

MEETING WORKBOOK

WHICH MEETING DID YOU ATTEND?

Etobicoke Scarborough North York Downtown Date Time

OR

I am completing this workbook as part of a meeting at

PRIORITIES AND GOALS

Long-term planning is needed to ensure the City of Toronto runs well, spends public money wisely and delivers the programs and services residents need and want over the long term.

This workbook is one way for you to give your input and advice on these important issues as we develop our Long-Term Financial Plan.

The City of Toronto's Long-Term Financial Plan will guide our financial decision-making over the long term, and put Toronto on a path to financial sustainability – so we can build the city we all want.

MANAGING EXPENSES

The City continues to find ways to manage expenses. There are several ways that governments try to reduce or contain expenses including:

- Reducing or eliminating services
- Changing the way services are delivered
- Delivering services with non-City staff (contracting out)
- Cutting labour costs and benefits

Feedback from an online public survey conducted by the City of Toronto in November 2016, suggests that the following five considerations should be top of mind for Council and staff when making decisions about reducing or containing expenses.

1. Impact on those in need
2. Achieving broader goals

3. Reducing service quality
4. Effect on residents
5. Managing quality of work

Respondents ranked the remaining considerations as follows:

6. Duration of savings
7. Achieving the City's goal of creating stable jobs
8. Amount of money saved
9. Reduction in number or options of services
10. Can services react to change
11. City vs other service delivery
12. Effect on business
13. Fair bargaining
14. Timing of savings
15. Impact on public service jobs

1. Is there anything else the City should consider?

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2. What one thing could the City do to increase your confidence that the City of Toronto runs well, spends public money wisely and delivers the programs and services residents need and want over the long term?

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3. Please suggest specific ways that the City could cut costs or manage expenses.

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REVENUE OPTIONS

There are options for increasing revenues, each with benefits and challenges. Information on of these options can be found in the companion document named LTFP Public Meeting Background Information. These options can be categorized as taxes on property, user fees, or a specialty tax. Please indicate how you feel about each of the following options, and provide any input on each option.

TYPE	OPTION	ACCEPTABLE	UNDECIDED/ NEED MORE INFORMATION	UNACCEPTABLE
<input checked="" type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input type="radio"/> SPECIALTY TAX	PROPERTY TAX Why do you feel that way?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<input checked="" type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input type="radio"/> SPECIALTY TAX	PROPERTY TAX - DEDICATED TO CAPITAL Why do you feel that way?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	PROPERTY TAX - GRADUATED RESIDENTIAL RATE Why do you feel that way?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	MUNICIPAL LAND TRANSFER TAX Why do you feel that way?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	PARKING LEVY Why do you feel that way?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	PARKING SALES TAX Why do you feel that way?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

TYPE	OPTION	ACCEPTABLE	UNDECIDED/ NEED MORE INFORMATION	UNACCEPTABLE
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	RATE-BASED FEES	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input checked="" type="radio"/> USER FEE <input type="radio"/> SPECIALTY TAX	USER FEES	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input checked="" type="radio"/> USER FEE <input type="radio"/> SPECIALTY TAX	CORDON CHARGE / CONGESTION PRICING	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input checked="" type="radio"/> USER FEE <input type="radio"/> SPECIALTY TAX	EXPRESSWAY TOLLING	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	ALCOHOL TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	CAR RENTAL TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	CARBON TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			

TYPE	OPTION	ACCEPTABLE	UNDECIDED/ NEED MORE INFORMATION	UNACCEPTABLE
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	ENTERTAINMENT AND AMUSEMENT TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	HOTEL TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	UBER REGISTRATION FEE	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	PERSONAL VEHICLE TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	DEVELOPMENT LEVY	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	BILLBOARD TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	TOBACCO TAX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
			

TYPE	OPTION	ACCEPTABLE	UNDECIDED/ NEED MORE INFORMATION	UNACCEPTABLE
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	MUNICIPAL SALES TAX (FUNDAMENTAL CHANGES REQUIRED)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	MUNICIPAL BUSINESS INCOME TAX (FUNDAMENTAL CHANGES REQUIRED)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			
<input type="radio"/> PROPERTY TAX <input type="radio"/> USER FEE <input checked="" type="radio"/> SPECIALTY TAX	MUNICIPAL PERSONAL INCOME TAX (FUNDAMENTAL CHANGES REQUIRED)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Why do you feel that way?			

- Overall, why are the...
 - ...acceptable revenue options acceptable to you?
 - ...unacceptable revenue options unacceptable to you?
- For the options you labelled undecided or need more information, what information would help you decide?
- Are there any other revenue options that should be added to the mix?

ASSET MANAGEMENT

City assets support service delivery. They include transit, roads, bridges, public buildings such as libraries, community centres and fire stations, water and sewer facilities, parks and other major infrastructure. The City must consider the benefits, costs and consequences to Torontonians before deciding which assets to buy, maintain or sell.

City Council has directed staff to explore which assets with commercial potential could be sold in part or totally to the private sector to generate revenue. These assets include selling all or part of major land holdings (Real Estate Review), Toronto Hydro Corporation or the Toronto Parking Authority.

In an online public survey conducted by the City of Toronto in November 2016, we asked what questions the City should consider when making decisions related to buying, maintaining or selling its assets. Some of the questions we heard included:

- Is it possible to gain revenue while maintaining public oversight?
- Can service levels, fees and prices be controlled in the future?
- How does the income from a sale compare to other revenue options, such as borrowing or increasing taxes?
- What are the environmental, social, and financial, impacts of any proposed sale, including impacts on the local community and the most vulnerable?
- What ownership models provide the most efficient asset management and service delivery?

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- Are there any other considerations Council and staff should keep in mind when deciding what to buy, sell or maintain?
- Should there be different considerations for different categories or types of assets? Asset types include: parks and other land; buildings; facilities and fleet; Toronto Community Housing; transportation infrastructure; TTC; and water and waste water infrastructure.
- Should some assets be considered “off the table” under any circumstances? If yes, why?
- Are there assets the City should be investing in in order to achieve its aspirational goals?

How to share your input?



At a public meeting, please leave this workbook on your table.



To give your feedback by mail, please return this completed workbook to Argyle PR, attention: Ashley O'Connor
175 Bloor Street East,
South Tower, Suite 1007,
Toronto, ON, M4W 3R8



To complete this workbook online, please visit www.investinginTO.ca.



To learn and share, please visit www.investinginTO.ca.

Any input received by December 23rd, 2016, will be included in a summary report released in January 2017. All input will be considered by staff in the development of the City of Toronto's Long-Term Financial Plan.

By providing your email address you agree to receive communications from the City of Toronto related to the Long-Term Financial Plan Consultation. The personal information on this form is collected under the authority of the City of Toronto Act, 2006. Questions about this collection may be directed to: *Max Greenwald, City Manager's Office, Executive Management, City of Toronto - City Hall, 10th Floor, East Tower, 100 Queen Street West, Toronto, ON M5H 2N2 - 416-338-7967 - max.greenwald@toronto.ca*

If you would like to receive more information from us, please indicate

Your name: Email address:

A little information about you - all questions are voluntary

11. First three characters of your postal code:

12. What is your age? Under 15 35-44 65-74
 15-24 45-54 75-84
 25-34 55-64 85+

13. Housing type - please indicate if you rent or if you own your home, and an estimate of your mortgage or rent costs each month.

- Homeowner \$ Renter \$
 Other (please specify) \$

14. What is your annual household income before taxes? Under \$5,000 \$40,000 - \$59,999 \$120,000 - \$139,999
 \$5,000 - \$19,000 \$60,000 - \$79,999 \$140,000 and over
 \$20,000 - \$39,999 \$80,000 - \$99,999 Prefer not to say
 \$100,000 - \$119,999

15. Do you own a business in Toronto? Yes Please indicate how many employees
 No