



## City Budget 2013

## Facilities Management and Real Estate Capital Program Summary

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

# 2013 - 2022 Capital Program

## 2013 CAPITAL PROGRAM

SUMMARY COUNCIL APPROVED JANUARY 16, 2013

### TABLE OF CONTENTS

<b>PART I: 2013 CAPITAL BUDGET AND PLAN</b>	2
<b>PART II: 2013 – 2022 CAPITAL PLAN</b>	
10-Year Capital Plan Summary	3
10-Year Capital Plan Overview	5
10-Year Capital Plan Operating Impact Summary	15
<b>PART III: 2013 CAPITAL BUDGET</b>	
2013 Capital Budget by Project Category and Funding Source	17
2013 Cash Flow & Future Year Commitments	18
2013 Capital Project Highlights	19
<b>PART IV: ISSUES FOR DISCUSSION</b>	
2013 and Future Year Issues	20
Issues Referred to the 2013 Capital Budget Process	N/A
<b>APPENDICES</b>	
Appendix 1: 2012 Performance	23
Appendix 2: 10-Year Capital Plan Project Summary	24
Appendix 3: 2013 Capital Budget; 2014 to 2022 Capital Plan	25
Appendix 4: 2013 Cash Flow & Future Year Commitments	26
Appendix 5: 2013 Capital Projects with Financing Details	27
Appendix 6: 2013 Reserve / Reserve Fund Review	28

**PART I: 2013 CAPITAL BUDGET AND PLAN**

City Council approved the following recommendations:

1. City Council approve, as amended by above recommendations, the 2013 Capital Budget for Facilities Management and Real Estate with a total project cost of \$100.990 million, and 2013 cash flow of \$284.290 million and future year commitments of \$330.420 million comprised of the following:
  - a) New Cash Flow Funding for:
    - i) 71 new / change in scope sub-projects with a 2013 total project cost of \$100.990 million that requires cash flow of \$47.062 million in 2013 and a future year cash flow commitment of \$45.755 million in 2014; \$5.629 million in 2015; and \$2.544 million in 2016;
    - ii) 33 previously approved sub-projects with a 2013 cash flow of \$138.779 million; and a future year cash flow commitment of \$169.249 million in 2014; \$76.186 million in 2015; and \$31.057 million in 2016;
    - iii) 1 previously approved sub-project with carry forward funding from 2011 and prior years requiring 2013 cash flow of \$0.450 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
  - b) 2012 approved cash flow for 37 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$97.999 million.
2. City Council approve new debt service costs of \$0.709 million in 2013 and incremental debt costs of \$4.735 million in 2014, \$3.464 million in 2015, \$0.623 million in 2016, and \$0.261 million in 2017 resulting from the approval of the 2013 Capital Budget, to be included in the 2013 and future year operating budgets.
3. City Council approve the 2014-2022 Capital Plan for Facilities Management and Real Estate totaling \$366.560 million in project estimates, comprised of \$17.373 million in 2014; \$35.412 million in 2015; \$42.968 million in 2016; \$45.801 million in 2017; \$45.800 million in 2018; \$45.801 million in 2019; \$45.555 million in 2020; \$44.191 million in 2021; and \$43.659 million in 2022.
4. City Council consider operating costs (savings) of \$0.040 million net in 2013, and \$0.085 million net in 2014, emanating from the approval of the 2013 Capital Budget for inclusion in the 2013 and future year operating budgets.
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2013 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
6. City Council approve 3 temporary capital positions for the delivery of new 2013 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

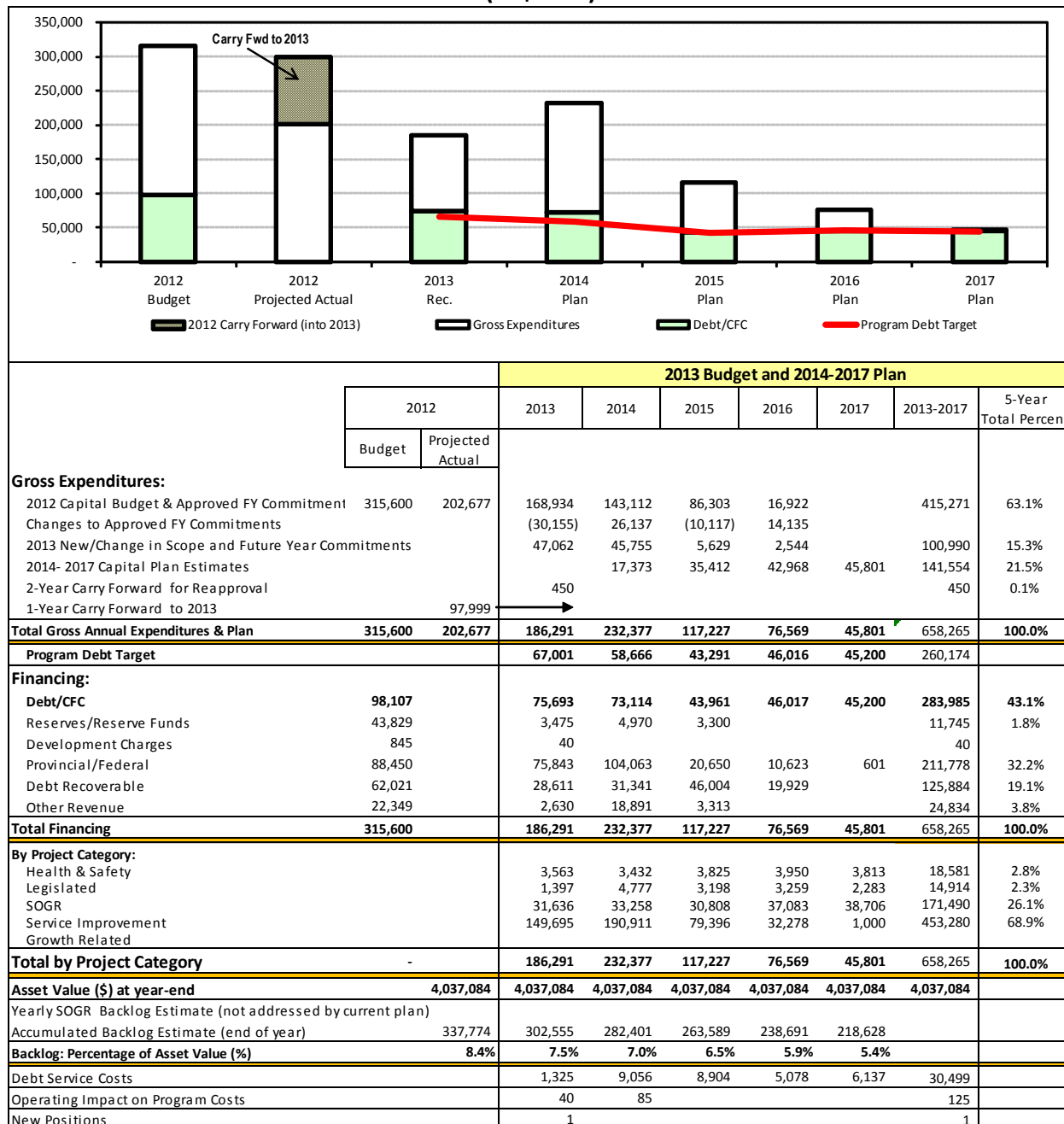
7. City Council direct the Chief Corporate Officer to ensure that the Request for Proposals for the Scarborough Albert Campbell Square Project within the Facilities Management Capital Plan includes:
  - a) retrofitting the Scarborough Civic Centre to be a bird safe building as per the recommendations and specifications in the December 2012 Bird Safe Building Audit of the Scarborough Civic Centre, at a cost not to exceed \$150,000; and
  - b) constructing a dog park at the Hand of God/Civic Green Park as recommended by Parks and Recreation staff, at a cost not to exceed \$100,000.

## PART II: 2013 – 2022 CAPITAL PROGRAM

### 10-Year Capital Plan

#### 2013 Budget, 2014 - 2017 Plan

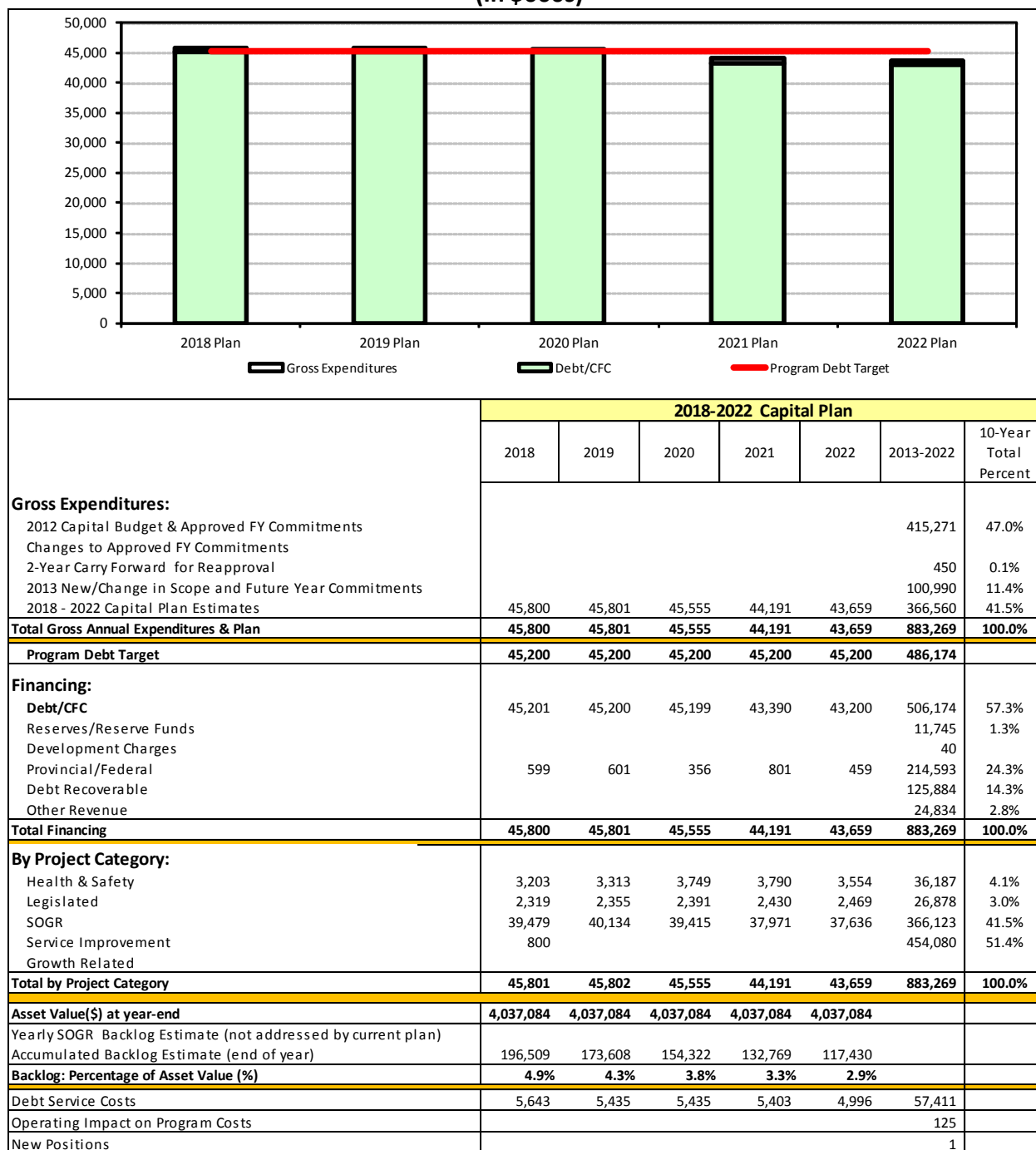
(In \$000s)



## 10-Year Capital Plan

2018-2022 Plan

(In \$000s)

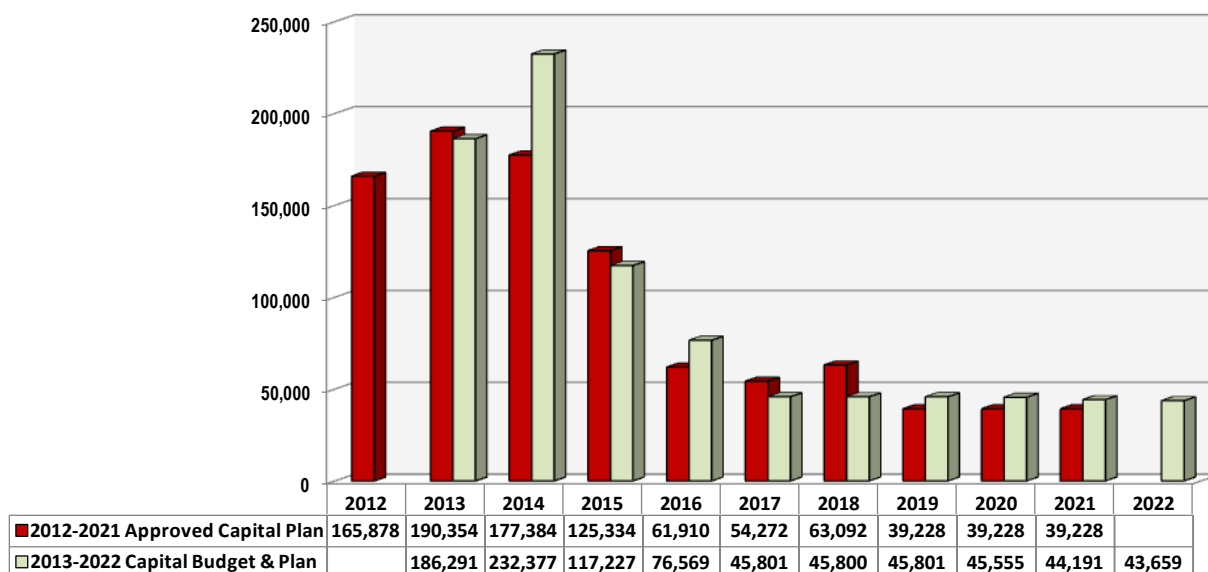


### **10-Year Capital Plan Overview**

- The 2013 Capital Budget and 2014-2022 Capital Plan focuses on addressing Facilities Management and Real Estate's core portfolio of state of good repair (SOGR) and essential life cycle replacement projects so that all users of City facilities can enjoy safe and functional environments.
- The 10-Year Capital Plan for Facilities Management and Real Estate includes the Union Station Revitalization project, which was previously a stand-alone program.
- The 10-year Capital Plan totals \$883.269 million, excluding carry forward funding; of which \$658.265 million or 74.5% is projected for the first five years and \$225.004 million or 25.5% is required in the second five years. The first five years is significantly higher as it includes funding assigned to the large scale redevelopment projects of Union Station (\$320.662 million), St. Lawrence Market North (\$71.190 million) and Nathan Phillips Square (\$7.436 million).
- The 10-year Capital Plan requires new debt funding of \$506.174 million and exceeds the debt affordability guideline over the ten years by \$20.000 million.
  - Debt funding of \$506.174 million comprises 57.3% of the Facilities Management and Real Estate 10-year capital financing.
  - Other sources of funding include Provincial/Federal Funding (\$214.593 million or 24.3%), Recoverable Debt (\$125.884 million or 14.3%), reserve funding (\$11.745 million or 1.3%) and other funding (\$24.834 million or 2.8%) including \$11.500 million from the Toronto Parking Authority for parking at the St. Lawrence North Building and \$13.334 million for the Union Station Revitalization Project, mostly from Via Rail.
- 41.5% or \$366.123 million over the 10-year planning horizon is allocated to projects that maintain assets in a state of good repair and include over 100 projects in various project groupings that focus on the type of capital maintenance required (structural maintenance, re-roofing, site work, etc.).
- The corporate facilities portfolio has a replacement value of approximately \$4.0 billion for over 400 buildings (including all civic centres) with a total square footage of 15 million.
- By the end of 2012, there will be an estimated \$337.774 million in state of good repair (SOGR) backlog. The backlog, as a percentage of total asset value is 8.4%. The 2013 Capital Budget and 2014-2022 Capital Plan provides sufficient funding to reduce the SOGR backlog by 65.2% over the 10 years to a balance of \$117.430 million in 2022, representing 2.9% of total asset value.
- The 10-Year Capital Plan will impact future year Operating Budgets for Facilities Management and Real Estate by a total of \$0.125 million net over the ten-year period. These impacts are attributed to on-going maintenance of new information technology systems being implemented.

## Key Changes to the 2012 - 2021 Approved Capital Plan

Changes to the 2012 -2021 Approved Capital Plan  
(In \$000s)



The 2013 Capital Budget and the 2014 - 2022 Capital Plan reflects an increase of \$54.410 million or 6.2% from the 2012 to 2021 Approved Capital Plan.

The major changes to the 2012-2021 Approved Capital Plan are outlined below:

- Construction timelines have been revised for the Union Station Revitalization Project, requiring cash flow funding to be adjusted.
  - The detailed design for the first phase of the North West Path project has been completed and the phase 1 construction contract has been awarded. The tendering process for Phase 1 of the construction contract was completed later than expected, thus funding in 2012 is to be carried forward and cash flows have been adjusted in 2013 and 2014.
  - Phase 1 of Revitalization work at Union Station has been delayed, resulting in Phases 2 – 5 being deferred to future years. This was mainly due to site conditions including structural issues, as well as discovered heritage and hazardous materials.
- Significant increases to the estimated costs to complete the Northwest Path have increased the capital plan by \$40.000 million gross (\$20.000 million debt). This is due to several factors: additional contingencies due to increased project complexity; inflationary cost escalations; greater than anticipated relocation costs; and revised scope of work, including moving the exit pavilion to the west side of York Street and the addition of an elevator.
- A second phase has been added to the Facilities Preventative Maintenance Project to expand on the existing SAP Plant Maintenance implementation (asset tagging system), the Mobile Work Management System and to allow access to external contractors (\$1.810 million).



## 2013-2022 Capital Program      Facilities Management and Real Estate

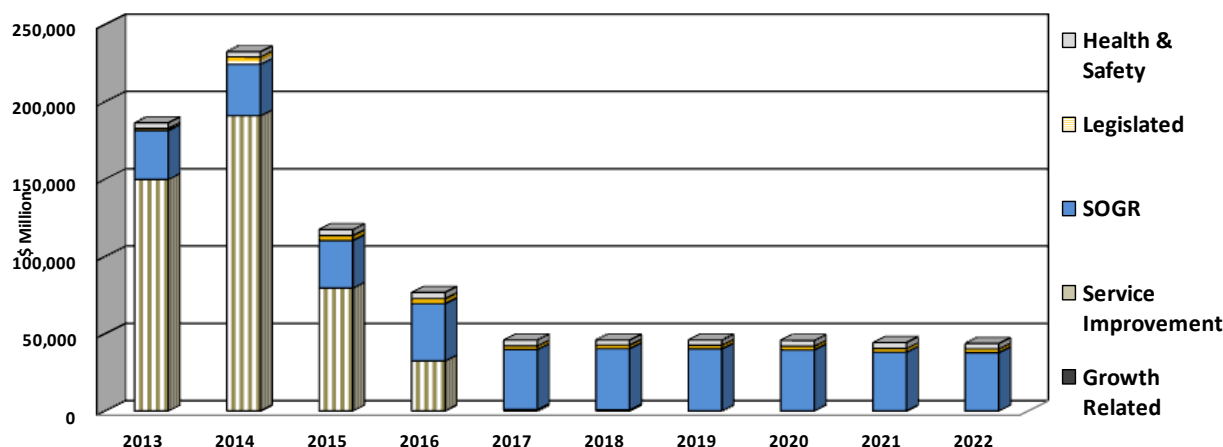
- Cash flow funding has been adjusted for the Yards Consolidation Study which will now include funding for a City-wide Property Audit, including site planning and appraisals.
- Landscaping along the Bay Street and Hagerman Street frontages, as well as upgrading the pedestrian PATH system located below the Square have been included in the Nathan Phillips Square Revitalization and will be funded from the Public Realm Reserve (\$4.5 million).
- New funding to convert audio visual equipment to digital and HD in the Council Chambers (\$0.550 million), to create a central repository for building data (\$0.600 million), and to create a new electronic request for services system (\$0.160 million).
- Additional funding at Union Station for signage costs (\$3.833 million), fees and permits (\$1.3 million), internal charges (\$0.3 million), and work transferred from other stakeholders (\$8.2 million), primarily funded from Metrolinx, offset by a decrease in professional services costs (\$5.433 million) has been added.
- The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

### Summary of Project Changes (In \$000s)

Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021	Revised Total Project Cost
<b>Previously Approved</b>												
Yards Consolidation Study	11,172	(533)	533							(1,810)	(1,810)	9,362
CCTV Infrastructure Enhancement	7,600	(1,000)	349	327	324							7,600
<b>Union Station:</b>												
North West Path	65,000	(4,500)	4,500									65,000
Phase 1 - Construction Contracts	296,793	(6,000)	6,000									296,793
Phase 2 - Construction Contracts	109,000	(21,100)	21,100									109,000
Phase 3 - Construction Contracts	41,000		(8,800)	8,800								41,000
Phase 4 - Construction Contracts	20,000			(12,700)	12,700							20,000
Phase 5 - Construction Contracts	4,480			(3,000)	3,000							4,480
Third Party Construction	25,000	(400)	3,400	(3,000)								25,000
Other Professional Services	13,644	4,283	(1,605)	(795)	(1,883)							13,644
<b>Total Previously Approved</b>	<b>593,689</b>	<b>(29,250)</b>	<b>25,477</b>	<b>(10,368)</b>	<b>14,141</b>					<b>(1,810)</b>	<b>(1,810)</b>	<b>591,879</b>
<b>New</b>												
NPS - Bay St. Landscaping	4,500	2,500	2,000								4,500	4,500
Facilities Preventative Maintenance	1,810	392	848	570							1,810	1,810
Service Web System	160	160									160	160
A/V Equipment	550	550									550	550
Capital Asset Data Integration	600	100	500								600	600
Energy Audits & Monitoring Systems	400	200	100	100							400	400
<b>Union Station:</b>												
North West Path	40,000	14,000	26,000								40,000	40,000
Internal City Charges - Additional	300	300									300	300
Fees and Permits - Additional	1,300	100	200	1,000							1,300	1,300
Adjustments - Construction Contracts	12,033	12,033									12,033	12,033
Adjustments - Professional Services	(5,438)	(6,194)		540	221						(5,433)	(5,433)
<b>Total New</b>	<b>56,215</b>	<b>24,141</b>	<b>29,648</b>	<b>2,210</b>	<b>221</b>						<b>56,220</b>	<b>1,239,978</b>
<b>Total Changes</b>	<b>649,904</b>	<b>(5,109)</b>	<b>55,125</b>	<b>(8,158)</b>	<b>14,362</b>					<b>(1,810)</b>	<b>54,410</b>	<b>1,831,857</b>

## 2013 – 2022 Capital Plan

**2013–2022 Capital Plan by Project Category**  
(In \$000s)



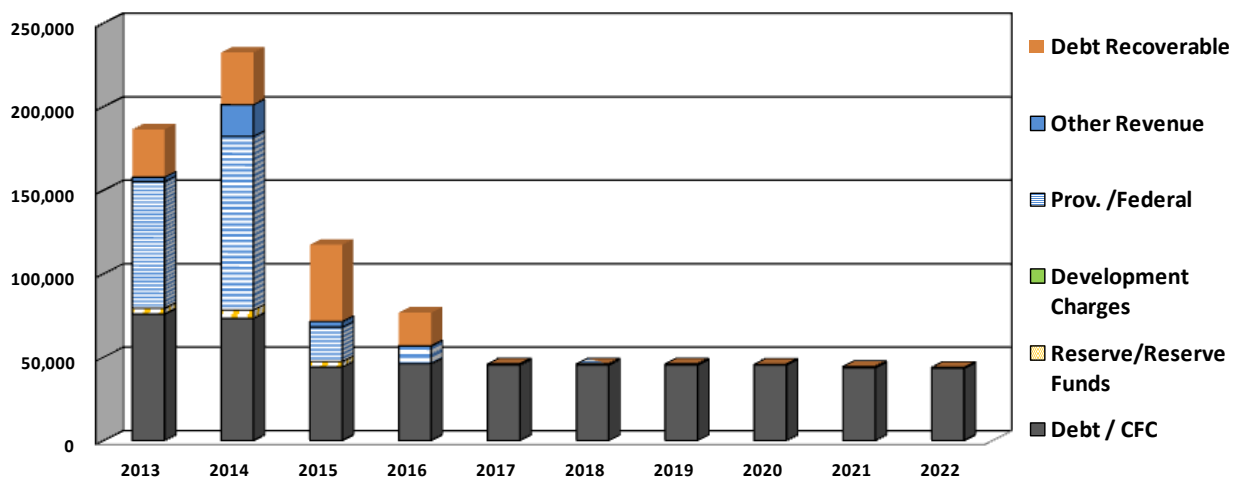
The 10-Year Capital Plan for Facilities Management and Real Estate of \$883.269 million is comprised of \$36.187 million or 4.1% for Health and Safety projects; \$26.878 million or 3.0% for Legislated project; \$366.123 million or 41.5% for State of Good Repair projects and 4454.080 million or 51.4% for Service Improvement projects.

- Health and Safety and Legislated projects represent approximately \$36.187 million or 4.1% and \$26.878 million or 3.0% of total planned expenditures, respectively of the total 10-Year Capital Plan.
  - A large portion of Health and Safety projects is for Emergency Repairs (\$26.062 million). This funding is unallocated and is provided to meet emergent issues arising on an annual basis. There is also significant funding for security (\$9.650 million).
  - Funding for Legislated projects address Provincially or Federally legislated capital repairs such as barrier free access, designated substances and environmental remediation
- State of Good Repair (SOGR) projects account for \$366.123 million or 41.5% of the total planned cash flow of \$883.269 million. If the Union Station Revitalization project is excluded, SOGR funding of \$366.123 million would represent 62% of spending in the 10-Year Capital Plan.
  - State of Good Repair projects includes over 100 projects in various project groupings that focus on the type of capital maintenance required (structural maintenance, re-roofing, site work, etc.).
  - \$171.490 million or 46.8% of the total planned cash flow for SOGR projects will be spent during the first 5 years. In addition to ongoing structural/mechanical repairs, Nathan Phillips Square Rehabilitation and Old City Hall will require \$2.936 million and \$12.292 million, respectively.

## 2013-2022 Capital Program      Facilities Management and Real Estate

- Another \$194.633 million or 53.2% of the total cash flow is dedicated to SOGR projects during the second 5 years. Part of the increase in the latter half is due to funding for Union Station SOGR (\$5.000 million per year beginning in 2016).
- Service Improvement projects account for \$454.080 million or 51.4% of funding included in the 10-Year Capital Plan of which \$453.280 million or 99% is in the first five years. Most of this funding is allocated to the revitalization of Union Station (\$320.662 million) and the redevelopment of St. Lawrence Market North (\$71.190 million) which are expected to be completed by 2016.

**2013–2022 Capital Plan by Funding Source  
(In \$000s)**



The 10-Year Capital Plan of \$883.269 million will be financed by \$506.174 million of debt, \$214.593 million from Federal /Provincial grants, \$125.884 million from recoverable debt, \$11.745 million from Reserve / Reserve funds, \$0.040 million from Development Charges, and Other Revenue comprised of \$24.834 million.

- Facilities Management and Real Estate's 10-Year Capital Plan is primarily funded by debt, which accounts for \$506.174 million or 57.3% of approved financing. Debt funding exceeds the 10-year debt affordability target of \$486.174 by \$20.000 million as a result of the increased cost estimates for the Northwest Path.
- Debt for the first 5 years totals \$283.985 million or 43.1% of total funding for the period. This allocation is significantly below historic debt levels as a result of the Union Station Revitalization and the Redevelopment of St. Lawrence North Market North projects. These two projects are primarily funded from other sources, causing the percentage of funding from debt in the first five years to be lower than in the past.
- Debt for the second 5 years of the Capital Plan totals \$222.190 million or 98.7% of the total funding for the period.

## 2013-2022 Capital Program      Facilities Management and Real Estate

- Federal/Provincial Grants are used to fund \$214.593 million or 24.3% of the 10-Year Capital Plan. Almost all of the funding, 98.6% in the first four years of the Plan is related to the Union Station Revitalization and the Northwest Path projects (\$208.818 million).
- Other sources of funding such as Reserves and Reserve funds (\$11.745 million or 1.3%), Recoverable Debt (\$125.884 million or 14.3%) and Other Revenues (\$24.834 million or 2.8%) will be utilized in the first five years of the 10-Year Capital Plan period and are for the following redevelopment/revitalization projects:
  - Union Station Revitalization has funding from recoverable debt of \$69.719 million which represents the incremental lease revenues to be received from the planned new retail space in the Station, the VIA Panorama Lounge and the Air Rail Link; other funding of \$13.334 is provided from VIA Rail and other stakeholders and \$2.420 million is from the Capital Financing Reserve.
  - The St. Lawrence Market North Expansion/Renovation is funded from \$56.165 million in recoverable debt from future revenue streams, \$11.500 million from the Toronto Parking Authority as a contribution to the parking areas and \$3.525 million from the Provincial Offences Court Stabilization Reserve.
  - The Nathan Phillips Square Revitalization project will receive \$4.500 million from the Public Realm Reserve to do landscaping on Bay and Hagerman Street and upgrades to the PATH.

### Major Capital Initiatives by Category

**Summary of Major Capital Initiatives by Category**  
(In \$000s)

	Total Project Cost	2013 Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013- 2022 Total
<b>Health &amp; Safety</b>												
Security/H&S Structural	9,647	1,150	1,200	1,150	1,527	850	850	850	850	850	850	10,127
Emergency	26,065	2,413	2,232	2,675	2,423	2,963	2,353	2,463	2,899	2,940	2,704	26,065
<b>Sub-Total</b>	<b>35,712</b>	<b>3,563</b>	<b>3,432</b>	<b>3,825</b>	<b>3,950</b>	<b>3,813</b>	<b>3,203</b>	<b>3,313</b>	<b>3,749</b>	<b>3,790</b>	<b>3,554</b>	<b>36,192</b>
<b>Legislated</b>												
Environmental/Barrier	21,216	1,397	4,777	3,198	3,259	2,283	2,319	2,355	2,391	2,430	2,469	26,878
<b>Sub-Total</b>	<b>21,216</b>	<b>1,397</b>	<b>4,777</b>	<b>3,198</b>	<b>3,259</b>	<b>2,283</b>	<b>2,319</b>	<b>2,355</b>	<b>2,391</b>	<b>2,430</b>	<b>2,469</b>	<b>26,878</b>
<b>State of Good Repair (SOGR)</b>												
Special Corporate Projects/Other	44,037	10,432	7,359	698	1,772	29	1,641	308	2,000	190		24,429
Re-roofing/Sitework/Renovations	12,833	1,278	2,869	1,308	2,275	754	650	1,317	256	1,212	401	12,320
Structural/Building Envelope	35,000	5,906	8,560	13,776	10,140	13,728	11,292	16,506	9,352	11,544	12,932	113,736
Mechanical and Electrical	78,736	8,632	10,170	9,663	17,881	18,098	15,251	11,606	15,069	14,005	11,280	131,655
Sitework	131,655	262	464	1,439	1,448	1,872	4,663	5,801	6,320	2,949	1,143	26,361
Renovations	96,306	5,126	3,836	3,924	3,567	4,225	5,982	4,596	6,418	8,071	11,880	57,625
<b>Sub-Total</b>	<b>398,567</b>	<b>31,636</b>	<b>33,258</b>	<b>30,808</b>	<b>37,083</b>	<b>38,706</b>	<b>39,479</b>	<b>40,134</b>	<b>39,415</b>	<b>37,971</b>	<b>37,636</b>	<b>366,126</b>
<b>Service Improvements</b>												
St. Lawrence Market North	74,890	3,400	27,700	33,031	7,059							71,190
North West Path	105,000	20,000	48,000	500								68,500
Union Station Construction	529,273	116,489	104,800	38,533	22,091							281,913
Union Station Professional	39,245	2,115	2,245	2,235	603							7,198
Nathan Phillips Square -	4,500	2,500	2,000									4,500
Fac. IT Projects	4,455	1,880	1,348	570								3,798
Corporate Refurb. And Other	7,861	3,311	4,818	4,527	2,524	1,000	800					16,980
<b>Sub-Total</b>	<b>765,224</b>	<b>149,695</b>	<b>190,911</b>	<b>79,396</b>	<b>32,277</b>	<b>1,000</b>	<b>800</b>					<b>454,079</b>
<b>Total</b>	<b>1,220,719</b>	<b>186,291</b>	<b>232,378</b>	<b>117,227</b>	<b>76,569</b>	<b>45,802</b>	<b>45,801</b>	<b>45,802</b>	<b>45,555</b>	<b>44,191</b>	<b>43,659</b>	<b>883,275</b>

## **2013-2022 Capital Program      Facilities Management and Real Estate**

The 10-Year Capital Plan supports Facilities Management and Real Estate's objectives of timely project delivery, focusing on state of good repair for existing facilities to meet renewal needs for the City's aging infrastructure.

### *Health & Safety:*

- Major Health and Safety projects include Emergency Repairs (\$26.062 million), an annual program with funding for emergency and other unexpected facility repairs and Security (\$9.650 million) to ensure that facilities meet set security standards.

### *Legislated:*

- Major Legislated projects include environmental and barrier free access work for \$21.216 million.

### *State of Good Repair (SOGR) Projects*

- The main objective of the 10-Year Capital Plan is to ensure that facilities are maintained in a state of good repair so that all users can enjoy safe and functional environments. \$366.122 million or 41.5% is allocated to various project groupings that focus on the types of capital maintenance required: structural, mechanical maintenance, re-roofing, site work, renovations and electrical upgrades.
- These SOGR projects ensure that approximately 400 buildings and over 15 million square feet of space are maintained in a state of good repair.
- Major SOGR projects include ongoing SOGR for Union Station beginning in 2016 when the revitalization will be completed (\$35.000 million), upgrades to the HVAC systems at Old City Hall (\$12.292 million) and work at Nathan Phillips Square to meet functional requirements and enable hosting of events and public activities (\$2.936 million).

### *Service Improvement Projects*

- The Union Station Revitalization Project is the largest service improvement project included in the 10-Year Capital Plan with allocated funding of \$360.662 million or 40.8%. The project is expected to be completed in 2016 and includes restoration work (Heritage Lighting, VIA concourse, Great Hall, and exterior facade), construction of new retail areas in the East Wing as well as a new lower-level retail floor, new concourses for GO Transit, updates and repairs to offices in the West Wing and Centre Block, new mechanical and electrical systems to service the Station, and work completed on behalf of other stakeholders including Metrolinx.
- The North West Path project will create a connection to the existing PATH system that will start at the northwest corner of Union Station and extend north to York Street and immediately south to Wellington Street. Project cost estimates have recently been revised. The 10-Year Capital Plan now includes \$93.065 million, which has resulted in the Program exceeding the debt affordability guideline.
- Funding of \$71.190 million is included in the 10-Year Capital Plan for the redevelopment of St. Lawrence Market North which will result in a multi-purpose, multi-storey facility containing a public market at grade and compatible ancillary uses on a mezzanine

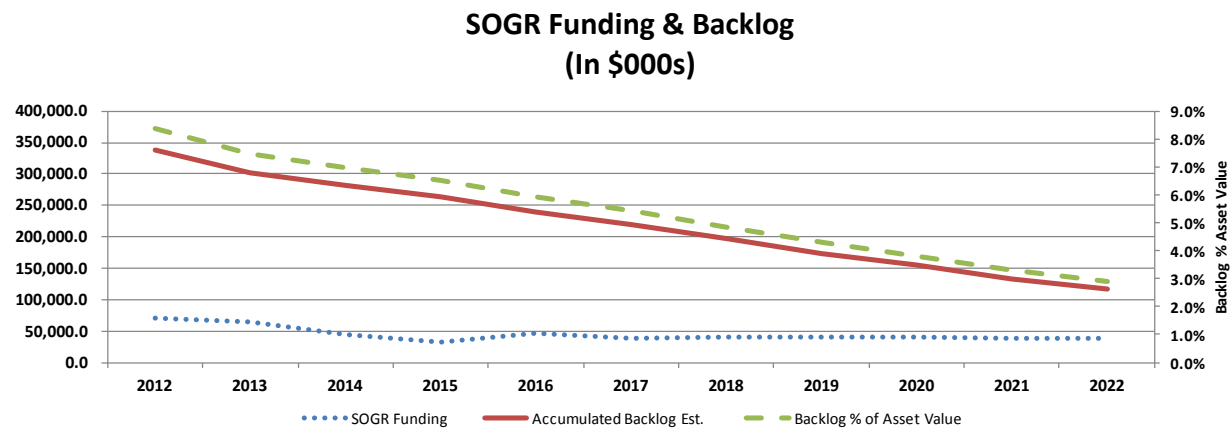
## **2013-2022 Capital Program      Facilities Management and Real Estate**

---

overlooking the market hall, three levels of Provincial Offences Act traffic courts above grade, and three levels of parking below grade.

- Other significant service improvement projects include the Corporate Facilities Refurbishment Program (\$6.411 million), the Facilities Preventative Maintenance project (\$3.038 million) and landscaping work at Nathan Phillips Square (\$4.500 million).

## State of Good Repair (SOGR) Backlog



The 10-Year Capital Plan dedicates \$171.490 million to SOGR spending in the first five years of the Plan and \$195.033 million over the last five years which averages to \$36.652 million annually.

- FM&RE is responsible for the capital improvement and repairs for over 400 facilities with an approximate replacement value of \$4.0 billion, covering 15 million sq feet of space. Approximately 20% of City owned buildings are over 50 years old. In 10 years, 35% of the buildings will be over 50 years old.
- By 2012 year-end, the SOGR backlog will be an estimated \$337.774 million reflecting 8.4% of the total asset replacement value of \$4.037 billion.
- The 2013 Capital Budget and 2014-2022 Capital Plan provides sufficient funding to reduce the SOGR backlog by 65.2% over 10 years to a balance of \$117.430 million in 2022, representing 2.9% of total asset value.
- The 10-Year Capital Plan includes scheduled life cycle replacements of major components that are at the end of their service life.
- The rate of SOGR spending on City facilities is less than industry standard of at least 2% of asset replacement value per year due to debt affordability constraints.
- As new divisional facility SOGR portfolios are transferred to the Facilities Management and Real Estate Capital budget, through the Facilities Transformation Project, the composition of the backlog will change.
- The SOGR backlog for Facilities Management and Real Estate can be divided up into these major repair categories: mechanical and electrical, renovations, re-roofing, site-work and structural/building but cannot have an asset value assigned to the type of repair. However, the SOGR for Union Station is tracked as its own asset. Please refer to the following table for a breakdown:

### SOGR Backlog by Asset Category (In \$000s)

**Facilities Management and Real Estate**

Total	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
State of Good Repair Funding	70,124	63,972	44,482	32,942	47,083	38,706	39,479	40,134	39,414	38,370	37,636
Accumulated Backlog Est. (yr end)	337,774	302,555	282,401	263,589	238,692	218,629	196,510	173,609	154,323	132,770	117,431
Backlog %Asset Value	8.4%	7.5%	7.0%	6.5%	5.9%	5.4%	4.9%	4.3%	3.8%	3.3%	2.9%
Asset Value	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084	4,037,084

**Mechanical and Electrical**

State of Good Repair Funding	16,510	15,328	16,315	9,661	17,880	18,097	15,251	11,605	15,069	14,005	11,280
Accumulated Backlog Est. (yr end)	134,105	133,014	129,675	124,836	114,945	102,500	90,926	84,859	73,021	63,002	57,490
Backlog %Asset Value		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Value											

**Renovations**

State of Good Repair Funding	5,913	5,926	4,686	4,624	4,317	4,225	5,982	4,596	6,418	8,071	11,880
Accumulated Backlog Est. (yr end)	50,830	50,503	50,101	48,790	46,855	44,080	40,593	37,473	33,087	28,742	24,592
Backlog %Asset Value		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Value											

**Re-Roofing**

State of Good Repair Funding	2,517	1,278	2,869	1,308	2,275	754	650	1,318	255	1,211	401
Accumulated Backlog Est. (yr end)	8,293	7,598	5,968	5,724	5,645	4,932	4,642	3,324	3,069	1,858	1,457
Backlog %Asset Value	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Value											

**Sitework**

State of Good Repair Funding	20,774	3,198	828	1,439	2,471	1,902	6,304	6,110	8,320	3,539	1,143
Accumulated Backlog Est. (yr end)	22,999	22,787	22,400	21,198	20,442	18,935	14,873	10,180	8,210	5,260	4,117
Backlog %Asset Value	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Value											

**Structural/Building Envelope**

State of Good Repair Funding	3,784	5,906	8,560	13,776	5,140	8,728	6,292	11,506	4,352	6,544	7,932
Accumulated Backlog Est. (yr end)	65,853	65,294	62,122	53,041	50,805	48,181	45,476	37,772	36,936	33,908	29,775
Backlog %Asset Value	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Value											

**Union Station**

State of Good Repair Funding	20,626	32,336	11,224	2,134	15,000	5,000	5,000	5,000	5,000	5,000	5,000
Accumulated Backlog Est. (yr end)	55,694	23,358	12,134	10,000							
Backlog %Asset Value	6.7%	2.8%	1.5%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Value	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000

In total, the backlog as a percentage of asset value will decrease from 8.4% to 2.9% by the end of the 10-year period.

- State of good repair funding is provided in various project grouping (renovations, mechanical and electrical, etc.) It is not possible to allocate asset value by these categories. However, accumulated backlog estimates by project category are decreasing over the 10-year horizon. Mechanical and electrical backlog will decrease from \$0.134 million to \$0.057 million, or more than 50%. The Sitework backlog of projects will decrease from \$22.999 million to \$4.117 million, representing a decrease of approximately 75%.



## 10-Year Capital Plan Impact on the Operating Budget

### Operating Impact Summary (In \$000s)

Program Costs, Revenues and Net (\$000s)	2013 Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
<b>2013 Capital Budget</b>											
Program Gross Expenditure	40.0	85.0									125.0
Program Revenue											
Program Costs (Net)	40.0	85.0									125.0
Approved Positions	1.0										1.0
<b>10-Year Capital Plan</b>											
Program Gross Expenditure											
Program Revenue											
Program Costs (Net)											
Approved Positions											
<b>Total</b>											
Program Gross Expenditure	40.0	85.0									125.0
Program Revenue											
Program Cost (Net)	40.0	85.0									125.0
Approved Positions	1.0										1.0

Approval of the 2013 Capital Budget will result in an operating budget increase of \$0.040 million.

The 10-Year Capital Plan will increase future year Operating Budgets by a total of \$0.125 million net over the 2013 – 2022 period. Approved positions will increase by 1.0 over the 10-year time frame. This is comprised of costs to support:

- The completion of Phase 1 of the Facilities Preventative Maintenance system in which a new mobile solution will be rolled out to approximately 240 users across all Facilities Districts. A new resource will be required for the day-to-day administration, front-line application support and sustainment actions for the new mobile solution. Duties will also include device management, application support and technical support of the hardware and solution.

### Net Operating Impact by Project (In \$000s)

Project	2013 Budget		2014 Plan		2015 Plan		2016 Plan		2017 Plan		2013 - 2017 Capital Budget		2018 - 2022 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
<b>Previously Approved Projects</b>														
Facilities Preventative Maintenance System	40	1	85								125	1		
<b>Total Recommended (Net)</b>	<b>40</b>	<b>1</b>	<b>85</b>								<b>125</b>	<b>1</b>		

### Capital Project Delivery: Temporary Positions

Position Title	CAPTOR Project Number	# of Positions	Project Delivery		Salary and Benefits \$ Amount( \$000s)					
			Start Date	End Date (m/d/yr)	2013	2014	2015	2016	2017	2018 - 2022
Senior Technology Analyst	FAC907744-6	1.0	5/1/2013	12/31/2017	60,000.0	120,000.0	120,000.0	120,000.0	120,000.0	
Technology Analyst 1	FAC907744-6	1.0	5/1/2013	12/31/2017	40,000.0	80,000.0	80,000.0	80,000.0	80,000.0	
Business System Analyst	FAC906179-45	1.0	7/1/2013	12/31/2014	40,000.0	100,000.0				
<b>Total</b>		<b>3.0</b>			<b>140,000.0</b>	<b>300,000.0</b>	<b>200,000.0</b>	<b>200,000.0</b>	<b>200,000.0</b>	

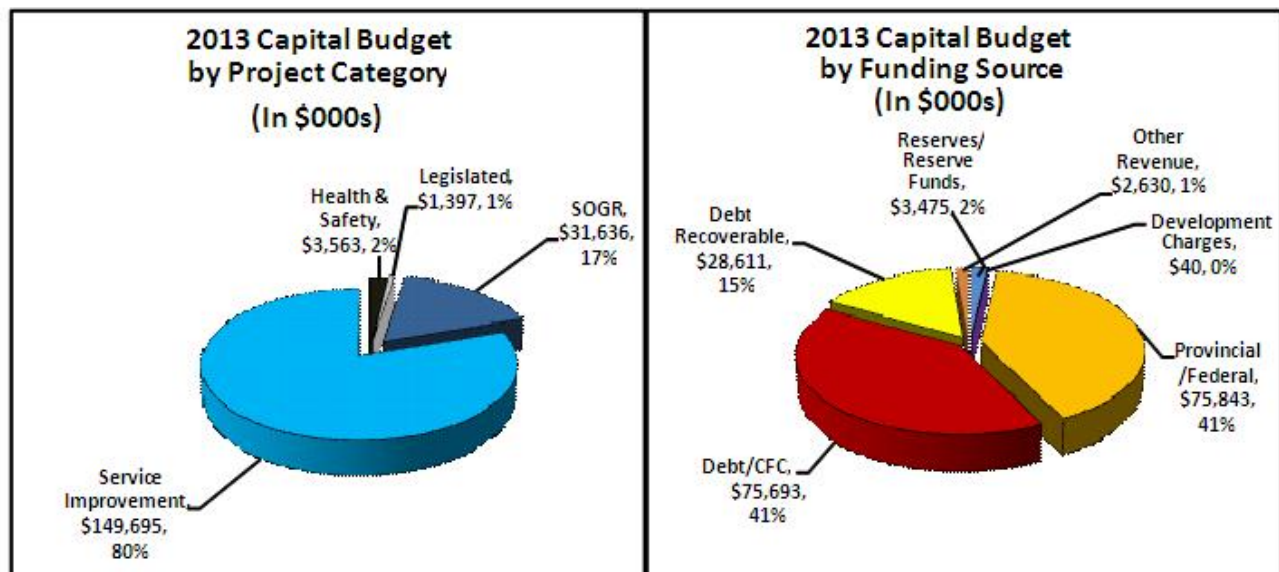
Approval of the 2013 Capital Budget will require 3.0 new temporary capital positions to deliver the following capital projects:

- The Capital Asset Data Integration project will create a central repository that tracks and stores building data such as size, replacement values, building improvement spending, occupancy and landlord responsibilities. The project requires a temporary dedicated Business System Analyst until the end of 2014 to scan existing systems and gather business requirements to implement measures to meet reporting requirements.
- The CCTV Infrastructure Enhancement project addresses the end of life cycle and network requirements for CCTV equipment monitoring critical infrastructure. Two Technology Analysts (one of them being a senior) are required as the new CCTV systems will impact Information Technology Infrastructure. These positions would reside in the Information Technology Operating Budget and would last until 2017.

Council approved these 3 temporary capital positions for the delivery of new 2013 capital projects / sub-projects and directed that the duration for each temporary position does not exceed the life of the funding of its respective capital projects / sub projects.

## PART III - 2013 CAPITAL BUDGET

### 2013 Capital Budget by Project Category and Funding Source



The 2013 Capital Budget, excluding funding carried forward from 2012 to 2013, requires new cash flow funding of \$186.291 million.

- State of Good Repair projects account for \$31.636 million or 17% of the cash flow funding for 2013. On-going structural and mechanical/electrical repairs require \$14.538 million in funding while SOGR at Old City Hall totals \$6.146 million and Nathan Phillips Square Revitalization amounts to \$2.936 million in 2013.
- Service Improvement projects represent 80% or \$149.695 million of the 2013 Capital Budget's expenditures and are primarily related to the Union Station Revitalization project (\$139.204 million). Funding is also included for the revitalization of St. Lawrence Market North (\$3.400 million) and the Corporate Facilities Refurbishment Program (\$1.611 million).
- Health and Safety projects comprise \$3.563 million or 2% of the 2013 Capital Budget's cash flow funding. This is primarily for emergency project funding.
- Legislated projects total \$1.397 million or 1% of capital works for 2013. These funds will be used to make structural and building repairs required to meet legislated standards.
- The 2013 Capital Budget for Facilities Management and Real Estate is funded primarily by debt, which accounts for 41% or \$75.693 million of 2013 financing. This is \$8.692 million above the debt affordability guideline of \$67.001 million set for this Program in 2013.
- Other funding sources include: Provincial and Federal funding of \$75.843 million or 41% (Union Station - \$75.243 million); recoverable debt of \$28.611 million or 15% (Union Station - \$25.211 million and St. Lawrence Market North - \$3.400 million); reserves and reserve funds of \$3.475 million or 2% (Union Station - \$0.975 million and Nathan Phillips Square -

## 2013-2022 Capital Program      Facilities Management and Real Estate

\$2.500 million); and other revenue and development charges of \$2.630 million and \$0.040 million, respectively for the Union Station Revitalization project.

### 2013 Cash Flow & Future Year Commitments (In \$000s)

	2011 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2013 New Cash Flow	2013 Total Cash Flow	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
<b>Expenditures</b>																
Previously Approved	450	138,779		139,229	97,999	237,228	169,249	76,186	31,057							513,720
Change in Scope			23,131	23,131		23,131	29,048	2,110	221							54,510
New			18,418	18,418		18,418										18,418
New w/Future Year			5,513	5,513		5,513	16,707	3,519	2,323							28,062
<b>Total Expenditure</b>	450	138,779	47,062	186,291	97,999	284,290	215,004	81,815	33,601							614,710
<b>Financing</b>																
Debt/CFC	450	45,720	29,523	75,693	28,622	104,315	55,827	9,048	3,647							172,837
Other		1,230	1,400	2,630	9,629	12,259	18,891	3,313								34,463
Reserves/Res Funds		975	2,500	3,475	13,363	16,838	4,970	3,300								25,108
Development Charges		40		40		40										40
Recoverable Debt		28,611		28,611	2,500	31,111	31,341	46,004	19,929							128,384
Provincial/Federal		62,204	13,639	75,843	43,885	119,728	103,976	20,152	10,025							253,879
<b>Total Financing</b>	450	138,779	47,062	186,291	97,999	284,290	215,004	81,815	33,601							614,710

Facilities Management and Real Estate's 2013 Capital Budget is \$284.290 including carry forward funding of \$97.999 million, and provides \$139.229 million for previously approved projects already underway and \$47.062 million for new/change in scope projects.

- The change in scope project funding increase of \$54.510 million results mainly from an increase of \$40.000 million due to increased cost estimates for the Northwest Path project, \$8.200 million for Union Station signage cost increases and additional work being transferred from Metrolinx, as well as, \$4.500 million of funding required for additional landscaping within the Nathan Phillips Square Revitalization project and \$1.810 million for additional scope to the Facilities Maintenance Project.
- New projects total \$46.080 million planned for 2013-2016 and include: chiller replacement at 703 Don Mills for \$4.219 million, installation of new backflow preventers at various locations for \$3.264 million, emergency repairs totaling \$2.413 million, Capital Asset Data Integration for \$0.600 million, \$1.611 million for Corporate Refurbishment and various other structural, mechanical, electrical repair projects.
- Debt of \$104.315 million will fund 36.6% of the 2013 capital projects. Provincial/Federal funding will provide \$119.728 million or 42% while Other Revenues of \$12.259 million will fund 4.3% of project expenditures. Recoverable Debt will fund \$31.111 million or 11% and Reserves will fund \$17.338 million or 6% of the 2013 Capital Budget's cash flow requirements.
- Approval of the 2013 Capital Budget will result in a commitment to future year cash flow funding for previously approved projects of \$276.492 and new/change in scope projects of \$53.928 million.

## 2013 Capital Project Highlights

**2013 Capital Project Highlights**  
**(In \$000s)**

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
Facilities Preventative Maintenance System	4,455	1,820	848	570			3,238						3,238
Special Corporate Projects	1,310	810	500				1,310						1,310
Environmental	322	322					322						322
Re-roofing	6,030	3,226	2,804				6,030						6,030
Structural/Building Envelope	9,931	7,193	2,738				9,931						9,931
Mechanical and Electrical	28,847	13,357	10,474	2,693	2,323		28,847						28,847
Sitework	627	262	365				627						627
Renovation	11,158	7,480	2,852	826			11,158						11,158
Capital Construction	150	150					150						150
Emergency Repairs	2,413	3,320					3,320						3,320
Corporate Facilities Refurbishment Plan	2,111	2,111					2,111						2,111
Yards Consolidation	4,169	1,000	533				1,533						1,533
1115 Queen West/ 45 Lisgar	1,700	300					300						300
West District Plan	500	100					100						100
St. Lawrence Market North Property	74,890	5,900	27,700	33,031	7,059		73,690						73,690
Old City Hall Revitalization	12,833	6,146	6,146				12,292						12,292
Office Accommodation Plan	600	160					160						160
Divisional SOGR	6,005	1,234					1,234						1,234
Security	10,150	3,450	2,249	1,927	1,324		8,950						8,950
Nathan Phillips Square	48,537	13,436	2,000				15,436						15,436
North West Path	105,000	44,565	48,000	500			93,065						93,065
Union Station Revitalization	568,518	167,948	107,795	42,268	22,895		340,906						340,906
<b>Total (including carry forward funding)</b>	<b>900,256</b>	<b>284,290</b>	<b>215,004</b>	<b>81,815</b>	<b>33,601</b>		<b>614,710</b>						<b>614,710</b>

The 2013 Capital Budget provides funding of \$284.290 million to:

- Complete the redevelopment of 1115 Queen /45 Lisgar for Toronto Public Health.
- Complete Phase 1 of the Facilities Preventative Maintenance System and begin Phase 2.
- Continue large scale redevelopment/revitalization projects for Union Station, the St. Lawrence Market North and Nathan Phillips Square Sites, including work for the Northwest Path.
- Continue to address \$56.693 million in state of good repair (SOGR) work for structural, mechanical and electrical, renovations, re-roofing and sitework.

## PART IV: ISSUES FOR DISCUSSION

**2013 Issues and Future Year Issues***Debt Target*

- The 2013 Capital Budget and 2014 to 2022 Capital Plan exceeds the debt affordability target of \$486.174 million by \$20.000 million. This is attributable to the increased debt requirement as a result of revised cost estimates for the Northwest Path. In total, the Northwest Path will require a total of \$40.000 million in additional funding, \$20.000 million will be provided by the Province and \$20.000 million will require additional City debt.

*Reporting on the Status Complex Multi-Year, Multi-Stage, Multi-Million Dollar Projects - Union Station Revitalization*

- At its meeting of October 24<sup>th</sup>, 2012, the Audit Committee considered a report from the Auditor General entitled "a Mid-Term Review of the Union Station Revitalization: Managing Risks in a Highly Complex Multi-Year, Multi-Stage, Multi-Million Dollar Project". The report recommended that enhanced oversight and reporting to promote accountability and transparency should be undertaken.
- The action plan to implement the Auditor General's recommendations outlined is twofold:
  - 1) beginning in 2014, the quarterly capital variance will include additional detail on large capital projects, including life to date information, milestones and milestone slippages and any cost escalations for all major City capital projects; and
  - 2) beginning in 2013, detailed information will be provided in the Analyst Briefing Notes specifically on Union Station, to be submitted to Budget Committee. The following information is being presented on the Union Station Revitalization Project in accordance with that directive:
  - **Union Station Revitalization:**

Union Station					
	Original Approval	Revised During 2012 Budget Process	Revised During 2013 Budget Process	Total Budget	Life to Date Spending
Revitalization	575,200	25,000	8,200	608,400	226,039
Northwest Path	65,000		40,000	105,000	5,760
Total	640,200	25,000	48,200	713,400	231,799

**Project Description:**

The Union Station Revitalization Project will bring the Station to a state of good repair and restore the historical elements of the station, re-establishing and preserving its character and historical significance within the City. The objective is to promote Union Station as a multimodal transportation hub. A new retail level is being constructed beneath the existing Bay, VIA and York Concourses. The Panorama Lounge is being

redeveloped. State of good repair work and heritage restoration work will be carried out in the West Wing, the Centre Block and the Great Hall.

The project has been organized into 5 stages. The first and largest of the stages is Stage 1 which includes the structural dig down, the West Wing Transfer and the VIA Panorama Lounge redevelopment. Stage 2 includes the continuation of the column replacement, the Bay Concourse, interior and exterior restoration of the retail space. The last three stages include the Bay Street Promenade, the East and West halves of the Front Street Moat, respectively.

**Milestones to Date:**

89 columns have been replaced. The Panorama Lounge has been completed and turned over to VIA Rail. The West Wing has been turned over to GO Transit and significant progress has been made on the exterior restoration work including window replacement and façade restorations. Stage 1 is anticipated to be completed by December of 2014; Stage 2 will be completed by 2015. The Station will be totally revitalized by June 2016.

**Approved Budget/Adjustments:**

The original budget was \$640.200 million. This was revised during the 2012 capital budget process to include third party work (Metrolinx) which was added at no cost to the City (fully recoverable from Metrolinx). The 2013 Capital Budget includes an additional \$8.2 million for this third party work (fully recoverable as well) as more accurate estimates of the third party work to be completed have been received. Also, the 2013 Capital Budget includes an additional \$40.000 million in gross expenditures, funded 50% by the City and 50% by the Province. The Northwest Path Project was significantly under-budgeted, therefore an additional \$40.000 million is required to complete the Path.

**Risk Management:**

The original timelines for the project envisioned Stage 1 (structural dig down) being completed by June 2013. Due to heritage and hazardous materials issues, the timeline had to be adjusted. Stage 1 is now projected to be completed by December 2014. There is a plan in place for schedule recovery. Construction staging is being re-sequenced to ensure that the overall project is completed as originally scheduled in December 2016.

**Challenges:**

Unknown site conditions including Environmental Hazards continue to impact work progression. Challenges continue with co-ordinating contractors working on TTC and Metrolinx projects.

***Facilities Transformation Project***

- Facilities Management and Real Estate is the corporate body responsible for setting the standards for ensuring that all City-owned facilities are operated and maintained in a manner that meets operating needs and protects these assets into the future. A project is underway to centralize the responsibility for these assets in the Facilities Management

Division. The Facilities Transformation Project will centralize the responsibilities as well as the operating and capital budgets for all City facilities. A number of Programs have or are scheduled to transfer operating and/or capital responsibilities, staff and funding. Transfer of capital funding and responsibilities for Courts, Clerks, Municipal Licensing and Standards, Transportation, Children's Services, Shelter Support and Housing Administration, Long-term Care Homes and Services and Solid Waste Management and are planned for late 2012 or 2013.

- As divisional portfolios are transferred to Facilities Management and Real Estate through the Facilities Transformation Project, the Facilities Management SOGR backlog could increase due to inherent funding shortfalls.



## **Appendix 1**

### **2012 Performance**

#### **2012 Key Accomplishments**

In 2012, Facilities Management and Real Estate accomplished the following:

- ✓ At Union Station, completed the VIA offices, Panorama Lounge and baggage handling system, transfer of the West Wing to GO Transit, and continued excavation and replacement of columns beneath the concourses.
- ✓ Completed 90 SOGR projects at various City facilities, minimizing workflow disturbances to ensure these facilities remain operational, including: City Hall Windows Replacement – West Tower (\$2.5 million), City Hall Wedding Chapel (\$1.7M) and structural rehabilitation at 255 Dundas St – 52 Division (\$4.1M).
- ✓ Completed the Father Henry Carr (Rexdale Community Hub) with all contributions secured.

#### **2012 Capital Variance Review**

##### **2012 Budget to Actual Comparison (In \$000s)**

<b>2012 Approved</b>	<b>Actuals as of Sept. 30, 2012 (3rd Quarter Variance)</b>		<b>Projected Actuals at Year End</b>		<b>Unspent Balance</b>	
<b>\$</b>	<b>\$</b>	<b>% Spent</b>	<b>\$</b>	<b>% Spent</b>	<b>\$ Unspent</b>	<b>% Unspent</b>
315,600	112,965	35.8%	198,112	62.8%	117,488	37.2%

Capital expenditures for the period ending September 30, 2012 total \$112.965 million or 35.8% of the 2012 Approved Capital Budget of \$315.600 million. Projected spending to year end is anticipated to be \$198.112 million or 62.8%.

The projected year-end under-spending is largely attributable to the following Capital projects:

- Projected year-end spending for Stage 1 of construction for the Union Station Revitalization Project is anticipated to be \$103.000 million or 70.0% of the 2012 approved cash flow of \$146.300 million. Site conditions such as structural issues and found materials and heritage items have impacted progress on Stage 1.
- Projected year-end spending on the Northwest Path is anticipated to be \$7.500 million or 23.4% of the 2012 approved cash flow of \$32.065 million. The construction contract for phase 1 has been awarded.
- The St. Lawrence Market North has been delayed as the original design estimates exceeded the approved budget for this project. Staff are working with the design consultant to ensure the design cost estimate is within the approved construction budget. It is estimated that \$1.044 million or 25.8% of the 2012 approved cash flow will be spent by year end.

## Appendix 2

### 10-Year Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
Special Corporate Projects	2,630	1,348	570			4,548						4,548
Environmental	322	1,183	1,215	1,249	1,283	5,252	1,319	1,355	1,391	1,430	1,469	12,216
Barrier Free/Equity		1,000	1,000	1,000	1,000	4,000	1,000	1,000	1,000	1,000	1,000	9,000
SOGR - Re-Roofing	3,226	2,869	1,308	2,275	754	10,430	650	1,317	256	1,212	401	14,266
SOGR - Structural/Building Envelope	7,193	8,560	13,776	10,617	13,728	53,874	11,292	16,506	9,352	11,544	12,932	115,499
SOGR - Mechanical and Electrical	13,357	12,864	10,746	18,891	18,098	73,955	15,251	11,606	15,069	14,005	11,280	141,165
SOGR - Sitework	262	464	1,439	1,448	1,872	5,483	4,663	5,801	6,320	2,949	1,143	26,358
SOGR - Renovations	7,480	3,836	3,924	3,567	4,225	23,031	5,982	4,596	6,418	8,071	11,880	59,978
Capital Construction	150					150						150
Emergency	3,320	2,232	2,675	2,423	2,963	13,611	2,353	2,463	2,899	2,940	2,704	26,969
Corporate Refurbishment Program	2,111	1,000	1,000	1,000	1,000	6,111	800					6,911
Yards Consolidation Study	1,000	1,283		1,023	30	3,336	1,641	309	2,000	190		7,476
115 Queen Street West/45 Lisgar	300					300						300
West District Plan	100					100						100
St. Lawrence Market North Property	5,900	27,700	33,031	7,059		73,690						73,690
Old City Hall Revitalization	6,146	6,146				12,292						12,292
Office Accommodation Plan	160					160						160
Divisonal SOGR	1,234					1,234						1,234
Security	3,450	4,099	3,777	3,124	850	15,300	850	850	850	850	850	19,550
Nathan Phillips Square	13,436	2,000				15,436						15,436
North West Path	44,565	48,000	500			93,065						93,065
Union Station Redevelopment and Revitalization	831	750	1,500	200		3,281						3,281
Union Station - Construction Contracts	162,271	104,800	38,533	22,091		327,695						327,695
Union Station - Professional Services	4,846	2,245	2,235	604		9,930						9,930
<b>Total (including carry forwards)</b>	<b>284,290</b>	<b>232,379</b>	<b>117,229</b>	<b>76,571</b>	<b>45,803</b>	<b>756,264</b>	<b>45,800</b>	<b>45,802</b>	<b>45,555</b>	<b>44,191</b>	<b>43,659</b>	<b>981,268</b>

**Appendix 3**

**2013 Capital Budget;  
2014 to 2022 Capital Plan**



**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906391 Environmental																								
157	47	Designated Substance&Environmental Work	CW	S6	02	0	0	875	0	0	875	0	875	0	0	0	0	0	0	0	875	0	875	
208	48	Designated Substance&Environmental Work	CW	S6	02	0	0	0	900	0	900	0	900	0	0	0	0	0	0	0	900	0	900	
Sub-total						322	1,183	1,215	1,249	1,283	5,252	6,964	12,216	0	0	0	0	0	322	0	0	11,894	0	12,216
FAC906392 Barrier Free/Equity																								
103	18	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
158	19	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
209	20	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
250	21	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	1,000	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
332	22	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
370	23	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
405	24	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
449	25	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
499	26	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
Sub-total						0	1,000	1,000	1,000	1,000	4,000	5,000	9,000	0	0	0	0	0	0	0	0	9,000	0	9,000
FAC906393 Re-roofing																								
159	1	192 Carlton- Roof Work	28	S6	03	0	0	6	56	0	62	0	62	0	0	0	0	0	0	0	62	0	62	
104	3	20 Beffort-Replace Roofing Systems	09	S6	03	0	3	123	0	0	126	0	126	0	0	0	0	0	0	0	126	0	126	
210	11	242 Milner-Rpl Roofing Membrane	42	S6	03	0	0	0	11	235	246	0	246	0	0	0	0	0	0	0	246	0	246	
211	12	2900 Lawrence Ave E - Main Roof Replace & DHW	38	S6	03	0	0	0	12	150	162	0	162	81	0	0	0	0	0	0	81	0	162	
45	13	58 CecilSt-Repl.metal roofing of tower&cable ends	20	S2	03	70	0	0	0	0	70	0	70	0	0	0	0	0	70	0	0	0	70	
251	15	627 Queens Quay W-Replacement Of Roofing Systems	20	S6	03	0	0	0	0	6	6	111	117	0	0	0	0	0	0	0	117	0	117	
73	16	89 Northline-Rpl Roof Section	31	S4	03	67	786	0	0	0	853	0	853	0	0	0	0	67	0	0	786	0	853	
55	21	Various Locations -Police Tower Sites-Replacement	CW	S4	03	24	261	0	0	0	285	0	285	0	0	0	0	0	0	0	285	0	285	
406	22	86 Blake-Rpl of Roof / F Alarm / Pavment	30	S6	03	0	0	0	0	0	0	598	598	0	0	0	0	0	0	0	598	0	598	

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

Facilities Management and Real Estate																								
							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
												Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	2013-2017	2018-2022	2013-2022												
FAC906393	Re-roofing																							
371	37	1300 Sheppard-Soffits, Eaves&Downspouts	08	S6	03	0	0	0	0	0	122	122	0	0	0	0	0	0	0	0	122	0	122	
160	38	3325 Warden Ave-Replace Roofing Systems	39	S6	03	0	0	7	121	0	128	0	128	0	0	0	0	0	0	0	128	0	128	
70	40	65 Hendrick - Roof Replacement	21	S4	03	196	0	0	0	0	196	0	196	0	0	0	0	196	0	0	0	0	196	
72	42	947 Martin Grove-Rpl Training Centre Roofing	02	S4	03	16	88	0	0	0	104	0	104	0	0	0	0	0	0	0	104	0	104	
105	43	475 Dundas St. E-Repl of Flat Roof	28	S6	03	0	37	365	0	0	402	0	402	0	0	0	0	0	0	0	402	0	402	
372	44	320 Bering-Rpl Rooftop Unit	05	S6	03	0	0	0	0	0	102	102	0	0	0	0	0	0	0	0	102	0	102	
333	47	100 Queen-Rpr/Rpl columns&expnsion joints	27	S6	03	0	0	0	0	0	1,401	1,401	0	0	0	0	0	0	0	0	1,401	0	1,401	
252	55	259 Queens Quay W-Rpl of Flat Roofing	20	S6	03	0	0	0	8	8	76	84	0	0	0	0	0	0	0	0	84	0	84	
106	59	37 Lapsley-Replace roofing systems	42	S6	03	0	7	137	0	0	144	144	0	0	0	0	0	0	0	0	144	0	144	
107	66	40 Coronation-Roof Sys / Hot Water	43	S6	03	0	5	152	0	0	157	157	0	0	0	0	0	0	0	0	157	0	157	
161	67	4560 Sheppard Ave E-Repl Roofing Systems	41	S6	03	0	0	7	115	0	122	122	0	0	0	0	0	0	0	0	122	0	122	
66	68	799 Islington Ave - Roofing Membrane	06	S4	03	37	739	0	0	0	776	776	0	0	0	0	0	0	0	0	776	0	776	
108	69	740 Markham-Re-roofing	38	S6	03	0	4	182	0	0	186	186	0	0	0	0	0	0	0	0	186	0	186	
450	70	821 Progress Ave - various SOGR	38	S6	03	0	0	0	0	0	412	412	0	0	0	0	0	0	0	0	412	0	412	
33	71	18 Dyas-Replacement of Warehouse Roof and Parking	34	S4	03	303	311	0	0	0	614	614	0	0	0	0	0	303	0	0	311	0	614	
27	86	Various Locations - Re-roofing SOGR to Police	CW	S2	03	250	0	0	0	0	250	250	0	0	0	0	0	0	250	0	0	0	250	
31	87	2700 Eglinton Ave W -incl. building envelope, ren	12	S2	03	1,628	0	0	0	0	1,628	1,628	0	0	0	0	0	0	1,628	0	0	0	1,628	
451	89	2 Civic Centre-Replacement Of Roofing	03	S6	03	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
407	91	1115 Caledonia Rd-Roof Replacement	15	S6	03	0	0	0	0	0	154	154	77	0	0	0	0	0	0	0	77	0	154	
109	92	555 Martin Grove-Rpl of Main Roof	04	S6	03	0	4	138	0	0	142	142	71	0	0	0	0	0	0	0	71	0	142	
61	93	150 Disco - Roof Membrane Replacement	02	S4	03	635	619	0	0	0	1,254	1,254	0	0	0	0	0	635	0	0	619	0	1,254	
110	94	16 Montgomery Ave-RPL Roof	16	S6	03	0	6	100	0	0	106	106	0	0	0	0	0	0	0	0	106	0	106	
162	95	100 Queen-Sub-Bsmt Reno, roof membrane	27	S6	03	0	0	91	1,960	0	2,051	2,051	0	0	0	0	0	0	0	0	2,051	0	2,051	
253	96	91 Front E- Rpl of Roof / Interior Stairs	28	S6	03	0	0	0	0	41	41	401	401	0	0	0	0	0	0	0	401	0	401	

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

Facilities Management and Real Estate																									
Sub-Project No. Project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906393 Re-roofing																									
254	97	390	The West Mall-Roof Replacement	03	S6	03	0	0	0	0	314	314	0	314	0	0	0	0	0	0	0	314	0	314	
Sub-total							3,226	2,869	1,308	2,275	754	10,430	3,836	14,266	229	0	0	0	0	1,201	1,948	0	10,888	0	14,266
FAC906394 Structural/Building Envelope																									
408	3	1050	Ellesmere (C)-Rpl OH drs,Rsrf apht	37	S6	03	0	0	0	0	0	1,705	1,705	0	0	0	0	0	0	0	1,705	0	1,705		
452	6	92	Front E - Glazing,doors & windows	28	S6	03	0	0	0	0	0	1,122	1,122	0	0	0	0	0	0	0	1,122	0	1,122		
163	10	16	Ossington-Rpl Windows	19	S6	03	0	0	9	104	0	113	0	113	0	0	0	0	0	0	113	0	113		
334	11	97	Main -Repl Vertical Hung Windows	32	S6	03	0	0	0	0	0	209	209	0	0	0	0	0	0	0	209	0	209		
255	15	3	Lunness Road-Rpl of Windows-Ground Flr	06	S6	03	0	0	0	0	77	77	0	77	0	0	0	0	0	0	77	0	77		
111	16	40	College-Recaulk Exterior Cladding Panels	27	S6	03	0	118	1,690	0	0	1,808	0	1,808	0	0	0	0	0	0	1,808	0	1,808		
256	17	399	The West Mall-Window Replacement	03	S6	03	0	0	0	0	420	420	3,328	3,748	0	0	0	0	0	0	3,748	0	3,748		
335	19	4330	Dufferin-Rpl Flr Windows,Exit doors	08	S6	03	0	0	0	0	0	845	845	422	0	0	0	0	0	0	423	0	845		
453	20	1530	Markham-Rev Doors Pavers Ceilings	42	S6	03	0	0	0	0	0	591	591	0	0	0	0	0	0	0	591	0	591		
454	21	2900	Lawrence E - Ext Wall/Window Rehab	38	S6	03	0	0	0	0	0	98	98	49	0	0	0	0	0	0	49	0	98		
455	22	5100	Yonge St-Roofing & Frames	23	S6	03	0	0	0	0	0	1,651	1,651	0	0	0	0	0	0	0	1,651	0	1,651		
112	26	5318	Lawrence Ave. E-Cladding Repairs	44	S6	03	0	6	46	0	0	52	0	52	0	0	0	0	0	0	52	0	52		
113	27	5100	Yonge-Replace AHU F-2	23	S6	03	0	169	960	308	308	1,745	0	1,745	0	0	0	0	0	0	1,745	0	1,745		
59	28	840	Gerrard E-Rpl Slab and Install CO/NOx	30	S4	03	77	716	0	0	0	793	0	793	0	0	0	0	77	0	0	716	0	793	
32	31	Various Locations-Technical Audits and Project Val				CW	S4	03	1,634	0	0	0	1,634	0	1,634	0	0	0	1,634	0	0	0	0	1,634	
114	32	Tech Audits & Capital Project Validations				CW	S6	03	0	1,640	0	0	1,640	0	1,640	0	0	0	0	0	0	1,640	0	1,640	
164	33	Tech Audits & Capital Project Validations				CW	S6	03	0	0	1,643	0	0	1,643	0	1,643	0	0	0	0	0	1,643	0	1,643	
212	34	Tech Audits & Capital Project Validations				CW	S6	03	0	0	0	1,649	0	1,649	0	1,649	0	0	0	0	0	1,649	0	1,649	
115	35	5 Bathurst St-Strct Restoration of Silos				19	S6	03	0	2,000	5,000	0	0	7,000	0	7,000	0	0	0	0	0	7,000	0	7,000	
456	37	707 Dundas Street -Replace Windows				20	S6	03	0	0	0	0	0	734	734	0	0	0	0	0	0	734	0	734	
257	40	1530 Markham-Windows&install glazng units				42	S6	03	0	0	0	0	85	85	779	864	0	0	0	0	0	864	0	864	

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906394	Structural/Building Envelope																							
336	46	58 Cecil Street - Repl of Original Wood Windows	20	S6	03	0	0	0	0	0	0	202	202	0	0	0	0	0	0	0	0	202	0	202
457	48	519 Church St-Window Repl & Vinyl Floor	27	S6	03	0	0	0	0	0	0	297	297	0	0	0	0	0	0	0	0	297	0	297
258	56	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	1,653	1,653	0	1,653	0	0	0	0	0	0	0	0	1,653	0	1,653
213	87	9 Clendenan - Interior Finishes SOGR	13	S6	03	0	0	0	278	0	278	0	278	139	0	0	0	0	0	0	0	139	0	278
409	88	111 King St E-Repl of Solarium Glazing	28	S6	03	0	0	0	0	0	0	337	337	0	0	0	0	0	0	0	0	337	0	337
165	93	755 Warden Ave- Exterior Repainting	35	S6	03	0	0	2	58	0	60	0	60	0	0	0	0	0	0	0	0	60	0	60
214	94	Struct Con&Compliance - Parking Garage Structures	CW	S6	01	0	0	0	477	0	477	0	477	0	0	0	0	0	0	0	0	477	0	477
116	95	1026 Finch W- Install F Alarm Sys Bldg A	08	S6	03	0	34	494	0	0	528	0	528	0	0	0	0	0	0	0	0	528	0	528
259	131	2444 Eglinton Ave E-Rpl Windows/OH door	37	S6	03	0	0	0	0	12	12	149	161	0	0	0	0	0	0	0	0	161	0	161
215	133	756 Ossington- Windows & Rpr Ext Masonry Wall	19	S6	03	0	0	0	28	210	238	0	238	0	0	0	0	0	0	0	0	238	0	238
337	135	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,658	1,658	0	0	0	0	0	0	0	0	1,658	0	1,658
373	139	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,664	1,664	0	0	0	0	0	0	0	0	1,664	0	1,664
410	143	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,715	1,715	0	0	0	0	0	0	0	0	1,715	0	1,715
458	144	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,714	1,714	0	0	0	0	0	0	0	0	1,714	0	1,714
117	150	146 Crescent-Rpl F Alarm & Masonary	27	S6	03	0	16	300	0	0	316	0	316	0	0	0	0	0	0	0	0	316	0	316
216	153	399 The West Mall-Repl Slnts, Rehab Service tunnel	03	S6	03	0	0	0	160	1,467	1,627	0	1,627	0	0	0	0	0	0	0	0	1,627	0	1,627
374	154	399 The West Mall-Repl Guards & Railings	03	S6	03	0	0	0	0	0	0	820	820	0	0	0	0	0	0	0	0	820	0	820
118	158	259 Horner Ave-Rpl of Transformer	06	S6	03	0	6	83	60	0	149	0	149	74	0	0	0	0	0	0	0	75	0	149
338	163	55 John St-Parking Garage Rehab	20	S6	03	0	0	0	0	0	0	2,111	2,111	0	0	0	0	0	0	0	0	2,111	0	2,111
71	178	Var Locs-Struc Repairs @ City Facilities	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	600	0	0	0	0	0	600
119	179	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	600	0	0	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600
166	180	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	600	0	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600
217	181	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	600	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600
260	183	235 Cibola-Exterior wall rehabilitation	28	S6	03	0	0	0	0	212	212	0	212	0	0	0	0	0	0	0	0	212	0	212



CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
FAC906394	Structural/Building Envelope																								
120	187 14 Days-Rpl Wlkwy,Stairs & Lower Roof	34	S6	03	0	193	237	0	0	430	0	430	0	0	0	0	0	0	0	0	430	0	430		
80	191 SOGR @ Leased Facilities/Properties	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	0	1,000		
121	192 SOGR @ Leased Facilities/Properties	CW	S6	03	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000		
167	193 SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000		
218	194 SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000		
339	200 200 Bermondsey-Rpl roof, Repair Masonry	34	S6	03	0	0	0	0	0	0	377	377	0	0	0	0	0	0	0	0	377	0	377		
411	201 255 Spadina-rpl Windows and Doors	22	S6	03	0	0	0	0	0	0	305	305	0	0	0	0	0	0	0	0	305	0	305		
412	204 1535 ALBION-Rpl Pavement,Window, Paints	01	S6	03	0	0	0	0	0	0	90	90	45	0	0	0	0	0	0	0	45	0	90		
7	207 Various locations-Designated Substance and Environ	CW	S2	02	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500		
122	214 246 The Esplanade-Parking Garage Rehab	28	S6	03	0	5	944	0	0	949	0	949	0	0	0	0	0	0	0	0	949	0	949		
24	215 111 King St E - Replace all Wood Windows & Patio	28	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100		
77	218 150 Borough Dr-Renew Waterproof, Parking	38	S4	03	44	459	0	0	0	503	0	503	0	0	0	0	0	6	0	0	497	0	503		
413	221 1288 Queen St W-Ext Wall Rehabilitation	14	S6	03	0	0	0	0	0	0	444	444	222	0	0	0	0	0	0	0	222	0	444		
261	222 259 Horner Ave-RPL Garage Sys Membrane	06	S6	03	0	0	0	0	6	6	42	48	24	0	0	0	0	0	0	0	24	0	48		
69	223 462 Runnymede-Structural Rehabilitation,Waterproof	13	S4	03	99	11	0	0	0	110	0	110	0	0	0	0	0	99	0	0	11	0	110		
123	225 Var TPS Fac-Ext Cladding, Windows & Doors	CW	S6	03	0	35	690	0	0	725	0	725	0	0	0	0	0	0	0	0	725	0	725		
21	226 1076 Pape Ave - Replacement of I.G. Units	31	S2	03	27	0	0	0	0	27	0	27	0	0	0	0	0	0	27	0	0	0	27		
500	228 100 Queen-Renos (Windows, interior)	27	S6	03	0	0	0	0	0	0	238	238	0	0	0	0	0	0	0	0	238	0	238		
340	229 SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	1,200	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200		
262	230 Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	600	600	0	600	0	0	0	0	0	0	0	0	600	0	600		
341	232 Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600		
375	244 Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600		
376	247 SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	1,200	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200		
49	269 100 Queen Street W-SOGR City Hall Facility	27	S2	03	660	0	0	0	0	660	0	660	0	0	0	0	0	0	660	0	0	0	660		

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

# CITY OF TORONTO

## Gross Expenditures (\$000's) Appendix 3

### Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906394 Structural/Building Envelope																								
263	271	2 Civic Centre-Rpl Windows,Entrance Door	03	S6	03	0	0	0	0	115	115	1,376	1,491	0	0	0	0	0	0	0	0	1,491	0	1,491
168	274	1009 Sheppard-Rpl cladding, glass Unit	10	S6	03	0	0	13	219	0	232	0	232	0	0	0	0	0	0	0	0	232	0	232
501	275	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,761	1,761	0	0	0	0	0	0	0	0	1,761	0	1,761
48	276	146 The East Mall - Various Structural Repairs	05	S4	03	38	640	0	0	0	678	0	678	0	0	0	0	0	0	0	0	678	0	678
78	277	16 Montgomery -Basement Walls - Washroom	16	S4	03	23	248	0	0	0	271	0	271	0	0	0	0	0	0	0	0	271	0	271
169	278	700 Eglinton Ave W-Rpl Roofing, Windows & Ceiling	21	S6	03	0	0	65	544	0	609	0	609	0	0	0	0	0	0	0	0	609	0	609
68	279	3 Lunness Road-Exterior Wall Rehabilitation	06	S4	03	483	0	0	0	0	483	0	483	0	0	0	0	0	483	0	0	0	0	483
264	280	1600 Birchmount Rd-RPL DWHT, Boiler, Asph	37	S6	03	0	0	0	0	729	729	91	820	0	0	0	0	0	0	0	0	820	0	820
219	281	100 Queen-Windows Council Chamber at Podium	27	S6	03	0	0	0	133	2,835	2,968	0	2,968	0	0	0	0	0	0	0	0	2,968	0	2,968
342	282	91 Front E-Exterior Doors & Windows	28	S6	03	0	0	0	0	0	0	1,173	1,173	0	0	0	0	0	0	0	0	1,173	0	1,173
42	283	55 John - Upgrade Window Washing Monorail System	20	S4	03	116	0	0	0	0	116	0	116	0	0	0	0	0	116	0	0	0	0	116
27	284	539 Queens Quay - Waterproofing and Electrical	20	S4	03	1,160	0	0	0	0	1,160	0	1,160	0	0	0	0	0	1,160	0	0	0	0	1,160
414	297	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600
415	298	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	1,200	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200
220	301	71 Front W-Union Station SOGR Projects	28	S6	03	0	0	0	5,000	5,000	10,000	25,000	35,000	0	0	0	0	0	0	0	0	35,000	0	35,000
459	302	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600
460	303	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	2,400	2,400	0	0	0	0	0	0	0	0	2,400	0	2,400
47	304	5100 Yonge-Completion of Re-waterproofing Foundati	23	S4	03	632	664	0	0	0	1,296	0	1,296	0	0	0	0	0	632	0	0	664	0	1,296
502	312	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600
Sub-total						7,193	8,560	13,776	10,617	13,728	53,874	61,625	115,499	975	0	0	0	0	5,807	787	0	107,930	0	115,499
FAC906395 Mechanical and Electrical																								
170	3	235 Cibola Ave - Unit Heater & Other	28	S6	03	0	0	50	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50
124	4	539 Queens Quay W-Rpl Fire Alarm Panels	20	S6	03	0	60	498	0	0	558	0	558	0	0	0	0	0	0	0	0	558	0	558
416	11	313 Pharmacy-Replace Boiler, HVAC Unit	35	S6	03	0	0	0	0	0	0	254	254	0	0	0	0	0	0	0	0	254	0	254

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3

Facilities Management and Real Estate							Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
Priority	SubProj No.	Sub-project Name																							
FAC906395	Mechanical and Electrical																								
461	15	703 Don Mills Rd-Repl F Alarm System & Controls	26	S6	03	0	0	0	0	0	1,511	1,511	0	0	0	0	0	0	0	0	1,511	0	1,511		
56	18	703 Don Mills-Chiller Replacement	26	S4	03	385	1,243	1,278	1,313	0	4,219	0	4,219	0	0	0	0	385	0	0	3,834	0	4,219		
125	46	150 Borough Dr-Fire Alarm System	38	S6	03	0	53	795	0	0	848	0	848	0	0	0	0	0	0	0	848	0	848		
126	54	150 Borough Dr-Emergency Generator	38	S6	03	0	40	456	0	0	496	0	496	0	0	0	0	0	0	0	496	0	496		
67	55	259 Queens Quay W-Rpl AHU	20	S4	03	31	269	0	0	0	300	0	300	0	0	0	0	0	0	0	300	0	300		
221	59	100 Queen-Retrofit elevator lower level	27	S6	03	0	0	0	108	1,096	1,204	0	1,204	0	0	0	0	0	0	0	1,204	0	1,204		
462	61	255 Spadina-Rpl Chiller,Exhaust Fans	22	S6	03	0	0	0	0	0	874	874	0	0	0	0	0	0	0	0	874	0	874		
503	72	150 Borough Dr-MCC Replacement	38	S6	03	0	0	0	0	0	25	25	0	0	0	0	0	0	0	0	25	0	25		
377	73	1652 Keele-Rpl Boilers, Pumps, Pipes	12	S6	03	0	0	0	0	0	632	632	0	0	0	0	0	0	0	0	632	0	632		
265	74	1305 Ellesmere Rd-Var Reno Projects	37	S6	03	0	0	0	0	65	822	887	0	0	0	0	0	0	0	0	887	0	887		
222	76	1435 Eglinton W- Elec Dist Equipment	21	S6	03	0	0	0	25	452	477	0	477	0	0	0	0	0	0	0	477	0	477		
266	82	358 Keele- Rpl heating boilers	13	S6	03	0	0	0	0	107	107	0	107	0	0	0	0	0	0	0	107	0	107		
267	87	83 Deforest Rd-Rpl of Gas-Fired Heater	13	S6	03	0	0	0	0	12	12	0	12	0	0	0	0	0	0	0	12	0	12		
268	88	850 Coxwell-VAV Terminal Air Units	29	S6	03	0	0	0	0	135	1,363	1,498	0	0	0	0	0	0	0	0	1,498	0	1,498		
343	104	4330 Dufferin -Cooling Tower CT-1	08	S6	03	0	0	0	0	0	642	642	321	0	0	0	0	0	0	0	321	0	642		
223	105	1535 Albion Rd - CO Detection & various	01	S6	03	0	0	0	14	114	128	0	128	64	0	0	0	0	0	0	64	0	128		
127	108	1050 Ellesmere - Power Upgrade / various	37	S6	03	0	128	1,242	0	0	1,370	0	1,370	0	0	0	0	0	0	0	1,370	0	1,370		
224	110	524 Oakwood Ave-Rpl Five Rooftop Units	15	S6	03	0	0	0	45	536	581	0	581	0	0	0	0	0	0	0	581	0	581		
344	113	132 Bellevue Ave-Replace Unit Heater	20	S6	03	0	0	0	0	0	35	35	0	0	0	0	0	0	0	0	35	0	35		
269	115	555 Oakwood Ave-Replace Rooftop HVAC Units	15	S6	03	0	0	0	0	7	82	89	0	0	0	0	0	0	0	0	89	0	89		
270	116	4330 Dufferin St - Main Fire Alarm Control Panel	08	S6	03	0	0	0	0	74	804	878	439	0	0	0	0	0	0	0	439	0	878		
417	125	1530 Markham - Rpl Garage Sprinkler Sys	42	S6	03	0	0	0	0	0	931	931	0	0	0	0	0	0	0	0	931	0	931		
58	126	91 Front St E- RPL Switchboards and Htg Pumps	28	S4	03	28	288	0	0	0	316	316	0	0	0	0	0	0	0	0	316	0	316		
271	128	2 Civic Centre-Rpl Heater, Compressor	03	S6	03	0	0	0	0	182	1,868	2,050	0	0	0	0	0	0	0	0	2,050	0	2,050		

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

[illegible]

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

#### Appendix 3

Facilities Management and Real Estate																									
Sub-Project No. Project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906395	Mechanical and Electrical																								
15	239	Var Fire Halls-CO/NOx Monitoring,Unit Heaters	CW	S4	03		26	291	0	0	0	317	0	317	0	0	0	0	0	0	0	0	317	0	317
379	241	399 West Mall-Rpl Chiller,Chilled Water Pump	03	S6	03		0	0	0	0	0	0	847	847	0	0	0	0	0	0	0	0	847	0	847
129	243	641 Eglinton Ave-Central Rooftop AC Unit	22	S6	03		0	3	134	0	0	137	0	137	0	0	0	0	0	0	0	0	137	0	137
279	244	2753 Jane-Replace Gas-Fire Roof Top Units	07	S6	03		0	0	0	0	63	63	0	63	0	0	0	0	0	0	0	0	63	0	63
466	245	850 Coxwell Ave- Rpl Exhaust Fans	29	S6	03		0	0	0	0	0	0	1,395	1,395	0	0	0	0	0	0	0	0	1,395	0	1,395
280	246	115 Parkway Forest -Various Projects	33	S6	03		0	0	0	0	12	12	112	124	0	0	0	0	0	0	0	0	124	0	124
281	247	130 Eighth St-Upgrade Lighting	06	S6	03		0	0	0	0	77	77	0	77	0	0	0	0	0	0	0	0	77	0	77
76	251	30 Upjohn-Rpl Exhaust and CO Sys	34	S4	03		66	0	0	0	0	66	0	66	0	0	0	0	0	66	0	0	0	0	66
423	252	786 Dundas St-Rpl heating boiler in bsmt	30	S6	03		0	0	0	0	0	0	181	181	0	0	0	0	0	0	0	0	181	0	181
172	254	255 Dundas St W - Air Handling Equipment	20	S6	03		0	0	163	1,481	0	1,644	0	1,644	0	0	0	0	0	0	0	0	1,644	0	1,644
74	255	1435 Eglinton W-Rpl HVAC and Exhaust Fans	21	S4	03		12	132	0	0	0	144	0	144	0	0	0	0	0	0	0	0	144	0	144
173	256	843 Palmerston Ave-Rpl of Main Switch	20	S6	03		0	0	3	36	0	39	0	39	0	0	0	0	0	0	0	0	39	0	39
51	257	111 Wellesley St. E -Various Projects	27	S4	03		138	323	332	0	0	793	0	793	0	0	0	0	0	138	0	0	655	0	793
282	258	740 Markham Rd-Replace HW Heating Boiler	38	S6	03		0	0	0	0	7	7	85	92	0	0	0	0	0	0	0	0	92	0	92
345	259	20 Beffort-Upgrade Office Area Power	09	S6	03		0	0	0	0	0	0	24	24	0	0	0	0	0	0	0	0	24	0	24
346	262	18 Dyas-Rpl Sump Pump, Pipes, Sprkler	34	S6	03		0	0	0	0	0	0	1,123	1,123	0	0	0	0	0	0	0	0	1,123	0	1,123
130	266	707 Dundas Street - Heaters, Heating Pumps	20	S6	03		0	14	159	0	0	173	0	173	0	0	0	0	0	0	0	0	173	0	173
174	268	1109 Leslie-Rpl Heaters&solar heat sys	25	S6	03		0	0	4	67	0	71	0	71	0	0	0	0	0	0	0	0	71	0	71
380	269	2 Civic Centre-Rpl Int.Lghtg, Ceiling Tiles	03	S6	03		0	0	0	0	0	0	725	725	0	0	0	0	0	0	0	0	725	0	725
175	270	116 Dorset Dr-Replace DHW Heater	36	S6	03		0	0	2	17	0	19	0	19	0	0	0	0	0	0	0	0	19	0	19
467	273	5110 Yonge St-Overhaul VAV Supply Fan	23	S6	03		0	0	0	0	0	0	411	411	0	0	0	0	0	0	0	0	411	0	411
176	275	390 The West Mall - Trasformer	03	S6	03		0	0	75	853	0	928	0	928	0	0	0	0	0	0	0	0	928	0	928
226	278	265 Manitoba - Repl of Asphalt Pavement	19	S6	03		0	0	0	122	114	236	0	236	118	0	0	0	0	0	0	0	118	0	236
283	280	519 Church-Repl Existing AC Units	27	S6	03		0	0	0	0	59	59	531	590	0	0	0	0	0	0	0	0	590	0	590

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
FAC906395	Mechanical and Electrical																								
468 281	627 Queens Quay W-Elevator Modernization	20	S6	03	0	0	0	0	0	0	174	174	0	0	0	0	0	0	0	0	174	0	174		
469 282	390 The West Mall-Rpl of Chiller	03	S6	03	0	0	0	0	0	0	1,231	1,231	0	0	0	0	0	0	0	0	1,231	0	1,231		
381 283	1076 Pape-Rtroft Ltg Sys, Rpl Fire Alarm Sys	29	S6	03	0	0	0	0	0	0	199	199	0	0	0	0	0	0	0	0	199	0	199		
177 290	399 The West Mall-Rpl Fire Alarm Sys	03	S6	03	0	0	89	1,034	0	1,123	0	1,123	0	0	0	0	0	0	0	0	1,123	0	1,123		
284 291	399 The West Mall-Rpl of Main Switchboard	03	S6	03	0	0	0	0	1,099	1,099	405	1,504	0	0	0	0	0	0	0	0	1,504	0	1,504		
285 292	399 The West Mall- North Block Main Switchbrd	03	S6	03	0	0	0	0	65	65	696	761	0	0	0	0	0	0	0	0	761	0	761		
286 306	399 The West Mall- Rpl North Block Mech Room	03	S6	03	0	0	0	0	94	94	899	993	0	0	0	0	0	0	0	0	993	0	993		
227 321	399 The West Mall-Perimeter& Int Zones AHU	03	S6	03	0	0	0	43	1,311	1,354	0	1,354	0	0	0	0	0	0	0	0	1,354	0	1,354		
178 357	399 The West Mall-Rpl Multizone Unit	03	S6	03	0	0	118	1,065	0	1,183	0	1,183	0	0	0	0	0	0	0	0	1,183	0	1,183		
382 359	399 The West Mall-Int Lighting Systems	03	S6	03	0	0	0	0	0	0	1,681	1,681	0	0	0	0	0	0	0	0	1,681	0	1,681		
470 364	4330 Dufferin Street - Replace UPS Batteries	08	S6	03	0	0	0	0	0	0	230	230	115	0	0	0	0	0	0	0	115	0	230		
287 390	111 Wellesley E-Smoke Evacuation Fans	27	S6	03	0	0	0	0	22	22	228	250	0	0	0	0	0	0	0	0	250	0	250		
131 393	765 Queen St-Rpl Fire Alarm System	30	S6	03	0	13	138	0	0	151	0	151	0	0	0	0	0	0	0	0	151	0	151		
383 398	703 Don Mills - Replace Plumbing Fixtures	26	S6	03	0	0	0	0	0	0	728	728	0	0	0	0	0	0	0	0	728	0	728		
347 399	146 The East Mall-Incinerator Replace	05	S6	03	0	0	0	0	0	0	998	998	0	0	0	0	0	0	0	0	998	0	998		
288 400	241 Esther Shiner-Retrofit Lighting Sys	24	S6	03	0	0	0	0	8	8	79	87	0	0	0	0	0	0	0	0	87	0	87		
348 401	246 The Esplanade-Elevator modernization	28	S6	03	0	0	0	0	0	0	382	382	0	0	0	0	0	0	0	0	382	0	382		
349 402	277 Victoria-Repl Heat Pumps	07	S6	03	0	0	0	0	0	0	2,566	2,566	0	0	0	0	0	0	0	0	2,566	0	2,566		
228 404	44 Beechwood Dr-Rpl HVAC unit, BAS	29	S6	03	0	0	0	58	536	594	0	594	0	0	0	0	0	0	0	0	594	0	594		
424 406	2075 BAYVIEW AVE-CO Detection	25	S6	03	0	0	0	0	0	0	94	94	47	0	0	0	0	0	0	0	47	0	94		
384 407	3 Dohme Ave-Rpl Rooftop HVAC Sys	31	S6	03	0	0	0	0	0	0	491	491	0	0	0	0	0	0	0	0	491	0	491		
289 410	4610 Finch E-Rpl of Plumbing Fixtures	41	S6	03	0	0	0	0	7	7	107	114	0	0	0	0	0	0	0	0	114	0	114		
290 411	390 The West Mall-Rpl Int & Ext Lighting	03	S6	03	0	0	0	0	195	195	703	898	0	0	0	0	0	0	0	0	898	0	898		
179 412	2 Civic Centre-Rpl Main Swtchbrd,MCC,FAalarm	03	S6	03	0	0	433	583	591	1,607	0	1,607	0	0	0	0	0	0	0	0	1,607	0	1,607		

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906395	Mechanical and Electrical																							
180	413 390 The West Mall-Refriger Chiller System	03	S6	03	0	0	88	808	0	896	0	896	0	0	0	0	0	0	0	0	896	0	896	
385	414 765 Queen-Rpl Sprinkler Alarm,Hardwood Fl	30	S6	03	0	0	0	0	0	0	538	538	0	0	0	0	0	0	0	0	538	0	538	
29	415 Various Locations_Installation of New Backflow Pre	CW	S4	02	314	957	983	1,010	0	3,264	0	3,264	0	0	0	0	0	314	0	0	2,950	0	3,264	
31	416 65 Navy Wharf-Replace Fuel Tank and Generator	20	S4	03	29	312	0	0	0	341	0	341	0	0	0	0	0	0	0	0	341	0	341	
53	417 1300 Sheppard W-Fire Alarm,HVAC,Building Envelope	08	S4	03	39	402	0	0	0	441	0	441	0	0	0	0	0	0	0	0	441	0	441	
425	418 140 Princess-Repl DHW Heater& OH Door	19	S6	03	0	0	0	0	0	0	109	109	0	0	0	0	0	0	0	0	109	0	109	
291	420 207 Front E-Rpl Garage Heater, Roof Fans	28	S6	03	0	0	0	0	33	33	0	33	0	0	0	0	0	0	0	0	33	0	33	
181	421 235 Cibola-Rpl Aparatus Bay, Wshrm, Fans	28	S6	03	0	0	7	32	0	39	0	39	0	0	0	0	0	0	0	0	39	0	39	
471	422 1535 Kingston - Rpl garage Ventilation	36	S6	03	0	0	0	0	0	0	512	512	256	0	0	0	0	0	0	0	256	0	512	
292	424 35 Spadina Rd-Replace Fire Alarm System	20	S6	03	0	0	0	0	7	7	60	67	0	0	0	0	0	0	0	0	67	0	67	
182	456 821 Progress-Rpl Pavement,Elevator	38	S6	03	0	0	43	395	336	774	0	774	0	0	0	0	0	0	0	0	774	0	774	
386	476 707 Dundas W-Repl Valves Heaters	20	S6	03	0	0	0	0	0	0	198	198	0	0	0	0	0	0	0	0	198	0	198	
12	520 91 Front E-Supply and Installation of Switchgear	28	S4	03	298	0	0	0	0	298	0	298	0	0	0	0	0	298	0	0	0	0	298	
183	522 100 Queen-Rpl Swchbrd, Dist Equip	27	S6	03	0	0	108	1,204	0	1,312	0	1,312	0	0	0	0	0	0	0	0	1,312	0	1,312	
387	524 100 Queen-Wet Sprnklr Control Valves	27	S6	03	0	0	0	0	0	0	2,549	2,549	0	0	0	0	0	0	0	0	2,549	0	2,549	
472	527 1026 Finch W-Rpl Tailpipe Exh Fans EF	08	S6	03	0	0	0	0	0	0	45	45	0	0	0	0	0	0	0	0	45	0	45	
184	530 16 Montgomery-RPL Boiler, New HVAC Unit	16	S6	03	0	0	158	87	0	245	0	245	0	0	0	0	0	0	0	0	245	0	245	
229	532 23 Grange Rd- Interior ME	20	S6	03	0	0	0	21	94	115	0	115	0	0	0	0	0	0	0	0	115	0	115	
230	533 55 John-Rpl HW Heating Pumps&Other Mech	20	S6	03	0	0	0	125	1,349	1,474	0	1,474	0	0	0	0	0	0	0	0	1,474	0	1,474	
426	534 55 John - Supply Fans, Exhaust Fans	20	S6	03	0	0	0	0	0	0	3,874	3,874	0	0	0	0	0	0	0	0	3,874	0	3,874	
185	535 850 Coxwell Ave-RPL Chillers, Condensers	29	S6	03	0	0	214	1,905	0	2,119	0	2,119	0	0	0	0	0	0	0	0	2,119	0	2,119	
427	536 277 Victoria St-Rpl Exh Fans, HW Boiler	27	S6	03	0	0	0	0	0	0	342	342	0	0	0	0	0	0	0	0	342	0	342	
231	537 5100 Yonge - Storm & Sanitary Piping, Valves	23	S6	03	0	0	0	199	2,024	2,223	0	2,223	0	0	0	0	0	0	0	0	2,223	0	2,223	
388	538 5100 Yonge-rpl Switchgear, Server Rm A/C	23	S6	03	0	0	0	0	0	0	3,735	3,735	0	0	0	0	0	0	0	0	3,735	0	3,735	

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

Facilities Management and Real Estate																											
Sub-Project No. Project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
FAC906395	Mechanical and Electrical																										
293	540	60 Queen W - Repl of Existing Elec Dist Equip				27	S6	03	0	0	0	0	22	22	548	570	0	0	0	0	0	0	0	0	570	0	570
505	541	60 Queen St W-Rpl Fire Alarm Sys				27	S6	03	0	0	0	0	0	0	132	132	0	0	0	0	0	0	0	0	132	0	132
186	542	100 Queen-Rpl Switches Main Switchboard				27	S6	03	0	0	136	933	959	2,028	0	2,028	0	0	0	0	0	0	0	0	2,028	0	2,028
187	545	100 Queen -Rpl Swbd, Dist Eq, Fire Pump				27	S6	03	0	0	118	1,401	0	1,519	0	1,519	0	0	0	0	0	0	0	0	1,519	0	1,519
57	555	Var Locs-Mech Repairs @ City Facilities				CW	S4	03	900	0	0	0	0	900	0	900	0	0	0	0	0	900	0	0	0	900	
132	556	Var Locs-Mech Repairs @ City Facilities				CW	S6	03	0	900	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
188	557	Var Locs-Mech Repairs @ City Facilities				CW	S6	03	0	0	900	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
232	558	Var Locs-Mech Repairs @ City Facilities				CW	S6	03	0	0	0	900	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
389	570	100 Queen-Rpl Taxi Tunel Lighting				27	S6	03	0	0	0	0	0	0	80	80	0	0	0	0	0	0	0	0	80	0	80
473	571	399 The West Mall-Repl A/C #1 & 2				03	S6	03	0	0	0	0	0	0	746	746	0	0	0	0	0	0	0	0	746	0	746
350	572	40 College St - Rpl ATS#3 to ATS#6				27	S6	03	0	0	0	0	0	0	581	581	0	0	0	0	0	0	0	0	581	0	581
294	573	91 Front E - Repl of Elec Dist Equip				28	S6	03	0	0	0	0	33	33	353	386	0	0	0	0	0	0	0	0	386	0	386
233	588	1115 Caledonia Rd-Repl Window & Elec Sys				15	S6	03	0	0	0	12	64	76	0	76	38	0	0	0	0	0	0	0	38	0	76
26	589	Various locations Site-Elevator Machine Rm Equipme				CW	S4	02	261	1,637	0	0	0	1,898	0	1,898	0	0	0	0	261	0	0	1,637	0	1,898	
295	590	12 Grosvenor St.-Replacement of Boiler				27	S6	03	0	0	0	0	218	218	0	218	0	0	0	0	0	0	0	0	218	0	218
296	591	130 Eight St-Various Mechanical Projects				06	S6	03	0	0	0	0	27	27	255	282	0	0	0	0	0	0	0	0	282	0	282
84	594	Various Locations-Facilities Services - SOGR				CW	S2	01	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	250	
133	596	Var Locs - Facilities Services - SOGR				CW	S6	03	0	150	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
189	597	Var Locs - Facilities Services - SOGR				CW	S6	03	0	0	150	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
234	598	Var Locs - Facilities Services - SOGR				CW	S6	03	0	0	0	150	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
2	599	60 Queen St W-Air Conditioning System and Electric				27	S2	03	1,542	1,837	0	0	0	3,379	0	3,379	0	0	0	0	1,542	0	0	1,837	0	3,379	
190	606	16 Montgomery-RPL Lighting & Power Dist				16	S6	03	0	0	8	35	0	43	0	43	0	0	0	0	0	0	0	0	43	0	43
351	607	10 William Carson-Rpl Furnaces				25	S6	03	0	0	0	0	0	0	46	46	0	0	0	0	0	0	0	0	46	0	46
352	608	12 Canterbury-Replace DHW Heater				23	S6	03	0	0	0	0	0	0	55	55	0	0	0	0	0	0	0	0	55	0	55



Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

## Gross Expenditures (\$000's)

## Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906395	Mechanical and Electrical																								
353	609	235 CIBOLA AVE - Garage Unit Heater	28	S6	03	0	0	0	0	0	0	32	32	0	0	0	0	0	0	0	0	32	0	32	
63	612	40 College-Fire Alarm and Fish Pond	27	S4	03	156	1,252	0	0	0	1,408	0	1,408	0	0	0	0	0	156	0	0	1,252	0	1,408	
428	613	91 Front St E- Rpl of Switchboards	28	S6	03	0	0	0	0	0	0	646	646	0	0	0	0	0	0	0	0	646	0	646	
297	617	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	1,000	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
474	621	2 Civic Centre-Elevator Cab Finishes Upgrade	03	S6	03	0	0	0	0	0	0	1,363	1,363	0	0	0	0	0	0	0	0	1,363	0	1,363	
38	631	255 Spadina - Fire Pumps and Sprinkler Valves	22	S4	03	158	0	0	0	0	158	0	158	0	0	0	0	0	158	0	0	0	0	158	
40	632	1285 Dufferin-Replace Apparatus Bay Fuel Exhaust E	18	S4	03	163	0	0	0	0	163	0	163	0	0	0	0	0	163	0	0	0	0	163	
43	633	703 Don Mills-Relocate Comm. Services Room	26	S4	03	445	0	0	0	0	445	0	445	0	0	0	0	0	445	0	0	0	0	445	
37	634	40 College - Rpl Hot water Recirculation Lines	27	S4	03	260	0	0	0	0	260	0	260	0	0	0	0	0	260	0	0	0	0	260	
45	635	5100 Yonge-Glycol Ramp Heating Sys for North Side	23	S4	03	464	0	0	0	0	464	0	464	0	0	0	0	0	464	0	0	0	0	464	
46	636	91 Front E-Rpl Boilers B-1 & B-2	28	S4	03	516	0	0	0	0	516	0	516	0	0	0	0	0	516	0	0	0	0	516	
429	637	89 Northline Rd-Rpl Rooftop HVAC Unit#4	31	S6	03	0	0	0	0	0	0	44	44	0	0	0	0	0	0	0	0	44	0	44	
100	639	143 Bond St-Repl Boilers	34	S6	03	0	0	0	0	24	24	202	226	0	0	0	0	0	0	0	0	226	0	226	
62	640	146 The East Mall-New Cremation Room	05	S4	03	27	259	0	0	0	286	0	286	0	0	0	0	0	0	0	0	286	0	286	
30	641	1300 Sheppard W- Investigation of HVAC	08	S4	03	256	0	0	0	0	256	0	256	0	0	0	0	0	256	0	0	0	0	256	
475	642	399 The West Mall-Control Modern-Elev	03	S6	03	0	0	0	0	0	0	338	338	0	0	0	0	0	0	0	0	338	0	338	
298	655	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	900	900	0	900	0	0	0	0	0	0	0	0	900	0	900	
354	656	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900	
299	657	Var Locs - Facilities Services - SOGR	CW	S6	03	0	0	0	0	258	258	0	258	0	0	0	0	0	0	0	0	258	0	258	
355	658	Var Locs - Facilities Services - SOGR	CW	S6	03	0	0	0	0	0	0	258	258	0	0	0	0	0	0	0	0	258	0	258	
25	659	Var Locs - BAS & Component Renewals	CW	S4	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	0	1,500	
134	660	Var Locs - BAS & Component Renewals	CW	S6	03	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
191	662	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	1,500	0	0	1,500	0	1,500	0	0	0	0	0	0	0	0	1,500	0	1,500	
235	678	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	0	2,000	0	2,000	0	2,000	0	0	0	0	0	0	0	0	2,000	0	2,000	

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

## Gross Expenditures (\$000's)

## Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906395 Mechanical and Electrical																								
300	679	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	0	0	2,000	2,000	0	2,000	0	0	0	0	0	0	0	0	2,000	0	2,000
390	691	Var Locs - Facilities Services - SOGR	CW	S6	03	0	0	0	0	0	0	260	260	0	0	0	0	0	0	0	0	260	0	260
391	692	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900
37	718	703 Don Mills Rd-Implementation of BAS System	26	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500
55	725	40 College Street-Major control modernization	20	S2	03	1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	0	0	1,100	0	1,100
356	812	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	0	0	0	0	8,500	8,500	0	0	0	0	0	0	0	0	8,500	0	8,500
430	813	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900
431	814	Var Locs - Facilities Services - SOGR	CW	S6	03	0	0	0	0	0	0	260	260	0	0	0	0	0	0	0	0	260	0	260
476	818	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900
477	819	Var Locs - Facilities Services - SOGR	CW	S6	03	0	0	0	0	0	0	520	520	0	0	0	0	0	0	0	0	520	0	520
64	823	170 Jarvis Street-Various SOGR	27	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	0	900	0	0	0	900
73	841	Additional Building Automatic System Upgrades	CW	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
93	843	40 College - Replace Fuel Tank for Generator	27	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300
506	844	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900
0	845	Energy Audits & Monitoring Systems	CW	S4	04	200	100	100	0	0	400	0	400	0	0	0	0	0	200	0	0	200	0	400
Sub-total						13,357	12,864	10,746	18,891	18,098	73,955	67,210	141,165	1,398	0	0	0	0	9,156	1,950	0	128,661	0	141,165
FAC906396 Sitework																								
478	3	539 Queens Quay W-Repl Asphalt&Concrete	20	S6	03	0	0	0	0	0	0	731	731	0	0	0	0	0	0	0	0	731	0	731
479	4	92 Front St E- Stones, Fencing, Sidewalks	28	S6	03	0	0	0	0	0	0	115	115	0	0	0	0	0	0	0	0	115	0	115
64	8	12 Canterbury Place-Asphalt, Painting, Ext Wall, R	23	S4	03	18	252	0	0	0	270	0	270	0	0	0	0	0	0	0	0	270	0	270
301	9	1135 Caledonia - Roofing, Asphalt, Sidewalks	15	S6	03	0	0	0	0	14	14	149	163	82	0	0	0	0	0	0	0	82	0	163
236	10	200 Trethewey-Rpl Pavement	12	S6	03	0	0	0	21	221	242	0	242	0	0	0	0	0	0	0	0	242	0	242
432	11	843 Eastern Ave-Asphalt Pavement Repl	32	S6	03	0	0	0	0	0	0	1,117	1,117	0	0	0	0	0	0	0	0	1,117	0	1,117
192	15	101 Coxwell-Rpl pavement, sidewalks & curbs	32	S6	03	0	0	25	263	0	288	0	288	0	0	0	0	0	0	0	0	288	0	288

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub-Priority	Project SubProj No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906396 Sitework																									
302	16	399 The West Mall-Asphalt Pavement	03	S6	03	0	0	0	0	363	363	3,342	3,705	0	0	0	0	0	0	0	0	3,705	0	3,705	
303	22	2050 Jane-Rpl Gas Fired DHWT,Sprinkler Pump	12	S6	03	0	0	0	0	44	44	403	447	0	0	0	0	0	0	0	0	447	0	447	
357	28	86 Blake St-Proposed expansion	30	S6	03	0	0	0	0	0	0	2,650	2,650	0	0	0	0	0	0	0	0	2,650	0	2,650	
237	29	30 Ellerslie Ave-Roof Membrane&Asphlt	23	S6	03	0	0	0	35	763	798	0	798	0	0	0	0	0	0	0	0	798	0	798	
304	40	50 Upjohn Rd - Asphalt Pavement Resurfacing	34	S6	03	0	0	0	0	17	17	378	395	0	0	0	0	0	0	0	0	395	0	395	
193	41	590 Jane Street-Asphalt Pavement Replac	13	S6	03	0	0	28	208	0	236	0	236	0	0	0	0	0	0	0	0	236	0	236	
433	42	1535 Kingston - Rpl Sidewalk, Curbs, Asphalt	36	S6	03	0	0	0	0	0	0	173	173	87	0	0	0	0	0	0	0	87	0	173	
135	43	87 Main St-Asphalt Pavement,ext/int repainting	32	S6	03	0	27	488	0	0	515	0	515	0	0	0	0	0	0	0	0	515	0	515	
305	55	555 Oakwood Ave-Asphalt Pavement Replace	15	S6	03	0	0	0	0	327	327	0	327	0	0	0	0	0	0	0	0	327	0	327	
136	58	666 Renforth Dr-Asphalt Pavement Replace	03	S6	03	0	6	74	0	0	80	0	80	0	0	0	0	0	0	0	0	80	0	80	
392	62	2 Civic Centre-Rpl Asphalt Paving	03	S6	03	0	0	0	0	0	0	2,089	2,089	0	0	0	0	0	0	0	0	2,089	0	2,089	
49	65	18 Cranfield Road-Repl Asphalt Pavement & Distribu	31	S4	03	234	0	0	0	0	234	0	234	0	0	0	0	0	234	0	0	0	0	234	
393	67	399 The West Mall-Concrete Sidewalks, Curbs	03	S6	03	0	0	0	0	0	0	1,860	1,860	0	0	0	0	0	0	0	0	1,860	0	1,860	
137	69	840 Gerrard St-Masonry repairs & waterproofing	30	S6	03	0	6	50	0	0	56	0	56	0	0	0	0	0	0	0	0	56	0	56	
480	70	390 The West Mall-Asphalt Pavement	03	S6	03	0	0	0	0	0	0	394	394	0	0	0	0	0	0	0	0	394	0	394	
194	71	60 Queen St-Upgrade Main Centre,Hard Surfaces	27	S6	03	0	0	55	625	0	680	0	680	0	0	0	0	0	0	0	0	680	0	680	
17	72	308 Prince Edward-Crawlspace Ventilation,Drain and	05	S4	03	10	113	0	0	0	123	0	123	0	0	0	0	0	0	0	0	123	0	123	
481	73	1300 Sheppard W-Various Projects	08	S6	03	0	0	0	0	0	0	360	360	0	0	0	0	0	0	0	0	360	0	360	
394	74	100 Queen-Rehab Elevated Walkways	27	S6	03	0	0	0	0	0	0	4,571	4,571	0	0	0	0	0	0	0	0	4,571	0	4,571	
138	75	35 Spadina Road -Asphalt Pavement & Int Repaint	20	S6	03	0	7	174	0	0	181	0	181	0	0	0	0	0	0	0	0	181	0	181	
306	76	115 Parkway Forest-Asphalt Ravement	33	S6	03	0	0	0	0	20	20	280	300	0	0	0	0	0	0	0	0	300	0	300	
195	85	12 Canterbury Pl- Various Renovation Projects	23	S6	03	0	0	22	246	0	268	0	268	0	0	0	0	0	0	0	0	268	0	268	
307	87	1313 Woodbine Ave-Various Projects	31	S6	03	0	0	0	0	34	34	702	736	0	0	0	0	0	0	0	0	736	0	736	
308	88	20 Beffort Rd-RPL Water Heater & Asphalt	09	S6	03	0	0	0	0	10	10	505	515	0	0	0	0	0	0	0	0	515	0	515	

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

## Gross Expenditures (\$000's)

## Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906396 Sitework																								
139	91	265 Manitoba Dr-RPL Asphalt	19	S6	03	0	25	195	50	0	269	0	269	134	0	0	0	0	0	0	0	135	0	269
140	97	1288 Queen St. W-Repairs Overhead Gate	14	S6	03	0	3	54	0	0	57	0	57	29	0	0	0	0	0	0	0	29	0	57
141	98	135 Davenport-Repl Fence & Asphalt Pavement	27	S6	03	0	10	112	0	0	122	0	122	61	0	0	0	0	0	0	0	61	0	122
142	99	3061 Birchmount Rd-Asphalt Pavement,Curbs	39	S6	03	0	16	162	0	0	178	0	178	89	0	0	0	0	0	0	0	89	0	178
309	101	1026 Finch W-Asphalt repl Renew int finishes	08	S6	03	0	0	0	0	59	59	1,057	1,116	0	0	0	0	0	0	0	0	1,116	0	1,116
Sub-total						262	464	1,439	1,448	1,872	5,483	20,875	26,358	481	0	0	0	0	234	0	0	25,644	0	26,358
FAC906397 Renovations																								
310	2	86 Blake - Renewal of Interior Finishes	30	S6	03	0	0	0	0	6	6	56	62	0	0	0	0	0	0	0	0	62	0	62
196	8	23 Grange Rd - Roofing and Wall Ties	20	S6	03	0	0	72	808	0	880	0	880	0	0	0	0	0	0	0	0	880	0	880
358	9	277 Victoria St-Carpet Replacement, Painting	27	S6	03	0	0	0	0	0	0	1,325	1,325	0	0	0	0	0	0	0	0	1,325	0	1,325
482	10	60 Queen St W-restor Scagliola column cladding	27	S6	03	0	0	0	0	0	0	1,839	1,839	0	0	0	0	0	0	0	0	1,839	0	1,839
311	11	700 Eglinton Ave-Renew Vinyl Flooring	21	S6	03	0	0	0	0	13	13	220	233	0	0	0	0	0	0	0	0	233	0	233
1	12	60 QueenStW-Repair&restoration of plaster ceilings	27	S2	03	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	250
395	13	23 Grange-Rpl HWTank, Exp Tank, Heater	20	S6	03	0	0	0	0	0	0	2,392	2,392	0	0	0	0	0	0	0	0	2,392	0	2,392
143	14	100 Turnberry- Various SOGR	17	S6	03	0	14	206	0	0	220	0	220	110	0	0	0	0	0	0	0	110	0	220
312	15	2075 Bayview-Rehab Ext. Walls	25	S6	03	0	0	0	0	126	126	10	136	68	0	0	0	0	0	0	0	68	0	136
54	16	1300 Sheppard Ave-Interior Repainting & Various Ar	08	S4	03	205	302	0	0	0	507	0	507	0	0	0	0	0	205	0	0	302	0	507
434	19	160 Eglinton- Ground FI Alteration	22	S6	03	0	0	0	0	0	0	646	646	0	0	0	0	0	0	0	0	646	0	646
238	20	105 Cedarvale-Ext Wall Rehab, Rpl Windows	31	S6	03	0	0	0	359	0	359	0	359	179	0	0	0	0	0	0	0	180	0	359
239	22	5100 Yonge-Repl Ceiling Tiles,Light Fixtures	23	S6	03	0	0	0	92	1,355	1,447	0	1,447	0	0	0	0	0	0	0	0	1,447	0	1,447
483	23	555 Martin Grove Rd- Interior Renos	04	S6	03	0	0	0	0	0	0	257	257	128	0	0	0	0	0	0	0	129	0	257
313	27	1135 Caledonia - Repl Flooring & Reno WR	15	S6	03	0	0	0	0	140	140	0	140	70	0	0	0	0	0	0	0	70	0	140
435	29	555 Martin Grove Rd-Reno WR Paint	04	S6	03	0	0	0	0	0	0	106	106	53	0	0	0	0	0	0	0	53	0	106
34	32	Various Locations - Management and Audits of Movab	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	250

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

## Gross Expenditures (\$000's)

## Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
FAC906397	Renovations																										
314	33	157 King- Windows Washrooms Carpets AHU				28	S6	03	0	0	0	0	121	121	1,300	1,421	0	0	0	0	0	0	0	0	1,421	0	1,421
144	34	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	250	0	0	0	250	0	250	0	0	0	0	0	0	0	250	0	250	
197	54	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	250	0	0	250	0	250	0	0	0	0	0	0	0	250	0	250	
240	55	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	250	0	250	0	250	0	0	0	0	0	0	0	250	0	250	
315	60	95 Lavinia Ave-Rpl of Laminate Cabinets				13	S6	03	0	0	0	0	6	6	102	108	0	0	0	0	0	0	0	108	0	108	
316	62	703 Don Mills Rd-Repl Carpet in Office Areas				26	S6	03	0	0	0	0	430	430	539	969	0	0	0	0	0	0	0	969	0	969	
359	65	1535 Albion Rd - Kitchen & WR Reno				01	S6	03	0	0	0	0	0	0	116	116	58	0	0	0	0	0	0	58	0	116	
317	66	1076 Pape-Replacement of All Flooring				29	S6	03	0	0	0	0	17	17	177	194	0	0	0	0	0	0	0	194	0	194	
396	73	100 Turnberry Ave - Renovate Washrooms				17	S6	03	0	0	0	0	0	0	192	192	96	0	0	0	0	0	0	96	0	192	
484	75	313 Pharmacy Ave-Repaint Ceilings, Floors				35	S6	03	0	0	0	0	0	0	345	345	0	0	0	0	0	0	0	345	0	345	
145	76	12 Canterbuty Place-Various Projects				23	S6	03	0	8	373	0	0	381	0	381	0	0	0	0	0	0	0	381	0	381	
198	95	175 Memorial Park - Carpet & Barrier Free Retrofit				29	S6	03	0	0	15	175	0	190	0	190	0	0	0	0	0	0	0	190	0	190	
318	103	5110 Yonge-Reno of Burgundy Room				23	S6	03	0	0	0	0	63	63	666	729	0	0	0	0	0	0	0	729	0	729	
485	104	1288 Queen St.W-Reno Washrooms & Kitchen				14	S6	03	0	0	0	0	0	0	106	106	53	0	0	0	0	0	0	53	0	106	
319	105	235 Cibola-Interior Repainting				28	S6	03	0	0	0	0	84	84	0	84	0	0	0	0	0	0	0	84	0	84	
397	107	2 Civic Centre-Rpl Stairwell Rails, Ceiling Tiles				03	S6	03	0	0	0	0	0	0	1,347	1,347	0	0	0	0	0	0	0	1,347	0	1,347	
486	108	2 Civic Centre - Rpl Older Carpet				03	S6	03	0	0	0	0	0	0	951	951	0	0	0	0	0	0	0	951	0	951	
241	109	4219 Dundas St-Interior Finishes				05	S6	03	0	0	0	184	188	372	0	372	186	0	0	0	0	0	0	186	0	372	
320	110	170 Jarvis-Rehab Front Elevation & Int. Fin				27	S6	03	0	0	0	0	41	41	390	430	0	0	0	0	0	0	0	430	0	430	
436	112	399 The West Mall-Rpl Carpeting Ceiling Tiles				03	S6	03	0	0	0	0	0	0	3,075	3,075	0	0	0	0	0	0	0	3,075	0	3,075	
75	113	3300 Bayview-Various Arch Element Rpl				24	S4	03	30	284	0	0	0	314	0	314	0	0	0	0	0	0	0	314	0	314	
321	114	1288 Queen St. W-Various Projects				14	S6	03	0	0	0	0	188	188	0	188	94	0	0	0	0	0	0	94	0	188	
322	115	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	0	284	284	0	284	0	0	0	0	0	0	0	284	0	284	
360	116	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	0	0	0	292	292	0	0	0	0	0	0	0	292	0	292	

**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

Facilities Management and Real Estate																											
Sub-Project No. Project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
FAC906397	Renovations																										
398	117	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	300	0	300
437	118	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	0	0	0	308	308	0	0	0	0	0	0	0	0	308	0	308
487	129	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	0	0	0	316	316	0	0	0	0	0	0	0	0	316	0	316
22	134	1076 Pape Ave - Renewal of Interior Finishes				31	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	0	0	90	0	90	
23	135	1076 Pape Ave - Renovate all Washroom/Shower Rooms				31	S2	03	64	0	0	0	0	64	0	64	0	0	0	0	0	0	0	64	0	64	
16	136	55 John St-Metro Hall Upgrades				20	S4	03	250	625	625	0	0	1,500	0	1,500	0	0	0	0	0	250	0	0	1,250	0	1,500
507	137	Mgmt&Audits of Movable Assets@ Corp Fac				CW	S6	03	0	0	0	0	0	0	325	325	0	0	0	0	0	0	0	0	325	0	325
361	138	55 John-Renew Finishes 3rd Fl Meeting Room				20	S6	03	0	0	0	0	0	0	878	878	0	0	0	0	0	0	0	0	878	0	878
146	139	140 Princes Blvd-Flooring, Roof, RePaint				19	S6	03	0	17	587	68	0	671	0	671	0	0	0	0	0	0	0	0	671	0	671
323	140	760 Dovercourt Rd-Reno WR & Kitchen				18	S6	03	0	0	0	0	18	18	86	103	52	0	0	0	0	0	0	0	52	0	103
488	141	146 The East Mall-Various Projects				05	S6	03	0	0	0	0	0	0	739	739	0	0	0	0	0	0	0	0	739	0	739
438	143	259 Horner-Renovations Mech Sitework				06	S6	03	0	0	0	0	0	0	396	396	198	0	0	0	0	0	0	0	198	0	396
489	144	185 Fifth St-Roof Membrane&Int Finishes				06	S6	03	0	0	0	0	0	0	748	748	0	0	0	0	0	0	0	0	748	0	748
36	145	Various Facilities-Feasibility Study on Special Pr				CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	500	
147	146	Feasibility Study on Special projects				CW	S6	03	0	500	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
199	147	Feasibility Study on Special projects				CW	S6	03	0	0	500	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
242	148	Feasibility Study on Special projects				CW	S6	03	0	0	0	500	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
11	159	Various Loc - Grouped SOGR to Var Yard&Market Fac				CW	S2	03	1,372	689	0	0	0	2,061	0	2,061	0	0	0	0	0	672	700	0	689	0	2,061
324	168	Feasibility Study on Special projects				CW	S6	03	0	0	0	0	500	500	0	500	0	0	0	0	0	0	0	0	500	0	500
362	189	Feasibility Study on Special projects				CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
399	194	Feasibility Study on Special projects				CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
439	195	Feasibility Study on Special projects				CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
490	196	Feasibility Study on Special projects				CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
508	197	Feasibility Study on Special projects				CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

## Gross Expenditures (\$000's)

## Appendix 3

## Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906397	Renovations																								
200	198	14 Days-Replace Carpet Flooring, Paint	34	S6	03	0	0	17	55	0	72	0	72	0	0	0	0	0	0	0	0	72	0	72	
440	199	2700 Eglinton W- Council Chamber Carpeting	12	S6	03	0	0	0	0	0	0	120	120	0	0	0	0	0	0	0	0	120	0	120	
325	200	760 Dovercourt Rd-Rpl Flooring& Int Painting	18	S6	03	0	0	0	0	6	6	88	94	47	0	0	0	0	0	0	0	47	0	94	
441	202	255 Spadina-Rpl MCC & Interior Painting	22	S6	03	0	0	0	0	0	0	342	342	0	0	0	0	0	0	0	0	342	0	342	
65	203	140 Princes-Lobby Renovation	19	S4	03	179	0	0	0	0	179	0	179	0	0	0	0	179	0	0	0	0	0	179	
363	204	153 Chatham-Interior Repainting	30	S6	03	0	0	0	0	0	0	18	18	0	0	0	0	0	0	0	0	18	0	18	
148	205	1535 Kingston-Rpl Firing, Repaint Int Finishes	36	S6	03	0	96	49	107	0	252	0	252	126	0	0	0	0	0	0	0	126	0	252	
149	206	2700 Eglinton Ave W-Interior Finishes	12	S6	03	0	65	625	0	0	690	0	690	0	0	0	0	0	0	0	0	690	0	690	
201	207	1009 Sheppard-Renovate Kitchen	10	S6	03	0	0	2	43	0	45	0	45	0	0	0	0	0	0	0	0	45	0	45	
202	208	947 Martin Grove-Renovate Kitchen,WR	02	S6	03	0	0	5	98	0	103	0	103	0	0	0	0	0	0	0	0	103	0	103	
150	209	255 Spadina-Asphalt & Reno Washrooms	22	S6	03	0	34	240	78	0	352	0	352	0	0	0	0	0	0	0	0	352	0	352	
491	210	100 Queen-Reno 16,17,18th E	27	S6	03	0	0	0	0	0	0	2,071	2,071	0	0	0	0	0	0	0	0	2,071	0	2,071	
492	211	100 Queen-East Tower- 9,14&15 Fl Reno	27	S6	03	0	0	0	0	0	0	2,071	2,071	0	0	0	0	0	0	0	0	2,071	0	2,071	
493	212	100 Queen-West Tower-18th Floor Reno	27	S6	03	0	0	0	0	0	0	527	527	0	0	0	0	0	0	0	0	527	0	527	
442	213	100 Queen-East Tower- 8th Floor Reno	27	S6	03	0	0	0	0	0	0	672	672	0	0	0	0	0	0	0	0	672	0	672	
443	214	100 Queen-West Tower-8th & 10th Flr Reno	27	S6	03	0	0	0	0	0	0	1,025	1,025	0	0	0	0	0	0	0	0	1,025	0	1,025	
444	215	100 Queen-West Tower-12&13th Flrs Reno	27	S6	03	0	0	0	0	0	0	1,025	1,025	0	0	0	0	0	0	0	0	1,025	0	1,025	
400	216	100 Queen- Reno 7th Fl W & 10th Fl E	27	S6	03	0	0	0	0	0	0	1,152	1,152	0	0	0	0	0	0	0	0	1,152	0	1,152	
364	217	100 Queen-East Tower- 11th Fl Reno	27	S6	03	0	0	0	0	0	0	636	636	0	0	0	0	0	0	0	0	636	0	636	
326	218	100 Queen-Reno-6th Fl W, 6/13/26 Fl E	27	S6	03	0	0	0	0	65	65	1,387	1,452	0	0	0	0	0	0	0	0	1,452	0	1,452	
243	219	100 Queen-East Tower- 5th Fl Reno	27	S6	03	0	0	0	27	575	602	0	602	0	0	0	0	0	0	0	0	602	0	602	
494	220	399 The West Mall-Renovate Washrooms	03	S6	03	0	0	0	0	0	0	2,769	2,769	0	0	0	0	0	0	0	0	2,769	0	2,769	
6	240	18 Dyas-Facilities Management Field Offices / Nort	34	S2	03	1,715	0	0	0	0	1,715	0	1,715	0	0	0	0	1,590	0	0	125	0	1,715		
44	247	Var Locs - EMS - SOGR Work at Facilities	08	S4	03	1,200	952	201	0	0	2,353	0	2,353	1,176	0	0	0	0	600	0	0	577	0	2,353	

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

**CITY OF TORONTO****Gross Expenditures (\$000's)****Appendix 3****Facilities Management and Real Estate**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906397 Renovations																									
63	248	Various locations	20	S2	03	160	0	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160	
65	249	150 Borough Dr-Skate Change Area Renov For Cyclist	38	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	90	0	0	0	0	90	
66	250	150 Borough Dr-Albert Campbell Square Park Rehabil	38	S2	03	1,125	0	0	0	0	1,125	0	1,125	0	0	0	0	26	0	1,099	0	0	0	1,125	
203	251	313 Pharmacy- Parking&Outdoor Rink	35	S6	03	0	0	158	724	0	881	0	881	0	0	0	0	0	0	0	0	881	0	881	
Sub-total						7,480	3,836	3,924	3,567	4,225	23,031	36,947	59,978	2,693	0	0	0	26	4,496	1,889	0	50,874	0	59,978	
FAC906398 Capital Construction																									
62	12	160 Eglinton - Central Eglinton Community Centre	22	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150	
Sub-total						150	0	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	0	150
FAC906399 Emergency																									
67	10	Various Locations-Emergency Capital Repairs	CW	S2	01	907	0	0	0	0	907	0	907	0	0	0	0	0	0	907	0	0	0	907	
41	12	Various locations-Emergency Capital Repairs	CW	S4	01	2,413	0	0	0	0	2,413	0	2,413	0	0	0	0	0	2,413	0	0	0	0	2,413	
151	13	Emergency Capital Repairs	CW	S6	01	0	2,232	0	0	0	2,232	0	2,232	0	0	0	0	0	0	0	0	2,232	0	2,232	
204	14	Emergency Capital Repairs	CW	S6	01	0	0	2,675	0	0	2,675	0	2,675	0	0	0	0	0	0	0	0	2,675	0	2,675	
244	15	Emergency Capital Repairs	CW	S6	01	0	0	0	2,423	0	2,423	0	2,423	0	0	0	0	0	0	0	0	2,423	0	2,423	
327	29	Emergency Capital Repairs	CW	S6	01	0	0	0	0	2,963	2,963	0	2,963	0	0	0	0	0	0	0	0	2,963	0	2,963	
365	30	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,353	2,353	0	0	0	0	0	0	0	0	2,353	0	2,353	
401	31	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,463	2,463	0	0	0	0	0	0	0	0	2,463	0	2,463	
445	32	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,899	2,899	0	0	0	0	0	0	0	0	2,899	0	2,899	
495	33	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,940	2,940	0	0	0	0	0	0	0	0	2,940	0	2,940	
509	34	Emergency Capital Repairs	CW	S6	01	0	0	0	0	0	0	2,704	2,704	0	0	0	0	0	0	0	0	2,704	0	2,704	
Sub-total						3,320	2,232	2,675	2,423	2,963	13,611	13,358	26,969	0	0	0	0	0	2,413	907	0	23,649	0	26,969	
FAC907227 Corporate Facilities Refurbishment Program																									
21	5	CFRP Phase II - Project 5 - Various Clients & Loc.	CW	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
79	6	CFRP Phase II - Project 6 - Various Clients & Loc.	CW	S4	04	1,611	0	0	0	0	1,611	0	1,611	0	0	0	0	0	1,611	0	0	0	0	1,611	
152	7	CFRP Phase II - Project 7 - Various Clients & Loc.	CW	S6	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	



**CITY OF TORONTO**

### Gross Expenditures (\$000's)

### Appendix 3

## Facilities Management and Real Estate

Sub-Project No. Project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC907227 Corporate Facilities Refurbishment Program																									
205	8	CFRP Phase II - Project 8 - Various Clients & Loc	CW	S6	04	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000		
245	9	CFRP Phase II - Project 9 - Various Clients & Loc.	CW	S6	04	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000		
328	10	CFRP Phase II - Project 10 - Various Clients & Loc	CW	S6	04	0	0	0	0	1,000	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000		
366	11	CFRP Phase II - Project 11 - Various Client & Loc	CW	S6	04	0	0	0	0	0	0	800	800	0	0	0	0	0	0	0	800	0	800		
Sub-total							2,111	1,000	1,000	1,000	1,000	6,111	800	6,911	0	0	0	0	0	1,611	0	0	5,300	0	6,911
FAC907228 Yards Consolidation Study																									
22	2	Yards Consolidation Study	CW	S2	04	0	169	0	0	0	169	0	169	0	0	0	0	0	0	0	169	0	169		
153	3	Yards & City Wide Property Audit	CW	S6	04	0	750	0	0	0	750	0	750	0	0	0	0	0	0	0	750	0	750		
23	4	Yards Studies	CW	S2	03	1,000	364	0	0	0	1,364	0	1,364	0	0	0	0	0	1,000	0	364	0	1,364		
246	6	Yards SOGR - Future Years	CW	S6	03	0	0	0	1,023	30	1,053	4,140	5,193	0	0	0	0	0	0	0	5,193	0	5,193		
Sub-total							1,000	1,283	0	1,023	30	3,336	4,140	7,476	0	0	0	0	0	0	1,000	0	6,476	0	7,476
FAC907381 1115 Queen W / 45 Lisgar																									
4	1	1115 Queen/45 Lisgar - TPH Office	18	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	300	0	300		
Sub-total							300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
FAC907386 West District Plan																									
24	1	West District Plan - New ECC	CW	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	100		
Sub-total							100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
FAC907554 St. Lawrence Market North Property																									
10	2	Redevelopment of St. Lawrence Market North	28	S2	04	5,900	27,300	33,031	7,059	0	73,290	0	73,290	0	0	0	3,125	0	0	11,500	0	0	58,665	73,290	
9	3	SLM North - Additional Funding for Moving Costs	28	S2	04	0	400	0	0	0	400	0	400	0	0	0	400	0	0	0	0	0	400		
Sub-total							5,900	27,700	33,031	7,059	0	73,690	0	73,690	0	0	0	3,525	0	0	11,500	0	0	58,665	73,690
FAC907576 Old City Hall Revitalization																									
5	1	HVAC and Electrical Upgrades	27	S2	03	6,146	6,146	0	0	0	12,292	0	12,292	0	0	0	0	0	6,146	0	0	6,146	12,292		
Sub-total							6,146	6,146	0	0	0	12,292	0	12,292	0	0	0	0	0	6,146	0	0	6,146	0	12,292
FAC907579 Office Accomodation Plan																									

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

Gross Expenditures (\$000's)

### Appendix 3

#### Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC907579 Office Accomodation Plan																								
119	1	Office Accomodation Plan	CW	S2	04	160	0	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160
Sub-total						160	0	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160
FAC907599 Divisional SOGR																								
26	9	Various EMS Locations- EMS SOGR Transfer	CW	S2	03	910	0	0	0	0	910	0	910	0	0	0	0	0	472	0	438	0	910	
25	10	Various EMS Locations- EMS SOGR 2011	CW	S2	03	294	0	0	0	0	294	0	294	0	0	0	0	0	294	0	0	0	294	
30	11	Various Locations Fire- FIRE SOGR 2011	CW	S2	03	30	0	0	0	0	30	0	30	0	0	0	0	0	30	0	0	0	30	
Sub-total						1,234	0	0	0	0	1,234	0	1,234	0	0	0	0	0	0	796	0	438	0	1,234
FAC907744 Security																								
154	2	Physical Security Capital Plans - Future	CW	S6	03	0	650	700	750	0	2,100	0	2,100	0	0	0	0	0	0	0	2,100	0	2,100	
18	5	Re-Design Security Control Centre	26	S2	03	200	200	0	0	0	400	0	400	0	0	0	0	0	200	0	0	200	0	400
19	6	CCTV Infrastructure Enhancement	CW	S2	04	1,500	2,049	1,927	1,324	0	6,800	0	6,800	0	0	0	0	0	500	1,000	0	5,300	0	6,800
50	9	Physical Security Capital Plans - 2013	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	600	0	0	0	0	600
60	10	Global Corporate Security Program - 2013	CW	S4	01	1,150	0	0	0	0	1,150	0	1,150	0	0	0	0	0	1,150	0	0	0	0	1,150
155	11	Var Locs - Global Corp Security Program	CW	S6	01	0	1,200	0	0	0	1,200	0	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200
206	12	Var Locs - Global Corp Security Program	CW	S6	01	0	0	1,150	0	0	1,150	0	1,150	0	0	0	0	0	0	0	0	1,150	0	1,150
247	13	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	1,050	0	1,050	0	1,050	0	0	0	0	0	0	0	0	1,050	0	1,050
329	14	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	850	850	0	850	0	0	0	0	0	0	0	0	850	0	850
367	15	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	0	0	850	850	0	0	0	0	0	0	0	0	850	0	850
402	16	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	0	0	850	850	0	0	0	0	0	0	0	0	850	0	850
446	17	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	0	0	850	850	0	0	0	0	0	0	0	0	850	0	850
496	18	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	0	0	850	850	0	0	0	0	0	0	0	0	850	0	850
510	19	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	0	0	850	850	0	0	0	0	0	0	0	0	850	0	850
Sub-total						3,450	4,099	3,777	3,124	850	15,300	4,250	19,550	0	0	0	0	0	2,450	1,000	0	16,100	0	19,550
TRP907009 Nathan Phillips Square																								
8	6	100 QueenSt -Nathan Phillips Square Revitalization	27	S2	03	10,936	0	0	0	0	10,936	0	10,936	0	0	0	2,806	2,806	2,936	928	0	1,461	0	10,936

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
TRP907009	Nathan Phillips Square																							
13	12	NPS - Phase IV - Bay St. Landscaping	27	S3	04	2,500	2,000	0	0	0	4,500	0	4,500	0	0	0	0	4,500	0	0	0	0	4,500	
Sub-total					13,436	2,000	0	0	0	15,436	0	15,436	0	0	0	2,806	7,306	2,936	928	0	1,461	0	15,436	
UNS907229	Union Station Revitalization																							
3	18	North West PATH	28	S2	04	30,565	22,000	500	0	0	53,065	0	53,065	27,514	0	40	10,245	0	0	0	14,836	430	53,065	
0	27	Additional Funding for North West PATH	28	S3	04	14,000	26,000	0	0	0	40,000	0	40,000	20,000	0	0	0	0	0	0	20,000	0	40,000	
Sub-total					44,565	48,000	500	0	0	93,065	0	93,065	47,514	0	40	10,245	0	0	0	0	34,836	430	93,065	
UNS907600	Union Station Redevelopment and Revitalization																							
4	3	Fees / Permits	28	S2	04	231	0	0	0	0	231	0	231	0	0	0	0	0	0	0	231	0	231	
5	4	Internal (City) Charges	28	S2	04	200	550	500	200	0	1,450	0	1,450	0	0	0	0	0	0	0	1,250	200	1,450	
0	11	Internal City Charges - Additional	28	S3	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	300	0	300	
0	12	Fees and Permits - Additional Funding	28	S3	04	100	200	1,000	0	0	1,300	0	1,300	0	0	0	0	0	0	0	1,300	0	1,300	
Sub-total					831	750	1,500	200	0	3,281	0	3,281	0	0	0	0	0	0	0	0	3,081	200	3,281	
UNS907745	USR - Construction Contracts																							
0	1	Phase 1 - Construction	28	S2	04	129,282	11,000	0	0	0	140,282	0	140,282	42,946	37,384	0	0	0	0	0	32,742	27,211	140,282	
0	2	Phase 2 - Construction	28	S2	04	10,000	83,400	0	0	0	93,400	0	93,400	30,185	35,834	0	0	0	0	0	7,916	6,855	12,611	93,400
0	3	Phase 3 - Construction	28	S2	04	0	0	35,200	0	0	35,200	0	35,200	11,441	4,400	0	0	0	0	0	2,813	449	16,098	35,200
0	4	Phase 4 - Construction	28	S2	04	0	0	0	17,000	0	17,000	0	17,000	6,224	869	0	0	0	0	0	0	9,907	17,000	
0	5	Phase 5 - Construction	28	S2	04	0	0	0	4,480	0	4,480	0	4,480	1,721	195	0	0	0	0	0	0	2,564	4,480	
0	6	Other Construction	28	S2	04	3,056	1,500	1,333	611	0	6,500	0	6,500	1,878	0	0	175	0	0	0	205	3,557	686	6,500
0	12	Third Party Construction	28	S2	04	7,100	8,400	2,000	0	0	17,500	0	17,500	16,500	0	0	0	0	0	0	1,000	0	0	17,500
0	14	Adjustments - Construction Contracts 2013	28	S3	04	12,033	0	0	0	0	12,033	0	12,033	6,800	2,533	0	0	0	0	0	1,400	1,300	0	12,033
0	15	Heritage Lighting	28	S2	04	800	500	0	0	0	1,300	0	1,300	0	0	0	0	1,300	0	0	0	0	0	1,300
Sub-total					162,271	104,800	38,533	22,091	0	327,695	0	327,695	117,694	81,215	0	175	1,300	0	0	13,334	44,902	69,076	327,695	
UNS907746	USR - Professional Services																							
0	1	Phase 1 - Professional Services	28	S2	04	3,225	340	0	0	0	3,565	0	3,565	0	3,000	0	0	0	0	0	0	565	0	3,565

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

## CITY OF TORONTO

### Gross Expenditures (\$000's) Appendix 3

#### Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
UNS907746 USR - Professional Services																								
0	2	Phase 2 - Professional Services	28	S2	04	32	1,460	1,050	0	0	2,542	0	2,542	0	2,009	0	0	0	0	0	0	533	0	2,542
0	3	Phase 3 - Professional Services	28	S2	04	0	0	240	0	0	240	0	240	0	133	0	0	0	0	0	0	107	0	240
0	4	Phase 4 - Professional Services	28	S2	04	0	0	0	204	0	204	0	204	0	191	0	0	0	0	0	0	0	13	204
0	5	Phase 5 - Professional Services	28	S2	04	0	0	0	79	0	79	0	79	0	79	0	0	0	0	0	0	0	0	79
0	6	Other Professional Services	28	S2	04	7,783	445	405	100	0	8,733	0	8,733	0	3,401	0	0	0	0	0	0	5,332	0	8,733
0	11	Adjustments - Professional Services 2013	28	S3	04	-6,194	0	540	221	0	-5,433	0	-5,433	0	-2,533	0	0	0	0	0	0	-2,900	0	-5,433
Sub-total						4,846	2,245	2,235	604	0	9,930	0	9,930	0	6,280	0	0	0	0	0	0	3,637	13	9,930
Total Program Expenditure						284,290	232,377	117,227	76,569	45,801	756,264	225,005	981,268	170,983	87,495	40	16,750	8,632	39,202	23,055	13,334	493,394	128,384	981,268

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate

Sub-Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																							
Provincial Grants & Subsidies						78,247	65,863	14,490	8,968	601	168,168	2,815	170,983	170,983	0	0	0	0	0	0	0	170,983	
Federal Subsidy						41,481	38,200	6,160	1,655	0	87,495	0	87,495	0	87,495	0	0	0	0	0	0	87,495	
Development Charges						40	0	0	0	0	40	0	40	0	0	40	0	0	0	0	0	40	
Reserves (Ind. "XQ" Ref.)						10,980	2,470	3,300	0	0	16,750	0	16,750	0	0	0	16,750	0	0	0	0	16,750	
Reserve Funds (Ind."XR" Ref.)						6,132	2,500	0	0	0	8,632	0	8,632	0	0	0	0	8,632	0	0	0	8,632	
Capital from Current						39,202	0	0	0	0	39,202	0	39,202	0	0	0	0	39,202	0	0	0	39,202	
Other1 (Internal)						11,555	11,500	0	0	0	23,055	0	23,055	0	0	0	0	0	23,055	0	0	23,055	
Other2 (External)						2,630	7,391	3,313	0	0	13,334	0	13,334	0	0	0	0	0	0	13,334	0	13,334	
Debt						62,913	73,114	43,961	46,017	45,200	271,205	222,190	493,394	0	0	0	0	0	0	0	493,394	493,394	
Debt - Recoverable						31,111	31,341	46,004	19,929	0	128,384	0	128,384	0	0	0	0	0	0	0	128,384	128,384	
Total Program Financing						284,290	232,377	117,227	76,569	45,801	756,263	225,005	981,268	170,983	87,495	40	16,750	8,632	39,202	23,055	13,334	493,394	981,268

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2014 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

**Appendix 4**  
**2013 Cash Flow and**  
**Future Year Commitments**

CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 4

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906179 Special Corporate Projects																									
20	33	Facilities Preventivie Maintenance System	CW	S2	04	1,428	0	0	0	0	1,428	0	1,428	0	0	0	0	0	1,228	200	0	0	0	1,428	
82	42	Facilities Preventive Maintenance System - Phase 2	CW	S3	04	392	848	570	0	0	1,810	0	1,810	0	0	0	0	0	392	0	0	1,418	0	1,810	
81	43	Request for Service Web System	CW	S4	04	160	0	0	0	0	160	0	160	0	0	0	0	0	160	0	0	0	0	160	
85	44	A/V Equipment in Council Chambers	CW	S4	03	550	0	0	0	0	550	0	550	0	0	0	0	0	550	0	0	0	0	550	
83	45	Capital Asset Data Integration	CW	S4	04	100	500	0	0	0	600	0	600	0	0	0	0	0	100	0	0	500	0	600	
Sub-total						2,630	1,348	570	0	0	4,548	0	4,548	0	0	0	0	0	2,430	200	0	1,918	0	4,548	
FAC906391 Environmental																									
35	34	Var Locs-Emerg Environmental Remediation	CW	S4	02	322	0	0	0	0	322	0	322	0	0	0	0	0	322	0	0	0	0	322	
Sub-total						322	0	0	0	0	322	0	322	0	0	0	0	0	322	0	0	0	0	322	
FAC906393 Re-roofing																									
45	13	58 CecilSt-Repl.metal roofing of tower&cable ends	20	S2	03	70	0	0	0	0	70	0	70	0	0	0	0	0	0	70	0	0	0	70	
73	16	89 Northline-Rpl Roof Section	31	S4	03	67	786	0	0	0	853	0	853	0	0	0	0	0	67	0	0	786	0	853	
55	21	Various Locations -Police Tower Sites-Replacement	CW	S4	03	24	261	0	0	0	285	0	285	0	0	0	0	0	0	0	0	285	0	285	
70	40	65 Hendrick - Roof Replacement	21	S4	03	196	0	0	0	0	196	0	196	0	0	0	0	0	196	0	0	0	0	196	
72	42	947 Martin Grove-Rpl Training Centre Roofing	02	S4	03	16	88	0	0	0	104	0	104	0	0	0	0	0	0	0	0	104	0	104	
66	68	799 Islington Ave - Roofing Membrane	06	S4	03	37	739	0	0	0	776	0	776	0	0	0	0	0	0	0	0	776	0	776	
33	71	18 Dyas-Replacement of Warehouse Roof and Parking	34	S4	03	303	311	0	0	0	614	0	614	0	0	0	0	0	303	0	0	311	0	614	
27	86	Various Locations - Re-roofing SOGR to Police	CW	S2	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250	
31	87	2700 Eglinton Ave W -incl. building envelope, ren	12	S2	03	1,628	0	0	0	0	1,628	0	1,628	0	0	0	0	0	0	1,628	0	0	0	1,628	
61	93	150 Disco - Roof Membrane Replacement	02	S4	03	635	619	0	0	0	1,254	0	1,254	0	0	0	0	0	635	0	0	619	0	1,254	
Sub-total						3,226	2,804	0	0	0	6,030	0	6,030	0	0	0	0	0	1,201	1,948	0	2,881	0	6,030	
FAC906394 Structural/Building Envelope																									
59	28	840 Gerrard E-Rpl Slab and Install CO/NOx	30	S4	03	77	716	0	0	0	793	0	793	0	0	0	0	0	77	0	0	716	0	793	
32	31	Various Locations-Technical Audits and Project Val	CW	S4	03	1,634	0	0	0	0	1,634	0	1,634	0	0	0	0	0	1,634	0	0	0	0	1,634	
71	178	Var Locs-Struc Repairs @ City Facilities	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	600	0	0	0	0	600	

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

## CITY OF TORONTO

### Gross Expenditures (\$000's) Appendix 4

#### Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906394 Structural/Building Envelope																								
80	191	SOGR @ Leased Facilities/Properties	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	0	1,000
7	207	Various locations-Designated Substance and Environ	CW	S2	02	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
24	215	111 King St E - Replace all Wood Windows & Patio	28	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
77	218	150 Borough Dr-Renew Waterproof, Parking	38	S4	03	44	459	0	0	0	503	0	503	0	0	0	0	0	6	0	0	497	0	503
69	223	462 Runnymede-Structural Rehabilitation,Waterproof	13	S4	03	99	11	0	0	0	110	0	110	0	0	0	0	0	99	0	0	11	0	110
21	226	1076 Pape Ave - Replacement of I.G. Units	31	S2	03	27	0	0	0	0	27	0	27	0	0	0	0	0	0	27	0	0	0	27
49	269	100 Queen Street W-SOGR City Hall Facility	27	S2	03	660	0	0	0	0	660	0	660	0	0	0	0	0	0	660	0	0	0	660
48	276	146 The East Mall - Various Structural Repairs	05	S4	03	38	640	0	0	0	678	0	678	0	0	0	0	0	0	0	0	678	0	678
78	277	16 Montgomery -Basement Walls - Washroom	16	S4	03	23	248	0	0	0	271	0	271	0	0	0	0	0	0	0	0	271	0	271
68	279	3 Lunness Road-Exterior Wall Rehabilitation	06	S4	03	483	0	0	0	0	483	0	483	0	0	0	0	0	483	0	0	0	0	483
42	283	55 John - Upgrade Window Washing Monorail System	20	S4	03	116	0	0	0	0	116	0	116	0	0	0	0	0	116	0	0	0	0	116
27	284	539 Queens Quay - Waterproofing and Electrical	20	S4	03	1,160	0	0	0	0	1,160	0	1,160	0	0	0	0	0	1,160	0	0	0	0	1,160
47	304	5100 Yonge-Completion of Re-waterproofing Foundati	23	S4	03	632	664	0	0	0	1,296	0	1,296	0	0	0	0	0	632	0	0	664	0	1,296
Sub-total						7,193	2,738	0	0	0	9,931	0	9,931	0	0	0	0	0	5,807	787	0	3,337	0	9,931
FAC906395 Mechanical and Electrical																								
56	18	703 Don Mills-Chiller Replacement	26	S4	03	385	1,243	1,278	1,313	0	4,219	0	4,219	0	0	0	0	0	385	0	0	3,834	0	4,219
67	55	259 Queens Quay W-Rpl AHU	20	S4	03	31	269	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
58	126	91 Front St E- RPL Switchboards and Htg Pumps	28	S4	03	28	288	0	0	0	316	0	316	0	0	0	0	0	0	0	0	316	0	316
14	142	Var Locs - CO/NOx Monitoring Systems in Apparatus	CW	S4	03	27	325	0	0	0	352	0	352	0	0	0	0	0	0	0	0	352	0	352
39	150	86 Blake St - Rpl of Rooftop HVAC Unit	30	S4	03	234	0	0	0	0	234	0	234	0	0	0	0	0	234	0	0	0	0	234
52	162	255 Spadina Rd- Repl of Fire Alarm, Boilers	22	S4	03	32	347	0	0	0	379	0	379	0	0	0	0	0	0	0	0	379	0	379
3	217	60 Queen W-A/C System&Electrical	27	S2	03	900	500	0	0	0	1,400	0	1,400	0	0	0	0	0	900	0	0	500	0	1,400
15	239	Var Fire Halls-CO/NOx Monitoring,Unit Heaters	CW	S4	03	26	291	0	0	0	317	0	317	0	0	0	0	0	0	0	0	317	0	317
76	251	30 Upjohn-Rpl Exhaust and CO Sys	34	S4	03	66	0	0	0	0	66	0	66	0	0	0	0	0	66	0	0	0	0	66



Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

**CITY OF TORONTO****Gross Expenditures (\$000's)****Appendix 4****Facilities Management and Real Estate**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906395	Mechanical and Electrical																								
74	255	1435 Eglinton W-Rpl HVAC and Exhaust Fans	21	S4	03	12	132	0	0	0	144	0	144	0	0	0	0	0	0	0	0	144	0	144	
51	257	111 Wellesley St. E -Various Projects	27	S4	03	138	323	332	0	0	793	0	793	0	0	0	0	0	138	0	0	655	0	793	
29	415	Various Locations_Installation of New Backflow Pre	CW	S4	02	314	957	983	1,010	0	3,264	0	3,264	0	0	0	0	0	314	0	0	2,950	0	3,264	
31	416	65 Navy Wharf-Replace Fuel Tank and Generator	20	S4	03	29	312	0	0	0	341	0	341	0	0	0	0	0	0	0	0	341	0	341	
53	417	1300 Sheppard W-Fire Alarm,HVAC,Building Envelope	08	S4	03	39	402	0	0	0	441	0	441	0	0	0	0	0	0	0	0	441	0	441	
12	520	91 Front E-Supply and Installation of Switchgear	28	S4	03	298	0	0	0	0	298	0	298	0	0	0	0	0	298	0	0	0	0	298	
57	555	Var Locs-Mech Repairs @ City Facilities	CW	S4	03	900	0	0	0	0	900	0	900	0	0	0	0	0	900	0	0	0	0	900	
26	589	Various locations Site-Elevator Machine Rm Equipme	CW	S4	02	261	1,637	0	0	0	1,898	0	1,898	0	0	0	0	0	261	0	0	1,637	0	1,898	
84	594	Various Locations-Facilities Services - SOGR	CW	S2	01	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250	
2	599	60 Queen St W-Air Conditioning System and Electric	27	S2	03	1,542	1,837	0	0	0	3,379	0	3,379	0	0	0	0	0	1,542	0	0	1,837	0	3,379	
63	612	40 College-Fire Alarm and Fish Pond	27	S4	03	156	1,252	0	0	0	1,408	0	1,408	0	0	0	0	0	156	0	0	1,252	0	1,408	
38	631	255 Spadina - Fire Pumps and Sprinkler Valves	22	S4	03	158	0	0	0	0	158	0	158	0	0	0	0	0	158	0	0	0	0	158	
40	632	1285 Dufferin-Replace Apparatus Bay Fuel Exhaust E	18	S4	03	163	0	0	0	0	163	0	163	0	0	0	0	0	163	0	0	0	0	163	
43	633	703 Don Mills-Relocate Comm. Services Room	26	S4	03	445	0	0	0	0	445	0	445	0	0	0	0	0	445	0	0	0	0	445	
37	634	40 College - Rpl Hot water Recirculation Lines	27	S4	03	260	0	0	0	0	260	0	260	0	0	0	0	0	260	0	0	0	0	260	
45	635	5100 Yonge-Glycol Ramp Heating Sys for North Side	23	S4	03	464	0	0	0	0	464	0	464	0	0	0	0	0	464	0	0	0	0	464	
46	636	91 Front E-Rpl Boilers B-1 & B-2	28	S4	03	516	0	0	0	0	516	0	516	0	0	0	0	0	516	0	0	0	0	516	
62	640	146 The East Mall-New Cremation Room	05	S4	03	27	259	0	0	0	286	0	286	0	0	0	0	0	0	0	0	286	0	286	
30	641	1300 Sheppard W- Investigation of HVAC	08	S4	03	256	0	0	0	0	256	0	256	0	0	0	0	0	256	0	0	0	0	256	
25	659	Var Locs - BAS & Component Renewals	CW	S4	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	0	1,500	
37	718	703 Don Mills Rd-Implementation of BAS System	26	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500	
55	725	40 College Street-Major control modernization	20	S2	03	1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	0	0	1,100	0	1,100	
64	823	170 Jarvis Street-Various SOGR	27	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	0	900	0	0	0	900	
73	841	Additional Building Automatic System Upgrades	CW	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900	

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

## CITY OF TORONTO

### Gross Expenditures (\$000's)

#### Appendix 4

#### Facilities Management and Real Estate

Sub-Project No. Project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906395 Mechanical and Electrical																								
93	843	40 College - Replace Fuel Tank for Generator	27	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300
0	845	Energy Audits & Monitoring Systems	CW	S4	04	200	100	100	0	0	400	0	400	0	0	0	0	0	200	0	0	200	0	400
Sub-total						13,357	10,474	2,693	2,323	0	28,847	0	28,847	0	0	0	0	0	9,156	1,950	0	17,741	0	28,847
FAC906396 Sitework																								
64	8	12 Canterbury Place-Ashpalt, Painting, Ext Wall, R	23	S4	03	18	252	0	0	0	270	0	270	0	0	0	0	0	0	0	0	270	0	270
49	65	18 Cranfield Road-Repl Asphalt Pavement & Distribu	31	S4	03	234	0	0	0	0	234	0	234	0	0	0	0	0	234	0	0	0	0	234
17	72	308 Prince Edward-Crawlspace Ventilation,Drain and	05	S4	03	10	113	0	0	0	123	0	123	0	0	0	0	0	0	0	0	123	0	123
Sub-total						262	365	0	0	0	627	0	627	0	0	0	0	0	234	0	0	393	0	627
FAC906397 Renovations																								
1	12	60 QueenStW-Repair&restoration of plaster ceilings	27	S2	03	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	250
54	16	1300 Sheppard Ave-Interior Repainting & Various Ar	08	S4	03	205	302	0	0	0	507	0	507	0	0	0	0	0	205	0	0	302	0	507
34	32	Various Locations - Management and Audits of Movab	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	250
75	113	3300 Bayview-Various Arch Element Rpl	24	S4	03	30	284	0	0	0	314	0	314	0	0	0	0	0	0	0	0	314	0	314
22	134	1076 Pape Ave - Renewal of Interior Finishes	31	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	0	0	0	90	0	90
23	135	1076 Pape Ave - Renovate all Washroom/Shower Rooms	31	S2	03	64	0	0	0	0	64	0	64	0	0	0	0	0	0	0	0	64	0	64
16	136	55 John St-Metro Hall Upgrades	20	S4	03	250	625	625	0	0	1,500	0	1,500	0	0	0	0	0	250	0	0	1,250	0	1,500
36	145	Various Facilities-Feasibility Study on Special Pr	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	0	500
11	159	Various Loc - Grouped SOGR to Var Yard&Market Fac	CW	S2	03	1,372	689	0	0	0	2,061	0	2,061	0	0	0	0	0	672	700	0	689	0	2,061
65	203	140 Princes-Lobby Renovation	19	S4	03	179	0	0	0	0	179	0	179	0	0	0	0	0	179	0	0	0	0	179
6	240	18 Dyas-Facilities Management Field Offices / Nort	34	S2	03	1,715	0	0	0	0	1,715	0	1,715	0	0	0	0	0	1,590	0	0	125	0	1,715
44	247	Var Locs - EMS - SOGR Work at Facilities	08	S4	03	1,200	952	201	0	0	2,353	0	2,353	1,176	0	0	0	0	600	0	0	577	0	2,353
63	248	Various locations	20	S2	03	160	0	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160
65	249	150 Borough Dr-Skate Change Area Renov For Cyclist	38	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	0	90	0	0	0	90

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 4

### Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906397 Renovations																									
66	250	150 Borough Dr-Albert Campbell Square Park Rehabil	38	S2	03	1,125	0	0	0	0	1,125	0	1,125	0	0	0	0	26	0	1,099	0	0	0	1,125	
Sub-total						7,480	2,852	826	0	0	11,158	0	11,158	1,176	0	0	0	26	4,496	1,889	0	3,571	0	11,158	
FAC906398 Capital Construction																									
62	12	160 Eglinton - Central Eglinton Community Centre	22	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150	
Sub-total						150	0	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150	
FAC906399 Emergency																									
67	10	Various Locations-Emergency Capital Repairs	CW	S2	01	907	0	0	0	0	907	0	907	0	0	0	0	0	0	907	0	0	0	907	
41	12	Various locations-Emergency Capital Repairs	CW	S4	01	2,413	0	0	0	0	2,413	0	2,413	0	0	0	0	0	2,413	0	0	0	0	2,413	
Sub-total						3,320	0	0	0	0	3,320	0	3,320	0	0	0	0	0	2,413	907	0	0	0	3,320	
FAC907227 Corporate Facilities Refurbishment Program																									
21	5	CFRP Phase II - Project 5 - Various Clients & Loc.	CW	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
79	6	CFRP Phase II - Project 6 - Various Clients & Loc.	CW	S4	04	1,611	0	0	0	0	1,611	0	1,611	0	0	0	0	0	1,611	0	0	0	0	1,611	
Sub-total						2,111	0	0	0	0	2,111	0	2,111	0	0	0	0	0	1,611	0	0	500	0	2,111	
FAC907228 Yards Consolidation Study																									
22	2	Yards Consolidation Study	CW	S2	04	0	169	0	0	0	169	0	169	0	0	0	0	0	0	0	0	169	0	169	
23	4	Yards Studies	CW	S2	03	1,000	364	0	0	0	1,364	0	1,364	0	0	0	0	0	0	1,000	0	364	0	1,364	
Sub-total						1,000	533	0	0	0	1,533	0	1,533	0	0	0	0	0	0	1,000	0	533	0	1,533	
FAC907381 1115 Queen W / 45 Lisgar																									
4	1	1115 Queen/45 Lisgar - TPH Office	18	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300	
Sub-total						300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	300	0	300
FAC907386 West District Plan																									
24	1	West District Plan - New ECC	CW	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	0	100	0	100
FAC907554 St. Lawrence Market North Property																									
10	2	Redevelopment of St. Lawrence Market North	28	S2	04	5,900	27,300	33,031	7,059	0	73,290	0	73,290	0	0	0	3,125	0	0	11,500	0	0	58,665	73,290	

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

## CITY OF TORONTO

Gross Expenditures (\$000's)  
Appendix 4

## Facilities Management and Real Estate

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
<u>FAC907554 St. Lawrence Market North Property</u>																								
9	3	SLM North - Additional Funding for Moving Costs	28	S2	04	0	400	0	0	0	400	0	400	0	0	0	400	0	0	0	0	0	400	
Sub-total						5,900	27,700	33,031	7,059	0	73,690	0	73,690	0	0	0	3,525	0	0	11,500	0	0	58,665	73,690
<u>FAC907576 Old City Hall Revitalization</u>																								
5	1	HVAC and Electrical Upgrades	27	S2	03	6,146	6,146	0	0	0	12,292	0	12,292	0	0	0	0	0	6,146	0	0	6,146	12,292	
Sub-total						6,146	6,146	0	0	0	12,292	0	12,292	0	0	0	0	0	6,146	0	0	6,146	0	12,292
<u>FAC907579 Office Accomodation Plan</u>																								
119	1	Office Accomodation Plan	CW	S2	04	160	0	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	160	
Sub-total						160	0	0	0	0	160	0	160	0	0	0	0	0	0	0	0	160	0	160
<u>FAC907599 Divisional SOGR</u>																								
26	9	Various EMS Locations- EMS SOGR Transfer	CW	S2	03	910	0	0	0	0	910	0	910	0	0	0	0	0	0	472	0	438	910	
25	10	Various EMS Locations- EMS SOGR 2011	CW	S2	03	294	0	0	0	0	294	0	294	0	0	0	0	0	0	294	0	0	294	
30	11	Various Locations Fire- FIRE SOGR 2011	CW	S2	03	30	0	0	0	0	30	0	30	0	0	0	0	0	0	30	0	0	30	
Sub-total						1,234	0	0	0	0	1,234	0	1,234	0	0	0	0	0	0	796	0	438	0	1,234
<u>FAC907744 Security</u>																								
18	5	Re-Design Security Control Centre	26	S2	03	200	200	0	0	0	400	0	400	0	0	0	0	0	200	0	0	200	400	
19	6	CCTV Infrastructure Enhancement	CW	S2	04	1,500	2,049	1,927	1,324	0	6,800	0	6,800	0	0	0	0	0	500	1,000	0	5,300	6,800	
50	9	Physical Security Capital Plans - 2013	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	600	0	0	0	600	
60	10	Global Corporate Security Program - 2013	CW	S4	01	1,150	0	0	0	0	1,150	0	1,150	0	0	0	0	0	1,150	0	0	0	1,150	
Sub-total						3,450	2,249	1,927	1,324	0	8,950	0	8,950	0	0	0	0	0	2,450	1,000	0	5,500	0	8,950
<u>TRP907009 Nathan Phillips Square</u>																								
8	6	100 QueenSt -Nathan Phillips Square Revitalization	27	S2	03	10,936	0	0	0	0	10,936	0	10,936	0	0	0	2,806	2,806	2,936	928	0	1,461	10,936	
13	12	NPS - Phase IV - Bay St. Landscaping	27	S3	04	2,500	2,000	0	0	0	4,500	0	4,500	0	0	0	0	4,500	0	0	0	0	4,500	
Sub-total						13,436	2,000	0	0	0	15,436	0	15,436	0	0	0	2,806	7,306	2,936	928	0	1,461	0	15,436
<u>UNS907229 Union Station Revitilization</u>																								
3	18	North West PATH	28	S2	04	30,565	22,000	500	0	0	53,065	0	53,065	27,514	0	40	10,245	0	0	0	0	14,836	53,065	

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**  
**Appendix 4**

## Facilities Management and Real Estate

Sub-Project No. Project Name PrioritySubProj No. Sub-project NameWard Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
UNS907229 Union Station Revitalization																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

## CITY OF TORONTO

### Gross Expenditures (\$000's) Appendix 4

#### Facilities Management and Real Estate

<div>Sub- <u>Project No.</u> <u>Project Name</u></div> <div>PrioritySubProj No. Sub-project Name Ward Stat. Cat.</div>							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
							2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
UNS907746 USR - Professional Services																										
0	6	Other Professional Services				28	S2	04	7,783	445	405	100	0	8,733	0	8,733	0	3,401	0	0	0	0	0	5,332	0	8,733
0	11	Adjustments - Professional Services 2013				28	S3	04	-6,194	0	540	221	0	-5,433	0	-5,433	0	-2,533	0	0	0	0	0	-2,900	0	-5,433
Sub-total								4,846	2,245	2,235	604	0	9,930	0	9,930	0	6,280	0	0	0	0	0	0	3,637	13	9,930
Total Program Expenditure								284,290	215,004	81,815	33,601	0	614,710	0	614,710	166,384	87,495	40	16,750	8,632	39,202	23,055	13,334	131,435	128,384	614,710

Report Phase 5 - Program 08 Facilities Management and Real Estate Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																								
		Provincial Grants & Subsidies				78,247	65,776	13,992	8,370	0	166,384	0	166,384	166,384	0	0	0	0	0	0	0	0	0	166,384
		Federal Subsidy				41,481	38,200	6,160	1,655	0	87,495	0	87,495	0	87,495	0	0	0	0	0	0	0	0	87,495
		Development Charges				40	0	0	0	0	40	0	40	0	0	40	0	0	0	0	0	0	0	40
		Reserves (Ind. "XQ" Ref.)				10,980	2,470	3,300	0	0	16,750	0	16,750	0	0	0	16,750	0	0	0	0	0	0	16,750
		Reserve Funds (Ind."XR" Ref.)				6,132	2,500	0	0	0	8,632	0	8,632	0	0	0	0	8,632	0	0	0	0	0	8,632
		Capital from Current				39,202	0	0	0	0	39,202	0	39,202	0	0	0	0	0	39,202	0	0	0	0	39,202
		Other1 (Internal)				11,555	11,500	0	0	0	23,055	0	23,055	0	0	0	0	0	0	23,055	0	0	0	23,055
		Other2 (External)				2,630	7,391	3,313	0	0	13,334	0	13,334	0	0	0	0	0	0	0	13,334	0	0	13,334
		Debt				62,913	55,827	9,048	3,647	0	131,435	0	131,435	0	0	0	0	0	0	0	0	131,435	0	131,435
		Debt - Recoverable				31,111	31,341	46,004	19,929	0	128,384	0	128,384	0	0	0	0	0	0	0	0	0	128,384	128,384
Total Program Financing						284,290	215,004	81,815	33,601	0	614,710	0	614,710	166,384	87,495	40	16,750	8,632	39,202	23,055	13,334	131,435	128,384	614,710

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

**Appendix 5**

**2013 Capital Project with Financing Details**



(Phase 5) 08-Facilities Management and Real Estate

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5

Facilities Management and Real Estate  
Sub-Project Summary

## Project/Financing

Priority Project Project Name

Project/Financing				2013	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	FAC906179	Special Corporate Projects													
20	33	Facilities Preventive Maintenance System	1/1/2010	12/31/2013	1,428	0	0	0	0	0	1,228	200	0	0	0
81	43	Request for Service Web System	1/1/2013	12/31/2013	160	0	0	0	0	0	160	0	0	0	0
82	42	Facilities Preventive Maintenance System - Phase 2	1/1/2013	12/31/2015	392	0	0	0	0	0	392	0	0	0	0
83	45	Capital Asset Data Integration	1/1/2013	12/31/2014	100	0	0	0	0	0	100	0	0	0	0
85	44	A/V Equipment in Council Chambers	1/1/2013	12/31/2013	550	0	0	0	0	0	550	0	0	0	0
		Project Sub-total:			2,630	0	0	0	0	0	2,430	200	0	0	0
0	FAC906391	Environmental													
35	34	Var Locs-Emerg Environmental Remediation	1/1/2013	12/31/2013	322	0	0	0	0	0	322	0	0	0	0
		Project Sub-total:			322	0	0	0	0	0	322	0	0	0	0
0	FAC906393	Re-roofing													
27	86	Various Locations - Re-roofing SOGR to Police	1/1/2011	12/31/2012	250	0	0	0	0	0	0	250	0	0	0
31	87	2700 Eglinton Ave W -incl. building envelope, ren	1/1/2011	12/31/2012	1,628	0	0	0	0	0	0	1,628	0	0	0
33	71	18 Dyas-Replacement of Warehouse Roof and Parking	1/1/2013	12/31/2014	303	0	0	0	0	0	303	0	0	0	0
45	13	58 CecilSt-Repl.metal roofing of tower&cable ends	1/1/2010	12/31/2012	70	0	0	0	0	0	0	70	0	0	0
55	21	Various Locations -Police Tower Sites-Replacement	1/1/2013	12/31/2014	24	0	0	0	0	0	0	0	0	24	0
61	93	150 Disco - Roof Membrane Replacement	1/1/2013	12/31/2014	635	0	0	0	0	0	635	0	0	0	0
66	68	799 Islington Ave - Roofing Membrane	1/1/2013	12/31/2014	37	0	0	0	0	0	0	0	0	37	0
70	40	65 Hendrick - Roof Replacement	1/1/2013	12/31/2013	196	0	0	0	0	0	196	0	0	0	0
72	42	947 Martin Grove-Rpl Training Centre Roofing	1/1/2013	12/31/2014	16	0	0	0	0	0	0	0	0	16	0
73	16	89 Northline-Rpl Roof Section	1/1/2013	12/31/2014	67	0	0	0	0	0	67	0	0	0	0
		Project Sub-total:			3,226	0	0	0	0	0	1,201	1,948	0	77	0
0	FAC906394	Structural/Building Envelope													
7	207	Various locations-Designated Substance and Environ	1/1/2009	12/31/2013	500	0	0	0	0	0	0	0	0	500	0
21	226	1076 Pape Ave - Replacement of I.G. Units	1/1/2010	12/31/2013	27	0	0	0	0	0	0	27	0	0	0
24	215	111 King St E - Replace all Wood Windows & Patio	1/1/2011	12/31/2012	100	0	0	0	0	0	0	100	0	0	0
27	284	539 Queens Quay - Waterproofing and Electrical	1/1/2013	12/31/2013	1,160	0	0	0	0	0	1,160	0	0	0	0
32	31	Various Locations-Technical Audits and Project Val	1/1/2013	12/31/2013	1,634	0	0	0	0	0	1,634	0	0	0	0
42	283	55 John - Upgrade Window Washing Monorail System	1/1/2013	12/31/2013	116	0	0	0	0	0	116	0	0	0	0
47	304	5100 Yonge-Completion of Re-waterproofing Foundati	1/2/2013	12/28/2014	632	0	0	0	0	0	632	0	0	0	0
48	276	146 The East Mall - Various Structural Repairs	1/1/2013	12/31/2014	38	0	0	0	0	0	0	0	0	38	0
49	269	100 Queen Street W-SOGR City Hall Facility	1/1/2011	12/31/2012	660	0	0	0	0	0	0	660	0	0	0
59	28	840 Gerrard E-Rpl Slab and Install CO/NOx	1/1/2013	12/31/2014	77	0	0	0	0	0	77	0	0	0	0
68	279	3 Lunness Road-Exterior Wall Rehabilitation	1/1/2013	12/31/2013	483	0	0	0	0	0	483	0	0	0	0



**CITY OF TORONTO**

## Appendix 5

## Facilities Management and Real Estate

### Sub-Project Summary

Project/Financing					2013	Financing									
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	FAC906394	Structural/Building Envelope													
69	223 462	Runnymede-Structural Rehabilitation,Waterproof	1/1/2013	12/31/2014	99	0	0	0	0	0	99	0	0	0	0
71	178 Var	Locs-Struc Repairs @ City Facilities	1/1/2013	12/31/2013	600	0	0	0	0	0	600	0	0	0	0
77	218 150	Borough Dr-Renew Waterproof, Parking	1/1/2013	12/31/2014	44	0	0	0	0	0	6	0	0	38	0
78	277 16	Montgomery -Basement Walls - Washroom	1/1/2013	12/31/2014	23	0	0	0	0	0	0	0	0	23	0
80	191 SOGR @	Leased Facilities/Properties	1/1/2013	12/31/2013	1,000	0	0	0	0	0	1,000	0	0	0	0
Project Sub-total:					7,193	0	0	0	0	0	5,807	787	0	599	0
0	FAC906395	Mechanical and Electrical													
0	845	Energy Audits & Monitoring Systems	1/1/2013	12/31/2015	200	0	0	0	0	0	200	0	0	0	0
2	599 60	Queen St W-Air Conditioning System and Electric	1/1/2008	12/31/2014	1,542	0	0	0	0	0	1,542	0	0	0	0
3	217 60	Queen W-A/C System&Electrical	1/1/2006	12/31/2014	900	0	0	0	0	0	900	0	0	0	0
12	520 91	Front E-Supply and Installation of Switchgear	1/1/2013	12/31/2013	298	0	0	0	0	0	298	0	0	0	0
14	142 Var	Locs - CO/NOx Monitoring Systems in Apparatus	1/1/2013	12/31/2014	27	0	0	0	0	0	0	0	0	27	0
15	239 Var	Fire Halls-CO/NOx Monitoring,Unit Heaters	1/1/2013	12/31/2014	26	0	0	0	0	0	0	0	0	26	0
25	659 Var	Locs - BAS & Component Renewals	1/1/2013	12/31/2013	1,500	0	0	0	0	0	1,500	0	0	0	0
26	589	Various locations Site-Elevator Machine Rm Equipme	1/1/2013	12/14/2014	261	0	0	0	0	0	261	0	0	0	0
29	415	Various Locations_Installation of New Backflow Pre	1/1/2013	12/31/2013	314	0	0	0	0	0	314	0	0	0	0
30	641 1300	Sheppard W- Investigation of HVAC	1/1/2013	12/31/2013	256	0	0	0	0	0	256	0	0	0	0
31	416 65	Navy Wharf-Replace Fuel Tank and Generator	1/1/2013	12/31/2014	29	0	0	0	0	0	0	0	0	29	0
37	634 40	College - Rpl Hot water Recirculation Lines	1/1/2013	12/31/2013	260	0	0	0	0	0	260	0	0	0	0
37	718 703	Don Mills Rd-Implementation of BAS System	1/1/2011	12/31/2012	500	0	0	0	0	0	0	500	0	0	0
38	631 255	Spadina - Fire Pumps and Sprinkler Valves	1/1/2013	12/31/2013	158	0	0	0	0	0	158	0	0	0	0
39	150 86	Blake St - Rpl of Rooftop HVAC Unit	1/1/2013	12/31/2013	234	0	0	0	0	0	234	0	0	0	0
40	632 1285	Dufferin-Replace Apparatus Bay Fuel Exhaust E	1/1/2013	12/31/2013	163	0	0	0	0	0	163	0	0	0	0
43	633 703	Don Mills-Relocate Comm. Services Room	1/1/2013	12/31/2013	445	0	0	0	0	0	445	0	0	0	0
45	635 5100	Yonge-Glycol Ramp Heating Sys for North Side	1/1/2013	12/31/2013	464	0	0	0	0	0	464	0	0	0	0
46	636 91	Front E-Rpl Boilers B-1 & B-2	1/1/2013	12/31/2013	516	0	0	0	0	0	516	0	0	0	0
51	257 111	Wellesley St. E -Various Projects	1/1/2013	12/31/2015	138	0	0	0	0	0	138	0	0	0	0
52	162 255	Spadina Rd- Repl of Fire Alarm, Boilers	1/1/2013	12/31/2015	32	0	0	0	0	0	0	0	0	32	0
53	417 1300	Sheppard W-Fire Alarm,HVAC,Building Envelope	1/1/2013	12/31/2014	39	0	0	0	0	0	0	0	0	39	0
55	725 40	College Street-Major control modernization	1/1/2011	12/31/2012	1,100	0	0	0	0	0	0	0	0	1,100	0
56	18 703	Don Mills-Chiller Replacement	1/1/2013	12/31/2016	385	0	0	0	0	0	385	0	0	0	0
57	555 Var	Locs-Mech Repairs @ City Facilities	1/1/2013	12/31/2013	900	0	0	0	0	0	900	0	0	0	0
58	126 91	Front St E- RPL Switchboards and Htg Pumps	1/1/2013	12/31/2014	28	0	0	0	0	0	0	0	0	28	0
62	640 146	The East Mall-New Cremation Room	1/1/2013	12/31/2014	27	0	0	0	0	0	0	0	0	27	0

(Phase 5) 08-Facilities Management and Real Estate

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5

## Facilities Management and Real Estate

## Sub-Project Summary

Project/Financing				2013	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	FAC906395	Mechanical and Electrical													
63	612 40	College-Fire Alarm and Fish Pond	1/1/2013	12/31/2014	156	0	0	0	0	0	156	0	0	0	0
64	823 170	Jarvis Street-Various SOGR	1/2/2012	12/30/2012	900	0	0	0	0	0	0	900	0	0	0
67	55 259	Queens Quay W-Rpl AHU	1/1/2013	12/31/2014	31	0	0	0	0	0	0	0	0	31	0
73	841	Additional Building Automatic System Upgrades	1/1/2012	12/31/2012	900	0	0	0	0	0	0	0	0	900	0
74	255 1435	Eglinton W-Rpl HVAC and Exhaust Fans	1/1/2013	12/31/2014	12	0	0	0	0	0	0	0	0	12	0
76	251 30	Upjohn-Rpl Exhaust and CO Sys	1/1/2013	12/31/2013	66	0	0	0	0	0	66	0	0	0	0
84	594	Various Locations-Facilities Services - SOGR	1/1/2012	12/31/2012	250	0	0	0	0	0	0	250	0	0	0
93	843 40	College - Replace Fuel Tank for Generator	1/1/2012	12/31/2012	300	0	0	0	0	0	0	300	0	0	0
Project Sub-total:					13,357	0	0	0	0	0	9,156	1,950	0	2,251	0
0	FAC906396	Sitework													
17	72 308	Prince Edward-Crawlspace Ventilation,Drain and	1/1/2013	12/31/2014	10	0	0	0	0	0	0	0	0	10	0
49	65 18	Cranfield Road-Repl Asphalt Pavement & Distribu	1/1/2013	12/31/2013	234	0	0	0	0	0	234	0	0	0	0
64	8 12	Canterbury Place-Ashpalt, Painting, Ext Wall, R	1/1/2013	12/31/2014	18	0	0	0	0	0	0	0	0	18	0
Project Sub-total:					262	0	0	0	0	0	234	0	0	28	0
0	FAC906397	Renovations													
1	12 60	QueenStW-Repair&restoration of plaster ceilings	1/1/2009	12/31/2013	250	0	0	0	0	0	250	0	0	0	0
6	240 18	Dyas-Facilities Management Field Offices / Nort	1/1/2012	12/31/2013	1,715	0	0	0	0	0	1,590	0	0	125	0
11	159	Various Loc - Grouped SOGR to Var Yard&Market Fac	1/1/2010	12/31/2014	1,372	0	0	0	0	0	672	700	0	0	0
16	136 55	John St-Metro Hall Upgrades	1/1/2013	12/31/2015	250	0	0	0	0	0	250	0	0	0	0
22	134 1076	Pape Ave - Renewal of Interior Finishes	1/1/2010	12/31/2011	90	0	0	0	0	0	0	0	0	90	0
23	135 1076	Pape Ave - Renovate all Washroom/Shower Rooms	1/1/2010	12/31/2013	64	0	0	0	0	0	0	0	0	64	0
34	32	Various Locations - Management and Audits of Movab	1/1/2013	12/31/2013	250	0	0	0	0	0	250	0	0	0	0
36	145	Various Facilities-Feasibility Study on Special Pr	1/1/2013	12/31/2013	500	0	0	0	0	0	500	0	0	0	0
44	247	Var Locs - EMS - SOGR Work at Facilities	1/1/2013	12/31/2015	1,200	600	0	0	0	0	600	0	0	0	0
54	16 1300	Sheppard Ave-Interior Repainting & Various Ar	1/1/2013	12/31/2014	205	0	0	0	0	0	205	0	0	0	0
63	248	Various locations	1/2/2012	12/30/2012	160	0	0	0	0	0	0	0	0	160	0
65	203 140	Princes-Lobby Renovation	1/1/2013	12/31/2013	179	0	0	0	0	0	179	0	0	0	0
65	249 150	Borough Dr-Skate Change Area Renov For Cyclist	1/2/2012	12/28/2012	90	0	0	0	0	0	0	90	0	0	0
66	250 150	Borough Dr-Albert Campbell Square Park Rehabil	4/28/2011	4/28/2011	1,125	0	0	0	0	26	0	1,099	0	0	0
75	113 3300	Bayview-Various Arch Element Rpl	1/1/2013	12/31/2014	30	0	0	0	0	0	0	0	0	30	0
Project Sub-total:					7,480	600	0	0	0	26	4,496	1,889	0	469	0



## CITY OF TORONTO

## Appendix 5

## Facilities Management and Real Estate

## Sub-Project Summary

Project/Financing				2013	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>FAC906398</u>	<u>Capital Construction</u>													
62	12	160 Eglinton - Central Eglinton Community Centre	1/2/2012	12/28/2012	150	0	0	0	0	0	0	150	0	0	0
		<b>Project Sub-total:</b>			150	0	0	0	0	0	0	150	0	0	0
0	<u>FAC906399</u>	<u>Emergency</u>													
41	12	Various locations-Emergency Capital Repairs	1/1/2013	12/14/2013	2,413	0	0	0	0	0	2,413	0	0	0	0
67	10	Various Locations-Emergency Capital Repairs	1/1/2012	12/31/2012	907	0	0	0	0	0	0	907	0	0	0
		<b>Project Sub-total:</b>			3,320	0	0	0	0	0	2,413	907	0	0	0
0	<u>FAC907227</u>	<u>Corporate Facilities Refurbishment Program</u>													
21	5	CFRP Phase II - Project 5 - Various Clients & Loc.	1/1/2012	12/31/2012	500	0	0	0	0	0	0	0	0	500	0
79	6	CFRP Phase II - Project 6 - Various Clients & Loc.	1/1/2013	12/31/2013	1,611	0	0	0	0	0	1,611	0	0	0	0
		<b>Project Sub-total:</b>			2,111	0	0	0	0	0	1,611	0	0	500	0
0	<u>FAC907228</u>	<u>Yards Consolidation Study</u>													
23	4	Yards Studies	1/1/2011	12/31/2014	1,000	0	0	0	0	0	0	1,000	0	0	0
		<b>Project Sub-total:</b>			1,000	0	0	0	0	0	0	1,000	0	0	0
0	<u>FAC907381</u>	<u>1115 Queen W / 45 Lisgar</u>													
4	1	1115 Queen/45 Lisgar - TPH Office	1/1/2009	12/31/2013	300	0	0	0	0	0	0	0	0	300	0
		<b>Project Sub-total:</b>			300	0	0	0	0	0	0	0	0	300	0
0	<u>FAC907386</u>	<u>West District Plan</u>													
24	1	West District Plan - New ECC	1/1/2009	12/31/2013	100	0	0	0	0	0	0	0	0	100	0
		<b>Project Sub-total:</b>			100	0	0	0	0	0	0	0	0	100	0
0	<u>FAC907554</u>	<u>St. Lawrence Market North Property</u>													
10	2	Redevelopment of St. Lawrence Market North	1/1/2010	12/31/2016	5,900	0	0	0	0	0	0	0	0	0	5,900
		<b>Project Sub-total:</b>			5,900	0	0	0	0	0	0	0	0	0	5,900
0	<u>FAC907576</u>	<u>Old City Hall Revitalization</u>													
5	1	HVAC and Electrical Upgrades	1/1/2010	12/31/2014	6,146	0	0	0	0	0	6,146	0	0	0	0
		<b>Project Sub-total:</b>			6,146	0	0	0	0	0	6,146	0	0	0	0
0	<u>FAC907579</u>	<u>Office Accomodation Plan</u>													
119	1	Office Accomodation Plan	1/1/2010	12/31/2012	160	0	0	0	0	0	0	0	0	160	0
		<b>Project Sub-total:</b>			160	0	0	0	0	0	0	0	0	160	0
0	<u>FAC907599</u>	<u>Divisional SOGR</u>													
25	10	Various EMS Locations- EMS SOGR 2011	1/1/2011	12/31/2012	294	0	0	0	0	0	0	294	0	0	0
26	9	Various EMS Locations- EMS SOGR Transfer	1/1/2012	12/31/2012	910	0	0	0	0	0	0	472	0	438	0



**CITY OF TORONTO**

## Appendix 5

## Facilities Management and Real Estate

### Sub-Project Summary

Project/Financing					2013	Financing									
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>0    <u>FAC907599</u>    <u>Divisional SOGR</u></b>															
30	11	Various Locations Fire- FIRE SOGR 2011	1/1/2011	12/31/2012	30	0	0	0	0	0	0	30	0	0	0
<b>Project Sub-total:</b>					1,234	0	0	0	0	0	0	796	0	438	0
<b>0    <u>FAC907744</u>    <u>Security</u></b>															
18	5	Re-Design Security Control Centre	1/1/2011	12/31/2014	200	0	0	0	0	0	200	0	0	0	0
19	6	CCTV Infrastructure Enhancement	1/1/2011	12/31/2016	1,500	0	0	0	0	0	500	1,000	0	0	0
50	9	Physical Security Capital Plans - 2013	1/1/2013	12/31/2013	600	0	0	0	0	0	600	0	0	0	0
60	10	Global Corporate Security Program - 2013	1/1/2013	12/31/2013	1,150	0	0	0	0	0	1,150	0	0	0	0
<b>Project Sub-total:</b>					3,450	0	0	0	0	0	2,450	1,000	0	0	0
<b>0    <u>UNS907229</u>    <u>Union Station Revitalization</u></b>															
0	27	Additional Funding for North West PATH	1/1/2012	12/31/2015	14,000	7,000	0	0	0	0	0	0	0	7,000	0
3	18	North West PATH	10/10/2010	12/31/2015	30,565	15,299	0	40	8,175	0	0	0	0	7,051	0
<b>Project Sub-total:</b>					44,565	22,299	0	40	8,175	0	0	0	0	14,051	0
<b>0    <u>UNS907600</u>    <u>Union Station Redevelopment and Revitalization</u></b>															
0	11	Internal City Charges - Additional	1/1/2013	12/31/2013	300	0	0	0	0	0	0	0	0	300	0
0	12	Fees and Permits - Additional Funding	1/1/2013	12/31/2015	100	0	0	0	0	0	0	0	0	100	0
4	3	Fees / Permits	6/1/2009	12/31/2013	231	0	0	0	0	0	0	0	0	231	0
5	4	Internal (City) Charges	6/1/2009	12/31/2015	200	0	0	0	0	0	0	0	0	200	0
<b>Project Sub-total:</b>					831	0	0	0	0	0	0	0	0	831	0
<b>0    <u>UNS907745</u>    <u>USR - Construction Contracts</u></b>															
0	1	Phase 1 - Construction	1/1/2010	12/31/2014	129,282	38,946	34,384	0	0	0	0	0	0	30,742	25,211
0	2	Phase 2 - Construction	1/1/2013	12/31/2014	10,000	2,250	2,000	0	0	0	0	0	1,025	4,725	0
0	6	Other Construction	1/1/2011	12/31/2016	3,056	252	0	0	0	0	0	0	205	2,599	0
0	12	Third Party Construction	1/1/2012	9/30/2016	7,100	7,100	0	0	0	0	0	0	0	0	0
0	14	Adjustments - Construction Contracts 2013	1/1/2013	12/31/2013	12,033	6,800	2,533	0	0	0	0	0	1,400	1,300	0
0	15	Heritage Lighting	1/1/2012	12/31/2014	800	0	0	0	0	800	0	0	0	0	0
<b>Project Sub-total:</b>					162,271	55,348	38,917	0	0	800	0	0	2,630	39,366	25,211
<b>0    <u>UNS907746</u>    <u>USR - Professional Services</u></b>															
0	1	Phase 1 - Professional Services	1/1/2010	3/31/2014	3,225	0	2,688	0	0	0	0	0	0	537	0
0	2	Phase 2 - Professional Services	1/1/2011	3/31/2015	32	0	32	0	0	0	0	0	0	0	0
0	6	Other Professional Services	1/1/2011	3/31/2016	7,783	0	3,138	0	0	0	0	0	0	4,645	0
0	11	Adjustments - Professional Services 2013	1/1/2013	12/31/2013	-6,194	0	-3,294	0	0	0	0	0	0	-2,900	0
<b>Project Sub-total:</b>					4,846	0	2,564	0	0	0	0	0	0	2,282	0

(Phase 5) 08-Facilities Management and Real Estate

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5

## Facilities Management and Real Estate

## Sub-Project Summary

## Project/Financing

Priority Project Project Name

Project/Financing					2013	Financing									
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1	TRP907009	Nathan Phillips Square													
8	6 100 QueenSt	-Nathan Phillips Square Revitalization	1/1/2009	12/31/2013	10,936	0	0	0	2,806	2,806	2,936	928	0	1,461	0
13	12 NPS - Phase IV	- Bay St. Landscaping	1/1/2013	12/31/2014	2,500	0	0	0	0	2,500	0	0	0	0	0
Project Sub-total:					13,436	0	0	0	2,806	5,306	2,936	928	0	1,461	0
Program Total:					284,290	78,247	41,481	40	10,980	6,132	39,202	11,555	2,630	62,913	31,111

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## Appendix 6

## 2013 Reserve / Reserve Fund Review (In \$000s)

### Reserve/Reserve Fund Review – Corporate

Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)
		2013 Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
Beginning Balance as of Jan. 1, 2012	11,015											
TRP907009-12 Nathan Phillips Square		(2,500)	(2,000)									(4,500)
Beginning Balance as of Jan. 1, 2012	29,135											
UNS907745-6 Other Construction				(175)								(175)
UNS907229-18 North West Path		(175)	(2,070)									(2,245)
Beginning Balance as of Jan. 1, 2012												
UNS907745-15 Heritage Lighting		(800)	(500)									(1,300)
Beginning Balance as of Jan. 1, 2012	4,802											
FAC907554-2 St. Lawrence Market North				(3,125)								(3,125)
FAC907554-3 St. Lawrence Market North			(400)									(400)
Contributions / (Withdrawals)		(3,475)	(4,970)	(3,300)								(11,745)