.5139	Program-SPZD-All Ages-Private Not-Swim/Skiing 4.5 Hrs	Recreation Comm	City Policy	Registration Per	\$196.32	\$200.25	\$3.93	\$204.17	3,451.00	\$14,845.37	\$208.77	\$213.46
PR3.5140	Program-SPZD-All Ages-Semi-Private Not-Swim/Skiing 4.5	Recreation Comm	City Policy	Registration Per	\$104.30	\$106.38	\$2.09	\$108.47	334.00	\$750.77	\$110.91	\$113.40
PR3.5141	Hrs Program-SPZD-All Ages-Small Group Not-Swim/Skiing 9	Recreation Comm	City Policy	Registration Per	\$124.75	\$127.24	\$2.49	\$129.73	784.00	\$2,172.39	\$132.65	\$135.64
PR3.5142	Hrs Aquatics-INTRD -Early Child-Guardian (4.5 Hrs)	Recreation Comm	City Policy	Registration Per	\$38.86	\$39.63	\$0.78	\$40.41	13,703.00	\$14,429.60	\$41.32	\$42.25
PR3.5143	Aquatics-INTRD -Early Child-Preschool 1-5 (4.5 Hrs)	Recreation Comm	City Policy	Registration Per	\$78.73	\$80.31	\$1.57	\$81.88	21,424.00	\$60,936.02	\$83.72	\$85.61
PR3.5149	Aquatics-INTRD -Child-Super Deep/Shallow (4.5 Hrs)	Recreation Comm	City Policy	Registration Per	\$39.88	\$40.68	\$0.80	\$41.47	228.00	\$237.41	\$42.41	\$43.36
PR3.5150	Aquatics-INTRD - Youth-Learn to Swim (9 Hrs)	Recreation Comm	City Policy	Registration Per	\$85.89	\$87.61	\$1.72	\$89.33	1,028.00	\$2,839.28	\$91.34	\$93.39
PR3.5151	Aquatics INTRD - Child-Swim Ultra 1-5 (4.5 Hrs)	Recreation Comm	City Policy	Registration Per	\$73.62	\$75.09	\$1.47	\$76.56	46,739.00	\$135,687.99	\$78.29	\$80.05
PR3.5151	Aquatics-INTRD -Child-Swim Ultra 1-5 (4.5 Hrs)	Recreation Comm	City Policy	Registration Per	\$73.82	\$75.09	\$1.47	\$70.50	8,524.00	\$24,244.71	\$78.29	\$85.61
		Recreation Comm		Registration Per								
PR3.5158	Aquatics-INTRD -Child-Swim Ultra 8-9 (9 Hrs) Aquatics-Specialized-Child/Youth-Stroke Improvement (9	Recreation Comm	City Policy	Registration Per	\$85.89	\$87.61	\$1.72	\$89.33	6,952.00	\$19,201.08	\$91.34	\$93.39
PR3.5160	Hrs)	Recreation Comm	City Policy	Registration Per	\$85.89	\$87.61	\$1.72	\$89.33	600.00	\$1,657.17	\$91.34	\$93.39
PR3.5161	Aquatics-INTRD -Adult-Adult Ultra 1-3 (4.5 Hrs)	Recreation Comm	City Policy	Registration	\$52.48	\$53.53	\$1.05	\$54.58	1,007.00	\$2,091.30	\$55.81	\$57.07
PR3.5162	Aquatics-INTRD -Adult-Adult Ultra 1-3 (6.75 Hrs)	Recreation Comm	City Policy	Registration	\$76.01	\$77.53	\$1.52	\$79.05	594.00	\$1,433.26	\$80.83	\$82.65
PR3.5163	Aquatics-INTRD -Adult-Adult Ultra 1-3 (9 Hrs)	Recreation	City Policy	Registration Per	\$87.77	\$89.53	\$1.76	\$91.28	3,954.00	\$11,704.98	\$93.34	\$95.44
PR3.5164	Aquatics-Specialized-Early Child-Tiny Tots (2.25 Hrs)	Comm Recreation	City Policy	Registration	\$85.89	\$87.61	\$1.72	\$89.33	4,003.00	\$11,056.09	\$91.34	\$93.39
PR3.5165	Aquatics-Specialized-Youth-Synchronized Swim (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$85.89	\$87.61	\$1.72	\$89.33	216.00	\$596.58	\$91.34	\$93.39
PR3.5166	Aquatics-Specialized-Youth-Waterpolo (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$85.89	\$87.61	\$1.72	\$89.33	62.00	\$171.24	\$91.34	\$93.39
PR3.5167	Aquatics-SPZD-Youth-Ranger/Patrol/Challenge/Snorkeling 9 Hrs	Comm Recreation	City Policy	Per Registration	\$83.85	\$85.52	\$1.68	\$87.20	1,208.00	\$3,364.85	\$89.16	\$91.17
PR3.5168	Aquatics-SPZD-Youth-Bronze Star (13.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$91.00	\$92.82	\$1.82	\$94.64	2,179.00	\$7,524.39	\$96.77	\$98.95
PR3.5169	Aquatics-SPZD-Youth-Junior Lifeguard Club (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$38.86	\$39.63	\$0.78	\$40.41	176.00	\$185.33	\$41.32	\$42.25
PR3.5170	Aquatics-SPZD-Youth-Bronze Medallion (20 Hrs)	Comm Recreation	City Policy	Per Registration	\$148.26	\$151.23	\$2.97	\$154.19	-	\$0.00	\$157.66	\$161.21
PR3.5171	Aquatics-SPZD-Youth-Brnz Medallion Emrg 1st Aid CPR-B 24 Hrs	Comm Recreation	City Policy	Per Registration	\$182.01	\$185.65	\$3.64	\$189.29	2,078.00	\$12,792.74	\$193.54	\$197.90
PR3.5172	Aquatics-SPZD-Youth-Bronze Cross (24 Hrs)	Comm Recreation	City Policy	Per Registration	\$153.38	\$156.44	\$3.07	\$159.51	1,513.00	\$8,678.00	\$163.10	\$166.77
PR3.5173	Aquatics-SPZD-Youth-Bronze Cross Stnd 1st Aid CPR-C 28 Hrs	Comm Recreation	City Policy	Per Registration	\$218.82	\$223.19	\$4.38	\$227.57	-	\$0.00	\$232.69	\$237.92
PR3.5174	Aquatics-SPZD-Child-Swim Team/SPLASH (18 Hrs)	Comm	City Policy	Per	\$78.73	\$80.31	\$1.57	\$81.88	1,557.00	\$4,428.56	\$83.72	\$85.61
PR3.5175	Aquatics-SPZD Small Group Swim Guardian/Ultra 1-9 (4.5		City Policy	Registration Per	\$110.43	\$112.64	\$2.21	\$114.85	12,200.00	\$48,551.73	\$117.43	\$120.07
PR3.5176	Hrs) Aquatics-SPZD-All Ages-Swim Ultra 6-7 - SG (6.75 Hrs)	Recreation Comm	City Policy	Registration Per	\$171.78	\$175.22	\$3.44	\$178.65	614.00	\$3,852.17	\$182.67	\$186.78
PR3.5177	Aquatics-SPZD-All Ages-Swim Ultra 8-9 - SG (9 Hrs)	Recreation Comm	City Policy	Registration Per	\$227.00	\$231.53	\$4.54	\$236.07	73.00	\$575.88	\$241.39	\$246.82
		Recreation	,,	Registration		+	÷	,,	0	,		

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.5178	Aquatics-SPZD-Adult-Adult Ultra 1-3 - SG (4.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$115.82	\$118.13	\$2.32	\$120.45	453.00	\$1,798.93	\$123.16	\$125.93
PR3.5179	Aquatics-SPZD-All Ages-Ultra 1-9/Guardian -Tri (4.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$176.89	\$180.43	\$3.54	\$183.97	2,574.00	\$15,997.64	\$188.11	\$192.34
PR3.5180	Aquatics-SPZD-All Ages-Ultra 1-9/Guardian - Semi (4.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$248.47	\$253.44	\$4.97	\$258.41	311.00	\$2,609.82	\$264.22	\$270.17
PR3.5181	Aquatics-SPZD-All Ages-Private (4.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$332.31	\$338.96	\$6.65	\$345.60	2,789.00	\$33,264.93	\$353.38	\$361.33
PR3.5182	Camps EH - C&Y PRE 1 Hour Daily Rate 4 Days (4 Hrs)	Comm Recreation	City Policy	Per Registration	\$11.25	\$11.47	\$0.22	\$11.70	2,960.00	\$2,227.40	\$11.96	\$12.23
PR3.5183	Camps EH - C&Y PRE 1 Hour Daily Rate 5 Days (5 Hrs)	Comm Recreation	City Policy	Per Registration	\$14.32	\$14.47	\$0.15	\$14.62	11,325.00	\$7,757.63	\$14.95	\$15.29
PR3.5184	Camps EH - C&Y PRE 1.5 Hour Daily Rate 4 Days (6 Hrs)	Comm Recreation	City Policy	Per Registration	\$17.38	\$17.46	\$0.08	\$17.55	600.00	\$370.50	\$17.94	\$18.34
PR3.5185	Camps EH - C&Y PRE 1.5 Hour Daily Rate 5 Days (7.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$21.47	\$21.70	\$0.23	\$21.93	2,269.00	\$1,196.90	\$22.43	\$22.93
PR3.5186	Camps EH - C&Y PRE 2 Hour Daily Rate 4 Days (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$22.50	\$22.94	\$0.45	\$23.39	296.00	\$149.48	\$23.92	\$24.46
PR3.5187	Camps EH - C&Y PRE 2 Hour Daily Rate 5 Days (10 Hrs)	Comm Recreation	City Policy	Per Registration	\$28.63	\$28.94	\$0.31	\$29.24	1,043.00	\$385.91	\$29.90	\$30.57
PR3.5188	Camps EH - C&Y PRE 2.5 Hour Daily Rate 4 Days (10 Hrs)	Comm Recreation	City Policy	Per Registration	\$28.63	\$28.94	\$0.31	\$29.24	3.00	\$1.11	\$29.90	\$30.57
PR3.5189	Camps EH - C&Y 2.5 Hour Daily Rate 5 Days (12.5 Hrs)	Comm	City Policy	Per Registration	\$34.77	\$35.66	\$0.89	\$36.55	8.00	\$17.88	\$37.38	\$38.22
PR3.5190	Camps ER C&Y Full Day 4 Days (28 Hrs)	Comm	City Policy	Per Registration	\$95.09	\$97.15	\$2.05	\$99.20	4,816.00	\$18,818.52	\$101.43	\$103.71
PR3.5191	Camps ER C&Y Full Day 5 Days (35 Hrs)	Comm	City Policy	Per Registration	\$119.63	\$121.82	\$2.18	\$124.00	18,651.00	\$81,458.24	\$126.79	\$129.64
PR3.5192	Camps ER C&Y Full Day 9 Days (63 Hrs)	Comm Recreation	City Policy	Per Registration	\$214.73	\$218.96	\$4.24	\$223.20	602.00	\$4,981.55	\$228.22	\$233.36
PR3.5193	Camps ER C&Y Full Day 10 Days (70 Hrs)	Comm Recreation	City Policy	Per Registration	\$238.24	\$243.12	\$4.88	\$248.00	512.00	\$4,995.84	\$253.58	\$259.29
PR3.5194	Camps ER PRE Half Day 4 Days (10 Hrs)	Comm Recreation	City Policy	Per Registration	\$59.31	\$60.55	\$1.25	\$61.80	441.00	\$1,188.50	\$63.19	\$64.61
PR3.5195	Camps ER PRE Half Day 5 Days (12.5 Hrs)	Comm	City Policy	Per Registration	\$74.64	\$75.95	\$1.30	\$77.25	1,624.00	\$3,828.58	\$78.99	\$80.77
PR3.5196	Camps ER PRE Half Day 9 Days (22.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$133.95	\$136.50	\$2.55	\$139.05	-	\$0.00	\$142.18	\$145.38
PR3.5197	Camps ER PRE Half Day 10 Days (25 Hrs)	Comm Recreation	City Policy	Per Registration	\$149.29	\$151.89	\$2.61	\$154.50	-	\$0.00	\$157.98	\$161.53
PR3.5198	Camps ER PRE Full Day 4 Days (28 Hrs)	Comm Recreation	City Policy	Per Registration	\$114.52	\$116.56	\$2.04	\$118.60	1,608.00	\$7,203.84	\$121.27	\$124.00
PR3.5199	Camps ER PRE Full Day 5 Days (35 Hrs)	Comm Recreation	City Policy	Per Registration	\$143.15	\$145.70	\$2.55	\$148.25	5,405.00	\$26,214.25	\$151.59	\$155.00
PR3.5200	Camps ER PRE Full Day 9 Days (63 Hrs)	Comm Recreation	City Policy	Per Registration	\$256.65	\$261.75	\$5.10	\$266.85	119.00	\$1,231.95	\$272.85	\$278.99
PR3.5201	Camps ER PRE Full Day 10 Days (70 Hrs)	Comm	City Policy	Per Registration	\$285.28	\$290.89	\$5.61	\$296.50	138.00	\$1,617.71	\$303.17	\$309.99
PR3.5202	Camps GEN C&Y PRE Half Day 4 Days (12 Hrs)	Comm	City Policy	Per Registration	\$32.72	\$33.37	\$0.65	\$34.03	-	\$0.00	\$34.79	\$35.58
PR3.5203	Camps GEN C&Y PRE Half Day 5 Days (15 Hrs)	Comm Recreation	City Policy	Per Registration	\$41.92	\$42.71	\$0.79	\$43.50	634.00	\$1,317.14	\$44.48	\$45.48
PR3.5204	Camps GEN C&Y PRE Half Day 9 Days (27 Hrs)	Comm Recreation	City Policy	Per Registration	\$75.67	\$76.98	\$1.32	\$78.30	6.00	\$14.01	\$80.06	\$81.86
PR3.5205	Camps GEN C&Y PRE Full Day 4 Days (28 Hrs)	Comm Recreation	City Policy	Per Registration	\$49.08	\$50.24	\$1.16	\$51.40	3,371.00	\$6,472.32	\$52.56	\$53.74
PR3.5206	Camps GEN C&Y PRE Half Day 10 Days (30 Hrs)	Comm	City Policy	Per Registration	\$81.80	\$83.44	\$1.64	\$85.07	-	\$0.00	\$86.99	\$88.94
PR3.5207	Camps GEN C&Y PRE Full Day 5 Days (35 Hrs)	Comm Recreation	City Policy	Per Registration	\$62.37	\$63.31	\$0.94	\$64.25	10,460.00	\$17,023.65	\$65.70	\$67.17
PR3.5208	Camps GEN C&Y PRE Full Day 9 Days (63 Hrs)	Comm	City Policy	Per Registration	\$111.45	\$113.55	\$2.10	\$115.65	269.00	\$1,223.28	\$118.25	\$120.91
PR3.5209	Camps GEN C&Y PRE Full Day 10 Days (70 Hrs)	Comm Recreation	City Policy	Per Registration	\$123.72	\$126.11	\$2.39	\$128.50	54.00	\$284.99	\$131.39	\$134.35
PR3.5210	Camps GEN C&Y PRE Half Day 4 Days (10 Hrs)	Comm Recreation	City Policy	Per Registration	\$33.74	\$34.27	\$0.53	\$34.80	222.00	\$279.17	\$35.58	\$36.38
PR3.5211	Camps GEN C&Y PRE Half Day 5 Days (12.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$40.90	\$41.72	\$0.82	\$42.54	-	\$0.00	\$43.49	\$44.47
PR3.5212	Camps GEN C&Y PRE Half Day 9 Days (22.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$73.62	\$75.09	\$1.47	\$76.56	-	\$0.00	\$78.29	\$80.05
PR3.5213	Camps GEN C&Y PRE Half Day 10 Days (25 Hrs)	Comm	City Policy	Per Registration	\$83.85	\$85.42	\$1.58	\$87.00	-	\$0.00	\$88.96	\$90.96
PR3.5220	Camps SP C&Y Half Day Daily Rate	Recreation Comm	City Policy	Per	\$17.33	\$17.68	\$0.35	\$18.02	-	\$0.00	\$18.43	\$18.84
PR3.5221	Camps SP C&Y Half Day 4 Days	Recreation Comm	City Policy	Registration Per Registration	\$69.53	\$70.77	\$1.24	\$72.00	38.00	\$93.86	\$73.62	\$75.28
PR3.5222	Camps SP C&Y Half Day 5 Days	Recreation Comm	City Policy	Registration Per	\$86.91	\$88.46	\$1.54	\$90.00	89.00	\$274.79	\$92.03	\$94.10
PR3.5223	Camps SP C&Y Half Day 9 Days	Recreation Comm Recreation	City Policy	Registration Per Registration	\$156.44	\$159.22	\$2.78	\$162.00	7.00	\$38.90	\$165.65	\$169.37

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.5224	Camps SP C&Y Full Day 4 Days	Comm Recreation	City Policy	Per Registration	\$143.15	\$145.98	\$2.83	\$148.80	1,701.00	\$9,950.85	\$152.15	\$155.57
PR3.5225	Camps SP C&Y Half Day 10 Days	Comm Recreation	City Policy	Per Registration	\$173.83	\$176.91	\$3.09	\$180.00	-	\$0.00	\$184.05	\$188.19
PR3.5226	Camps SP C&Y Full Day 5 Days	Comm Recreation	City Policy	Per Registration	\$178.94	\$182.47	\$3.53	\$186.00	7,472.00	\$52,771.00	\$190.19	\$194.46
PR3.5227	Camps SP C&Y Full Day 9 Days	Comm Recreation	City Policy	Per Registration	\$322.09	\$328.44	\$6.36	\$334.80	1,495.00	\$19,304.19	\$342.33	\$350.04
PR3.5228	Camps SP C&Y Full Day 10 Days	Comm Recreation	City Policy	Per Registration	\$357.88	\$364.94	\$7.06	\$372.00	1,446.00	\$20,424.75	\$380.37	\$388.93
PR3.5229	Camps SP C&Y Full Day Daily Rate	Comm Recreation	City Policy	Per Registration	\$35.79	\$36.50	\$0.72	\$37.22	-	\$0.00	\$38.06	\$38.91
PR3.5230	Camps SP PRE Half Day 4 Days	Comm Recreation	City Policy	Per Registration	\$69.53	\$70.77	\$1.24	\$72.00	103.00	\$254.41	\$73.62	\$75.28
PR3.5231	Camps SP PRE Half Day 5 Days	Comm Recreation	City Policy	Per Registration	\$86.91	\$88.46	\$1.54	\$90.00	335.00	\$1,034.31	\$92.03	\$94.10
PR3.5232	Camps SP PRE Half Day 9 Days	Comm Recreation	City Policy	Per Registration	\$156.44	\$159.22	\$2.78	\$162.00	8.00	\$44.46	\$165.65	\$169.37
PR3.5233	Camps SP PRE Half Day 10 Days	Comm Recreation	City Policy	Per Registration	\$173.83	\$176.91	\$3.09	\$180.00	-	\$0.00	\$184.05	\$188.19
PR3.5234	Camps SP PRE Full Day 4 Days	Comm Recreation	City Policy	Per Registration	\$143.15	\$145.98	\$2.83	\$148.80	160.00	\$936.00	\$152.15	\$155.57
PR3.5235	Camps SP PRE Full Day 5 Days	Comm	City Policy	Per	\$178.94	\$182.47	\$3.53	\$186.00	505.00	\$3,566.56	\$190.19	\$194.46
PR3.5236	Camps SP PRE Full Day 9 Days	Comm	City Policy	Per	\$322.09	\$328.44	\$6.36	\$334.80	53.00	\$684.36	\$342.33	\$350.04
PR3.5237	Camps SP PRE Full Day 10 Days	Recreation Comm Recreation	City Policy	Registration Per Registration	\$357.88	\$364.94	\$7.06	\$372.00	57.00	\$805.13	\$380.37	\$388.93
PR3.5238	Camps SP PRE Full Day Daily Rate	Comm Recreation	City Policy	Per Registration	\$35.79	\$36.50	\$0.72	\$37.22	-	\$0.00	\$38.06	\$38.91
PR3.5239	Camps SP PRE Half Day Daily Rate	Comm Recreation	City Policy	Per Registration	\$17.33	\$17.68	\$0.35	\$18.02	-	\$0.00	\$18.43	\$18.84
PR3.5240	Free Course - Non-Resident	Comm Recreation	City Policy	Per Registration	\$77.71	\$78.86	\$1.15	\$80.00	98.00	\$196.37	\$81.80	\$83.64
PR3.5460	Aquatics-All Ages-SPZD-Adaptive Aquatics (4.5 Hrs)	Comm	City Policy	Per Registration	\$80.78	\$82.39	\$1.62	\$84.01	300.00	\$846.23	\$85.90	\$87.83
PR3.5462	SI-Swim To Survive	Comm Recreation	City Policy	Per Registration	\$0.00	\$0.00	\$0.00	\$0.00	56.00	\$0.00	\$0.00	\$0.00
PR3.5463	Aquatics-Older Adult-INTRD-Senior Level 1-3-(9 Hrs)	Comm Recreation	City Policy	Per Registration	\$27.15	\$27.69	\$0.54	\$28.23	-	\$0.00	\$28.87	\$29.52
PR3.5464	Camps-Child/Youth-Enriched - ER-C&Y Full Day-Daily-7 Hrs	Comm Recreation	City Policy	Per Registration	\$23.82	\$24.30	\$0.48	\$24.78	-	\$0.00	\$25.33	\$25.90
PR3.5465	Camps-Early Child-Enriched - ER PRE Half Day-Daily-2.5	Comm	City Policy	Per Registration	\$14.88	\$15.17	\$0.30	\$15.47	-	\$0.00	\$15.82	\$16.18
PR3.5466	Camps-Early Child-Enriched - ER PRE Full Day-Daily-7 Hrs	Comm	City Policy	Per Registration	\$28.53	\$29.10	\$0.57	\$29.67	259.00	\$290.66	\$30.34	\$31.02
PR3.5467	Camps-Early Child/Child/Youth-Extended - EH Daily Rate-1 Hrs		City Policy	Per Registration	\$2.81	\$2.87	\$0.06	\$2.92	552.00	\$48.65	\$2.99	\$3.06
PR3.5468	Camps-Early Child/Youth - GEN C&Y PRE Half Day-Daily-3 Hrs	Comm Recreation	City Policy	Per Registration	\$8.38	\$8.55	\$0.17	\$8.72	-	\$0.00	\$8.92	\$9.12
PR3.5469	Camps-Early Child/Youth - GEN C&Y PRE Full Day-Daily-7 Hrs	Comm Recreation	City Policy	Per Registration	\$12.37	\$12.62	\$0.25	\$12.87	-	\$0.00	\$13.16	\$13.45
PR3.5471	Program-INTRD-Adult-Family Fitness-9 Hrs	Comm Recreation	City Policy	Per Registration	\$59.72	\$60.92	\$1.19	\$62.11	-	\$0.00	\$63.51	\$64.94
PR3.5473	Program-INTRD-Older Adult-Instructional-Learn to Skate-9 Hrs		City Policy	Per	\$32.58	\$33.23	\$0.65	\$33.88	25.00	\$23.17	\$34.64	\$35.42
PR3.5474	Ski & Snb - PRE - PA Reg (16 Hrs)	Comm Recreation	City Policy	Registration Per Registration	\$318.00	\$324.36	\$6.36	\$330.72	-	\$0.00	\$338.16	\$345.77
PR3.5475	Ski & Snb - PRE - NPA Reg (4 Hrs)	Comm	City Policy	Per Registration	\$138.04	\$140.80	\$2.76	\$143.56	20.00	\$61.62	\$146.79	\$150.09
PR3.5476	Ski & Snb - PRE - NPA Reg (16 Hrs)	Comm Recreation	City Policy	Per Registration	\$548.06	\$559.02	\$10.96	\$569.98	-	\$0.00	\$582.81	\$595.92
PR3.5477	Ski & Snb - C&Y - Steps Reg (16 Hrs)	Comm Recreation	City Policy	Per Registration	\$478.53	\$488.10	\$9.57	\$497.67	-	\$0.00	\$508.87	\$520.32
PR3.5478	Ski & Snb - C&Y - Spec Reg (4 Hrs)	Comm Recreation	City Policy	Per Registration	\$101.23	\$103.25	\$2.02	\$105.28	-	\$0.00	\$107.65	\$110.07
PR3.5479	Ski & Snb - C&Y - Spec Reg (8 Hrs)	Comm	City Policy	Per	\$200.41	\$204.42	\$4.01	\$208.43	-	\$0.00	\$213.12	\$217.91
PR3.5480	Ski & Snb - Adult - Spec Reg (4 Hrs)	Recreation Comm Recreation	City Policy	Registration Per Registration	\$100.44	\$102.45	\$2.01	\$104.46	-	\$0.00	\$106.81	\$109.21
PR3.5481	Ski & Snb - Adult - Priv Reg (8 Hrs)	Recreation Comm Recreation	City Policy	Per Registration	\$570.06	\$581.47	\$11.40	\$592.87	-	\$0.00	\$606.21	\$619.85
PR3.5482	Ski & Snb - C&Y - Priv Reg (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$570.56	\$581.97	\$11.41	\$593.38	-	\$0.00	\$606.73	\$620.38
PR3.5483	Ski & Snb - C&Y - Priv Reg (1 Hrs)	Comm Recreation	City Policy	Per Registration	\$71.58	\$73.01	\$1.43	\$74.44	126.00	\$192.89	\$76.11	\$77.83
PR3.5484	Ski & Snb - Adult - Priv Reg (1 Hrs)	Comm Recreation	City Policy	Per Registration	\$71.48	\$72.91	\$1.43	\$74.34	83.00	\$130.47	\$76.01	\$77.73
PR3.5485	Ski & Snb - Adult - Semi Priv Reg (4 hrs)	Comm Recreation	City Policy	Per Registration	\$142.97	\$145.83	\$2.86	\$148.68	7.00	\$22.01	\$152.03	\$155.45

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.5486	Ski & Snb - Adult - Semi Priv Reg (8 hrs)	Comm Recreation	City Policy	Per Registration	\$285.03	\$290.73	\$5.70	\$296.43	-	\$0.00	\$303.10	\$309.92
PR3.5487	Ski & Snb - C&Y - Semi Priv Reg (4 Hrs)	Comm Recreation	City Policy	Per Registration	\$143.15	\$146.01	\$2.86	\$148.88	57.00	\$180.22	\$152.23	\$155.65
PR3.5488	Ski & Snb - C&Y - Semi Priv Reg (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$285.28	\$290.98	\$5.71	\$296.69	-	\$0.00	\$303.36	\$310.19
PR3.5489	Ski & Snb - C&Y - Semi Priv Reg (1 Hr)	Comm Recreation	City Policy	Per Registration	\$35.79	\$36.50	\$0.72	\$37.22	21.00	\$16.07	\$38.06	\$38.91
PR3.5490	Ski & Snb - Adult - Semi Priv Reg (1 hr)	Comm Recreation	City Policy	Per Registration	\$35.29	\$35.99	\$0.71	\$36.70	3.00	\$2.19	\$37.52	\$38.37
PR3.5491	Ski & Snb - PRE - PA Holiday (5 Hrs)	Comm Recreation	City Policy	Per Registration	\$100.21	\$102.21	\$2.00	\$104.21	-	\$0.00	\$106.56	\$108.96
PR3.5492	Ski & Snb - PRE - PA Holiday (6 Hrs)	Comm Recreation	City Policy	Per Registration	\$119.63	\$122.03	\$2.39	\$124.42	-	\$0.00	\$127.22	\$130.08
PR3.5493	Ski & Snb - PRE - PA Holiday (7.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$148.26	\$151.23	\$2.97	\$154.19	-	\$0.00	\$157.66	\$161.21
PR3.5494	Ski & Snb - PRE - PA Holiday (12 Hrs)	Comm Recreation	City Policy	Per Registration	\$237.22	\$241.96	\$4.74	\$246.71	-	\$0.00	\$252.26	\$257.94
PR3.5495	Ski & Snb - PRE - PA Holiday (15 Hrs)	Comm Recreation	City Policy	Per Registration	\$298.57	\$304.54	\$5.97	\$310.51	-	\$0.00	\$317.50	\$324.64
PR3.5496	Ski & Snb - PRE - NPA Holiday (15 Hrs)	Comm Recreation	City Policy	Per Registration	\$514.32	\$524.60	\$10.29	\$534.89	-	\$0.00	\$546.93	\$559.23
PR3.5497	Ski & Snb - C&Y - Steps Holiday (4 Hr	Comm Recreation	City Policy	Per Registration	\$83.85	\$85.52	\$1.68	\$87.20	-	\$0.00	\$89.16	\$91.17
PR3.5498	Ski & Snb - C&Y - Steps Holiday (5 Hr	Comm Recreation	City Policy	Per Registration	\$105.32	\$107.42	\$2.11	\$109.53	-	\$0.00	\$111.99	\$114.51
PR3.5499	Ski & Snb - Adult - Spec Reg (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$200.88	\$204.90	\$4.02	\$208.92	-	\$0.00	\$213.62	\$218.42
PR3.5500	Ski/Snb-Course Rental-Holiday 7Hr	Comm Recreation	City Policy	Per Registration	\$4.08	\$4.16	\$0.08	\$4.24	30.00	\$2.71	\$4.34	\$4.44
PR3.5501	Ski/Snb-Course Rental-Half day Camp 1hr	Comm Recreation	City Policy	Per Registration	\$7.69	\$7.84	\$0.15	\$8.00	126.00	\$21.49	\$8.18	\$8.36
PR3.5502	Ski/Snb-Course Rental-Specialty/Camp 1hr	Comm Recreation	City Policy	Per Registration	\$11.54	\$11.77	\$0.23	\$12.00	25.00	\$6.32	\$12.27	\$12.54
PR3.5503	Ski/Snb-Course Rental-Program	Comm Recreation	City Policy	Per Registration	\$15.38	\$15.69	\$0.31	\$15.99	2,257.00	\$747.19	\$16.35	\$16.72
PR3.5504	Ski/Snb-Course Rental-Private	Comm Recreation	City Policy	Per Registration	\$21.27	\$21.69	\$0.43	\$22.12	-	\$0.00	\$22.62	\$23.13
PR3.7003	Aquatics-SPZD-Adult-Masters/Swim Fit (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$78.72	\$80.30	\$1.57	\$81.87	342.00	\$1,066.86	\$83.71	\$85.60
PR3.7004	Aquatics-SPZD - Adult - Swim Fit (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$78.72	\$80.30	\$1.57	\$81.87	-	\$0.00	\$83.71	\$85.60
PR3.7005	Aquatics-SPZD-Adult-Warm Water Movement (4.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$50.68	\$51.69	\$1.01	\$52.70	-	\$0.00	\$53.89	\$55.10
PR3.7006	Aquatics-SPZD-Adult-Aquafit - Shallow, Deep (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$94.11	\$95.99	\$1.88	\$97.88	1,899.00	\$6,826.02	\$100.08	\$102.33
PR3.7007	Aquatics-INTRD -Child-Aquafit - Kids (6.75 Hrs)	Comm Recreation	City Policy	Per Registration	\$50.10	\$51.10	\$1.00	\$52.11	-	\$0.00	\$53.28	\$54.48
PR3.7008	Aquatics-Adult-Aquafit - Baby / Parent (6.75 Hrs)	Comm Recreation	City Policy	Per Registration	\$71.48	\$72.91	\$1.43	\$74.34	91.00	\$227.09	\$76.02	\$77.73
PR3.7009	Aquatics-SPZD-Youth-Aquafit (6.75 Hrs)	Comm Recreation	City Policy	Per Registration	\$50.10	\$51.10	\$1.00	\$52.11	7.00	\$11.72	\$53.28	\$54.48
PR3.7010	Aquatics-SPZD - Adult - Tai Chi/Walking/Yoga (6.75 Hrs)	Comm Recreation	City Policy	Per Registration	\$71.48	\$72.91	\$1.43	\$74.34	25.00	\$62.42	\$76.01	\$77.73
PR3.7013	Aquatics-INTRD -Adult-Aquafit - Pre/Post Natal (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$94.11	\$95.99	\$1.88	\$97.88	-	\$0.00	\$100.08	\$102.33
PR3.7014	Aquatics-SPZD-Adult-Aquafit - Gentle Aqua Stretch (4.5 Hrs)	Comm Recreation	City Policy	Per Registration	\$52.48	\$53.53	\$1.05	\$54.58	382.00	\$793.32	\$55.81	\$57.07
PR3.7073	AL: Automated External Defibrillation (AED)	Comm Recreation	City Policy	Per Registration	\$62.43	\$63.68	\$1.25	\$64.93	-	\$0.00	\$66.39	\$67.89
PR3.7074	AL: COT/WaterART Aquafitness Speciality Instructor Cert	Comm Recreation	City Policy	Per Registration	\$179.16	\$182.75	\$3.58	\$186.33	35.00	\$231.24	\$190.52	\$194.81
PR3.7075	AL: COT/WaterART Aquafitness Instructor Certification	Comm Recreation	City Policy	Per Registration	\$336.61	\$343.34	\$6.73	\$350.07	35.00	\$423.35	\$357.95	\$366.00
PR3.7076	AL: Aquafitness Instructor Recertification	Comm Recreation	City Policy	Per Registration	\$178.26	\$181.83	\$3.57	\$185.39	-	\$0.00	\$189.56	\$193.83
PR3.7077	AL Aquatic Supervisory Training	Comm Recreation	City Policy	Per Registration	\$112.20	\$114.44	\$2.24	\$116.69	31.00	\$125.08	\$119.31	\$122.00
PR3.7079	AL AST& Adv Instructor	Comm Recreation	City Policy	Per Registration	\$123.97	\$126.45	\$2.48	\$128.93	-	\$0.00	\$131.83	\$134.79
PR3.7080	AL: Bronze Medallion (BM) / Bronze Cross (BC) / SFA	Comm Recreation	City Policy	Per Registration	\$241.60	\$246.43	\$4.83	\$251.26	193.00	\$1,642.99	\$256.91	\$262.69
PR3.7081	AL: BOAT (Boat Operator Accredited Training)	Comm Recreation	City Policy	Per Registration	\$60.62	\$61.84	\$1.21	\$63.05	27.00	\$52.32	\$64.47	\$65.92
PR3.7082	AL: Bronze Cross (BC) Recert	Comm Recreation	City Policy	Per Registration	\$67.86	\$69.22	\$1.36	\$70.58	256.00	\$655.48	\$72.17	\$73.79
PR3.7083	AL: Bronze Cross (BC) / SFA	Comm Recreation	City Policy	Per Registration	\$186.40	\$190.13	\$3.73	\$193.86	457.00	\$2,961.16	\$198.22	\$202.68
PR3.7084	AL: Bronze Medallion (BM) /Emergency First Aid (EFA)	Comm Recreation	City Policy	Per Registration	\$152.93	\$155.98	\$3.06	\$159.04	339.00	\$1,886.26	\$162.62	\$166.28

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.7085	AL: Examiner Standards Clinic (ESC) & Advanced Instructor	Comm Recreation	City Policy	Per Registration	\$67.86	\$69.22	\$1.36	\$70.58	32.00	\$81.94	\$72.17	\$73.79
PR3.7086	AL: First Aid (FA) Instructor & Advanced Instructor	Comm Recreation	City Policy	Per Registration	\$215.36	\$219.67	\$4.31	\$223.97	17.00	\$126.99	\$229.01	\$234.17
PR3.7089	AL LSS Assistant Instructor	Comm Recreation	City Policy	Per Registration	\$112.20	\$114.44	\$2.24	\$116.69	225.00	\$907.84	\$119.31	\$122.00
PR3.7090	AL LSS Instructor Trainer	Comm Recreation	City Policy	Per Registration	\$186.40	\$190.13	\$3.73	\$193.86	-	\$0.00	\$198.22	\$202.68
PR3.7091	AL: NLS Instructor/First Aid Instructor/Advanced	Comm Recreation	City Policy	Per Registration	\$338.42	\$345.19	\$6.77	\$351.95	15.00	\$180.96	\$359.87	\$367.97
PR3.7092	AL: NLS Instructor & Advanced Instructor	Comm	City Policy	Per Registration	\$215.36	\$219.67	\$4.31	\$223.97	-	\$0.00	\$229.01	\$234.17
PR3.7093	AL: National Lifeguard Service (NLS) - Pool Option	Comm Recreation	City Policy	Per Registration	\$231.65	\$236.28	\$4.63	\$240.91	1,433.00	\$11,368.94	\$246.33	\$251.88
PR3.7094	AL: National Lifeguard Service (NLS) - Waterfront Option	Comm Recreation	City Policy	Per Registration	\$231.65	\$236.28	\$4.63	\$240.91	-	\$0.00	\$246.33	\$251.88
PR3.7095	AL: National Lifesaving Service (NLS) Recert	Comm	City Policy	Per Registration	\$73.29	\$74.76	\$1.47	\$76.22	1,414.00	\$3,485.47	\$77.94	\$79.69
PR3.7096	AL: Standard First Aid (SFA)	Comm Recreation	City Policy	Per Registration	\$101.35	\$103.38	\$2.03	\$105.40	1,277.00	\$4,427.60	\$107.78	\$110.20
PR3.7097	AL: Standard First Aid (SFA) Recert	Comm	City Policy	Per	\$67.86	\$69.22	\$1.36	\$70.58	766.00	\$1,961.33	\$72.17	\$73.79
PR3.7098	AL: Swim and Lifesaving Instructor	Recreation Comm	City Policy	Registration Per	\$231.65	\$236.28	\$4.63	\$240.91	745.00	\$5,910.58	\$246.33	\$251.88
PR3.7099	AL: Toronto Swim Instructor Update	Recreation Comm	City Policy	Registration Per	\$57.91	\$59.07	\$1.16	\$60.23	37.00	\$73.31	\$61.59	\$62.97
PR3.7101	AL: Wading Pool Attendant (WPA)	Recreation Comm	City Policy	Registration Per	\$50.68	\$51.69	\$1.01	\$52.70	39.00	\$82.24	\$53.89	\$55.10
PR3.7102	AL: Wading Pool Attendant (WPA) & (SFA)	Recreation Comm	City Policy	Registration Per	\$141.16	\$143.98	\$2.82	\$146.80	121.00	\$608.08	\$150.11	\$153.48
PR3.7362	Ski/Snb - PRE - NPA Holiday (4 Hrs)	Recreation Comm	City Policy	Registration Per	\$138.04	\$140.80	\$2.76	\$143.56	15.00	\$46.21	\$146.79	\$150.09
PR3.7363	Ski/Snb - PRE - NPA Holiday (6 Hrs)	Recreation Comm	City Policy	Registration Per	\$206.55	\$210.68	\$4.13	\$214.81	-	\$0.00	\$219.64	\$224.58
PR3.7372	Ski/Snb - PRE - NPA Holiday (5 Hrs)	Recreation Comm	City Policy	Registration Per	\$171.78	\$175.22	\$3.44	\$178.65	-	\$0.00	\$182.67	\$186.78
PR3.7373	Ski/Snb - PRE - NPA Holiday (7.5 Hrs)	Recreation Comm	City Policy	Registration Per	\$256.65	\$261.78	\$5.13	\$266.91	-	\$0.00	\$272.92	\$279.06
PR3.7374	Ski/Snb - C&Y - Steps Holiday (12 Hrs)	Recreation Comm	City Policy	Registration Per	\$251.54	\$256.57	\$5.03	\$261.60	107.00	\$596.43	\$267.48	\$273.50
PR3.7375	Ski/Snb - C&Y - Steps Holiday (28 Hrs)	Recreation Comm	City Policy	Registration Per	\$429.45	\$438.04	\$8.59	\$446.63	84.00	\$796.75	\$456.68	\$466.95
PR3.7383	Ski/Snb - PRE - NPA Holiday (12 Hrs)	Recreation Comm	City Policy	Registration Per	\$411.05	\$419.27	\$8.22	\$427.49	-	\$0.00	\$437.11	\$446.94
PR3.7384	Ski/Snb - C&Y - Steps Holiday (15 Hrs)	Recreation Comm	City Policy	Registration Per	\$313.91	\$320.19	\$6.28	\$326.46	255.00	\$1,749.19	\$333.81	\$341.32
PR3.7385	Ski/Snb - C&Y - Steps Holiday (35 Hrs)	Recreation Comm	City Policy	Registration Per	\$535.79	\$546.51	\$10.72	\$557.22	85.00	\$1,000.04	\$569.76	\$582.58
PR3.7388	Ski/Snb - PRE - NPA Holiday (6 Hrs)	Recreation Comm	City Policy	Registration Per	\$206.55	\$210.68	\$4.13	\$214.81	-	\$0.00	\$219.64	\$224.58
PR3.7413	Ski/Snb - PRE - NPA Reg (8 Hrs)	Recreation Comm	City Policy	Registration Per	\$273.01	\$278.47	\$5.46	\$283.93	490.00	\$2,946.56	\$290.32	\$296.85
		Recreation Comm		Registration Per								
PR3.7415	Ski/Snb - PRE - PA Reg (4 Hrs)	Recreation Comm	City Policy	Registration Per		\$80.31	\$1.57	\$81.88	65.00	\$113.36	\$83.72	\$85.61
PR3.7416	Ski & Snb - C&Y - Steps Reg (4 Hrs)	Recreation Comm	City Policy	Registration	\$119.63	\$122.03	\$2.39	\$124.42	563.00	\$1,458.25	\$127.22	\$130.08
PR3.7417	Ski/Snb - Adult - Priv Reg (4 Hrs)	Recreation Comm	City Policy	Registration	\$120.35	\$122.76	\$2.41	\$125.16	-	\$0.00	\$127.98	\$130.86
PR3.7424	Ski/Snb - C&Y - Spec Reg (16 Hrs)	Recreation Comm	City Policy	Registration	\$403.89	\$411.97	\$8.08	\$420.04	125.00	\$1,110.15	\$429.49	\$439.16
PR3.7430	Ski/Snb - Adult - Priv Reg (8 Hrs)	Recreation Comm	City Policy	Registration	\$285.03	\$290.73	\$5.70	\$296.43	-	\$0.00	\$303.10	\$309.92
PR3.7447	Ski/Snb - PRE - PA Holiday (4 Hrs)	Recreation	City Policy	Registration	\$78.73	\$80.31	\$1.57	\$81.88	54.00	\$94.17	\$83.72	\$85.61
PR3.7448	Ski/Snb - C&Y - Steps Holiday (6 Hrs)	Comm Recreation	City Policy	Registration	\$124.75	\$127.24	\$2.49	\$129.73	-	\$0.00	\$132.65	\$135.64
PR3.7450	Ski/Snb - C&Y - Steps Holiday (7.5)	Comm Recreation	City Policy	Per Registration	\$156.44	\$159.57	\$3.13	\$162.70	-	\$0.00	\$166.36	\$170.10
PR3.7461	Ski/Snb - PRE - PA Reg (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$158.49	\$161.66	\$3.17	\$164.83	407.00	\$1,426.14	\$168.54	\$172.33
PR3.7462	Ski/Snb - C&Y - Steps Reg (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$238.24	\$243.01	\$4.76	\$247.77	3,190.00	\$16,792.53	\$253.35	\$259.05
PR3.7463	Ski/Snb - Adult - Steps Reg (8 Hrs)	Comm Recreation	City Policy	Per Registration	\$238.89	\$243.66	\$4.78	\$248.44	277.00	\$1,462.99	\$254.03	\$259.75
PR3.7465	Ski/Snb - Adult - Steps Reg (16 Hrs)	Comm Recreation	City Policy	Per Registration	\$478.67	\$488.25	\$9.57	\$497.82	-	\$0.00	\$509.02	\$520.47
PR3.7466	Ski/Snb - Adult - Spec Reg (16 Hrs)	Comm Recreation	City Policy	Per Registration	\$403.57	\$411.64	\$8.07	\$419.71	46.00	\$407.14	\$429.16	\$438.81
PR3.7467	Ski/Snb-Adult-Intro Beginner & Intermed with Rental (2 Hrs)	Comm Recreation	City Policy	Per Registration	\$42.53	\$43.38	\$0.85	\$44.23	120.00	\$112.55	\$45.22	\$46.24

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.7480	Ski/Snb - C&Y - Priv Reg (4 Hrs)	Comm Recreation	City Policy	Per Registration	\$285.28	\$290.98	\$5.71	\$296.69	148.00	\$933.47	\$303.36	\$310.19
PR3.7484	ARC-After School Recreation Care (ARC)	Comm Recreation	City Policy	Per Registration	\$2.39	\$2.44	\$0.05	\$2.49	2,369.00	\$201.31	\$2.54	\$2.60
PR3.7485	NON RESIDENT SURCHARGE - added to courses and memberships	Comm Recreation	City Policy	Per Registration	\$39.88	\$40.68	\$0.80	\$41.47	-	\$0.00	\$42.41	\$43.36
PR3.7487		Comm Recreation	City Policy	Per Refund	\$10.23	\$10.43	\$0.20	\$10.63	-	\$0.00	\$10.87	\$11.12
PR3.7490	Camps-Claireville-Specialty Plus-C&Y-Adventure 9 Days	Comm Recreation	City Policy	Per Registration	\$337.43	\$344.17	\$6.75	\$350.92	88.00	\$1,194.60	\$358.82	\$366.89
PR3.7491	Camps-Claireville-Specialty Plus-C&Y-Adventure 10 Days	Comm Recreation	City Policy	Per Registration	\$374.24	\$381.72	\$7.48	\$389.20	90.00	\$1,328.85	\$397.96	\$406.92
PR3.7492	Camps-Claireville-Specialty Plus-C&Y-Challenge 9 Days	Comm Recreation	City Policy	Per Registration	\$414.11	\$422.39	\$8.28	\$430.68	61.00	\$1,030.14	\$440.37	\$450.28
PR3.7493	Camps-Claireville-Specialty Plus-C&Y-Challenge 10 Days	Comm Recreation	City Policy	Per Registration	\$457.06	\$466.20	\$9.14	\$475.34	28.00	\$502.39	\$486.03	\$496.97
PR3.7494	Camps-Claireville-Specialty Plus-C&Y-Challenge 9 Days	Comm Recreation	City Policy	Per Registration	\$443.77	\$452.64	\$8.88	\$461.52	-	\$0.00	\$471.90	\$482.52
PR3.7495	Camps-Claireville-Specialty Plus-C&Y-Overnight 1 Night	Comm Recreation	City Policy	Per	\$27.61	\$28.16	\$0.55	\$28.71	-	\$0.00	\$29.36	\$30.02
PR3.7499	Camps-Claireville-Specialty Plus-C&Y-Drama 10 Days	Comm	City Policy	Per	\$426.38	\$434.91	\$8.53	\$443.44	8.00	\$132.94	\$453.42	\$463.62
PR3.7500		Recreation Comm	City Policy	Registration Per	\$450.92	\$459.94	\$9.02	\$468.96	20.00	\$361.55	\$479.51	\$490.30
PR3.7501		Recreation Comm	City Policy	Registration Per	\$426.38	\$434.91	\$8.53	\$443.44	3.00	\$49.85	\$453.42	\$463.62
PR3.7503	Dav Camps-Claireville-Specialty Plus-C&Y-Nature Explorers 9	Recreation Comm	City Policy	Registration Per	\$385.48	\$393.19	\$7.71	\$400.90	12.00	\$186.21	\$409.92	\$419.15
PR3.7504	Dav Camps-Claireville-Specialty Plus-C&Y-Nature Explorers 10	Recreation Comm	City Policy	Registration Per	\$426.38	\$434.91	\$8.53	\$443.44	13.00	\$216.03	\$453.42	\$463.62
PR3.7505	Day Camps-Claireville-Specialty Plus-C&Y-Riding 9 Days	Recreation Comm	City Policy	Registration Per	\$588.96	\$600.74	\$11.78	\$612.52	82.00	\$1,971.28	\$626.30	\$640.39
PR3.7506		Recreation Comm	City Policy	Registration Per	\$653.38	\$666.45	\$13.07	\$679.51	58.00	\$1,544.11	\$694.80	\$710.43
PR3.7507		Recreation Comm	City Policy	Registration Per	\$385.48	\$393.19	\$7.71	\$400.90	70.00	\$1,086.23	\$409.92	\$419.15
PR3.7508	Camps-Claireville-Specialty Plus-C&Y-Sports 10 Days	Recreation Comm	City Policy	Registration Per	\$426.38	\$434.91	\$8.53	\$443.44	66.00	\$1,096.76	\$453.42	\$463.62
PR3.7509		Recreation Comm	City Policy	Registration Per	\$431.50	\$440.12	\$8.63	\$448.75	15.00	\$262.58	\$458.85	\$469.18
PR3.7510	Day Camps-Claireville-Specialty Plus-C&Y-Girls Leadership 15	Recreation Comm	City Policy	Registration Per	\$464.22	\$473.50	\$9.28	\$482.78	-	\$0.00	\$493.65	\$504.75
PR3.7512	Dav Camps-NAORCA-Specialty Plus - Children & Youth 9 Days	Recreation Comm	City Policy	Registration Per	\$405.93	\$414.05	\$8.12	\$422.17	763.00	\$12,259.50	\$431.67	\$441.38
PR3.7513	Camps-NAORCA-Specialty Plus - Children & Youth 10 Days	Recreation Comm	City Policy	Registration Per	\$451.95	\$460.98	\$9.04	\$470.02	-	\$0.00	\$480.60	\$491.41
PR3.7517		Recreation Comm	City Policy	Registration Per	\$405.93	\$400.58	\$8.12	\$422.17	24.00	\$385.62	\$431.67	\$441.38
	Camps-NAORCA-Specialty Plus-C&Y-Integration 9 Days	Recreation Comm		Registration Per				+	-			
PR3.7518	Camps-NAORCA-Specialty Plus-C&Y-Integration 4 Days	Recreation Comm	City Policy	Registration Per		\$179.39	\$3.52	\$182.90		\$0.00	\$187.02	\$191.23
PR3.7519	Camps-NAORCA-specialty Plus-C&Y-Integration 13 Days	Recreation Comm	City Policy	Registration		\$152.27	\$2.99	\$155.26	-	\$0.00	\$158.75	\$162.32
PR3.7520	Camps-NAORCA-Specialty Plus-C&Y-Integration 14 Days	Recreation Comm	City Policy	Registration		\$156.44	\$3.07	\$159.51	-	\$0.00	\$163.10	\$166.77
PR3.7526	Camps-NAROCA-Specialty Plus-C&Y-Leadership 13 Days	Recreation Comm	City Policy	Registration		\$186.69	\$3.66	\$190.35	-	\$0.00	\$194.63	\$199.01
PR3.7527	Camps-NAROCA-Specialty Plus-C&Y-Leadership 14 Days Camps-Humber Valley-Specialty Plus-C&Y-Hum-ri-va 9	Recreation Comm	City Policy	Registration	\$196.32	\$200.25	\$3.93	\$204.17	19.00	\$145.92	\$208.77	\$213.46
PR3.7537	Davs	Recreation Comm	City Policy	Registration Per		\$326.44	\$6.40	\$332.84	73.00	\$945.90	\$340.33	\$347.99
PR3.7538	Camps-Humber Valley-Specialty Plus-C&Y-Hum-ri-va 10 Davs	Recreation	City Policy	Registration	\$355.83	\$362.95	\$7.12	\$370.06	67.00	\$949.39	\$378.39	\$386.90
PR3.7546	Camps-High Park-Specialty Plus-Child-EcoCamp 5 Days	Comm Recreation	City Policy	Per Registration	\$244.38	\$249.27	\$4.89	\$254.15	262.00	\$2,521.10	\$259.87	\$265.72
PR3.7549	Camps-High Park-Specialty Plus-Child-EcoCamp 4 Days	Comm Recreation	City Policy	Per Registration	\$194.28	\$198.16	\$3.89	\$202.05	76.00	\$587.10	\$206.59	\$211.24
PR3.7571	Camps-TO IsI-Spec + Child-BEARBch V-ball/BOAT/FISH/SK8 4 Dav	Recreation	City Policy	Per Registration	\$211.66	\$215.89	\$4.23	\$220.12	-	\$0.00	\$225.08	\$230.14
PR3.7572	Camps-TO IsI-Spec + Child-BEARBch V-ball/BOAT/FISH/SK8 5 Day	Comm Recreation	City Policy	Per Registration	\$262.78	\$268.04	\$5.26	\$273.29	-	\$0.00	\$279.44	\$285.73
PR3.7579	Camps-TO IsI-Spec + Child-Sprouts 4 Days	Comm Recreation	City Policy	Per Registration	\$137.02	\$139.76	\$2.74	\$142.50	15.00	\$74.78	\$145.70	\$148.98
PR3.7580	Camps-TO IsI-Spec + Child-Sprouts 5 Days	Comm Recreation	City Policy	Per Registration	\$157.47	\$160.61	\$3.15	\$163.76	22.00	\$143.77	\$167.45	\$171.22
PR3.7581	Camps-TO IsI-Spec + Child-MAS/Ropes Challng/Leadershp 10 Day	Comm Recreation	City Policy	Per Registration	\$525.57	\$536.08	\$10.51	\$546.59	-	\$0.00	\$558.89	\$571.46
PR3.7649		Comm Recreation	City Policy	Per Registration	\$2.00	\$2.00	\$0.00	\$2.00	-	\$0.00	\$2.05	\$2.09
PR3.7691	Program-Subscriber - Fitness Program Child Care 9 Hrs	Comm Recreation	City Policy	Per Registration	\$28.63	\$29.20	\$0.57	\$29.78	-	\$0.00	\$30.45	\$31.13

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR3.7701	Program - Child - Daily - Kids Club -1	Comm Recreation	City Policy	Per Registration	\$12.27	\$12.52	\$0.25	\$12.76	-	\$0.00	\$13.05	\$13.34
PR3.7702	Program - Child - Daily - Kids Club -2	Comm Recreation	City Policy	Per Registration	\$14.32	\$14.60	\$0.29	\$14.89	-	\$0.00	\$15.22	\$15.57
PR3.7703	Program - Child - Weekly - Kids Club -3	Comm Recreation	City Policy	Per Registration	\$52.15	\$53.19	\$1.04	\$54.23	-	\$0.00	\$55.45	\$56.70
PR3.7708	Naorca Pathfinders Out-trip	Comm Recreation	City Policy	Per Registration	\$102.25	\$104.30	\$2.04	\$106.34	51.00	\$169.51	\$108.73	\$111.18
PR3.7711	Program-Leadership - Adult - CAN BIKE Instructor	Comm Recreation	City Policy	Per Registration	\$135.73	\$137.73	\$2.71	\$140.44	-	\$0.00	\$143.60	\$146.83
PR3.7712	COC - Opera For Children (flat rate)	Comm Recreation	City Policy	Per Registration	\$11.00	\$11.22	\$0.22	\$11.44	50.00	\$2.75	\$11.70	\$11.96
PR3.7713	Program-INTRD - Older Adult - Sports 13.5 Hrs	Comm Recreation	City Policy	Per Registration	\$37.10	\$37.84	\$0.74	\$38.58	-	\$0.00	\$39.45	\$40.34
PR4.5241	Ski/Snb-Best Value Ski Membership - All Ages-Ski Season	Comm Recreation	City Policy	Per Membershi	\$214.45	\$218.74	\$4.29	\$223.03	3.00	\$14.15	\$228.04	\$233.18
PR4.5242	Ski/Snb-Full Season Membership - Adult - CP	Comm Recreation	City Policy	Per Membershi	\$369.63	\$377.03	\$7.39	\$384.42	1.00	\$8.14	\$393.07	\$401.91
PR4.5243	Ski/Snb-Full Season Membership - Family Main Contact - CP	Comm Recreation	City Policy	Per Membershi	\$631.60	\$644.23	\$12.63	\$656.86	3.00	\$41.76	\$671.64	\$686.75
PR4.5246	Ski/Snb-Full Season Ski Membership - Older Adult-Ski Season	Comm Recreation	City Policy	Per Membershi	\$184.82	\$188.51	\$3.70	\$192.21	6.00	\$24.43	\$196.53	\$200.96
PR4.5247	Ski/Snb-Full Season Ski Membership - Student-Ski Season	Comm Recreation	City Policy	Per Membershi	\$320.32	\$326.72	\$6.41	\$333.13	-	\$0.00	\$340.63	\$348.29
PR4.5248	Ski/Snb-Daytime Mon-Fri / Night Membrsp-Adult-Ski Season	Comm Recreation	City Policy	Per Membershi	\$198.62	\$202.59	\$3.97	\$206.57	32.00	\$140.09	\$211.21	\$215.97
PR4.5249	Ski/Snb-Daytime Mon-Fri / Night Membrsp-Junior-Ski Season	Comm	City Policy	Per Membershi	\$155.64	\$158.75	\$3.11	\$161.86	47.00	\$161.38	\$165.50	\$169.23
PR4.5250	Ski/Snb-Daytime Mon-Fri / Night Membrsp-Older Adult- Ski Seas	Comm	City Policy	Per	\$99.31	\$101.30	\$1.99	\$103.28	23.00	\$50.35	\$105.61	\$107.98
PR4.5251	Ski/Snb-Daytime Mon-Fri / Night Membrsp-Student-Ski Season	Comm	City Policy	Membershi Per	\$155.64	\$158.75	\$3.11	\$161.86	4.00	\$13.73	\$165.50	\$169.23
PR4.5252	Aquafit Pass - Adult-12 Weeks	Recreation Comm	City Policy	Membershi Per	\$228.03	\$232.59	\$4.56	\$237.15	35.00	\$293.27	\$242.48	\$247.94
PR4.5253	Aquafit Pass - Adult-9 Weeks	Recreation Comm	City Policy	Membershi Per	\$171.92	\$175.36	\$3.44	\$178.80	60.00	\$376.03	\$182.82	\$186.94
PR4.5254	Aquafit Pass - Adult-Annual (one year)	Recreation Comm	City Policy	Membershi Per	\$572.32	\$583.77	\$11.45	\$595.22	22.00	\$459.93	\$608.61	\$622.30
PR4.5255	Aquafit Pass - Older Adult-12 Weeks	Recreation Comm	City Policy	Membershi Per	\$114.01	\$116.29	\$2.28	\$118.57	124.00	\$520.11	\$121.24	\$123.96
PR4.5256	Aquafit Pass - Older Adult-9 Weeks	Recreation Comm	City Policy	Membershi Per	\$85.96	\$87.68	\$1.72	\$89.40	91.00	\$285.15	\$91.41	\$93.47
PR4.5257	Aquafit Pass - Older Adult-Annual (one year)	Recreation Comm	City Policy	Membershi Per	\$286.17	\$291.89	\$5.72	\$297.61	237.00	\$2,476.22	\$304.31	\$311.16
PR4.5258	Aquafit - 10 Punch Card - Adult - per punch fee	Recreation Comm	City Policy	Membershi Per Punch	\$9.05	\$9.23	\$0.18	\$9.41	6,955.00	\$2,107.54	\$9.62	\$9.84
PR4.5259	Aquafit - 10 Punch Card - Older Adult - per punch fee	Recreation Comm	City Policy	Per Punch	\$4.52	\$4.61	\$0.09	\$4.70	26,296.00	\$4,110.90	\$4.81	\$4.91
PR4.5260	Athletic & Leisure Skate Membership - Adult-3 Months	Recreation Comm	City Policy	Per	\$64.69	\$65.99	\$1.29	\$67.28	81.00	\$190.26	\$68.80	\$70.34
PR4.5261	Athletic & Leisure Skate Membership - Adult-6 Months	Recreation Comm	City Policy	Membershi Per	\$102.25	\$104.30	\$2.04	\$106.34	39.00	\$140.88	\$108.73	\$111.18
PR4.5262	Athletic & Leisure Skate Membership-Adult-Annual (one	Recreation Comm	City Policy	Membershi Per	\$194.09	\$197.97	\$3.88	\$201.85	29.00	\$204.07	\$206.40	\$211.04
PR4.5263	vear) Athletic & Leisure Skate Membership - Older Adult-3	Recreation Comm	City Policy	Membershi Per	\$32.35	\$33.00	\$0.65	\$33.65	3.00	\$3.51	\$34.40	\$35.18
PR4.5264	Months Athletic & Leisure Skate Membership - Older Adult-6	Recreation Comm	City Policy	Membershi Per	\$51.13	\$52.15	\$1.02	\$53.05	4.00	\$7.22	\$54.37	\$55.59
PR4.5265	Months Athletic & Leisure Skate Membership- OA -Annual (one	Recreation Comm	City Policy	Membershi Per	\$97.05	\$98.99	\$1.94	\$100.93	4.00	\$14.07	\$103.20	\$105.52
PR4.5265	vear) Athletic & Leisure Skate-10 Punch Card-Adult-per punch	Recreation Comm	City Policy	Membershi Per Punch	\$97.05	\$98.99	\$0.06	\$100.95	9,390.00	\$959.16	\$103.20	\$105.52
	fee	Recreation Comm										
PR4.5267	Athletic & Leisure Skate-10 Punch Card-OA-per punch fee	Recreation Comm	City Policy	Per Punch Per	\$1.49	\$1.52	\$0.03	\$1.55	1,060.00	\$54.14	\$1.59	\$1.62
PR4.5268	Bocce Membership - Older Adult- Annual	Recreation Comm	City Policy	Membershi Per	\$14.93	\$15.23	\$0.30	\$15.53	376.00	\$192.04	\$15.87	\$16.23
PR4.5269	Bocce Membership - Adult- Annual	Recreation Comm	City Policy	Membershi Per	\$57.45	\$58.60	\$1.15	\$59.75	6.00	\$12.54	\$61.10	\$62.47
PR4.5270	Fitness Membership - Type A - Adult-Non-Prime 1 Month	Recreation Comm	City Policy	Membershi Per	\$41.63	\$42.46	\$0.83	\$43.29	149.00	\$237.49	\$44.27	\$45.26
PR4.5271	Fitness Membership - Type A - Adult-Non-Prime 3 Months	Recreation Comm	City Policy	Membershi Per	\$97.27	\$99.22	\$1.95	\$101.16	96.00	\$357.42	\$103.44	\$105.76
PR4.5272	Fitness Membership - Type A - Adult Non-Prime 6 Months	Recreation	City Policy	Membershi	\$179.61	\$183.20	\$3.59	\$186.80	68.00	\$443.28	\$191.00	\$195.30
PR4.5273	Fitness Membership - Type A - Adult-Non-Prime Annual (1 vr)	Recreation	City Policy	Per Membershi	\$332.54	\$339.19	\$6.65	\$345.84	20.00	\$247.23	\$353.62	\$361.58
PR4.5274	Fitness Membership - Type A - Adult-Prime 1 Month	Comm Recreation	City Policy	Per Membershi	\$93.65	\$95.52	\$1.87	\$97.40	33.00	\$111.71	\$99.59	\$101.83
PR4.5275	Fitness Membership - Type A - Adult-Prime 3 Months	Comm Recreation	City Policy	Per Membershi	\$156.99	\$160.13	\$3.14	\$163.27	218.00	\$1,254.89	\$166.95	\$170.70

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR4.5276	Fitness Membership - Type A - Adult-Prime 6 Months	Comm Recreation	City Policy	Per Membershi	\$285.48	\$291.19	\$5.71	\$296.90	95.00	\$994.55	\$303.58	\$310.41
PR4.5277	Fitness Membership - Type A - Adult-Prime Annual (1 yr)	Comm Recreation	City Policy	Per Membershi	\$535.23	\$545.93	\$10.70	\$556.64	57.00	\$1,118.65	\$569.16	\$581.97
PR4.5282	Fitness Membership - Type A - Older Adult-1 Month	Comm Recreation	City Policy	Per Membershi	\$46.83	\$47.77	\$0.94	\$48.70	37.00	\$62.45	\$49.80	\$50.92
PR4.5283	Fitness Membership - Type A - Older Adult-3 Months	Comm Recreation	City Policy	Per Membershi	\$78.50	\$80.07	\$1.57	\$81.64	200.00	\$575.64	\$83.47	\$85.35
PR4.5284	Fitness Membership - Type A - Older Adult-6 Months	Comm Recreation	City Policy	Per Membershi	\$142.74	\$145.60	\$2.85	\$148.45	174.00	\$910.80	\$151.79	\$155.21
PR4.5285	Fitness Membership - Type A - Older Adult-Annual (1 yr)	Comm Recreation	City Policy	Per Membershi	\$267.62	\$272.97	\$5.35	\$278.32	244.00	\$2,393.13	\$284.59	\$290.99
PR4.5286	Fitness Membership - Type A - Youth-1 Month	Comm Recreation	City Policy	Per Membershi	\$41.63	\$42.46	\$0.83	\$43.29	32.00	\$51.01	\$44.27	\$45.26
PR4.5287	Fitness Membership - Type A - Youth-3 Months	Comm Recreation	City Policy	Per Membershi	\$97.27	\$99.22	\$1.95	\$101.16	29.00	\$107.97	\$103.44	\$105.76
PR4.5288	Fitness Membership - Type A - Youth-6 Months	Comm Recreation	City Policy	Per Membershi	\$179.61	\$183.20	\$3.59	\$186.80	4.00	\$26.08	\$191.00	\$195.30
PR4.5289	Fitness Membership - Type A - Youth-Annual (1 yr)	Comm Recreation	City Policy	Per Membershi	\$332.54	\$339.19	\$6.65	\$345.84	22.00	\$271.95	\$353.62	\$361.58
PR4.5290	Fitness Membership - Type B - Adult-Non-Prime 1 Month	Comm Recreation	City Policy	Per Membershi	\$33.94	\$34.62	\$0.68	\$35.29	1,020.00	\$1,369.11	\$36.09	\$36.90
PR4.5291	Fitness Membership - Type B - Adult-Non-Prime 3 Months	Comm Recreation	City Policy	Per Membershi	\$81.44	\$83.07	\$1.63	\$84.70	601.00	\$1,689.14	\$86.61	\$88.55
PR4.5292	Fitness Membership - Type B - Adult-Non-Prime 6 Months	Comm Recreation	City Policy	Per Membershi	\$151.12	\$154.14	\$3.02	\$157.16	388.00	\$2,120.55	\$160.70	\$164.31
PR4.5293	Fitness Membership - Type B - Adult-Non-Prime Annual (1 vr)		City Policy	Per Membershi	\$283.67	\$289.35	\$5.67	\$295.02	64.00	\$672.54	\$301.66	\$308.44
PR4.5294	Fitness Membership - Type B - Adult-Prime 1 Month	Comm	City Policy	Per	\$50.23	\$51.23	\$1.00	\$52.23	1,815.00	\$3,305.20	\$53.41	\$54.61
PR4.5295	Fitness Membership - Type B - Adult-Prime 3 Months	Recreation Comm	City Policy	Membershi Per	\$119.90	\$122.30	\$2.40	\$124.69	1,535.00	\$6,870.39	\$127.50	\$130.37
PR4.5296	Fitness Membership - Type B - Adult-Prime 6 Months	Recreation Comm	City Policy	Membershi Per	\$221.24	\$225.66	\$4.42	\$230.09	485.00	\$3,934.65	\$235.26	\$240.56
PR4.5297	Fitness Membership - Type B - Adult-Prime Annual (1 yr)	Recreation Comm	City Policy	Membershi Per	\$409.45	\$417.64	\$8.19	\$425.83	206.00	\$3,060.86	\$435.41	\$445.21
PR4.5302	Fitness Membership - Type B - Older Adult-1 Month	Recreation Comm	City Policy	Membershi Per	\$25.11	\$25.61	\$0.50	\$26.12	746.00	\$679.25	\$26.70	\$27.31
PR4.5303	Fitness Membership - Type B - Older Adult-3 Months	Recreation Comm	City Policy	Membershi Per	\$59.95	\$61.15	\$1.20	\$62.35	829.00	\$1,855.23	\$63.75	\$65.18
PR4.5304	Fitness Membership - Type B - Older Adult-6 Months	Recreation Comm	City Policy	Membershi Per	\$110.62	\$112.84	\$2.21	\$115.05	385.00	\$1,559.83	\$117.64	\$120.28
PR4.5305	Fitness Membership - Type B - Older Adult-Annual (1 yr)	Recreation Comm	City Policy	Membershi Per	\$204.72	\$208.82	\$4.09	\$212.91	368.00	\$2,733.98	\$217.70	\$222.60
PR4.5306	Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-	Recreation Comm	City Policy	Membershi Per	\$29.41	\$30.00	\$0.59	\$30.58	353.00	\$363.20	\$31.27	\$31.98
PR4.5307	NonPrime 1 MTH Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-	Recreation Comm	City Policy	Membershi Per	\$69.22	\$70.61	\$1.38	\$71.99	236.00	\$628.28	\$73.61	\$75.27
PR4.5308	NonPrime 3 MTHS Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-	Recreation Comm	City Policy	Membershi Per	\$126.68	\$129.21	\$2.53	\$131.74	80.00	\$380.16	\$134.71	\$137.74
PR4.5309	NonPrime 6 MTHS Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-	Recreation Comm	City Policy	Membershi Per	\$236.63	\$241.36	\$4.73	\$246.09	23.00	\$197.95	\$251.63	\$257.29
PR4.5310	NonPrime Annual Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-Prime	Recreation Comm	City Policy	Membershi Per	\$42.53	\$43.38	\$0.85	\$44.23	701.00	\$1,106.90	\$45.22	\$46.24
PR4.5311	1 MTH Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-Prime		City Policy	Membershi Per	\$100.44	\$102.45	\$2.01	\$104.46	654.00	\$2,388.23	\$106.81	\$109.21
PR4.5312	3 MTHS Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-Prime		City Policy	Membershi Per	\$185.04	\$188.74	\$3.70	\$192.44	268.00	\$1,827.02	\$196.77	\$201.20
PR4.5313	6 MTHS Ftn Membshp-Type B-Wght Rm Only Adult TEY&SC-Prime		City Policy	Membershi Per	\$342.04	\$348.88	\$6.84	\$355.72	77.00	\$968.17	\$363.72	\$371.91
PR4.5314	Annual Ftn Membshp-Type B-Wght Rm Only OA TEY & SC-1 MTH	Recreation Comm	City Policy	Membershi Per	\$21.27	\$21.69	\$0.43	\$22.12	271.00	\$212.65	\$22.62	\$23.13
PR4.5315	Ftn Membshp-Type B-Wght Rm Only OA TEY & SC-3 MTHS	Recreation Comm	City Policy	Membershi Per	\$50.23	\$51.23	\$1.00	\$52.23	341.00	\$620.98	\$53.41	\$54.61
PR4.5316	Ftn Membshp-Type B-Wght Rm Only OA TEY & SC-6 MTHS	Recreation Comm	City Policy	Membershi Per	\$92.53	\$94.38	\$1.85	\$96.23	140.00	\$476.53	\$98.39	\$100.61
PR4.5317	Ftn Membshp-Type B-Wght Rm Only OA TEY & SC-Annual	Recreation Comm	City Policy	Membershi Per	\$171.02	\$174.44	\$3.42	\$177.86	132.00	\$829.22	\$181.87	\$185.96
PR4.5318	<u>1 vr</u> Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-1	Recreation Comm	City Policy	Membershi Per	\$29.41	\$30.00	\$0.59	\$30.58	152.00	\$156.39	\$31.27	\$31.98
PR4.5319	MTH Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-3	Recreation Comm	City Policy	Membershi Per	\$69.22	\$70.61	\$1.38	\$71.99	122.00	\$324.79	\$73.61	\$75.27
PR4.5319	MTHS Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-6	Recreation Comm	City Policy	Membershi Per	\$126.68	\$129.21	\$2.53	\$131.74	29.00	\$137.81	\$134.71	\$137.74
PR4.5320	MTHS Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-	Recreation Comm	City Policy	Membershi Per	\$236.63	\$241.36	\$4.73	\$246.09	23.00	\$137.81	\$251.63	\$257.29
PR4.5321	Annual 1 vr Fitness Membership - Type B - Youth-1 Month	Recreation Comm	City Policy	Membershi Per	\$33.94	\$241.30	\$0.68	\$246.09	646.00	\$180.73	\$251.05	\$36.90
PR4.5322	Fitness Membership - Type B - Youth-3 Months	Recreation Comm	City Policy	Membershi Per	\$33.94	\$34.02	\$1.63	\$35.29	210.00	\$590.22	\$36.09	\$88.55
r 114.3323	Fitness Membership - Type B - Youth-3 Months	Recreation	City Policy	Membershi	\$81.44	\$83.07	\$1.03	ə84.70	210.00	\$590.22	\$80.01	ş88.55

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR4.5324	Fitness Membership - Type B - Youth-6 Months	Comm Recreation	City Policy	Per Membershi	\$151.12	\$154.14	\$3.02	\$157.16	58.00	\$316.99	\$160.70	\$164.31
PR4.5325	Fitness Membership - Type B - Youth-Annual (1 yr)	Comm Recreation	City Policy	Per Membershi	\$283.67	\$289.35	\$5.67	\$295.02	128.00	\$1,345.07	\$301.66	\$308.44
PR4.5326	Fitness Membership - Type C - Adult-Non-Prime 1 Month	Comm Recreation	City Policy	Per Membershi	\$24.43	\$24.92	\$0.49	\$25.40	489.00	\$353.54	\$25.98	\$26.56
PR4.5327	Fitness Membership - Type C - Adult-Non-Prime 3 Months	Comm Recreation	City Policy	Per Membershi	\$43.89	\$44.76	\$0.88	\$45.64	1,098.00	\$1,698.69	\$46.67	\$47.72
PR4.5328	Fitness Membership - Type C - Adult-Non-Prime 6 Months	Comm Recreation	City Policy	Per Membershi	\$77.36	\$78.91	\$1.55	\$80.46	221.00	\$642.32	\$82.27	\$84.12
PR4.5329	Fitness Membership - Type C - Adult-Non-Prime Annual (1 vr)	Comm Recreation	City Policy	Per Membershi	\$144.78	\$147.67	\$2.90	\$150.57	131.00	\$680.07	\$153.95	\$157.42
PR4.5330	Fitness Membership - Type C - Adult-Prime 1 Month	Comm Recreation	City Policy	Per Memhershi	\$35.75	\$36.46	\$0.71	\$37.18	761.00	\$991.49	\$38.01	\$38.87
PR4.5331	Fitness Membership - Type C - Adult-Prime 3 Months	Comm Recreation	City Policy	Per Membershi	\$60.62	\$61.84	\$1.21	\$63.05	4,259.00	\$8,596.45	\$64.47	\$65.92
PR4.5332	Fitness Membership - Type C - Adult-Prime 6 Months	Comm Recreation	City Policy	Per Membershi	\$107.68	\$109.83	\$2.15	\$111.99	981.00	\$3,836.51	\$114.51	\$117.08
PR4.5333	Fitness Membership - Type C - Adult-Prime Annual (1 yr)	Comm Recreation	City Policy	Per Membershi	\$202.69	\$206.74	\$4.05	\$210.80	1,499.00	\$10,888.83	\$215.54	\$220.39
PR4.5334	Fitness Membership - Type C - Older Adult-Per Participant	Comm Recreation	City Policy	Per Membershi	\$17.87	\$18.23	\$0.36	\$18.59	176.00	\$114.65	\$19.01	\$19.43
PR4.5335	Fitness Membership - Type C - Older Adult-3 Months	Comm	City Policy	Per	\$30.32	\$30.92	\$0.61	\$31.53	992.00	\$996.36	\$32.24	\$32.96
PR4.5336	Fitness Membership - Type C - Older Adult-6 Months	Recreation Comm Recreation	City Policy	Membershi Per	\$53.83	\$54.91	\$1.08	\$55.99	388.00	\$760.57	\$57.25	\$58.54
PR4.5337	Fitness Membership - Type C - Older Adult-Annual (1 yr)	Comm	City Policy	Membershi Per	\$101.35	\$103.38	\$2.03	\$105.40	588.00	\$2,132.80	\$107.78	\$110.20
PR4.5338	Fitness Membership - Type C - Youth-1 Month	Recreation Comm	City Policy	Membershi Per	\$24.43	\$24.92	\$0.49	\$25.40	80.00	\$57.84	\$25.98	\$26.56
PR4.5339	Fitness Membership - Type C - Youth-3 Months	Recreation Comm	City Policy	Membershi Per	\$43.89	\$44.76	\$0.88	\$45.64	166.00	\$256.82	\$46.67	\$47.72
PR4.5340	Fitness Membership - Type C - Youth-6 Months	Recreation Comm	City Policy	Memhershi Per	\$77.36	\$78.91	\$1.55	\$80.46	24.00	\$69.75	\$82.27	\$84.12
PR4.5341	Fitness Membership - Type C - Youth-Annual (1 yr)	Recreation Comm	City Policy	Membershi Per	\$144.78	\$147.67	\$2.90	\$150.57	63.00	\$327.06	\$153.95	\$157.42
PR4.5342	Fitness Pass - Adult-12 Weeks	Recreation Comm	City Policy	Membershi Per	\$159.25	\$162.44	\$3.19	\$165.62	25.00	\$142.74	\$169.35	\$173.16
PR4.5343	Fitness Pass - Adult-9 Weeks	Recreation Comm	City Policy	Membershi Per	\$119.44	\$121.83	\$2.39	\$124.22	26.00	\$116.82	\$127.01	\$129.87
PR4.5344	Fitness Pass - Adult-Annual (one year)	Recreation Comm	City Policy	Membershi Per	\$441.13	\$449.95	\$8.82	\$458.77	15.00	\$243.71	\$469.09	\$479.65
PR4.5345	Fitness Pass - Older Adult-12 Weeks	Recreation Comm	City Policy	Membershi Per	\$79.63	\$81.22	\$1.59	\$82.82	20.00	\$57.00	\$84.68	\$86.59
PR4.5346	Fitness Pass - Older Adult-9 Weeks	Recreation Comm	City Policy	Membershi Per	\$59.72	\$60.92	\$1.19	\$62.11	30.00	\$67.25	\$63.51	\$64.94
PR4.5347	Fitness Pass - Older Adult-Annual (one year)	Recreation Comm	City Policy	Membershi Per	\$220.56	\$224.97	\$4.41	\$229.39	74.00	\$601.16	\$234.55	\$239.82
PR4.5348	Fitness - 10 Punch Card - Adult-per punch fee	Recreation Comm	City Policy	Membershi Per Punch	\$7.06	\$7.20	\$0.14	\$7.34	3,020.00	\$803.07	\$7.50	\$7.67
PR4.5349	Fitness - 10 Punch Card - Older Adult-per punch fee	Recreation Comm	City Policy	Per Punch	\$3.53	\$3.60	\$0.07	\$3.67	3,570.00	\$470.10	\$3.75	\$3.84
PR4.5350	Shower Pass - Adult-Annual (one year)	Recreation Comm	City Policy	Per	\$65.15	\$66.46	\$1.30	\$67.76	5.00	\$11.66	\$69.28	\$70.84
PR4.5350	Squash Membership - Adult-3 Months	Recreation Comm	City Policy	Membershi Per	\$64.69	\$65.99	\$1.30	\$67.28	121.00	\$284.21	\$68.80	\$70.34
	· · ·	Recreation Comm		Membershi Per						\$162.56	\$108.73	\$111.18
PR4.5352	Squash Membership - Adult-6 Months	Recreation Comm	City Policy	Membershi Per	\$102.25 \$194.09	\$104.30	\$2.04	\$106.34	45.00 9.00	\$63.33	\$206.40	\$111.18
PR4.5353	squash Membership - Adult-Annual (one year)	Recreation Comm	City Policy	Membershi Per	-		\$3.88	\$201.85				
PR4.5354	Squash Membership - Older Adult-3 Months	Recreation Comm	City Policy	Membershi Per	\$32.35	\$33.00	\$0.65	\$33.65	4.00	\$4.68	\$34.40	\$35.18
PR4.5355	Squash Membership - Older Adult-6 Months	Recreation Comm	City Policy	Membershi Per	\$51.13	\$52.15	\$1.02	\$53.17	1.00	\$1.81	\$54.37	\$55.59
PR4.5356	Squash Membership - Older Adult-Annual (one year)	Recreation Comm	City Policy	Membershi Per	\$97.05	\$98.99	\$1.94	\$100.93	-	\$0.00	\$103.20	\$105.52
PR4.5357	Lane Swim Pass - Adult-3 Months	Recreation Comm	City Policy	Membershi Per	\$65.15	\$66.46	\$1.30	\$67.76	648.00	\$1,510.99	\$69.28	\$70.84
PR4.5358	Lane Swim Pass - Adult-6 Months	Recreation Comm	City Policy	Membershi Per	\$102.25	\$104.30	\$2.04	\$106.34	550.00	\$1,986.78	\$108.73	\$111.18
PR4.5359	Lane Swim Pass - Adult-Annual (one year)	Recreation	City Policy	Membershi	\$194.09	\$197.97	\$3.88	\$201.85	432.00	\$3,039.95	\$206.40	\$211.04
PR4.5360	Lane Swim Pass - Child/Youth/Older Adult-3 Months	Comm Recreation	City Policy	Per Membershi	\$32.58	\$33.23	\$0.65	\$33.88	634.00	\$739.17	\$34.64	\$35.42
PR4.5361	Lane Swim Pass - Child/Youth/Older Adult-6 Months	Comm Recreation	City Policy	Per Membershi	\$51.13	\$52.15	\$1.02	\$53.17	598.00	\$1,080.09	\$54.37	\$55.59
PR4.5362	Lane Swim Pass - Child/Youth/Older Adult-Annual (one .vear)	Comm Recreation	City Policy	Per Membershi	\$97.05	\$98.99	\$1.94	\$100.93	840.00	\$2,955.51	\$103.20	\$105.52
PR4.5363	Lane Swim - 10 Punch Card - Adult-per punch fee	Comm Recreation	City Policy	Per Punch	\$2.99	\$3.05	\$0.06	\$3.11	21,640.00	\$2,210.46	\$3.17	\$3.25

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR4.5364	Lane Swim - 20 Punch Card - Adult-per punch fee	Comm Recreation	City Policy	Per Punch	\$2.63	\$2.68	\$0.05	\$2.73	44,357.00	\$4,709.40	\$2.79	\$2.86
PR4.5365	Lane Swim - 10 Punch Card - Child/Youth/OA-per punch fee	Comm Recreation	City Policy	Per Punch	\$1.49	\$1.52	\$0.03	\$1.55	8,096.00	\$413.49	\$1.59	\$1.62
PR4.5366	Lane Swim - 20 Punch Card - Child/Youth/OA-per punch	Comm Recreation	City Policy	Per Punch	\$1.31	\$1.33	\$0.03	\$1.36	36,537.00	\$2,115.66	\$1.39	\$1.42
PR4.5367	Weight Room Membership - Adult-3 Months	Comm Recreation	City Policy	Per Membershi	\$38.01	\$38.77	\$0.76	\$39.53	3,013.00	\$3,784.44	\$40.42	\$41.33
PR4.5368	Weight Room Membership - Adult-6 Months	Comm Recreation	City Policy	Per Membershi	\$69.67	\$71.07	\$1.39	\$72.46	434.00	\$1,152.17	\$74.09	\$75.76
PR4.5369	Weight Room Membership - Adult-Annual (one year)	Comm Recreation	City Policy	Per Membershi	\$128.49	\$131.06	\$2.57	\$133.63	399.00	\$1,880.32	\$136.63	\$139.71
PR4.5370	Weight Room Membership - Older Adult-3 Months	Comm Recreation	City Policy	Per Membershi	\$19.00	\$19.38	\$0.38	\$19.76	484.00	\$306.29	\$20.20	\$20.66
PR4.5371	Weight Room Membership - Older Adult-6 Months	Comm Recreation	City Policy	Per Membershi	\$34.84	\$35.53	\$0.70	\$36.23	147.00	\$195.13	\$37.05	\$37.88
PR4.5372	Weight Room Membership - Older Adult-Annual (one vear)	Comm Recreation	City Policy	Per Membershi	\$64.24	\$65.53	\$1.28	\$66.81	191.00	\$450.05	\$68.32	\$69.85
PR4.5373	Weight Room Membership - Youth-3 Months	Comm Recreation	City Policy	Per Membershi	\$23.98	\$24.46	\$0.48	\$24.94	316.00	\$230.81	\$25.50	\$26.07
PR4.5374	Weight Room Membership - Youth-6 Months	Comm Recreation	City Policy	Per Membershi	\$42.99	\$43.85	\$0.86	\$44.71	42.00	\$65.60	\$45.71	\$46.74
PR4.5375	Weight Room Membership - Youth-Annual (one year)	Comm Recreation	City Policy	Per Membershi	\$79.17	\$80.76	\$1.58	\$82.34	31.00	\$88.88	\$84.19	\$86.09
PR4.5376	Weight Room - 10 Punch Card - Adult-per punch fee	Comm Recreation	City Policy	Per Punch	\$5.88	\$6.00	\$0.12	\$6.12	160.00	\$32.89	\$6.25	\$6.40
PR4.5377	Weight Room - 10 Punch Card - Older Adult-per punch fee	Comm Recreation	City Policy	Per Punch	\$2.94	\$3.00	\$0.06	\$3.06	20.00	\$1.98	\$3.13	\$3.20
PR4.5378	Weight Room - 10 Punch Card - Youth-per punch fee	Comm Recreation	City Policy	Per Punch	\$3.44	\$3.50	\$0.07	\$3.57	10.00	\$0.95	\$3.65	\$3.74
PR4.5399	Ski/Snb-Full Season Membership - Adult-Ski Season	Comm Recreation	City Policy	Per Membershi	\$369.63	\$377.03	\$7.39	\$384.42	1.00	\$8.14	\$393.07	\$401.91
PR4.5400	Ski/Snb-Full Season Membershp-Family Main Contact-Ski Season	Comm Recreation	City Policy	Per Membershi	\$631.60	\$644.23	\$12.63	\$656.86	4.00	\$55.68	\$671.64	\$686.75
PR4.5402	Ski/Snb-Full Season Ski Membership - Junior-Ski Season	Comm Recreation	City Policy	Per Membershi	\$320.32	\$326.72	\$6.41	\$333.13	1.00	\$7.05	\$340.63	\$348.29
PR4.5406	Ski/Snb-Night Ski Membership - Junior-Ski Season	Comm Recreation	City Policy	Per Membershi	\$100.00	\$102.00	\$2.00	\$104.00	-	\$0.00	\$106.34	\$108.73
PR4.5505	Type A - Adult Track Only (OlympiumOnly)	Comm Recreation	City Policy	Per Membershi	\$40.27	\$41.07	\$0.81	\$41.88	-	\$0.00	\$42.82	\$43.78
PR4.5506	Type A - OA Track Only (Olympium Only)	Comm Recreation	City Policy	Per Membershi	\$20.13	\$20.54	\$0.40	\$20.94	-	\$0.00	\$21.41	\$21.89
PR4.5507	Shinny Hockey Drop-in (All Ages) - 3 Month pass	Comm Recreation	City Policy	Per Membershi	\$38.05	\$38.81	\$0.76	\$39.57	-	\$0.00	\$40.46	\$41.37
PR4.5508	Shinny Hockey Drop-in (All Ages) - 6 Month pass	Comm Recreation	City Policy	Per Membershi	\$69.47	\$70.86	\$1.39	\$72.25	-	\$0.00	\$73.87	\$75.54
PR4.5509	Shinny Hockey Drop-in - 10 Punch Card-All Ages-per	Comm Recreation	City Policy	Per Punch	\$5.75	\$5.87	\$0.12	\$5.98	-	\$0.00	\$6.11	\$6.25
PR4.7039	EASTDIST - Winter Tennis Club Membership - Prime - 7 Months	Comm Recreation	City Policy	Per Membershi	\$233.01	\$237.67	\$4.66	\$242.33	413.00	\$3,586.95	\$247.78	\$253.36
PR4.7040	EASTDIST-Winter Tennis Club Membership - Non Prime-7 Months	Comm Recreation	City Policy	Per Membershi	\$151.12	\$154.14	\$3.02	\$157.16	170.00	\$929.11	\$160.70	\$164.31
PR4.7041	EASTDIST-Winter Tennis Club Membership - Junior-7 Months	Comm Recreation	City Policy	Per Membershi	\$104.06	\$106.14	\$2.08	\$108.22	60.00	\$239.38	\$110.66	\$113.15
PR4.7489	Commercial Dog Walkers Permit	Parks	City Policy	Per Membershi	\$221.24	\$225.66	\$4.42	\$230.09	252.00	\$2,044.26	\$235.27	\$240.56
PR5.5409	PAYG Aquafit Adult	Comm Recreation	City Policy	Per Ticket	\$10.86	\$11.08	\$0.22	\$11.29	1,468.00	\$876.34	\$11.55	\$11.81
PR5.5410	PAYG Aquafit OA	Comm Recreation	City Policy	Per Ticket	\$5.43	\$5.54	\$0.11	\$5.65	2,354.00	\$703.05	\$5.77	\$5.90
PR5.5411	PAYG Athletic & Leisure Skate Adult	Comm Recreation	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	35,373.00	-\$2,523.90	\$3.37	\$3.45
PR5.5412	PAYG Athletic & Leisure Skate OA	Comm Recreation	City Policy	Per Ticket	\$1.58	\$1.62	\$0.03	\$1.65	4,038.00	-\$143.85	\$1.69	\$1.72
PR5.5413	Drop-In Bocce Adult	Comm Recreation	City Policy	Per Ticket	\$4.98	\$5.08	\$0.10	\$5.18	2.00	\$0.61	\$5.30	\$5.41
PR5.5414	Drop-In Bocce OA	Comm Recreation	City Policy	Per Ticket	\$2.48	\$2.54	\$0.05	\$2.59	-	\$0.00	\$2.65	\$2.71
PR5.5415	PAYG Dance Adult	Comm Recreation	City Policy	Per Ticket	\$9.05	\$9.23	\$0.18	\$9.41	1.00	\$0.22	\$9.62	\$9.84
PR5.5416	PAYG Dance OA	Comm Recreation	City Policy	Per Ticket	\$4.52	\$4.61	\$0.09	\$4.71	77.00	\$8.83	\$4.81	\$4.92
PR5.5417	PAYG Duplicate Bridge OA	Comm Recreation	City Policy	Per Ticket	\$5.88	\$6.00	\$0.12	\$6.11	-	\$0.00	\$6.25	\$6.39
PR5.5418	Drop-In Figure Skating - All Ages	Comm Recreation	City Policy	Per Ticket	\$6.79	\$6.93	\$0.14	\$7.06	5,948.00	\$1,585.29	\$7.22	\$7.38
PR5.5419	PAYG Fitness Adult	Comm	City Policy	Per Ticket	\$7.69	\$7.84	\$0.15	\$8.00	1,434.00	\$360.86	\$8.18	\$8.36
PR5.5420	PAYG Fitness OA	Comm Recreation	City Policy	Per Ticket	\$3.84	\$3.92	\$0.08	\$4.00	3,292.00	\$414.63	\$4.09	\$4.18

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Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR5.5421	PAYG Games/Cards Adult	Comm Recreation	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	172.00	-\$12.27	\$3.37	\$3.45
PR5.5422	Shinny Hockey Drop-in (All Ages)	Comm Recreation	City Policy	Per Ticket	\$5.88	\$6.00	\$0.12	\$6.11	519.00	\$151.05	\$6.25	\$6.39
PR5.5423	Shower Pass (DSAC Only) Drop-in - North	Comm Recreation	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	-	\$0.00	\$3.37	\$3.45
PR5.5425	Squash Adult Drop In	Comm Recreation	City Policy	Per Ticket	\$6.33	\$6.46	\$0.13	\$6.58	2,189.00	\$620.81	\$6.73	\$6.88
PR5.5426	Squash Older Adult Drop In	Comm Recreation	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.29	241.00	\$33.07	\$3.37	\$3.44
PR5.5427	Drop-In Lane Swim Adult	Comm	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	47,280.00	-\$3,373.47	\$3.37	\$3.45
PR5.5428	Drop-In Lane Swim Child/Youth/Older Adult	Comm	City Policy	Per Ticket	\$1.58	\$1.62	\$0.03	\$1.65	32,788.00	-\$1,168.01	\$1.69	\$1.72
PR5.5438	Type A - Fitness DayPass NP: Adult	Comm	City Policy	Per Ticket	\$9.95	\$10.15	\$0.20	\$10.35	299.00	\$61.24	\$10.58	\$10.82
PR5.5439	Type A - Fitness DayPass P: Adult	Comm	City Policy	Per Ticket	\$12.22	\$12.46	\$0.24	\$12.71	288.00	\$162.72	\$12.99	\$13.29
PR5.5440	Type A - Fitness DayPass: OA	Comm	City Policy	Per Ticket	\$6.10	\$6.23	\$0.12	\$6.35	650.00	\$186.81	\$6.50	\$6.64
PR5.5441	Type A - Fitness DayPass: Youth	Recreation Comm	City Policy	Per Ticket	\$9.95	\$10.15	\$0.20	\$10.35	41.00	\$8.40	\$10.58	\$10.82
PR5.5442	Type B - Fitness DayPass NP: Adult	Recreation Comm	City Policy	Per Ticket	\$8.14	\$8.30	\$0.16	\$8.46	822.00	\$200.74	\$8.66	\$8.85
PR5.5443	Type B - Fitness DayPass P: Adult	Recreation Comm	City Policy	Per Ticket	\$11.31	\$11.54	\$0.23	\$11.76	761.00	\$448.63	\$12.03	\$12.30
PR5.5444	Type B - Fitness DayPass: OA	Recreation Comm	City Policy	Per Ticket	\$5.65	\$5.77	\$0.11	\$5.88	484.00	\$142.76	\$6.01	\$6.15
PR5.5445	Type B - Fitness DayPass: Youth	Recreation Comm	City Policy	Per Ticket	\$8.14	\$8.30	\$0.16	\$8.46	230.00	\$56.17	\$8.66	\$8.85
PR5.5446	Type C - Fitness DayPass NP: Adult	Recreation Comm	City Policy	Per Ticket	\$6.79	\$6.93	\$0.14	\$7.06	394.00	\$105.01	\$7.22	\$7.38
PR5.5447	Type C - Fitness DayPass P: Adult	Recreation Comm	City Policy	Per Ticket	\$9.95	\$10.15	\$0.20	\$10.35	243.00	\$49.77	\$10.58	\$10.82
PR5.5448	Type C - Fitness DayPass: OA	Recreation Comm	City Policy	Per Ticket	\$4.98	\$5.08	\$0.10	\$5.17	88.00	\$8.84	\$5.29	\$5.41
PR5.5449	Type C - Fitness DayPass: Youth	Recreation Comm	City Policy	Per Ticket	\$6.79	\$6.93	\$0.14	\$7.06	44.00	\$11.73	\$7.22	\$7.38
PR5.5450	Weight Room Drop-in Adult	Recreation Comm	City Policy	Per Ticket	\$5.88	\$6.00		\$6.11	1,401.00	\$407.75	\$6.25	\$6.39
PR5.5451	Weight Room Drop-in OA	Recreation Comm	City Policy	Per Ticket	\$3.88	\$3.00		\$3.06	217.00	\$30.58	\$3.13	\$3.20
PR5.5452	Weight Room Drop-in Youth	Recreation Comm	City Policy	Per Ticket	\$3.62	\$3.69	\$0.07	\$3.76	295.00	\$99.67	\$3.85	\$3.94
PR5.5453		Recreation Comm	City Policy	Per Ticket	\$10.86	\$11.08		\$11.29	475.00	\$283.56	\$11.55	\$11.81
PR5.5454	Yoga PAYG Adult Yoga PAYG OA	Recreation Comm	City Policy	Per Ticket	\$10.86	\$11.08	\$0.22	\$11.29	475.00	\$143.36	\$11.33	\$5.90
		Recreation Comm						1				
PR5.6000	Coin Locker \$.10	Recreation Comm	City Policy	Per Ticket	\$0.09	\$0.09	\$0.00	\$0.09	6,200.00	-\$9.34	\$0.10	\$0.10
PR5.6001	Coin Locker \$.25	Recreation	City Policy	Per Ticket	\$0.22	\$0.22	\$0.00		227,341.00	\$215.22	\$0.23	\$0.24
PR5.6002	Coin Locker Rental \$ .50	Recreation	City Policy	Per Ticket	\$0.44	\$0.45	\$0.01	\$0.46	1,610.00	\$3.05	\$0.47	\$0.48
PR5.6003	Coin Locker Rental \$ 1.00	Recreation	City Policy	Per Ticket	\$0.90	\$0.92	\$0.02	\$0.94	4,340.00	-\$64.57	\$0.96	\$0.98
PR5.6004	Drop In Women's Ice Hockey	Recreation	City Policy	Per Ticket	\$17.19	\$17.53	\$0.34	\$17.88	-	\$0.00	\$18.28	\$18.69
PR5.6005	Fitn PerslTrainer(Mem Only-1 Sess)	Comm Recreation	City Policy	Per Ticket	\$55.64	\$56.76	\$1.11	\$57.87	23.00	\$48.97	\$59.17	\$60.50
PR5.6006	Fitn PerslTrainer(Mem Only-3 Sess)	Comm Recreation	City Policy	Per Ticket	\$137.09	\$139.83	\$2.74	\$142.57	46.00	\$227.23	\$145.78	\$149.06
PR5.6007	Parking - Don Montgomery CRC	Comm Recreation	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	45,511.00	-\$3,247.25	\$3.37	\$3.45
PR5.6008	Parking -North Toronto - 1 Hour	Comm Recreation	Market Based	Per Ticket	\$0.90	\$0.92	\$0.02	\$0.94	27,750.00	-\$412.87	\$0.96	\$0.98
PR5.6009	Parking -North Toronto - 1.5 Hours	Comm Recreation	Market Based	Per Ticket	\$1.36	\$1.39	\$0.03	\$1.41	18,500.00	-\$591.19	\$1.45	\$1.48
PR5.6010	Parking -North Toronto - 2 Hours	Comm Recreation	Market Based	Per Ticket	\$1.81	\$1.85	\$0.04	\$1.88	2,775.00	-\$109.32	\$1.92	\$1.97
PR5.6011	Parking -North Toronto - 2.5 Hours	Comm Recreation	Market Based	Per Ticket	\$2.26	\$2.30	\$0.05	\$2.35	2,220.00	-\$103.97	\$2.40	\$2.46
PR5.6012	Parking -North Toronto - 3 Hours	Comm Recreation	Market Based	Per Ticket	\$2.71	\$2.76	\$0.05	\$2.82	777.00	-\$42.17	\$2.88	\$2.95
PR5.6013	Parking -North Toronto - 3.5 Hours	Comm Recreation	Market Based	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	666.00	-\$47.52	\$3.37	\$3.45
PR5.6014	Parking -North Toronto - 4 Hours	Comm Recreation	Market Based	Per Ticket	\$4.07	\$4.15	\$0.08	\$4.23	103.00	\$34.04	\$4.33	\$4.42
PR5.6015	Parking -North Toronto - 4.5 Hours	Comm Recreation	Market Based	Per Ticket	\$6.79	\$6.93	\$0.14	\$7.06	62.00	\$16.52	\$7.22	\$7.38

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Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR5.6016	Parking -North Toronto - 5 Hours	Comm Recreation	Market Based	Per Ticket	\$10.86	\$11.08	\$0.22	\$11.29	39.00	\$23.28	\$11.55	\$11.81
PR5.6017	Parking -North Toronto - 5.5 Hours	Comm Recreation	Market Based	Per Ticket	\$13.57	\$13.84	\$0.27	\$14.11	31.00	\$16.82	\$14.43	\$14.75
PR5.6018	Parking -North Toronto - 6 Hours	Comm Recreation	Market Based	Per Ticket	\$16.29	\$16.61	\$0.33	\$16.94	12.00	\$5.75	\$17.32	\$17.71
PR5.6019	Parking -North Toronto - 6.5 Hours	Comm Recreation	Market Based	Per Ticket	\$19.00	\$19.38	\$0.38	\$19.76	11.00	\$9.25	\$20.20	\$20.66
PR5.6020	Parking -North Toronto - 7 Hours	Comm Recreation	Market Based	Per Ticket	\$21.72	\$22.15	\$0.43	\$22.59	9.00	\$7.00	\$23.09	\$23.61
PR5.6021	Parking -North Toronto - Daily Maximum	Comm Recreation	Market Based	Per Ticket	\$22.62	\$23.07	\$0.45	\$23.52	9.00	\$6.86	\$24.05	\$24.59
PR5.6022	Playground Paradise Drop-in - North	Comm Recreation	City Policy	Per Ticket	\$2.26	\$2.30	\$0.05	\$2.35	15,814.00	-\$740.63	\$2.40	\$2.46
PR5.6023	Playground ParadiseDrop-inDiscount-North	Comm Recreation	City Policy	Per Ticket	\$0.90	\$0.92	\$0.02	\$0.94	-	\$0.00	\$0.96	\$0.98
PR5.6024	Rental - Table \$10	Comm Recreation	City Policy	Per Ticket	\$9.05	\$9.23	\$0.18	\$9.41	-	\$0.00	\$9.62	\$9.84
PR5.6025	Riverdale Farm Group Booking Fee	Comm Recreation	City Policy	Per Ticket	\$1.81	\$1.85	\$0.04	\$1.88	-	\$0.00	\$1.92	\$1.97
PR5.6026	Snoozelen Room - Agincourt RC	Comm Recreation	City Policy	Per Ticket	\$5.88	\$6.00	\$0.12	\$6.11	137.00	\$39.87	\$6.25	\$6.39
PR5.6027	Type A - Fitness Assessment Fee	Comm Recreation	City Policy	Per Ticket	\$53.83	\$54.91	\$1.08	\$55.99	-	\$0.00	\$57.25	\$58.54
PR5.6028	Type A - FitnessPersonalTraining1Session	Comm Recreation	City Policy	Per Ticket	\$52.93	\$53.99	\$1.06	\$55.05	-	\$0.00	\$56.29	\$57.56
PR5.7042	Tennis Eglinton Flats - Adult Membership	Comm Recreation	City Policy	Per Ticket	\$99.54	\$101.53	\$1.99	\$103.52	75.00	\$275.00	\$105.85	\$108.23
PR5.7043	Tennis Eglinton Flats - Junior Dropin	Comm Recreation	City Policy	Per Ticket	\$4.52	\$4.61	\$0.09	\$4.70	52.00	\$8.33	\$4.81	\$4.91
PR5.7044	Tennis Eglinton Flats - Non-Prime Dropin	Comm Recreation	City Policy	Per Ticket	\$6.79	\$6.93	\$0.14	\$7.06	93.00	\$16.28	\$7.22	\$7.38
PR5.7045	Tennis Eglinton Flats NonPrimeMembership	Comm Recreation	City Policy	Per Ticket	\$60.17	\$61.38	\$1.20	\$62.58	3.00	\$6.08	\$63.99	\$65.43
PR5.7046	Tennis Eglinton Flats -Family Membership	Comm Recreation	City Policy	Per Ticket	\$210.38	\$214.59	\$4.21	\$218.79	3.00	\$22.55	\$223.72	\$228.75
PR5.7047	Tennis Eglinton Flats - Priv Lesson 1:1	Comm Recreation	City Policy	Per Ticket	\$41.63	\$42.46	\$0.83	\$43.29	20.00	\$31.88	\$44.27	\$45.26
PR5.7048	Tennis Eglinton Flats -Junior Membership	Comm Recreation	City Policy	Per Ticket	\$39.37	\$40.15	\$0.79	\$40.94	6.00	\$9.84	\$41.86	\$42.80
PR5.7049	Tennis Eglinton Flats -NonPrimeGuest Mem	Comm Recreation	City Policy	Per Ticket	\$3.17	\$3.23	\$0.06	\$3.30	18.00	-\$1.28	\$3.37	\$3.45
PR5.7050	Tennis Eglinton Flats-Prime Guest Member	Comm Recreation	City Policy	Per Ticket	\$4.52	\$4.61	\$0.09	\$4.70	320.00	\$103.36	\$4.81	\$4.91
PR5.7051	Tennis Eglinton Flats -Prime-Time Dropin	Comm Recreation	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	679.00	\$133.53	\$10.10	\$10.33
PR5.7052	Tennis Eglinton Flats -Senior Membership	Comm Recreation	City Policy	Per Ticket	\$72.84	\$74.30	\$1.46	\$75.76	21.00	\$54.25	\$77.46	\$79.20
PR5.7053	Tennis Eglinton Flats-PrivLesson 1:4/5/6	Comm Recreation	City Policy	Per Ticket	\$12.67	\$12.92	\$0.25	\$13.18	-	\$0.00	\$13.47	\$13.78
PR5.7054	Tennis Eglinton Flats -Priv Lesson 1:2/3	Comm Recreation	City Policy	Per Ticket	\$20.81	\$21.22	\$0.42	\$21.64	18.00	\$14.43	\$22.13	\$22.62
PR5.7055	Tennis L'Am - Cancellation Fee	Comm Recreation	City Policy	Per Ticket	\$5.43	\$5.54	\$0.11	\$5.65	3.00	\$0.90	\$5.77	\$5.90
PR5.7056	Tennis L'Am - Guest Fee	Comm Recreation	City Policy	Per Ticket	\$5.88	\$6.00	\$0.12	\$6.11	1,347.00	\$392.03	\$6.25	\$6.39
PR5.7057	Tennis L'Am - NonPrime Building Summer	Comm Recreation	City Policy	Per Ticket	\$9.05	\$9.23	\$0.18	\$9.41	1,957.00	\$429.94	\$9.62	\$9.84
PR5.7058	Tennis L'Am - NonPrime Outdoor Court	Comm Recreation	City Policy	Per Ticket	\$7.69	\$7.84	\$0.15	\$8.00	206.00	\$51.84	\$8.18	\$8.36
PR5.7059	Tennis L'Am - NonPrime Bubble A Summer	Comm Recreation	City Policy	Per Ticket	\$13.57	\$13.84	\$0.27	\$14.11	981.00	\$532.38	\$14.43	\$14.75
PR5.7060	Tennis L'Am - Member - NonPrime Winter	Comm Recreation	City Policy	Per Ticket	\$10.41	\$10.62	\$0.21	\$10.83	6,902.00	\$1,295.75	\$11.07	\$11.32
PR5.7061	Tennis L'Am - NonMem - NonPrime Winter	Comm Recreation	City Policy	Per Ticket	\$15.84	\$16.16	\$0.32	\$16.47	1,859.00	\$903.88	\$16.84	\$17.22
PR5.7062	Tennis L'Am - NonMem - Prime Winter	Comm Recreation	City Policy	Per Ticket	\$21.27	\$21.69	\$0.43	\$22.12	2,931.00	\$2,299.95	\$22.62	\$23.13
PR5.7063	Tennis L'Am - Prime Bubble A Summer	Comm Recreation	City Policy	Per Ticket	\$18.10	\$18.46	\$0.36	\$18.82	1,488.00	\$1,273.80	\$19.25	\$19.68
PR5.7064	Tennis L'Am - Prime Building Summer	Comm Recreation	City Policy	Per Ticket	\$13.57	\$13.84	\$0.27	\$14.11	1,370.00	\$743.49	\$14.43	\$14.75
PR5.7065	Tennis L'Am - Member - Prime Winter	Comm Recreation	City Policy	Per Ticket	\$15.84	\$16.16	\$0.32	\$16.47	8,470.00	\$4,118.26	\$16.84	\$17.22
PR5.7066	Tennis L'Am - Prime Outdoor Court	Comm Recreation	City Policy	Per Ticket	\$11.31	\$11.54	\$0.23	\$11.76	319.00	\$188.06	\$12.03	\$12.30
PR5.7102	Ski/Snb-1 hr Private Lesson	Comm Recreation	City Policy	Per Ticket	\$63.34	\$64.61	\$1.27	\$65.88	44.00	\$61.57	\$67.36	\$68.88
PR5.7103	Ski/Snb-2 hr Private Lesson	Comm Recreation	City Policy	Per Ticket	\$126.23	\$128.75	\$2.52	\$131.28	-	\$0.00	\$134.23	\$137.25

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR5.7105	Ski/Snb-1hr Complete Ski/Blades Rental	Comm Recreation	City Policy	Per Ticket	\$14.48	\$14.77	\$0.29	\$15.06	606.00	\$192.10	\$15.40	\$15.74
PR5.7107	Ski/Snb-1hr Learning Area Ski/Snb Pass	Comm Recreation	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	86.00	\$16.57	\$10.10	\$10.33
PR5.7109	Poles Only Rental	Comm Recreation	City Policy	Per Ticket	\$10.41	\$10.62	\$0.21	\$10.83	56.00	\$11.52	\$11.07	\$11.32
PR5.7110	Rental Helmet	Comm Recreation	City Policy	Per Ticket	\$4.52	\$4.61	\$0.09	\$4.71	3,436.00	\$404.88	\$4.81	\$4.92
PR5.7113	Ski/Snb-1hr Boots Only Rental	Comm	City Policy	Per Ticket	\$10.41	\$10.62	\$0.21	\$10.83	99.00	\$20.37	\$11.07	\$11.32
PR5.7114	Ski/Snb-1hr Only Rental	Comm Recreation	City Policy	Per Ticket	\$12.67	\$12.92	\$0.25	\$13.18	105.00	\$30.44	\$13.47	\$13.78
PR5.7118	Ski/Snb-2 hr Private Snb Lesson - CP	Comm Recreation	City Policy	Per Ticket	\$126.11	\$128.63	\$2.52	\$131.15	-	\$0.00	\$134.11	\$137.12
PR5.7120	Ski/Snb-2hr Complete Set Ski Rental/Blades	Comm	City Policy	Per Ticket	\$16.29	\$16.61	\$0.33	\$16.94	3,431.00	\$1,180.71	\$17.32	\$17.71
PR5.7121	Ski/Snb-2hr Learning Area Ski/Snb Pass	Comm	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	79.00	\$15.22	\$10.10	\$10.33
PR5.7127	Ski/Snb-2hr Ski/Snb Boots Only Rental	Comm	City Policy	Per Ticket	\$11.76	\$12.00	\$0.24	\$12.23	100.00	\$27.64	\$12.51	\$12.79
PR5.7130	Ski/Snb-2hr Ski/Snb Only Rental	Comm	City Policy	Per Ticket	\$14.48	\$14.77	\$0.29	\$15.06	116.00	\$36.77	\$15.40	\$15.74
PR5.7132	Ski/Snb-4hr Complete Set Ski/Snb/Blade Rental	Recreation Comm	City Policy	Per Ticket	\$21.27	\$21.69	\$0.43	\$22.12	583.00	\$273.12	\$22.62	\$23.13
PR5.7134	Ski/Snb-4hr Learning Area Pass	Recreation Comm	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	2.00	\$0.39	\$10.10	\$10.33
PR5.7138	Ski/Snb-4hr Ski/Snb Boots Only Rental	Recreation Comm	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	15.00	\$4.97	\$16.35	\$16.72
PR5.7139	Ski/Snb-4hr Only Rental	Recreation Comm	City Policy	Per Ticket	\$19.45	\$19.84	\$0.39	\$20.23	16.00	\$7.07	\$20.69	\$21.15
PR5.7142	Ski/Snb-Additional 1hr Skier/Snowboarder	Recreation Comm	City Policy	Per Ticket	\$31.67	\$32.30	\$0.63	\$32.93	18.00	\$12.15	\$33.67	\$34.43
PR5.7144	Ski/Snb-Adult- 2 hr Doubled or Adult 1hr Lift	Recreation Comm	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	2,595.00	\$859.09	\$16.35	\$16.72
PR5.7148	Ski/Snb-Adult 2hr Lift-CP	Recreation Comm	City Policy	Per Ticket	\$19.45	\$19.84	\$0.39	\$20.23	1,230.00	\$543.28	\$20.69	\$21.15
PR5.7150	Ski/Snb-Adult- 4 hr Doubled Ski/Snb	Recreation Comm	City Policy	Per Ticket	\$19.45	\$19.84	\$0.39	\$20.23	-	\$0.00	\$20.69	\$21.15
PR5.7152	Ski/Snb-Adult 4hr Ski/Snb Lift - All Day Double	Recreation Comm	City Policy	Per Ticket	\$25.79	\$26.30	\$0.52	\$26.82	495.00	\$290.46	\$27.42	\$28.04
PR5.7154	Ski/Snb-Adult- All Day Doubled - CP	Recreation Comm	City Policy	Per Ticket	\$25.79	\$26.30	\$0.52	\$26.82	-	\$0.00	\$27.42	\$28.04
PR5.7156	Ski/Snb-Adult All Day Lift	Recreation Comm	City Policy	Per Ticket	\$29.41	\$30.00	\$0.59	\$30.58	335.00	\$214.71	\$31.27	\$31.98
PR5.7159	Ski/Snb-All Day Complete Set Blade/Poles/Boots Rental	Recreation Comm	City Policy	Per Ticket	\$26.70	\$27.23	\$0.53	\$27.77	228.00	\$136.77	\$28.39	\$29.03
PR5.7161	Ski/Snb-All Day Learning Area Pass	Recreation Comm	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	309.00	\$59.53	\$10.10	\$10.33
PR5.7165	Ski/Snb-All Day Boots Only Rental	Recreation Comm	City Policy	Per Ticket	\$18.10	\$18.46	\$0.36	\$18.82	16.00	\$6.74	\$19.25	\$19.68
PR5.7166	Ski/Snb-All Day Only Rental	Recreation Comm	City Policy	Per Ticket	\$21.27	\$21.69	\$0.43	\$22.12	10.00	\$4.68	\$15.25	\$23.13
PR5.7169	Ski/Snb-BOE Early Lesson	Recreation Comm	City Policy	Per Ticket	\$18.10	\$18.46	\$0.36	\$18.82	264.00	\$111.21	\$19.25	\$19.68
PR5.7171	Ski/Snb-BOE Rental	Recreation Comm	City Policy	Per Ticket	\$7.69	\$18.40	\$0.30	\$18.02	438.00	\$72.50	\$15.25	\$15.08
PR5.7174	Ski/Snb-BOE Multiple Lesson	Recreation Comm	City Policy	Per Ticket	\$16.29	\$16.61	\$0.33	\$16.94	1,999.00	\$687.92	\$17.32	\$17.71
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PR5.7175	Ski/Snb-BOE Multiple Lesson	Recreation	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	487.00	\$161.22	\$16.35	\$16.72
PR5.7177	Ski/Snb-BOE Multiple Rental	Recreation Comm	City Policy	Per Ticket	\$7.69	\$7.85	\$0.15	\$8.00	332.00	\$54.89	\$8.18	\$8.36
PR5.7181	Ski/Snb-BOE Priority Lesson	Recreation Comm	City Policy	Per Ticket	\$16.29	\$16.61	\$0.33	\$16.94	168.00	\$57.83	\$17.32	\$17.71
PR5.7183	Ski/Snb-BOE Priority Rental	Recreation	City Policy	Per Ticket	\$4.52	\$4.61	\$0.09	\$4.71	153.00	\$18.03	\$4.81	\$4.92
PR5.7189	Ski/Snb-BOE Regular Lesson	Recreation	City Policy	Per Ticket	\$21.27	\$21.69	\$0.43	\$22.12	172.00	\$80.58	\$22.62	\$23.13
PR5.7191	Ski/Snb-BOE Regular Rental	Recreation Comm	City Policy	Per Ticket	\$7.69	\$7.85	\$0.15	\$8.00	120.00	\$19.84	\$8.18	\$8.36
PR5.7195	Ski/Snb-Child - 2 hr Doubled	Recreation	City Policy	Per Ticket	\$12.67	\$12.92	\$0.25	\$13.18	-	\$0.00	\$13.47	\$13.78
PR5.7197	Ski/Snb-Child - 4 hr Doubled - CP	Comm Recreation	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	-	\$0.00	\$16.35	\$16.72
PR5.7199	Ski/Snb-Child - All Day Doubled - CP	Comm Recreation	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	-	\$0.00	\$23.57	\$24.10
PR5.7207	Family Night Adult Pass	Comm Recreation	City Policy	Per Ticket	\$23.08	\$23.54	\$0.46	\$24.00	766.00	\$379.63	\$24.54	\$25.09
PR5.7209	Ski/Snb-Junior 1hr Lift	Comm Recreation	City Policy	Per Ticket	\$12.67	\$12.92	\$0.25	\$13.18	2,265.00	\$656.58	\$13.47	\$13.78

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR5.7211	Ski/Snb-Junior 2hr Lift	Comm Recreation	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	3,628.00	\$1,201.07	\$16.35	\$16.72
PR5.7214	Ski/Snb-Junior 4hr Lift	Comm Recreation	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	452.00	\$218.10	\$23.57	\$24.10
PR5.7215	Ski/Snb-Junior All Day Lift	Comm Recreation	City Policy	Per Ticket	\$29.41	\$30.00	\$0.59	\$30.58	196.00	\$125.62	\$31.27	\$31.98
PR5.7217	Ski/Snb-OA - 2 hr Doubled	Comm Recreation	City Policy	Per Ticket	\$12.67	\$12.92	\$0.25	\$13.18	-	\$0.00	\$13.47	\$13.78
PR5.7219	Ski/Snb-OA - 4 hr Doubled - CP	Comm Recreation	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	-	\$0.00	\$16.35	\$16.72
PR5.7221	Ski/Snb-OA - All Day Doubled - CP	Comm Recreation	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	-	\$0.00	\$23.57	\$24.10
PR5.7223	Ski/Snb-Older Adult 1hr Lift	Comm Recreation	City Policy	Per Ticket	\$12.67	\$12.92	\$0.25	\$13.18	235.00	\$68.12	\$13.47	\$13.78
PR5.7225	Ski/Snb-Older Adult 2hr Lift	Comm Recreation	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	137.00	\$45.35	\$16.35	\$16.72
PR5.7227	Ski/Snb-Older Adult 4hr Lift	Comm Recreation	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	10.00	\$4.83	\$23.57	\$24.10
PR5.7229	Ski/Snb-Older Adult All Day Lift	Comm Recreation	City Policy	Per Ticket	\$29.41	\$30.00	\$0.59	\$30.58	8.00	\$5.13	\$31.27	\$31.98
PR5.7252	Ski/Snb-Adult - 4 hr Doubled	Comm Recreation	City Policy	Per Ticket	\$21.24	\$21.66	\$0.42	\$22.09	-	\$0.00	\$22.59	\$23.09
PR5.7258	Ski/Snb-Adult - 2 Hour Lift-NY	Comm	City Policy	Per Ticket	\$19.45	\$19.84	\$0.39	\$20.23	2,423.00	\$1,070.22	\$20.69	\$21.15
PR5.7275	BOE/SPG Race Assistant	Comm	City Policy	Per Ticket	\$17.19	\$17.53	\$0.34	\$17.88	-	\$0.00	\$18.28	\$18.69
PR5.7278	Ski/Snb-Child - 4 hr Doubled - NY	Comm	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	-	\$0.00	\$16.35	\$16.72
PR5.7280	Ski/Snb-Child - All Day Doubled - NY	Comm	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	-	\$0.00	\$23.57	\$24.10
PR5.7295	Ski/Snb-Junior - 2 Hour Lift	Comm	City Policy	Per Ticket	\$15.49	\$15.80	\$0.31	\$16.11	-	\$0.00	\$16.47	\$16.84
PR5.7303	Ski/Snb-OA - 2 Hour Lift - NY	Comm	City Policy	Per Ticket	\$15.49	\$15.80	\$0.31	\$16.11	-	\$0.00	\$16.47	\$16.84
PR5.7304	Ski - CASI & CSAI Lift	Recreation Comm Recreation	City Policy	Per Ticket	\$19.47	\$19.86	\$0.39	\$20.25	7.00	\$3.08	\$20.70	\$21.17
PR5.7309	Ski/Snb-OA - 4 hr Doubled - NY	Comm	City Policy	Per Ticket	\$15.38	\$15.69	\$0.31	\$15.99	-	\$0.00	\$16.35	\$16.72
PR5.7311	Ski/Snb-OA - All Day Doubled - NY	Recreation Comm	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	-	\$0.00	\$23.57	\$24.10
PR5.7317	Ski/Snb-Private Lesson - NY	Recreation Comm	City Policy	Per Ticket	\$63.34	\$64.61	\$1.27	\$65.88	-	\$0.00	\$67.36	\$68.88
PR5.7319	Ski/Snb-Private Lesson-Semi-Private - Additional Person -	Recreation Comm	City Policy	Per Ticket	\$17.26	\$17.61	\$0.35	\$17.95	-	\$0.00	\$18.35	\$18.77
PR5.7321	NY Private Lesson Lift - NY	Recreation Comm	City Policy	Per Ticket	\$14.93	\$15.23	\$0.30	\$15.53	-	\$0.00	\$15.88	\$16.23
PR5.7322	Race Lift - NY	Recreation Comm	City Policy	Per Ticket	\$17.19	\$17.53	\$0.34	\$17.88	212.00	\$75.93	\$18.28	\$18.69
PR5.7328	Rental-1hr-Full Set/Snowboard, Boots	Recreation Comm	City Policy	Per Ticket	\$14.48	\$14.77	\$0.29	\$15.06	795.00	\$252.02	\$15.40	\$15.74
PR5.7350	Special Group Race	Recreation Comm	City Policy	Per Ticket	\$47.96	\$48.91	\$0.96	\$49.87	-	\$0.00	\$51.00	\$52.14
PR5.7351	Special Group Race Gate	Recreation Comm	City Policy	Per Ticket	\$13.57	\$13.84	\$0.27	\$14.11	-	\$0.00	\$14.43	\$14.75
PR5.7352	Special Group Race Gate Timing	Recreation Comm	City Policy	Per Ticket	\$89.58	\$91.37	\$1.79	\$93.16	125.00	\$242.90	\$95.26	\$97.40
PR5.7353	Special Group Race Lesson	Recreation Comm	City Policy	Per Ticket	\$33.93	\$34.61	\$0.68	\$35.29	-	\$0.00	\$36.08	\$36.90
PR5.7354	Ski/Snb-BOE-Lesson Cancellation Fee	Recreation Comm	City Policy	Per		\$44.25		\$44.25	-	\$0.00	\$45.25	\$46.26
PR5.7401	Ski/Snb-3hr Ski/Snb Boots Only Rental	Recreation Comm	City Policy	Cancellatio Per Ticket	\$13.57	\$13.84	\$0.27	\$14.11	38.00	\$11.55	\$14.43	\$14.75
PR5.7402	Ski/Snb- Adult 3hr Lift	Recreation Comm	City Policy	Per Ticket	\$22.17	\$22.61	\$0.44	\$23.05	1,306.00	\$630.19	\$23.57	\$24.10
PR5.7403	Ski/Snb-Older Adult 3hr Lift	Recreation Comm	City Policy	Per Ticket	\$19.45	\$19.84	\$0.39	\$20.23	20.00	\$8.83	\$20.69	\$21.15
PR5.7404	Ski/Snb-Junior 3hr Lift	Recreation Comm	City Policy	Per Ticket	\$19.45	\$19.84	\$0.39	\$20.23	1,010.00	\$446.11	\$20.69	\$21.15
PR5.7405	Ski/Snb-3hr Learning Area Pass	Recreation Comm	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	16.00	\$3.08	\$10.10	\$10.33
PR5.7406	Ski/Snb-Introduction to Skiing / Snowboarding	Recreation Comm	City Policy	Per Ticket	\$42.99	\$43.85	\$0.86	\$44.71		\$0.00	\$45.71	\$46.74
PR5.7407	Ski/Snb-Rope Tow	Recreation Comm	City Policy	Per Ticket	\$9.50	\$9.69	\$0.19	\$9.88	2,639.00	\$508.41	\$10.10	\$10.33
PR5.7408	Ski/Snb-3hr Ski/Snb/Blade Only Rental	Recreation Comm	City Policy	Per Ticket	\$16.29	\$16.61	\$0.33	\$16.94	45.00	\$15.49	\$17.32	\$17.71
PR5.7409	Ski/Snb-3hr Complete Set Ski/Snb/Blade Rental	Recreation Comm	City Policy	Per Ticket	\$18.10	\$18.46	\$0.35	\$18.82	1,354.00	\$570.50	\$17.32	\$19.68
PR6.6290	Ferry Service Adult Prepaid (10%)	Recreation Parks	Market Based	Per Ticket	\$6.53	\$6.66	\$0.13	\$10.02		\$3,954.57	\$15.24	\$7.10
1 NO.0290	Terry Service Addit Frepara (10%)	1 0115	WININGL DUSED	i'ei iitket	\$0.53	20.00	ŞU.13	Ş0.79	10,275.50	şə,954.57	şo.94	\$7.10

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR6.6291	Ferry Service Child Prepaid	Parks	Market Based	Per Ticket	\$3.15	\$3.21	\$0.06	\$3.28	11,195.05	\$1,312.16	\$3.35	\$3.43
PR6.6292	Ferry Service Student Prepaid	Parks	Market Based	Per Ticket	\$4.28	\$4.37	\$0.09	\$4.45	19,587.58	\$3,119.44	\$4.55	\$4.65
PR6.6293	Ferry Service Senior Prepaid	Parks	Market Based	Per Ticket	\$4.28	\$4.37	\$0.09	\$4.45	7,242.28	\$1,153.37	\$4.55	\$4.65
PR6.6295	Ferry Service Adult	Parks	Market Based	Per Ticket	\$7.25	\$7.40	\$0.15	\$7.54	424,394.95	\$114,487.94	\$7.71	\$7.88
PR6.6296	Ferry Service Junior	Parks	Market Based	Per Ticket	\$3.50	\$3.57	\$0.07	\$3.64	217,963.78	\$28,385.98	\$3.72	\$3.81
PR6.6297	Ferry Service Senior	Parks	Market Based	Per Ticket	\$4.75	\$4.85	\$0.10	\$4.94	64,688.13	\$11,433.25	\$5.05	\$5.16
PR6.6298	Ferry Service Student	Parks	Market Based	Per Ticket	\$4.75	\$4.85	\$0.10	\$4.94	60,595.60	\$10,709.92	\$5.05	\$5.16
PR6.6299	Ferry Service Small Vehicles	Parks	Market Based	Per Ticket	\$102.25	\$104.30	\$2.05	\$106.34	-	\$0.00	\$108.73	\$111.18
PR6.6300	Ferry Service Large Vehicles	Parks	Market Based	Per Ticket	\$127.75	\$130.31	\$2.56	\$132.86	3,606.63	\$17,144.05	\$135.85	\$138.91
PR6.6301	Ferry Service	Parks	Market Based	Per Ticket	\$5.00	\$5.10	\$0.10	\$5.20	120,857.95	\$22,485.20	\$5.32	\$5.44
PR6.6302	Ferry Service Month Pass Adult	Parks	Market Based	Per Ticket	\$92.00	\$93.84	\$1.84	\$95.68	2,129.58	\$7,290.08	\$97.83	\$100.03
PR6.6303	Ferry Service Month Pass Junior	Parks	Market Based	Per Ticket	\$46.00	\$46.92	\$0.92	\$47.84	319.28	\$546.48	\$48.92	\$50.02
PR6.6304	Ferry Service Senior	Parks	Market Based	Per Ticket	\$68.50	\$69.87	\$1.37	\$71.24	474.08	\$1,208.34	\$72.84	\$74.48
PR6.6305	Ferry Service Student	Parks	Market Based	Per Ticket	\$68.50	\$69.87	\$1.37	\$71.24	201.03	\$512.38	\$72.84	\$74.48
PR6.6306	Ferry Service Adult Prepaid (20%)	Parks	Market Based	Per Ticket	\$5.80	\$5.92	\$0.12	\$6.03	71,399.35	\$15,408.98	\$6.17	\$6.31
PR6.6307	Golf-Don Valley-9 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$11.14	\$11.37	\$0.22	\$11.59	1,931.00	\$860.64	\$11.85	\$12.12
PR6.6308	Golf-Humber Valley-9 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$4.91	\$5.01	\$0.10	\$5.11	1,628.00	\$319.91	\$5.22	\$5.34
PR6.6309	Golf-Tam O'Shanter-9 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	1,274.00	\$1,217.43	\$25.40	\$25.98
PR6.6310	Golf-Dentonia Park-9 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$14.16	\$14.44	\$0.28	\$14.73	563.00	\$318.88	\$15.06	\$15.40
PR6.6311	Golf-Scarlett Woods-9 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	866.00	\$613.13	\$18.82	\$19.25
PR6.6312	Golf-Don Valley-9 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$33.63	\$34.30	\$0.67	\$34.98	2,125.00	\$2,858.55	\$35.76	\$36.57
PR6.6313	Golf-Humber Valley-9 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$25.66	\$26.17	\$0.51	\$26.69	854.00	\$876.55	\$27.29	\$27.90
PR6.6314	Golf-Tam O'Shanter-9 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$25.66	\$26.17	\$0.51	\$26.69	680.00	\$697.95	\$27.29	\$27.90
PR6.6315	Golf-Dentonia Park-9 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$16.81	\$17.15	\$0.34	\$17.48	278.00	\$186.93	\$17.88	\$18.28
PR6.6316	Golf-Scarlett Woods-9 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$21.24	\$21.66	\$0.42	\$22.09	455.00	\$386.57	\$22.59	\$23.09
PR6.6317	Golf-Don Valley-9 Holes-Weekday-Senior	Parks	Market Based	Per Round	\$20.35	\$20.76	\$0.41	\$21.16	817.00	\$665.04	\$21.64	\$22.13
PR6.6320	Golf-Dentonia Park-9 Holes-Weekday-Senior	Parks	Market Based	Per Round	\$9.73	\$9.92	\$0.19	\$10.12	64.00	\$24.91	\$10.35	\$10.58
PR6.6322	Golf-Don Valley-9 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	151.00	\$144.30	\$25.40	\$25.98
PR6.6325	Golf-Dentonia Park-9 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$12.39	\$12.64	\$0.25	\$12.89	20.00	\$9.91	\$13.18	\$13.47
PR6.6327	Golf-Don Valley-9 Holes-Weekday-Junior	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	120.00	\$84.96	\$18.82	\$19.25
PR6.6328	Golf-Humber Valley-9 Holes-Weekday-Sr/Jr	Parks	Market Based	Per Round	\$15.04	\$15.34	\$0.30	\$15.64	1,329.00	\$799.53	\$15.99	\$16.35
PR6.6329	Golf-Tam O'Shanter-9 Holes-Weekday-Sr/Jr	Parks	Market Based	Per Round	\$15.04	\$15.34	\$0.30	\$15.64	1,815.00	\$1,091.90	\$15.99	\$16.35
PR6.6330	Golf-Dentonia Park-9 Holes -Weekday-Junior	Parks	Market Based	Per Round	\$9.73	\$9.92	\$0.19	\$10.12	117.00	\$45.54	\$10.35	\$10.58
PR6.6331	Golf-Scarlett Woods-9 Holes-Weekday-Sr/Jr	Parks	Market Based	Per Round	\$11.50	\$11.73	\$0.23	\$11.96	480.00	\$220.80	\$12.23	\$12.50
PR6.6332	Golf-Don Valley-9 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$23.01	\$23.47	\$0.46	\$23.93	169.00	\$155.55	\$24.47	\$25.02
PR6.6333	Golf-Humber Valley-9 Holes-Weekend/Holiday-Sr/Jr	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	281.00	\$198.95	\$18.82	\$19.25
PR6.6334	Golf-Tam O'Shanter-9 Holes-Weekend/Holiday-Sr/Jr	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	194.00	\$137.35	\$18.82	\$19.25
PR6.6335	Golf-Dentonia Park-9 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$12.39	\$12.64	\$0.25	\$12.89	30.00	\$14.87	\$13.18	\$13.47
PR6.6336	Golf-Scarlett Woods-9 Holes-Weekend/Holiday-Sr/Jr	Parks	Market Based	Per Round	\$15.04	\$15.34	\$0.30	\$15.64	68.00	\$40.91	\$15.99	\$16.35
PR6.6337	Golf-Don Valley-18 Holes-TL-Weekdays-All Ages	Parks	Market Based	Per Round	\$33.63	\$34.30	\$0.67	\$34.98	2,471.00	\$3,323.99	\$35.76	\$36.57

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR6.6338	Golf-Humber Valley-18 Holes-TL-Weekdays-All Ages	Parks	Market Based	Per Round	\$30.09	\$30.69	\$0.60	\$31.29	2,709.00	\$3,260.55	\$32.00	\$32.72
PR6.6339	Golf-Tam O'Shanter-18 Holes-TL-Weekdays-All Ages	Parks	Market Based	Per Round	\$30.09	\$30.69	\$0.60	\$31.29	2,459.00	\$2,959.65	\$32.00	\$32.72
PR6.6340	Golf-Dentonia Park-18 Holes-TL-Weekdays-All Ages	Parks	Market Based	Per Round	\$16.81	\$17.15	\$0.34	\$17.48	2,998.00	\$2,015.86	\$17.88	\$18.28
PR6.6341	Golf-Scarlett Woods-18 Holes-TL-Weekdays-All Ages	Parks	Market Based	Per Round	\$22.12	\$22.56	\$0.44	\$23.00	2,625.00	\$2,322.60	\$23.52	\$24.05
PR6.6343	Golf-Humber Valley-18 Holes-Weekend/Holiday-All Ages	Parks	Market Based	Per Round	\$32.74	\$33.39	\$0.65	\$34.05	2,178.00	\$2,852.31	\$34.82	\$35.60
PR6.6344	Golf-Tam O'Shanter-18 Holes-Weekend/Holiday-All Ages	Parks	Market Based	Per Round	\$32.74	\$33.39	\$0.65	\$34.05	2,196.00	\$2,875.88	\$34.82	\$35.60
PR6.6347	Golf-Don Valley-18 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$51.33	\$52.36	\$1.03	\$53.38	4,029.00	\$8,272.34	\$54.58	\$55.81
PR6.6348	Golf-Humber Valley-18 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$40.71	\$41.52	\$0.81	\$42.34	3,315.00	\$5,398.15	\$43.29	\$44.27
PR6.6349	Golf-Tam O'Shanter-18 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$40.71	\$41.52	\$0.81	\$42.34	3,156.00	\$5,139.23	\$43.29	\$44.27
PR6.6350	Golf-Dentonia Park-18 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$22.12	\$22.56	\$0.44	\$23.00	5,220.00	\$4,618.66	\$23.52	\$24.05
PR6.6351	Golf-Scarlett Woods-18 Holes-Weekday-Adult	Parks	Market Based	Per Round	\$29.20	\$29.78	\$0.58	\$30.37	3,925.00	\$4,584.40	\$31.05	\$31.75
PR6.6352	Golf-Don Valley-18 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$57.52	\$58.67	\$1.15	\$59.82	10,079.00	\$23,189.76	\$61.17	\$62.54
PR6.6353	Golf-Humber Valley-18 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$46.90	\$47.84	\$0.94	\$48.78	5,564.00	\$10,438.06	\$49.87	\$51.00
PR6.6354	Golf-Tam O'Shanter-18 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$47.79	\$48.75	\$0.96	\$49.70	5,372.00	\$10,269.12	\$50.82	\$51.96
PR6.6355	Golf-Dentonia Park-18 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	5,887.00	\$5,625.62	\$25.40	\$25.98
PR6.6356	Golf-Scarlett Woods-18 Holes-Weekend/Holiday-Adult	Parks	Market Based	Per Round	\$35.40	\$36.11	\$0.71	\$36.82	5,546.00	\$7,853.14	\$37.64	\$38.49
PR6.6357	Golf-Don Valley-18 Holes-Weekday-Senior	Parks	Market Based	Per Round	\$30.09	\$30.69	\$0.60	\$31.29	10,397.00	\$12,513.83	\$32.00	\$32.72
PR6.6358	Golf-Humber Valley-18 Holes-Weekday-Senoir	Parks	Market Based	Per Round	\$26.55	\$27.08	\$0.53	\$27.61	12,452.00	\$13,224.02	\$28.23	\$28.87
PR6.6359	Golf-Tam O'Shanter-18 Holes-Weekday-Senior	Parks	Market Based	Per Round	\$26.55	\$27.08	\$0.53	\$27.61	14,799.00	\$15,716.54	\$28.23	\$28.87
PR6.6360	Golf-Dentonia Park-18 Holes-Weekday-Senoir	Parks	Market Based	Per Round	\$15.04	\$15.34	\$0.30	\$15.64	2,823.00	\$1,698.32	\$15.99	\$16.35
PR6.6361	Golf-Scarlett Woods-18 Holes-Weekday-Senior	Parks	Market Based	Per Round	\$20.35	\$20.76	\$0.41	\$21.16	7,227.00	\$5,882.78	\$21.64	\$22.13
PR6.6362	Golf-Don Valley-18 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$36.28	\$37.01	\$0.73	\$37.73	1,794.00	\$2,603.45	\$38.58	\$39.45
PR6.6363	Golf-Humber Valley-18 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$30.09	\$30.69	\$0.60	\$31.29	1,499.00	\$1,804.20	\$32.00	\$32.72
PR6.6364	Golf-Tam O'Shanter-18 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$30.09	\$30.69	\$0.60	\$31.29	2,280.00	\$2,744.21	\$32.00	\$32.72
PR6.6365	Golf-Dentonia Park-18 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$20.35	\$20.76	\$0.41	\$21.16	659.00	\$536.43	\$21.64	\$22.13
PR6.6366	Golf-Scarlett Woods-18 Holes-Weekend/Holiday-Senior	Parks	Market Based	Per Round	\$24.78	\$25.28	\$0.50	\$25.77	540.00	\$535.25	\$26.35	\$26.94
PR6.6367	Golf-Don Valley-18 Holes-Weekday-Junior	Parks	Market Based	Per Round	\$27.43	\$27.98	\$0.55	\$28.53	734.00	\$805.34	\$29.17	\$29.83
PR6.6368	Golf-Humber Valley-18 Holes-Weekday-Junior	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	543.00	\$518.89	\$25.40	\$25.98
PR6.6369	Golf-Tam O'Shanter-18 Holes-Weekday-Junior	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	351.00	\$335.42	\$25.40	\$25.98
PR6.6370	Golf-Dentonia Park-18 Holes-Weekday-Junior	Parks	Market Based	Per Round	\$14.16	\$14.44	\$0.28	\$14.73	1,150.00	\$651.36	\$15.06	\$15.40
PR6.6371	Golf-Scarlett Woods-18 Holes-Weekday-Junior	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	1,048.00	\$741.98	\$18.82	\$19.25
PR6.6372	Golf-Don Valley-18 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$32.74	\$33.39	\$0.65	\$34.05	688.00	\$901.00	\$34.82	\$35.60
PR6.6373	Golf-Humber Valley-18 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$26.55	\$27.08	\$0.53	\$27.61	306.00	\$324.97	\$28.23	\$28.87
PR6.6374	Golf-Tam O'Shanter-18 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$26.55	\$27.08	\$0.53	\$27.61	181.00	\$192.22	\$28.23	\$28.87
PR6.6375	Golf-Dentonia Park-18 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$18.58	\$18.95	\$0.37	\$19.32	641.00	\$476.39	\$19.76	\$20.20
PR6.6376	Golf-Scarlett Woods-18 Holes-Weekend/Holiday-Junior	Parks	Market Based	Per Round	\$23.01	\$23.47	\$0.46	\$23.93	491.00	\$451.92	\$24.47	\$25.02
PR6.6377	Golf - Twilight Rate for Weekend/Holidays at Dentonia Park	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	1,840.00	\$1,302.72	\$18.82	\$19.25
PR6.6378	Golf - Twilight Rate for Weekend/Holidays at Don Valley Golf	Parks	Market Based	Per Round	\$35.40	\$36.11	\$0.71	\$36.82	4,154.00	\$5,882.06	\$37.64	\$38.49
PR6.6379	Golf - Twilight Rate for Weekends/holidays at Scarlett Woods	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	1,741.00	\$1,663.70	\$25.40	\$25.98
PR6.6380	Golf - Junior Memberships	Parks	Market Based	Per Round	\$265.49	\$270.80	\$5.31	\$276.11	141.00	\$1,497.35	\$282.32	\$288.67

					2015			2016			2017	2018
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR6.6381	Golf - Promotional (Replay) 18 Holes on Weekday at Dentonia	Parks	Market Based	Per Round	\$14.16	\$14.44	\$0.28	\$14.73	-	\$0.00	\$15.06	\$15.40
PR6.6382	Golf - Promotional 18 holes on Weekdays at Don Valley Golf	Parks	Market Based	Per Round	\$27.43	\$27.98	\$0.55	\$28.53	-	\$0.00	\$29.17	\$29.83
PR6.6383	Golf - Promotional 18 holes on Weekdays at Humber Valley	Parks	Market Based	Per Round	\$23.01	\$23.47	\$0.46	\$23.93	-	\$0.00	\$24.47	\$25.02
PR6.6384	Golf - Promotional 18 holes on Weekdays at Scarlett Woods	Parks	Market Based	Per Round	\$17.70	\$18.05	\$0.35	\$18.41	-	\$0.00	\$18.82	\$19.25
PR6.6385	Golf - Promotional 18 holes on Weekdays at Tam O'Shanter	Parks	Market Based	Per Round	\$23.89	\$24.37	\$0.48	\$24.85	-	\$0.00	\$25.40	\$25.98
PR6.6386	Golf - Don Valley-18 Holes-Weekday 12 for 10-Adult	Parks	Market Based	Per Round	\$513.30	\$523.57	\$10.27	\$533.83	-	\$0.00	\$545.84	\$558.12
PR6.6387	Golf - Humber Valley-18 Holes-Weekday 12 for 10-Adult	Parks	Market Based	Per Round	\$407.10	\$415.24	\$8.14	\$423.38	-	\$0.00	\$432.91	\$442.65
PR6.6388	Golf - Tam O'Shanter-18 Holes - Weekday 12 for 10	Parks	Market Based	Per Round	\$407.10	\$415.24	\$8.14	\$423.38	-	\$0.00	\$432.91	\$442.65
PR6.6389	Golf - Dentonia Park-18 Holes-Weekday 12 for 10-Adult	Parks	Market Based	Per Round	\$221.20	\$225.62	\$4.42	\$230.05	-	\$0.00	\$235.22	\$240.52
PR6.6390	Golf - Scarlett Woods-18 Holes-Weekday 12 for 10-Adult	Parks	Market Based	18 Holes	\$292.00	\$297.84	\$5.84	\$303.68	-	\$0.00	\$310.51	\$317.50
PR6.6391	Golf - Don Valley-18 Holes-Weekday 2 for 1-Adult	Parks	Market Based	Per Round	\$51.33	\$52.36	\$1.03	\$53.38	-	\$0.00	\$54.58	\$55.81
PR6.6392	Golf - Humber Valley-18 Holes-Weekday 2 for 1-Adult	Parks	Market Based	Per Round	\$40.71	\$41.52	\$0.81	\$42.34	-	\$0.00	\$43.29	\$44.27
PR6.6393	Golf - Tam O'Shanter-18 Holes-Weekday 2 for 1-Adult	Parks	Market Based	Per Round	\$40.71	\$41.52	\$0.81	\$42.34	-	\$0.00	\$43.29	\$44.27
PR6.6394	Golf - Dentonia Park-18 Holes - Weekday 2 for 1-Adult	Parks	Market Based	Per Round	\$22.12	\$22.56	\$0.44	\$23.00	-	\$0.00	\$23.52	\$24.05
PR6.6395	Golf - Scarlett Woods-18 Holes - Weekday 2 for 1-Adult	Parks	Market Based	Per Round	\$29.20	\$29.78	\$0.58	\$30.37	-	\$0.00	\$31.05	\$31.75
PR6.6396	Golf - Don Valley-18 Holes-Weekday 4 for 3-Adult	Parks	Market Based	Per Round	\$153.99	\$157.07	\$3.08	\$160.15	-	\$0.00	\$163.75	\$167.44
PR6.6397	Golf - Humber Valley-18 Holes-Weekday 4 for 3-Adult	Parks	Market Based	Per Round	\$122.13	\$124.57	\$2.44	\$127.02	-	\$0.00	\$129.87	\$132.80
PR6.6398	Golf - Tam O'Shanter-18 Holes-Weekday 4 for 3-Adult	Parks	Market Based	18 Holes	\$122.13	\$124.57	\$2.44	\$127.02	-	\$0.00	\$129.87	\$132.80
PR6.6399	Golf - Dentonia Park-18 Holes-Weekday 4 for 3-Adult	Parks	Market Based	18 Holes	\$66.36	\$67.69	\$1.33	\$69.01	-	\$0.00	\$70.57	\$72.15
PR6.6400	Golf - Scarlett Woods-Adult 18 Holes-Weekday 4 for 3- Adult	Parks	Market Based	18 Holes	\$87.60	\$89.35	\$1.75	\$91.10	-	\$0.00	\$93.15	\$95.25
PR7.5525	TORONTO ISLAND CHALLENGE COURSE - HALF DAY - City	Comm Recreation	City Policy	Per Booking	\$12.97	\$13.22	\$0.26	\$13.48	-	\$0.00	\$13.79	\$14.10
PR7.5526	TORONTO ISLAND CHALLENGE COURSE - HALF DAY - TDSB/Non-Profit	Comm Recreation	City Policy	Per Booking	\$16.66	\$16.99	\$0.33	\$17.32	-	\$0.00	\$17.71	\$18.11
PR7.5527	TORONTO ISLAND CHALLENGE COURSE - HALF DAY - Corporate	Comm Recreation	City Policy	Per Booking	\$22.21	\$22.65	\$0.44	\$23.10	-	\$0.00	\$23.62	\$24.15
PR7.5528	TORONTO ISLAND CHALLENGE COURSE - FULL DAY - City	Comm	City Policy	Per Rental	\$17.92	\$18.28	\$0.36	\$18.64	-	\$0.00	\$19.06	\$19.48
PR7.5529	TORONTO ISLAND CHALLENGE COURSE - FULL DAY - TDSB/Non-Profit	Comm	City Policy	Per Rental	\$17.92	\$18.28	\$0.36	\$18.64	-	\$0.00	\$19.06	\$19.48
PR7.5530	TORONTO ISLAND CHALLENGE COURSE - FULL DAY - Corporate	Comm Recreation	City Policy	Per Rental	\$23.90	\$24.38	\$0.48	\$24.86	-	\$0.00	\$25.42	\$25.99
PR7.5531	Toronto Island Boathouse - Rentals - Canoes (1Hrs)	Comm Recreation	City Policy	Per Rental	\$24.43	\$24.92	\$0.49	\$25.41	-	\$0.00	\$25.98	\$26.56
PR7.5532	Toronto Island Boathouse - Rentals - Pedal Boats (1Hr)	Comm Recreation	City Policy	Per Rental	\$24.43	\$24.92	\$0.49	\$25.41	-	\$0.00	\$25.98	\$26.56
PR7.5533	Toronto Island Boathouse - Rentals - Rowboats (1Hr)	Comm Recreation	City Policy	Per Rental	\$24.43	\$24.92	\$0.49	\$25.41	-	\$0.00	\$25.98	\$26.56
PR7.5534	Toronto Island Boathouse - Rentals - Solo Kayaks (1Hr)	Comm Recreation	City Policy	Per Rental	\$15.38	\$15.69	\$0.31	\$16.00	-	\$0.00	\$16.36	\$16.72
PR7.5535	Toronto Island Boathouse - Rentals - Tandem Kayaks (1Hr)	Comm Recreation	City Policy	Per Rental	\$30.76	\$31.38	\$0.62	\$31.99	-	\$0.00	\$32.71	\$33.45
PR7.5536	Toronto Island Boathouse - Rentals - Canoes (3Hr)	Comm Recreation	City Policy	Per Rental	\$61.53	\$62.76	\$1.23	\$63.99	-	\$0.00	\$65.43	\$66.90
PR7.5537	Toronto Island Boathouse - Rentals - Pedal Boats (3Hrs)	Comm	City Policy	Per Rental	\$61.53	\$62.76	\$1.23	\$63.99	-	\$0.00	\$65.43	\$66.90
PR7.5538	Toronto Island Boathouse - Rentals - Rowboats (3Hr)	Comm	City Policy	Per Rental	\$61.53	\$62.76	\$1.23	\$63.99	-	\$0.00	\$65.43	\$66.90
PR7.5539	Toronto Island Boathouse - Rentals - Solo Kayaks (3Hrs)	Comm Recreation	City Policy	Per Rental	\$35.29	\$36.00	\$0.71	\$36.70	-	\$0.00	\$37.53	\$38.37
PR7.5540	Toronto Island Boathouse - Rentals - Tandem Kayaks (3Hrs)	Comm Recreation	City Policy	Per Rental	\$80.53	\$82.14	\$1.61	\$83.75	-	\$0.00	\$85.64	\$87.56
PR7.5541	Toronto Island Boathouse - Rentals - Any boat	Comm Recreation	City Policy	Per Rental	\$86.87	\$88.61	\$1.74	\$90.34	-	\$0.00	\$92.38	\$94.46
PR7.5542	Toronto Island Tram - 35 Minute Tram Tour: Adult	Comm	City Policy	Per Booking	\$8.14	\$8.30	\$0.16	\$8.47	-	\$0.00	\$8.66	\$8.85
PR7.5543	Toronto Island Tram - 35 Minute Tram Tour: Senior	Comm Recreation	City Policy	Per Tour	\$5.88	\$6.00	\$0.12	\$6.12	-	\$0.00	\$6.25	\$6.39
PR7.5544	Toronto Island Tram - 35 Minute Tram Tour: Student	Comm Recreation	City Policy	Per Tour	\$5.88	\$6.00	\$0.12	\$6.12	-	\$0.00	\$6.25	\$6.39

	2015 2016							2017	2018			
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Approved Rate	Inflationary Adjusted Rate	Other Adjustment	Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR7.5545	Toronto Island Tram - 35 Minute Tram Tour: Children	Comm Recreation	City Policy	Per Tour	\$4.52	\$4.61	\$0.09	\$4.70	-	\$0.00	\$4.81	\$4.91
PR7.5546	Toronto Island Tram - Private Bookings: Adult	Comm Recreation	City Policy	Per Booking	\$8.14	\$8.30	\$0.16	\$8.47	-	\$0.00	\$8.66	\$8.85
PR7.5547	Toronto Island Tram - Private Bookings: Senior	Comm Recreation	City Policy	Per Booking	\$5.88	\$6.00	\$0.12	\$6.12	-	\$0.00	\$6.25	\$6.39
PR7.5548	Toronto Island Tram - Private Bookings: Child	Comm Recreation	City Policy	Per Booking	\$12.97	\$13.22	\$0.26	\$13.48	-	\$0.00	\$13.79	\$14.10
PR7.5549	TO Island Tram - Priv Bookings: Min Fee: - Spring/Fall	Comm Recreation	City Policy	Per Booking	\$16.66	\$16.99	\$0.33	\$17.32	-	\$0.00	\$17.71	\$18.11
PR7.5550	TO Island Tram - Priv Book: Min Fee: - Spring/Fall: Weekends	Comm Recreation	City Policy	Per Booking	\$22.21	\$22.65	\$0.44	\$23.10	-	\$0.00	\$23.62	\$24.15
PR7.5551	TO Island Tram - Private Book: Min Fee: - Summer: Weekdays	Comm Recreation	City Policy	Per Booking	\$212.65	\$212.65	\$0.00	\$212.65	-	\$0.00	\$217.43	\$222.33
PR7.5552	TO Isl Tram - Private Book: Min Fee: - Summer: Weekends	Comm Recreation	City Policy	Per Booking	\$248.84	\$248.84	\$0.00	\$248.84	-	\$0.00	\$254.44	\$260.16
PR7.6306	Parking Fee - Management Services - Waterfront	Parks	Market Based	Per Ticket	\$5.31	\$5.31	\$0.00	\$5.31	-	\$0.00	\$5.43	\$5.55
PR7.7488	Toronto Island Tram - Private Bookings: Student	Comm Recreation	City Policy	Per Booking	\$5.88	\$5.88	\$0.00	\$5.88	-	\$0.00	\$6.01	\$6.15
PR8.7000	Construction Related Permit(incr injury/removal permits- Dev)	Urban Forestry	Market Based	Per Tree	\$313.99	\$320.27	\$6.28	\$326.55	2,863.00	\$27,003.65	\$333.90	\$341.41
PR8.7001	Non-Construction Related Permit(incr injury/removal-Non- Dev)		Market Based	Per Tree	\$104.96	\$107.06	\$2.10	\$109.16	1,778.00	\$5,605.84	\$111.61	\$114.13
PR8.7002	Con.or Non Con Permit(incr injury/removal health City trees)	Urban Forestry	Market Based	Per Tree	\$313.99	\$320.27	\$6.28	\$326.55	1,000.00	\$9,431.94	\$333.90	\$341.41
PR8.7003	Construction Private Boundary/Neighbour Tree Permit	Urban Forestry	City Policy	Per Tree	\$657.30	\$670.45	\$13.15	\$683.59	286.00	\$5,646.96	\$698.97	\$714.70
PR8.7004	Non-Construction Private Boundary/Neighbour Tree Permit	Urban Forestry	City Policy	Per Tree	\$219.10	\$223.48	\$4.38	\$227.86	178.00	\$1,171.51	\$232.99	\$238.23
PR8.7005	Contravention Fee - Street Trees	Urban Forestry	City Policy	Per Tree	\$657.30	\$670.45	\$13.15	\$683.59	144.00	\$2,843.23	\$698.97	\$714.70
PR8.7006	Construction Contravention Fee - Private Trees	Urban Forestry	City Policy	Per Tree	\$657.30	\$670.45	\$13.15	\$683.59	68.00	\$1,342.63	\$698.97	\$714.70
PR8.7007	Non-Construction Contravention Fee - Private Trees	Urban Forestry	City Policy	Per Tree	\$219.10	\$223.48	\$4.38	\$227.86	42.00	\$276.42	\$232.99	\$238.23
PR8.7008	Con.Contravention Fee - Private Ravine/Natural Feature Tree	Urban Forestry	City Policy	Per Tree	\$657.30	\$670.45	\$13.15	\$683.59	7.00	\$138.21	\$698.97	\$714.70
PR8.7009	Non-Con.Contravention Fee-Private Ravine/Natural	Urban Forestry	City Policy	Per Tree	\$219.10	\$223.48	\$4.38	\$227.86	7.00	\$46.07	\$232.99	\$238.23
PR8.7010	Dumping/Alt.Grade Contrav Fee-Private Ravine/Natural	Urban Forestry	City Policy	Per Tree	\$657.30	\$670.45	\$13.15	\$683.59	2.00	\$39.49	\$698.97	\$714.70
PR8.7011	Encroachment Review Committee Application Fee	Urban Forestry	City Policy	Per Application	\$300.00	\$306.00	\$6.00	\$312.00	12.00	\$144.00	\$319.02	\$326.20
PR1.3101	Sport Field P-NP, Res, C&Y-Prime-existing seasonal groups		City Policy	Per Hour				\$12.03	1,086.00	\$13,059.56	\$18.51	\$25.00
PR1.3102	Sport Field P-NP, Res, Adult-Prime-existing seasonal groups	Parks	City Policy	Per Hour				\$36.35	148.00	\$5,379.64	\$42.82	\$49.29
PR1.3103	Sport Field P-NP, Res, OA-Prime-existing seasonal groups	Parks	City Policy	Per Hour				\$26.39	-	\$0.00	\$37.84	\$49.29
PR1.3104	Sport Field P - TCDSB - Prime - existing seasonal groups	Parks	City Policy	Per Hour				\$12.03	-	\$0.00	\$18.51	\$25.00
PR1.3105	Sport Field P - TDSB - Prime - existing seasonal groups	Parks	City Policy	Per Hour				\$17.45	-	\$0.00	\$21.23	\$25.00
TOTAL										\$2,473,092.59		

# Appendix 7b

#### **New User Fees**

Rate ID	Rate Description	Service	Fee Category	Fee Basis	2016			2017	2018
					Budget Rate	Budget Volume	Incremental Revenue	Plan Rate	Plan Rate
PR1.3101	Sport Field P-NP, Res, C&Y-Prime-existing seasonal groups	Parks	City Policy	Per Hour	\$12.03	1086.00	\$13,059.56	\$18.51	\$25.00
PR1.3102	Sport Field P-NP, Res, Adult-Prime-existing seasonal groups	Parks	City Policy	Per Hour	\$36.35	148.00	\$5,379.64	42.82	49.29
PR1.3103	Sport Field P-NP, Res, OA-Prime-existing seasonal groups	Parks	City Policy	Per Hour	\$26.39	0.00	\$0.00	37.84	49.29
PR1.3104	Sport Field P - TCDSB - Prime - existing seasonal groups	Parks	City Policy	Per Hour	\$12.03	0.00	\$0.00	18.51	25.00
PR1.3105	Sport Field P - TDSB - Prime - existing seasonal groups	Parks	City Policy	Per Hour	\$17.45	0.00	\$0.00	\$21.23	\$25.00
Missing Fee									
PR5.7354	Ski/Snb-BOE-Lesson Cancellation Fee	Community Recreation	City Policy	Per Cancellation	\$44.25	\$44.25	Historically Charged for Board of Education ski lesson cancellations		

# Appendix 7c

					2015 Approved	2016 Budget	
Rate ID	Rate Description	Service F	Fee Category	Fee Basis	Rate	Rate	Reason for Adjustment
PR1.9010	Commercial Spec Event-Woodbine Park-Corp		Aarket Based		\$3,500.00		Duplicate entry
PR2.1603	Toronto Island - Docking		City Policy	Per Booking	\$88.50		Duplicate entry
PR2.1604	Toronto Island - Docking (half)		City Policy	Per Booking	\$44.25		Duplicate entry
		Comm	incy i oney	i ci booking	\$ THES		b upiled te entry
PR1.4793	Tennis L'Am Non Prime Hard Top-TDSB		City Policy	Per Hour	\$8.85		Comparable fee being utilized
11.4755	Tennis E An Non Thine flata top 1000	Comm	and a noncy	i ci iloui	\$0.05		
PR1.4794	Tennis L'Am ND Outdeer Crt. TDCD		Situ Dolinu	Der Hour	\$7.52		Comparable fee being utilized
2K1.4794	Tennis L'Am NP Outdoor Crt -TDSB		City Policy	Per Hour	\$7.5Z		Comparable fee being utilized
004 4705	Tauris Like ND Dubble A Common TDCD	Comm	Ster Deller	Deville	ć12.02		Common while for a bailing utilized
PR1.4795	Tennis L'Am NP Bubble A Summer-TDSB		City Policy	Per Hour	\$12.83		Comparable fee being utilized
		Comm		L	4		
R1.4796	Tennis L'Am NP NM A Bubble Winter-TDSB		City Policy	Per Hour	\$15.49		Comparable fee being utilized
		Comm					
R1.4797	Tennis L'Am NP M A Bubble Winter-TDSB	Recreation C	City Policy	Per Hour	\$9.73		Comparable fee being utilized
	Corporate Employee Special Event (2001 to 10,000).	Parks					
R1.902	Not-for-profit	N N	∕larket Based	Daily	\$832.90		Duplicate entry
		Comm					
R2.3174	REX-Pool Manager Extra Fee	Recreation C	City Policy	Hourly	\$19.60		Cost recovery staffing fees
		Comm					
R2.3175	REX-Pool 1 Lifeguard	Recreation C	City Policy	Hourly	\$16.88		Cost recovery staffing fees
		Comm					
R2.3176	REX-Agin/Birch - 4 Lifeguards Fee - SE	Recreation C	City Policy	Hourly	\$67.51		Cost recovery staffing fees
		Comm					, ,
R2.3177	REX-Agin/Birch - 5 Lifeguards - Lap DE		City Policy	Hourly	\$84.39		Cost recovery staffing fees
-		Comm	.,,	,			
R2.3178	REX-Agin/Birch - 10 Lifeguards - POOL ALL		City Policy	Hourly	\$168.78		Cost recovery staffing fees
R2.3245	REX-South Staff Fee (Outside Reg Hrs.)		City Policy	Per Unit	\$13.68		Cost recovery staffing fees
R2.3287	REX-Showmobile - West Dist. (Labour \$75/hr)		City Policy	Per Unit	\$66.37		Cost recovery staffing fees
R2.9000	REX-Staff-Additional Charges (Multiple of \$1.00)			Per Booking	\$0.89		Cost recovery staffing fees
R2.9000	Program-General Interest-	Comm	City Policy	FEI BOOKINg	ŞU.65		cost recovery starting tees
R3.5026	-		Situ Dolinu	Dor Dorticipont	\$16.00		Comparable fee being utilized
rk3.5020	Arts/Clubs/Sports/Cards/Games	Comm	City Policy	Per Participant	\$10.00		Comparable fee being utilized
D2 5026	Program-General Interest-		Ster Deller	Den Dentisianent	¢10.00		Common while for a balance utilized
PR3.5036	Arts/Clubs/Sports/Cards/Games		City Policy	Per Participant	\$16.00		Comparable fee being utilized
	Program-General Interest-	Comm			4		
R3.5046	Arts/Clubs/Sports/Cards/Games		City Policy	Per Participant	\$16.00		Comparable fee being utilized
	Program-Introductory -Child-General Interest - Arts &	Comm			4		
R3.5047	Crafts/Dance/Sports/Martial Arts/Music (9 Hrs)		City Policy	Per Participant	\$37.00		Comparable fee being utilized
		Comm					
R3.5092	Program-Introductory -Youth-CAN-BIKE Teen (12 Hrs)		City Policy	Per Participant	\$95.00		Comparable fee being utilized
	Program-Specialized-Adult-Freedom for Women (3	Comm					
R3.5124	Hrs)	Recreation C	City Policy	Per Participant	\$81.42		Comparable fee being utilized
		Comm					
	Camps-FVOEC-Specialty Plus-C&Y-	Recreation					
R3.7511	Eagles/Falcons/Pathfinders/Skyhawks/Tbirds 4 Days	C	City Policy	Per Participant	\$173.00		Program no longer operates 4 days
	Camps-Angela James-Specialty Plus-C&Y-EcoCamp	Comm					
R3.7539	10 Days	Recreation C	City Policy	Per Participant	\$323.00		Program no longer operates as specialty plus
	Camps-Etobicoke Olympium-Specialty Plus-Child-	Comm					
R3.7541	Tennis 4 Days	Recreation C	City Policy	Per Participant	\$64.00		Program no longer operates as specialty plus
	Camps-Etobicoke Olympium-Specialty Plus-Child-	Comm					
R3.7542	Tennis 5 Days	Recreation C	City Policy	Per Participant	\$79.00		Program no longer operates as specialty plus
	Camps-Etobicoke Olympium-Specialty Plus-Child-	Comm	.,,				
R3.7543	Tennis 5 Days		City Policy	Per Participant	\$54.00		Program no longer operates as specialty plus
	Camp Specialty Plus Child - Etobicoke Olympium -	Comm	.,,				
R3.7544	Olympium Tennis Camp 5-7 YRS - 5 Day		City Policy	Per Participant	\$54.00		Program no longer operates as specialty plus
	Camps-James Garden-Specialty Plus-C&Y-Drawn to	Comm	int, i oney	. c. i urucipulit			riegian no longer operates as specialty plus
R3.7553	Nature 9 Days		City Policy	Per Participant	\$290.00		Program no longer operates as specialty plus
1.3.7335	· · · · · · · · · · · · · · · · · · ·		ILY FUILY	rei raiucipalit	\$250.00		riogram no longer operates as specialty plus
0.0 7554	Camps-James Garden-Specialty Plus-C&Y-Drawn to	Comm	Star Dellars	Des Desti-in-	6333.00		Dream no longer energine
R3.7554	Nature 10 Days		City Policy	Per Participant	\$323.00		Program no longer operates as specialty plus
		Comm		L			
R3.7557	Camps-Norseman-Specialty Plus-Child-Swim 9 Days	Recreation C	City Policy	Per Participant	\$282.00		Program no longer operates as specialty plus

					2015 Approved	2016 Budget	
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Reason for Adjustment
		Comm					
PR3.7558	Camps-Norseman-Specialty Plus-Child-Swim 10 Days	Recreation	City Policy	Per Participant	\$314.00		Program no longer operates as specialty plus
	Camps-Oriolle CC-Specialty Plus-Child-Animation &	Comm					
PR3.7559	Web Design/Computer 10 Days	Recreation	City Policy	Per Participant	\$348.00		Program no longer operates as specialty plus
	Camps-Oriolle CC-Specialty Plus-Child-Animation &	Comm					
PR3.7562	Web Design/Computer 10 Days	Recreation	City Policy	Per Participant	\$386.00		Program no longer operates as specialty plus
		Comm					
PR3.7567	Camps-St. Marcellus-Specialty Plus-C&Y-Golf 4 Days	Recreation	City Policy	Per Participant	\$170.00		Program no longer operates as specialty plus
	Camps-St. Marcellus-Specialty Plus-C&Y-Mountain	Comm					
PR3.7568	Bike 5 Days	Recreation	City Policy	Per Participant	\$148.00		Program no longer operates as specialty plus
	Camps-St. Marcellus-Specialty Plus-C&Y-Mountain	Comm					
PR3.7569	Bike/Skateboard 4 Days	Recreation	City Policy	Per Participant	\$156.00		Program no longer operates as specialty plus
		Comm					
PR3.7587	Camps-TT&FC-Specialty Plus-Child-Training 5 Days	Recreation	City Policy	Per Participant	\$79.00		Program no longer operates as specialty plus
	Camps-Edithvale-Specialty Plus-Early Child/Child-	Comm					
PR3.7589	EcoCamp 10 Days	Recreation	City Policy	Per Participant	\$323.00		Program no longer operates as specialty plus
	Camps-Edithvale-Specialty Plus-Preschool-Arts &	Comm					
PR3.7591	Gym 8 Days	Recreation	City Policy	Per Participant	\$290.00		Program no longer operates as specialty plus
	Camps-Grandravine-Specialty Plus-Youth-Youth 4	Comm					
PR3.7595	Days	Recreation	City Policy	Per Participant	\$77.00		Program no longer operates as specialty plus
	Camps-Grandravine-Specialty Plus-Youth-Youth 5	Comm					
PR3.7596	Days	Recreation	City Policy	Per Participant	\$98.00		Program no longer operates as specialty plus
		Comm					
PR3.7601	Camps-St. Marcellus-Specialty Plus-C&Y-Golf 5 Days	Recreation	City Policy	Per Participant	\$170.00		Program no longer operates as specialty plus
	Camps-St. Marcellus-Specialty Plus-C&Y-Mountain	Comm					
PR3.7602	Bike 4 Days	Recreation	City Policy	Per Participant	\$126.00		Program no longer operates as specialty plus
		Comm					
PR5.5424	PAYG Sports Adult	Recreation	City Policy	Per Participant	\$3.10		Duplicate entry
	Leisure Swim Punch Card -Child/Youth/Older Adult-	Comm					
PR5.7015	per punch (10 punch)	Recreation	City Policy	Per Punch	\$0.84		Program is now offered free of charge
	Leisure Swim Punch Card - Adult-per punch (10	Comm					
PR5.7018	punch)	Recreation	City Policy	Per Punch	\$1.68		Program is now offered free of charge
	Leisure Swim Punch Card - Family (Max 6)-per punch						
PR5.7020	(10 punch)	Recreation	City Policy	Per Punch	\$4.69		Program is now offered free of charge
	Leisure Swim pass - Pre School/Child/Youth - 3	Comm			1		
PR5.7021	months	Recreation	City Policy	Per Ticket	\$23.01		Program is now offered free of charge
		Comm			444.60		
PR5.7024	Leisure Swim pass - Adult-Per Participant - 3 months	Recreation	City Policy	Per Ticket	\$44.69		Program is now offered free of charge
	Leisure Swim pass - Older Adult-Per Participant - 3	Comm					
PR5.7025	months	Recreation	City Policy	Per Ticket	\$22.35		Program is now offered free of charge

					2015 Approved	2016 Budget	
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Reason for Adjustment
	Leisure Swim pass - Family (Max 6)-Per Participant -	Comm					
PR5.7026	3 months	Recreation	City Policy	Per Ticket	\$115.93		Program is now offered free of charge
	Leisure Swim pass - Pre School/Child/Youth - 6	Comm					
PR5.7027	months	Recreation	City Policy	Per Ticket	\$36.73		Program is now offered free of charge
		Comm					
PR5.7030	Leisure Swim pass - Adult-Per Participant - 6 months	Recreation	City Policy	Per Ticket	\$70.35		Program is now offered free of charge
	Leisure Swim pass - Older Adult-Per Participant - 6	Comm					
PR5.7031	months	Recreation	City Policy	Per Ticket	\$35.18		Program is now offered free of charge
	Leisure Swim pass - Family (Max 6)-Per Participant -	Comm					
PR5.7032	6 months	Recreation	City Policy	Per Ticket	\$184.96		Program is now offered free of charge
	Leisure Swim pass - Pre School/Child/Youth - Annual	Comm					
PR5.7033	(one year)	Recreation	City Policy	Per Ticket	\$69.47		Program is now offered free of charge
	Leisure Swim pass - Adult-Per Participant - Annual	Comm					
PR5.7036	(one year)	Recreation	City Policy	Per Ticket	\$132.30		Program is now offered free of charge
	Leisure Swim pass - Older Adult-Per Participant -	Comm					
PR5.7037	Annual (one year)	Recreation	City Policy	Per Ticket	\$66.15		Program is now offered free of charge
	Leisure Swim pass - Family (Max 6)-Per Participant -	Comm					
PR5.7038	Annual (one year)	Recreation	City Policy	Per Ticket	\$347.79		Program is now offered free of charge
		Comm					
PR5.7067	Drop-In Leisure Swim Child/Youth/Older Adult	Recreation	City Policy	Per Ticket	\$0.88		Program is now offered free of charge
		Comm					
PR5.7070	Drop-In Leisure Swim Adult	Recreation	City Policy	Per Ticket	\$1.77		Program is now offered free of charge
		Comm			4		
PR5.7072	PAYG Leisure Swim Family	Recreation	City Policy	Per Ticket	\$5.31		Program is now offered free of charge
		Comm	e		447 70		
PR5.7111	Ski/Snb-1hr Rental Ski/Snb	Recreation	City Policy	Per Ticket	\$17.70		Comparable fee being utilized
DDE 7435	Chi/Cale Deated Chi/Cale	Comm	City Dellas	Den Dentisianet	640.47		Common the fee being utilized
PR5.7125	Ski/Snb-2hr Rental Ski/Snb	Recreation	City Policy	Per Participant	\$19.47		Comparable fee being utilized
DDE 7476	Chi/Cale DOE Multicale Life	Comm	City Dellary	Dev Devtisionent	64.77		Community for heirs utilized
PR5.7176	Ski/Snb-BOE Multiple Lift	Recreation Comm	City Policy	Per Participant	\$1.77		Comparable fee being utilized
PR5.7182	Ski/Sab BOE Briarity Lift	Recreation	City Policy	Dor Darticipant	\$1.77		Comparable fee being utilized
PR5./162	Ski/Snb-BOE Priority Lift		City Policy	Per Participant	\$1.77		comparable ree being utilized
PR5.7231	Ski/Snb-Preschool 1hr Lift	Comm	City Doliny	Der Dertisinent	\$11.50		Comparable fee being utilized
rK3./231	SKI/SHU-FIESCHOOL THE LITE	Recreation Comm	City Policy	Per Participant	\$11.50		
DDE 7222	Ski/Sph. Droschool 3hr Lift		City Policy	Dor Darticipant	\$17.70		Comparable fee being utilized
PR5.7233	Ski/Snb-Preschool 2hr Lift	Recreation	City Policy	Per Participant	\$11.10		Comparable fee being utilized
PR5.7235	Ski/Snb-Preschool 4hr Lift	Comm Recreation	City Policy	Per Ticket	\$20.35		Comparable fee being utilized
FN3.7235	SKI/SHD-FTESCHOOL 4HILLITL	Comm	City POlicy	rei nuket	ş20.35		
PR5.7237	Ski/Snb-Preschool All Day Lift	Recreation	City Policy	Per Ticket	\$27.43		Comparable fee being utilized
FN3./23/	SKI/SHD-FIESCHOOLAILDAY LITE	Necreation	City Policy	rei licket	\$27.45		comparable ree being utilized

					2015 Approved	2016 Budget	
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Reason for Adjustment
		Comm					
PR5.7239	Ski/Snb-Student 1hr Lift	Recreation	City Policy	Per Ticket	\$11.50		Comparable fee being utilized
		Comm					
PR5.7241	Ski/Snb-Student 2hr Lift CP	Recreation	City Policy	Per Ticket	\$17.70		Comparable fee being utilized
		Comm					
PR5.7243	Ski/Snb-Student 4hr Lift	Recreation	City Policy	Per Ticket	\$20.35		Comparable fee being utilized
		Comm					
PR5.7245	Ski/Snb-Student All Day Lift	Recreation	City Policy	Per Ticket	\$27.43		Comparable fee being utilized
		Comm					
PR5.7327	Ski/Snb-Rental-1hr-Full Set/Skis, Boots,Poles	Recreation	City Policy	Per Ticket	\$13.27		Comparable fee being utilized
		Comm			440.47		
PR5.7339	Ski/Snb-Rental-4hr-Full Set/Skis, Boots,Poles	Recreation	City Policy	Per Ticket	\$19.47		Comparable fee being utilized
		Comm			440.47		
PR5.7340	Rental-4hr-Full Set/Snowboard, boots	Recreation	City Policy	Per Ticket	\$19.47		Comparable fee being utilized
		Comm					
PR5.7356	Ski/Snb-Student 2hr Lift NY	Recreation	City Policy	Per Ticket	\$14.16		Comparable fee being utilized
PR3.5470	Camps-Early Child/Child/Youth-Extended-Camps EH - C&Y PRE 1 Hour Daily Rate 5 Hrs	Comm	City Doliny	Der Dertisinent	\$13.40		Durligate entry
PK3.5470	· · · · · · · · · · · · · · · · · · ·	Recreation Comm	City Policy	Per Participant	\$15.40		Duplicate entry
PR3.7540	Camps-Etobicoke Olympium-Specialty Plus-Child- Tennis 4 Days	Recreation	City Policy	Per Participant	\$64.00		Program no longer operates as specialty plus
PK5.7540	Camps-Oriolle CC-Specialty Plus-Child-Animation &	Comm	City Policy	rei raiticipant	304.00		Program no longer operates as specialty plus
PR3.7560	Web Design/Computer 9 Days	Recreation	City Policy	Per Participant	\$386.00		Program no longer operates as specialty plus
PK5.7500	Camps-St. Marcellus-Specialty Plus-C&Y-Mountain	Comm	City Policy	rei raiticipant	\$580.00		Program no longer operates as specially plus
PR3.7570	Bike/Skateboard 5 Days	Recreation	City Policy	Per Participant	\$156.00		Program no longer operates as specialty plus
FR3.7570	Camps-Edithvale-Specialty Plus-Early Child/Child-Arts		City Folicy	reiraiticipant	\$150.00		riogram no longer operates as specialty plus
PR3.7590	& Gym 10 Days	Recreation	City Policy	Per Participant	\$323.00		Program no longer operates as specialty plus
	Camps-Power House-Specialty Plus-Youth-Golf 5	Comm		i ci i di di ci pune	<i>\$</i> 525.00		rogram to tonger operates as specially plas
PR3.7600	Days	Recreation	City Policy	Per Participant	\$157.00		Program no longer operates as specialty plus
	5345	Comm		rerrareipune	\$157.00		
PR3.5012	Program-Specialized-Early Child-Workshop (1 Hrs)	Recreation	City Policy	Per Registration	\$9.00		Comparable fee being utilized
	( (	Comm					
PR3.5081	Program-Specialized-Youth-Workshop (1 Hrs)	Recreation	City Policy	Per Registration	\$9.00		Comparable fee being utilized
	Program-Specialized-Adult-General Interest-Cooking	Comm					
PR3.5100	(13.5 Hrs)	Recreation	City Policy	Per Registration	\$71.68		Comparable fee being utilized
	· · ·	Comm	-,,				
PR3.5104	Program-Specialized-Adult-Aqua-Fit (9 Hrs)	Recreation	City Policy	Per Registration	\$81.42		Comparable fee being utilized
	Program-Specialized-Adult-Aqua-Fitness Combos -	Comm	· · ·				
PR3.5105	2/wk (18 Hrs)	Recreation	City Policy	Per Registration	\$124.78		Comparable fee being utilized
	Program-Specialized-Adult-Aqua-Fitness Combos -	Comm					
PR3.5106	3/wk (27 Hrs)	Recreation	City Policy	Per Registration	\$168.14		Comparable fee being utilized

					2015 Approved	2016 Budget	
Rate ID	Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Reason for Adjustment
		Comm					
PR3.5130	Program-Specialized-Older Adult-Aqua-Fit (9 Hrs)	Recreation	City Policy	Per Registration	\$40.71		Comparable fee being utilized
		Comm					
PR5.7170	Ski/Snb-BOE Early Lift	Recreation	City Policy	Per Participant	\$2.65		Comparable fee being utilized
		Comm					
PR5.7190	Ski/Snb-BOE Regular Lift	Recreation	City Policy	Per Participant	\$1.77		Comparable fee being utilized
		Comm					
PR5.7208	Ski/Snb - Helmet Mesh	Recreation	City Policy	Per Ticket	\$0.88		No longer use Helmet mesh
		Comm					
PR5.7201	Ski/Snb-Discover Lift - CP	Recreation	City Policy	Per Ticket	\$11.50		Comparable fee being utilized
		Comm					
PR5.7202	Ski/Snb-Discover Pkg - CP	Recreation	City Policy	Per Ticket	\$22.12		Comparable fee being utilized
		Comm					
PR5.7203	Ski/Snb-Discover Rental - CP	Recreation	City Policy	Per Ticket	\$10.62		Comparable fee being utilized
		Comm					
PR5.7283	Ski/Snb-Discover 1 & 2 - NY	Recreation	City Policy	Per Ticket	\$20.35		Comparable fee being utilized
		Comm					
PR5.7288	Discover Lesson -NY	Recreation	City Policy	Per Ticket	\$18.14		Comparable fee being utilized
		Comm					
PR5.7289	Discover Rental - NY	Recreation	City Policy	Per Ticket	\$4.42		Comparable fee being utilized
		Comm					
PR1.5382	Curling Club Complex -LCC- 8 Sheets	Recreation	City Policy	Per Booking	\$1,184.56		Curling Club now operates as a lease

# Appendix 7d

### User Fees for Technical Adjustments

Rate ID	Rate Description	Service	Fee Category	Fee Basis	2015 Approved Rate	2016 Budget Rate	Reason for Adjustment
PR3.7711	Program-Leadership - Adult - CAN BIKE Instructor	Comm Recreation	City Policy	Per Registration	\$135.73	\$297.35	Incorrect fee entered in BY- Law 441 in 2015
User Fees Nam			I	I			
PR1.2593	Indoor Rink TDSB Non Prime	Comm Recreation		Per Hour	\$ 91.62		Rate Description updated
PR1.2594	Indoor Rink TDSB Prime	Comm Recreation	, ,	Per Hour	\$ 181.81		Rate Description updated
PR1.3046	Tennis L'Am - Prime Building Summer	Comm Recreation		Per Hour	\$ 13.57		Rate Description updated
PR1.3063	Outdoor Rink Not-for-Profit/Resident/Children & Youth/TDSB	Comm Recreation	City Policy	Per Hour	\$ 47.41	\$ 49.31	Rate Description updated
PR1.3186	Sport Field P - TDSB Prime	Parks	City Policy	Per Hour	\$ 48.32		Rate Description updated
PR1.3187	Sport Field P - TCDSB Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3188	Sport Field P - Commercial/All Ages Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3189	Sport Field P - NP, Res, C&Y Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3190	Sport Field P - NP, Res, Adult Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3191	Sport Field P - NP, Res, OA Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3192	Sport Field P - NP, Non Res, C&Y Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3193	Sport Field P - NP, Non Res, Adult Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3194	Sport Field P - NP, Non Res, OA Prime	Parks	City Policy	Per Hour	\$ 48.32	\$ 50.25	Rate Description updated
PR1.3529	Pool C - Commercial/Private	Comm Recreation	City Policy	Per Hour	\$ 69.56	\$ 72.34	Rate Description updated
PR1.4343	Stadium-Track & Field (No Equipment)	Comm Recreation	City Policy	Per Hour	\$ 79.41	1	Rate Description updated
PR1.4344	Stadium-Track & Field (Equipment)	Comm Recreation		Per Hour	\$ 94.26		Rate Description updated
PR1.4440	Indoor-Gym P-Not for Profit, Non Res, Adult (Prime)	Comm Recreation		Per Hour	\$ 152.54		
PR1.4490	Indoor-Gym P-Not for Profit, Non Res, C&Y (Non Prime)	Comm Recreation	City Policy	Per Hour	\$ 122.03	\$ 126.91	Rate Description updated
PR1.4587	Curling Club Complex -EYCC- 6 Sheets	Comm Recreation	City Policy	Per Booking	\$ 948.30	\$ 986.23	Rate Description updated
PR1.4782	Tennis L'Am - NonPrime Building Summer	Comm Recreation	City Policy	Per Hour	\$ 9.05	\$ 9.41	Rate Description updated
PR1.4783	Tennis L'Am - NonPrime Outdoor Court	Comm Recreation		Per Hour	\$ 7.69	\$ 8.00	Rate Description updated
PR1.4784	Tennis L'Am - NonPrime Bubble A Summer	Comm Recreation		Per Hour	\$ 13.57		Rate Description updated
PR1.4785	Tennis L'Am - Member - NonPrime Winter	Comm Recreation	1	Per Hour	\$ 10.41	1	Rate Description updated
PR1.4788	Tennis L'Am - NonMem - NonPrime Winter	Comm Recreation		Per Hour	\$ 15.84		Rate Description updated
PR1.4789	Tennis L'Am - NonMem - Prime Winter	Comm Recreation		Per Hour	\$ 21.27	· ·	Rate Description updated
PR1.4791	Tennis L'Am - Member - Prime Winter	Comm Recreation		Per Hour	\$ 15.84		Rate Description updated
PR1.4792	Tennis L'Am - Prime Outdoor Court	Comm Recreation		Per Hour	\$ 11.31		Rate Description updated
PR1.4798	Tennis L'Am NP -TCDSB	Comm Recreation		Per Hour	\$ -	\$ -	Rate Description updated
PR1.4805	Tennis L'Am - Prime Bubble A Summer	Comm Recreation		Per Hour	\$ 18.10		Rate Description updated
PR1.4982	Outdoor Multi Court Tournament Hourly	Parks	City Policy	Per Hour	\$ 24.53	1	Rate Description updated
PR1.4983	Outdoor Multi Court Daily	Parks	City Policy	Per Booking	\$ 24.53		Rate Description updated
PR1.6900	Parks-Social Gathering (0-200)/Fire Pit 26+ ppl/Undesignated	Parks	City Policy	Per Booking	\$ 81.37	1	Rate Description updated
PR1.9001	Commercial Spec Event - Promotions	Parks	Market Based	Per Booking	\$ 3,578.75	\$ 3,721.90	Rate Description updated
PR1.9001	Commercial Spec Event - Sample Weekday	Parks	Market Based	-	\$ 3,378.73		Rate Description updated
PR2.3306	REX- Permit Changes Administrative Fee	Comm Recreation		Per Booking	\$ 22.62	1	Rate Description updated
PR2.3440	REX - Board of Ed Reservation/Administrative Application Fee	Comm Recreation		Per Booking	\$ 22.02		Rate Description updated
PR3.5004	Program-INTRD-Early Child-Drama 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 38.86	\$ 40.41	Rate Description updated
PR3.5013	Program-Subscriber-Early Child / Child / Youth-All Programs	Comm Recreation	City Policy	Per Registration	\$ 17.38	\$ 18.08	Rate Description updated
PR3.5020	Program-INTRD-Early Child-Arts/Dnce/Cook/Gen Int/Music 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 39.88	\$ 41.47	Rate Description updated

### User Fees for Technical Adjustments

Rate ID	Rate Description	Service	Fee Category	Fee Basis	2015	2016 Budget	Reason for Adjustment
					Approved Rate	Rate	
PR3.5022	Program-INTRD-Early Child-Sports-Gymnastics 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 38.86	\$ 40.41	Rate Description updated
PR3.5048	Program-SPZD-Child-Dance / Drama 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 72.60	\$ 75.50	Rate Description updated
PR3.5058	Program-INTRD-Youth-Arts / Dance / Drama / Music 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 38.86	\$ 40.41	Rate Description updated
PR3.5075	Program-SPZD-Youth-General Interest 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 63.40	\$ 65.93	Rate Description updated
PR3.5085	Program-INTRD-Youth- Arts/Dnce/Drama/Music/Games/Sports 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 38.86	\$ 40.41	Rate Description updated
PR3.5086	Program-SPZD-Youth-Dance / Music 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 71.58	\$ 74.44	Rate Description updated
PR3.5087	Program-INTRD-Youth-Gymnastics/Martial Arts 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 37.83	\$ 39.35	Rate Description updated
PR3.5103	Program-SPZD-Adult-Fitness-Tai Chi/Qigong/Yoga 13.5 Hrs	Comm Recreation	City Policy	Per Registration	\$ 91.84	\$ 95.52	Rate Description updated
PR3.5119	Program-SPZD-Adult-Golf / Martial Arts / Sports 9 Hrs	Comm Recreation	City Policy	Per Registration	\$ 74.20	\$ 77.17	Rate Description updated
PR3.5123	Program-INTRD-Child / Youth-Biking Basics 1 & 2 2 Hrs	Comm Recreation	City Policy	Per Registration	\$ 65.15	\$ 67.76	Rate Description updated
PR3.5129	Program-SPZD-Older Adult-Fitness- Pilates/TaiChi/Yoga 13.5 Hr	Comm Recreation	City Policy	Per Registration	\$ 49.32	\$ 51.29	Rate Description updated
PR3.5135	Program-SPZD-Older Adult-Workshop 1 Hrs	Comm Recreation	City Policy	Per Registration	\$ 6.33	\$ 6.59	Rate Description updated
PR3.5136	Program-Subscriber-Older Adult-Sports Flat Rate	Comm Recreation	City Policy	Per Registration	\$ 15.38	\$ 15.99	Rate Description updated
PR3.5150	Aquatics-INTRD - Youth-Learn to Swim (9 Hrs)	Comm Recreation	City Policy	Per Registration	\$ 85.89	\$ 89.33	Rate Description updated
PR3.5175		Comm Recreation	City Policy	Per	\$ 110.43	\$ 114.85	Rate Description updated
PR3.5462	1-9 (4.5 Hrs) SI-Swim To Survive	Comm Recreation	City Policy	Registration Per	\$ -	\$ -	Rate Description updated
PR3.5464	Camps-Child/Youth-Enriched - ER-C&Y Full Day-	Comm Recreation	City Policy	Registration Per	\$ 23.82	\$ 24.78	Rate Description updated
PR3.5465	Daily-7 Hrs Camps-Early Child-Enriched - ER PRE Half Day- Daily-2.5 Hrs	Comm Recreation	City Policy	Registration Per	\$ 14.88	\$ 15.47	Rate Description updated
PR3.5466	Camps-Early Child-Enriched - ER PRE Full Day-	Comm Recreation	City Policy	Registration Per	\$ 28.53	\$ 29.67	Rate Description updated
PR3.5467	Daily-7 Hrs Camps-Early Child/Child/Youth-Extended - EH Daily Rate-1 Hrs	Comm Recreation	City Policy	Registration Per	\$ 2.81	\$ 2.92	Rate Description updated
PR3.5468	Camps-Early Child/Youth - GEN C&Y PRE Half Day-Daily-3 Hrs	Comm Recreation	City Policy	Registration Per	\$ 8.38	\$ 8.72	Rate Description updated
PR3.5469	Camps-Early Child/Youth - GEN C&Y PRE Full Day- Daily-7 Hrs	Comm Recreation	City Policy	Registration Per	\$ 12.37	\$ 12.87	Rate Description updated
PR3.5471	Program-INTRD-Adult-Family Fitness-9 Hrs	Comm Recreation	City Policy	Registration Per	\$ 59.72	\$ 62.11	Rate Description updated
PR3.5473	Program-INTRD-Older Adult-Instructional-Learn to Skate-9 Hrs	Comm Recreation	City Policy	Registration Per Registration	\$ 32.58	\$ 33.88	Rate Description updated
PR3.5485	Ski & Snb - Adult - Semi Priv Reg (4 hrs)	Comm Recreation	City Policy	Per	\$ 142.97	\$ 148.68	Rate Description updated
PR3.5486	Ski & Snb - Adult - Semi Priv Reg (8 hrs)	Comm Recreation	City Policy	Registration Per	\$ 285.03	\$ 296.43	Rate Description updated
PR3.5487	Ski & Snb - C&Y - Semi Priv Reg (4 Hrs)	Comm Recreation	City Policy	Registration Per	\$ 143.15	\$ 148.88	Rate Description updated
PR3.5488	Ski & Snb - C&Y - Semi Priv Reg (8 Hrs)	Comm Recreation	City Policy	Registration Per	\$ 285.28	\$ 296.69	Rate Description updated
PR3.5489	Ski & Snb - C&Y - Semi Priv Reg (1 Hr)	Comm Recreation	City Policy	Registration Per Registration	\$ 35.79	\$ 37.22	Rate Description updated

### User Fees for Technical Adjustments

Rate ID	Rate Description	Service	Fee Category	Fee Basis	2015	2016 Budget	Reason for Adjustment
			i ce categoi y		Approved Rate	Rate	
PR3.5501	Ski/Snb-Course Rental-Half day Camp 1hr	Comm Recreation	City Policy	Per Registration	\$ 7.69	\$ 8.00	Rate Description updated
PR3.5502	Ski/Snb-Course Rental-Specialty/Camp 1hr	Comm Recreation	City Policy	Per Registration	\$ 11.54	\$ 12.00	Rate Description updated
PR3.7008	Aquatics-Adult-Aquafit - Baby / Parent (6.75 Hrs)	Comm Recreation	City Policy	Per Registration	\$ 71.48	\$ 74.34	Rate Description updated
PR3.7010	Aquatics-SPZD - Adult - Tai Chi/Walking/Yoga (6.75 Hrs)	Comm Recreation	City Policy	Per Registration	\$ 71.48	\$ 74.34	Rate Description updated
PR3.7512	Camps-NAORCA-Specialty Plus - Children & Youth 9 Days	Comm Recreation	City Policy	Per Registration	\$ 405.93	\$ 422.17	Rate Description updated
PR3.7513	Camps-NAORCA-Specialty Plus - Children & Youth 10 Days	Comm Recreation	City Policy	Per Registration	\$ 451.95	\$ 470.02	Rate Description updated
PR3.7517	Camps-NAORCA-Specialty Plus-C&Y-Integration 9 Days	Comm Recreation	City Policy	Per Registration	\$ 405.93	\$ 422.17	Rate Description updated
PR3.7518	Camps-NAORCA-Specialty Plus-C&Y-Integration 4 Days	Comm Recreation	City Policy	Per Registration	\$ 175.87	\$ 182.90	Rate Description updated
PR3.7519	Camps-NAORCA-Specialty Plus-C&Y-Integration 13 Days	Comm Recreation	City Policy	Per Registration	\$ 149.29	\$ 155.26	Rate Description updated
PR3.7520	Camps-NAORCA-Specialty Plus-C&Y-Integration 14 Days	Comm Recreation	City Policy	Per Registration	\$ 153.38	\$ 159.51	Rate Description updated
PR3.7526	Camps-NAROCA-Specialty Plus-C&Y-Leadership 13 Days	Comm Recreation	City Policy	Per Registration	\$ 183.03	\$ 190.35	Rate Description updated
PR3.7527	Camps-NAROCA-Specialty Plus-C&Y-Leadership 14 Days	Comm Recreation	City Policy	Per Registration	\$ 196.32	\$ 204.17	Rate Description updated
PR4.5249	Ski/Snb-Daytime Mon-Fri / Night Membrsp-Junior- Ski Season	Comm Recreation	City Policy	Per Membership	\$ 155.64	\$ 161.86	Rate Description updated
PR4.5250		Comm Recreation	City Policy	Per Membership	\$ 99.31	\$ 103.28	Rate Description updated
PR4.5251	Ski/Snb-Daytime Mon-Fri / Night Membrsp- Student-Ski Season	Comm Recreation	City Policy	Per Membership	\$ 155.64	\$ 161.86	Rate Description updated
PR4.5268	Bocce Membership - Older Adult- Annual	Comm Recreation	City Policy	Per Membership	\$ 14.93	\$ 15.53	Rate Description updated
PR4.5269	Bocce Membership - Adult- Annual	Comm Recreation	City Policy	Per Membership	\$ 57.45	\$ 59.75	Rate Description updated
PR4.5318	Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-1 MTH	Comm Recreation	City Policy	Per Membership	\$ 29.41	\$ 30.58	Rate Description updated
PR4.5319	Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-3 MTHS	Comm Recreation	City Policy	Per Membership	\$ 69.22	\$ 71.99	Rate Description updated
PR4.5320	Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-6 MTHS	Comm Recreation	City Policy	Per Membership	\$ 126.68	\$ 131.74	Rate Description updated
PR4.5321	Ftn Membshp-Type B-Wght Rm Only Youth TEY & SC-Annual 1 yr	Comm Recreation	City Policy	Per Membership	\$ 236.63	\$ 246.09	Rate Description updated
PR4.7039	EASTDIST - Winter Tennis Club Membership - Prime - 7 Months	Comm Recreation	City Policy	Per Membership	\$ 233.01	\$ 242.33	Rate Description updated
PR4.7040	EASTDIST-Winter Tennis Club Membership - Non Prime-7 Months	Comm Recreation	City Policy	Per Membership	\$ 151.12	\$ 157.16	Rate Description updated
PR5.7057	Tennis L'Am - NonPrime Building Summer	Comm Recreation	City Policy	Per Ticket	\$ 9.05	\$ 9.41	Rate Description updated
PR5.7058	Tennis L'Am - NonPrime Outdoor Court	Comm Recreation		Per Ticket	\$ 7.69		Rate Description updated
PR5.7059	Tennis L'Am - NonPrime Bubble A Summer	Comm Recreation		Per Ticket	\$ 13.57		Rate Description updated
PR5.7060	Tennis L'Am - Member - NonPrime Winter	Comm Recreation		Per Ticket	\$ 10.41		Rate Description updated
PR5.7061	Tennis L'Am - NonMem - NonPrime Winter	Comm Recreation		Per Ticket	\$ 15.84		Rate Description updated
PR5.7062	Tennis L'Am - NonMem - Prime Winter	Comm Recreation		Per Ticket	\$ 21.27		
PR5.7064	Tennis L'Am - Prime Building Summer		City Policy	Per Ticket	\$ 13.57		Rate Description updated
PR5.7065	Tennis L'Am - Member - Prime Winter	Comm Recreation		Per Ticket	\$ 15.84		Rate Description updated
PR5.7174	Ski/Snb-BOE Multiple Lesson	Comm Recreation		Per Ticket	\$ 16.29		Rate Description updated
PR1.8007	Docking (Full Day)	Parks	City Policy	Per Booking	\$ 88.50		Rate Description updated
PR1.8008	Docking (half day)	Parks	City Policy	Per Booking	\$ 44.25		Rate Description updated

# Appendix 7f

#### **User Fees for Rationalization**

		2015			2016		
Service	Rate ID	Rate Description	Approved Rate	Rate ID	Rate Description	Budget Rate	Comments
Community Recreation	PR1.4341	Outdoor Parkland - Stadium - TCDSB	\$147.68	PR1.9038	Stadium - TCDSB - Non Prime	\$73.84	school permit fees should have been implemented at 50% of existing prime time fee just as other non prime fees were.
Community Recreation	PR1.4342	Outdoor Parkland - Stadium - TDSB	\$147.68	PR1.9039	Stadium - TDSB - Non Prime	\$73.84	school permit fees should have been implemented at 50% of existing prime time fee just as other non prime fees were.
Community Recreation	PR1.3186	Sport Field P - TDSB Prime	\$56.78	PR1.9036	Sport Field P - TDSB Non Prime	\$28.39	school permit fees should have been implemented at 50% of existing prime time fee just as other non prime fees were.
Community Recreation	PR1.3187	Sport Field P - TCDSB Prime	\$56.78	PR1.9037	Sport Field P - TCDSB Non Prime	\$28.39	school permit fees should have been implemented at 50% of existing prime time fee just as other non prime fees were.
Community Recreation	PR3.5127	Program-INTRD-Older Adult-Dance / General Interest 13.5 Hrs	\$38.58	PR3.7713	Program-Introductory - Older Adult - Sports (13.5 Hrs)	\$38.58	introductory older adult sports fee should match introductory dance/general interest fee