

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	3,496	3,671	175	5.0%		3,671	175	5.0%
Children's Services	537,902	551,561	13,659	2.5%	48,040	599,601	61,699	11.5%
Court Services	52,706	50,488	(2,218)	(4.2%)		50,488	(2,218)	(4.2%)
Economic Development & Culture	83,076	75,834	(7,242)	(8.7%)	4,378	80,212	(2,864)	(3.4%)
Toronto Paramedic Services	212,137	214,874	2,737	1.3%	575	215,449	3,312	1.6%
Long-Term Care Homes & Services	257,034	258,088	1,054	0.4%	2,069	260,156	3,122	1.2%
Parks, Forestry & Recreation	460,137	458,549	(1,588)	(0.3%)	8,931	467,480	7,343	1.6%
Shelter, Support & Housing Administration	602,045	581,301	(20,744)	(3.4%)	32,715	614,016	11,971	2.0%
Social Development, Finance & Administration	50,944	48,099	(2,845)	(5.6%)	7,136	55,234	4,290	8.4%
Toronto Employment & Social Services	1,083,491	1,096,476	12,985	1.2%	421	1,096,897	13,406	1.2%
<b>Sub-Total Citizen Centred Services "A"</b>	<b>3,342,969</b>	<b>3,338,941</b>	<b>(4,028)</b>	<b>(0.1%)</b>	<b>104,264</b>	<b>3,443,205</b>	<b>100,236</b>	<b>3.0%</b>
<b>Citizen Centred Services "B"</b>								
City Planning	48,528	50,691	2,162	4.5%	491	51,181	2,653	5.5%
Fire Services	469,670	478,780	9,111	1.9%	292	479,073	9,403	2.0%
Municipal Licensing & Standards	53,128	55,546	2,418	4.6%	1,455	57,001	3,872	7.3%
Policy, Planning, Finance & Administration	23,345	22,808	(537)	(2.3%)	373	23,181	(164)	(0.7%)
Engineering & Construction Services	73,273	73,543	270	0.4%	1,677	75,220	1,947	2.7%
Toronto Building	56,098	55,886	(211)	(0.4%)	460	56,346	248	0.4%
Transportation Services	410,138	404,618	(5,520)	(1.3%)	4,585	409,203	(936)	(0.2%)
<b>Sub-Total Citizen Centred Services "B"</b>	<b>1,134,179</b>	<b>1,141,872</b>	<b>7,692</b>	<b>0.7%</b>	<b>9,333</b>	<b>1,151,205</b>	<b>17,025</b>	<b>1.5%</b>
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	195,315	195,027	(288)	(0.1%)	2,595	197,621	2,306	1.2%
Fleet Services	54,207	57,541	3,334	6.2%	172	57,714	3,506	6.5%
Information & Technology	128,435	130,365	1,930	1.5%		130,365	1,930	1.5%
311 Toronto	17,997	18,334	337	1.9%	385	18,719	722	4.0%
<b>Sub-Total Internal Corporate Services</b>	<b>395,955</b>	<b>401,267</b>	<b>5,312</b>	<b>1.3%</b>	<b>3,152</b>	<b>404,419</b>	<b>8,464</b>	<b>2.1%</b>
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	16,969	17,079	109	0.6%	549	17,627	658	3.9%
Office of the Treasurer	72,214	75,268	3,053	4.2%	309	75,577	3,363	4.7%
<b>Sub-Total Office of the Chief Financial Officer</b>	<b>89,183</b>	<b>92,346</b>	<b>3,163</b>	<b>3.5%</b>	<b>858</b>	<b>93,204</b>	<b>4,021</b>	<b>4.5%</b>
<b>City Manager</b>								
City Manager's Office	55,926	55,965	39	0.1%	2,086	58,051	2,125	3.8%
<b>Sub-Total City Manager</b>	<b>55,926</b>	<b>55,965</b>	<b>39</b>	<b>0.1%</b>	<b>2,086</b>	<b>58,051</b>	<b>2,125</b>	<b>3.8%</b>
<b>Other City Programs</b>								
City Clerk's Office	50,722	61,679	10,957	21.6%	400	62,079	11,357	22.4%
Legal Services	58,447	60,933	2,486	4.3%	1,543	62,476	4,029	6.9%
Mayor's Office	2,251	2,251	(0)	(0.0%)		2,251	(0)	(0.0%)
City Council	20,631	23,076	2,445	11.9%		23,076	2,445	11.9%
<b>Sub-Total Other City Programs</b>	<b>132,051</b>	<b>147,940</b>	<b>15,888</b>	<b>12.0%</b>	<b>1,943</b>	<b>149,883</b>	<b>17,831</b>	<b>13.5%</b>
<b>Accountability Offices</b>								
Auditor General's Office	5,903	6,445	542	9.2%		6,445	542	9.2%
Integrity Commissioner's Office	507	512	5	1.0%		512	5	1.0%
Office of the Lobbyist Registrar	1,154	1,190	35	3.1%		1,190	35	3.1%
Office of the Ombudsman	1,810	1,912	102	5.6%		1,912	102	5.6%
<b>Sub-Total Accountability Offices</b>	<b>9,374</b>	<b>10,058</b>	<b>684</b>	<b>7.3%</b>		<b>10,058</b>	<b>684</b>	<b>7.3%</b>
<b>TOTAL - CITY OPERATIONS</b>	<b>5,159,638</b>	<b>5,188,389</b>	<b>28,751</b>	<b>0.6%</b>	<b>121,636</b>	<b>5,310,025</b>	<b>150,387</b>	<b>2.9%</b>
<b>Agencies</b>								
Toronto Public Health	246,524	247,019	495	0.2%	4,273	251,292	4,768	1.9%
Toronto Public Library	199,103	200,093	990	0.5%	1,514	201,607	2,504	1.3%
Association of Community Centres	8,136	8,172	36	0.4%	103	8,275	139	1.7%
Exhibition Place	50,542	55,111	4,569	9.0%		55,111	4,569	9.0%
Heritage Toronto	795	880	85	10.7%	67	946	152	19.1%
Theatres	29,404	32,359	2,955	10.1%		32,359	2,955	10.1%
Toronto Zoo	52,546	52,054	(493)	(0.9%)	38	52,092	(454)	(0.9%)
Arena Boards of Management	9,013	9,045	32	0.4%		9,045	32	0.4%
Yonge-Dundas Square	2,353	3,106	754	32.0%		3,106	754	32.0%
Toronto Realty Agency	11,446	8,602	(2,844)	(24.8%)	2,832	11,434	(12)	(0.1%)
Toronto & Region Conservation Authority	44,819	45,631	812	1.8%		45,631	812	1.8%
Toronto Transit Commission - Conventional	1,804,282	1,822,421	18,139	1.0%	2,000	1,824,421	20,139	1.1%
Toronto Transit Commission - Wheel Trans	151,169	152,055	886	0.6%		152,055	886	0.6%
Toronto Police Service	1,130,907	1,136,249	5,343	0.5%		1,136,249	5,343	0.5%
Toronto Police Services Board	2,809	2,809				2,809		
Toronto Community Housing Corporation	241,700	243,795	2,095	0.9%	3,019	246,814	5,114	2.1%
<b>TOTAL - AGENCIES</b>	<b>3,985,549</b>	<b>4,019,402</b>	<b>33,853</b>	<b>0.8%</b>	<b>13,846</b>	<b>4,033,248</b>	<b>47,699</b>	<b>1.2%</b>
<b>TOTAL - CITY OPERATIONS AND AGENCIES</b>	<b>9,145,187</b>	<b>9,207,791</b>	<b>62,604</b>	<b>0.7%</b>	<b>135,482</b>	<b>9,343,273</b>	<b>198,086</b>	<b>2.2%</b>

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<b>Corporate Accounts</b>								
<u>Capital &amp; Corporate Financing</u>								
Capital from Current	293,902	353,462	59,560	20.3%		353,462	59,560	20.3%
Technology Sustainment	17,912	19,912	2,000	11.2%		19,912	2,000	11.2%
Debt Charges	566,377	603,871	37,494	6.6%		603,871	37,494	6.6%
<u>Capital &amp; Corporate Financing</u>	<u>878,191</u>	<u>977,245</u>	<u>99,054</u>	<u>11.3%</u>		<u>977,245</u>	<u>99,054</u>	<u>11.3%</u>
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	85,372	90,304	4,932	5.8%		90,304	4,932	5.8%
Tax Increment Equivalent Grants (TIEG)	20,373	37,019	16,646	81.7%		37,019	16,646	81.7%
Assessment Function (MPAC)	42,270	44,040	1,770	4.2%		44,040	1,770	4.2%
Funding of Employee Related Liabilities	70,829	70,829				70,829		
Tax Rebates for Registered Charities	5,918	5,918				5,918		
Programs Funded from Reserve Funds	140,881	146,005	5,124	3.6%		146,005	5,124	3.6%
Other Corporate Expenditures	22,807	63,724	40,918	179.4%		63,724	40,918	179.4%
Office of the Chief Transformation Officer	1,775	1,721	(53)	(3.0%)	855	2,576	802	45.2%
Insurance Premiums & Claims	300	300				300		
Parking Tag Enforcement & Operations Exp	69,375	72,204	2,829	4.1%		72,204	2,829	4.1%
Vacancy Rebate Program	17,500	6,000	(11,500)	(65.7%)		6,000	(11,500)	(65.7%)
Heritage Property Taxes Rebate	1,750	1,750				1,750		
Pandemic Influenza Stockpiling	500		(500)	(100.0%)			(500)	(100.0%)
Solid Waste Management Services Rebate	144,302	144,302	0	0.0%		144,302	0	0.0%
<u>Non-Program Expenditures</u>	<u>623,951</u>	<u>684,115</u>	<u>60,164</u>	<u>9.6%</u>	<u>855</u>	<u>684,970</u>	<u>61,019</u>	<u>9.8%</u>
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes				n/a				n/a
Supplementary Taxes				n/a				n/a
Tax Penalty Revenue				n/a				n/a
Municipal Land Transfer Tax	47,810	47,721	(88)	(0.2%)		47,721	(88)	(0.2%)
Third Party Sign Tax	1,116	1,154	38	3.4%		1,154	38	3.4%
Interest/Investment Earnings	1,709	6,939	5,230	306.1%		6,939	5,230	306.1%
Other Corporate Revenues	581	615	34	5.8%		615	34	5.8%
Dividend Income		5,000	5,000	n/a		5,000	5,000	n/a
Provincial Gas Tax				n/a				n/a
Parking Authority Revenues				n/a				n/a
Administrative Support Recoveries - Water				n/a				n/a
Administrative Support Recoveries - Health & EMS				n/a				n/a
Parking Tag Enforcement & Operations Rev				n/a				n/a
Other Tax Revenues				n/a				n/a
Woodbine Slots Revenues				n/a				n/a
Gaming & Registry Revenues	709	709				709		
Hotel and Lodging Tax		20,900	20,900	n/a		20,900	20,900	n/a
<u>Non-Program Revenues</u>	<u>51,924</u>	<u>83,037</u>	<u>31,113</u>	<u>59.9%</u>		<u>83,037</u>	<u>31,113</u>	<u>59.9%</u>
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>1,554,066</b>	<b>1,744,397</b>	<b>190,331</b>	<b>12.2%</b>	<b>855</b>	<b>1,745,252</b>	<b>191,186</b>	<b>12.3%</b>
<b>TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE</b>	<b>10,699,253</b>	<b>10,952,188</b>	<b>252,935</b>	<b>2.4%</b>	<b>136,337</b>	<b>11,088,525</b>	<b>389,272</b>	<b>3.6%</b>
Assessment Growth								
<b>TOTAL LEVY OPERATING BUDGET</b>	<b>10,699,253</b>	<b>10,952,188</b>	<b>252,935</b>	<b>2.4%</b>	<b>136,337</b>	<b>11,088,525</b>	<b>389,272</b>	<b>3.6%</b>
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	14,046	28,678	14,632	104.2%		28,678	14,632	104.2%
<b>TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY</b>	<b>10,753,998</b>	<b>11,021,565</b>	<b>267,568</b>	<b>2.5%</b>	<b>136,337</b>	<b>11,157,902</b>	<b>403,904</b>	<b>3.8%</b>

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<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	2,326	2,500	175	7.5%		2,500	175	7.5%
Children's Services	457,219	470,978	13,758	3.0%	45,933	516,910	59,691	13.1%
Court Services	44,629	46,491	1,862	4.2%	11	46,501	1,872	4.2%
Economic Development & Culture	16,625	9,338	(7,288)	(43.8%)	1,296	10,634	(5,992)	(36.0%)
Toronto Paramedic Services	133,852	141,576	7,725	5.8%		141,576	7,725	5.8%
Long-Term Care Homes & Services	209,658	210,712	1,054	0.5%	2,069	212,780	3,122	1.5%
Parks, Forestry & Recreation	139,796	138,208	(1,588)	(1.1%)	7,156	145,364	5,568	4.0%
Shelter, Support & Housing Administration	436,608	387,284	(49,324)	(11.3%)	18,179	405,463	(31,145)	(7.1%)
Social Development, Finance & Administration	18,745	15,353	(3,391)	(18.1%)	350	15,703	(3,041)	(16.2%)
Toronto Employment & Social Services	972,955	1,005,960	33,004	3.4%	421	1,006,381	33,426	3.4%
Sub-Total Citizen Centred Services "A"	2,432,413	2,428,400	(4,013)	(0.2%)	75,414	2,503,814	71,401	2.9%
<b>Citizen Centred Services "B"</b>								
City Planning	33,241	35,403	2,162	6.5%	491	35,894	2,653	8.0%
Fire Services	17,101	18,020	918	5.4%	200	18,220	1,118	6.5%
Municipal Licensing & Standards	33,746	36,165	2,419	7.2%	771	36,936	3,190	9.5%
Policy, Planning, Finance & Administration	14,246	13,709	(537)	(3.8%)	373	14,082	(164)	(1.2%)
Engineering & Construction Services	69,191	69,461	270	0.4%	1,677	71,139	1,948	2.8%
Toronto Building	66,791	66,580	(211)	(0.3%)	460	67,040	248	0.4%
Transportation Services	188,406	185,229	(3,177)	(1.7%)	1,500	186,729	(1,677)	(0.9%)
Sub-Total Citizen Centred Services "B"	422,723	424,567	1,845	0.4%	5,472	430,039	7,317	1.7%
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	125,713	125,425	(288)	(0.2%)	497	125,922	209	0.2%
Fleet Services	54,217	57,843	3,627	6.7%		57,843	3,627	6.7%
Information & Technology	53,126	53,942	816	1.5%		53,942	816	1.5%
311 Toronto	8,172	8,508	337	4.1%	290	8,799	627	7.7%
Sub-Total Internal Corporate Services	241,227	245,718	4,491	1.9%	787	246,506	5,279	2.2%
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	7,186	7,295	109	1.5%	130	7,425	239	3.3%
Office of the Treasurer	44,147	47,122	2,974	6.7%	388	47,510	3,363	7.6%
Sub-Total Office of the Chief Financial Officer	51,333	54,417	3,084	6.0%	518	54,935	3,602	7.0%
<b>City Manager</b>								
City Manager's Office	8,584	8,709	125	1.5%	692	9,401	817	9.5%
Sub-Total City Manager	8,584	8,709	125	1.5%	692	9,401	817	9.5%
<b>Other City Programs</b>								
City Clerk's Office	18,276	29,233	10,957	60.0%		29,233	10,957	60.0%
Legal Services	39,143	41,724	2,581	6.6%	1,543	43,267	4,124	10.5%
Mayor's Office				n/a				n/a
City Council	272	2,605	2,333	857.7%		2,605	2,333	857.7%
Sub-Total Other City Programs	57,691	73,562	15,871	27.5%	1,543	75,105	17,414	30.2%
<b>Accountability Offices</b>								
Auditor General's Office				n/a				n/a
Integrity Commissioner's Office				n/a				n/a
Office of the Lobbyist Registrar				n/a				n/a
Office of the Ombudsman				n/a				n/a
Sub-Total Accountability Offices				n/a				n/a
<b>TOTAL - CITY OPERATIONS</b>	<b>3,213,971</b>	<b>3,235,373</b>	<b>21,402</b>	<b>0.7%</b>	<b>84,427</b>	<b>3,319,800</b>	<b>105,829</b>	<b>3.3%</b>
<b>Agencies</b>								
Toronto Public Health	185,697	186,213	516	0.3%	1,894	188,107	2,410	1.3%
Toronto Public Library	19,995	19,324	(672)	(3.4%)		19,324	(672)	(3.4%)
Association of Community Centres	326	303	(24)	(7.2%)		303	(24)	(7.2%)
Exhibition Place	50,666	55,261	4,594	9.1%		55,261	4,594	9.1%
Heritage Toronto	497	497			27	524	27	5.4%
Theatres	23,496	27,085	3,588	15.3%		27,085	3,588	15.3%
Toronto Zoo	40,512	39,872	(640)	(1.6%)	137	40,009	(503)	(1.2%)
Arena Boards of Management	9,033	9,014	(19)	(0.2%)		9,014	(19)	(0.2%)
Yonge-Dundas Square	1,975	3,106	1,131	57.3%		3,106	1,131	57.3%
Toronto Realty Agency	11,446	8,602	(2,844)	(24.8%)	2,832	11,434	(12)	(0.1%)
Toronto & Region Conservation Authority	41,258	41,981	723	1.8%		41,981	723	1.8%
Toronto Transit Commission - Conventional	1,257,436	1,252,680	(4,757)	(0.4%)	(5,100)	1,247,580	(9,857)	(0.8%)
Toronto Transit Commission - Wheel Trans	8,492	8,631	140	1.6%		8,631	140	1.6%
Toronto Police Service	134,581	139,924	5,342	4.0%		139,924	5,342	4.0%
Toronto Police Services Board	500	500				500		
Toronto Community Housing Corporation				n/a				n/a
<b>TOTAL - AGENCIES</b>	<b>1,785,911</b>	<b>1,792,992</b>	<b>7,081</b>	<b>0.4%</b>	<b>(210)</b>	<b>1,792,781</b>	<b>6,870</b>	<b>0.4%</b>
<b>TOTAL - CITY OPERATIONS AND AGENCIES</b>	<b>4,999,882</b>	<b>5,028,365</b>	<b>28,483</b>	<b>0.6%</b>	<b>84,217</b>	<b>5,112,582</b>	<b>112,700</b>	<b>2.3%</b>

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<b>Corporate Accounts</b>								
Capital & Corporate Financing								
Capital from Current				n/a				n/a
Technology Sustainment				n/a				n/a
Debt Charges	61,028	47,829	(13,198)	(21.6%)		47,829	(13,198)	(21.6%)
Capital & Corporate Financing	61,028	47,829	(13,198)	(21.6%)		47,829	(13,198)	(21.6%)
<b>Non Program Expenditures</b>								
Tax Deficiencies/Write offs	28,895	7,696	(21,199)	(73.4%)		7,696	(21,199)	(73.4%)
Tax Increment Equivalent Grants (TIEG)				n/a				n/a
Assessment Function (MPAC)				n/a				n/a
Funding of Employee Related Liabilities				n/a				n/a
Tax Rebates for Registered Charities	5,918	5,918				5,918		
Programs Funded from Reserve Funds	140,881	146,005	5,124	3.6%		146,005	5,124	3.6%
Other Corporate Expenditures	10,271	20,214	9,943	96.8%		20,214	9,943	96.8%
Office of the Chief Transformation Officer	304	125	(179)	(58.9%)		125	(179)	(58.9%)
Insurance Premiums & Claims				n/a				n/a
Parking Tag Enforcement & Operations Exp				n/a				n/a
Vacancy Rebate Program				n/a				n/a
Heritage Property Taxes Rebate				n/a				n/a
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate				n/a				n/a
Non-Program Expenditures	186,270	179,958	(6,312)	(3.4%)		179,958	(6,312)	(3.4%)
<b>Non Program Revenues</b>								
Payments in Lieu of Taxes	100,523	95,480	(5,043)	(5.0%)		95,480	(5,043)	(5.0%)
Supplementary Taxes	35,000	45,000	10,000	28.6%		45,000	10,000	28.6%
Tax Penalty Revenue	29,000	29,800	800	2.8%		29,800	800	2.8%
Municipal Land Transfer Tax	715,810	817,721	101,912	14.2%		817,721	101,912	14.2%
Third Party Sign Tax	12,152	11,896	(256)	(2.1%)		11,896	(256)	(2.1%)
Interest/Investment Earnings	102,114	111,218	9,103	8.9%		111,218	9,103	8.9%
Other Corporate Revenues	8,921	8,812	(109)	(1.2%)		8,812	(109)	(1.2%)
Dividend Income	75,000	90,000	15,000	20.0%		90,000	15,000	20.0%
Provincial Gas Tax	91,600	91,600				91,600		
Parking Authority Revenues	49,034	55,182	6,148	12.5%		55,182	6,148	12.5%
Administrative Support Recoveries - Water	18,973	18,973				18,973		
Administrative Support Recoveries - Health & EMS	16,327	16,327				16,327		
Parking Tag Enforcement & Operations Rev	112,567	109,218	(3,349)	(3.0%)		109,218	(3,349)	(3.0%)
Other Tax Revenues	13,095	13,221	127	1.0%		13,221	127	1.0%
Woodbine Slots Revenues	16,000	16,000				16,000		
Gaming & Registry Revenues	4,530	4,530				4,530		
Hotel and Lodging Tax	5,000	37,000	32,000	640.0%		37,000	32,000	640.0%
Non-Program Revenues	1,405,647	1,571,979	166,332	11.8%		1,571,979	166,332	11.8%
<b>TOTAL - CORPORATE ACCOUNTS</b>	1,652,945	1,799,767	146,822	8.9%		1,799,767	146,822	8.9%
<b>TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE</b>	6,652,827	6,828,132	175,305	2.6%	84,217	6,912,349	259,522	3.9%
Assessment Growth								
<b>TOTAL LEVY OPERATING BUDGET</b>	6,652,827	6,828,132	175,305	2.6%	84,217	6,912,349	259,522	3.9%
Special Levy for Scarborough Subway								
City Building Fund								
<b>TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY</b>	6,652,827	6,828,132	175,305	2.6%	84,217	6,912,349	259,522	3.9%

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	1,170	1,170	(0)	(0.0%)		1,170	(0)	(0.0%)
Children's Services	80,683	80,584	(99)	(0.1%)	2,107	82,691	2,008	2.5%
Court Services	8,077	3,997	(4,080)	(50.5%)	(11)	3,987	(4,090)	(50.6%)
Economic Development & Culture	66,450	66,496	46	0.1%	3,082	69,578	3,128	4.7%
Toronto Paramedic Services	78,285	73,298	(4,987)	(6.4%)	575	73,873	(4,412)	(5.6%)
Long-Term Care Homes & Services	47,376	47,376	0	0.0%	(0)	47,376	0	0.0%
Parks, Forestry & Recreation	320,341	320,341	(0)	(0.0%)	1,775	322,116	1,775	0.6%
Shelter, Support & Housing Administration	165,437	194,017	28,580	17.3%	14,535	208,553	43,115	26.1%
Social Development, Finance & Administration	32,199	32,745	546	1.7%	6,786	39,531	7,332	22.8%
Toronto Employment & Social Services	110,536	90,516	(20,020)	(18.1%)		90,516	(20,020)	(18.1%)
<b>Sub-Total Citizen Centred Services "A"</b>	<b>910,556</b>	<b>910,541</b>	<b>(14)</b>	<b>(0.0%)</b>	<b>28,849</b>	<b>939,391</b>	<b>28,835</b>	<b>3.2%</b>
<b>Citizen Centred Services "B"</b>								
City Planning	15,287	15,287	0	0.0%		15,287	0	0.0%
Fire Services	452,568	460,761	8,192	1.8%	92	460,853	8,285	1.8%
Municipal Licensing & Standards	19,382	19,381	(1)	(0.0%)	683	20,064	682	3.5%
Policy, Planning, Finance & Administration	9,099	9,099	0	0.0%		9,099	0	0.0%
Engineering & Construction Services	4,081	4,081	0	0.0%	0	4,081	0	0.0%
Toronto Building	(10,694)	(10,694)	0	(0.0%)		(10,694)	0	(0.0%)
Transportation Services	221,732	219,389	(2,343)	(1.1%)	3,085	222,474	742	0.3%
<b>Sub-Total Citizen Centred Services "B"</b>	<b>711,456</b>	<b>717,304</b>	<b>5,848</b>	<b>0.8%</b>	<b>3,861</b>	<b>721,165</b>	<b>9,709</b>	<b>1.4%</b>
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	69,603	69,602	(1)	(0.0%)	2,098	71,699	2,097	3.0%
Fleet Services	(10)	(302)	(293)	3078.2%	172	(130)	(120)	1264.4%
Information & Technology	75,310	76,423	1,114	1.5%		76,423	1,114	1.5%
311 Toronto	9,826	9,825	(0)	(0.0%)	95	9,920	95	1.0%
<b>Sub-Total Internal Corporate Services</b>	<b>154,728</b>	<b>155,548</b>	<b>820</b>	<b>0.5%</b>	<b>2,365</b>	<b>157,914</b>	<b>3,185</b>	<b>2.1%</b>
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	9,783	9,783	0	0.0%	419	10,202	419	4.3%
Office of the Treasurer	28,067	28,146	79	0.3%	(79)	28,067	(0)	(0.0%)
<b>Sub-Total Office of the Chief Financial Officer</b>	<b>37,850</b>	<b>37,929</b>	<b>79</b>	<b>0.2%</b>	<b>340</b>	<b>38,269</b>	<b>419</b>	<b>1.1%</b>
<b>City Manager</b>								
City Manager's Office	47,342	47,256	(86)	(0.2%)	1,394	48,650	1,308	2.8%
<b>Sub-Total City Manager</b>	<b>47,342</b>	<b>47,256</b>	<b>(86)</b>	<b>(0.2%)</b>	<b>1,394</b>	<b>48,650</b>	<b>1,308</b>	<b>2.8%</b>
<b>Other City Programs</b>								
City Clerk's Office	32,446	32,446	(0)	(0.0%)	400	32,846	400	1.2%
Legal Services	19,304	19,209	(95)	(0.5%)		19,209	(95)	(0.5%)
Mayor's Office	2,251	2,251	(0)	(0.0%)		2,251	(0)	(0.0%)
City Council	20,359	20,471	112	0.6%		20,471	112	0.6%
<b>Sub-Total Other City Programs</b>	<b>74,360</b>	<b>74,378</b>	<b>18</b>	<b>0.0%</b>	<b>400</b>	<b>74,778</b>	<b>418</b>	<b>0.6%</b>
<b>Accountability Offices</b>								
Auditor General's Office	5,903	6,445	542	9.2%		6,445	542	9.2%
Integrity Commissioner's Office	507	512	5	1.0%		512	5	1.0%
Office of the Lobbyist Registrar	1,154	1,190	35	3.1%		1,190	35	3.1%
Office of the Ombudsman	1,810	1,912	102	5.6%		1,912	102	5.6%
<b>Sub-Total Accountability Offices</b>	<b>9,374</b>	<b>10,058</b>	<b>684</b>	<b>7.3%</b>		<b>10,058</b>	<b>684</b>	<b>7.3%</b>
<b>TOTAL - CITY OPERATIONS</b>	<b>1,945,667</b>	<b>1,953,016</b>	<b>7,348</b>	<b>0.4%</b>	<b>37,209</b>	<b>1,990,225</b>	<b>44,557</b>	<b>2.3%</b>
<b>Agencies</b>								
Toronto Public Health	60,827	60,806	(21)	(0.0%)	2,379	63,185	2,358	3.9%
Toronto Public Library	179,108	180,769	1,661	0.9%	1,514	182,283	3,175	1.8%
Association of Community Centres	7,810	7,869	59	0.8%	103	7,972	162	2.1%
Exhibition Place	(124)	(150)	(26)	20.6%		(150)	(26)	20.6%
Heritage Toronto	298	383	85	28.4%	40	423	125	41.7%
Theatres	5,907	5,274	(633)	(10.7%)		5,274	(633)	(10.7%)
Toronto Zoo	12,034	12,181	147	1.2%	(99)	12,083	48	0.4%
Arena Boards of Management	(20)	31	50	(255.3%)		31	50	(255.3%)
Yonge-Dundas Square	377	(0)	(377)	(100.0%)		(0)	(377)	(100.0%)
Toronto Realty Agency	0	0	0	n/a		0	0	n/a
Toronto & Region Conservation Authority	3,561	3,650	89	2.5%		3,650	89	2.5%
Toronto Transit Commission - Conventional	546,846	569,742	22,896	4.2%	7,100	576,842	29,996	5.5%
Toronto Transit Commission - Wheel Trans	142,678	143,424	746	0.5%		143,424	746	0.5%
Toronto Police Service	996,325	996,326	0	0.0%		996,326	0	0.0%
Toronto Police Services Board	2,309	2,309				2,309		
Toronto Community Housing Corporation	241,700	243,795	2,095	0.9%	3,019	246,814	5,114	2.1%
<b>TOTAL - AGENCIES</b>	<b>2,199,638</b>	<b>2,226,411</b>	<b>26,773</b>	<b>1.2%</b>	<b>14,056</b>	<b>2,240,466</b>	<b>40,829</b>	<b>1.9%</b>
<b>TOTAL - CITY OPERATIONS AND AGENCIES</b>	<b>4,145,305</b>	<b>4,179,426</b>	<b>34,121</b>	<b>0.8%</b>	<b>51,265</b>	<b>4,230,691</b>	<b>85,386</b>	<b>2.1%</b>



(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Corporate Accounts</b>								
<u>Capital &amp; Corporate Financing</u>								
Capital from Current	293,902	353,462	59,560	20.3%		353,462	59,560	20.3%
Technology Sustainment	17,912	19,912	2,000	11.2%		19,912	2,000	11.2%
Debt Charges	505,349	556,041	50,692	10.0%		556,041	50,692	10.0%
<b>Capital &amp; Corporate Financing</b>	<b>817,163</b>	<b>929,415</b>	<b>112,252</b>	<b>13.7%</b>		<b>929,415</b>	<b>112,252</b>	<b>13.7%</b>
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	56,477	82,607	26,131	46.3%		82,607	26,131	46.3%
Tax Increment Equivalent Grants (TIEG)	20,373	37,019	16,646	81.7%		37,019	16,646	81.7%
Assessment Function (MPAC)	42,270	44,040	1,770	4.2%		44,040	1,770	4.2%
Funding of Employee Related Liabilities	70,829	70,829				70,829		
Tax Rebates for Registered Charities				n/a				n/a
Programs Funded from Reserve Funds				n/a				n/a
Other Corporate Expenditures	12,535	43,510	30,975	247.1%		43,510	30,975	247.1%
Office of the Chief Transformation Officer	1,471	1,596	126	8.6%	855	2,451	981	66.7%
Insurance Premiums & Claims	300	300				300		
Parking Tag Enforcement & Operations Exp	69,375	72,204	2,829	4.1%		72,204	2,829	4.1%
Vacancy Rebate Program	17,500	6,000	(11,500)	(65.7%)		6,000	(11,500)	(65.7%)
Heritage Property Taxes Rebate	1,750	1,750				1,750		
Pandemic Influenza Stockpiling	500		(500)	(100.0%)			(500)	(100.0%)
Solid Waste Management Services Rebate	144,302	144,302	0	0.0%		144,302	0	0.0%
<b>Non-Program Expenditures</b>	<b>437,681</b>	<b>504,157</b>	<b>66,476</b>	<b>15.2%</b>	<b>855</b>	<b>505,012</b>	<b>67,331</b>	<b>15.4%</b>
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes	(100,523)	(95,480)	5,043	(5.0%)		(95,480)	5,043	(5.0%)
Supplementary Taxes	(35,000)	(45,000)	(10,000)	28.6%		(45,000)	(10,000)	28.6%
Tax Penalty Revenue	(29,000)	(29,800)	(800)	2.8%		(29,800)	(800)	2.8%
Municipal Land Transfer Tax	(668,000)	(770,000)	(102,000)	15.3%		(770,000)	(102,000)	15.3%
Third Party Sign Tax	(11,036)	(10,742)	293	(2.7%)		(10,742)	293	(2.7%)
Interest/Investment Earnings	(100,406)	(104,279)	(3,873)	3.9%		(104,279)	(3,873)	3.9%
Other Corporate Revenues	(8,340)	(8,197)	143	(1.7%)		(8,197)	143	(1.7%)
Dividend Income	(75,000)	(85,000)	(10,000)	13.3%		(85,000)	(10,000)	13.3%
Provincial Gas Tax	(91,600)	(91,600)				(91,600)		
Parking Authority Revenues	(49,034)	(55,182)	(6,148)	12.5%		(55,182)	(6,148)	12.5%
Administrative Support Recoveries - Water	(18,973)	(18,973)				(18,973)		
Administrative Support Recoveries - Health & EMS	(16,327)	(16,327)				(16,327)		
Parking Tag Enforcement & Operations Rev	(112,567)	(109,218)	3,349	(3.0%)		(109,218)	3,349	(3.0%)
Other Tax Revenues	(13,095)	(13,221)	(127)	1.0%		(13,221)	(127)	1.0%
Woodbine Slots Revenues	(16,000)	(16,000)				(16,000)		
Gaming & Registry Revenues	(3,822)	(3,822)				(3,822)		
Hotel and Lodging Tax	(5,000)	(16,100)	(11,100)	222.0%		(16,100)	(11,100)	222.0%
<b>Non-Program Revenues</b>	<b>(1,353,723)</b>	<b>(1,488,942)</b>	<b>(135,219)</b>	<b>10.0%</b>		<b>(1,488,942)</b>	<b>(135,219)</b>	<b>10.0%</b>
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>(98,879)</b>	<b>(55,370)</b>	<b>43,509</b>	<b>(44.0%)</b>	<b>855</b>	<b>(54,515)</b>	<b>44,364</b>	<b>(44.9%)</b>
<b>TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE</b>								
<b>ASSESSMENT GROWTH AND TAX INCREASE</b>	<b>4,046,426</b>	<b>4,124,057</b>	<b>77,630</b>	<b>1.9%</b>	<b>52,120</b>	<b>4,176,177</b>	<b>129,750</b>	<b>3.2%</b>
Assessment Growth						(68,291)	(68,291)	
Property Tax Rate Increase						(61,459)	(61,459)	
<b>TOTAL LEVY OPERATING BUDGET</b>	<b>4,046,426</b>	<b>4,124,057</b>	<b>77,630</b>	<b>1.9%</b>	<b>52,120</b>	<b>4,046,426</b>	<b>0</b>	<b>0.0%</b>
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	14,046	28,678	14,632	104.2%		28,678	14,632	104.2%
<b>TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY</b>	<b>4,101,171</b>	<b>4,193,434</b>	<b>92,263</b>	<b>2.2%</b>	<b>52,120</b>	<b>4,245,553</b>	<b>144,383</b>	<b>3.5%</b>

**CITY OF TORONTO**  
**2018 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET**  
**POSITIONS**

Appendix 2.4

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			Incr / (Dcr)	%			Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	25.0	25.0	(0.0)	(0.0%)		25.0	(0.0)	(0.0%)
Children's Services	1,007.5	1,032.2	24.8	2.5%	48.4	1,080.6	73.2	7.3%
Court Services	258.0	229.0	(29.0)	(11.2%)		229.0	(29.0)	(11.2%)
Economic Development & Culture	300.5	300.5	(0.0)	(0.0%)		300.5	(0.0)	(0.0%)
Toronto Paramedic Services	1,453.3	1,467.3	14.0	1.0%	5.0	1,472.3	19.0	1.3%
Long-Term Care Homes & Services	2,373.9	2,372.1	(1.7)	(0.1%)	17.8	2,389.9	16.1	0.7%
Parks, Forestry & Recreation	4,443.1	4,451.8	8.7	0.2%	63.4	4,515.2	72.1	1.6%
Shelter, Support & Housing Administration	809.4	826.3	17.0	2.1%	42.0	868.3	59.0	7.3%
Social Development, Finance & Administration	150.0	148.0	(2.0)	(1.3%)	10.0	158.0	8.0	5.3%
Toronto Employment & Social Services	2,011.0	1,979.0	(32.0)	(1.6%)	6.0	1,985.0	(26.0)	(1.3%)
Sub-Total Citizen Centred Services "A"	12,831.6	12,831.3	(0.3)	(0.0%)	192.6	13,023.9	192.3	1.5%
<b>Citizen Centred Services "B"</b>								
City Planning	392.0	406.0	14.0	3.6%	5.0	411.0	19.0	4.8%
Fire Services	3,174.3	3,194.3	20.0	0.6%	(1.0)	3,193.3	19.0	0.6%
Municipal Licensing & Standards	479.5	479.5	(0.0)	(0.0%)	13.0	492.5	13.0	2.7%
Policy, Planning, Finance & Administration	190.4	190.1	(0.4)	(0.2%)	3.0	193.1	2.6	1.4%
Engineering & Construction Services	574.1	574.1	(0.0)	(0.0%)	11.0	585.1	11.0	1.9%
Toronto Building	468.0	468.0	(0.0)	(0.0%)		468.0	(0.0)	(0.0%)
Transportation Services	1,119.5	1,129.3	9.9	0.9%	37.0	1,166.3	46.9	4.2%
Sub-Total Citizen Centred Services "B"	6,397.8	6,441.3	43.5	0.7%	68.0	6,509.3	111.5	1.7%
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	1,011.0	1,007.6	(3.4)	(0.3%)	25.0	1,032.6	21.6	2.1%
Fleet Services	186.0	185.0	(1.0)	(0.5%)	2.0	187.0	1.0	0.5%
Information & Technology	851.0	850.0	(1.0)	(0.1%)		850.0	(1.0)	(0.1%)
311 Toronto	178.0	180.5	2.5	1.4%		180.5	2.5	1.4%
Sub-Total Internal Corporate Services	2,226.0	2,223.1	(2.9)	(0.1%)	27.0	2,250.1	24.1	1.1%
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	118.0	118.0	(0.0)	(0.0%)	4.0	122.0	4.0	3.4%
Office of the Treasurer	645.2	653.2	8.0	1.2%	4.0	657.2	12.0	1.9%
Sub-Total Office of the Chief Financial Officer	763.2	771.2	8.0	1.0%	8.0	779.2	16.0	2.1%
<b>City Manager</b>								
City Manager's Office	438.0	436.0	(2.0)	(0.5%)	14.0	450.0	12.0	2.7%
Sub-Total City Manager	438.0	436.0	(2.0)	(0.5%)	14.0	450.0	12.0	2.7%
<b>Other City Programs</b>								
City Clerk's Office	404.6	418.8	14.2	3.5%		418.8	14.2	3.5%
Legal Services	368.9	354.3	(14.6)	(4.0%)	10.0	364.3	(4.6)	(1.2%)
Mayor's Office	20.0	19.0	(1.0)	(5.0%)		19.0	(1.0)	(5.0%)
City Council	180.0	188.0	8.0	4.4%		188.0	8.0	4.4%
Sub-Total Other City Programs	973.4	980.1	6.7	0.7%	10.0	990.1	16.7	1.7%
<b>Accountability Offices</b>								
Auditor General's Office	32.0	36.0	4.0	12.5%		36.0	4.0	12.5%
Integrity Commissioner's Office	3.0	3.0				3.0		
Office of the Lobbyist Registrar	8.3	8.3				8.3		
Office of the Ombudsman	12.0	12.0				12.0		
Sub-Total Accountability Offices	55.2	59.2	4.0	7.2%		59.2	4.0	7.2%
<b>TOTAL - CITY OPERATIONS</b>	<b>23,685.4</b>	<b>23,742.3</b>	<b>56.9</b>	<b>0.2%</b>	<b>319.6</b>	<b>24,061.9</b>	<b>376.5</b>	<b>1.6%</b>
<b>Agencies</b>								
Toronto Public Health	1,855.9	1,854.8	(1.0)	(0.1%)	14.0	1,868.8	13.0	0.7%
Toronto Public Library	1,734.3	1,729.8	(4.5)	(0.3%)	5.0	1,734.8	0.5	0.0%
Association of Community Centres	77.9	77.9			2.8	80.6	2.8	3.5%
Exhibition Place	359.0	356.0	(3.0)	(0.8%)		356.0	(3.0)	(0.8%)
Heritage Toronto	7.0	7.3	0.3	3.6%	0.3	7.5	0.5	7.1%
Theatres	187.7	232.5	44.8	23.8%		232.5	44.8	23.8%
Toronto Zoo	394.0	394.0			2.0	396.0	2.0	0.5%
Arena Boards of Management	67.7	65.6	(2.1)	(3.1%)		65.6	(2.1)	(3.1%)
Yonge-Dundas Square	6.5	8.0	1.5	23.1%		8.0	1.5	23.1%
Toronto Realty Agency	55.0	41.0	(14.0)	(25.5%)	10.0	51.0	(4.0)	(7.3%)
Toronto & Region Conservation Authority	441.0	441.0				441.0		
Toronto Transit Commission - Conventional	14,425.0	14,396.0	(29.0)	(0.2%)		14,396.0	(29.0)	(0.2%)
Toronto Transit Commission - Wheel Trans	571.0	588.0	17.0	3.0%		588.0	17.0	3.0%
Toronto Police Service	7,881.0	7,881.0				7,881.0		
Toronto Police Services Board	7.0	7.0				7.0		
<b>TOTAL - AGENCIES</b>	<b>28,070.0</b>	<b>28,079.8</b>	<b>9.9</b>	<b>0.0%</b>	<b>34.0</b>	<b>28,113.8</b>	<b>43.9</b>	<b>0.2%</b>
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>400.0</b>	<b>400.0</b>	<b>(0.0)</b>	<b>(0.0%)</b>	<b>6.0</b>	<b>406.0</b>	<b>6.0</b>	<b>1.5%</b>
<b>TOTAL LEVY POSITIONS</b>	<b>52,155.3</b>	<b>52,222.1</b>	<b>66.8</b>	<b>0.1%</b>	<b>359.6</b>	<b>52,581.7</b>	<b>426.4</b>	<b>0.8%</b>

Division/Description ('000s)	2018			2019 (Incremental)		2020 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Gross	Net					
<b>311 Toronto</b>							
Reduction of 1.5 FTEs (CSR 311 Contact Centre)	(119.7)	(119.7)	(1.5)	(3.1)		(3.5)	
<b>311 Toronto Total</b>	<b>(119.7)</b>	<b>(119.7)</b>	<b>(1.5)</b>	<b>(3.1)</b>		<b>(3.5)</b>	
<b>Children's Services</b>							
Efficiency Savings from Customer Service Improvement	(15.2)	(15.2)		(130.0)			
Savings from Merging Warden Woods with Satellite Services	(83.5)	(83.5)					
<b>Children's Services Total</b>	<b>(98.6)</b>	<b>(98.6)</b>		<b>(130.0)</b>			
<b>City Clerk's Office</b>							
Service Delivery Model Review	(5.9)	(5.9)	(1.0)	(67.1)			
Service Transformation	(1,141.2)	(1,141.2)	(10.0)	(53.1)	0.0		
<b>City Clerk's Office Total</b>	<b>(1,147.0)</b>	<b>(1,147.0)</b>	<b>(11.0)</b>	<b>(120.2)</b>	<b>0.0</b>		
<b>Court Services</b>							
Efficiencies from the co-location of LAB and APS	(172.4)	(172.4)					
<b>Court Services Total</b>	<b>(172.4)</b>	<b>(172.4)</b>					
<b>Exhibition Place</b>							
Outsource Exhibitor Service	(235.9)	(235.9)	(2.0)	(2.9)		(3.0)	
Sharing Corporate Secretary with City	(102.3)	(102.3)	(1.0)	(4.0)		(4.1)	
<b>Exhibition Place Total</b>	<b>(338.2)</b>	<b>(338.2)</b>	<b>(3.0)</b>	<b>(6.9)</b>		<b>(7.1)</b>	
<b>Facilities, Real Estate, Environment &amp; Energy</b>							
Custodial Contracted Services in Facilities Management	(325.0)	(300.5)					
Delete position within BPM	(105.5)	(105.5)	(1.0)	(1.6)		(0.5)	
Fleet Reduction - 2 vehicles	(12.4)	(12.4)		(0.0)		(0.0)	
Fleet Reduction Reserve	(150.6)	(150.6)					
Reduction of 2 positions in FM Division	(150.6)	(150.6)	(2.0)	(2.3)		(0.8)	
Reduction of Casual Budget related to Summer Studies	(66.9)	(66.9)					
Reduction of custodial contracted services within the Police	(150.0)						
Reduction of custodial internal hours within the Police	(114.0)		(1.6)	1.5		(2.9)	
Reduction of Supervisor Stand by Pay	(96.7)	(96.7)					
<b>Facilities, Real Estate, Environment &amp; Energy Total</b>	<b>(1,171.7)</b>	<b>(883.2)</b>	<b>(4.6)</b>	<b>(2.3)</b>		<b>(4.2)</b>	
<b>Fire Services</b>							
Reduction in Maintenance cost from Facilities	(91.8)	(91.8)					
<b>Fire Services Total</b>	<b>(91.8)</b>	<b>(91.8)</b>					
<b>Fleet Services</b>							
Absorb Partial Cap & Trade Impact through Effective Contract Management	(352.8)	(352.8)					
Fleet Rationalization for Facilities	(35.0)	(35.0)					
Fleet Rationalization for Facilities	(12.4)	0.0		(0.0)			
Parts Warranty Management	(100.0)	(100.0)				(0.0)	
Tire Management	(60.0)	(60.0)				(0.0)	
<b>Fleet Services Total</b>	<b>(560.2)</b>	<b>(547.8)</b>		<b>(0.0)</b>		<b>(0.0)</b>	
<b>Information &amp; Technology</b>							
Contract Negotiation	(347.9)	(249.0)					
HW & SW Rationalization	(213.9)	(213.9)					
<b>Information &amp; Technology Total</b>	<b>(561.8)</b>	<b>(462.9)</b>					
<b>Long-Term Care Homes &amp; Services</b>							
Consolidate & Streamline Operations	(351.4)	(161.6)	(1.7)	29.7		(3.3)	
Transformation and Modernization of Model of Care	(356.4)	(356.4)	(0.0)	2.8		(4.4)	
<b>Long-Term Care Homes &amp; Services Total</b>	<b>(707.7)</b>	<b>(517.9)</b>	<b>(1.7)</b>	<b>32.5</b>		<b>(7.8)</b>	
<b>Non-Program Expenditures</b>							
MTO Search Fee Efficiency Savings	(3,792.5)	(3,792.5)					
<b>Non-Program Expenditures Total</b>	<b>(3,792.5)</b>	<b>(3,792.5)</b>					
<b>Office of the Treasurer</b>							
Accounting Services Division Position Deletion	(91.2)	(91.2)	(1.0)	(1.4)		(0.4)	
Deletion of positions in Revenue Services Division	(241.5)	(120.8)	(4.0)	(40.5)		(1.5)	
Reduction of 1.0 position in Utility Billing Unit	(67.7)	0.0	(1.0)	(1.0)		(0.3)	
Reduction of Position in Purchasing & Materials Management	(45.3)	(45.3)	(1.0)	(22.4)		(3.5)	
Reduction of positions in Revenue Services	(161.2)	(80.6)	(2.0)	(35.0)		(4.2)	
Repurposing positions to support PCI compliance	(42.4)	(42.4)	(1.0)	(2.0)		0.0	
<b>Office of the Treasurer Total</b>	<b>(649.2)</b>	<b>(380.2)</b>	<b>(10.0)</b>	<b>(102.4)</b>		<b>(10.1)</b>	
<b>Parks, Forestry &amp; Recreation</b>							
UF - Contracted Services - Price Management	(301.8)	(301.8)					
<b>Parks, Forestry &amp; Recreation Total</b>	<b>(301.8)</b>	<b>(301.8)</b>					
<b>Toronto Employment &amp; Social Services</b>							
Family Support Admin Realignment due to Provincial	(672.1)	(672.1)	(7.0)	(10.1)		(1.3)	
Payment Processing Savings due to New Service Provider	(140.0)	(140.0)					
Reduced Admin Burden due to Two Way Secure Email	(2,389.1)	(2,389.1)	(28.0)	(35.5)		(4.2)	
Rent from Wellesley Office Co-location		(150.0)		(150.0)			
Savings from Increased Supervisory Span of Control	(850.1)	(850.1)	(7.0)	(927.0)	(7.0)	(48.6)	
<b>Toronto Employment &amp; Social Services Total</b>	<b>(4,051.3)</b>	<b>(4,201.3)</b>	<b>(42.0)</b>	<b>(1,122.6)</b>	<b>(7.0)</b>	<b>(54.1)</b>	



Division/Description ('000s)	2018			2019 (Incremental)		2020 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Gross	Net					
<b>Toronto Paramedic Services</b>							
NW District Centralized Vehicle Cleaning			14.0				
<b>Toronto Paramedic Services Total</b>			<b>14.0</b>				
<b>Toronto Public Health</b>							
Management Positions Realignment	(188.6)	(47.2)	(2.0)	(16.4)	0.0		
Operational and Support Efficiencies	(213.8)	(53.4)	(2.0)				
Realignment of Program Resources	(95.5)	(23.9)	(0.9)				
<b>Toronto Public Health Total</b>	<b>(497.9)</b>	<b>(124.5)</b>	<b>(4.9)</b>	<b>(16.4)</b>	<b>0.0</b>		
<b>Toronto Public Library</b>							
Answerline & Community Space Rental Modernization	(240.0)	(240.0)	(3.0)	(290.0)			
Expansion of technological efficiencies	(215.0)	(235.0)	(1.5)	(185.0)			
One-time Savings from Closure of NYCL - Bridging Services	(1,250.0)	(1,250.0)		1,250.0			
Rationalize and consolidate print and electronic serials	(330.0)	(330.0)					
<b>Toronto Public Library Total</b>	<b>(2,035.0)</b>	<b>(2,055.0)</b>	<b>(4.5)</b>	<b>775.0</b>			
<b>Transportation Services</b>							
Screening of Locate Requests (with Toronto Water)	(500.0)	(500.0)					
<b>Transportation Services Total</b>	<b>(500.0)</b>	<b>(500.0)</b>					
<b>Toronto Transit Commission - Conventional</b>							
Efficiencies	(3,090.0)	(3,090.0)	2.0	(2,700.0)			
<b>Toronto Transit Commission - Conventional Total</b>	<b>(3,090.0)</b>	<b>(3,090.0)</b>	<b>2.0</b>	<b>(2,700.0)</b>			
<b>Toronto Transit Commission - Wheel Trans</b>							
Base Expenditure Reductions	(2,458.0)	(2,458.0)	(3.0)	(2,707.9)		(1,901.1)	
<b>Toronto Transit Commission - Wheel Trans Total</b>	<b>(2,458.0)</b>	<b>(2,458.0)</b>	<b>(3.0)</b>	<b>(2,707.9)</b>		<b>(1,901.1)</b>	
<b>Toronto Realty Agency</b>							
Toronto Realty Agency Savings 2018 Operating Budget	(3,038.1)	0.0	(14.0)	(0.0)			
<b>Toronto Realty Agency Total</b>	<b>(3,038.1)</b>	<b>0.0</b>	<b>(14.0)</b>	<b>(0.0)</b>			
<b>Grand Total</b>	<b>(25,382.9)</b>	<b>(21,282.8)</b>	<b>(84.2)</b>	<b>(6,104.3)</b>	<b>(7.0)</b>	<b>(1,987.8)</b>	

**City of Toronto**  
**2018 Budget Committee Recommended Operating Budget**  
**Summary of New & Enhanced Services**

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
<b>Investing in Poverty Reduction</b>							
<b>Children's Services</b>							
Additional 825 Spaces to Support Growth	12,000.0						
Child & Family Centres (CFC) Administration Program Support	2,698.9	0.0	14.0	(0.0)		0.0	
Child and Family Centres (CFC) Program Delivery	23,825.2						
Child Care Expansion (Firgrove / Ancaster) increased spaces	534.0	106.8	6.4	(6.0)		2.7	
City 20% Share of Prov/ Federal Growth Subsidy	2,000.0	2,000.0		7,600.0		1,600.0	
Increased Provincial Support for Programming	4,313.0						
Increased staffing to manage growth	2,668.4	(0.0)	28.0	0.0	(0.0)	0.0	
<b>City Manager's Office</b>							
Funding to Support Poverty Reduction Strategy in HR	92.4	92.4	1.0	43.4	(0.0)	(78.1)	(1.0)
<b>Shelter, Support &amp; Housing Administration</b>							
Add 35 Positions due to Increased Shelter Capacity	1,750.0	1,750.0	35.0	1,755.0		91.8	
Extension of Winter Respite Sites from Apr 16 to Dec 31, 2018	14,026.0	14,026.0		13,999.0			
Funding for TCHC's Tenants First implementation project	3,019.0						
Operating Impact of 11 New Shelter Sites - 3 to open in 2018	1,658.0	1,658.0		10,907.5		12,696.0	
Providing Beds/Spaces for \$10.600 million gross and \$0 net	10,600.0						
<b>Social Development, Finance &amp; Administration</b>							
Closing Service Gap and Addressing Poverty in Downtown East	84.0	84.0	1.0	(41.9)	(1.0)	(42.1)	
Community Services Partnership Funding Increase	450.0	450.0					
Community Space Tenancy Policy	75.0	75.0					
Poverty Reduction Strategy - Equity Responsive Budgeting	105.0	105.0	1.0	29.9	(0.0)	3.4	
Poverty Reduction Strategy - Poverty Reduction Evaluation	150.0	150.0		(150.0)			
Toronto Strong Neighbourhoods Strategy	226.1	226.1	3.0	525.4	2.0	14.4	
Transit Fare Equity Program - Phase 1	4,800.0	4,600.0		3,400.0		100.0	
<b>Toronto Employment &amp; Social Services</b>							
Add. Positions to Administer Transit Fare Equity Program	421.4		6.0				
<b>Toronto Paramedic Services</b>							
Community Paramedicine @ Home Program Expansion	355.2	355.2	5.0	524.1	5.0	4.0	
<b>Toronto Public Health</b>							
Adult Ontario Works Dental	100.5		1.0				
Student Nutrition Program (SNP) - Expansion	442.8	442.8					
Student Nutrition Program (SNP) - Strengthen Current Program	1,681.4	1,681.4					
Toronto Urban Health Fund - 15% Budget Enhancement	339.1	84.8					
Toronto Urban Health Fund Enhancement (Year 4)	150.0	37.5		37.5			
<b>Toronto Public Library</b>							
Additional Youth Hub locations, staff and programming costs	390.0	390.0	3.0	260.0	2.1	260.0	1.9
Sunday service enhancement	574.0	574.0		416.0		416.0	
Wi-Fi Hotspot Lending	300.0	300.0					
<b>Investing in Poverty Reduction Total</b>	<b>89,829.5</b>	<b>29,189.0</b>	<b>104.4</b>	<b>39,299.9</b>	<b>8.1</b>	<b>15,068.2</b>	<b>0.9</b>
<b>Advancing Environmental Sustainability</b>							
<b>Facilities, Real Estate, Environment &amp; Energy</b>							
TransformTO - Acc. Work Plan - Leading by Example	330.0	96.2	4.0	100.3	3.0	4.3	(0.0)
TransformTO - Better Buildings Programs	1,136.2	1,093.2	10.0	1,652.2	6.0	661.4	(0.0)
TransformTO - Community Energy Planning & Low-Carbon Thermal	555.0	555.0	8.0	510.9	1.0	122.9	(0.0)
TransformTO Coordination	353.3	353.3	3.0	431.6	(0.0)	(70.6)	
<b>Fleet Services</b>							
TransformTO - Improve Fleet Fuel Efficiency	172.4	172.4	2.0	96.2	(0.0)	6.9	
<b>Parks, Forestry &amp; Recreation</b>							
Achieve Tree Canopy Goal - Expand Tree Care & Maintenance	5,030.0	(0.0)	1.0	1,440.0	(0.0)	1,450.0	
Increase Tree Planting in Hard Surfaces	1,500.0						
Tree Protection Enforcement-Convert from Temp to Permanent	197.3	0.0	1.0	0.0	(0.0)	0.0	
<b>Advancing Environmental Sustainability Total</b>	<b>9,274.2</b>	<b>2,270.2</b>	<b>29.0</b>	<b>4,231.1</b>	<b>10.0</b>	<b>2,174.8</b>	<b>(0.0)</b>
<b>Improving Transit &amp; Safe Mobility</b>							
<b>Engineering &amp; Construction Services</b>							
Metrolinx Transit Projects	885.0	(0.0)	8.0	0.0			
<b>Toronto Transit Commission - Conventional</b>							
Relieve Overcrowding during peak hours and where above 30% over service standard during off peak hours	1,000.0	1,000.0		3,000.0			
Time Based Transfers	1,000.0	6,100.0		14,400.0		400.0	
<b>Transportation Services</b>							
Construction Coordination and Traffic Mitigation	2.3	2.3	(1.0)	1.7		2.0	

**City of Toronto**  
**2018 Budget Committee Recommended Operating Budget**  
**Summary of New & Enhanced Services**

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
Cycling Network Plan Delivery	227.4		2.0				
Incident Management Response on Expressways	477.8	477.8	5.0	9.2		5.0	
Road Safety Plan - Vision Zero	208.9	(0.0)	2.0	0.0		(0.0)	
School Crossing Guard Program	775.5	775.5	3.0	1,050.6	2.0	1,033.2	
Traffic Enforcement Officers	1,318.8	1,318.8	19.0	1,318.8		(0.0)	
Transit Shelter Installation	100.0						
<b>Improving Transit &amp; Safe Mobility Total</b>	<b>5,995.6</b>	<b>9,674.3</b>	<b>38.0</b>	<b>19,780.2</b>	<b>2.0</b>	<b>1,440.3</b>	
<b>Investing in Arts &amp; Culture</b>							
<b>Economic Development &amp; Culture</b>							
Increase Grants to Specialized Collections Museums	106.0	106.0					
Indigenous Culture	300.0	300.0					
Major Cultural Organizations - Harbourfront Centre	250.0	250.0					
Museums Marketing Expansion	200.0	200.0					
Music Strategy Roll-Out	200.0	200.0					
New Year's Eve	425.0	225.0					
Public Art Operations and Maintenance	219.0	219.0					
Toronto Arts Council - Grant Program	500.0	500.0					
Toronto Significant Events Investment Program	1,050.0						
<b>Investing in Arts &amp; Culture Total</b>	<b>3,250.0</b>	<b>2,000.0</b>					
<b>Enhancing Access to Parks &amp; Recreation</b>							
<b>City Planning</b>							
Hal Jackman Foundation Grant for Bentway Park	20.0						
<b>Parks, Forestry &amp; Recreation</b>							
Address Unmet Demand - Additional 10,000	482.3	386.3	11.1	6.3			
Address Unmet Demand for Recreation Programs (Phase 1)	482.3	386.3	11.1	6.3			
Bluffer's Park - Traffic Management Plan	270.0	270.0					
Centennial West Pool Programming Reinstatement	329.3	158.8	3.6	59.6	0.9	2.9	
SH Armstrong Pool Programming Reinstatement	139.6	133.5	0.8	45.5	0.3	(1.0)	
Swim to Survive (Phase 3)	155.9	155.9	3.2	1.8			
Waterfront Lifeguard (Transfer from Police)	344.0	284.0	31.6	26.6		3.2	
<b>Enhancing Access to Parks &amp; Recreation Total</b>	<b>2,223.5</b>	<b>1,774.8</b>	<b>61.4</b>	<b>146.1</b>	<b>1.1</b>	<b>5.1</b>	
<b>Improving Access, Equity &amp; Diversity</b>							
<b>City Clerk's Office</b>							
Real-time & Archived Video Captioning of Council & Ctee Mtg	400.0	400.0		200.0			
<b>City Manager's Office</b>							
Establishment of an Indigenous Affairs Office	519.7	519.7	4.0	(27.9)		12.2	
one-time Indigenous Cultural Competency Training	14.0	14.0		(14.0)			
Support for AODA Accountability & Compliance in EDHR	263.2	263.2	2.0	6.9		6.9	
Support for Toronto for All and AODA in HR	504.6	504.6	2.0	339.0	2.0	13.8	
<b>Social Development, Finance &amp; Administration</b>							
Action Plan to Confront Anti-Black Racism	995.4	995.4	5.0	458.2	2.0	(174.9)	(0.0)
<b>Improving Access, Equity &amp; Diversity Total</b>	<b>2,696.9</b>	<b>2,696.9</b>	<b>13.0</b>	<b>962.2</b>	<b>4.0</b>	<b>(141.9)</b>	<b>(0.0)</b>
<b>Supporting Business &amp; Distressed Retail</b>							
<b>Economic Development &amp; Culture</b>							
Construction Mitigation Best Practices, Options & Support	300.0	300.0		(300.0)			
IDC with Transportation to Provide Locate Services for BIAs	165.9	165.9		165.9			
Local Capacity Building Program - Retail Areas	262.0	262.0		30.0		20.0	
Study of the Current State and Future of the City's Retail	200.0	200.0		(200.0)			
<b>Transportation Services</b>							
Utility Locate Services for BIAs	331.7						
<b>Supporting Business &amp; Distressed Retail Total</b>	<b>1,259.6</b>	<b>927.9</b>		<b>(304.1)</b>		<b>20.0</b>	
<b>Improving Service Delivery, Management &amp; Oversight</b>							
<b>311 Toronto</b>							
CSR Training on Tax & Utility Calls	290.5						
Day 2 Support Required for UCCE Technology Infrastructure	95.0	95.0					
<b>Association of Community Centres</b>							
Central Eglinton Additional Staff due to Increased Space	29.6	29.6	0.8	7.9		0.7	
The 519 Additional Cleaning Staff due to Increased Space	73.4	73.4	2.0	36.7			
<b>City Manager's Office</b>							
Permanent HR Support for City Planning	99.3		1.0				
Permanent HR Support for Toronto Building	124.8		1.0				
Provide Comm Digital Expertise to Eng & Const Services	122.7		1.0				

**City of Toronto**  
**2018 Budget Committee Recommended Operating Budget**  
**Summary of New & Enhanced Services**

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
Resource to Provide Digital Expertise to Toronto Water	122.7		1.0				
Review of Communication Function	100.0						
Secure Permanent Client-Funding for Fire Services	122.8		1.0				
<b>City Planning</b>							
Committee of Adjustment Service Improvements	286.5		3.0				
Permanent HR Support							
Website Management	184.4		2.0				(2.0)
<b>Court Services</b>							
Provincial Offences Act (POA) - Photocopying User Fees		(10.5)					
<b>Economic Development &amp; Culture</b>							
New User Fees for the Market Gallery		(45.9)					
Toronto Business Development Centre	200.0	200.0					
<b>Engineering &amp; Construction Services</b>							
Communication Coordinators (Basement Flooding & Local Roads)	227.4	0.0	2.0	(0.0)		(0.0)	
Digital Comm Expertise (Water & Transportation projects)	122.7						
Legal Advice for Properties related to Gardiner Rehab	301.3						
Review/ Project Mgmt for Lawrence Heights Revitalization	140.9		1.0				
<b>Facilities, Real Estate, Environment &amp; Energy</b>							
New Paramedics Custodial & Op. Maintenance-1300 Wilson Ave	220.0						
<b>Fire Services</b>							
Create Permanent IDC/IDR with HR for training			(1.0)	(0.0)		(0.0)	
Market Segmentation for Public Education Pilot Program	150.0			20.0		130.0	
Professional Serv-Public Information Review & Training	50.0						
Road to Mental Readiness Training	92.4	92.4		62.5		(154.9)	
<b>Heritage Toronto</b>							
Website Redevelopment	23.5	6.5	0.3	(13.1)	(0.3)	(7.5)	
Heritage Enhanced Services - Manager of Philanthropy	23.2	23.2		(53.2)		(52.3)	
Heritage Status of Heritage Report Card	20.0	10.0		(7.0)			
<b>Legal Services</b>							
Accounting Clerk to Support Insurance Claims	64.3		1.0	0.0	(0.0)	(0.0)	
Legal Services Organizational Review	120.0						
Legal Support for Gardiner Expressway Rehabilitation	301.3		2.0				
Legal Support for Toronto Water Infrastructure Projects	528.0		4.0	0.0		(0.0)	(4.0)
Legal Support for TTC Real Estate Division Expropriation	310.1		2.0	7.1		5.8	
Legal Support for Waterfront Revitalization Initiatives	219.4		1.0	0.0		(0.0)	(1.0)
<b>Long-Term Care Homes &amp; Services</b>							
Resident Acuity and Service Level Standards	2,068.8	(0.0)	17.8	0.0	25.0	(0.0)	25.0
<b>Municipal Licensing &amp; Standards</b>							
Enforcement of Holistic Centres and Body Rub Parlours	682.0	682.0	5.0	9.4		3.9	
Short-term Rentals Regulations	772.7	1.4	8.0	(106.7)	(2.0)	(15.7)	
<b>Non-Program Expenditures</b>							
Change Management Office	855.1	855.1	6.0	134.0		24.2	
<b>Office of the Chief Financial Officer</b>							
3 Positions in FPD as recommended by BC	419.0	419.0	3.0	7.2		11.1	
Sr. Investment Analyst to support Investment Board	129.6	(0.0)	1.0	0.6		3.4	
<b>Office of the Treasurer</b>							
Property Tax Reinstate Fee & o/s Utility Notification Fee		(79.2)		(24.2)			
Merger of the City's five pension plans with OMERS	209.3		3.0		(0.0)		(3.0)
Support to the Investment Board	100.0	0.0	1.0	0.0		(0.0)	
<b>Policy, Planning, Finance &amp; Administration</b>							
Consultation Coordinators (Basement Flooding/Local Roads)	373.1		3.0				
<b>Shelter, Support &amp; Housing Administration</b>							
Provincial SHAIIP funding for Program Admin and Building Cond	2,326.0		3.0		(0.0)		(3.0)
Supports and Housing for Survivors of Human Trafficking	2,068.0						
Transformative Data Analytics for Div. Perf. Measurement	286.5	120.4	4.0	101.0	(0.0)	5.9	
<b>Social Development, Finance &amp; Administration</b>							
Black Youth Leadership Grant to Confront Anti-Black Racism	150.0						
Extension of Toronto For All Campaign	100.0	100.0		240.0			
<b>Toronto Building</b>							
Toronto Building HR Strategy Permanent Support	124.8						
Toronto Building Inspection Service Internship Program	335.0						
<b>Toronto Paramedic Services</b>							

City of Toronto  
2018 Budget Committee Recommended Operating Budget  
Summary of New & Enhanced Services

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
Facilities Maint, Custodial & Security IDC -1300 Wilson	220.0	220.0		(110.0)			
<b>Toronto Public Health</b>							
Additional one-time provincial funding for program delivery	1,029.0		4.0		(2.0)		(2.0)
ISPA (Immunization of School Pupils Act)	530.3	132.6	9.0	65.5			
<b>Toronto Public Library</b>							
e-Learning Initiatives	250.0	250.0	2.0	50.0			
<b>Toronto Realty Agency</b>							
Toronto Realty Agency New Services 2018 Operating Budget	2,831.6		10.0		(10.0)		
<b>Toronto Zoo</b>							
Toronto Zoo - Winter Zoomobile Operations	38.3	(98.7)	2.0	(214.1)		1.8	
<b>Transportation Services</b>							
City-Wide Permit Parking Feasibility Assessment	200.0	200.0		(200.0)			
Customer Service and Issues Management	64.6	64.6	(0.0)	2.5		3.3	
Development Application Review Compliance	95.2		1.0				(1.0)
Enterprise Work Management System (EWMS) Implementation	264.6		2.0		(2.0)		
Neighbourhood Improvements Program	130.9		1.0				
Port Lands Acceleration Initiative	140.9		1.0				(1.0)
Project Oversight and Inspection Compliance	246.0	246.0	2.0	8.1		7.0	
<b>Improving Service Delivery, Management &amp; Oversight Total</b>	<b>21,807.4</b>	<b>3,586.9</b>	<b>113.8</b>	<b>24.3</b>	<b>8.7</b>	<b>(33.1)</b>	<b>8.0</b>
<b>Grand Total</b>	<b>136,336.7</b>	<b>52,119.9</b>	<b>359.6</b>	<b>64,139.7</b>	<b>34.0</b>	<b>18,533.3</b>	<b>8.9</b>

Programs (in '000s)	2018				2018 - 2027			
	BC Rec'd		Debt Target	Over/ (Under)	BC Rec'd		Debt Target	Over/ (Under)
	Gross	Debt/ CFC			Gross	Debt/ CFC		
<b>Citizen Centred Services - A</b>								
Children's Services	18,567	1,873	1,873	0	67,616	15,029	15,029	0
Economic Development and Culture	18,675	12,931	9,762	3,169	197,968	132,477	96,962	35,515
Long Term Care Homes Services	8,690	7,040	7,040	0	82,564	67,734	67,734	0
Parks, Forestry & Recreation	137,390	62,690	66,774	(4,084)	1,311,174	707,075	708,232	(1,157)
Shelter, Support & Housing Administration	283,932	275,932	31,651	244,281	1,017,914	1,009,780	57,915	951,865
Toronto Employment & Social Services	2,313	0	0	0	9,823	0	0	0
Toronto Paramedic Services	3,032	2,245	1,965	280	63,097	29,552	28,992	560
<b>Citizen Centred Services - A</b>	<b>472,599</b>	<b>362,711</b>	<b>119,065</b>	<b>243,646</b>	<b>2,750,156</b>	<b>1,961,647</b>	<b>974,864</b>	<b>986,783</b>
<b>Citizen Centred Services - B</b>								
City Planning	6,781	4,389	4,389	0	62,914	39,976	39,976	0
Fire Services	6,138	1,494	1,220	274	49,712	15,697	12,595	3,102
Transportation Services	372,045	269,083	335,212	(66,129)	5,158,652	4,103,631	4,086,524	17,107
Waterfront Revitalization Initiative	162,001	10,889	25,235	(14,346)	523,552	64,768	72,268	(7,500)
<b>Citizen Centred Services - B</b>	<b>546,965</b>	<b>285,855</b>	<b>366,056</b>	<b>(80,201)</b>	<b>5,794,830</b>	<b>4,224,072</b>	<b>4,211,363</b>	<b>12,709</b>
<b>Internal Corporate Services</b>								
311 Toronto	3,996	3,996	2,770	1,226	29,521	29,521	20,826	8,695
Facilities Management, Real Estate & Environment	220,587	88,732	81,728	7,004	1,329,938	882,549	671,383	211,166
Fleet Services	74,406	0	0	0	709,079	0	0	0
Information & Technology	58,518	31,616	31,376	240	420,977	196,550	182,508	14,042
<b>Internal Corporate Services</b>	<b>357,507</b>	<b>124,344</b>	<b>115,874</b>	<b>8,470</b>	<b>2,489,515</b>	<b>1,108,620</b>	<b>874,717</b>	<b>233,903</b>
<b>Chief Financial Officer</b>								
Financial Services	20,582	18,701	12,081	6,620	51,020	37,827	31,483	6,344
<b>Chief Financial Officer</b>	<b>20,582</b>	<b>18,701</b>	<b>12,081</b>	<b>6,620</b>	<b>51,020</b>	<b>37,827</b>	<b>31,483</b>	<b>6,344</b>
<b>Other City Programs</b>								
Accountability Offices	0	0	0		1,400	1,400	1,400	0
City Clerk's Office	5,512	3,580	3,675	(95)	36,692	22,694	38,645	(15,951)
Corporate Initiatives	90,060	30,615	36,677	(6,062)	3,805,460	1,429,477	1,777,577	(348,100)
IT Related Projects	(3,546)	(3,546)	(3,546)	0	(7,092)	(7,092)	(7,092)	0
<b>Other City Programs</b>	<b>92,026</b>	<b>30,649</b>	<b>36,806</b>	<b>(6,157)</b>	<b>3,836,460</b>	<b>1,446,479</b>	<b>1,810,530</b>	<b>(364,051)</b>
<b>Total - City Operations</b>	<b>1,489,679</b>	<b>822,260</b>	<b>649,882</b>	<b>172,378</b>	<b>14,921,981</b>	<b>8,778,645</b>	<b>7,902,957</b>	<b>875,688</b>
<b>Agencies</b>								
Exhibition Place	4,465	4,465	4,965	(500)	107,758	104,808	104,808	0
GO Transit	0	0	0	0	0	0	0	0
Sony Centre (Hummingbird)	3,251	3,251	2,750	501	8,715	8,715	2,750	5,965
Toronto & Region Conservation Authority	19,830	5,900	3,000	2,900	199,078	44,900	40,000	4,900
Toronto Police Service	44,143	20,949	20,949	0	523,283	220,442	220,443	(1)
Toronto Public Health	3,182	3,018	4,233	(1,215)	25,417	25,253	25,506	(253)
Toronto Public Library	28,838	22,777	21,277	1,500	266,330	180,255	178,755	1,500
Toronto Zoo	8,020	6,700	6,000	700	80,720	61,400	60,000	1,400
Yonge-Dundas Square	0	0	50	(50)	450	450	500	(50)
<b>Agencies</b>	<b>111,729</b>	<b>67,060</b>	<b>63,224</b>	<b>3,836</b>	<b>1,211,751</b>	<b>646,223</b>	<b>632,762</b>	<b>13,461</b>
<b>Tax Supported before TTC</b>	<b>1,601,408</b>	<b>889,320</b>	<b>713,106</b>	<b>176,214</b>	<b>16,133,732</b>	<b>9,424,868</b>	<b>8,535,719</b>	<b>889,149</b>
<b>Toronto Transit Commission</b>								
Toronto Transit Commission	1,162,451	411,351	596,467	(185,116)	6,295,173	1,815,057	2,400,183	(585,126)
Scarborough Subway Extension	58,434	13,254	99,499	(86,245)	3,364,933	285,727	439,004	(153,277)
Spadina Subway Extension	160,255	13,926	13,962	(36)	160,255	13,926	13,962	(36)
Transit Studies	11,824	5,912	0	5,912	11,824	5,912	0	5,912
<b>Toronto Transit Commission</b>	<b>1,392,964</b>	<b>444,443</b>	<b>709,928</b>	<b>(265,485)</b>	<b>9,832,185</b>	<b>2,120,622</b>	<b>2,853,149</b>	<b>(732,527)</b>
<b>Tax Supported Programs</b>	<b>2,994,372</b>	<b>1,333,763</b>	<b>1,423,034</b>	<b>(89,271)</b>	<b>25,965,917</b>	<b>11,545,490</b>	<b>11,388,868</b>	<b>156,622</b>