



# Toronto **2014** **BUDGET**



## Toronto Public Library **I: 2014 – 2023 CAPITAL BUDGET AND PLAN OVERVIEW**

### **2014 – 2023 Capital Budget and Plan Highlights**

The Toronto Public Library (TPL) is responsible for providing free and equitable access to services through a network of 100 branches, including e-branch services, to meet the changing needs of Torontonians.

TPL has a network of 98 libraries throughout the City consisting of 79 neighbourhood libraries, 17 district libraries, 2 research and reference libraries, and 2 service buildings with total asset replacement value of \$807.860 million. Two new libraries (Fort York and Scarborough Civic Centre) will open in 2014 bringing the total number of libraries to 100.

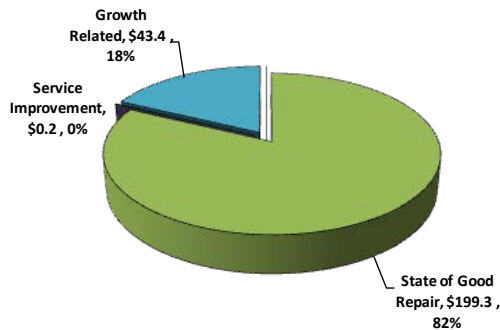
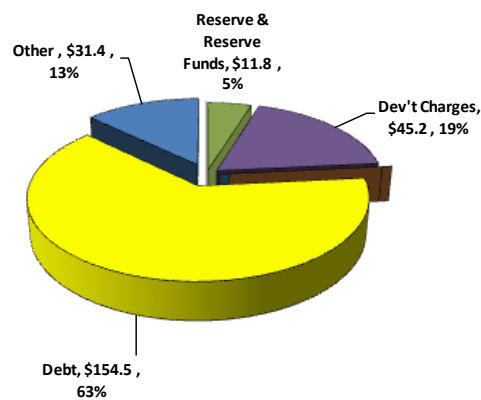
The 10-Year Capital Plan supports TPL's commitment to achieve a balance between maintaining its existing asset infrastructure, managing activity growth and meeting the demand for 21<sup>st</sup> century library services. The 10-Year Capital Plan provides funding for 25 facility renovation or expansion projects, 3 technology projects and 1 project in support of the 2015 Pan Am Games.

### **CAPITAL PROGRAM SUMMARY**

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## Capital Spending and Financing

2014-2023 Capital Budget and Plan Expenditures  
(\$242.841 Million)2014-2023 Capital Budget and Plan by Funding Source  
(\$242.841 Million)

## Where does the money go?

The 2014–2023 Capital Budget and Plan provides funding of \$242.841 million, \$199.281 million or 82.1% for State of Good Repair (SOGR) projects, \$43.407 million or 18.0% for Growth Related projects, and \$0.153 million or 0.1% for one Service Improvement project.

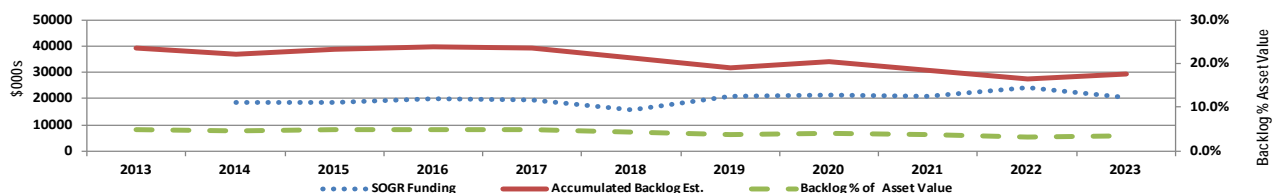
The 10-Year Capital Plan dedicates funding of \$199.281 towards the reconstruction and renovation of existing libraries to address the growing SOGR backlog, \$43.407 million for Growth Related projects to meet increased service demands in new and growing communities, and \$0.153 million for a Service Improvement project that is for the support of the 2015 Pan Am Games.

## Where does the money come from?

The 10-year Capital Plan requires new debt funding of \$154.465 million or 63.5%, which is in line with the debt affordability target in each year of the 10-year planning period.

Other sources of funding include Development Charges (\$45.197 million), Other Revenues (\$31.404 million) and Reserve Funds (\$11.775 million) which includes the Land Acquisition Reserve Fund (\$4.616 million), the Capital Financing Reserve Fund (\$0.580 million), Major Special Events Reserve Fund (\$0.153 million and Section 37 Proceeds (\$6.426 million).

## State of Good Repair Backlog



The 10-Year Capital Plan spending on State of Good Repair projects is \$199.281 million which will reduce the SOGR backlog from 5.0% as a percentage of asset value at the end of 2013 to 3.5% by the end of 2023, representing a 25.4% decline.

## Key Challenges and Priority Actions

### State of Good Repair Backlog

Investment in SOGR is essential for TPL to continue to meet its service objectives and the growing demand for 21st century library services.

The 10-Year Capital Plan allocates \$199.281 million or 82.1% of funding for SOGR projects which will reduce SOGR backlog from \$39.442 million at the end of 2013 to \$29.438 million by the end of 2023, representing a 25.4% reduction.

### Development Charges (DC) Funding

The 10-Year Capital Plan for TPL includes funding of \$45.197 million from the Development Charge Reserve Fund for growth related projects. This represents a \$12.560 million increase from the 2013-2022 Plan. The maximization of DC funding provided debt room which was reinvested in SOGR projects. TPL will continue to monitor the fund to ensure sufficient funding is available to fund its capital plan.

### 2014 Capital Budget

The 2014 Capital Budget of \$30.078 million for Toronto Public Library will:

- Complete the *Toronto Reference Library renovation* project (\$2.070 million); the construction of the *Fort York* (\$3.301 million) and *Scarborough Civic Centre* branches (\$4.942 million), scheduled to open in 2014; and the *Library Processing Centre* construction (\$7.475 million).
- Begin the planning work for the *Bayview branch relocation* project (\$0.300 million); *Wychwood branch renovation* (\$0.150 million) and *Pan Am Games Showcase Program (Phase I)* (\$0.150 million).
- Complete planning work and begin construction of the *Albion branch* (\$1.637 million).
- Continue SOGR projects such as, *Technology Asset Management Program* (\$4.359 million), *Multi-Branch Renovation Program* (\$4.894 million), and *Virtual Branch Services* (\$0.800 million).



## II: COUNCIL APPROVED BUDGET

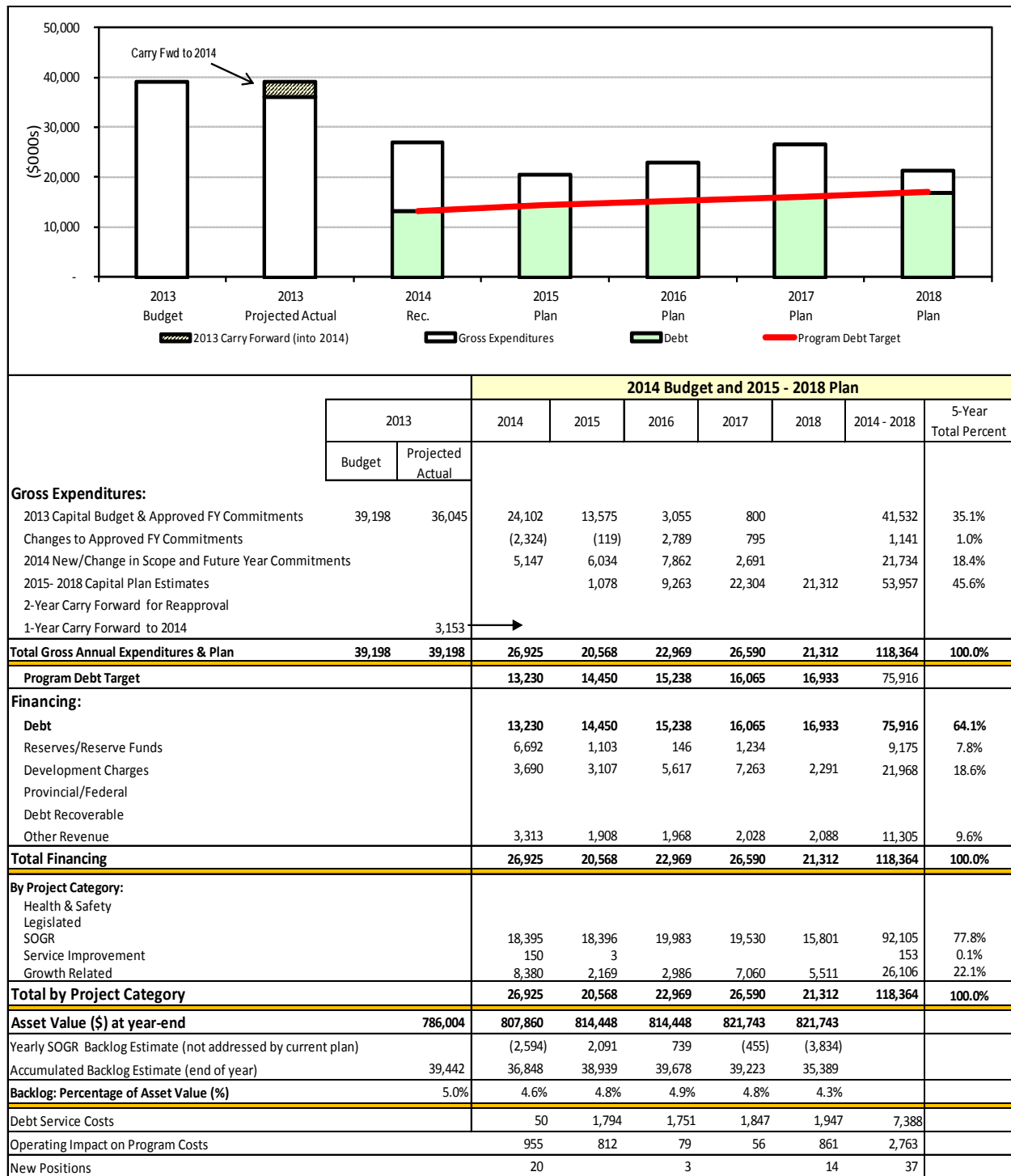
City Council approved the following recommendations:

1. City Council approve the 2014 Capital Budget for Toronto Public Library with a total project cost of \$21.734 million, and 2014 cash flow of \$30.078 million and future year commitments of \$37.482 million comprised of the following:
  - a) New Cash Flow Funding for:
    - i) 8 new / change in scope sub-projects with a 2014 total project cost of \$21.734 million that requires cash flow of \$5.147 million in 2014 and a future year cash flow commitment of \$6.034 million in 2015; \$7.862 million in 2016 and \$2.691 million in 2017.
    - ii) 12 previously approved sub-projects with a 2014 cash flow of \$21.778 million; and a future year cash flow commitment of \$13.456 million in 2015; \$5.844 million in 2016 and \$1.595 million in 2017.
  - b) 2013 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2013 into 2014 totalling \$3.153 million.
2. City Council approve new debt service costs of \$0.050 million in 2014 and incremental debt costs of \$0.374 million in 2015, \$0.564 million in 2016, \$0.509 million in 2017 and \$0.218 million in 2018 resulting from the approval of the 2014 Capital Budget, to be included in the 2014 and future year operating budgets.
3. City Council approve the 2015-2023 Capital Plan for Toronto Public Library totalling \$178.434 million in project estimates, comprised of \$1.078 million in 2015; \$9.263 million in 2016; \$22.304 million in 2017; \$21.312 million in 2018; \$27.688 million in 2019; \$21.328 million in 2020; \$22.499 million in 2021; \$29.540 million in 2022; and \$23.422 million in 2023.
4. City Council consider operating costs of \$0.955 million net in 2014, \$0.812 million net in 2015, \$0.079 million net in 2016, \$0.056 million net in 2017, \$0.861 million net in 2018, \$0.879 million net in 2019, \$0.057 million net in 2020, \$0.069 million net in 2021, \$0.143 million net in 2022; and \$0.124 million in 2023 emanating from the approval of the 2014 Capital Budget for inclusion in the 2014 and future year operating budgets.
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2014 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

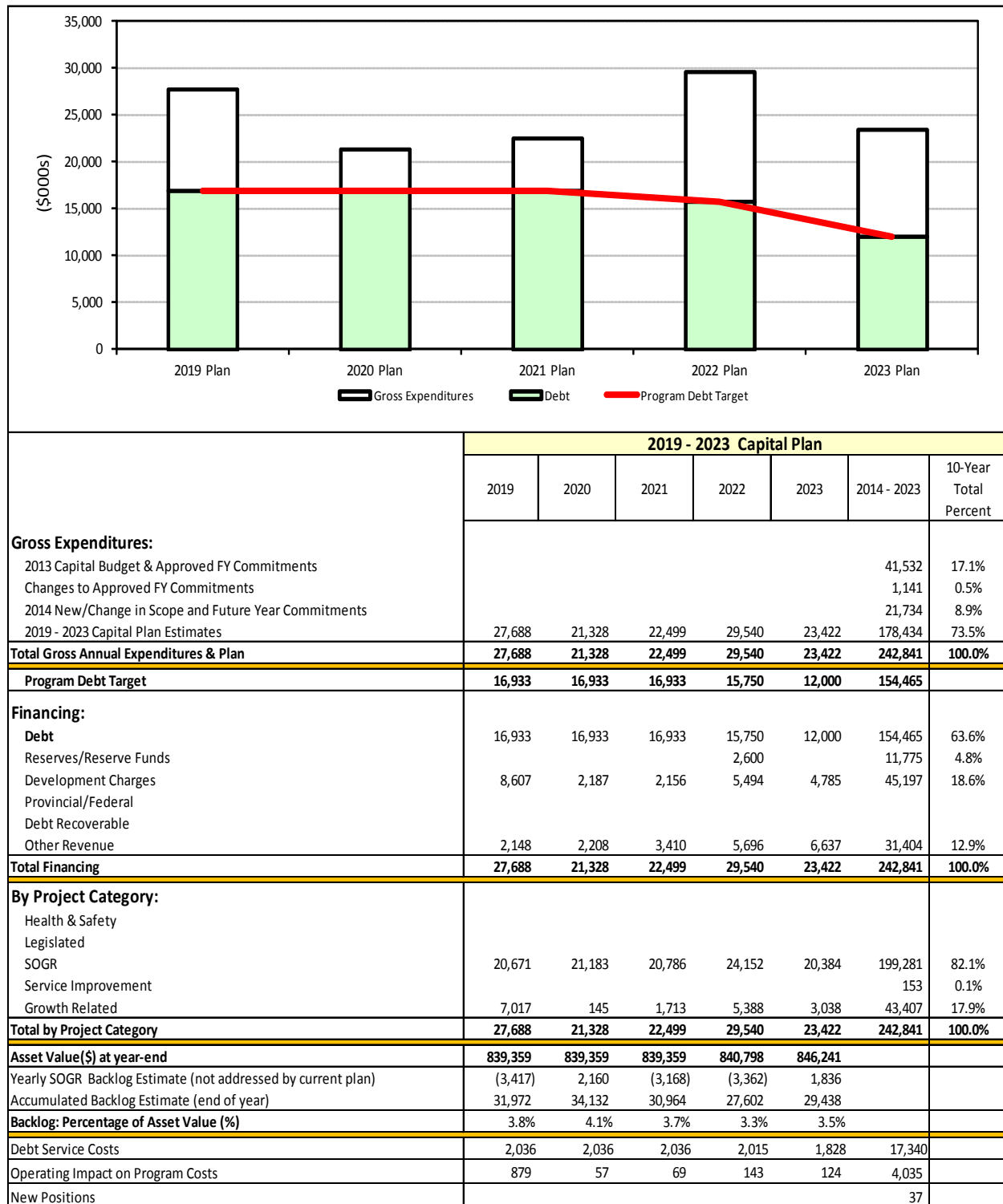


### III: 10-YEAR CAPITAL PLAN

#### 10 - Year Capital Plan 2014 Budget, 2015 – 2018 Plan (In \$000s)

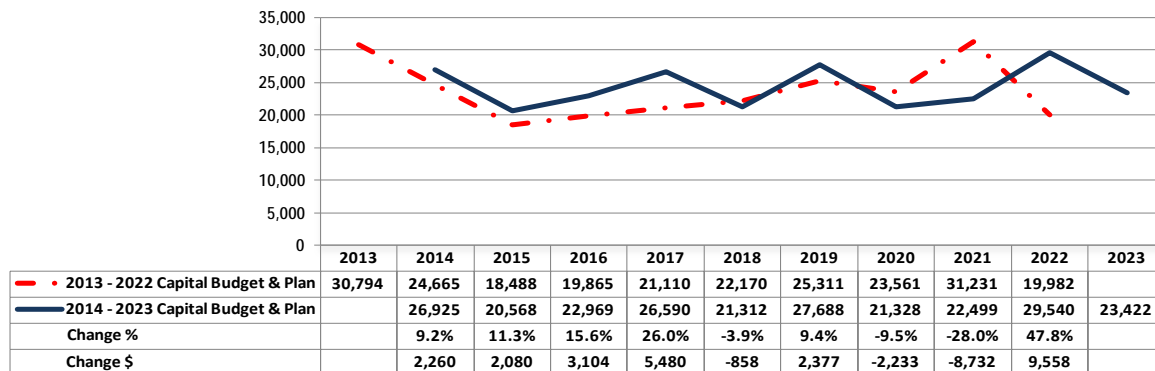


**10 - Year Capital Plan  
2019 - 2023 Plan  
(In \$000s)**



## Key Changes to the 2013 - 2022 Approved Capital Plan

Changes to the 2013 -2022 Approved Capital Plan  
(In \$000s)



The 2014 Capital Budget and the 2015 - 2023 Capital Plan reflects an increase of \$13.036 million from the 2013 to 2022 Approved Capital Plan.

Changes to the 2013 – 2022 Approved Capital Plan reflect a reprioritization of capital projects to accommodate urgent SOGR requirements and from maximizing additional DC funding made available under the new Development Charge by-law.

The following chart details the key project cash flow changes to the 2013-2022 Approved Capital Plan:

Summary of Project Changes  
(In \$000s)

Key Projects	Total Project Cost	2014	2015	2016	2017	2018	2019	2020	2021	2022	2014-2022	Revised Total Project Cost
<b>Previously Approved Facility Projects</b>												
Toronto Reference Library Renovation	26,031	727									727	26,758
Scarborough Civic Centre New Construction	8,797	1,059									1,059	9,856
Fairview Renovation	4,641	(718)									(718)	4,641
Albion Renovation	15,007	(3,465)	(119)	2,789	795							15,007
Bridlewood Renovation	2,400											2,400
Bayview Relocation	7,041	(47)	1,435	63	(817)	(500)					134	7,175
Wychwood Renovation	3,606	54	685	(97)							642	4,248
St. Clair/Silverthorn Renovation	2,305			(3)	3							2,305
Sanderson Renovation	5,239		4	(31)	60						33	5,272
North York Central Renovation	16,259		150	(375)	2,328	2,163	(268)	(7)	(665)	(3,333)	(7)	16,252
St. Lawrence Relocation	16,582			(130)	1,294	(524)	1,255	(1,956)			(61)	16,521
Albert Campbell Renovation	11,757			117	(660)	(1,175)	262	1,598			142	11,899
Dawes Road Renovation	9,375			422	2,700	(39)	(219)	(2,800)			64	9,439
Weston Renovation	7,307					(195)	(62)	191	78	1,472	1,484	8,791
Parliament Street Renovation	6,908					(291)	760	1,891	(942)	(1,511)	(93)	6,815
Northern District Renovation	10,774						150	(426)	999	816	1,539	12,313
Guildwood Relocation	7,393						154	(306)	1,117	1,137	2,102	9,495
Library Processing Centre 1076 Ellesmere	9,330	1,395									1,395	10,725
Brookbanks Renovation	6,254							(736)	(4,651)	3,145	(2,242)	4,012
Centennial Renovation	2,951							(132)	(2,174)	2,536	230	3,181
Perth/Dupont Renovation	3,904							(120)	(2,719)	2,926	87	3,991
<b>Total Previously Approved Facility Projects</b>	<b>183,861</b>	<b>(995)</b>	<b>2,155</b>	<b>2,755</b>	<b>5,703</b>	<b>(561)</b>	<b>2,032</b>	<b>(2,803)</b>	<b>(8,957)</b>	<b>7,188</b>	<b>6,517</b>	<b>191,096</b>
<b>Previously Approved IT Projects</b>												
Technology Asset Management Program (TAMP)	38,166	911	144	84	(66)	(140)	252	192	132	72	1,581	39,747
Virtual Branch Services (VBS)	11,800	(200)	(250)	250	(250)	(250)					(700)	11,100
Multi-Branch Renovation	29,143	2,394	28	15	93	93	93	93	93	93	2,995	32,138
<b>Total Previously Approved IT Projects</b>	<b>79,109</b>	<b>3,105</b>	<b>(78)</b>	<b>349</b>	<b>(223)</b>	<b>(297)</b>	<b>345</b>	<b>285</b>	<b>225</b>	<b>165</b>	<b>3,876</b>	<b>82,985</b>
<b>New</b>												
Mimico Renovation								161		1,069	1,230	1,230
High Park Renovation								124		1,136	1,260	1,260
Automated Sorter Replacement Program												4,381
Pan Am Games Showcase Program (Phase I) - Spectator Jam		150	3								153	153
<b>Total New</b>	<b>150</b>	<b>3</b>	<b></b>	<b></b>	<b></b>	<b></b>	<b></b>	<b>285</b>	<b></b>	<b>2,205</b>	<b>2,643</b>	<b>7,024</b>
<b>Total Changes</b>	<b>262,970</b>	<b>2,260</b>	<b>2,080</b>	<b>3,104</b>	<b>5,480</b>	<b>(858)</b>	<b>2,377</b>	<b>(2,233)</b>	<b>(8,732)</b>	<b>9,558</b>	<b>13,036</b>	<b>281,105</b>

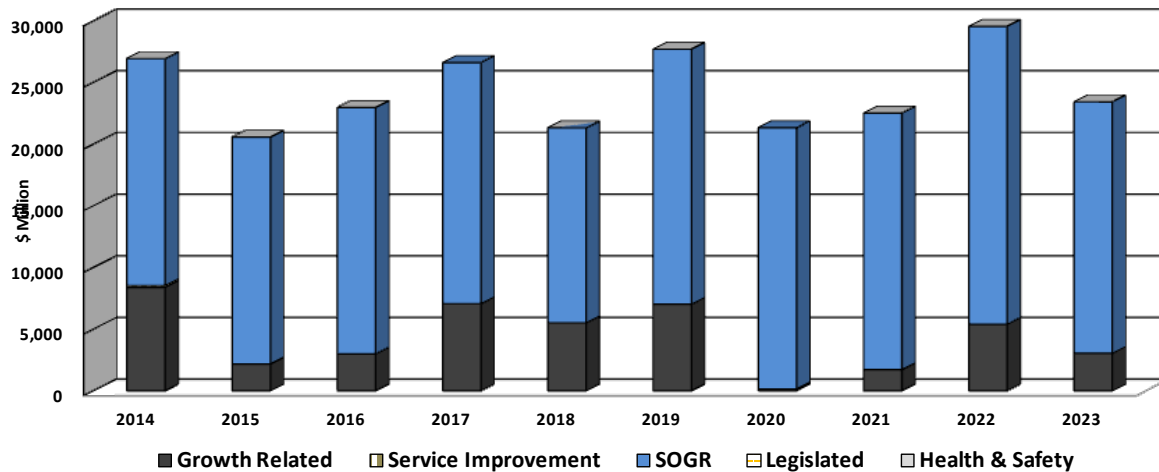
- The *Toronto Reference Library* project (TRL) (\$26.031 million) - The project cost for the TRL, expected to be completed in 2014, has been increased by \$0.727 million to complete the renovation of public service areas in 2014.
- The *Scarborough Civic Centre New Construction* (\$9.856 million) - The funding for this project has increased by \$1.059 million to further enhance the branch by including an outdoor reading garden, a *KidsStop* early literacy centre, computer and media service enhancements and lighting and mechanical equipment upgrades.
- *Wychwood Renovation* project (\$4.248 million) - The revised project cost reflects the average cost per square foot for a heritage building renovation, resulting in increased funding of \$0.642 million for this project.
- The adoption of the 2013 Development Charges by-law resulted in increased DC funding of \$12.560 million, freed up debt funding that was re-invested in TPL's Capital program to address the following State of Good Repair project needs from 2014-2023:
  - The acceleration of 2 branch projects, the *Northern District* (\$10.812 million) and the *Guildwood Relocation* (\$7.244 million gross) to address urgent SOGR requirements.
  - The addition of three new branch projects with high and urgent SOGR needs to the 10-Year Capital plan:
    - The *Mimico Renovation* project (\$8.719 million) - This renovation project will address significant building deficiencies of a 17,469 square foot, three-level neighbourhood library, including repairs to exterior retaining walls, replacement of HVAC, building systems, lighting, upgrade to IT infrastructure and improved public spaces.
    - The *High Park Renovation* project (\$6.978 million): The 8,850 square foot library at High Park is listed on Toronto Historical Board's Inventory of Heritage Properties and is in need of significant updating and redesign to continue to deliver library services. The renovation project will address space issues by redesigning interior and exterior floor space, address building deficiencies, mechanical and electrical upgrades, improvement to the front entrance, replacement of the elevator and HVAC system, creation of a Teen Zone and improvements to the children's area.
    - The *Automated Sorter Replacement* program (\$4.381 million) for the replacement and upgrade of 12 in-branch sorters over a four year period.
  - Increased funding for existing SOGR projects:
    - *Technology Asset Management Program (TAMP)* (\$40.359 million) which provides funding for the lifecycle replacement and upgrade of existing hardware and software currently valued at \$32.200 million. The funding for this project has been increased by \$1.222 million over the next 10 years primarily to address the need to replace self-service RFID equipment.



- The *Multi-branch SOGR* project (\$32.731 million) - The funding for Multi-Branch SOGR project which addresses high SOGR needs of a smaller scale in many branches has been increased by \$3.000 million over the 10-year Capital Plan period.
- The *Weston Renovation* project (\$8.791 million) - Following revised cost estimates made available, funding has been increased by \$1.484 million to include additional exterior and interior renovations, such as redesign of the facility's square footage, replacement of furniture and equipment, elevator, lighting, mechanical system and IT infrastructure upgrades.
- The *Virtual Branch Services (VBS)* project (\$11.550 million) funding has decreased by \$0.700 million to reflect revised costs based on e-service requirements.
- The Library Processing Centre at 1076 Ellesmere (\$10.725 million) has been increased by \$1.395 million to meet the address soil remediation at the site. Geotechnical and environmental studies have determined the need to excavate and remove existing material and replace with new material adequate to safely support the new building foundations and slab-on-grade.
- *Pan Am Games Showcase Program (Phase I) – Spectator Jam* (\$0.153 million) – TPL is participating in the City Showcase Program for the Pan Am Games. The *Spectator Jam* project will provide community viewing and celebration opportunities for the public at select branches.

## 2014 – 2023 Capital Plan

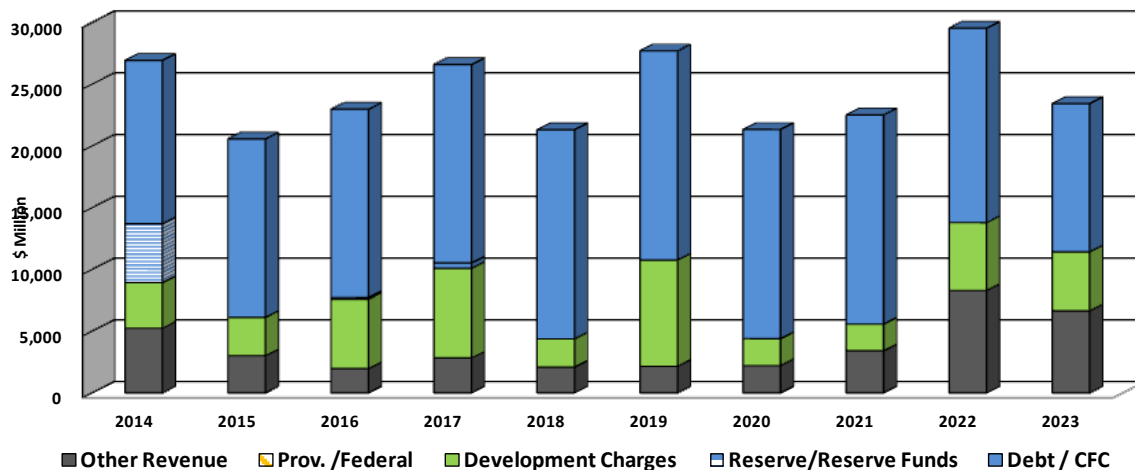
2014 – 2023 Capital Plan by Project Category  
(In \$000s)



The 10-Year Capital Plan for Toronto Public Library of \$242.841 million provides funding for State of Good Repair (SOGR) projects of \$199.281 million; Growth Related projects of \$43.407 million, and Service Improvement projects of \$0.153 million.

- State of Good Repair projects continue to drive the 10-Year Capital Plan for TPL, with total funding of \$199.281 million or 82.1% provided to maintain the existing infrastructure in a state of good repair.
  - SOGR projects average \$18.421 million in the first 5 years and \$21.435 million from 2019-2023. The higher SOGR project investments for the second part of the 10-Year period is mainly to address significant backlog requirements for the *North York Central Library* (\$9.293 million), the *Albert Campbell Renovation* project (\$10.343 million) and the *Weston Renovation* project (\$8.662 million).
- The 10-Year Capital Plan dedicates funding of \$43.407 million or 17.9% for Growth/expansion projects averaging \$5.221 million from 2014 to 2018 and \$3.460 million for 2019-2023.
  - Two new branches, *Fort York* and *Scarborough Civic Centre* currently under construction, the future relocation and expansion of *Bayview* and *St. Lawrence* branches, and the renovation of *Mimico* branch will address the needs of new and growing communities.

**2014–2023 Capital Plan by Funding Source**  
(In \$000s)



- The 10-Year Capital Plan of \$242.841 million will be financed by \$154.465 million of debt, \$45.197 million from Development Charges, \$31.404 million from Other Revenue and \$11.775 from Reserve / Reserve funds.
  - The City's Land Acquisition Reserve Fund (LARF) provides funding of \$4.616 million or 1.9% for the relocation of *Library Processing Centre, Scarborough Civic Centre* enhancements and renovations at *Bendale Library*;
  - The Capital Financing Reserve Fund provides funding of \$0.580 million or 0.2% for the *Bayview Library relocation/expansion*;
  - Major Special Events Reserve Fund provides funding of \$0.153 million or 0.1% for the TPL's *Spectator Jam* project a part of the Pan Am Showcase Projects;
  - Section 37 proceeds provide funding of approximately \$6.426 million or 2.6% for the *Bridlewood Library renovation/expansion* project (\$1.900 million), *Fort York Library construction* project (\$1.609 million), *Brookbanks Library renovation and expansion* project (\$1.500 million), *Perth/Dupont Library renovation and expansion* project (\$1.100 million), *Multi-Branch Renovation Program* (\$0.290 million), and *Toronto Reference Library* (\$0.027 million);
- Development Charge funding constitutes \$45.197 million or 18.6% of the required funding for eligible growth projects including the *Technology Asset Management Program*, *Virtual Branch Services (VBS)*, *Fort York Library*, *Scarborough Civic Centre Library construction* project, *Bayview Relocation*, *St. Lawrence Library Relocation*, and part of the funding required for the three new projects: *Mimico Renovation*, *High Park Renovation* and *Automated Sorter Replacement Program*.
  - DC funding has been maximized under the new DC by-law by an additional \$12.560 million enabling assigned debt funding to be reinvested in urgent SOGR projects.

- Other funding sources, include \$21.180 million or 8.7% from operating funds transferred to capital for the replacement of technology assets, and private third party donations and other community fundraising initiatives provide funding of \$10.224 million or 4.2% for the Brookbanks, Centennial, Perth/Dupont branch projects and public art work at Fort York branch.

## Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category  
(In \$000s)

(In Thousands)	Total Project Cost	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014-2023 Total
<b>Total Expenditures by Category</b>												
<b>State of Good Repair</b>												
Toronto Reference Library Renovation	26,758	2,070										2,070
Albion Renovation	15,007	1,484	6,621	5,844	795							14,744
Wychwood Renovation	4,248	150	1,688	2,410								4,248
Sanderson Renovation	5,272		110	1,417	3,469							4,996
North York Central Renovation	16,252		150		2,400	3,409	3,503	3,106	2,684			15,252
Albert Campbell Renovation	11,899			117		1,439	5,048	5,295				11,899
Weston Renovation	8,791					129		1,019	4,061	3,582		8,791
Multi-Branch Renovation Program (SOG)	32,731	4,894	3,093	3,093	3,093	3,093	3,093	3,093	3,093	3,093	3,093	32,731
Parliament Street Renovation	6,815					104	825	2,833	3,053			6,815
Northern District Renovation	10,812						150		1,054	3,624	2,957	7,785
Library Processing Centre 1076 Ellesmere	10,725	4,475										4,475
Mimico Renovation	8,719							161		1,069	2,059	3,289
High Park Renovation	6,978							124		1,136	2,193	3,453
Virtual Branch Services (VBS)	11,550	800	1,000	1,500	1,000	1,000	1,250	1,250	1,250	1,250	1,250	11,550
Technology Asset Management Program (TAM)	40,359	4,359	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	40,359
Automated Sorter Replacement Program	4,381										800	800
Bayview Relocation	3,650	163	787	580	2,120							3,650
St. Clair/Silverthorn Renovation	1,958		140	895	923							1,958
St. Lawrence Relocation	2,809				99	1,196	1,514					2,809
Guildwood Renovation	2,070						48		223	883	916	2,070
Dawes Road Renovation	3,987			127	1,189	1,431	1,240					3,987
Bridlewood Relocation	1,397		807		442							1,249
Brookbanks Renovation	4,885							149	539	2,270	1,927	4,885
Perth Dupont Renovation	2,166							94	470	1,602		2,166
Centennial Renovation	3,250							59	359	1,643	1,189	3,250
<b>Sub-Total</b>	<b>247,469</b>	<b>18,395</b>	<b>18,396</b>	<b>19,983</b>	<b>19,530</b>	<b>15,801</b>	<b>20,671</b>	<b>21,183</b>	<b>20,786</b>	<b>24,152</b>	<b>20,384</b>	<b>199,281</b>
<b>Growth Related</b>												
Ft. York/Bathurst New Construction	9,192	3,301										3,301
Scarborough Civic Centre New Construction	9,856	4,942	1,137									6,079
Bayview Relocation	3,525	137	713	2,104	571							3,525
St. Clair/Silverthorn Renovation	347		26	168	153							347
St. Lawrence Relocation	13,712			419	4,044	3,868	5,331					13,662
Guildwood Renovation	5,174						106		951	2,296	1,821	5,174
Dawes Road Renovation	5,452			295	1,934	1,643	1,580					5,452
Bridlewood Relocation	1,003		293		358							651
Brookbanks Renovation	1,625							39	140	875	571	1,625
Perth/Dupont Renovation	1,825							74	427	1,324		1,825
Centennial Renovation	1,766							32	195	893	646	1,766
<b>Sub-Total</b>	<b>53,477</b>	<b>8,380</b>	<b>2,169</b>	<b>2,986</b>	<b>7,060</b>	<b>5,511</b>	<b>7,017</b>	<b>145</b>	<b>1,713</b>	<b>5,388</b>	<b>3,038</b>	<b>43,407</b>
<b>Service Improvement</b>												
Pan Am Games Showcase Program (Phase I) - Spectator Jam	153	150	3									153
<b>Sub-Total</b>	<b>153</b>	<b>150</b>	<b>3</b>									<b>153</b>
<b>Total Expenditures by Category</b>	<b>301,099</b>	<b>26,925</b>	<b>20,568</b>	<b>22,969</b>	<b>26,590</b>	<b>21,312</b>	<b>27,688</b>	<b>21,328</b>	<b>22,499</b>	<b>29,540</b>	<b>23,422</b>	<b>242,841</b>

## Major Capital Initiatives

The 10-Year Capital Plan supports Toronto Public Library's commitment to achieve a balance between maintaining current existing City's assets and the need for new library branches/expansions to address demand for growth.

TPL's 2014-2023 Capital Budget and Plan is \$242.841 million, which consists of \$199.281 million for state of good repair projects, \$43.407 million for growth related projects and \$0.153 million for one service improvement project.



**State of Good Repair (SOGR)**

*State of Good Repair* projects provide funding for maintaining and upgrading existing branch and technology infrastructure to manage activity growth which includes extensive repairs to the building structure, including barrier free accessibility, energy efficiency measures, as well as improved e-services and implementation of self service technology to enhance operational efficiency.

- The 10-Year Capital Plan allocates significant funding of \$199.281 million for state of good repair projects to address the renewal needs of aging and deteriorating library infrastructure.
- A building condition assessment performed in 2009 identified \$50 million in SOGR backlog. As a result of additional DC funding made available under the new DC by-law, assigned debt funding of \$12.560 million was reinvested in state of good repair projects. With this additional investment, the SOGR backlog will be reduced to \$29.438 million by the end of 2023 from \$39.442 million at the end of 2013, representing a 25.4% reduction.
- Over the course of the next 10 years, major projects with significant SOGR requirements will be addressed and will reduce the SOGR backlog, such as the *Technology Asset Management Program*, the *Albion Renovation*, the *Wychwood Renovation*, *North York Central*, and *Dawes Road* projects, as well as the addition of 3 new projects, *High Park Renovation* project, *Mimico Renovation* project and *Automated Sorter Replacement Program*.

**Growth Related**

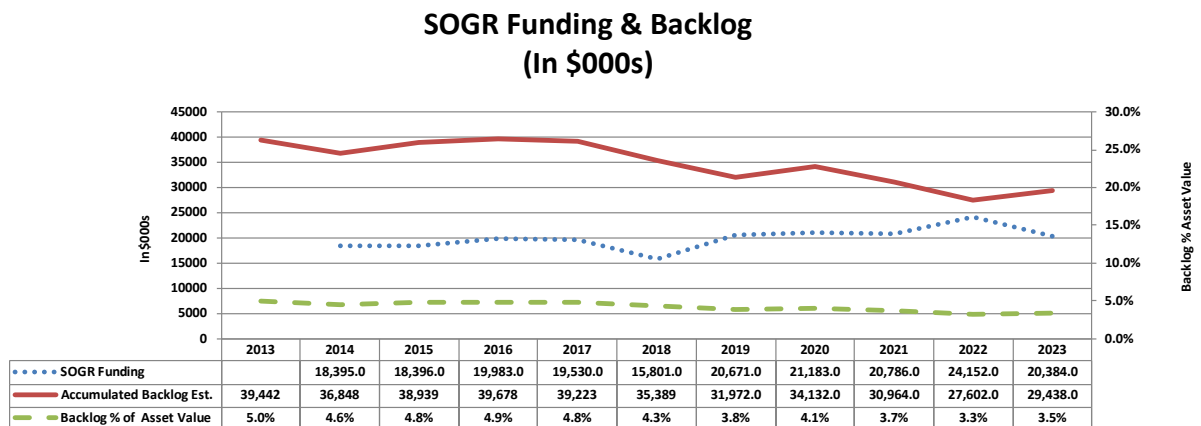
Growth related projects address the need for new and expanded branches in growing and expanding communities with increasing demands for library use and resources.

- These projects are significantly or completely funded by non-debt sources, including: Development Charges and Section 37 funding and are utilized as funding sources in the 10-Year Capital Plan according to the funding availability based on the 2013 Development Charge by-law.
- Major growth related projects include the two new branches opening in 2014, *Fort York Library* (2014, \$3.301 million) and *the Scarborough Civic Centre Library* (2014-2015, \$6.079 million), the future relocation and expansion of the *Bayview Branch* (2014-2017, \$7.175 million) and the *St Lawrence Branch* (2016-2019, \$16.471 million). The planned cash flow for relocation and expansion of library branches does not include land acquisition costs.

**Service Improvement**

- The *Pan Am Games Showcase Program (Phase I) – Spectator Jam* (\$0.153 million) will create community viewing and celebration opportunities for people in Toronto at select branch locations.

## State of Good Repair (SOGR) Backlog



## State of Good Repair (SOGR) Backlog

- The 10-Year Capital Plan dedicates \$92.105 million to SOGR spending in the first five years of the Plan and \$107.176 million over the last five years averaging \$19.928 million annually.
- A building condition assessment performed in 2009 valued TPL's SOGR backlog at \$49.940 million. At the end of 2013, the SOGR backlog will be reduced to \$39.442 million. Over the 5 year period ending 2018, the SOGR backlog will be \$35.389 million and over the 10 year period SOGR backlog will be reduced to \$29.438 million by the end of 2023.
- 10-Year Capital Plan spending on State of Good Repair is \$199.281 million which will reduce the backlog from 5.0% as a percentage of asset value in 2013 to 3.5% in 2023.
- The smaller scale SOGR projects in many branches are addressed through the Multi-Branch renovation project. The 10-Year Capital Plan allocates an average funding of \$3.273 million per year for small scale renovations across various branches.
- There is no state of good repair backlog for information technology requirements at the end of 2013. TPL's owned assets are replaced on an on-going basis through the *Technology Asset Management Program (TAMP)*, which uses life cycle replacement as the basis for its planned expenditures .

## 10-Year Capital Plan: Impact on the Operating Budget

Operating Impact Summary  
(In \$000s)

Program Costs, Revenues and Net (\$000s)	2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
<b>2014 Capital Budget</b>											
Program Gross Expenditure	1,017	864	57	34							1,972
Program Revenue	62	52									114
Program Costs (Net)	955	812	57	34							1,858
Approved Positions	20.0		2.7								22.7
<b>2015 - 2023 Capital Plan</b>											
Program Gross Expenditure			22	22	879	897	57	69	143	124	2,213
Program Revenue					18	18					36
Program Costs (Net)			22	22	861	879	57	69	143	124	2,177
Approved Positions					14.0						14.0
<b>Total</b>											
Program Gross Expenditure	1,017	864	79	56	879	897	57	69	143	124	4,185
Program Revenue	62	52			18	18					150
Program Costs (Net)	955	812	79	56	861	879	57	69	143	124	4,035
Approved Positions	20.0		2.7		14.0						36.7

The 10-Year Capital Plan will increase future year Operating Budgets by a total of \$4.035 million net over the 2014 – 2023 period. With the Council approval of the 2014 Capital Budget, the net operating budget will increase by \$0.955 million in 2014, an increase of \$0.812 million in 2015, an increase of \$0.079 million in 2016 and an additional \$2.189 million over the 2017-2023 period.

The expansion and construction of 2 new libraries at *Fort York* and *Scarborough Civic Centre* result in a operating pressure in 2014 and 2015 including salaries (for additional staff), utilities, services and rents, materials, supplied and software licences, as noted in the table below.

Additional positions will be required to support and maintain the following:

- 10.0 new positions will be required in late 2014 to operate the newly constructed 14,500 square feet *Scarborough Civic Centre Library* to serve the growing community of Scarborough Civic Centre area;
- 10.0 new positions will be required in late 2014 to operate the newly constructed 15,000 square feet *Fort York Library* to serve the Railway Lands community with a projected population of 60,000 residents;
- 2.7 new positions will be required in 2016 for the relocation and expansion of *Bayview Library*;
- 13 new positions will be required in 2018 for the relocation and expansion of the *St Lawrence Library* to serve the growing demands from West Don lands, Lower Don Lands and East Bayfront communities; and,
- 1 new position will be required in 2018 for the reconstruction and expansion of the *Dawes Road Neighbourhood Library* to address serious state of good repair issues at the facility and expansion at two levels.

### Net Operating Impact by Project (In \$000s)

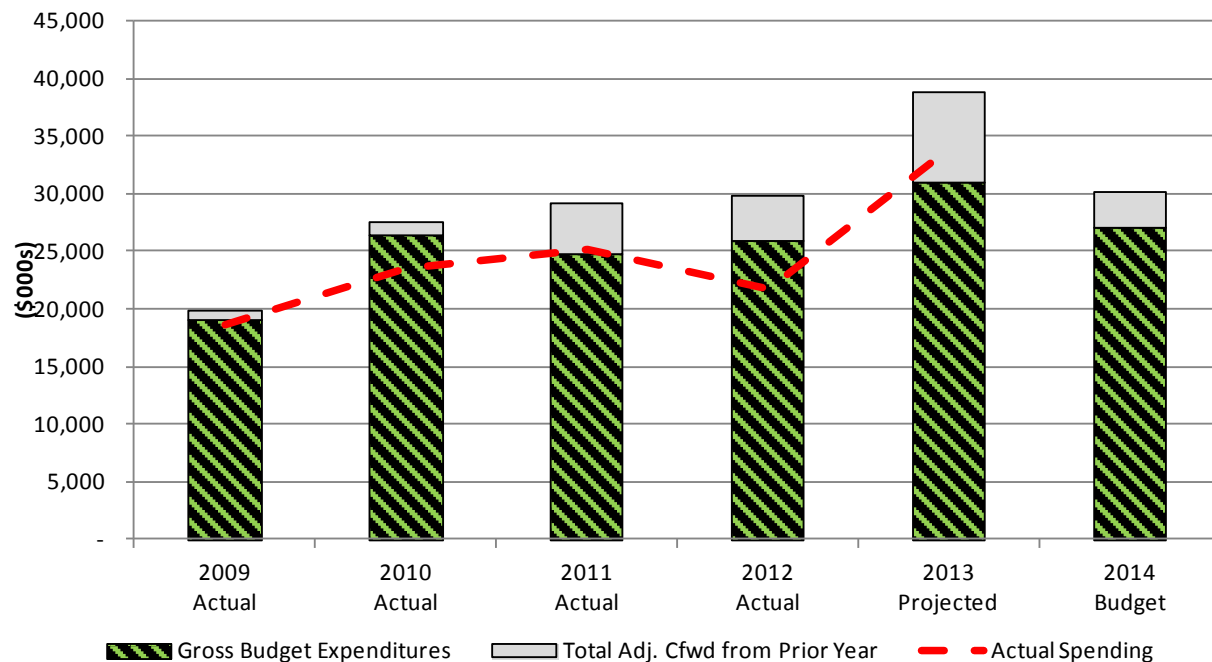
Projects	2014 Budget		2015 Plan		2016 Plan		2017 Plan		2018 Plan		2014 - 2018 Budget & Plan		2019 - 2023 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
<b>Previously Approved projects</b>														
Albion District Library Renovation					17		17				34		34	
Fairview Library Renovation	(99)										(99)		(99)	
Fort York New Construction	897	10.0	19								916		916	10.0
Scarborough Civic Centre New Construction	149	10.0	744								893		893	10.0
Toronto Reference Library Renovation	12										12		12	
Library Processing Centre Relocation to Ellesmere	(4)		(4)								(8)		(8)	
Bridlewood Renovation			42		12						54		54	
<b>New Projects -2014</b>														
Bayview Neighbourhood Library Relocation					17	2.7	17				34	2.7	34	2.7
Wychwood Renovation			11		11						22		22	
<b>New Projects - Future Year</b>														
Sanderson Neighbourhood Library Renovation					13		13				26		26	
Albert Campbell District Library Renovation													36	
Parliament Neighbourhood Library Renovation													28	
Weston Neighbourhood Library Renovation													30	
St. Clair/Silverthorn Neighbourhood Library					9		9				18		18	
North York Central Library Renovation													50	
St. Lawrence Neighbourhood Library Relocation									766	13.0	766		1,532	13.0
Guildwood Neighbourhood Library Relocation													150	
Dawes Road Neighbourhood Library									95	1.0	95		190	1.0
Northern District Renovation													11	
Brookbanks Renovation													58	
Perth Dupont Renovation													30	
Centennial Renovation													18	
<b>Total (Net)</b>	<b>955</b>	<b>20.0</b>	<b>812</b>		<b>79</b>	<b>2.7</b>	<b>56</b>		<b>861</b>	<b>14.0</b>	<b>2,763</b>	<b>2.7</b>	<b>4,035</b>	<b>36.7</b>

### Capital Project Delivery, Temporary Positions

The 10-Year Capital Plan for Toronto Public Library does not include any temporary positions for capital project delivery.

### Capacity to Spend

Capacity to Spend – Budget vs. Actual  
(In \$000s)



As noted in the graph, and in the table below, Toronto Public Library's spending rate has been consistently over 85% except for 2012 where TPL was able to spend only 73.1% of the planned expenditures due to labour disruption and reduction of the workforce by 107 FTEs, which affected TPL's ability to complete the projects. The projected 2013 spending rate of 92% at year-end is closer to TPL's historical average.

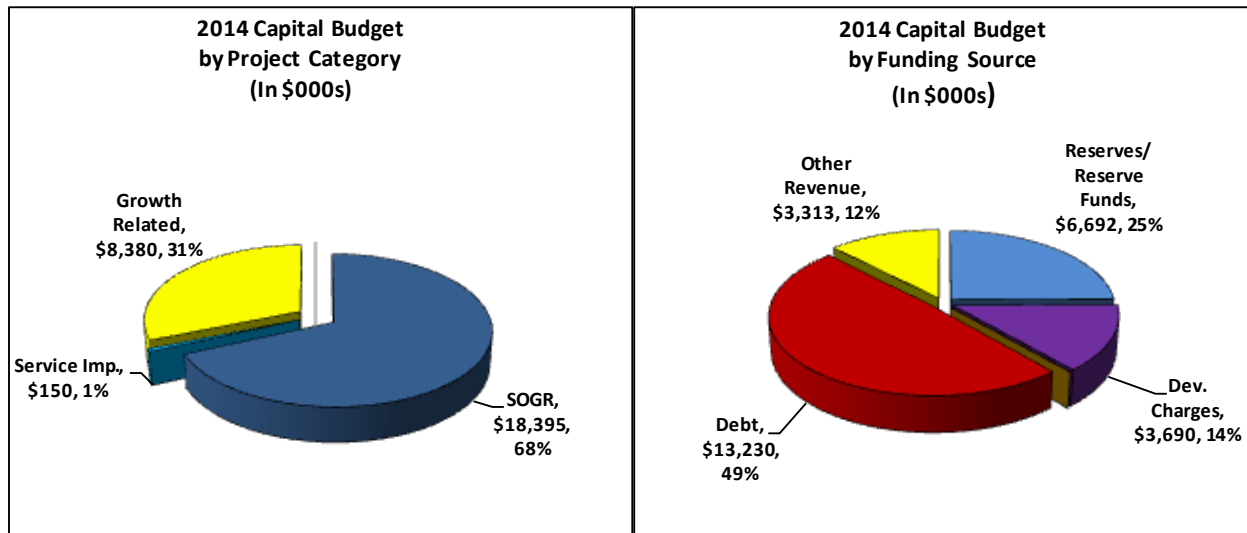
The 2014-2023 Capital Plan has been reviewed to confirm project timing is based on readiness to proceed and capacity to spend.

	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Projected	2014 Budget	2009-2013 Average
Gross Budget Expenditures	18,970	26,298	24,626	25,777	30,794	26,925	25,293
Total Adj. Cfwd from Prior Year	827	1,180	4,381	3,880	8,404	3,153	
Total Plan	19,797	27,478	29,007	29,657	39,198	30,078	29,027
Actual Spending	18,538	23,514	25,127	21,670	36,045		24,979
% Spent	93.6%	85.6%	86.6%	73.1%	92.0%		86.1%



## IV: 2014 CAPITAL BUDGET

### 2014 Capital Budget by Project Category and Funding Source



Note: Excludes carry forward funding

The 2014 Capital Budget, excluding funding carried forward from 2013 to 2014, requires new 2014 cash flow funding of \$26.925 million.

The 2014 cash flow funding of \$26.925 million is allocated as follows:

- State of Good Repair projects account for \$18.395 million or 68.0% of the 2014 Capital Budget's cash flow funding. The 2014 Capital Budget for TPL allocates significant financial resources to State of Good Repair projects to address the renewal needs of existing aging and deteriorating branch infrastructure.
- Growth related projects account for \$8.380 million or 31.0% of the 2014 Capital Budget's expenditures and include initiatives that address the service demands for library use and materials in new and expanding communities.
- Service improvement projects account for \$0.150 million or 1.0% of the 2014 Capital Budget's cash flow funding for the delivery of *Pan Am Games Showcase Program (Phase I) – Spectator Jam*.

The 2014 Capital Budget for Toronto Public Library is funded as follows:

- \$13.230 million or 49.0% from debt which meets the debt affordability target of \$13.230 million set for this Program in 2014.
- Development Charges funding of \$3.690 million or 14.0% of the 2014 Capital Budget's funding.
- City's Land Acquisition Reserve Fund (LARF) provides funding of \$4.616 million or 17.1% for the relocation of *Library Processing Centre* (\$3.875 million), *Scarborough Civic Centre* enhancements (\$0.659 million) and renovations at *Bendale Library* (\$0.082 million);

- Major Special Events Reserve Fund provides funding of \$0.150 million or 0.6% for *Pan Am Games Showcase Program (Phase I) – Spectator Jam*;
- Section 37 proceeds provide funding of \$1.926 million or 7.2% for the *Fort York Library construction* (\$1.609 million), *Multi-Branch Renovation Program* (\$0.290 million), and *Toronto Reference Library* (\$0.027 million);
- Other funding sources, include \$1.848 million or 6.9% from operating funds transferred to capital for the replacement of technology assets, \$0.970 million or 3.6% from Toronto Public Library Foundation fundraising, and \$0.495 million or 1.8% from third party funding for Fort York branch art work.

### 2014 Cash Flow & Future Year Commitments (In \$000s)

	2012 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2014 New Cash Flow	2014 Total Cash Flow	2013 Carry Forwards	Total 2014 Cash Flow (Incl 2013 C/Fwd)	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total Cost
<b>Expenditures</b>																
Previously Approved		21,778		21,778	3,153	24,931	13,456	5,844	1,595							45,826
Change in Scope			2,474	2,474		2,474	(250)									2,224
New			2,673	2,673		2,673	6,284	7,862	2,691							19,510
New w/Future Year																
<b>Total Expenditure</b>		21,778	5,147	26,925	3,153	30,078	19,490	13,706	4,286							67,560
<b>Financing</b>																
Debt		10,394	2,836	13,230		13,230	13,977	10,438	2,915							40,560
Other		4,421	818	5,239	3,153	8,392	2,948		800							12,140
Reserves/Res Funds		3,821	945	4,766		4,766	3	146	434							5,349
Development Charges Provincial/Federal		3,142	548	3,690		3,690	2,562	3,122	137							9,511
<b>Total Financing (including carry forward funding)</b>		21,778	5,147	26,925	3,153	30,078	19,490	13,706	4,286							67,560

The 2014 Capital Budget for Toronto Public Library of \$30.078 million provides funding for nine previously approved projects totalling \$21.778 million, \$2.673 million for four new projects, and \$2.474 million for four change in scope projects.

- The previously approved projects require \$21.778 million for nine projects underway including, construction projects for the two new libraries, Fort York and Scarborough Civic Centre, the renovation projects at the Albion Library, Bridlewood Library and Toronto Reference Library, the relocation of Library Processing Centre, the Multi-Branch renovation project and 2 I&T projects.
- Four new projects with cash flow funding of \$2.673 million include the relocation and expansion of the *Bayview Library*, the inclusion of the *Multi-Branch Renovation Program* 2014-2016, the *Wychwood Library renovation* and the *Pan Am Games Showcase Program (Phase I) – Spectator Jam*.
- The change in scope of \$2.474 million in 2014 provides increased funding for:
  - *Toronto Reference Library* project to complete the renovation of public service areas in 2014;
  - Increased funding from the LARF for the *Library Processing Centre at 1076 Ellesmere* for soil remediation requirements; and,
  - Changes in funding for the *TAMP* and *Virtual Branch Services (VBS)* projects following new eligibility criterion under the new DC by-law. There is increased funding for *TAMP* project due to increased DC funding, and decrease in debt funding for *Virtual Branch Services* as the project qualifies for a maximum of 90% DC funding.
- The 2014 Capital Budget of \$30.078 million will result in future year commitments of \$19.490 million in 2015 for projects such as *Albion District Library Renovation*, *Multi-Branch Renovation* and *TAMP*; \$13.706 million in 2016 for projects such as *Albion District Library Renovation*, *Bayview Neighbourhood Library Relocation* and *Wychwood Renovation*; and \$4.286 million in 2017 for projects such as *Albion District Library Renovation* and *Bayview Neighborhood Library Relocation*.

## 2014 Capital Project Highlights

2014 Capital Project Highlights  
(In \$000s)

Project	Total Project Cost	2014	2015	2016	2017	2018	2014 - 2018	2019	2020	2021	2022	2023	2014 - 2023 Total
Toronto Reference Library Renovation	26,758	2,070					2,070						2,070
Technology Asset Management Program (TAMP)	40,359	4,359	3,448				7,807						7,807
Virtual Branch Services (VBS)	11,550	800	900				1,700						1,700
Multi-Branch Renovation	32,731	4,894	3,093	2,768			10,755						10,755
Fort York New Construction	9,192	3,301					3,301						3,301
Library Processing Centre Relocation to Ellesmere	10,725	7,475					7,475						7,475
Scarborough Civic Centre New Construction	9,856	4,942	1,137				6,079						6,079
Albion District Library Renovation	15,007	1,637	6,621	5,844	795		14,897						14,897
Bridlewood Renovation	2,400		1,100		800		1,900						1,900
Bayview Neighbourhood Library Relocation	7,175	300	1,500	2,684	2,691		7,175						7,175
Wychwood Renovation	4,248	150	1,688	2,410			4,248						4,248
Pan Am Games Showcase Program (Phase I) - Spectator Jam	153	150	3				153						153
<b>Total (including carry forward funding)</b>	<b>170,154</b>	<b>30,078</b>	<b>19,490</b>	<b>13,706</b>	<b>4,286</b>		<b>67,560</b>						<b>67,560</b>

The 2014 Capital Budget provides funding of \$30.078 million to:

- Complete the *Toronto Reference Library renovation and expansion* project (\$2.070 million) to address structural, mechanical and electrical requirements, improve interior and exterior layouts to allow for additional programming and studying spaces, redesign and retrofit of public service areas. This is the last year of a 7 year project that has revitalized and expanded this key facility;
- Complete the construction of the new *Fort York branch* project (\$3.301 million) that will deliver a new facility scheduled to open in 2014, located at Fort York Blvd and Bathurst Street to serve the rapidly growing community; and,
- Complete the construction of the *Library Processing Centre* (\$7.475 million) which will construct an addition to the existing building at 1076 Ellesmere to accommodate the relocation of the Bibliographic Services department located at 281 Front Street.
- Continue previously approved projects including:
  - The *Technology Asset Management Program (TAMP)* at a cost of \$4.359 million in 2014 to refresh and upgrade the Information Technology infrastructure including the life-cycle replacement of existing hardware and software currently valued at approximately \$32.200 million; the implementation of the high-speed fiber network and authentication and identity management system;
  - The *Virtual Branch Services* project at a cost of \$0.800 million will continue to focus on improvements to the website to accommodate rapidly changing technology and enable TPL to serve the on-line needs of its users by providing self-service transaction options including online registration and integration of multimedia content to support varying styles of reading and learning;
  - The *Multi-Branch Renovation* project at a cost of \$4.894 million to enable renovations at the branches at a smaller scale to keep the facilities functional until a major renovation can be funded. The 2014 cash flow will fund mechanical/electrical work at 3 locations,

interior renovations at 9 locations, re-roofing of 2 branches, structural/building envelope work at 1 branch;

- The *Scarborough Civic Centre* project at a cost of \$4.942 million for the construction of a new library for the Scarborough Civic Centre area to serve the needs of the growing communities scheduled for completion in 2015;
- The *Albion Branch Renovation* project at a cost of \$1.637 million to address significant mechanical and structural deficiencies, meet the statutory Building Code and Health and Safety requirements and branch re-design to provide improved programming and community meeting space;
- Begin planning work for the:
  - *Bayview Branch Relocation* project (\$0.300 million), which includes the construction of a 12,000 square foot library on City-owned land to adequately serve its current population;
  - *Wychwood Branch Renovation* project (\$0.150 million), to address building deficiencies, bring the heritage building up to service standards, including interior and exterior renovations to building structure, and mechanical and electrical work;
  - Begin planning for TPL's *Pan Am Games Showcase Program (Phase I) – Spectator Jam* (\$0.150 million), which will create community viewing and celebration opportunities for people in Toronto at select branch locations.



## V: ISSUES FOR DISCUSSION

### Key Program Issues

#### *State of Good Repair (SOGR) Backlog*

- The investments in State of Good Repair remain a priority for the Toronto Public Library with \$199.281 million or 82.1% of the 10-Year Capital Plan allocated for state of good repair projects to address its ageing infrastructure across Toronto.
- TPL maintains 98 buildings, of which approximately 30% are more than 50 years old and 44% are more than 25 years old. Today, TPL's average building is 42 years old and more than 75% are in need of significant maintenance or repairs.
- A building condition assessment performed in 2009 identified the TPL's SOGR Backlog at \$49.940 million. At the end of 2013, the accumulated SOGR backlog is \$39.442 million. As a result of the new rates established in the 2013 Development Charge by-law, scheduled for implementation in 2014, additional DC funding was made available for growth related projects, freeing up additional debt funding of \$12.560 million which was re-invested in the 10-Year Capital Plan for SOGR Projects. With this additional investment, the SOGR backlog of \$39.449 million as at the end of 2013, will be reduced to \$29.438 million by the end of 2023, representing a 25.4% reduction

#### *Development Charge Funding*

- The 10-Year Capital Plan for TPL is based on the new 2013 Development Charges by-law, providing development charges funding of \$45.197 million over 10 years to address the needs of new and growing communities.

The projected 2013 year-end balance for the Development Charge Reserve Fund for Toronto Public Library is \$14.308 million. The 10-Year Capital Plan requires Development Charge funding of \$72.447 million, of which \$45.197 million will be allocated to capital projects and \$27.250 million will be allocated to growth related library materials over a 10 year period. The projected Development Charge contributions to the reserve are estimated to be \$92.083 million from 2014 to 2023. Based on current revenue projections, the balance in the DC Reserve Fund for the TPL is projected to be \$33.944 million at the end of 2023. TPL and Financial Planning staff will continue to monitor the Development Charge Reserve Fund to ensure sufficient funding is available to provide for the planned projects in the 2014 - 2023 Capital Plan. (Please refer to P.32 for 2014 Reserve/Reserve Fund Review for details).

#### *Update: Relocation of the Library Processing Centre to 1076 Ellesmere Ave*

- On July 11, 2012 City Council approved Motion MM25.54, recommending a land exchange of the First Parliament Site at 271 Front Street and the City-owned facility at 281 Front Street. The construction of a replacement facility for TPL, which was housed at 281 Front Street was also approved. The processing facility is being constructed as an expansion to the TPL's facility at 1076 Ellesmere Avenue and Council approved a budget of \$9.330 million to complete the expansion of the facility.

- The 10-Year Capital Plan includes additional funding of \$0.600 million funded from Development Charges and \$0.795 million funded from the Land Acquisition Reserve Fund (LARF) to meet City site plan approvals, building permit requirements and to address site conditions, resulting in increased project costs of \$1.395 million, for a total project cost of \$10.725 million.
- Although the project experienced delays as a result of additional soil remediation requirements and City Planning approvals, the construction has now started and the project is scheduled for completion in 2014.

## Appendix 1

### 2013 Performance

#### 2013 Key Accomplishments

In 2013, Toronto Public Library accomplished the following:

- ✓ Completed branch renovations for *Mount Dennis* branch (Urban Design Award Recipient) for \$4.073 million and *Fairview* branch for \$4.641 million.
- ✓ Completed 18 *Multi-branch* State of Good Repair projects at 15 branches, which included reroofing, floor replacement, mechanical/electrical, structural/building envelope, repaving and other site work.
- ✓ Completed 39 self service technology implementations.
- ✓ Continued work on the facility projects including growth/expansion projects: *Toronto Reference Library*, *Fort York Library construction*, *Scarborough Civic Centre Library construction*, *Library Processing Centre Relocation* and *Albion Renovation project*.

#### 2013 Capital Variance Review

##### 2013 Budget to Actual Comparison (In \$000s)

2013 Approved	Actuals as of Sept. 30, 2013 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
39,198	19,310	49.3%	36,045	92.0%	3,153	8.0%

Capital expenditures for the 9 months ending September 30, 2013 totalled \$19.310 million or 49.3% of the 2013 Approved Capital Budget of \$39.198 million.

The Program's year-end expenditures are expected to be \$36.045 million or 92.0% of the 2013 Approved Capital Budget.

The projected project year-end under-spending/over-spending is largely attributable to the following projects:

- The *Scarborough Civic Centre Neighbourhood Construction* project's capital expenditure totalled \$1.467 million representing 47.3% of the 2013 approved cash flow of \$3.100 million. This project is on schedule and will be fully spent by year-end.
- The *Fort York Neighbourhood Construction* project's capital expenditure totalled \$3.386 million representing 87.8% of the 2013 approved cash flow of \$3.858 million. This project is on schedule and the cash flow funding is expected to be fully spent by year-end.
- The *Toronto Reference Library* project's capital expenditure totalled \$4.821 million representing 59.3% of the 2013 approved cash flow of \$8.125 million during the nine

months ended September 30, 2013. This project is on schedule and the projected expenditures by year-end are expected to be \$8.875 million or \$0.750 million over the 2013 approved cash flow of \$8.125 million.

- Budget Committee at its meeting of October 2, 2013, adopted (BU44.7), a report dated July 4, 2013 from the City Librarian, entitled "Toronto Public Library Capital Budget Adjustments" and recommended a budget reduction from the Virtual Branch Services project of \$0.750 million to mitigate the over spending for the Toronto Reference Library Renovation project required to complete the final phase of this project.
- *The Library Processing Centre Relocation* project's capital expenditures totalled \$2.035 million representing 33.9 % of the 2013 approved cash flow of \$6.000 million. Delays in obtaining site plan and building permit approval delayed the start of construction. It is estimated that \$3.000 million or 50% of the 2013 approved cash flow will be spent by year-end. The unspent funds of \$3.000 million will be carried forward to 2014.
- The *Albion Library Renovation* project's capital expenditures totalled \$0.029 million representing 11.1% of the 2013 approved cash flow of \$0.263 million. The delays were related to the consultation and design process, which is underway. It is estimated that \$0.110 million or 41.8% of the 2013 approved cash flow will be spent by year-end. The unspent funds of \$0.153 million will be carried forward to 2014.
- The *Fairview Library Renovation* project's capital expenditures totalled \$3.178 million representing \$0.718 million or 129.2% over the 2013 approved cash flow of \$2.461 million. The project is ahead of schedule and the over expenditure will be offset by under-spending in two projects in 2013: Technology Asset Management Program 2011-2014 (\$0.359 million), Multi-Branch Renovation Program 2012-2014 (\$0.359 million). The 3rd Quarter Variance Report includes an in-year budget adjustment to amend the 2013 Approved Capital Budget and 2014-2023 Capital Plan and adjust the overspending in this project.

## Appendix 2

### 10-Year Capital Plan Project Summary (In \$000s)

Project	2014 Budget	Plan									2014 - 2023
		2015	2016	2017	2018	2019	2020	2021	2022	2023	
Toronto Reference Library Renovation	2,070										2,070
Scarborough Civic Centre New Construction	4,942	1,137									6,079
Ft. York/Bathurst New Construction	3,301										3,301
Albion Renovation	1,637	6,621	5,844	795							14,897
Bridlewood Relocation		1,100		800							1,900
Bayview Relocation	300	1,500	2,684	2,691							7,175
Wychwood Renovation	150	1,688	2,410								4,248
St. Clair/Silverthorn Renovation		166	1,063	1,076							2,305
Sanderson Renovation		110	1,417	3,469							4,996
North York Central Renovation		150		2,400	3,409	3,503	3,106	2,684			15,252
St. Lawrence Relocation			419	4,143	5,064	6,845					16,471
Albert Campbell Renovation			117	1,439	5,048		5,295				11,899
Dawes Road Renovation			422	3,123	3,074	2,820					9,439
Weston Renovation				129			1,019	4,061	3,582		8,791
Multi-Branch Renovation Program (SOG)	4,894	3,093	3,093	3,093	3,093	3,093	3,093	3,093	3,093	3,093	32,731
Parliament Street Renovation				104	825	2,833	3,053				6,815
Northern District Renovation					150		1,054	3,624	2,957		7,785
Guildwood Renovation					154		1,174	3,179	2,737		7,244
Library Processing Centre 1076 Ellesmere	7,475										7,475
Brookbanks Renovation							188	679	3,145	2,498	6,510
Centennial Renovation							91	554	2,536	1,835	5,016
Perth/Dupont Renovation							168	897	2,926		3,991
Mimico Renovation							161		1,069	2,059	3,289
High Park Renovation							124		1,136	2,193	3,453
Tech Asset Mgmt Prg (TAMP)	4,359	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	40,359
Virtual Branch Services (VBS)	800	1,000	1,500	1,000	1,000	1,250	1,250	1,250	1,250	1,250	11,550
Automated Sorter Replacement Program										800	800
Pan Am Games Showcase Program (Phase I) - Spectator Jam	150	3									153
<b>Total (Including carry forward funding)</b>	<b>30,078</b>	<b>20,568</b>	<b>22,969</b>	<b>26,590</b>	<b>21,312</b>	<b>27,688</b>	<b>21,328</b>	<b>22,499</b>	<b>29,540</b>	<b>23,422</b>	<b>245,994</b>

## **Appendix 3**

### **2014 Capital Budget; 2015 to 2023 Capital Plan**

CITY OF TORONTO Gross Expenditures (\$000's)  
Appendix 3: 2014 Council Approved Capital Budget: 2015 to 2023 Capital Plan

Toronto Public Library						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
LIB000150 Sanderson Neighbourhood Library Renovation																								
1	3	Sanderson Neighbourhood Library Renovation	20	S6	03	0	110	1,417	3,469	0	4,996	0	4,996	0	0	351	0	0	0	0	0	4,645	0	4,996
Sub-total						0	110	1,417	3,469	0	4,996	0	4,996	0	0	351	0	0	0	0	0	4,645	0	4,996
LIB000151 Albert Campbell District Library Renovation																								
1	1	Albert Campbell District Library Renovation	35	S6	03	0	0	117	0	1,439	1,556	10,343	11,899	0	0	792	0	0	0	0	0	11,107	0	11,899
Sub-total						0	0	117	0	1,439	1,556	10,343	11,899	0	0	792	0	0	0	0	0	11,107	0	11,899
LIB000153 Parliament Neighbourhood Library Renovation																								
1	1	Parliament Neighbourhood Library Renovation	28	S6	03	0	0	0	0	104	104	6,711	6,815	0	0	453	0	0	0	0	0	6,362	0	6,815
Sub-total						0	0	0	0	104	104	6,711	6,815	0	0	453	0	0	0	0	0	6,362	0	6,815
LIB000155 Albion District Library Renovation																								
1	1	Albion District Library Renovation	01	S2	03	1,637	6,621	5,844	795	0	14,897	0	14,897	0	0	408	0	0	0	153	0	14,336	0	14,897
0	2	Change of Scope for Increased DC	01	S3	03	0	0	0	0	0	0	0	0	0	0	326	0	0	0	0	0	-326	0	0
Sub-total						1,637	6,621	5,844	795	0	14,897	0	14,897	0	0	734	0	0	0	153	0	14,010	0	14,897
LIB000165 Weston Neighbourhood Library Renovation																								
1	1	Weston Neighbourhood Library Renovation	11	S6	03	0	0	0	0	129	129	8,662	8,791	0	0	585	0	0	0	0	0	8,206	0	8,791
Sub-total						0	0	0	0	129	129	8,662	8,791	0	0	585	0	0	0	0	0	8,206	0	8,791
LIB000166 Fort York New Construction																								
1	1	Fort York New Construction	20	S2	05	3,301	0	0	0	0	3,301	0	3,301	0	0	1,798	0	0	0	1,008	495	0	0	3,301
0	2	Fort York -Adjust source of funding	20	S3	05	0	0	0	0	0	0	0	0	0	0	-601	0	0	0	601	0	0	0	0
Sub-total						3,301	0	0	0	0	3,301	0	3,301	0	0	1,197	0	0	0	1,609	495	0	0	3,301
LIB000329 Scarborough Civic Centre New Construction																								
0	1	Scarborough Civic Centre New Construction	38	S2	05	4,942	1,137	0	0	0	6,079	0	6,079	0	0	2,073	0	659	0	0	0	3,347	0	6,079
Sub-total						4,942	1,137	0	0	0	6,079	0	6,079	0	0	2,073	0	659	0	0	0	3,347	0	6,079
LIB000334 Bayview Neighbourhood Library Relocation & Exr																								
1	1	Bayview Neighbourhood Library Renovation	24	S4	03	163	787	580	2,120	0	3,650	0	3,650	0	0	243	0	146	0	0	0	3,261	0	3,650
2	2	Bayview Neighbourhood Library Expansion	24	S4	05	137	713	2,104	571	0	3,525	0	3,525	0	0	2,347	0	434	0	0	0	744	0	3,525
Sub-total						300	1,500	2,684	2,691	0	7,175	0	7,175	0	0	2,590	0	580	0	0	0	4,005	0	7,175

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3:

Toronto Public Library						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
LIB000337	St. Clair/Silverthorn Neighbourhood Library																							
1	1	St. Clair/Silverthorn Neighbourhood Library Renova	17	S6	03	0	140	895	923	0	1,958	0	1,958	0	0	130	0	0	0	0	0	1,828	0	1,958
2	2	St. Clair/Silverthorn Library Expansion	17	S6	05	0	26	168	153	0	347	0	347	0	0	231	0	0	0	0	0	116	0	347
		Sub-total			0	166	1,063	1,076	0	2,305	0	2,305	0	0	361	0	0	0	0	0	0	1,944	0	2,305
LIB000338	North York Central Library Renovation																							
1	2	North York Central Library Renovation 2016-2022	23	S6	03	0	150	0	2,400	3,409	5,959	9,293	15,252	0	0	1,082	0	0	0	0	0	14,170	0	15,252
		Sub-total			0	150	0	2,400	3,409	5,959	9,293	15,252	0	0	1,082	0	0	0	0	0	0	14,170	0	15,252
LIB906197	2015-2023 Virtual Branch Services																							
1	1	2015-2022 Virtual Branch Services	CW	S6	03	0	100	1,500	1,000	1,000	3,600	6,250	9,850	0	0	6,496	0	0	0	0	0	3,354	0	9,850
		Sub-total			0	100	1,500	1,000	1,000	3,600	6,250	9,850	0	0	6,496	0	0	0	0	0	0	3,354	0	9,850
LIB906417	Multibranch Renovation Program 2014-2016																							
0	1	Mechanical/Electrical	CW	S4	03	1,440	1,390	50	0	0	2,880	0	2,880	0	0	0	0	0	0	90	0	2,790	0	2,880
0	2	Interior Renovation	CW	S4	03	23	1,241	1,868	0	0	3,132	0	3,132	0	0	707	0	0	0	200	0	2,225	0	3,132
0	3	Reroofing	CW	S4	03	460	462	800	0	0	1,722	0	1,722	0	0	0	0	0	0	0	0	1,722	0	1,722
0	4	Structural/Building Envelope	CW	S4	03	150	0	50	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200
		Sub-total			2,073	3,093	2,768	0	0	7,934	0	7,934	0	0	707	0	0	0	290	0	6,937	0	7,934	
LIB906761	Technology Asset Management Program 2015-20																							
1	1	Technology Asset Management Program 2015-2023	CW	S6	03	0	552	4,000	4,000	4,000	12,552	20,000	32,552	0	0	1,161	0	0	0	17,484	0	13,907	0	32,552
		Sub-total			0	552	4,000	4,000	4,000	12,552	20,000	32,552	0	0	1,161	0	0	0	17,484	0	13,907	0	32,552	
LIB907114	Toronto Reference Library - Renovation & Expans																							
0	1	Toronto Reference Library - Renovation 2007	CW	S2	03	1,343	0	0	0	0	1,343	0	1,343	0	0	0	0	0	373	0	970	0	0	1,343
0	8	Toronto Reference Library Change of Scope	CW	S3	03	727	0	0	0	0	727	0	727	0	0	0	0	0	0	27	0	700	0	727
		Sub-total			2,070	0	0	0	0	2,070	0	2,070	0	0	0	0	0	0	373	27	970	700	0	2,070
LIB907255	Library Processing Centre Relocation to Ellesmer																							
1	2	Library Processing Centre Relocation to 1076 Elles	37	S2	03	6,080	0	0	0	0	6,080	0	6,080	0	0	0	0	3,080	0	3,000	0	0	0	6,080
0	3	Library Processing Centre Change of Scope	37	S3	03	1,395	0	0	0	0	1,395	0	1,395	0	0	600	0	795	0	0	0	0	0	1,395
		Sub-total			7,475	0	0	0	0	0	7,475	0	7,475	0	0	600	0	3,875	0	3,000	0	0	0	7,475





CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3:

Toronto Public Library						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
LIB907732	0 1	Virtual Branch Services 2011-2014	CW	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
		Sub-total				100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
LIB907733	0 1	Technology Asset Management Program 2011-2014	CW	S2	03	1,421	0	0	0	0	1,421	0	1,421	0	0	0	0	0	1,259	162	0	0	0	1,421
		Sub-total				1,421	0	0	0	0	1,421	0	1,421	0	0	0	0	0	1,259	162	0	0	0	1,421
LIB907760	0 1	Multi-Branch Renovation 2012-2014	CW	S2	03	1,921	0	0	0	0	1,921	0	1,921	0	0	0	0	82	1,839	0	0	0	0	1,921
		Sub-total				1,921	0	0	0	0	1,921	0	1,921	0	0	0	0	82	1,839	0	0	0	0	1,921
LIB907864	0 1	Tech Asset Mgmt Prq (2013-2015)	CW	S2	03	2,386	3,448	0	0	0	5,834	0	5,834	0	0	0	0	0	0	3,734	0	2,100	0	5,834
	0 2	TAMP (2013-2015) Change of Scope	CW	S3	03	552	0	0	0	0	552	0	552	0	0	129	0	0	0	-200	0	623	0	552
		Sub-total				2,938	3,448	0	0	0	6,386	0	6,386	0	0	129	0	0	0	3,534	0	2,723	0	6,386
LIB907865	0 1	Virtual Branch Services (2013-2015)	CW	S2	03	900	1,150	0	0	0	2,050	0	2,050	0	0	0	0	0	0	0	0	2,050	0	2,050
	0 2	Virtual Branch Services (2013-2015) Change of Scop	CW	S3	03	-200	-250	0	0	0	-450	0	-450	0	0	1,199	0	0	0	0	0	-1,649	0	-450
		Sub-total				700	900	0	0	0	1,600	0	1,600	0	0	1,199	0	0	0	0	0	401	0	1,600
LIB907892	0 1	Brookbanks Renovation	34	S6	03	0	0	0	0	0	0	4,885	4,885	0	0	325	0	0	0	1,500	3,060	0	0	4,885
	0 2	Brookbanks Expansion	34	S6	05	0	0	0	0	0	0	1,625	1,625	0	0	1,082	0	0	0	0	543	0	0	1,625
		Sub-total				0	0	0	0	0	0	6,510	6,510	0	0	1,407	0	0	0	1,500	3,603	0	0	6,510
LIB907893	0 1	Perth Dupont Renovation	18	S6	03	0	0	0	0	0	0	2,166	2,166	0	0	144	0	0	0	1,100	922	0	0	2,166
	0 2	Perth Dupont Expansion	18	S6	05	0	0	0	0	0	0	1,825	1,825	0	0	1,215	0	0	0	0	610	0	0	1,825
		Sub-total				0	0	0	0	0	0	3,991	3,991	0	0	1,359	0	0	0	1,100	1,532	0	0	3,991
LIB907894	0 1	Centennial Renovation	10	S6	03	0	0	0	0	0	0	3,250	3,250	0	0	216	0	0	0	0	3,034	0	0	3,250

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3:

Toronto Public Library						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>LIB907894 Centennial Renovation</u>																									
0	2	Centennial Expansion	10	S6	05	0	0	0	0	0	0	1,766	1,766	0	0	1,176	0	0	0	0	590	0	0	1,766	
Sub-total						0	0	0	0	0	0	5,016	5,016	0	0	1,392	0	0	0	0	3,624	0	0	5,016	
<u>LIB907948 Automated Sorter Replacement Program</u>																									
0	1	Automated Sorter Replacement Program	CW	S6	03	0	0	0	0	0	0	800	800	0	0	292	0	0	0	0	0	508	0	800	
Sub-total						0	0	0	0	0	0	800	800	0	0	292	0	0	0	0	0	508	0	800	
<u>LIB907949 High Park Renovation</u>																									
0	1	High Park Renovation	14	S6	03	0	0	0	0	0	0	3,453	3,453	0	0	465	0	0	0	0	0	2,988	0	3,453	
Sub-total						0	0	0	0	0	0	3,453	3,453	0	0	465	0	0	0	0	0	2,988	0	3,453	
<u>LIB907950 Mimico Renovation</u>																									
0	1	Mimico Renovation	06	S6	03	0	0	0	0	0	0	3,289	3,289	0	0	581	0	0	0	0	0	2,708	0	3,289	
Sub-total						0	0	0	0	0	0	3,289	3,289	0	0	581	0	0	0	0	0	2,708	0	3,289	
<u>LIB907955 Multi-Branch Renovation 2016-2023</u>																									
0	1	Mechanical/Electrical	CW	S6	03	0	0	50	200	220	470	3,403	3,873	0	0	0	0	0	0	0	0	3,873	0	3,873	
0	2	Interior Renovation	CW	S6	03	0	0	50	2,443	2,293	4,786	9,477	14,263	0	0	1,442	0	0	0	0	0	12,821	0	14,263	
0	3	Reroofing	CW	S6	03	0	0	50	0	330	380	1,690	2,070	0	0	0	0	0	0	0	0	2,070	0	2,070	
0	4	Structural/Building Envelope	CW	S6	03	0	0	50	350	250	650	600	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250	
0	5	Site Work	CW	S6	03	0	0	125	100	0	225	295	520	0	0	0	0	0	0	0	0	520	0	520	
Sub-total						0	0	325	3,093	3,093	6,511	15,465	21,976	0	0	1,442	0	0	0	0	0	20,534	0	21,976	
<u>LIB908005 Pan Am Games Program</u>																									
0	1	Pan Am Games Program	CW	S4	04	150	3	0	0	0	153	0	153	0	0	0	0	153	0	0	0	0	0	153	
Sub-total						150	3	0	0	0	153	0	153	0	0	0	0	153	0	0	0	0	0	0	153
Total Program Expenditure						30,078	20,568	22,969	26,590	21,312	121,517	124,477	245,994	0	0	45,197	0	5,349	4,471	30,759	10,224	149,994	0	245,994	

Report Phase 5 - Program 01 Toronto Public Library Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3:

Toronto Public Library																							
<div>Sub-Project No. Project Name</div> <div>Priority SubProj No. Sub-project Name</div> <div>Ward Stat. Cat.</div>						Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By										
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Financed By:																							
Development Charges						3,690	3,107	5,617	7,263	2,291	21,968	23,229	45,197	0	0	45,197	0	0	0	0	0	45,197	
Reserve Funds (Ind."XR" Ref.)						4,766	3	146	434	0	5,349	0	5,349	0	0	0	0	5,349	0	0	0	5,349	
Capital from Current						4,471	0	0	0	0	4,471	0	4,471	0	0	0	0	4,471	0	0	0	4,471	
Other1 (Internal)						6,927	3,008	1,968	2,828	2,088	16,819	13,940	30,759	0	0	0	0	0	30,759	0	0	30,759	
Other2 (External)						1,465	0	0	0	0	1,465	8,759	10,224	0	0	0	0	0	10,224	0	0	10,224	
Debt						8,759	14,450	15,238	16,065	16,933	71,445	78,549	149,994	0	0	0	0	0	0	149,994	0	149,994	
Total Program Financing						30,078	20,568	22,969	26,590	21,312	121,517	124,477	245,994	0	0	45,197	0	5,349	4,471	30,759	10,224	245,994	

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2015 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

**Appendix 4**  
**2014 Cash Flow and**  
**Future Year Commitments**

Report Phase 5 - Program 01 Toronto Public Library Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

# CITY OF TORONTO Gross Expenditures (\$000's)

## Appendix 4: 2014 Council Approved Cash Flow and Future Year Commitments

Toronto Public Library						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>LIB000155 Albion District Library Renovation</u>																									
1	1	Albion District Library Renovation	01	S2	03	1,637	6,621	5,844	795	0	14,897	0	14,897	0	0	408	0	0	0	153	0	14,336	0	14,897	
0	2	Change of Scope for Increased DC	01	S3	03	0	0	0	0	0	0	0	0	0	0	326	0	0	0	0	0	-326	0	0	
Sub-total						1,637	6,621	5,844	795	0	14,897	0	14,897	0	0	734	0	0	0	153	0	14,010	0	14,897	
<u>LIB000166 Fort York New Construction</u>																									
1	1	Fort York New Construction	20	S2	05	3,301	0	0	0	0	3,301	0	3,301	0	0	1,798	0	0	0	1,008	495	0	0	3,301	
0	2	Fort York -Adjust source of funding	20	S3	05	0	0	0	0	0	0	0	0	0	0	-601	0	0	0	601	0	0	0	0	
Sub-total						3,301	0	0	0	0	3,301	0	3,301	0	0	1,197	0	0	0	1,609	495	0	0	3,301	
<u>LIB000329 Scarborough Civic Centre New Construction</u>																									
0	1	Scarborough Civic Centre New Construction	38	S2	05	4,942	1,137	0	0	0	6,079	0	6,079	0	0	2,073	0	659	0	0	0	3,347	0	6,079	
Sub-total						4,942	1,137	0	0	0	6,079	0	6,079	0	0	2,073	0	659	0	0	0	0	3,347	0	6,079
<u>LIB000334 Bayview Neighbourhood Library Relocation &amp; Exr</u>																									
1	1	Bayview Neighbourhood Library Renovation	24	S4	03	163	787	580	2,120	0	3,650	0	3,650	0	0	243	0	146	0	0	0	3,261	0	3,650	
2	2	Bayview Neighbourhood Library Expansion	24	S4	05	137	713	2,104	571	0	3,525	0	3,525	0	0	2,347	0	434	0	0	0	744	0	3,525	
Sub-total						300	1,500	2,684	2,691	0	7,175	0	7,175	0	0	2,590	0	580	0	0	0	0	4,005	0	7,175
<u>LIB906417 Multibranch Renovation Program 2014-2016</u>																									
0	1	Mechanical/Electrical	CW	S4	03	1,440	1,390	50	0	0	2,880	0	2,880	0	0	0	0	0	0	90	0	2,790	0	2,880	
0	2	Interior Renovation	CW	S4	03	23	1,241	1,868	0	0	3,132	0	3,132	0	0	707	0	0	0	200	0	2,225	0	3,132	
0	3	Reroofing	CW	S4	03	460	462	800	0	0	1,722	0	1,722	0	0	0	0	0	0	0	0	1,722	0	1,722	
0	4	Structural/Building Envelope	CW	S4	03	150	0	50	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200	
Sub-total						2,073	3,093	2,768	0	0	7,934	0	7,934	0	0	707	0	0	0	290	0	6,937	0	7,934	
<u>LIB907114 Toronto Reference Library - Renovation &amp; Expans</u>																									
0	1	Toronto Reference Library - Renovation 2007	CW	S2	03	1,343	0	0	0	0	1,343	0	1,343	0	0	0	0	0	373	0	970	0	0	1,343	
0	8	Toronto Reference Library Change of Scope	CW	S3	03	727	0	0	0	0	727	0	727	0	0	0	0	0	0	27	0	700	0	727	
Sub-total						2,070	0	0	0	0	2,070	0	2,070	0	0	0	0	0	373	27	970	700	0	2,070	
<u>LIB907255 Library Processing Centre Relocation to Ellesmer</u>																									
1	2	Library Processing Centre Relocation to 1076 Elles	37	S2	03	6,080	0	0	0	0	6,080	0	6,080	0	0	0	0	3,080	0	3,000	0	0	0	6,080	

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**  
**Appendix 4:**

Toronto Public Library						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
LIB907255	Library Processing Centre Relocation to Ellesmer																							
0	3	Library Processing Centre Change of Scope	37	S3	03	1,395	0	0	0	0	1,395	0	1,395	0	0	600	0	795	0	0	0	0	1,395	
Sub-total						7,475	0	0	0	0	7,475	0	7,475	0	0	600	0	3,875	0	3,000	0	0	0	7,475
LIB907693	Wychwood Renovation																							
1	1	Wychwood Renovation	21	S4	03	150	1,688	2,410	0	0	4,248	0	4,248	0	0	282	0	0	0	0	0	3,966	4,248	
Sub-total						150	1,688	2,410	0	0	4,248	0	4,248	0	0	282	0	0	0	0	0	3,966	4,248	
LIB907730	Bridlewood Renovation																							
0	7	Bridlewood Renovation 2013-2017	39	S2	03	0	807	0	442	0	1,249	0	1,249	0	0	0	0	0	1,249	0	0	0	1,249	
0	8	Bridlewood Expansion 2013-2017	39	S2	05	0	293	0	358	0	651	0	651	0	0	0	0	0	651	0	0	0	651	
Sub-total						0	1,100	0	800	0	1,900	0	1,900	0	0	0	0	0	0	1,900	0	0	0	1,900
LIB907731	Multi-Branch Renovation 2011-2014																							
0	1	Multi-Branch Renovation 2011-2014	CW	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	900	0	0	0	900	
Sub-total						900	0	0	0	0	900	0	900	0	0	0	0	0	900	0	0	0	0	900
LIB907732	Virtual Branch Services 2011-2014																							
0	1	Virtual Branch Services 2011-2014	CW	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	100	
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
LIB907733	Technology Asset Management Program 2011-20																							
0	1	Technology Asset Management Program 2011-2014	CW	S2	03	1,421	0	0	0	0	1,421	0	1,421	0	0	0	0	0	1,259	162	0	0	1,421	
Sub-total						1,421	0	0	0	0	1,421	0	1,421	0	0	0	0	0	1,259	162	0	0	0	1,421
LIB907760	Multi-Branch Renovation 2012-2014																							
0	1	Multi-Branch Renovation 2012-2014	CW	S2	03	1,921	0	0	0	0	1,921	0	1,921	0	0	0	0	82	1,839	0	0	0	1,921	
Sub-total						1,921	0	0	0	0	1,921	0	1,921	0	0	0	0	82	1,839	0	0	0	0	1,921
LIB907864	Tech Asset Mgmt Prg (2013-2015)																							
0	1	Tech Asset Mgmt Prg (2013-2015)	CW	S2	03	2,386	3,448	0	0	0	5,834	0	5,834	0	0	0	0	0	3,734	0	2,100	0	5,834	
0	2	TAMP (2013-2015) Change of Scope	CW	S3	03	552	0	0	0	0	552	0	552	0	0	129	0	0	0	-200	0	623	552	
Sub-total						2,938	3,448	0	0	0	6,386	0	6,386	0	0	129	0	0	0	3,534	0	2,723	0	6,386
LIB907865	Virtual Branch Services (2013-2015)																							

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 4:

Toronto Public Library						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>LIB907865</u> <u>Virtual Branch Services (2013-2015)</u>																								
0	1	Virtual Branch Services (2013-2015)	CW	S2	03	900	1,150	0	0	0	2,050	0	2,050	0	0	0	0	0	0	0	0	2,050	0	2,050
0	2	Virtual Branch Services (2013-2015) Change of Scop	CW	S3	03	-200	-250	0	0	0	-450	0	-450	0	0	1,199	0	0	0	0	0	-1,649	0	-450
Sub-total						700	900	0	0	0	1,600	0	1,600	0	0	1,199	0	0	0	0	0	401	0	1,600
<u>LIB908005</u> <u>Pan Am Games Program</u>																								
0	1	Pan Am Games Program	CW	S4	04	150	3	0	0	0	153	0	153	0	0	0	0	153	0	0	0	0	0	153
Sub-total						150	3	0	0	0	153	0	153	0	0	0	0	153	0	0	0	0	0	153
Total Program Expenditure						30,078	19,490	13,706	4,286	0	67,560	0	67,560	0	0	9,511	0	5,349	4,471	10,675	1,465	36,089	0	67,560



Report Phase 5 - Program 01 Toronto Public Library Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4:

Toronto Public Library																								
						Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Capital from Current Funds	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Financed By:																								
		Development Charges				3,690	2,562	3,122	137	0	9,511	0	9,511	0	0	9,511	0	0	0	0	0	0	9,511	
		Reserve Funds (Ind."XR" Ref.)				4,766	3	146	434	0	5,349	0	5,349	0	0	0	0	5,349	0	0	0	0	5,349	
		Capital from Current				4,471	0	0	0	0	4,471	0	4,471	0	0	0	0	0	4,471	0	0	0	4,471	
		Other1 (Internal)				6,927	2,948	0	800	0	10,675	0	10,675	0	0	0	0	0	0	10,675	0	0	10,675	
		Other2 (External)				1,465	0	0	0	0	1,465	0	1,465	0	0	0	0	0	0	1,465	0	0	1,465	
		Debt				8,759	13,977	10,438	2,915	0	36,089	0	36,089	0	0	0	0	0	0	0	36,089	0	36,089	
Total Program Financing						30,078	19,490	13,706	4,286	0	67,560	0	67,560	0	0	9,511	0	5,349	4,471	10,675	1,465	36,089	0	67,560

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## **Appendix 5**

### **2014 Capital Project with Financing Details**



**CITY OF TORONTO**

## Appendix 5:

**Toronto Public Library**

### Sub-Project Summary

[illegible]

(Phase 5) 01-Toronto Public Library

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5:

## Toronto Public Library

## Sub-Project Summary

Project/Financing					2014	Financing									
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
4	<u>LIB907760</u>	<u>Multi-Branch Renovation 2012-2014</u>													
0	1	Multi-Branch Renovation 2012-2014	01/01/2012	12/31/2014	1,921	0	0	0	0	82	1,839	0	0	0	0
		Project Sub-total:			1,921	0	0	0	0	82	1,839	0	0	0	0
5	<u>LIB000166</u>	<u>Fort York New Construction</u>													
0	2	Fort York -Adjust source of funding	01/01/2014	12/31/2014	0	0	0	-601	0	0	0	601	0	0	0
1	1	Fort York New Construction	01/01/2011	12/31/2014	3,301	0	0	1,798	0	0	0	1,008	495	0	0
		Project Sub-total:			3,301	0	0	1,197	0	0	0	1,609	495	0	0
7	<u>LIB907255</u>	<u>Library Processing Centre Relocation to Ellesmere</u>													
0	3	Library Processing Centre Change of Scope	01/01/2014	12/31/2014	1,395	0	0	600	0	795	0	0	0	0	0
1	2	Library Processing Centre Relocation to 1076 Elles	01/01/2012	12/31/2014	6,080	0	0	0	0	3,080	0	3,000	0	0	0
		Project Sub-total:			7,475	0	0	600	0	3,875	0	3,000	0	0	0
8	<u>LIB000329</u>	<u>Scarborough Civic Centre New Construction</u>													
0	1	Scarborough Civic Centre New Construction	01/01/2009	12/31/2015	4,942	0	0	936	0	659	0	0	0	3,347	0
		Project Sub-total:			4,942	0	0	936	0	659	0	0	0	3,347	0
9	<u>LIB000155</u>	<u>Albion District Library Renovation</u>													
0	2	Change of Scope for Increased DC	01/01/2012	12/31/2017	0	0	0	-408	0	0	0	0	0	408	0
1	1	Albion District Library Renovation	01/01/2012	12/31/2017	1,637	0	0	408	0	0	0	153	0	1,076	0
		Project Sub-total:			1,637	0	0	0	0	0	0	153	0	1,484	0
11	<u>LIB000334</u>	<u>Bayview Neighbourhood Library Relocation &amp; Expansi</u>													
1	1	Bayview Neighbourhood Library Renovation	01/01/2014	12/31/2017	163	0	0	0	0	0	0	0	0	163	0
2	2	Bayview Neighbourhood Library Expansion	01/01/2014	12/31/2017	137	0	0	0	0	0	0	0	0	137	0
		Project Sub-total:			300	0	0	0	0	0	0	0	0	300	0
12	<u>LIB907693</u>	<u>Wychwood Renovation</u>													
1	1	Wychwood Renovation	01/01/2014	12/31/2016	150	0	0	0	0	0	0	0	0	150	0
		Project Sub-total:			150	0	0	0	0	0	0	0	0	150	0
Program Total:					30,078	0	0	3,690	0	4,766	4,471	6,927	1,465	8,759	0

**Status Code**    **Description**  
 S2    S2 Prior Year (With 2014 and/or Future Year Cashflow)  
 S3    S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)  
 S4    S4 New - Stand-Alone Project (Current Year Only)  
 S5    S5 New (On-going or Phased Projects)

**Category Code**    **Description**  
 01    Health and Safety C01  
 02    Legislated C02

Category Code	Description
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## Appendix 6

2014 Reserve / Reserve Fund Review  
(In \$000s)

## Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
XR2115 - Development Charge Reserve Fund - Library	Beginning Balance	14,308	14,308	14,033	15,905	16,644	16,206	20,895	19,391	24,358	29,445	31,240	
	Contributions / (Withdrawals)												
	Technology Asset Management		(129)	(129)	(129)	(129)	(129)	(129)	(129)	(129)	(129)	(129)	(1,290)
	Virtual Branch Services		(533)	(666)	(999)	(666)	(666)	(833)	(833)	(833)	(833)	(833)	(7,695)
	Multi-Branch Renovation Program		(295)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(2,149)
	Fort York New Construction		(1,197)										(1,197)
	Library Processing Center Relocation		(600)										(600)
	Scarborough Civic Centre New		(936)	(1,137)									(2,073)
	Albion Renovation			(165)	(569)								(734)
	Bayview Relocation			(106)	(2,347)	(137)							(2,590)
	Wychwood Renovation			(282)									(282)
	St.Clair/Silverthorn Renovation			(156)	(168)	(37)							(361)
	Sanderson Renovation			(110)	(241)								(351)
	North York Central Renovation			(150)				(932)					(1,082)
	St. Lawrence Relocation				(419)	(4,016)		(4,834)					(9,269)
	Albert Campbell Renovation				(117)		(675)						(792)
	Dawes Road Renovation				(422)	(2,072)	(382)	(1,020)					(3,896)
	Parliament Street Renovation						(104)	(349)					(453)
	Weston Renovation						(129)		(287)		(169)		(585)
	Guildwood Relocation							(154)			(1,518)	(1,910)	(3,582)
	Northern District Renovation							(150)				(570)	(720)
	Mimico Renovation								(161)			(420)	(581)
	High Park Renovation								(124)			(341)	(465)
	Brookbanks Renovation								(188)	(316)	(875)	(28)	(1,407)
	Centennial Renovation								(91)	(195)	(1,050)	(56)	(1,392)
	Perth/Dupont Renovation								(168)	(477)	(714)		(1,359)
	Sorter Replacement											(292)	(292)
	Library Materials		(2,725)	(2,725)	(2,725)	(2,725)	(2,725)	(2,725)	(2,725)	(2,725)	(2,725)	(2,725)	(27,250)
	Total Withdrawals		(6,415)	(5,832)	(8,342)	(9,988)	(5,016)	(11,332)	(4,912)	(4,881)	(8,219)	(7,510)	(72,447)
	Contributions / Interest		6,140	7,704	9,081	9,550	9,705	9,828	9,879	9,968	10,014	10,214	92,083
Total Reserve Fund Balance at Year-End		14,308	14,033	15,905	16,644	16,206	20,895	19,391	24,358	29,445	31,240	33,944	

\* Based on the 3rd Quarter Variance Report

## Reserve/Reserve Fund Review – Corporate

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
XR1012 - Land Acquisition Reserve Fund	Beginning Balance	129,668	129,668	124,152	122,452	117,452	112,452	109,152	109,152	109,152	109,152	109,152	109,152
	Contributions / (Withdrawals)												
	Library Processing Center Relocation to Ellesmere		(3,875)										(3,875)
	Scarborough Civic Centre New Construction		(659)										(659)
	Multi-Branch Renovation Program (Bendale)		(82)										(82)
	Total Withdrawals		(4,616)										(4,616)
	Contributions / Interest												
Total Program Contributions / (Withdrawals)			(4,616)										(4,616)
Other program / Agency Net Withdrawals and Contributions			(900)	(1,700)	(5,000)	(5,000)	(3,300)						(15,900)
Total Reserve Fund Balance at Year-End			124,152	122,452	117,452	112,452	109,152	109,152	109,152	109,152	109,152	109,152	

\* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
XR1218 - Reserve Fund for Major Special Events	Beginning Balance	12,179.6	12,179.6	8,077.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6
	Contributions / (Withdrawals)												
	Pan Am Games Showcase Program (Phase I) – Spectator Jam		(150.0)	(3.0)									(153.0)
	Total Withdrawals		(150.0)	(3.0)									(153.0)
	Contributions / Interest												
	Total Program Contributions / (Withdrawals)		(150.0)	(3.0)									(153.0)
	Other program / Agency Net Withdrawals and Contributions		(3,952.0)	(325.0)									(4,277.0)
	Total Reserve Fund Balance at Year-End		8,077.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	7,749.6	

\* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
XQ0011 - Capital Financing Reserve Fund	Beginning Balance	527,121	527,121	288,968	85,700	(54,946)	(208,559)	(254,574)	(264,130)	(225,923)	(128,750)	(34,802)	344
	Contributions / (Withdrawals)												
	Bayview Relocation & Expansion				(146)	(434)							(580)
	Total Withdrawals				(146)	(434)							(580)
	Contributions / Interest												
	Total Program Contributions / (Withdrawals)				(146)	(434)							(580)
	Other program / Agency Net Withdrawals and Contributions		(238,153)	(203,268)	(140,500)	(153,179)	(46,015)	(9,556)	38,207	97,173	93,948	35,146	(526,197)
	Total Reserve Fund Balance at Year-End		288,968	85,700	(54,946)	(208,559)	(254,574)	(264,130)	(225,923)	(128,750)	(34,802)	344	

\* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
XR3026 - Section 37 Reserve Fund	Beginning Balance	101,562	101,562	101,245	100,145	100,145	99,345	99,345	99,345	99,345	99,345	96,745	96,745
	Contributions / (Withdrawals)												
	Toronto Reference Library		(27)										(27)
	Multi-Branch Renovation Program - Eatonville		(190)										(190)
	Multi-Branch Renovation Program - Barbara Frum		(100)										(100)
	Bridlewood Renovation			(1,100)		(800)							(1,900)
	Brookbanks Renovation										(1,500)		(1,500)
	Perth/Dupont Renovation										(1,100)		(1,100)
	Total Withdrawals		(317)	(1,100)		(800)					(2,600)		(4,817)
	Contributions / Interest												
	Total Program Contributions / (Withdrawals)		(317)	(1,100)		(800)					(2,600)		(4,817)
	Total Reserve Fund Balance at Year-End		101,245	100,145	100,145	99,345	99,345	99,345	99,345	99,345	96,745	96,745	

\* Based on the 3rd Quarter Variance Report