



City Budget 2013

Parks, Forestry and Recreation Capital Program Summary

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

2013 - 2022 Capital Program

2013 CAPITAL PROGRAM SUMMARY APPROVED JANUARY 16, 2013

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PART I: 2013 CAPITAL BUDGET AND PLAN

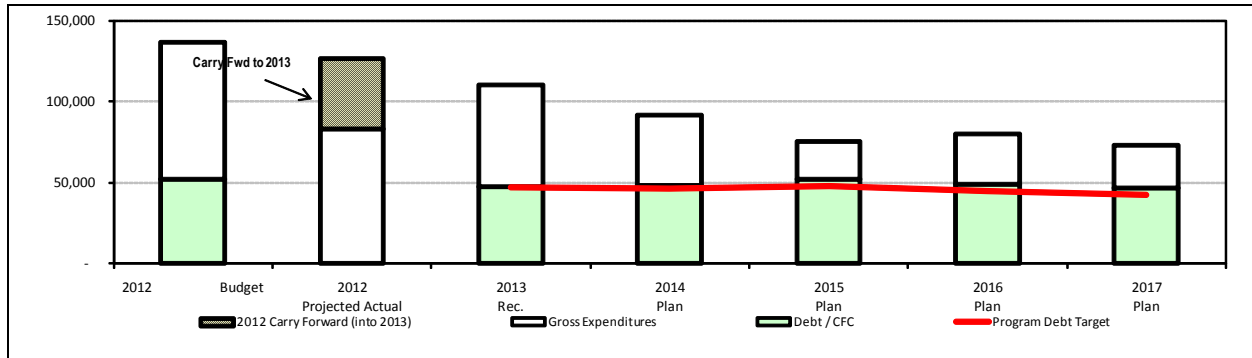
City Council approved the following recommendations:

1. City Council approve the 2013 Capital Budget for Parks, Forestry and Recreation with a total project cost of \$75.282 million, and 2013 cash flow of \$154.597 million and future year commitments of \$32.035 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 91 new / change in scope sub-projects with a 2013 total project cost of \$75.282 million that requires cash flow of \$62.837 million in 2013 and a future year cash flow commitment of \$7.920 million in 2014; \$2.550 million in 2015; \$1.4 million in 2016; and \$0.575 million in 2017;
 - ii) 22 previously approved sub-projects with a 2013 cash flow of \$36.409 million; and a future year cash flow commitment of \$19.290 million in 2014; and \$0.300 million in 2015;
 - iii) 35 sub-projects from previously approved projects with carry forward funding from 2011 and prior years requiring 2013 cash flow of \$11.264 million which forms part of the affordability target that requires City Council to reaffirm its commitment; and
 - b) 2012 approved cash flow for 57 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$44.087 million.
2. City Council approve new debt service costs of \$0.831 million in 2013 and incremental debt costs of \$4.928 million in 2014, \$0.321 million in 2015, \$0.167 million in 2016, \$0.106 million in 2017, and \$0.018 million in 2018 resulting from the approval of the 2013 Capital Budget, to be included in the 2013 and future year operating budgets;
3. City Council approve the 2014-2022 Capital Plan for Parks, Forestry and Recreation totaling \$653.141 million in project estimates, comprised of \$64.811 million in 2014; \$72.642 million in 2015; \$78.651 million in 2016; \$73.166 million in 2017; \$64.834 million in 2018; \$75.493 million in 2019; \$77.880 million in 2020; \$72.681 million in 2021; and \$72.933 million in 2022; and
4. City Council consider operating costs of \$1,418.8 million net in 2013, \$0.098 million net in 2014; \$0.544 million net in 2015; \$0.108 million net in 2016; \$0.555 million net in 2017; and \$0.450 million net in 2018 emanating from the approval of the 2013 Capital Budget for inclusion in the 2013 and future year operating budgets.
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2013 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
6. City Council approve 4 temporary capital positions for the delivery of new 2013 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

7. The Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2013 with the following conditions:
 - a) Projects funded must be emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b) All projects charged to the 2013 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c) Use of the funding must be reported in all variance reports; and
 - d) Any unspent balance at year-end cannot be carried forward;
8. Any capital IT projects/sub-projects approved as part of the 2011-2020 Approved Capital Plan with unspent funds be closed; and
9. Consistent with the 2012 Approved Operating Budget recommendation, Parks, Forestry and Recreation continue to review future impacts of capital projects on operating budgets and continue to consider alternative models for service delivery to mitigate future operating impacts;
10. Parks, Forestry and Recreation annually update cost estimates for major capital projects to account for inflation and actual costs in order to minimize significant impact on the debt financing of future Capital Budgets.

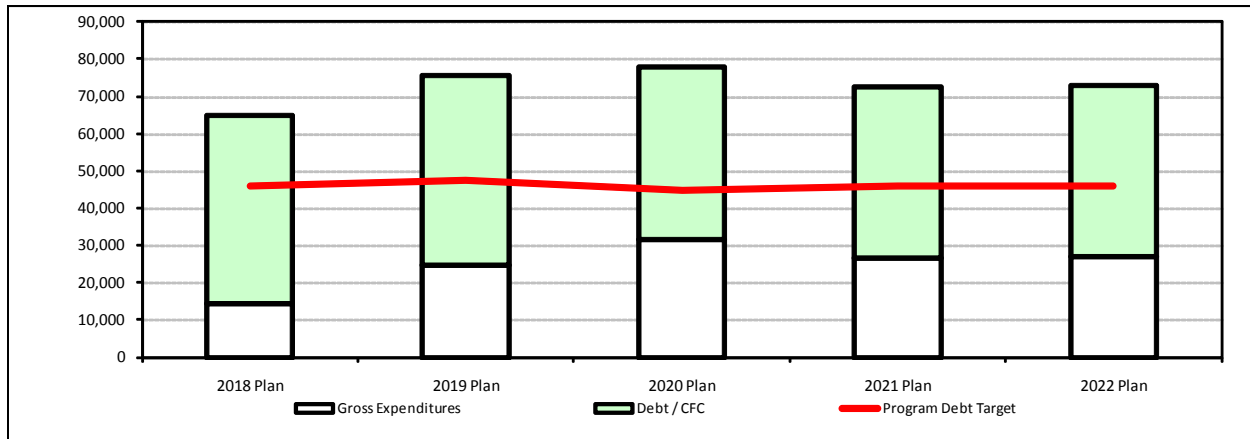
PART II: 2013 – 2022 CAPITAL PROGRAM

**10-Year Capital Plan
2013 Budget, 2014 - 2017 Plan
(In \$000s)**



	2012		2013 Budget and 2014-2017 Plan					2013-2017	5-Year Total Percent
	Budget	Projected Actual	2013	2014	2015	2016	2017		
Gross Expenditures:									
2012 Capital Budget & Approved FY Commitments	137,513	83,171	36,409	19,290	300			55,999	13.0%
Changes to Approved FY Commitments								-	0.0%
2013 New/Change in Scope and Future Year Commitments			62,837	7,920	2,550	1,400	575	75,282	17.4%
2014- 2017 Capital Plan Estimates				64,861	72,642	78,651	73,166	289,320	67.0%
2-Year Carry Forward for Reapproval		11,264	11,264					11,264	2.6%
1-Year Carry Forward to 2013		44,087							
Total Gross Annual Expenditures & Plan	137,513	83,171	110,510	92,071	75,492	80,051	73,741	431,865	100.0%
Program Debt Target			47,271	46,163	48,095	44,803	42,476	228,808	
Financing:									
Debt / CFC	52,476		47,471	48,413	52,333	49,671	46,644	244,532	56.6%
Reserves/Reserve Funds	24,696		28,071	14,472	3,699	8,946	4,665	59,853	13.9%
Development Charges	24,056		8,720	10,384	5,713	13,509	12,232	50,558	11.7%
Provincial/Federal								-	0.0%
Debt Recoverable	6,127		2,000					2,000	0.5%
Other Revenue	30,158		24,248	18,802	13,747	7,925	10,200	74,922	17.3%
Total Financing	137,513		110,510	92,071	75,492	80,051	73,741	431,865	100.0%
By Project Category:									
Health & Safety Legislated	1,756		500					500	0.1%
SOGR	51,167		1,000	45,600	47,775	46,308	42,879	228,346	52.9%
Service Improvement	42,564		45,784	19,476	17,567	26,699	22,570	118,525	27.4%
Growth Related	42,026		32,213	26,995	10,150	7,044	8,292	83,494	19.3%
Total by Project Category	137,513		110,510	92,071	75,492	80,051	73,741	431,865	100.0%
Asset Value (\$) at year-end	2,222,634		2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	
Yearly SOGR Backlog Estimate (not addressed by current plan)			9,756	(8,387)	17,508	32,644	15,029		
Accumulated Backlog Estimate (end of year)	299,846		309,602	301,215	318,723	351,367	366,396		
Backlog: Percentage of Asset Value (%)	13.5%		13.9%	13.6%	14.3%	15.8%	16.5%		
Debt Service Costs			831	5,724	11,365	6,889	5,653	30,463	
Operating Impact on Program Costs			1,419	4,116	6,827	1,839	2,878	17,079	
New Positions			4					4	

**10-Year Capital Plan
2018-2022 Plan
(In \$000s)**

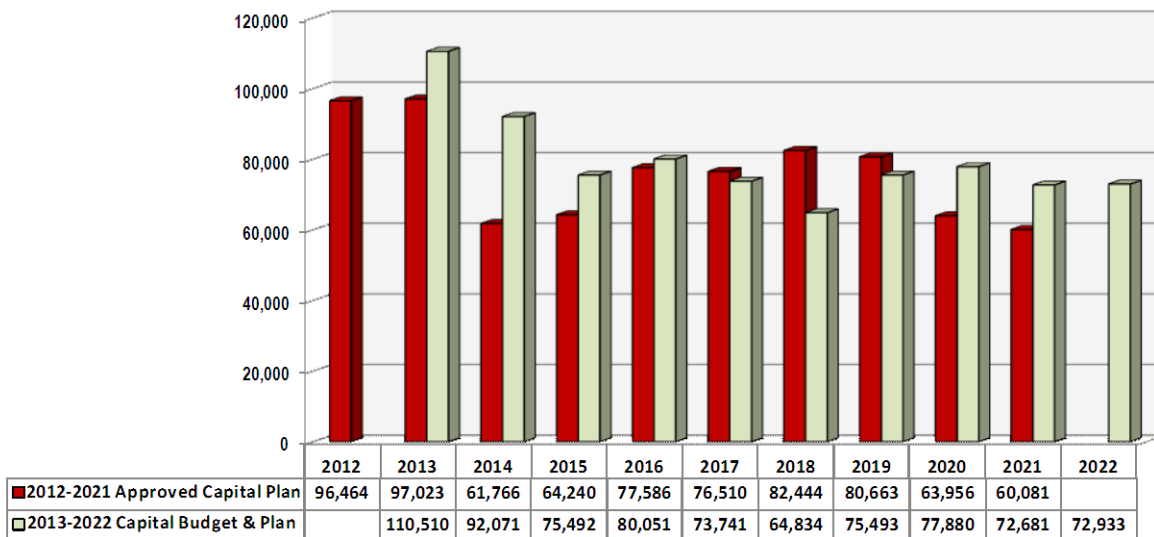


	2018-2022 Capital Plan						10-Year Total Percent
	2018	2019	2020	2021	2022	2013-2022	
Gross Expenditures:							
2012 Capital Budget & Approved FY Commitments						55,999	7.0%
Recommended Changes to Approved FY Commitments						-	0.0%
2013 New/Change in Scope and Future Year Commitments						75,282	9.5%
2018 - 2022 Capital Plan Estimates	64,834	75,493	77,880	72,681	72,933	653,141	82.1%
2-Year Carry Forward for Reapproval						11,264	
Total Gross Annual Expenditures & Plan	64,834	75,493	77,880	72,681	72,933	795,686	98.6%
Program Debt Target	46,019	47,419	44,639	45,969	45,900	458,754	
Financing:							
Debt / CFC	50,374	50,787	46,254	46,025	45,900	483,872	60.8%
Reserves/Reserve Funds	8,340	10,356	5,079	4,628	17,937	106,193	13.3%
Development Charges	5,395	14,200	26,347	21,303	8,946	126,749	15.9%
Provincial/Federal						-	0.0%
Debt Recoverable						2,000	0.3%
Other Revenue	725	150	200	725	150	76,872	9.7%
Total Financing	64,834	75,493	77,880	72,681	72,933	795,686	100.0%
By Project Category:							
Health & Safety						500	0.1%
Legislated						1,000	0.1%
SOGR	42,756	45,381	45,051	45,481	46,714	453,729	57.0%
Service Improvement	16,814	16,424	6,125	3,100	2,325	163,313	20.5%
Growth Related	5,264	13,688	26,704	24,100	23,894	177,144	22.3%
Total by Project Category	64,834	75,493	77,880	72,681	72,933	795,686	100.0%
Asset Value(\$) at year-end	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634		
Yearly SOGR Backlog Estimate (not addressed by current plan)	44,772	(22,455)	7,702	(33,101)	(38,000)		
Accumulated Backlog Estimate (end of year)	411,168	388,713	396,415	363,314	325,314		
Backlog: Percentage of Asset Value (%)	18.5%	17.5%	17.8%	16.3%	14.6%		
Debt Service Costs	5,409	6,534	6,077	5,013	5,504	58,999	
Operating Impact on Program Costs	1,724	257	1,513	1,004	3,146	24,723	
New Positions						4	

10-Year Capital Plan Overview

- The 10-Year Capital Plan for Parks, Forestry and Recreation focuses on maintaining the health and safety and state of good repair of existing assets valued at \$5.5 billion which includes 8,500 hectares of parkland, 580 km of trails and pathways, 63 indoor and 59 outdoor pools, 183 water play areas, 40 indoor arenas and 51 artificial ice rinks, 134 community centres, 5 golf courses, 868 playgrounds, 4 stadiums and 265 tennis courts and sports pads.
- The 10-year Capital Plan for Parks, Forestry and Recreation, excluding 2012 funding carried forward to 2013 totals \$795.686 million of which \$483.872 million or 60.8% is financed by debt / Capital from Current (CFC). This exceeds the City's debt / CFC affordability target in each year except 2022 by a total of \$25.118 million for the 10 year period. The remaining funding consists of Reserve Funds of \$106.193 million, Development Charges of \$126.749 million, \$76.872 million of Other Revenues derived from Section 37 agreements, Section 42 Alternate Rate Cash-in-Lieu, donations and developer agreements, and \$2 million of recoverable debt.
- The 10-Year Capital Plan allocates 0.1% of the total cash flow funding for Legislated projects at \$0.500 million, 0.1% for Health and Safety projects at \$1.000 million, 57.0% for State of Good Repair projects at \$453.729 million, 20.5% for Service Improvement projects of \$163.313 million and 22.3% for Growth Related projects of \$177.144 million.
- The 10-Year Capital Plan will address part of the current state-of-good-repair (SOGR) backlog of \$299.846 million or 13.5% of the \$2.2 billion asset replacement value as of December 31, 2012. Notwithstanding this, the SOGR backlog is projected to be \$366.396 million or 16.5% of the asset replacement value by the end of 2017 and \$325.314 million or 14.6% of the asset value by 2022.
- SOGR backlog is further impacted by annual parkland and facility additions to assets by way of the development review process (Section 37/45) as well as Waterfront Toronto developments.
- Operating Budget impacts arising from the 10-Year Capital Plan's completed capital projects total \$24.723 million. The operating impacts result from added costs required to operate and maintain outdoor recreation centres, new park land, playgrounds/water plays, pools, trails and pathways, and community centres.

Key Changes to the 2012 - 2021 Approved Capital Plan

Changes to the 2012 -2021 Approved Capital Plan
(In \$000s)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total (Less 2022)
2012-2021 Approved Capital Plan	96,464	97,023	61,766	64,240	77,586	76,510	82,444	80,663	63,956	60,081		664,269
2013-2022 Capital Budget & Plan		110,510	92,071	75,492	80,051	73,741	64,834	75,493	77,880	72,681	72,933	795,686
Change %		13.9%	49.1%	17.5%	3.2%	(3.6%)	(21.4%)	(6.4%)	21.8%	21.0%		8.8%
Change \$		13,487	30,305	11,252	2,465	(2,769)	(17,610)	(5,170)	13,924	12,600		58,484

The 2013 Capital Budget and the 2014 - 2022 Capital Plan is \$58.484 million or 8.8% over the 2012-2021 Approved Capital Plan as a result of the following adjustments:

- \$45.942 million of additional funding over the 10 year period was added due to revised estimates to reflect inflation and actual current costs for the construction of various new community centres such as the Wabash Parkdale Community Centre, North East Scarborough Community Centre and Western North York Community Centre.
- A reduction of \$26.833 million for the Major Facility Build Program, a 'placeholder' project which was deleted from the 2012-2021 Approved Capital Plan.
- \$5.000 million, funded by Section 37 and Section 45, was added to the existing Wellesley Community Centre Pool project, and a new Canadian Tire Community Centre Pool project for \$9.000 million was added to the 10-Year Capital Plan.
- \$7.000 million of additional cash flow funding was added to the Don Mills Civitan Arena project cost to reflect actual current costs of construction.
- The 2012-2021 Approved Capital Plan has also been adjusted to reflect the revised project schedules and changes in funding allocations for the following projects:

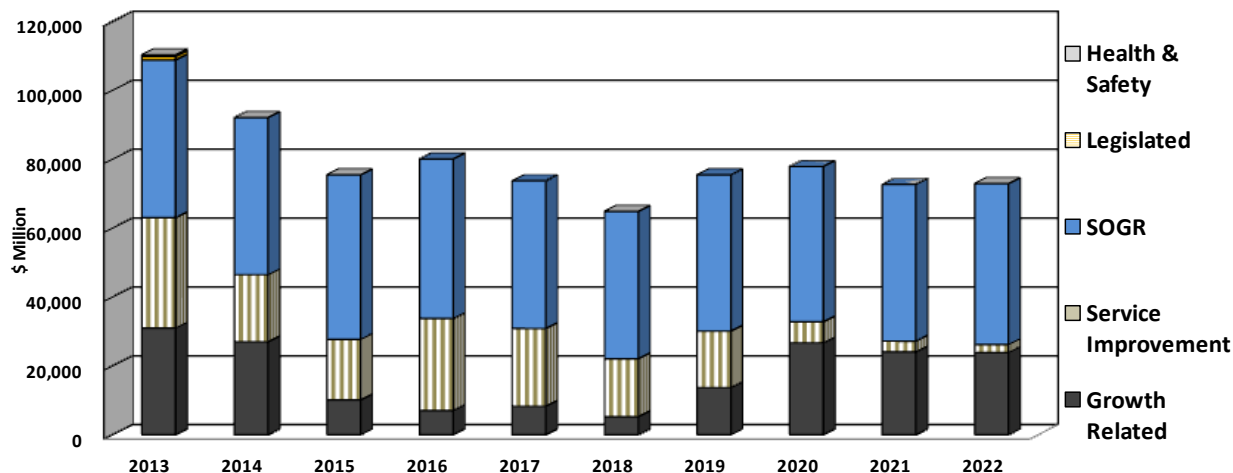
- \$1.628 million for Regent Park Community Centre was deferred from 2013 to 2014 due to requirements for additional environmental soil remediation and testing.
 - \$2.75 million for Regent Park Redevelopment Phase 2 was deferred from prior years to 2013 as the project was delayed due to land transfer issues.
 - \$1.653 million for Milliken Park Community Recreation Centre Expansion was deferred from prior years to 2013, as Section 37 funding from the developer had not been received.
 - Cash flow funding for Information Technology projects were deferred from 2013 (\$2.875 million) and 2014 (\$1.125 million) to 2016 (\$2.325 million) and 2017 (\$0.975 million) based on project readiness.
 - \$10.641 million in 2013 and \$6.824 million in 2014 for various Park Development projects were fast tracked from 2015-2021 due to the availability of S42 funding.
- The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

Summary of Project Changes
(In \$000s)

Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2013 - 2022	Revised Total Project Cost
Previously Approved													
Major Facility Build Program FY2013-2021	26,582	(100)	(1,200)	(2,000)	(2,762)	(2,940)	(4,048)	(4,052)	(4,605)	(4,875)		(26,582)	
Regent Park Community Centre Construction	15,300		1,628									1,628	15,300
York Community Centre	19,500	(4,057)	9,000									4,943	19,500
Milliken Park CRC Expansion		1,653										1,653	
Regent Park Redevelopment Park		2,750										2,750	
Total Previously Approved	61,382	246	9,428	(2,000)	(2,762)	(2,940)	(4,048)	(4,052)	(4,605)	(4,875)	-	(15,608)	34,800
New													
Wabash Parkdale Community Centre	12,600					100	-	(2,900)	(3,600)	9,800	18,000	21,400	34,000
North East Scarborough CC	21,500			(400)	(3,200)	(6,300)	(2,542)	4,488	12,204			4,250	25,750
Western North York Community Centre	15,600				(400)	(3,200)	(6,400)	300	10,900	12,400	3,800	17,400	33,000
Oriole Community Centre - S37	1,002	50	175	777	20							1,022	2,024
Don Mills Civitan Replacement of Arena	17,500		100	350	500	3,050	2,300	700				7,000	24,500
Canadian Tire Pool	9,000			9,000								9,000	9,000
Wellesley Community Centre Pool	12,000	300	700	3,000	7,000	5,400	(5,700)	(5,700)				5,000	17,000
Total New	89,202	350	975	12,727	3,920	(950)	(12,342)	(3,112)	19,504	22,200	21,800	65,072	145,274
Total Changes	150,584	596	10,403	10,727	1,158	(3,890)	(16,390)	(7,164)	14,899	17,325	21,800	49,464	180,074

2013 – 2022 Capital Plan

2013–2022 Capital Plan by Project Category
(In \$000s)

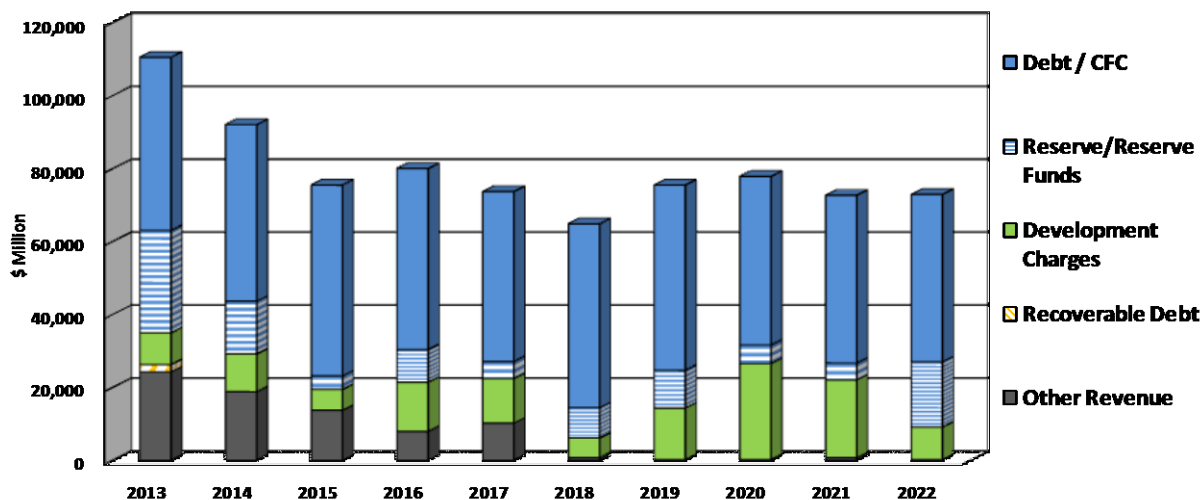


The 10-Year Capital Plan of \$795.686 million provides funding for Health and Safety projects of \$0.500 million; Legislated projects of \$1.000 million; State of Good Repair (SOGR) projects of \$453.729 million; Service Improvement projects of \$163.313 million, and Growth Related of \$177.144 million.

- Health & Safety projects account for \$0.500 million or 0.1% of the total capital plan spending of \$795.686 million and consists of one project for the Guild Inn to be spent in the first five years of the Capital Plan's planning horizon.
- Legislated projects require funding of \$1.000 million or 0.1% of the total planned cash flow in the 10-Year Capital Plan for various site remediation projects such as the Grand Manitoba, Everett Open Space, Paton Road and Stafford Street projects.
- State-of-Good-Repair (SOGR) projects make up the largest category of capital project expenditures in Parks, Forestry and Recreation's 10-Year Capital Plan totalling \$453.729 million or 57% of the total planned cash flow of \$795.686 million. SOGR projects also account for 94% of the Program's debt / CFC financing of \$483.872 million over the 10 year period.
 - State of Good Repair projects include maintenance, repair or replacement of aging infrastructure and facilities.
 - \$228.346 million or 53% of the total planned cash flow for SOGR projects will be spent during the first 5 years.
 - Another \$225.383 million or 49% of the total cash flow is dedicated to SOGR projects during the second half of the 10 years.
 - Spending on SOGR projects is steady over the 10-Year Capital Plan averaging \$45.373 million per year.

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- Service Improvement projects represent \$163.313 million or 20.5% of total capital plan spending.
 - \$118.525 million or 27.4% of project funding will be spent over the first 5 years of the Capital Plan with the remaining \$44.788 million or 27% spent over the second half.
 - Key service improvement projects include the expansion of Leaside Memorial Gardens Arena, Don Mills Civitan Arena, improvements to various park developments and community centres, Wellesley Community Centre pool, and various IT projects.
 - Spending on Service Improvement projects driven by growth is variable throughout the 10 year period as it is dependent on the amount of Development Charge funding that becomes available in each year. The Development Charge By-law stipulates that any project that is eligible for DC funding must be included in the 10-Year Capital Plan.
 - Any Service Improvement projects funded by Section 37/45/42 Alternate Rate Cash-in-Lieu, or donations are added to the 10-Year Capital Plan as funds are received, adding to the variability of spending on these types of projects.
 - Growth Related projects account for \$177.144 million or 22.3% of the 10-Year Capital Plan's expenditures.
 - Spending on growth related projects is higher in the first 2 years of the 10-Year Capital Plan period as the first 2 years of the 10-Year Capital Plan include previously approved projects such as Regent Park Community Centre, York Community Centre, Railways Lands Community Centre and Canadian Tire Community Centre.
 - Spending is also higher between 2019 and 2022 due to future planned construction of the North East Scarborough Community Centre, Western North York Community Centre and 40 Wabash Parkdale Community Centre.

2013–2022 Capital Plan by Funding Source
(In \$000s)



The 10-Year Capital Plan of \$795.686 million will be financed by \$483.872 million of debt / CFC, \$106.193 million from Reserve / Reserve funds, \$126.749 million from Development Charges, \$2.000 million of Recoverable Debt, and \$76.872 million from Other Revenue comprised of donations and partnership funding.

- Debt / CFC accounts for \$244.532 million or 56.6% of the financing for the 2013 Budget and 2014 – 2017 Capital Plan and amounts to \$483.872 million or 60.8% of the 10-Year Capital Plan.
 - The 2013-2022 Capital Budget and Plan exceeds the debt / CFC target in every year except 2022. Overall, the 10-Year Capital Plan exceeds the debt / CFC affordability target by \$25.118 million for the 10 year period.
- Reserve and Reserve Funds constitute \$59.853 million or 13.8% of required funding in the first 5 years and \$106.193 million or 13.3% over 10 years.
 - Reserve Fund financing is higher in the first 2 years of the 10-Year Capital Plan period since more funding is available in the earlier years. Each year, Parks, Forestry and Recreation examines how much Section 42 (cash-in-lieu of parkland dedication) funding has been received and depending on capacity to deliver, projects are added to the 10-Year Capital Plan.
 - Key projects with full or partial funding from Reserve Funds include previously approved projects such as York Community Centre, Regent Park Community Centre, and Railway Lands Community Centre. Future year projects with partial financing from Reserve Funds include North East Scarborough Community Centre, Western North York Community Centre, and 40 Wabash Parkdale Community Centre.
- Development Charges account for \$50.558 million or 11.7% of total funding over 5 years and \$126.749 or 15.9% over 10 years.

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- Financing from Development Charges varies with availability and depletion of development charges over time and use is dependent on percentage caps on how much can be used and eligibility criteria for specific projects identified in the DC By-law Background Study.
 - Development Charge funding has been carefully reviewed in 2012 and additional DC funding that has become available was distributed among qualifying projects which reduced debt / CFC funding by \$26.833 million over the 2013-2022 Capital Plan period.
 - Major projects requiring partial funding from Development Charges include York Community Centre, North East Scarborough Community Centre, Western North York Community Centre, 40 Wabash Parkdale Community Centre, and Birchmount Community Centre – Double Gym.
 - Other Revenues such as Section 37, Section 42 Alternate Rate Cash-in-Lieu, Section 45 funding, developer agreements, donations and partnership funding account for \$74.922 million or 17.4% in the first five years of the 10-Year Capital Plan, and \$1.950 million or 0.5% over the latter five years.
 - Major projects funded by Other Revenues include Wellesley Community Centre pool, Canadian Tire Community Centre, Earl Bales Fieldhouse Upgrade & Expansion, and Grange Park construction.
 - Recoverable Debt accounts for \$2.000 million of project funding or 0.3% over the 10 year period and is attributable to the Leaside Memorial Garden Arena Expansion project to be repaid from future year arena operating budgets.

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category
(In \$000s)

	Total Project Cost	2013 Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
Health & Safety												
Guild Inn	500	500										500
Sub-Total	500	500	-	-	-	-	-	-	-	-	-	500
Legislated												
Various Site Remediation	1,000	1,000										1,000
Sub-Total	1,000	1,000	-	-	-	-	-	-	-	-	-	1,000
State of Good Repair (SOGR)												
Facility Components	58,166	5,548	7,163	7,913	6,925	4,842	4,325	5,125	5,075	5,125	6,125	58,166
Outdoor Recreation Centres -CAMP	25,500	3,500	2,000	2,000	2,000	2,000	2,000	3,000	3,000	3,000	3,000	25,500
Various Parks Rehabilitation	29,499	4,112	2,562	3,125	3,038	2,287	2,125	3,125	2,875	3,125	3,125	29,499
Parking Lots & Tennis Courts - CAMP	32,585	4,600	3,250	3,135	3,000	3,100	3,100	3,100	3,100	3,100	3,100	32,585
Playgrounds/Waterplay - CAMP	26,078	3,128	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	26,078
Pools - CAMP	41,365	5,200	4,000	4,000	4,000	4,000	4,025	3,950	4,000	4,000	4,190	41,365
Arenas - CAMP	73,678	7,578	7,300	7,300	7,300	7,300	7,300	7,300	7,300	7,300	7,700	73,678
Trials & Pathways - CAMP	27,250	2,000	2,800	3,200	2,750	2,750	2,750	3,000	3,000	3,000	2,000	27,250
City Wide Environmental Initiatives	25,442	3,635	2,350	2,350	2,350	2,350	2,431	2,431	2,431	2,500	2,614	25,442
Building & Structures - CAMP	31,894	3,919	3,225	3,150	3,150	3,150	3,150	3,150	3,000	3,000	3,000	31,894
Community Centres - CAMP	62,788	6,640	5,900	6,552	6,745	6,000	5,800	6,150	6,220	6,281	6,500	62,788
Other SOGR Projects	27,057	3,497	2,500	2,500	2,500	2,550	3,200	2,500	2,500	2,500	2,810	27,057
Sub-Total	461,302	53,357	45,600	47,775	46,308	42,879	42,756	45,381	45,051	45,481	46,714	461,302
Service Improvements												
Sportsfields	15,800	1,300	1,500	1,700	1,500	1,700	1,500	1,700	1,500	1,700	1,700	15,800
Grange Park Construction	4,921	4,921										4,921
Regent Park Redevelopment (TCHO) Phase 2	2,750	2,750										2,750
Wellesley CC Pool	17,000	300	700	3,000	7,000	6,000						17,000
Leaside Memorial Garden Arena	7,300	7,300										7,300
Don Mills Civitan	24,500		100	350	500	3,550	11,300	8,700				24,500
Birchmount CC-Double Gym	7,600			350	2,500	4,750						7,600
IT Projects	15,887	2,437	3,075	4,400	4,000	1,175	200	200		200		15,887
Other Service Improvement projects	83,064	28,714	14,101	7,767	11,199	5,395	3,814	5,824	4,425	1,200	625	83,064
Sub-Total	178,822	47,722	19,476	17,567	26,699	22,570	16,814	16,424	6,125	3,100	2,325	178,822
Growth Related												
Earl Bales Fieldhouse Upgrade & Expansion	7,450		150	300	3,000	4,000						7,450
York Community Centre	23,443	14,443	9,000									23,443
Canadian Tire Community Centre	19,874	6,112	13,762									19,874
Regent Park Community Centre	16,720	15,092	1,628									16,720
Railway Lands Community Centre	13,600	11,345	2,255									13,600
Western North York Community Centre	33,000				100	300	600	4,900	10,900	12,400	3,800	33,000
40 Wabash Parkdale Community Centre	34,000					100	506	600	3,400	11,400	17,994	34,000
North East Scarborough Community Centre	24,150						3,958	7,988	12,204			24,150
Lawrence Heights Community Centre - Design	1,800										1,800	1,800
Canadian Tire Pool	9,000			9,000								9,000
Other Growth Related projects	15,112	5,026	200	850	3,944	3,892	200	200	200	300	300	15,112
Sub-Total	198,149	52,018	26,995	10,150	7,044	8,292	5,264	13,688	26,704	24,100	23,894	198,149
Total	839,773	154,597	92,071	75,492	80,051	73,741	64,834	75,493	77,880	72,681	72,933	839,773

The 10-Year Capital Plan supports Parks, Forestry and Recreation objectives of maintaining assets and infrastructure in a state of good repair while recognizing the need to satisfy service improvement and demand for growth in order to meet Toronto's growing population and changing demographics.

State of Good Repair (SOGR); Health and Safety and Legislated Projects

- The 10-Year Capital Plan allocates funds to repair and replace various aging infrastructure and facilities: \$58.166 million for Special Facilities, \$25.500 million for Outdoor Recreation Centres, \$41.365 million for Pools, \$73.678 million for Arenas, and \$62.788 million for Community Centres.

- Average spending on SOGR projects is \$46.13 million per year over the 10 year period with key projects including Capital Asset Management Plan (CAMP) projects, City-wide Environmental Initiatives, and Various Parks and Facilities Rehabilitation projects.

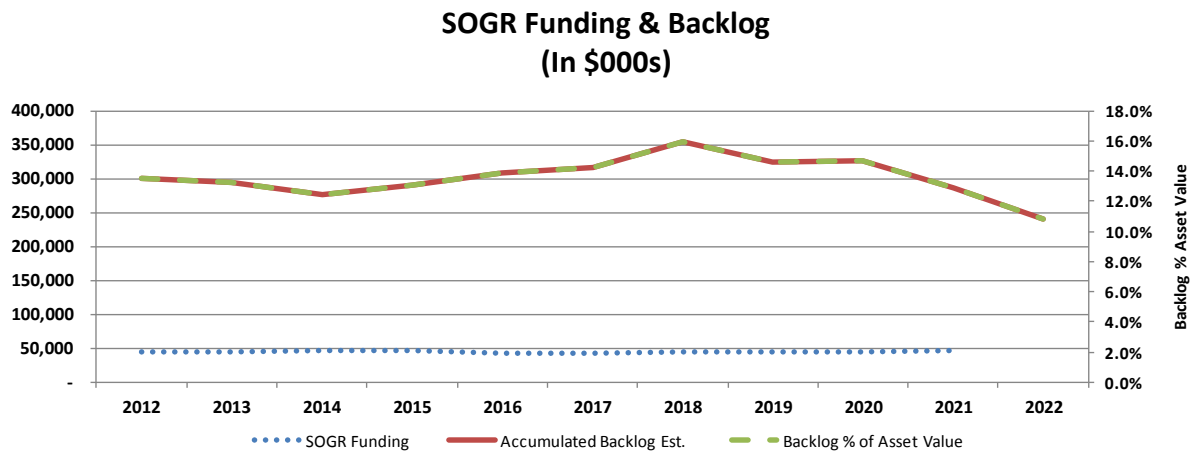
Service Improvement Projects

- Major Service Improvement sub-projects funded in the 10 year period include \$24.500 million for the replacement of the Don Mills Civitan arena, \$17.000 million for the design and construction of Wellesley Community Centre pool, \$7.300 million for the expansion of the Leaside Memorial Gardens Arena, \$15.800 million for sportsfield improvements, and \$15.887 million for the Division's IT projects.
- Key IT projects to be undertaken during the 10 year period include the Customer Service/eService project, HR Management project, and Work & Asset Management and Mapping Solution projects which will support and improve service delivery.

Growth Related Projects

- The 10-Year Capital Plan provides funding of \$198.149 million for the expansion and construction of various community centres such as York Community Centre, Regent Park Community Centre, and Railway Lands Community Centre.

State of Good Repair (SOGR) Backlog



The 10-Year Capital Plan dedicates \$228.346 million to SOGR spending in the first five years of the Plan and \$453.729 million over the full 10 year period which on average is \$45.373 million annually.

- Parks, Forestry and Recreation Division manages an asset inventory valued at over \$5.5 billion.
- Physical infrastructure such as pools, play grounds, arenas, recreation centres, bridges, vessels, tennis courts, and sports pads comprise approximately \$2.2 billion. Land such as parks and golf courses account for the remaining \$3.3 billion.

- The 2012 year end value of State-of-Good-Repair backlog is estimated at \$299.846 million representing 13.5% of the replacement value of physical assets of \$2.2 billion.
- The projected state-of-good-repair backlog is expected to reach \$366.396 million or 16.5% of physical asset value in 2017 and decline slightly to \$325.314 million or 14.6% of the asset replacement value by 2022.
- The increase in SOGR backlog, particularly between 2017 and 2020, is mainly due to the change in method of auditing SOGR. The SOGR estimates in prior years were based on visual inspections to determine the maintenance required to extend the asset lifespan. The future years SOGR numbers are based on due diligence audits which provide a more comprehensive assessment to confirm the scope of the repairs and the detailed costs associated with the rehabilitation requirements.
- The 10-Year Capital Plan provides \$318.748 million for the Program's Capital Asset Management Plan (CAMP) multi-year projects representing an average of \$31.875 million per year over the 10 year period.
- Despite total funding of \$453.729 million, the SOGR backlog continues to grow over the 10 years specifically, by 59% or \$41.990 million for Community Centres; 52% or \$15.137 million for Trails, Pathways and Bridges; and 165% or \$8.861 million for Water Plays and Splash Pads, as the annual SOGR need exceeds the annual SOGR funding.
- State-of-good-repair backlog is further impacted by annual parkland and facility additions to assets by way of the development review process (Section 37/45), as well as Waterfront Toronto developments.
- Total planned cash flow for SOGR projects of \$453.729 million over the 10 year period is allocated to various asset categories as shown in the table below, as well as other SOGR spending such as Parks and Facilities Rehabilitation, Capital Emergency Fund, and audits.
- It should be noted that the SOGR backlog as a percentage of the asset value is disproportionate as parking lots, trails, and pathways are excluded from the asset value and SOGR funding includes spending on these same land assets. Next year the SOGR backlog as a percentage of the asset value will be more proportionate once values are assigned to these assets.

SOGR Backlog by Asset Category (In \$000s)

Total	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
State of Good Repair Funding	51,167	45,784	45,600	47,775	46,308	42,879	42,756	45,381	45,051	45,481	46,714
Accumulated Backlog Est. (yr end)	299,846	294,685	277,148	289,918	309,174	317,099	354,390	325,354	326,275	286,524	240,760
Backlog %Asset Value	13.5%	13.3%	12.5%	13.0%	13.9%	14.3%	15.9%	14.6%	14.7%	12.9%	10.8%
Asset Value	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634	2,222,634

Harbourfront, Fountains, Seawalls & Marine Services

State of Good Repair Funding		1,850	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,310
Accumulated Backlog Est. (yr end)	26,405	24,805	25,601	24,681	36,116	34,416	32,921	31,221	29,521	28,206	26,696
Backlog %Asset Value	40.2%	37.7%	39.0%	37.6%	55.0%	52.4%	50.1%	47.5%	44.9%	42.9%	40.6%
Asset Value	65,722	65,722	65,722	65,722	65,722	65,722	65,722	65,722	65,722	65,722	65,722

Parking Lots, Tennis Courts & Sports Pads

State of Good Repair Funding		5,921	4,530	4,697	4,519	4,243	4,162	4,662	4,537	4,663	4,664
Accumulated Backlog Est. (yr end)	33,498	29,023	26,645	31,173	28,261	26,704	26,296	22,664	28,801	24,853	20,440
Backlog %Asset Value	66.2%	57.4%	52.7%	61.6%	55.9%	52.8%	52.0%	44.8%	56.9%	49.1%	40.4%
Asset Value *	50,587	50,587	50,587	50,587	50,587	50,587	50,587	50,587	50,587	50,587	50,587

Trails, Pathways & Bridges

State of Good Repair Funding		2,828	3,391	3,532	3,510	3,322	3,282	3,781	3,719	3,781	2,780
Accumulated Backlog Est. (yr end)	29,165	34,367	39,976	46,584	49,268	51,534	52,053	51,311	49,379	47,708	45,052
Backlog %Asset Value	59.3%	69.9%	81.3%	94.7%	100.2%	104.8%	105.8%	104.3%	100.4%	97.0%	91.6%
Asset Value *	49,178	49,178	49,178	49,178	49,178	49,178	49,178	49,178	49,178	49,178	49,178

Outdoor Recreation Centres

State of Good Repair Funding		4,028	2,641	2,781	2,759	2,572	2,531	3,782	3,719	3,781	3,781
Accumulated Backlog Est. (yr end)	34,088	35,966	34,352	34,884	37,650	38,480	40,193	38,502	34,912	31,131	27,975
Backlog %Asset Value	18.1%	19.1%	18.3%	18.6%	20.0%	20.5%	21.4%	20.5%	18.6%	16.6%	14.9%
Asset Value	187,829	187,829	187,829	187,829	187,829	187,829	187,829	187,829	187,829	187,829	187,829

Water Play / Splash Pads / Wading Pools

State of Good Repair Funding		900	900	900	900	900	900	900	900	900	900
Accumulated Backlog Est. (yr end)	5,362	11,025	11,560	15,574	14,674	13,774	13,226	12,326	16,023	15,123	14,223
Backlog %Asset Value	15.5%	31.9%	33.4%	45.0%	42.4%	39.8%	38.2%	35.6%	46.3%	43.7%	41.1%
Asset Value	34,604	34,604	34,604	34,604	34,604	34,604	34,604	34,604	34,604	34,604	34,604

Arenas & Outdoor Ice Rinks

State of Good Repair Funding		7,037	8,155	8,342	8,312	8,062	8,009	8,341	8,258	8,342	8,742
Accumulated Backlog Est. (yr end)	55,208	60,120	58,837	58,145	65,213	69,017	72,989	67,807	67,459	59,118	51,210
Backlog %Asset Value	60.3%	65.7%	64.3%	63.6%	71.3%	75.4%	79.8%	74.1%	73.7%	64.6%	56.0%
Asset Value	91,490	91,490	91,490	91,490	91,490	91,490	91,490	91,490	91,490	91,490	91,490

Community Centres & Pools

State of Good Repair Funding		11,907	11,181	12,114	12,264	11,144	10,887	11,663	11,658	11,843	12,252
Accumulated Backlog Est. (yr end)	71,071	73,643	70,685	76,425	85,179	98,773	123,368	119,967	124,513	118,996	113,641
Backlog %Asset Value	4.8%	5.0%	4.8%	5.2%	5.8%	6.7%	8.4%	8.1%	8.4%	8.1%	7.7%
Asset Value	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070	1,477,070

Special Facilities

State of Good Repair Funding		3,969	3,652	3,671	3,656	3,532	3,504	3,671	3,479	3,521	3,521
Accumulated Backlog Est. (yr end)	24,489	23,381	20,253	19,732	20,268	21,267	24,654	21,278	19,218	16,632	13,928
Backlog %Asset Value	9.2%	8.8%	7.6%	7.4%	7.6%	8.0%	9.3%	8.0%	7.2%	6.2%	5.2%
Asset Value	266,154	266,154	266,154	266,154	266,154	266,154	266,154	266,154	266,154	266,154	266,154

* The SOGR backlog as a percentage of the asset value is disproportionate as parking lots, trails and pathways are excluded from the asset value and SOGR funding includes spending on these same land assets. Next year the SOGR backlog as a percentage of the asset value will be more proportionate once values are assigned to these assets.

10-Year Capital Plan Impact on the Operating Budget

Operating Impact Summary
(In \$000s)

Program Costs, Revenues and Net (\$000s)	2013 Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
2013 Capital Budget											
Program Gross Expenditure	1,747.1	98.0	544.0	108.0	555.0	450.0					3,502.1
Program Revenue	328.3										328.3
Program Costs (Net)	1,418.8	98.0	544.0	108.0	555.0	450.0	-	-	-	-	3,173.8
Approved Positions	15.8	1.0	5.7	1.3	14.4	5.3					43.5
10-Year Capital Plan											
Program Gross Expenditure		4,018.0	6,283.0	1,731.0	2,323.0	1,274.0	257.0	1,513.0	1,004.0	3,146.0	21,549.0
Program Revenue											-
Program Costs (Net)		4,018.0	6,283.0	1,731.0	2,323.0	1,274.0	257.0	1,513.0	1,004.0	3,146.0	21,549.0
Approved Positions		24.8	38.4	18.8	18.1	14.9	3.0	17.7	11.7	36.7	184.1
Total											
Program Gross Expenditure	1,747.1	4,116.0	6,827.0	1,839.0	2,878.0	1,724.0	257.0	1,513.0	1,004.0	3,146.0	25,051.1
Program Revenue	328.3	-	-	-	-	-	-	-	-	-	328.3
Program Cost (Net)	1,418.8	4,116.0	6,827.0	1,839.0	2,878.0	1,724.0	257.0	1,513.0	1,004.0	3,146.0	24,722.8
Approved Positions	15.8	25.8	44.1	20.1	32.5	20.2	3.0	17.7	11.7	36.7	227.6

The 2013 Capital Budget will result in an operating budget increase of \$1.419 million in 2013 which has been included in Parks, Forestry and Recreation's 2013 Operating Budget.

The 10-Year Capital Plan will increase future year Operating Budgets by a total of \$24.723 million net over the 2013 – 2022 period and approved positions will increase by 227.6 over this time frame. Funding increases will be required to cover costs to staff, maintain, operate and program:

- ✓ Multiple community centres such as York Community Centre, Railway Lands Community Centre and Canadian Tire Community Centre;
- ✓ Pan American Aquatic Centre totalling \$5 million;
- ✓ Outdoor Recreation Centres such as Sports fields and Earl Bales Fieldhouse Upgrade and Expansion projects;
- ✓ Various parks including Mystic Point – New Park Development, Cawthra Park Improvements, and Queen's Park Improvements; and
- ✓ Wellesley Community Centre and Canadian Tire Community Centre Pools.
- ✓ Refer to the table on the following page for timing of operating impacts by project.

Net Operating Impact by Project (In \$000s)

Project	2013 Budget		2014 Plan		2015 Plan		2016 Plan		2017 Plan		2013 - 2017 Capital Budget Plan		2018 - 2022 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Previously Approved Projects														
Operating Impacts of Previously Approved Capital Projects	640.3	2.7									640.3	2.7		
Operating Impacts of Prior Year Capital Project Annualizations	778.5	13.1									778.5	13.1		
York Community Centre			478.0	5.6	1,435.0	16.8					1,913.0	22.4		
Regent Park Community Centre			150.0	1.8	450.0	5.3					600.0	7.1		
BMX Track			168.0	2.0							168.0	2.0		
Pan American Aquatic Centre			2,000.0	1.0	3,000.0						5,000.0	1.0		
Railway Lands Community Centre					169.0	2.0			627.0	7.3	796.0	9.3		
Canadian Tire Community Centre					996.0	7.1					996.0	7.1		
Don Mills Civitan Arena Replacement													435.0	5.1
Mystic Point - New Park Development			85.0	1.0							85.0	1.0		
New Projects - 2013														
Cawthra Park Improvements S37			75.0	0.9							75.0	0.9		
Queen's Park Improvements S37			54.0	0.6							54.0	0.6		
Bellevue Square Improvements Ph 2 S42			38.0	0.4							38.0	0.4		
Sports Fields FY2013-2021			90.0	1.1	113.0	1.3	128.0	1.5	113.0	1.3	444.0	5.2	608.0	7.1
Lawrence Heights - Various projects			38.0	0.4					300.8	3.6	338.8	4.0		
New Projects - Future Year														
Canadian Tire Pool							675.0	7.9			675.0	7.9		
Wellesley Community Centre Pool									525.0	6.1	525.0	6.1	450.0	5.3
Earl Bales Fieldhouse Upgrade & Expansion									225.0	2.6	225.0	2.6	300.0	3.5
North East Scarborough Community Centre													1,207.0	14.1
Western North York Community Centre													1,355.0	15.8
Wabash Parkdale Community Centre													1,620.0	18.9
Birchmount Double Gym CC									113.0	1.3	113.0	1.3	238.0	2.8
Various IT projects					176.0	1.6	420.0	3.7	694.0	2.8	1,290.0	8.1		
Total (Net)	1,418.8	15.8	3,176.0	14.8	6,339.0	34.1	1,223.0	13.1	2,597.8	25.0	14,754.6	102.8	6,213.0	72.6

Capital Project Delivery: Temporary Positions

Position Title	CAPTOR Project Number	# of Positions	Project Delivery		Salary and Benefits \$ Amount(\$000s)						
			Start Date	End Date (m/d/yr)	2013	2014	2015	2016	2017	2018 - 2022	
Senior Project Coordinators	Various projects	4.0	1-Jan-13	31-Dec-14	436,900						
Total		4.0			436,900.0	-	-	-	-	-	-

The 2013 Capital Budget requires 4.0 new temporary capital positions for 2 years to deliver approximately 130 new capital sub-projects commencing on January 1, 2013 and ending by December 31, 2014.

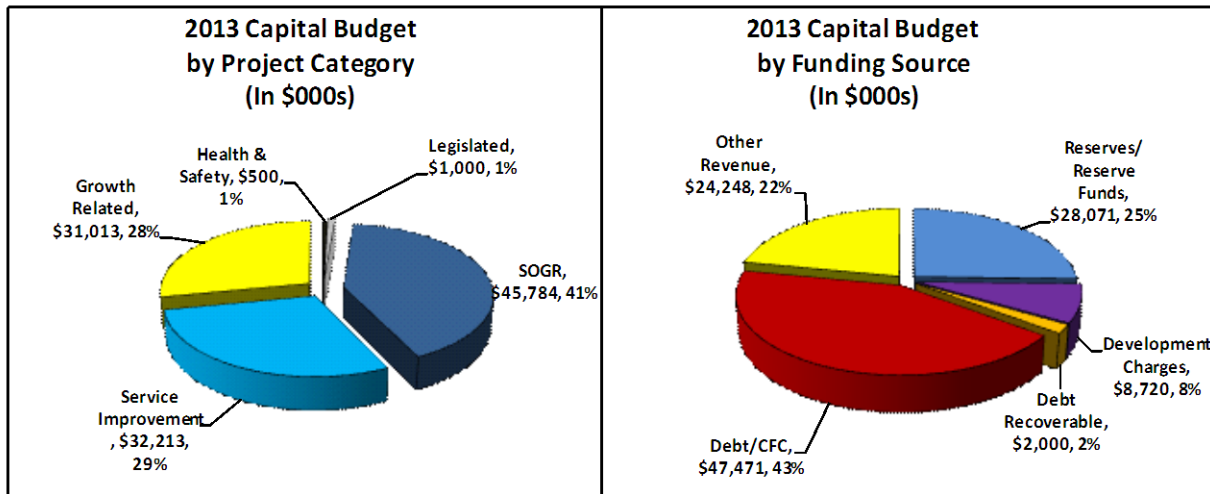
- ✓ Some of the newly added projects are the result of City Council approved Section 42- Alternate Rate Cash in Lieu Parkland Dedication funding in 2009, Section 37 Agreement and Section 45 benefits which provide Councillor-directed funds to be spent on park improvements within the ward the funds were generated in.
- ✓ The Senior Project Coordinator positions will deliver the following capital projects:
 - Outdoor Recreation Centres: Allan Gardens Washroom Building, Wells Hill Lawn Bowling Improvements, and Ward 43 Sports Pad.
 - Park Development projects: Cawthra Park Improvements, Queens Park Improvements, and Bellevue Square Improvements

- Arena: Col. Sam Smith Power House 2nd Floor – S37
- Wellesley Community Centre Pool
- Trails & Pathways: R.V Burgess Lighting and Glentworth Ravine Pathway Lighting
- Special Facilities: Guild Inn Site Improvements

City Council approved these 4.0 temporary capital positions for the delivery of new 2013 capital projects / sub-projects and the duration for each temporary position must not exceed the life of the funding of its respective capital projects / sub projects.

PART III - 2013 CAPITAL BUDGET

2013 Capital Budget by Project Category and Funding Source



The 2013 Capital Budget requires 2013 cash flow funding of \$110.510 million.

- ✓ The 2013 Capital Budget for Parks, Forestry and Recreation will allocate \$0.500 million (0.1%) to Health and Safety projects, \$1.000 million (0.9%) to Legislated projects, \$45.784 million (42%) to State of Good Repair (SOGR) projects, \$32.213 million (29%) to Service Improvement projects, and \$31.213 million (28%) to Growth Related projects.
 - SOGR projects include various Capital Asset Management Plan (CAMP) projects for Community Centres, Pools, Arenas, Outdoor Recreation Centres, and Special Facilities Building and Structures.
 - Key Service Improvement projects will focus on the Leaside Memorial Garden Arena Expansion and Regent Park Redevelopment projects.
 - Growth and Related projects will continue work on the York Community Centre, Regent Park Community Centre, and Railway Lands Community Centre projects.
- ✓ The 2013 Capital Budget for Parks, Forestry and Recreation is funded primarily from debt / CFC, which accounts for 43% or \$47.471 million of required financing. The debt / CFC funding of \$47.471 is over the debt / CFC affordability guideline of \$47.271 million set for this Program in 2013.
- ✓ The 2013 Capital Budget will also be financed by \$28.071 million (25%) from Reserve Funds, \$8.720 million (8%) from Development Charges, \$2.000 million (2%) from recoverable debt, and \$24.248 million (22%) from other revenues such as Section 37 and 45 funding, Section 42 Alternate-Rate Cash-in-Lieu, and partnership funding.

2013 Cash Flow & Future Year Commitments (In \$000s)

	2011 & Prior Year Carry Forward	2012 Previously Approved Cash Flow Commitments	2013 New Cash Flow	2013 Total Cash Flow	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
Expenditures																
Previously Approved Change in Scope	11,264	36,409		47,673	44,087	91,760	19,290	300								111,350
New			62,837	62,837		62,837	7,920	2,550	1,400	575						75,282
New w/Future Year																
Total Expenditure	11,264	36,409	62,837	110,510	44,087	154,597	27,210	2,850	1,400	575	-	-	-	-		186,632
Financing																
Debt/CFC		2,800	44,671	47,471	850	48,321	2,875	1,450	1,000	175						53,821
Other	4,836	11,586	9,826	26,248	22,940	49,188	7,852									57,040
Reserves/Res Funds	5,485	15,802	6,784	28,071	8,409	36,480	8,520	167	34	34						45,235
Development Charges	943	6,221	1,556	8,720	11,888	20,608	7,963	1,233	366	366						30,536
Total Financing	11,264	36,409	62,837	110,510	44,087	154,597	27,210	2,850	1,400	575	-	-	-	-		186,632

- ✓ The Parks, Forestry and Recreation's 2013 Capital Budget of \$154.597 million including carry forward funding from 2012 provides funding for previously approved projects of \$91.760 million and \$62.837 million for new projects.
- ✓ The 2013 Capital Budget will be financed by the following sources: debt / CFC of \$48.321 million (31.3%), Reserve Funds of \$36.480 million (23.5%), Development Charges of \$20.608 million (13.3%), and other funding such as donations, recoverable debt and partnership funding of \$49.188 million (31.9%).
 - The 2013 Capital Budget exceeds the 2013 affordability debt / CFC target of \$47.271 million by \$0.200 million.
- ✓ The 2013 Capital Budget will result in new commitments to future year cash flow funding of \$7.920 million in 2014; \$2.550 million in 2015; \$1.400 million in 2016; and \$0.575 million in 2017.

2013 Capital Project Highlights

The 2013 Capital Budget, including carry forward funding, provides funding of \$154.597 million to:

- ✓ Continue the redevelopment of parkland such as Grange Park (\$4.921 million), Regent Park Redevelopment (TCHC) Phase 2 (\$2.750 million), June Callwood Park (\$1.654 million), and Mystic Point Park Development (\$1.182 million);
- ✓ Continue construction of various community centres namely York Community Centre (\$11.443 million) and Regent Park Community Centre Construction (\$14.565 million);
- ✓ Continue the expansion of the Leaside Memorial Gardens Arena (\$7.3 million);
- ✓ Continue various Information Technology projects such as the IT-Customer Service/eService (\$1.216 million) and IT-Work Asset Management & Mapping Solutions (\$0.771 million) projects;
- ✓ Maintain in a state of good repair the pools (\$5.2 million), harborfront, marine service & seawall projects (\$2.908 million) and special facilities building structures (\$3.919 million).

**2013 Capital Project Highlights
(In \$000s)**

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
Facility Components		7,641					7,641						7,641
Land Acquisition		1,250					1,250						1,250
Outdoor Recreation Centres		6,210					6,210						6,210
Park Development		29,958	2,590	1,000			33,548						33,548
Parking Lots & Tennis Courts		4,900					4,900						4,900
Playgrounds/Waterplay		5,951	900				6,851						6,851
Pool		5,725	700				6,425						6,425
Arena		16,562	425				16,987						16,987
Trails & Pathways		3,613	600	400	400	400	5,413						5,413
Environmental Initiatives		4,001					4,001						4,001
Special Facilities		7,916					7,916						7,916
Community Centres		58,433	20,170				78,603						78,603
Information Technology		2,437	2,075	1,700	1,200	375	7,787						7,787
Total (including carry forward funding)	-	154,597	27,460	3,100	1,600	775	187,532	-	-	-	-	-	187,532

PART IV: ISSUES FOR DISCUSSION

2013 Issues*Debt Target versus Debt*

- ✓ The 2013 Capital Budget for Parks, Forestry and Recreation of \$110.510 million is \$0.200 million over the debt / CFC target of \$47.271 million.
- ✓ Parks, Forestry and Recreation's 10-Year Capital Plan of \$795.686 million exceeds its debt / CFC affordability target in every year except 2022 for a total of \$25.118 million as detailed in the table below.

Debt Target vs. Debt
(In \$000's)

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
Debt Target	47,271	46,163	48,095	44,803	42,476	46,019	47,419	44,639	45,969	45,900	458,754
Debt/CFC	47,471	48,413	52,333	49,671	46,644	50,374	50,787	46,254	46,025	45,900	483,872
Over Target	200	2,250	4,238	4,868	4,168	4,355	3,368	1,615	56	0	25,118

- ✓ The increase in required debt / CFC funding of \$25.118 million is primarily due to revised costing estimates for the design and construction of an outdoor recreation centre and various new community centres. The revision reflects current actual costs as seen in recently tendered projects.
- ✓ The initial revised costing estimates of \$51.951 million for outdoor recreation centre and various community centres was reduced by \$26.833 million by ensuring that Development Charge Funding was maximized for eligible projects.
- ✓ Parks, Forestry and Recreation will annually update cost estimates to account for inflation and actual costs of major capital projects to minimize significant impact on the debt / CFC financing of future Capital Budgets.

Development Charge Funding

- ✓ The 2009 By-Law came into force on May 1, 2009 and imposed a development charge on the development and redevelopment of land, with certain exceptions.
- ✓ The development charge rates were frozen at the 2009 levels for 2 years and the increase in the adopted charges were phased-in over 4 years starting in 2011, based on the level of residential development activity occurring in the City.
- ✓ As a result, all Development Charge funded capital projects for Parks, Forestry and Recreation were re-evaluated to ensure consistency with the Development Charge By-law and forecast of development charge revenue for inclusion in the 10-Year Capital Plan.
- ✓ This review resulted in identification of additional Development Charge funding becoming available to Parks, Forestry & Recreation. The use of DC funds was maximized and resulted in reduced debt / CFC funding of \$26.833 million over the 10-Year Capital Plan.

Information Technology Capital Projects

- ✓ During the 2011 Capital Budget process, a number of IT initiative projects funded by debt were approved in Parks, Forestry and Recreation's 2011-2020 Approved Capital Plan in accordance with the Division's needs and Corporate IT's city-wide strategy. The Parks, Forestry and Recreation IT projects were assessed for compliance with corporate standards for business and data architecture to proceed as intended, requiring a substantial portion of funding to be carried forward to 2012.
- ✓ As part of the 2012 Capital Budget process, additional capital projects were approved in the 2012-2021 Approved Capital Plan totaling \$2.976 million including carry forward funding for capital IT expenditures. The Program was unable to proceed on the basis of its 2012 planned spending for these IT capital projects. As a result, the unspent cash flows amounting to \$1.556 million, approved as part of the 2011-2020 Approved Capital Plan will not be carried forward to 2013. These capital IT projects have been budgeted in the 2013-2022 Capital Plan as new projects.
- ✓ As part of the 2012-2021 Approved Capital Plan, 14 temporary capital positions were approved to deliver various IT capital projects. To date, 7 positions remain vacant, 6 have been filled, and 1 position will be funded through the Operating Budget due to on-going activity and administration of the spatial tool creation project.
- ✓ Any capital IT projects/sub-projects approved as part of the 2011-2020 Approved Capital Plan with unspent funds will be closed.

York Community Centre - Major Capital Project Status

- ✓ The York Community Centre will provide 60,000 square feet of community recreation facilities to an underserved area of the City. The facilities will provide a double gym with change rooms, weight room, aerobic room, mezzanine running track, 6-lane indoor training pool, leisure pool, pool change rooms, two multi-purpose rooms which is divisible in two, teaching kitchen, activity room, youth lounge, administration offices, and generous corridors and lobby.
- ✓ To date, the design stage has been completed. The Site Plan Approval by City Planning has been granted, a shoring permit has been issued and a building permit is pending. The project has been tendered and awarded to a general contractor who mobilized on site in November 2012 to commence construction.
- ✓ The design stage was originally scheduled to commence June 2007 and end April 2009; and construction was then expected to start on August 2009 and finish two years later in August 2011. Due to various delays including additional time required for conveyance of land from the Province to the City, a lengthy Site Plan approvals process, and unforeseen TRCA requirements to stabilize the bank of Black Creek, the design phase that actually started in December 2007 finished in May 2012. Construction started in November 2012.

- o There is no plan in place for schedule recovery as it is not possible to make up the time given the numerous delays. No component of the facility will be omitted or reduced in scope and program in order to save on construction time.
- ✓ The original approved project cost for York Community Centre was \$26.5 million but in 2011 the project cost was increased by \$3 million attributed to the following:
 - Public consultation following the preliminary costing of the schematic design resulted in an increase of the overall gross floor area (GFA) of the facility.
 - Lengthy approval phase resulted in compounding inflationary costs.
 - TRCA's requirement to armourize the bank of Black Creek to protect against creek bank erosion as a condition of their approval of the project.
- ✓ Some of the major delays and challenges of this project include:
 - City labour disruption in 2009;
 - Protracted period of time required for conveyance of land from the Province to the City;
 - Long and arduous Site Plan Approval process by City Planning;
 - Lengthy approval process by Toronto Region Conservation Authority;
 - Unforeseen TRCA requirement to stabilize and naturalize creek bank as a condition of their approval of the project;
 - Unforeseen requirement for an Official Plan Amendment required by City Planning;
 - Delay by Toronto Building in reviewing permit applications and in issuing the Building Permit. Application made on May 3, 2012 and is still outstanding;
 - Delay caused by the requirement to integrate a Toronto Transit Commission bridge across a creek into the site plan.
 - Construction of the community centre while the TTC is simultaneously building a bridge approach across the middle of the community centre site may also impede progress.

Regent Community Centre - Major Capital Project Status

- ✓ The City of Toronto, Toronto District School Board, and Toronto Community Housing have undertaken a development of a joint use community centre and school facility, located in Regent Park adjacent to Nelson Mandela Park Public School. The facility will become a part of a community "hub" of school/services linked to a redeveloped Regent Park Community Centre and renovated Nelson Mandela Park School. The community centre component of the facility will provide approximately 54,450 square feet.
- ✓ The building will include gymnasium, fitness studio, weight room, indoor track and change rooms, community rooms, a large divisible community hall, teaching kitchen, multi-purpose rooms of varying sizes, youth and older adult lounges and a rooftop garden. The Regent Park community Centre will also be home to the Employment Services Centre which will

house employment resource and administrative work areas. The centre shares a courtyard and other outdoor space for gathering and recreation with the school.

- ✓ To date, the design phase of this project has been completed. The Site Plan Approval is still pending the completion of land conveyance. The building permit is also pending issuance of the Site Plan approval. The contract has been tendered to prequalified general contractors and is awaiting results.
- ✓ The original design phase was scheduled to commence June 2009 and be completed by May 2010. However, actual design did not start until November 2009 and finished January 2012. Pending Site Plan approval and building permit issuances, construction is now projected to commence March 2013 and finish March 2015. It will not be possible to recover the original schedule, as no work will be omitted and the scope of the project will not change.
- ✓ This project faces the following challenges:
 - Working with multiple stakeholders (PF&R, Children's Services, Employment Services, TDSB, and TCHC);
 - Requirement for a Land Exchange Agreement and a Capital Cost Agreement with TDSB;
 - Integrating the project with the renovation of the TDSB school adjacent to the site;
- ✓ The original approved project cost was \$21 million with additional funding of \$1.127 million to utilize the central district energy system within the community "hub"; \$0.500 million to furnish the Regent Park Community Centre; and \$0.250 million from Toronto District School Board (TDSB) to link the Regent Park Community Centre to the Nelson Mandela Public Park School.
- ✓ The following factors have contributed to the project delays:
 - Environmental certification work was invalidated when TDSB's contractor trespassed over the future community centre site to create a temporary access route to the school courtyard area and contaminated the soil. This is the second time TDSB or its agent has delayed this project.
 - Soil remediation and re-testing is required again in order to proceed with land conveyance from the Toronto Community Housing Corporation (TCHC) to the City.
 - PF&R undertook lengthy processes to formalize a Capital Cost Sharing agreement between TDSB and the City. To date, the Capital Cost Sharing agreement is with TDSB for approval.
 - The above items must be resolved before PF&R can re-tender the project, as delays beyond the bid period has forced the cancellation of the tender;

Third Party Funding

- ✓ Consistent with previous years, all sub-projects with third-party financing should be approved conditionally, subject to the receipt of such funding during 2013 and, if such financing is not forthcoming, their priority and funding be reassessed by City Council

relative to other City-financed priorities and needs. Some of the examples of projects with third party funding include:

- The Canadian Tire Community Centre project has received \$6 million in Section 37 and Section 45 funding out of a total project cost of \$19.874 million to commence the design stage in 2013 and 2014. The remaining funds are expected before construction moves forward in 2015-2017;
- The Earl Bales Field House Upgrade & Expansion project of \$7.45 million relies on \$4.2 million of external third party funding which has not been received to date;
- The Milliken Park Community Centre Expansion Construction project of \$1.653 million requires Section 37 funding in 2013, but contributions from the developer are currently outstanding;

Emergency Fund

- ✓ The Parks, forestry and Recreation's 2013 Capital Budget includes \$0.500 million for a Capital Emergency Fund sub-project. The approval of the 2013 Capital Emergency sub-project funding is subject to the conditions listed below, which are the same as in 2012:
 - a) Projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b) All projects charged to the 2013 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c) Use of funding must be reported in all variance reports; and
 - d) Any unspent balance at year-end cannot be carried forward.

To date, Parks, Forestry and Recreation spent the entire approved Capital Emergency Fund sub-project of \$0.500 million in 2012. \$0.081 million has been used to repair the roof at Leaside Pool, \$0.135 million to perform electrical work at the ferry docks; \$0.080 million for Taylor Creek Rehabilitation; and \$0.204 million for East Training Roof Rehabilitation.

Future Year Issues

Core Service Review

- ✓ During the Core Service Review, City Council approved the following recommendation:
 - *City Council request the City Manager to undertake a study of community infrastructure provided through the City's libraries, community centres, community hubs, related agencies and organizations, and report to the Executive Committee on a plan that maximizes the use of the City's assets, and enhances service system coordination.*
 - The scope of the review was established in late 2012, the study to be undertaken in 2013 with a report back to City Council on the study outcomes anticipated in 2013.

- Parks, Forestry & Recreation develop a comprehensive report on the status of existing facilities to identify those that are under-utilized and in despair and whether they are concentrated in areas of the City where other Programs have facility gaps. Through this study, PF&R will determine the need for any new facilities and improvements.

Service Efficiency Review

- ✓ At its meeting of April 12, 2011, City Council approved a report from the City Manager titled 'Service Review Program, 2012 Budget Process and Multi-Year Financial Planning Process', dated March 2011. The report directed that, in addition to other reviews, a service efficiency review be undertaken for Parks, Forestry and Recreation. The following summarizes the recommendations for the capital budget arising from the Service Efficiency Study:
 - Develop a comprehensive report on the status of current facilities. The need for a Facilities Master Plan will be identified as a recommendation in the Recreation Service Plan and will involve the integrated efforts of several inter-divisional branches such as Community Recreation and Parks, Capital Projects, Policy and Strategic Planning, and Parks Development. Facility audits and an asset management system project are currently underway to track the status of facilities.
 - Develop a 20 year Recreation Facilities Master Plan. This will be accomplished using the inventory of current facilities while taking into account demographic trends, current facilities inventory, geographic distribution of facilities, and participation preferences and trends.

2013-2017 Recreation Service Plan

- ✓ The 2013-2017 Recreation Service Plan which was adopted with amendments by Community Development and Recreation Committee on November 14, 2012 and was adopted with amendments by City Council on November 27, 2012 will guide the City of Toronto's delivery and funding of recreation programs and services over the next five years.
- ✓ The Service Plan aims to increase overall participation in recreation, decrease financial barriers, and improve local and geographic access, with a focus on improving access to recreation for children, youth, seniors, and reduce barriers faced by low-income families, newcomers, and people with disability.
- ✓ Some Recreation Service Plan recommendations require Capital Budget funding that are included in the Parks, Forestry and Recreation 10-Year Capital Plan and beyond.
 - Accessibility for Ontarians with Disabilities Act (AODA) compliance projects are currently included in the Parks, Forestry and Recreation's 10-year capital plan and are expected to exceed \$10 million over the 10 year period.
 - Information Technology initiatives, including registration and permitting systems improvements, volunteer management, and customer service improvements are also planned in the PF&R Information Technology Strategy in the 2013-2022 Capital Plan.

-
- ✓ The Recreation Service Plan also recommends the development of a 20 year Parks, Forestry and Recreation Facility Plan to identify current recreation facility requirements and guide the process of establishing priorities for future investments in new facilities which will result in financial impacts to PF&R's future capital budgets.

Parks Service Plan

- ✓ In 2010, City Council approved the development of a City-wide Parks Plan based on seven guiding principles:
 - *parks and trails as city infrastructure*
 - *equitable access for all residents*
 - *supporting a diversity of uses*
 - *nature in the city*
 - *environmental stewardship*
 - *place making*
 - *community engagement.*
- ✓ The Parks Plan will guide acquisition, development, management and operation of the system of public parkland in the City of Toronto over a 5 year period.
- ✓ The City-wide Parks Plan is scheduled to be presented to the Parks and Environment Committee in February 2013.
- ✓ The 2014 Capital Budget submission will build on the outcomes and recommendations of the adopted Parks Plan.

Operating Impacts of Capital Projects

- ✓ The 2013-2022 Capital Plan will increase future year Operating Budgets by \$24.723 million due to the cost of operating new facilities over the 10-year period, creating significant pressure on Parks, Forestry and Recreation's service delivery and funding.
- ✓ In addition to the impacts of projects delivered through the Parks, Forestry and Recreation Capital Budget and Plan, there are impacts from new parkland delivered by Waterfront Toronto and TRCA, as well as parkland and new facilities provided to the City as a result of development agreements, creating challenges for the Program to maintain current service levels while meeting budget targets.
- ✓ For example, the 2013 Operating Budget for Parks, Forestry and Recreation will increase by \$1.513 million for ongoing maintenance of Waterfront parks such as Don River Park and Port Union Waterfront Park (Phase 2) which both opened in 2012.
- ✓ As approved in 2012, Forestry and Recreation will continue to review future impacts of capital projects on operating budgets and consider strategies, including optional models for service delivery, to mitigate future operating budget impacts.

Appendix 1

2012 Performance

2012 Key Accomplishments

In 2012, Parks, Forestry and Recreation accomplished the following:

- ✓ Completed the Regent Park Aquatic Centre Pool at a value of over \$17.000 million;
- ✓ Completed the Marie Curtis Park – Canada Arsenal Lands Revitalization Phase 1 project valued at \$1.400 million;
- ✓ Began construction of York Community Centre in 2012 with a total project cost of \$29.500 million;
- ✓ Completed the Earl Bales Ski Centre – Chair Lift and Facility Improvements project at a cost of \$2.200 million;
- ✓ Completed the Greenwood Outdoor AIR/Pool Building Interior Renovation project valued at \$1.000 million;
- ✓ Completed the Grandravine Community Centre & Arena – Rehabilitation with a project cost of \$1.448 million;
- ✓ Completed the Douglas Snow Aquatic Centre Rehabilitation project with a project cost of \$1.060 million.

2012 Capital Variance Review

2012 Budget to Actual Comparison (In \$000s)

2012 Approved	Actuals as of Sept. 30, 2012 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
137,513	36,058	26.2%	83,171	60.5%	54,342	39.5%

Capital expenditures for the period ending September 30, 2012 total \$36.058 million or 26.2% of the 2012 Approved Capital Budget of \$137.513 million. The Program projects that \$83.171 million or 60.5% of the 2012 approved cash flow will be spent by year-end. Parks, Forestry and Recreation expects to carry forward \$44.087 million from 2012 and \$6.623 million from prior years. \$3.633 million will not be carried forward into 2013. The projected under-spending is mainly due to the following projects:

- Facility Components: under-spending of \$2.556 million is projected, of which \$2.321 million for various IT projects which will not be spent due to the need to coordinate with Corporate

IT which had not been anticipated; and \$0.160 million of the divisional accessibility funding will not be spent due to reconfirming the project scope at various sites.

- Land Acquisition: under-spending of \$1.400 million is anticipated due to protracted environmental approvals process and planned remediation work at various sites including Grand Manitoba/Mystic, Everett, Stafford, and Paton Road.
- Park Development: under-spending of \$13.026 million is projected as the Grange Park management agreement has not been finalized (\$4.700 million); land transfer issues have delayed Regent Park (\$2.750 million); and other various park development projects may not be completed due to weather limitations on construction times.
- Arenas: under-spending of \$6.800 million is expected since \$4.300 million for the Leaside Arena expansion was delayed due to re-tendering, but is now proceeding and various Arena and Outdoor Artificial Ice Rink (CAMP) projects may not be complete by year-end due to construction and programming limitations.
- Community Centres: under-spending of \$24.197 million is projected as the Railway Lands Community Centre is still in the initiation stage (\$4.156 million); the Canadian Tire Site Community Centre (\$0.050 million) is still in the preliminary stages and awaits additional funding; the approvals process for York Community Centre (\$11.000 million) took longer than expected; Regent Park Community Centre (\$6.565 million) has been delayed due to pro-longed environmental soil remediation and testing requirements; and various Community Centre (CAMP) projects will not be completed by year-end due to construction and programming issues.
- Special Facilities: under-spending of \$1.600 million is anticipated as \$1.000 million will not be spent due to delays arising from the specialized and extensive approvals process necessary for Seawall rehabilitation, and \$0.459 million for various Special Facilities and Structures (CAMP) projects may not be completed by year-end due to programming and weather constraints.

Appendix 2

10-Year Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
Facility Components	7,641	7,488	8,238	7,250	5,167	35,784	4,650	5,550	5,400	5,450	6,450	63,284
Land Acquisition	1,250	200	200	200	200	2,050	200	200	200	300	300	3,250
Outdoor Recreation Centres	6,210	3,650	4,075	8,125	7,700	29,760	3,600	6,350	4,500	4,700	4,700	53,610
Park Development	29,958	12,413	7,650	11,754	7,599	69,374	3,739	5,374	3,625	3,900	3,325	89,337
Parking Lots & Tennis Courts	4,900	3,250	3,135	3,000	3,100	17,385	3,100	3,100	3,100	3,100	3,100	32,885
Playgrounds/Waterplay	5,951	3,550	3,745	4,100	3,450	20,796	2,725	2,700	2,550	2,550	2,550	33,871
Pool	5,725	4,700	16,000	11,000	10,000	47,425	4,025	3,950	4,000	4,000	4,190	67,590
Arena	16,562	7,825	7,650	7,800	10,850	50,687	18,600	16,000	7,300	7,300	7,700	107,587
Trails & Pathways	3,613	3,875	4,450	4,100	4,150	20,188	3,750	4,250	6,250	3,000	2,000	39,438
Environmental Initiatives	4,001	2,450	2,450	2,450	2,450	13,801	2,531	2,531	2,531	2,600	2,714	26,708
Special Facilities	7,916	5,725	5,650	5,675	6,050	31,016	6,350	5,650	5,500	5,500	5,810	59,826
Community Centres	58,433	33,870	7,849	10,597	11,850	122,599	11,364	19,638	32,724	30,081	30,094	246,500
Information Technology	2,437	3,075	4,400	4,000	1,175	15,087	200	200	200	200		15,887
Total (including carry forwards)	154,597	92,071	75,492	80,051	73,741	475,952	64,834	75,493	77,880	72,681	72,933	839,773

Appendix 3
2013 Capital Budget;
2014 to 2022 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2013 Capital Budget; 2014-2022 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000014 Facility Components																								
0	167	311 Customer Service Strategy	CW	S2	04	1,003	0	0	0	0	1,003	0	1,003	0	0	0	0	1,003	0	0	0	0	0	1,003
6	169	Capital Emergency Fund FY2014-2022	CW	S6	03	0	500	500	500	500	2,000	2,500	4,500	0	0	0	0	0	0	0	0	4,500	0	4,500
10	171	Investigation and Pre-Engineering FY2014-2022	CW	S6	04	0	325	325	325	325	1,300	1,725	3,025	0	0	0	0	333	0	0	0	2,692	0	3,025
9	173	Various Bldgs-Facility Rehabilitation FY2014-2022	CW	S6	03	0	2,563	3,125	3,037	2,288	11,013	14,375	25,388	0	0	0	0	0	0	0	0	25,388	0	25,388
8	175	Various Bldgs & Pks-Accessibility Prog. FY2014-22	CW	S6	03	0	3,400	3,788	2,688	1,554	11,430	6,000	17,430	0	0	0	0	0	0	0	0	17,430	0	17,430
11	177	Various Bldgs & Pks- Signage Program FY2014-2020	CW	S6	03	0	200	0	200	0	400	400	800	0	0	0	0	0	0	0	0	800	0	800
7	179	Capital Planning & Asset Management FY2014-2022	CW	S6	03	0	500	500	500	500	2,000	2,500	4,500	0	0	0	0	4,500	0	0	0	0	0	4,500
7	220	IT-Time & Resource Management Solution FY2012	CW	S2	04	450	0	0	0	0	450	0	450	0	0	0	0	0	0	450	0	0	0	450
8	228	IT-PF&R Business Transformation Tools & Processes	CW	S2	04	315	0	0	0	0	315	0	315	0	0	0	0	0	0	315	0	0	0	315
2	252	Capital Planning & Asset Management FY2012	CW	S2	03	55	0	0	0	0	55	0	55	0	0	0	0	55	0	0	0	0	0	55
3	253	Various Bldgs & Pks -Accessibility Prog FY2012	CW	S2	03	160	0	0	0	0	160	0	160	0	0	0	0	0	0	160	0	0	0	160
5	255	Investigation and Pre-Engineering FY2012	CW	S2	03	20	0	0	0	0	20	0	20	0	0	0	0	0	0	20	0	0	0	20
1	277	Capital Emergency Fund FY2013	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	0	500
5	278	Investigation and Pre-Engineering FY2013	CW	S4	04	325	0	0	0	0	325	0	325	0	0	0	0	37	288	0	0	0	0	325
4	279	Various Bldgs-Facility Rehabilitation FY2013	CW	S4	03	3,113	0	0	0	0	3,113	0	3,113	0	0	0	0	0	3,113	0	0	0	0	3,113
3	280	Various Bldgs & Pks-Accessibility Prog. FY2013	CW	S4	03	1,200	0	0	0	0	1,200	0	1,200	0	0	0	0	1,200	0	0	0	0	0	1,200
2	281	Capital Planning & Asset Management FY2013	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500
Sub-total						7,641	7,488	8,238	7,250	5,167	35,784	27,500	63,284	0	0	0	0	6,428	5,101	945	0	50,810	0	63,284
PKS000015 Land Acquisition																								
2	30	Parkland Acquisition - FY2014-2022	CW	S6	05	0	200	200	200	200	800	1,200	2,000	0	0	0	0	2,000	0	0	0	0	0	2,000
0	53	Grand/Manitoba Site Remediation	06	S2	02	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500
0	54	Everett Open Space Site Remediation	31	S2	02	25	0	0	0	0	25	0	25	0	0	0	0	25	0	0	0	0	0	25
0	57	Paton Road Remediation	18	S2	02	175	0	0	0	0	175	0	175	0	0	0	0	175	0	0	0	0	0	175
0	58	Stafford Street Remediation	19	S2	02	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2013 Capital Budget; 2014-2022 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000015 Land Acquisition																								
0	60	1555 Danforth/WoodGreen Remediation	30	S2	02	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100
0	63	Demolition of 1075 Millwood	26	S2	04	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	0	50
1	65	Parkland Acquisition - FY2013	CW	S4	05	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200
Sub-total						1,250	200	200	200	200	2,050	1,200	3,250	0	0	0	0	3,250	0	0	0	0	0	3,250
PKS000016 Outdoor Recreation Centres																								
0	1	Refurbishment of Smythe Park Baseball Diamond	11	S2	04	25	0	0	0	0	25	0	25	0	0	0	0	0	0	25	0	0	25	
12	49	Keeleesdale Park - Build New Basketball Facility^	12	S6	04	0	0	25	475	0	500	0	500	0	0	410	0	90	0	0	0	0	500	
13	62	West Humber Trail Washrooms^	CW	S6	04	0	0	25	425	0	450	0	450	0	0	406	0	44	0	0	0	0	450	
4	94	Heron Park - Outdoor Basketball Courts^	44	S4	04	150	0	0	0	0	150	0	150	0	0	142	0	8	0	0	0	0	150	
11	146	Don Russell Park Baseball Facility^	06	S6	04	0	0	25	725	0	750	0	750	0	0	590	0	160	0	0	0	0	750	
3	225	Thomson Park - Bocce Development^	38	S4	04	175	0	0	0	0	175	0	175	0	0	157	0	18	0	0	0	0	175	
8	247	CAMP (SGR) ORC Facilities FY2014-2022	CW	S6	03	0	2,000	2,000	2,000	2,000	8,000	14,000	22,000	0	0	0	0	0	0	0	22,000	0	22,000	
9	248	Sports Fields FY2014-2022 (SFP) ^	CW	S6	04	0	1,500	1,700	1,500	1,700	6,400	8,100	14,500	0	0	6,576	0	1,324	0	0	0	6,600	14,500	
0	271	West Rouge Canoe Club - Clubhouse (Rebuild)^	44	S2	04	625	0	0	0	0	625	0	625	0	0	561	0	64	0	0	0	0	625	
1	323	CAMP (SGR) ORC Facilities FY2012	CW	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	500	
2	324	Sports Fields FY2012 (SFP)	CW	S2	04	100	0	0	0	0	100	0	100	0	0	50	0	50	0	0	0	0	100	
1	325	CAMP (SGR) ORC Facilities FY2013	CW	S4	03	3,000	0	0	0	0	3,000	0	3,000	0	0	0	0	0	3,000	0	0	0	3,000	
2	326	Sports Fields FY2013 (SFP)	CW	S4	04	1,200	0	0	0	0	1,200	0	1,200	0	0	900	0	300	0	0	0	0	1,200	
5	327	Wells Hill Lawn Bowling Improvements S42	21	S4	04	70	0	0	0	0	70	0	70	0	0	0	0	0	0	70	0	0	70	
14	328	Earl Bales Fieldhouse Upgrade & Expansion	10	S6	05	0	0	0	3,000	4,000	7,000	0	7,000	0	0	2,433	0	367	0	4,200	0	0	7,000	
10	329	Earl Bales Fieldhouse Upgrade Design	10	S6	05	0	150	300	0	0	450	0	450	0	0	450	0	0	0	0	0	0	450	
6	330	Ward 43 Sports Pad S37	43	S4	04	90	0	0	0	0	90	0	90	0	0	0	0	0	0	90	0	0	90	
7	331	Allan Gardens Washroom Bldg Design S42	27	S4	04	60	0	0	0	0	60	0	60	0	0	0	0	0	60	0	0	0	60	
15	332	McNicholl Pk Artificial Turf Field	24	S6	04	0	0	0	0	0	0	1,750	1,750	0	0	0	0	1,750	0	0	0	0	1,750	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2013 Capital Budget; 2014-2022 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000017 Park Development																									
2	621	Felstead Park Improvements S42	30	S2	04	15	0	0	0	0	15	0	15	0	0	0	0	0	0	0	15	0	0	0	15
2	622	Brunswick College Parkette Redevelopment S42	20	S2	04	71	0	0	0	0	71	0	71	0	0	0	0	0	0	71	0	0	0	71	
0	623	Joel Weeks/Don Mount FY2011 NOM	30	S2	04	165	0	0	0	0	165	0	165	0	0	0	0	0	165	0	0	0	0	165	
2	624	Master Planning (Pre-Eng) - Parks FY2013	CW	S4	04	200	0	0	0	0	200	0	200	0	0	0	100	100	0	0	0	0	0	200	
1	625	Various Parks - Parks Rehab. FY2013	CW	S4	03	4,112	0	0	0	0	4,112	0	4,112	0	0	0	0	4,112	0	0	0	0	0	4,112	
5	626	Brunswick College Parkette Ph2 S42	20	S4	04	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	0	500	
6	627	Bellevue Square Improvements Ph 2 S42	20	S4	04	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	0	500	
7	628	Cedarvale Park Ph3 -S37	21	S4	05	300	0	0	0	0	300	0	300	0	0	0	0	0	300	0	0	0	0	300	
8	629	Bennett Parkette Development S37	13	S4	05	264	0	0	0	0	264	0	264	0	0	0	0	0	264	0	0	0	0	264	
9	630	Wabash Patio Donation	14	S4	04	450	350	0	0	0	800	0	800	0	0	0	200	0	0	600	0	0	0	800	
10	631	Queensland Park Improvements S37/S42	05	S4	04	290	0	0	0	0	290	0	290	0	0	0	0	0	250	40	0	0	0	290	
11	632	Queensway Pk Improvements - Design S42	05	S4	04	120	0	0	0	0	120	0	120	0	0	0	0	0	85	35	0	0	0	120	
12	633	Silverhill Pk Improvements - Design S42	05	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	0	50	
13	634	Ward 5 Pk Improvements S37	05	S4	04	488	0	0	0	0	488	0	488	0	0	0	0	0	488	0	0	0	0	488	
14	635	East Mall Park Improvements-Design S42	05	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100	
37	636	East Mall Park Improvements Construction S42	05	S6	04	0	700	0	0	0	700	0	700	0	0	0	0	0	700	0	0	0	0	700	
47	637	Lawrence Heights Plan Park	15	S6	04	0	0	75	686	0	761	0	761	0	0	0	761	0	0	0	0	0	0	761	
15	638	Norwood Park Improvements S42	32	S4	04	125	0	0	0	0	125	0	125	0	0	0	65	0	60	0	0	0	0	125	
16	639	Carlton Park Improvements S42	18	S4	04	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	0	200	
17	640	Tibaldi Park Improvements S42	18	S4	04	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	250	
18	641	Fred Hamilton Pk Improvements S42	19	S4	04	334	0	0	0	0	334	0	334	0	0	0	0	0	334	0	0	0	0	334	
19	642	Northumberland Parkette Improvements S42	19	S4	04	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	0	200	
20	643	Stanley Park Improvements S42	19	S4	04	216	0	0	0	0	216	0	216	0	0	0	0	0	216	0	0	0	0	216	
3	644	Dogs Off Leash Area Improvements FY2013	CW	S4	04	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2013 Capital Budget; 2014-2022 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>PKS000017 Park Development</u>																								
21	645	Cawthra Park Improvements FY2013 S45/42	27	S4	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000
22	646	Allan Gardens Artist Gardens Design S42	27	S4	04	75	0	0	0	0	75	0	75	0	0	0	0	0	75	0	0	0	75	
23	647	Queen's Park Improvements FY2013 S37	27	S4	04	724	0	0	0	0	724	0	724	0	0	0	0	0	724	0	0	0	724	
59	648	Linear Pk (Sheppard Ave) Development	24	S6	04	0	0	0	0	0	0	1,000	1,000	0	0	0	1,000	0	0	0	0	0	1,000	
23	649	Yorkville Parks Design S37	27	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	100	
23	650	Moncur Park Improvements Ph. 1S37/S42	32	S4	04	225	0	0	0	0	225	0	225	0	0	0	0	0	225	0	0	0	225	
23	651	Berczy Park Design S42	28	S4	04	150	100	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	250	
0	652	Berczy Park Construction S42	28	S6	04	0	2,250	0	0	0	2,250	0	2,250	0	0	0	0	0	2,250	0	0	0	2,250	
40	653	Apted Park Design S37	07	S6	04	0	50	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	50	
41	654	Apted Park Construction S37	07	S6	04	0	0	700	0	0	700	0	700	0	0	0	0	0	700	0	0	0	700	
23	655	Hillcrest Construction S37	23	S4	04	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	500	
23	656	Ward 11 Park Improvements S37	11	S4	04	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	150	
47	657	Lawrence Heights Ph1b-Greenway	15	S6	04	0	0	0	0	45	45	414	459	0	0	367	0	92	0	0	0	0	459	
47	658	Lawrence Heights Ph1a-Baycrest	15	S6	04	0	0	150	1,361	0	1,511	0	1,511	0	0	1,209	0	302	0	0	0	0	1,511	
47	659	Lawrence Heights Ph1f-Local Neighbourhood Pk	15	S6	04	0	0	0	0	0	0	1,724	1,724	0	0	1,379	0	345	0	0	0	0	1,724	
23	660	June Callwood Additional Funds FY2013 S37	19	S4	04	188	0	0	0	0	188	0	188	0	0	157	0	0	0	31	0	0	188	
23	661	Midland/St. Clair Pk E Development	36	S4	04	25	240	0	0	0	265	0	265	0	0	0	0	0	265	0	0	0	265	
27	662	Rotary Peace Park Improvements S37/Donation	06	S4	04	120	0	0	0	0	120	0	120	0	0	0	0	0	80	40	0	0	120	
23	663	Michael Power Place Park Improvements	05	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	100	
1	664	Centennial RC Dogs Off Leash Area	38	S4	04	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	200	
Sub-total						29,958	12,413	7,650	11,754	7,599	69,374	19,963	89,337	0	0	19,240	0	14,080	4,712	20,371	3,152	27,782	0	89,337
<u>PKS000018 Parking Lots and Tennis Courts</u>																								
2	22	Amesbury Park - Parking Lot Expansion 40-50spaces	12	S4	04	225	0	0	0	0	225	0	225	0	0	203	0	0	22	0	0	0	225	
4	146	CAMP (SGR) Parking Lots&Tennis Crts. FY2014-2022	CW	S6	03	0	3,250	3,135	3,000	3,100	12,485	15,500	27,985	0	0	0	0	0	0	0	0	27,985	0	27,985

Report Phase 5 - Program 05 Parks, Forestry & Recreation Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2013 Capital Budget; 2014-2022 Capital Plan**Parks, Forestry & Recreation**

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By													
		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Development Charges				20,811	10,384	5,713	13,509	12,232	62,649	76,191	138,840	0	0	138,840	0	0	0	0	0	0	0	138,840
		Reserve Funds (Ind."XR" Ref.)				36,277	14,472	3,699	8,946	4,665	68,059	46,340	114,399	0	0	0	0	114,399	0	0	0	0	0	114,399
		Capital from Current				45,496	0	0	0	0	45,496	0	45,496	0	0	0	0	45,496	0	0	0	0	0	45,496
		Other1 (Internal)				35,348	10,602	4,547	7,200	10,000	67,697	0	67,697	0	0	0	0	0	67,697	0	0	0	0	67,697
		Other2 (External)				9,790	8,200	9,200	725	200	28,115	1,950	30,065	0	0	0	0	0	0	30,065	0	0	0	30,065
		Debt				2,825	48,413	52,333	49,671	46,644	199,886	239,340	439,226	0	0	0	0	0	0	0	439,226	0	0	439,226
		Debt - Recoverable				4,050	0	0	0	0	4,050	0	4,050	0	0	0	0	0	0	0	0	4,050	0	4,050
		Total Program Financing				154,597	92,071	75,492	80,051	73,741	475,952	363,821	839,773	0	0	138,840	0	114,399	45,496	67,697	30,065	439,226	4,050	839,773

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2014 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4
2013 Cash Flow and
Future Year Commitments

Report Phase 5 - Program 05 Parks, Forestry & Recreation Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2013 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000014 Facility Components																									
0	167	311 Customer Service Strategy	CW	S2	04	1,003	0	0	0	0	1,003	0	1,003	0	0	0	0	1,003	0	0	0	0	0	1,003	
7	220	IT-Time & Resource Management Solution FY2012	CW	S2	04	450	0	0	0	0	450	0	450	0	0	0	0	0	450	0	0	0	0	450	
8	228	IT-PF&R Business Transformation Tools & Processes	CW	S2	04	315	0	0	0	0	315	0	315	0	0	0	0	0	315	0	0	0	0	315	
2	252	Capital Planning & Asset Management FY2012	CW	S2	03	55	0	0	0	0	55	0	55	0	0	0	0	55	0	0	0	0	0	55	
3	253	Various Bldgs & Pks -Accessibility Prog FY2012	CW	S2	03	160	0	0	0	0	160	0	160	0	0	0	0	0	160	0	0	0	0	160	
5	255	Investigation and Pre-Engineering FY2012	CW	S2	03	20	0	0	0	0	20	0	20	0	0	0	0	0	20	0	0	0	0	20	
1	277	Capital Emergency Fund FY2013	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	0	500	
5	278	Investigation and Pre-Engineering FY2013	CW	S4	04	325	0	0	0	0	325	0	325	0	0	0	0	37	288	0	0	0	0	325	
4	279	Various Bldgs-Facility Rehabilitation FY2013	CW	S4	03	3,113	0	0	0	0	3,113	0	3,113	0	0	0	0	0	3,113	0	0	0	0	3,113	
3	280	Various Bldgs & Pks-Accessibility Prog. FY2013	CW	S4	03	1,200	0	0	0	0	1,200	0	1,200	0	0	0	0	0	1,200	0	0	0	0	1,200	
2	281	Capital Planning & Asset Management FY2013	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500	
Sub-total						7,641	0	0	0	0	7,641	0	7,641	0	0	0	0	1,595	5,101	945	0	0	0	7,641	
PKS000015 Land Acquisition																									
0	53	Grand/Manitoba Site Remediation	06	S2	02	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500	
0	54	Everett Open Space Site Remediation	31	S2	02	25	0	0	0	0	25	0	25	0	0	0	0	25	0	0	0	0	0	25	
0	57	Paton Road Remediation	18	S2	02	175	0	0	0	0	175	0	175	0	0	0	0	175	0	0	0	0	0	175	
0	58	Stafford Street Remediation	19	S2	02	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200	
0	60	1555 Danforth/WoodGreen Remediation	30	S2	02	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100	
0	63	Demolition of 1075 Millwood	26	S2	04	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	0	50	
1	65	Parkland Acquisition - FY2013	CW	S4	05	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200	
Sub-total						1,250	0	0	0	0	1,250	0	1,250	0	0	0	0	1,250	0	0	0	0	0	0	1,250
PKS000016 Outdoor Recreation Centres																									
0	1	Refurbishment of Smythe Park Baseball Diamond	11	S2	04	25	0	0	0	0	25	0	25	0	0	0	0	0	0	0	25	0	0	25	
4	94	Heron Park - Outdoor Basketball Courts^	44	S4	04	150	0	0	0	0	150	0	150	0	0	142	0	8	0	0	0	0	0	150	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2013 Cash Flow and Future Year Commitments**

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
PKS000019 Playgrounds/Waterplay																										
0	271	Rosedale Parks Play Area Improvements-Donations	27	S2	04	67	0	0	0	0	67	0	67	0	0	0	0	0	0	0	0	67	0	0	67	
1	274	CAMP (SGR) Waterplay FY2012	CW	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	0	0	90	0	0	0	90	
2	275	Play Equipment Program FY2012	CW	S2	03	329	0	0	0	0	329	0	329	0	0	0	329	0	0	0	0	0	0	0	329	
3	276	Allan Gardens Playground Development S42 & S45	27	S2	04	870	0	0	0	0	870	0	870	0	0	0	0	0	0	870	0	0	0	0	870	
3	278	Wellesley Pk Wading Pool Conversion	28	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	0	100	
2	282	Play Equipment Program FY2013	CW	S4	03	1,809	0	0	0	0	1,809	0	1,809	0	0	0	1,277	223	159	150	0	0	0	0	1,809	
1	283	CAMP (SGR) Waterplay FY2013	CW	S4	03	900	0	0	0	0	900	0	900	0	0	0	0	900	0	0	0	0	0	0	900	
5	285	Victoria Memorial Square Playground S37/S45/S42	20	S4	04	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	0	250	
6	286	Ward 21 Playground Improvements S42	21	S4	04	260	0	0	0	0	260	0	260	0	0	0	0	0	230	30	0	0	0	0	260	
4	287	Woburn Splash Pad Funding	38	S4	04	189	0	0	0	0	189	0	189	0	0	0	189	0	0	0	0	0	0	0	189	
6	288	Brockville Park Playground Area Improvements S42	32	S4	04	125	0	0	0	0	125	0	125	0	0	0	0	0	125	0	0	0	0	0	125	
Sub-total						5,951	900	0	0	0	6,851	0	6,851	0	0	1,565	0	2,092	1,223	1,724	247	0	0	0	6,851	
PKS000020 Pool																										
2	2	Pleasantview CC - Winterize Change rooms	33	S4	04	225	0	0	0	0	225	0	225	0	0	0	0	225	0	0	0	0	0	0	225	
1	108	CAMP (SGR) Pool FY2012	CW	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	900	0	0	0	0	0	900	
1	109	CAMP (SGR) Pool FY2013	CW	S4	03	4,300	0	0	0	0	4,300	0	4,300	0	0	0	0	4,300	0	0	0	0	0	0	4,300	
3	110	Wellesley CC Pool Design - S37/S45	28	S4	04	300	700	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	0	0	1,000	
Sub-total						5,725	700	0	0	0	6,425	0	6,425	0	0	0	0	0	4,525	1,900	0	0	0	0	0	6,425
PKS000021 Arena																										
0	152	Victoria Village Arena Additional Community Space	34	S2	04	60	0	0	0	0	60	0	60	0	0	60	0	0	0	0	0	0	0	0	60	
3	165	Scarborough Village RC - New Zamboni Room	36	S2	04	542	0	0	0	0	542	0	542	0	0	0	252	0	0	0	290	0	0	0	542	
0	182	Maple Leaf Sports & Entertainment FY2011-2013	CW	S2	03	478	0	0	0	0	478	0	478	0	0	0	0	0	0	478	0	0	0	0	478	
2	186	Greenwood AIR Cover	30	S2	04	1,007	0	0	0	0	1,007	0	1,007	0	0	0	807	0	0	0	200	0	0	0	1,007	
0	187	Leaside Memorial Gardens Arena - Add. Ice Pad	26	S2	04	4,300	0	0	0	0	4,300	0	4,300	0	0	0	0	0	0	2,250	0	2,050	0	0	4,300	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2013 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000021 Arena																								
1	191	CAMP (SGR) Arena FY2012	CW	S2	03	1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	1,100
2	192	Leaside MG Expansion- Increase cost	26	S2	04	3,000	0	0	0	0	3,000	0	3,000	0	0	0	0	1,000	0	0	0	0	2,000	3,000
1	194	CAMP (SGR) Arena FY2013	CW	S4	03	6,000	0	0	0	0	6,000	0	6,000	0	0	0	0	6,000	0	0	0	0	0	6,000
4	195	Col.Sam Smith Powerhouse 2nd Floor - S37	06	S4	04	75	425	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	500	
Sub-total						16,562	425	0	0	0	16,987	0	16,987	0	0	60	0	2,059	6,000	1,600	2,728	490	4,050	16,987
PKS000022 Trails & Pathways																								
6	187	Upper Highland Creek Trail Ext.Ph. 3-5^	43	S4	04	50	150	400	400	400	1,400	0	1,400	0	0	1,247	0	153	0	0	0	0	1,400	
0	194	Eastern Beaches Boardwalk Improvements	32	S2	04	695	0	0	0	0	695	0	695	0	0	0	0	45	0	0	0	650	695	
2	224	Riverdale Park E-Multi-use Trail Connection	30	S4	04	110	0	0	0	0	110	0	110	0	0	0	0	75	35	0	0	0	110	
0	225	Etobicoke Creek Trail Improvements (S37)	06	S2	04	358	0	0	0	0	358	0	358	0	0	0	0	0	358	0	0	0	358	
5	237	Eastern Beaches Boardwalk Improvements Ph. 2	32	S4	04	50	450	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	500	
1	241	CAMP (SGR) Trails & Pathways&Bridges FY2012	CW	S2	03	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	200	
1	242	CAMP (SGR) Trails & Pathways&Bridges FY2013	CW	S4	03	1,800	0	0	0	0	1,800	0	1,800	0	0	0	0	1,800	0	0	0	0	1,800	
3	246	R.V. Burgess Lighting	26	S4	04	300	0	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	300	
4	247	Glentworth Ravine Pathway Lighting	33	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	50	
Sub-total						3,613	600	400	400	400	5,413	0	5,413	0	0	1,247	0	623	1,835	558	0	1,150	0	5,413
PKS000024 Environmental Initiatives																								
0	217	Don Valley Brick Works-Ph. 2 Natural Heritage Enha	29	S2	04	266	0	0	0	0	266	0	266	0	0	0	0	266	0	0	0	0	266	
0	228	City Wide Environmental Initiatives - FY2011	CW	S2	03	60	0	0	0	0	60	0	60	0	0	0	0	60	0	0	0	0	60	
1	233	CW Environmental Initiatives FY2012	CW	S2	03	950	0	0	0	0	950	0	950	0	0	0	0	0	950	0	0	0	950	
1	235	City Wide Environmental Initiatives - FY2013	CW	S4	03	2,625	0	0	0	0	2,625	0	2,625	0	0	0	0	1,225	1,400	0	0	0	2,625	
2	236	Community Garden FY2013	CW	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	50	50	0	0	0	100	
Sub-total						4,001	0	0	0	0	4,001	0	4,001	0	0	0	0	1,601	1,450	950	0	0	0	4,001
PKS000026 Special Facilities																								
1	157	CAMP (SGR) SF Building & Structures FY2012	CW	S2	03	469	0	0	0	0	469	0	469	0	0	0	0	0	0	469	0	0	0	469

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2013 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000026 Special Facilities																								
2	158	CAMP (SGR) Harbourfront, Marine, Ftn & Seawall 2012	CW	S2	03	1,058	0	0	0	0	1,058	0	1,058	0	0	0	0	0	0	1,058	0	0	0	1,058
3	159	Golf Course-CW Tee Renon Traps, Enhance FY2012	CW	S2	03	89	0	0	0	0	89	0	89	0	0	0	0	0	89	0	0	0	89	
1	160	CAMP (SGR) SF Building & Structures FY2013	CW	S4	03	3,450	0	0	0	0	3,450	0	3,450	0	0	0	250	3,200	0	0	0	0	3,450	
2	161	CAMP (SGR) Harbourfront, Marine, Ftn & Seawall 2013	CW	S4	03	1,850	0	0	0	0	1,850	0	1,850	0	0	0	0	1,850	0	0	0	0	1,850	
3	162	Golf Course-CW Tee Renon Traps, Enhance FY13	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	500	
4	163	Guild Inn	43	S4	01	500	0	0	0	0	500	0	500	0	0	0	500	0	0	0	0	0	500	
Sub-total						7,916	0	0	0	0	7,916	0	7,916	0	0	0	0	750	5,550	1,616	0	0	0	7,916
PKS023 Community Centres																								
0	178	North District CC - Can-Tire Site Design	24	S2	05	240	0	0	0	0	240	0	240	0	0	240	0	0	0	0	0	0	240	
0	203	Commander Arena/CC - Install Elevator	41	S2	04	690	0	0	0	0	690	0	690	0	0	0	0	0	0	690	0	0	690	
0	220	York Community Centre - New Facility Con (RFR #1)	12	S2	05	11,443	9,000	0	0	0	20,443	0	20,443	0	0	18,509	0	1,934	0	0	0	0	20,443	
0	235	Canadian Tire CC - Construction	24	S2	05	6,112	5,962	0	0	0	12,074	0	12,074	0	0	0	0	0	12,074	0	0	0	12,074	
0	242	L'Amoreaux Community Centre - Install Elevator	39	S2	04	520	0	0	0	0	520	0	520	0	0	0	70	0	0	0	450	0	520	
0	248	Milliken Park CRC Expansion Construction S37	41	S2	05	1,653	0	0	0	0	1,653	0	1,653	0	0	0	0	0	1,653	0	0	0	1,653	
0	253	Regent Park CC - Construction	28	S2	05	14,565	1,628	0	0	0	16,193	0	16,193	0	0	0	16,193	0	0	0	0	0	16,193	
0	255	Railway Lands New CC (Spadina/Front)-Construction	20	S2	05	11,345	0	0	0	0	11,345	0	11,345	0	0	0	6,145	0	0	5,200	0	0	11,345	
0	266	York Community Centre-Increase Construction Cost	12	S2	05	3,000	0	0	0	0	3,000	0	3,000	0	0	3,000	0	0	0	0	0	0	3,000	
0	267	Regent Park CC Energy	28	S2	05	527	0	0	0	0	527	0	527	0	0	0	0	0	527	0	0	0	527	
0	268	Railway Lands CC Transfer of Funding	20	S2	05	0	600	0	0	0	600	0	600	0	0	0	0	0	0	0	600	0	600	
1	271	CAMP (SGR) Community Centre FY2012	CW	S2	03	590	0	0	0	0	590	0	590	0	0	0	0	0	590	0	0	0	590	
2	272	Regent Community Centre Furniture	28	S4	04	500	0	0	0	0	500	0	500	0	0	0	500	0	0	0	0	0	500	
3	274	Regent CC-TDSB Fund	28	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	250	
0	276	Dennis R Timbrell Resource Centre Phase 2 FY2011	26	S2	04	98	0	0	0	0	98	0	98	0	0	0	0	0	0	98	0	0	98	
1	277	CAMP (SGR) Community Centre FY2013	CW	S4	03	6,050	0	0	0	0	6,050	0	6,050	0	0	0	0	6,050	0	0	0	0	6,050	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2013 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS023 Community Centres																								
5	278	Milliken CC - S37 Accumulated interest	41	S4	05	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
11	279	Parkway Forest CC Furniture	33	S4	04	0	600	0	0	0	600	0	600	0	0	0	600	0	0	0	0	0	600	
7	280	East Scarborough B&G Club Landscaping	43	S4	04	100	0	0	0	0	100	0	100	0	0	0	100	0	0	0	0	0	100	
8	281	Irving Chapley Patio - S37	10	S4	04	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	150	
6	282	Oriole CC Design - S37	33	S4	04	50	175	0	0	0	225	0	225	0	0	0	50	0	175	0	0	0	225	
9	292	West Acres RC Redevelopment	02	S4	04	350	550	0	0	0	900	0	900	0	0	0	900	0	0	0	0	0	900	
4	295	Railway Lands CC Inflation	20	S4	05	0	1,655	0	0	0	1,655	0	1,655	0	0	0	1,655	0	0	0	0	0	1,655	
Sub-total						58,433	20,170	0	0	0	78,603	0	78,603	0	0	21,749	0	28,147	6,050	15,369	5,548	1,740	0	78,603
PKS907800 Information Technology																								
1	3	IT-Business Performance Management (BPM)	CW	S4	04	150	675	600	350	175	1,950	0	1,950	0	0	0	0	150	0	0	1,800	0	1,950	
0	5	IT-Customer Service/eService	CW	S2	04	466	300	300	0	0	1,066	0	1,066	0	0	0	0	300	166	0	600	0	1,066	
2	10	IT-Technology Infrastructure-Refresh FY2013	CW	S4	04	300	0	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	300	
0	11	IT-Work, Asset Management & Mapping Solution (WAMM)	CW	S2	04	621	0	0	0	0	621	0	621	0	0	0	0	575	46	0	0	0	621	
3	42	IT-Customer Service/eService FY2013-2016	CW	S4	04	750	450	150	0	0	1,350	0	1,350	0	0	0	0	750	0	0	600	0	1,350	
4	43	IT-Work, Asset Management & Mapping 2013-2016	CW	S4	04	150	400	400	650	0	1,600	0	1,600	0	0	0	0	150	0	0	1,450	0	1,600	
Sub-total						2,437	1,825	1,450	1,000	175	6,887	0	6,887	0	0	0	0	0	2,225	212	0	4,450	0	6,887
Total Program Expenditure						154,597	27,210	2,850	1,400	575	186,632	0	186,632	0	0	30,739	0	45,032	45,496	42,950	10,040	8,325	4,050	186,632

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2013 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name Priority SubProj No. Sub-project Name		Ward Stat. Cat.		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By							
				2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt
Financed By:																				
Development Charges		20,811	7,963	1,233	366	366	30,739	0	30,739	0	0	30,739	0	0	0	0	0	0	0	30,739
Reserve Funds (Ind."XR" Ref.)		36,277	8,520	167	34	34	45,032	0	45,032	0	0	0	0	45,032	0	0	0	0	0	45,032
Capital from Current		45,496	0	0	0	0	45,496	0	45,496	0	0	0	0	0	45,496	0	0	0	0	45,496
Other1 (Internal)		35,348	7,602	0	0	0	42,950	0	42,950	0	0	0	0	0	0	42,950	0	0	0	42,950
Other2 (External)		9,790	250	0	0	0	10,040	0	10,040	0	0	0	0	0	0	0	10,040	0	0	10,040
Debt		2,825	2,875	1,450	1,000	175	8,325	0	8,325	0	0	0	0	0	0	0	0	8,325	0	8,325
Debt - Recoverable		4,050	0	0	0	0	4,050	0	4,050	0	0	0	0	0	0	0	0	0	4,050	4,050
Total Program Financing		154,597	27,210	2,850	1,400	575	186,632	0	186,632	0	0	30,739	0	45,032	45,496	42,950	10,040	8,325	4,050	186,632

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2013 Capital Project with Financing Details

Appendix 6

2013 Reserve / Reserve Fund Review
(In \$000s)

Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Reserve Fund Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Withdrawls		
			2013 Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan			
Capital Financing	XQ0011	29,135	15,148	4,561											19,709
Park Acq - Former Metro	XR2003	6,456	2												2
Park Acq - TO - Pre '99	XR2005	166		15											15
Park Acq - SB - Pre '99	XR2007	826	298	13	48	250	85								694
5% And 2% Land Acquisition RF - NY	XR2008	368		42	100	100									242
Parkland Development - EY Local	XR2034	14	1												1
Parkland Development - ET	XR2036	108		63											63
Parkland Development - ET Local	XR2038	33		31											31
Parkland Development - NY	XR2040	12		8											8
Parkland Development - SB Local	XR2050	13		13											13
Parkland Acquisition -TO Local	XR2053	46	369												369
Parkland Acq-West Dist Local Dev	XR2203	4,403	747	718	525	602	484	352	300	300	1,300	954			6,282
Parkland Acq-East Dist Local Dev	XR2205	1,454	859	151	218	305	351	300	350	513	300	300			3,647
Parkland Acq-North Dist Loc Dev	XR2207	7,129	872	775	525	575	300	900	2,800	800	300	300			8,147
Parkland Acq-South Dist Local Dev	XR2209	22,996	1,275	1,683	510	572	1,691	300	300	300	435	9,294			16,360
Park Acq - CityWide Land Acq	XR2210	42,130	200	200	200	200	200	200	200	200	300	300			2,200
Park Acq - CityWide Developmt Infrastructure	XR2211	31,895	3,448	2,512	1,848	7,338	1,792	6,351	6,151	2,966	1,993	6,789			41,188
June Callwood Park	XR3014	500		15											15
	XQ4234	35	350												350
Dev Charges (2009) - PF&R	XR2114		7,886	8,717	6,618	15,027	9,856	1,854	6,567	14,852	11,609	146			83,132
Dev Charges (2004) - PF&R	XR2028		2,361	501	195	637	1,743	331	2,550	3,630					11,948
	Total Proposed Withdrawls	147,719	33,816	20,018	10,787	25,606	16,502	10,588	19,218	23,561	16,237	18,083			194,416