

# Toronto 2018 BUDGET



## CAPITAL PROGRAM SUMMARY

### CONTENTS

#### Overview

1. 10-Year Capital Plan [5](#)
2. Issues for Discussion [17](#)

#### Appendices

1. 2017 Performance [23](#)
2. 2018 Capital Budget [24](#)
3. 2018 Capital Budget; 2019 - 2027 Capital Plan [25](#)
4. 2018 Cash Flow and Future Year Commitments [34](#)
5. 2018 Capital Budget with Financing Detail [38](#)
6. Reserve / Reserve Fund Review N/A



## Exhibition Place

### 2018 – 2027 CAPITAL BUDGET AND PLAN OVERVIEW

Exhibition Place is responsible for the 192-acre site, with an asset value of \$819.300 million in historical costs, with 22 buildings, including 9 buildings designated under the Ontario Heritage Act. Many of these buildings have historical and cultural significance and were constructed before modern energy conservation, lighting and heating standards were developed.

The 10-Year Capital Budget and Plan of \$107.8 million focuses on maintaining Exhibition Place's assets in a state of good repair (SOGR) and allocates funding for major projects such as maintenance work and repairs at the *Coliseum Complex*, *Enercare Centre*, and *Queen Elizabeth Building*.

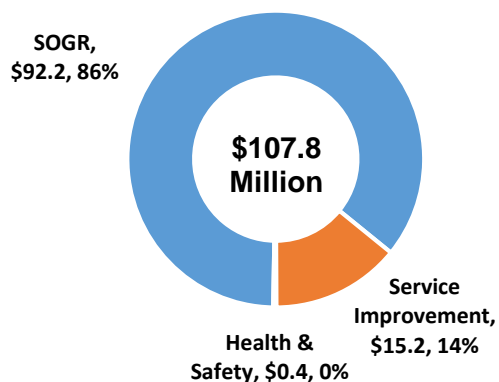
The 10-Year Capital Plan also includes funding for the construction of a sky bridge between the *Beanfield Centre* (formerly Allstream Centre) and the new hotel on the grounds, which is a key element in the business plan for both the hotel and Beanfield Centre.

## CAPITAL SPENDING AND FINANCING

## Where the money goes:

## 2018 - 2027 Capital Budget and Plan

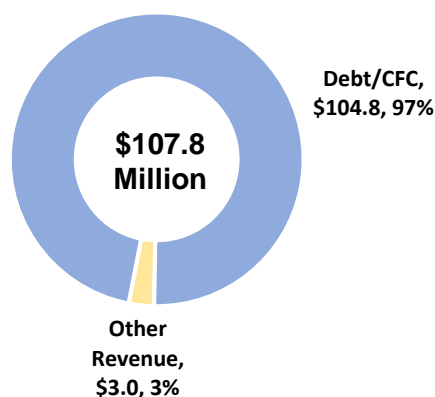
## By Project Category



The 2018 - 2027 Capital Budget and Plan totalling \$107.758 million provides funding of:

- \$92.221 million to continue the State of Good Repair projects such as maintenance work at the Coliseum Complex, Enercare Centre, Better Living Centre, Horse Palace, Queen Elizabeth Building, Food Building, Beanfield Centre, General Services, Press and Other Buildings; and replacement of various equipment, road and communication infrastructure
- \$15.184 million to Service Improvements projects such as the construction of a bridge to connect the Hotel X to the Beanfield Centre, storm water management work for the Parks, Parking Lots and Roads and installation of LED lighting to the Enercare Centre.
- \$0.353 million in a Health & Safety project to improve the security of the grounds and surveillance system.

## By Funding Source



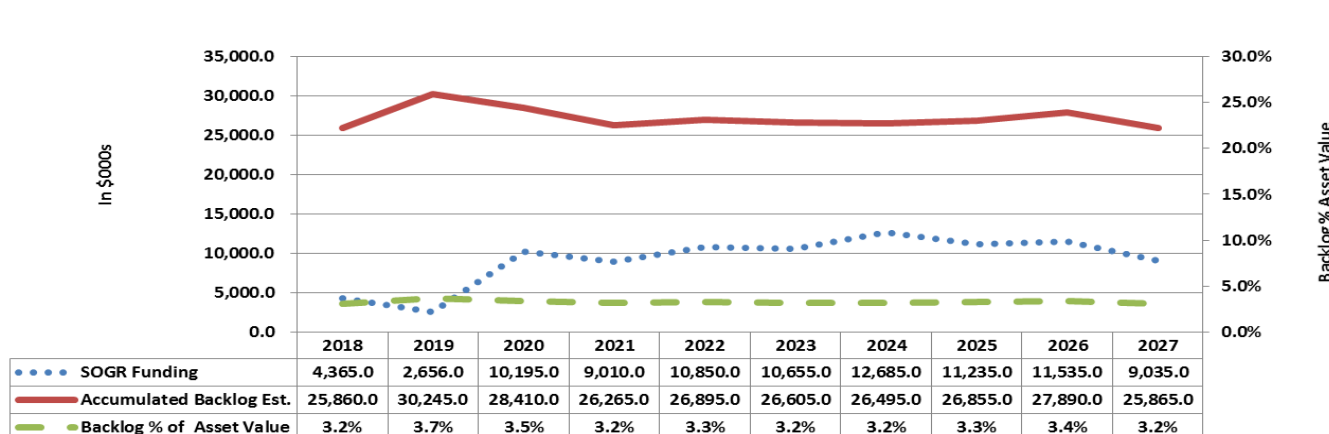
## Where the money comes from:

The 10-Year Capital Plan requires:

- Debt funding of \$104.808 million (97%), reflecting an increase in debt funding of \$7.545 million above the 2017-2026 debt funding total to increase investment in Exhibition Place priorities.
- Other Revenue of \$2.950 million (3%) recovered according to the agreement with the tenant of the Food Building.

## State of Good Repair Backlog

The 10-Year Capital Plan spending on State of Good Repair is \$92.221 million which will help stabilize the backlog at 3.2% of asset replacement value over the 2018-2027 period.



## OUR KEY ISSUES & PRIORITY ACTIONS

- **Addressing the State of Good Repair Backlog**  
estimated at \$25.860 million is anticipated to grow to \$25.865 million by 2026.
  - ✓ The 10-Year Capital Plan includes funding of \$92.221 million for SOGR funding to mitigate some of the growth in the accumulated backlog primarily for the Enercare Centre and the Coliseum Complex.
- **Resolution of the delay of the Beanfield Centre Bridge** as heritage preservation considerations have arisen over the wall where the bridge is to be connected.
  - ✓ The 10-Year Capital Plan includes funding of \$2.789 million in 2019 for the construction of the bridge connecting the Beanfield Centre and Hotel X.

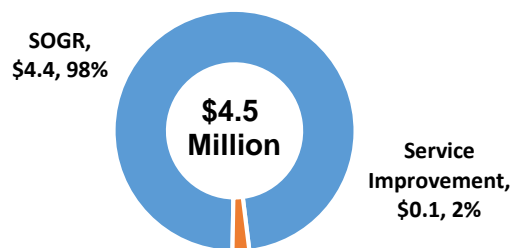


## 2018 CAPITAL BUDGET HIGHLIGHTS

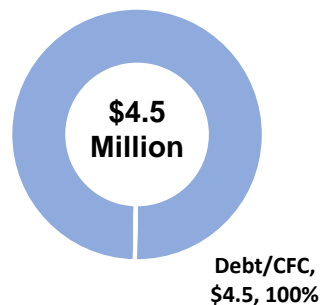
The 2018 Capital Budget for Exhibition Place of \$4.465 million, excluding carry forward funding, will fund:

- State of good repair work for:
  - ✓ Enercare Centre Chiller Replacement and Retrofitting of cooling towers (\$2.355 million);
  - ✓ Restoration of Fire Hall Tower Clock and restoration of Public Art (\$0.175 million)
  - ✓ Retrofitting of street and parking lots lighting (\$0.985 million);
  - ✓ Buildings pre-engineering program (\$0.125 million)
  - ✓ Roof replacement at Exhibit Hall of Queen Elizabeth Building (\$.325 million)
  - ✓ Replacement of fibre optic cables and Building Automation Systems (\$0.400 million)
- Service Improvements to the Festival Plaza to improve storm water management (\$0.100 million)

### 2018 Capital Budget By Project Category



### By Funding Source



## Council Approved Budget

City Council approved the following recommendations:

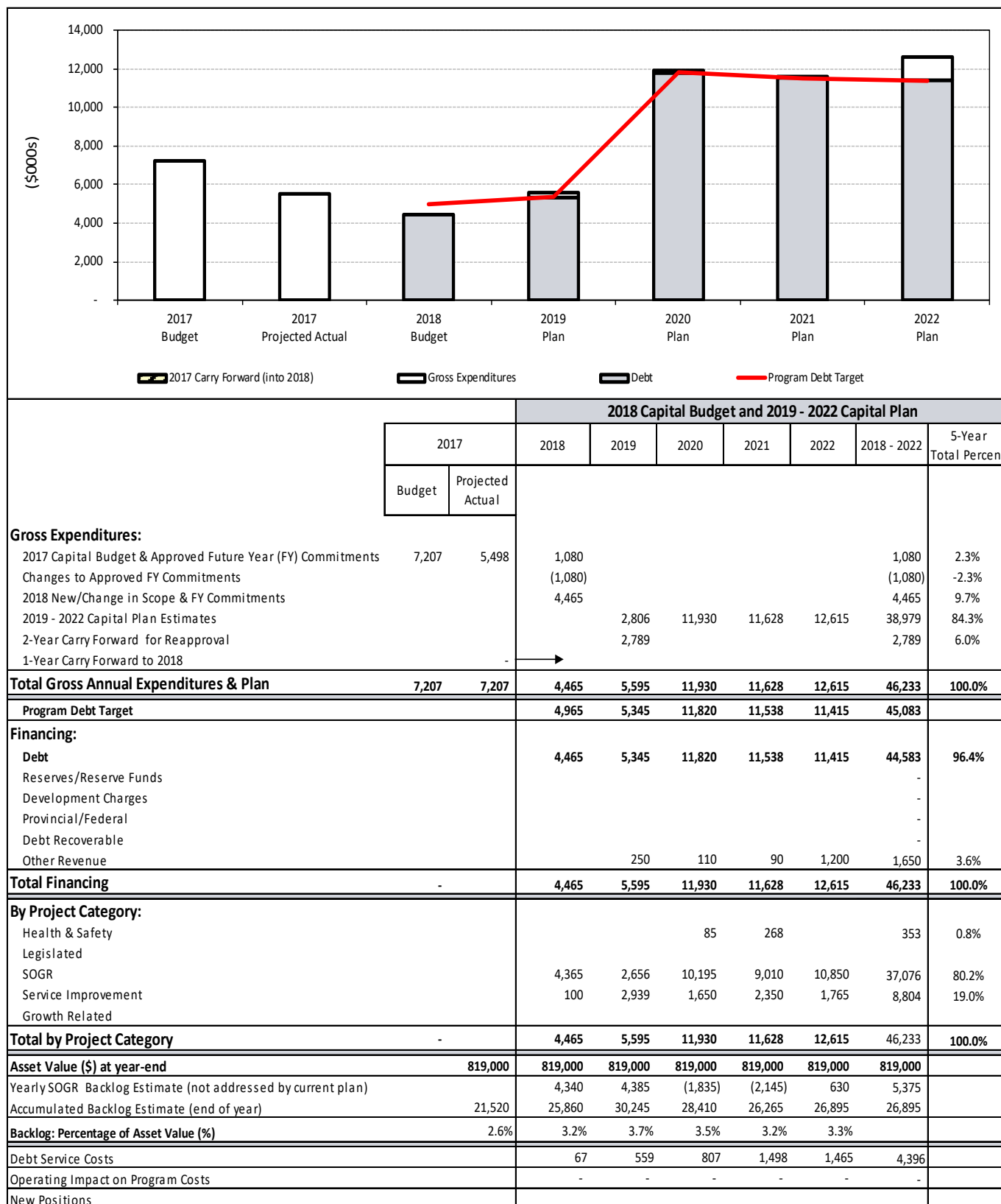
1. City Council approve the 2018 Capital Budget for Exhibition Place with a total project cost of \$4.465 million, and 2018 cash flow of \$4.465 million and future year commitments of \$2.789 million comprised of the following:
  - a) New Cash Flow Funds for:
    - i. 17 new / change in scope sub-projects with a 2018 total project cost of \$4.465 million that requires cash flow of \$4.465 million in 2018.
    - ii. 2 previously approved sub-projects with carry forward funding from 2016 requiring council to reapprove the commitment for a 2019 cash flow of \$2.789 million.
2. City Council approve the 2019 – 2027 Capital Plan for Exhibition Place totalling \$103.293 million in project estimates, comprised of \$5.595 million for 2019; \$11.930 million for 2020; \$11.628 million for 2021; \$12.615 million for 2022; \$11.985 million for 2023; \$13.435 million for 2024; \$12.235 million for 2025; \$11.935 million in 2026; and \$11,935 million in 2027.



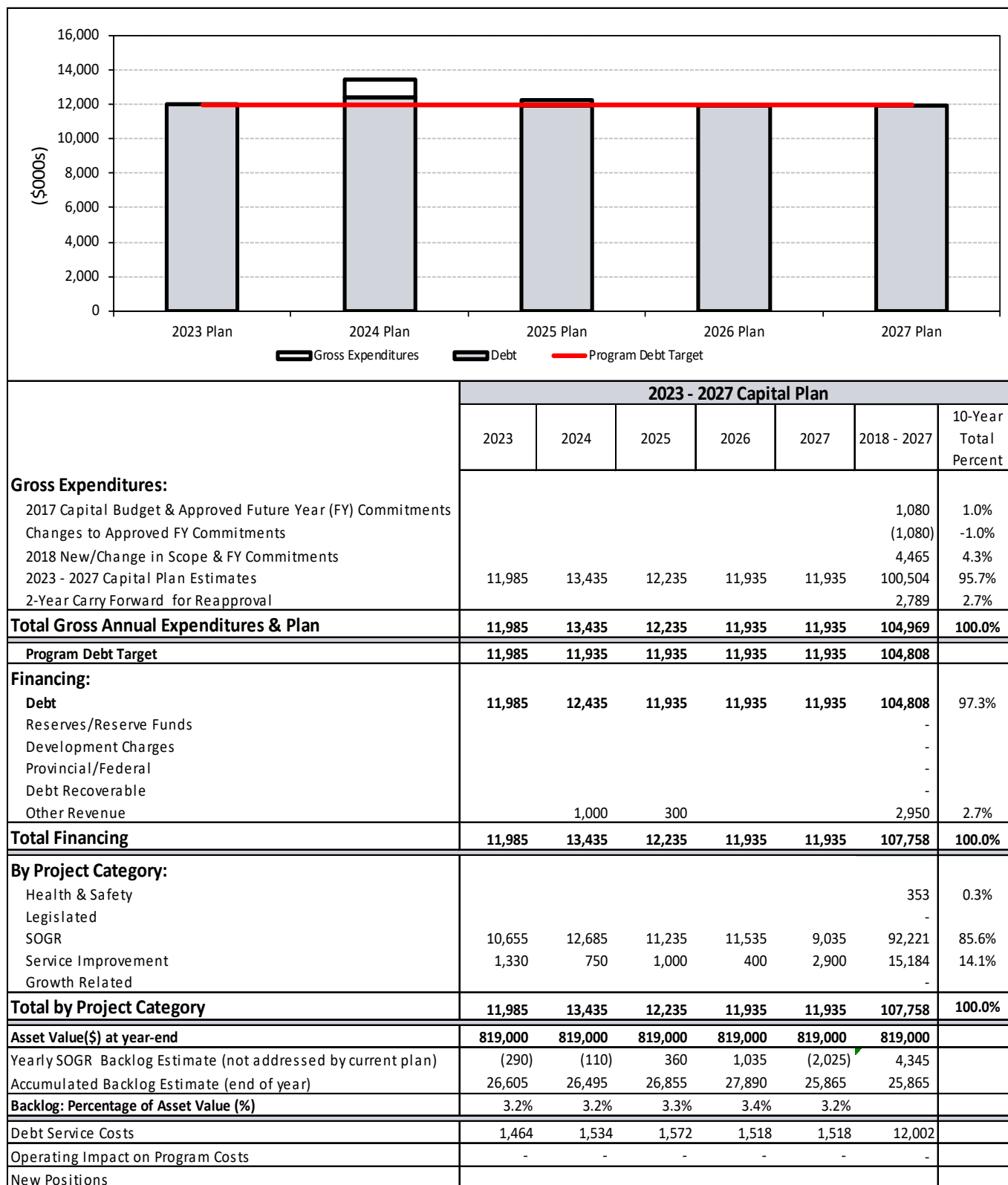
# Part 1

## 10-Year Capital Plan

**Table 1a**  
**10-Year Capital Plan**  
**2018 Capital Budget and 2019 - 2022 Capital Plan**



**Table 1b**  
**10-Year Capital Plan**  
**2023 - 2027 Capital Plan**



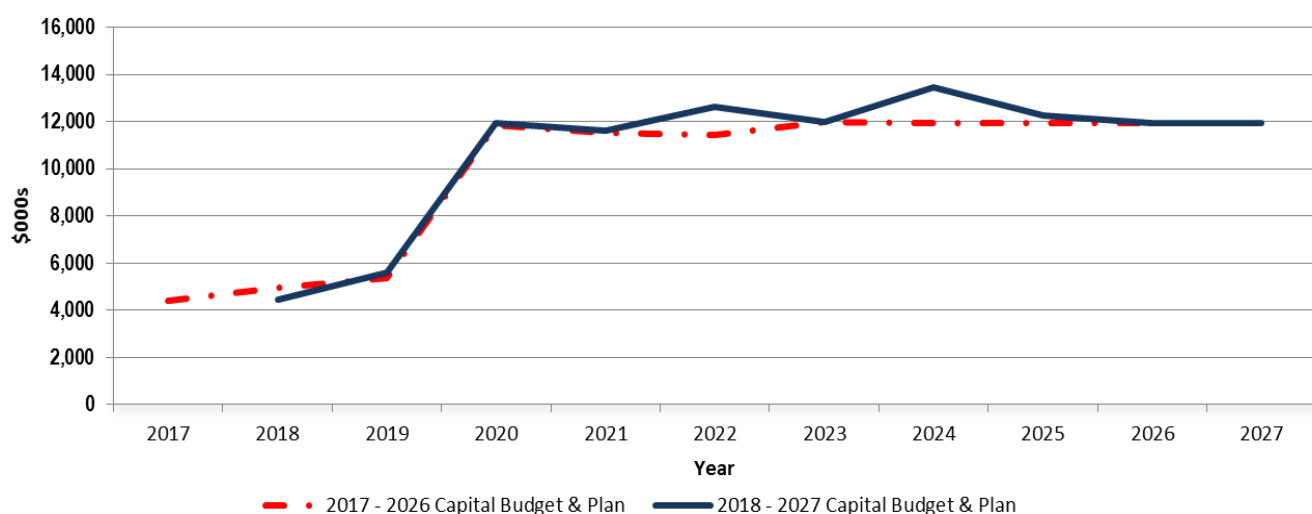


## Key Changes to the 2017 - 2026 Approved Capital Plan

The 2018 Capital Budget and the 2019 - 2027 Capital Plan reflects an increase of \$10.495 million in capital funding from the 2017 - 2026 Approved Capital Plan.

The chart and table below provide a breakdown of the \$10.495 million or 10.8% increase in the Capital Program on an annual basis from 2017 - 2027.

**Chart 1**  
**Changes to the 2017 - 2026 Approved Capital Plan (In \$000s)**



(\$000s)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10-Year Total
2017 - 2026	4,390	4,965	5,345	11,820	11,538	11,415	11,985	11,935	11,935	11,935		97,263
2018 - 2027		4,465	5,595	11,930	11,628	12,615	11,985	13,435	12,235	11,935	11,935	107,758
Change %		(10.1%)	4.7%	0.9%	0.8%	10.5%	0.0%	12.6%	2.5%	0.0%		10.8%
Change \$		(500)	250	110	90	1,200	0	1,500	300	0		10,495

As made evident in Chart 1 above, the \$10.495 million increase in the Capital Plan reflects the fact that the 2027 Capital Plan estimate of \$11.935 million is \$7.545 million higher than the 2017 Approved Capital Budget of \$4.390 million, as debt targets were increased starting in 2020.

The 10-Year Capital Plan also reflects the additional SOGR for the Food Building in 2019, 2020, 2021, 2022, 2024, and 2025 for a total of \$2.950 million. This additional funding is recoverable from the tenant, under the current agreement.

The additional \$0.500 million for the Greek Gods statues relocation, approved in 2017 to be included in the 2018 Capital Budget, has been moved forward to 2024.

As reflected in Table 2 on the following page, changes to the 2017 - 2026 Approved Capital Plan, specifically the \$2.950 million increase in capital funding over the nine common years of the Capital Plans (2018 – 2026) arises from tenant contributions according to the lease agreement, as well as deferral of the Greek Gods statues relocation to 2024.

A summary of project changes for the years 2018 - 2026 totalling \$85.014 million are provided in Table 2 below:



**Table 2**  
**Summary of Project Changes (In \$000s)**

\$000s	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2026 Total
2017 - 2026 Capital Budget & Plan	4,390	4,965	5,345	11,820	11,538	11,415	11,985	11,935	11,935	11,935	-	92,873
2018 - 2027 Capital Budget & Plan	-	4,465	5,595	11,930	11,628	12,615	11,985	13,435	12,235	11,935	11,935	95,823
<b>Capital Budget &amp; Plan Changes (2018 - 2026)</b>		(500)	250	110	90	1,200	-	1,500	300	-	-	2,950

	Total Project Cost	2018	2019	2020	2021	2022	2023	2024	2025	2026	2018 - 2026	2027	Revised Total Project Cost
<b>Changes to Previously Approved Projects' Future Year Commitments</b>													
Greek Gods Relocation		(500)						500			-		500
Beanfield Centre - Bridge	3,000	(1,080)	2,789								1,709		3,000
<b>Total Changes to Previously Approved Commitments</b>		(1,580)	2,789	-	-	-	-	500	-	-	1,709	-	3,500
<b>New to the 10-Year Capital Plan</b>													
Queen Elizabeth Building		(250)	(780)								(1,030)		150
Pre-engineering Program													5,695
Enercare Centre		1,740	(815)								925		2,700
Parks, Parking Lots and Roads		685	(130)								555		200
M/E & Communication Infrastructure		(150)	(90)								(240)		50
Other Buildings		125	100								225		640
Coliseum Complex		(1,070)	(1,324)								(2,394)		500
Better Living Centre											-		1,500
Horse Palace											-		3,200
Food Building			500	110	90	1,200		1,000	300				500
General Services Building													-
<b>Total New</b>		1,080	(2,539)	110	90	1,200	-	1,000	300	-	1,241	11,935	-
<b>Total Changes</b>	-	(500)	250	110	90	1,200	-	1,500	300	-	2,950	11,935	3,500

## Significant Capital Project Changes in Exhibition Place:

Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

### Changes to Previously Approved Projects' Future Year Commitments

Deferrals/Accelerations:

- *Beanfield Centre Bridge* – To accommodate the two-year deferral of the construction of the bridge connecting Hotel X to the Beanfield Centre, arising from heritage presentation considerations, a list of planned projects which could be delivered immediately in 2017 were advanced and delivered. The remaining cash flow funding for the bridge, \$2.789 million, is now budgeted in 2019.
- *Greek Gods Relocation* – In the 2017 Capital Budget, a \$0.500 million debt funded project was approved, exceeding the affordability threshold, with 2018 cash flow to relocate the Greek Gods statues. As it has now been determined that the Greek Gods statues cannot be moved until 2024, the project has been deferred to that year.

### Changes to Previously Planned Projects Estimates

Project Cost Decreases:

- *Queen Elizabeth Building* – The planned roof replacement project proceeded in 2017 and \$0.780 million was reduced from the 2019 planned estimate and accelerated to 2017 through an in-year adjustment, including \$0.330 million additional for the replacement of the roof and \$0.450 million for the replacement of the air handling unit. The 2018 cash flow funding of \$0.250 million was also reduced, as it is no longer required, resulting in an overall project cost reduction of \$1.030 million over the 2018 -2027 planning period.
- *M/E & Communication Infrastructure* –The program to replace transformers, switchgears, circuit breakers continues as well as the expansion of building automation systems and fibre optic cable on the grounds, although funding has been reduced for 2018 and 2019 by a total of \$0.240 million.

- *Coliseum Complex* – Over 2018 and 2019, SOGR work has been reduced by a total of \$2.394 million, as Exhibition Place now has a plan for a full renovation and upgrade to the building.

#### Deferrals/Accelerations

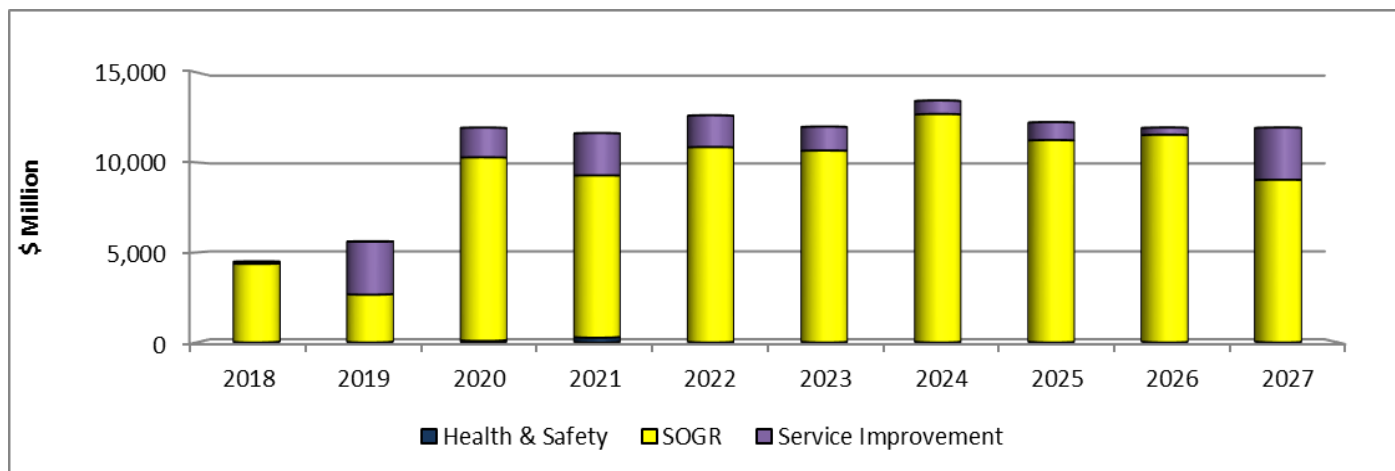
- *Enercare Centre* –The replacement of fans and chiller was moved forward to 2017 through an in-year budget adjustment resulting in a \$0.815 million decrease to the 2019 cash flow. Over 2018 and 2019, funding has been increased by \$0.925 million to address other SOGR needs.
- *Parks, Parking Lots and Roads* –An additional \$0.555 million has been allocated to determine a Festival Plaza water runoff solution, sidewalk improvements, street lighting, and fountain retrofits through a \$0.685 million increase in 2018 and a \$0.130 million decrease in 2019.

#### Project Cost Increases:

- *Food Building* – The 10-Year Capital Plan includes an increase to SOGR funding of \$3.200 million for a total of \$5.900 million. Of the \$5.900 million, \$2.950 million is recoverable from the tenant.
- *Other Buildings* – A \$0.225 million increase in funding has been included over 2018 and 2019 to support restoration work on the Fire Hall Tower, masonry repair to the Princes' Gates and restoration work on the public art and monument collection on site.

## 2018 – 2027 Capital Plan

**Chart 2**  
**2018 – 2027 Capital Plan by Project Category (In \$000s)**



As illustrated in Chart 2 above, the 10-Year Capital Plan for Exhibition Place of \$107.758 million provides 85.6% funding for State of Good Repair (SOGR) projects as priorities and 14.1% for Service Improvement projects. Health & Safety projects represent the remaining 0.3% of projects over the 10-year period.

- Over two-thirds of all cash flow funding, \$92.211 million, has been dedicated to State of Good Repair projects for various types of capital maintenance such as re-roofing, structural / building envelope, mechanical and electrical upgrades, site-work, retrofitting and renovations to ensure the safety and projections of the public.
- Cash flow funding of \$15.584 million has been dedicated to Service Improvement projects to fund;
  - The construction of the bridge to connect the Hotel X and the Beanfield Centre;

- Enercare Centre's movable wall to create split rooms for events;
  - Festival Plaza's development and storm water management; and
  - Relocation of the Greek Gods.
- Health and Safety projects account for \$0.353 million with the majority of funding required in 2021 for the security surveillance system on the grounds.

Table 3 below details all capital projects, by category, included in the 2018 - 2027 Capital Budget and Plan for Exhibition Place:

**Table 3**  
**2018 - 2027 Capital Plan by Project Category (In \$000s)**

	Total App'd Cash Flows to Date*	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total	Total Project Cost
<b>Total Expenditures by Category</b>													
<b>Health &amp; Safety</b>													
Other Buildings				85	268							353	
<b>Sub-Total</b>				85	268							353	-
<b>State of Good Repair</b>													
Pre-engineering Program	125	125	125	125	125	125	150	150	150	150	150	1,375	
Coliseum Complex			811	4,225	1,415	4,190	2,400	2,455	3,530	3,655	640	23,321	
Enercare Centre	1,075	2,355	565	1,465	2,950	3,385	6,980	7,430	3,670	6,780	5,295	40,875	
Better Living Centre				915					200		500	1,615	
Parks, Parking Lots and Roads	400	985	70	600	775	400	425	200	200	200	200	4,055	
Horse Palace	200		400	1,575			100		1,000		1,500	4,575	
Queen Elizabeth Building	2,150	325	325	950	540				950			3,090	
Food Building			500	220	180	2,400		2,000	600			5,900	
M/E & Communication Infrastructure	100	400	110	750	900	300	550	200	400	200	200	4,010	
Other Buildings	240	175	150	115	150	50	50	50	435	50	50	1,275	
Beanfield Centre				430	100							530	
General Services Building								200	100	500	500	1,300	
Press Building					300							300	
<b>Sub-Total</b>	<b>4,290</b>	<b>4,365</b>	<b>3,056</b>	<b>11,370</b>	<b>7,435</b>	<b>10,850</b>	<b>10,655</b>	<b>12,685</b>	<b>11,235</b>	<b>11,535</b>	<b>9,035</b>	<b>92,221</b>	-
<b>Service Improvements</b>													
Enercare Centre						690	280				400	1,370	
Parks, Parking Lots and Roads		100	150	1,650	2,350	1,075	1,050	250	1,000	400	2,500	10,525	
Beanfield Centre - Bridge	3,000		2,789									2,789	3,000
Special Projects	500							500				500	500
<b>Sub-Total</b>	<b>3,500</b>	<b>100</b>	<b>2,939</b>	<b>1,650</b>	<b>2,350</b>	<b>1,765</b>	<b>1,330</b>	<b>750</b>	<b>1,000</b>	<b>400</b>	<b>2,900</b>	<b>15,184</b>	<b>3,500</b>
<b>Total Expenditures by Category (excluding carry forward)</b>	<b>7,790</b>	<b>4,465</b>	<b>5,995</b>	<b>13,105</b>	<b>10,053</b>	<b>12,615</b>	<b>11,985</b>	<b>13,435</b>	<b>12,235</b>	<b>11,935</b>	<b>11,935</b>	<b>107,758</b>	<b>3,500</b>

\*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2017, excluding ongoing capital projects (i.e. Civic Improvement projects)

## 2018 - 2027 Capital Projects

The 10-Year Capital Plan is in keeping with Program's objective of maintaining SOGR by addressing aging infrastructure while achieving a higher level of service provided to its clients.

### *Health and Safety*

- Major Health and Safety projects include:
  - *Other Buildings (\$0.353 million)* – Funding is required for ongoing improvements to the grounds security and surveillance system.

### *State of Good Repair (SOGR)*

- SOGR projects account for \$531.105 million or 85.6% of the total 10-Year Capital Plan's investments.
- The 10-Year Capital Plan incorporates an investment of \$48.176 million dedicated to various SOGR project groupings that focus on required capital maintenance, including:
  - *Pre-engineering Program (\$1.375 million)* – Funding is provided for studies, investigations, designs and engineering to formulate projects and programs to maintain the state of good repair and functionality of buildings and facilities;
  - *Coliseum Complex (\$23.321 million)* – Major projects funded include roof work, replacement of exhaust and air-handling systems, concrete slab replacement at the Industry Building, retrofit of the steam condensate piping systems, replacement of electrical bus ducts, emergency electrical distribution and installation of electrical lighting system;
  - *Energare Centre (\$40.875 million)* – Funding will address the replacement of roofs, curtain walls, chillers, garage air make up units, plumbing fixtures and the retrofit of salons and cooling towers;
  - *Better Living Centre (\$1.615 million)* – Funding will replace roof top heating, cooling units, interior radiant unit heaters and tower retrofit;
  - *Parks, Parking Lots and Roads (\$4.055 million)* – Funding is included for sidewalks, pathways and roads, to mitigate deterioration and ensure AODA compliance, street and parking lots lighting retrofit, and fountain retrofit at various locations;
  - *Horse Palace (\$4.575 million)* - Funding is required for roof and radian heat replacement, washrooms restoration, lighting control, and modernization of the freight elevator;
  - *Queen Elizabeth Building (\$3.090 million)* – Major sub-projects include roof replacements at the Exhibit Hall and Theatre, replacement of air handling unit in Mechanical Room and replacement of the rooftop heating and cooling units for Exhibit Hall;
  - *Food Building (\$5.900 million)* – Funding will support the replacement of the roof, boilers, bus duct and switches.
  - *M/E & Communication Infrastructure (\$4.010 million)* – Funding is provided for ongoing maintenance of transformers, switchgears and circuit breakers, building automation system sub-project, and fibre optic cable replacement;
  - *Other Buildings (\$1.275 million)* – Funding is included to replace the Fire Hall Tower clock, upgrade the fire alarm panel, masonry work at Princess Gates and restoration of the Public Art & Monument collection;
  - *Beanfield Centre (\$0.530 million)* – Funding is allocated to replace the heat pump, huffcore wall and masonry retrofitting;

- *General Services Building (\$1.300 million)* – Funding is required to replace the high roof of the main building; and
- *Press Building (\$0.300 million)* – Funding is necessary to replace the roof at the Press Building.

### ***Service Improvements***

- Service Improvement projects amount to \$15.184 million or 14.1% of the total 10-Year Capital Plan's expenditures.
  - *Energcare Centre (\$1.370 million)* – Funding will complete the LED Lighting & Conservation/Demand Management sub-project and install a new movable huffcore wall for the swing space in Exhibit Hall B allowing it to be rented to smaller groups.
  - *Parks, Parking Lots and Roads (\$10.525 million)* –The Festival Plaza redevelopment will be completed.
  - *Beanfield Centre (\$2.789 million)* –The installation of a sky bridge between the Beanfield Centre and the Hotel X will be completed in 2019.
  - *Greek Gods Relocation (\$0.500 million)* – The Greek God statues will be relocated from the current Muzik Club premises at the Horticulture Building to the Beanfield Centre in 2024.

## **2018 Capital Budget and Future Year Commitments**

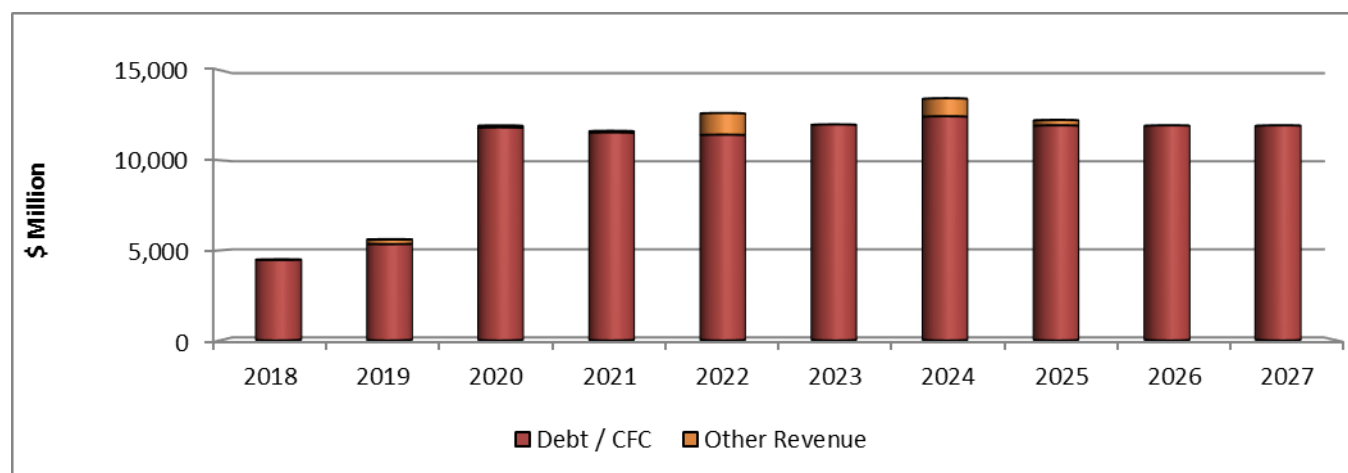
Included as a sub-set of the 10-Year Capital Plan is the 2018 Capital Budget and Future Year Commitments, which consists of 2018 and future year cash flow funding estimates for projects previously approved by Council; and new projects which collectively, require Council approval to begin, continue or complete capital work.

Table 3a on the following page lists the capital projects to be funded by the 2018 Capital Budget and associated Future Year Commitments for Exhibition Place:

**Table 3a**  
**2018 Cash Flow & Future Year Commitments (In \$000s)**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total 2018 Cash Flow & FY Commits
<b>Expenditures:</b>											
New w/Future Year											
Pre-engineering Program	125										125
Coliseum Complex											-
Enercare Centre	2,355										2,355
Beanfield Centre - Bridge		2,789									2,789
Parks, Parking Lots and Roads	1,085										1,085
Horse Palace											-
Queen Elizabeth Building	325										325
Food Building											-
M/E & Communication Infrastructure	400										400
Other Buildings	175										175
Special Projects											-
General Services Building											-
<b>Subtotal</b>	<b>4,465</b>	<b>2,789</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,254</b>
<b>Total Expenditure</b>	<b>4,465</b>	<b>2,789</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,254</b>
<b>Financing:</b>											
Debt/CFC	4,465	2,789									7,254
Debt Recoverable											-
Other											-
Reserves/Res Funds											-
Development Charges											-
Provincial/Federal											-
<b>Total Financing</b>	<b>4,465</b>	<b>2,789</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,254</b>

**Chart 3**  
**2018 – 2027 Capital Plan by Funding Source (In \$000s)**



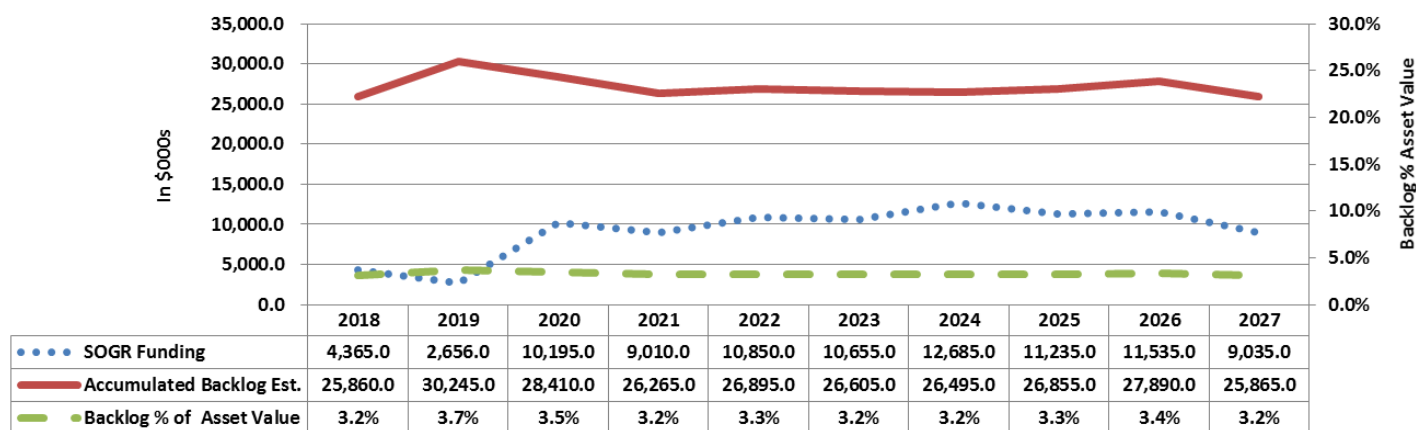
The 10-Year Capital Plan of \$107.758 million will be financed by the following sources:

- Debt accounts for \$104.808 million or 97.3% of the financing over the 10-year period.

- The debt funding is meets the 10-year debt affordability guidelines of \$104.808 million allocated to this Program, although deferral of the Greek Gods statues relocation from 2018 to 2024 causes variances in those years.
- Other sources of funding, which account for \$2.950 million or 2.7% will be utilized for:
  - Food Building- \$2.950 million of SOGR work totalling \$5.900 million will be recoverable from the tenant and will be completed between 2019-2022, and 2024-2025.

## State of Good Repair (SOGR) Backlog

**Chart 4**  
**SOGR Funding & Backlog (In \$000s)**



The 10-Year Capital Plan dedicates \$92.211 million to SOGR spending over the 10-year period, which on average is \$9.220 million annually.

- Exhibition Place is responsible for 192 acres including 9 buildings designated under the Ontario Heritage Act and an additional 20 buildings and structures listed on the City's Inventory of Heritage Properties. Many of these buildings were constructed before modern energy conservation, lighting and heating standards were developed. Moreover, given their age and uniqueness, it is difficult to estimate a replacement value.
- At the end of 2017, Exhibition Place will have a state of good repair backlog estimated at \$21.520 million, representing 2.6% of the asset replacement value of \$819.000 million.
- As the City's priority is to maintain Exhibition Place's historic buildings and infrastructure, 85.6% of the funding in the 2018-2027 Capital Budget and Plan is allocated to SOGR capital spending.
- Exhibition Place continues to assess buildings and perform annual inspections and audits on the grounds to determine needs and avoid health and safety implications for employees, clients and visitors.
- With the increased level of SOGR spending included for 2019 - 2027 in the 10-Year Capital Plan's planning horizon, the backlog will begin to decrease from \$30.245 million or 3.7% in 2019 to \$25.865 million 3.2% of asset value by 2027.



- The SOGR backlog is driven by:
  - *Better Living Centre* – Replacement and upkeep on: expansion joints; podiums and sealer; masonry walls; fire alarm system; HVAC; hot and cold water piping; electrical distribution panels; and main switch gear.
  - *Horse Palace* – Replacement and upkeep on: slab on grade and 2nd floor concrete; roof assembly system; masonry walls, building HVAC and controls; water piping; electrical distribution panels; and exterior lighting.
  - *Q.E Building* – Replacement and upkeep on: exterior wall masonry and sealant; roof assembly system; interior finishes; passenger and freight elevators; HVAC system and heating, cooling, rooftop and radiation units; electrical equipment; and lighting and security systems.
  - *General Services Building* – Replacement and upkeep on: exterior masonry; roof assembly system; general building; emergency lighting; HVAC and boilers; accessibility; passenger and freight elevator; and emergency generator.

## 10-Year Capital Plan: Net Operating Budget Impact

The 10-Year Capital Plan will not impact the 2018-2020 Net Operating Budgets as Exhibition Place will absorb any impacts and will not require any new capital project delivery positions for the delivery of capital works.



## Part 2

### Issues for Discussion

## Issues Impacting the 2018 Capital Budget

### Review of Capital Projects and Spending

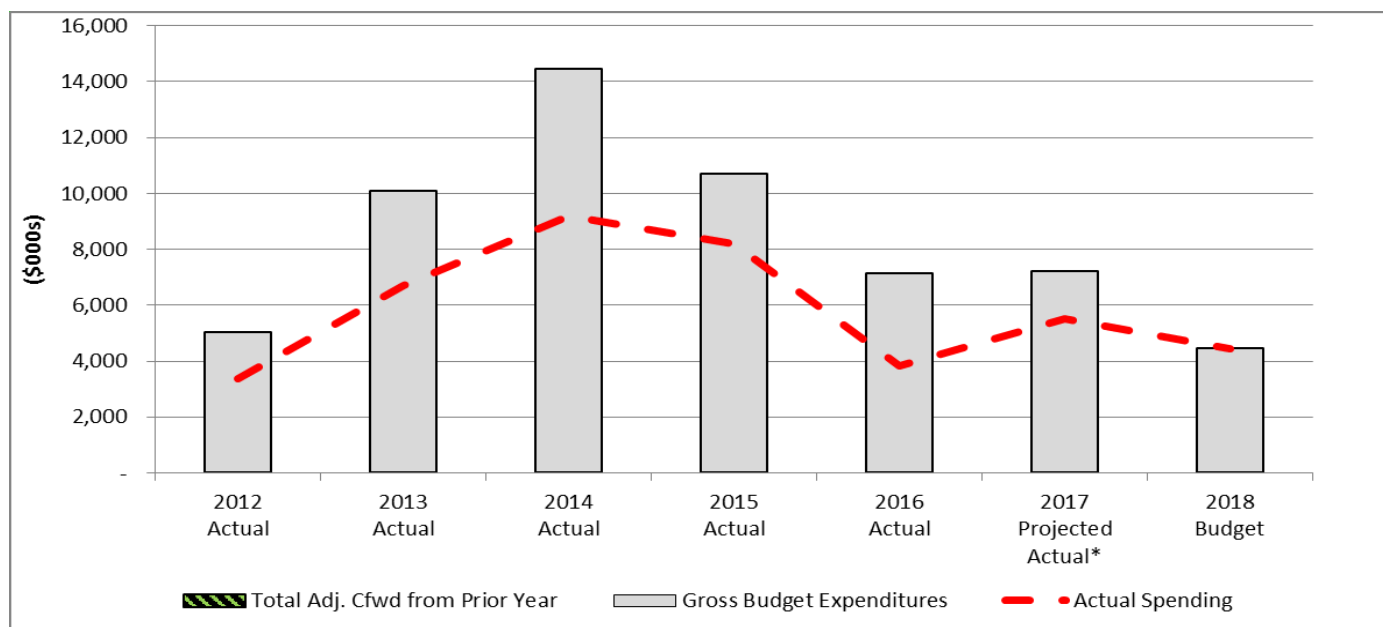
- City Council, at its meeting of May 25, 2017 considered the report entitled "2018 Budget Process – Budget Directions and Schedule EX25.18" and directed that City Programs and Agencies submit their 2018 – 2027 Capital Budget and Plans requiring that:
  - Annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.  
<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX25.18>
- The 2018 – 2027 Capital Budget and Plan for Exhibition Place has been established following a review of capital requirements based on the reprioritization of capital needs; a review of the Program's spending capacity and the readiness to proceed of planned projects; as well as the ability to reduce overall debt funding and/or leverage non-debt funding sources.
  - The 10-Year Capital Plan includes the deferral of \$2.789 million of previously approved cash flow funding to 2019 based on project readiness and spending capacity by aligning to actual project timelines, and activities.
  - The 10-Year Capital Plan's debt funding requirement of \$104.808 million meets debt affordability target over the 10-year planning period but as a result of the deferral of the Greek Gods statue relocation from 2018 to 2024, there are variances in those years.
  - Exhibition Place has had an average annual spending rate over the past five years 2012 – 2016 of 64.5%. Average spending rates over this period for SOGR projects is 66.9%.
- The following tables illustrates Exhibition Place's rate of spending from 2012 to 2016 as well as the projected year-end spending rate for 2017.

**Chart 5**  
**Capacity to Spend – Budget vs. Actual**  
**(In \$000s)**

Category	2012			2013			2014			2015			2016			Spending Rate 5 Year 2012-2016 Avg. %	2017		
	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %		Budget	Projected Actual *	Spending Rate %
Health & Safety	210	196	93.3%	199	188	94.5%	706	693	98.2%	470	197	41.9%	272	272	100.1%	83.3%	200	200	100.0%
Legislated	50	47	94.0%	53	53	100.0%				230	230	100.0%				99.1%			
SOGR	3,175	1,786	56.3%	6,419	5,542	86.3%	5,498	3,321	60.4%	4,695	3,496	74.5%	3,611	1,511	41.8%	66.9%	5,298	5,298	100.0%
Service Improvement	1,603	1,331	83.0%	3,404	913	26.8%	8,251	5,184	62.8%	5,319	4,277	80.4%	3,262	1,342	41.1%	59.7%	1,709	-	0.0%
Growth Related																			
<b>Total</b>	<b>5,038</b>	<b>3,360</b>	<b>66.7%</b>	<b>10,075</b>	<b>6,696</b>	<b>66.5%</b>	<b>14,455</b>	<b>9,198</b>	<b>63.6%</b>	<b>10,714</b>	<b>8,200</b>	<b>76.5%</b>	<b>7,145</b>	<b>3,125</b>	<b>43.7%</b>	<b>64.5%</b>	<b>7,207</b>	<b>5,498</b>	<b>76.3%</b>

\* 2017 Projection based on the 2017 Q3 Capital Variance Report

- Factors contributing to the average 64.5% spend rate over the past five years include:
  - Projects deferred or cancelled, post-approval, based on business decisions or directives received. The Beanfield Centre Bridge delay is a large part of the spending rate not being higher as it accounts for \$3.000 million of Exhibition's 2017 Capital Budget.
  - Construction must be scheduled around shows and events within a limited window of opportunity for both indoor and outdoor construction.



### Reporting on Existing Major Capital Projects: Status Update

In compliance with the Auditor General's recommendations, additional status reporting on all major capital projects is required in order to strengthen accountability, manage risks, improve controls and ensure successful implementation/completion of major capital projects. The following project has been reported on a quarterly basis during 2017:

#### The Beanfield Centre Bridge Project

(\$000s) Total Project Cost			2017		2018	2019	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Budget	Plan		Planned	Revised		
2016	3,000	211	1,789	-	-	2,789	3,000	2018	2019	Ⓢ	Ⓢ

\* Based on 2017 Q3 Capital Variance Report

On/Ahead of Schedule	Ⓢ	>70% of Approved Project Cost
Minor Delay < 6 months	Ⓜ	Between 50% and 70%
Significant Delay > 6 months	Ⓢ	< 50% or > 100% of Approved Project Cost

#### Project Scope:

- The *Beanfield Centre Bridge Project* will install a connecting bridge between the Beanfield Centre and the Hotel X to allow guests of the Hotel X to get to events at the Beanfield Centre without having to go outdoors.

#### Project Deliverables and Status:

- The *Beanfield Centre Bridge* is to be completed in 2019 after numerous delays outside of Exhibition Place's control.
  - The original delays were due to the delays in the construction and opening of the Hotel X.
  - The construction was delayed again in 2017 due to heritage considerations regarding the Beanfield Centre wall where the bridge is to be attached.

#### Project Challenges:

- The new completion date of 2019 is pending a resolution to the Heritage considerations concerning the treatment of the Beanfield centre wall in 2018.

## Financial Update:

- As of December 31, 2017, spending for planning and design totalled \$0.211 million.
- The 2019 plan includes \$2.789 million re-budgeted because of the deferrals.

## Issues Impacting the 10-Year Capital Plan

### Unmet Needs

The "Unmet Capital Needs" identified by Exhibition Place, as noted in the table below, includes two projects – the Coliseum Complex Industry Renovations and the Electrical Underground High Voltage Utilities.

### Unmet Needs – Projects Excluded due to Funding Constraints (In \$000s)

Project Description (In \$000s)	Total Project Expenditure	Non-Debt Funding	Debt Required	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Electrical Underground High Voltage Utilities	18,000.0		18,000.0		2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0
Coliseum Complex	65,000.0		65,000.0								20,000.0	45,000.0	
<b>Total</b>	<b>83,000.0</b>	<b>-</b>	<b>83,000.0</b>	<b>-</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>	<b>22,000.0</b>	<b>47,000.0</b>	<b>2,000.0</b>

- The "Unmet Capital Needs" identified above cannot be accommodated within the City's current debt affordability targets given the limitations on debt servicing costs and therefore not included in the 2018 - 2027 Capital Plan for Exhibition Place. The projects will be included on the list of unfunded "Capital Priorities" considered for funding in future budget process.
- Electrical Underground High Voltage Utilities:*
  - Exhibition Place has substantial high voltage underground electrical assets across the grounds that provide electricity distribution from the Strachan transformer station, within the Exhibition Place site. These assets (cables, transformers and substations) are over 50 years old and have reached their end of life.
  - The assets were originally owned by Toronto Hydro Corporation (THC) but purchased by the Canadian National Exhibition Association in 1935 acting as an agent for the City. Since these assets are high voltage, all repairs must be done through the THC. Failure of the high voltage lines could result in substantial financial losses to Exhibition Place and commercial tenants on the grounds including Ontario Place which is also supported through this system.
  - THC has undertaken a study of the state-of-good-repair of these assets, which indicates the need for full replacement in the next 10 years. As these are Exhibition Place's assets, the City is responsible for the required replacement.
  - Based on the THC's study, Exhibition Place has identified the need for additional funding of \$2.000 million per year for 10 years starting in 2018 to allow for the replacement of these assets or until all the end of life services are replaced. The replacement of assets must be carried out in stages, and cannot be accelerated due to operational constraints.
  - Exhibition Place recently completed a RFP process to appoint a consultant. Exhibition Place is working with the consultant to determine the costs and detailed cash flows for this project.

- *Coliseum Complex – Industry Building Renovations*
  - The Industry Building, part of the Coliseum Complex, requires replacement of its roof and windows. According to the 2006 building assessment, the clerestory windows were due for replacement in 2008 and the step flat roofs of this building were due to be replaced in 2012/2013.
  - Due to funding constraints and competing priorities, no capital funding has been available to fund these projects in previous years and both the windows and the roof are now being maintained at an annual operating cost.
  - Exhibition Place is currently looking for a partner to fully renovate and upgrade the building for future use in the trade & consumer shows purposes.
  - Exhibition Place has identified that \$20 million will be required in 2025, and \$45 million in 2026 for the replacement of windows and roof, and also to fully renovate and upgrade this Class "B" facility for future trade and consumer shows. The planned renovated building will have a ceiling height of 35 feet, new support columns and possibly an underground garage parking linked to the existing Enercare Centre (formerly Direct Energy Centre) parking garage.



# Appendices



## Appendix 1

### 2017 Performance

#### 2017 Key Accomplishments

In 2017, Exhibition Place made significant progress and/or accomplished the following:

- ✓ Successfully completing all studies in pre-engineering program.
- ✓ Chiller replacement in Enercare Centre.
- ✓ Roof replacement in Queen Elizabeth Building.
- ✓ Fire protection work at all outdoor substations.
- ✓ Stand pipe upgrade at Horse Palace.

#### 2017 Financial Performance

##### 2017 Budget Variance Analysis (in \$000's)

2017 Budget	As of Sept. 30, 2017		Projected Actuals at Year-End		Unspent Balance	
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
7,207	1,672	23.2%	5,498	76.3%	1,709	23.7%

\* Based on 2017 Q3 Capital Variance Report

For additional information regarding the 2017 Q3 capital variances and year-end projections for Exhibition Place, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2017*" considered by City Council at its meeting on December 5 - 7, 2017.

<http://app.toronto.ca/tmmis/decisionBodyProfile.do?function=doPrepare&decisionBodyId=1022>

#### Impact of the 2017 Capital Variance on the 2018 Capital Budget

- As a result of the delays in the capital projects, as described in the 2017 Q3 Capital Variance Report, funding of \$1.709 million is being carried forward to the 2018 Capital Budget to continue the capital work.
- A detailed review of the 2018 – 2027 Capital Budget and Plan has been conducted and as a result, cash flow funding has been realigned to accommodate the deferral of the Beanfield Centre – Hotel X Bridge project to 2019.
- Exhibition Place has the capacity to complete its capital projects on time given the revised project schedule. The delay in 2017 was due to third party issues outside of Exhibition's control which delayed the construction of the Beanfield Centre Bridge until 2019.

## Appendix 2

### 2018 Capital Budget; 2019 - 2027 Capital Plan Including Carry Forward Funding (\$000s)

Project	Total Project Cost	Prior Year Carry Forward	2018	2019	2020	2021	2022	2018 - 2022	2023	2024	2025	2026	2027	2018 - 2027 Total
<b>Health &amp; Safety:</b>														
Other Buildings					85	268		353						353
<b>Sub-Total</b>		-	-	-	85	268	-	353	-	-	-	-	-	353
<b>State of Good Repair:</b>														
Pre-engineering Program			125	125	125	125	125	625	150	150	150	150	150	1,375
Coliseum Complex				811	4,225	1,415	4,190	10,641	2,400	2,455	3,530	3,655	640	23,321
Enercare Centre			2,355	565	1,465	2,950	3,385	10,720	6,980	7,430	3,670	6,780	5,295	40,875
Better Living Centre					915			915			200		500	1,615
Parks, Parking Lots and Roads			985	70	600	775	400	2,830	425	200	200	200	200	4,055
Horse Palace				400	1,575			1,975	100		1,000		1,500	4,575
Queen Elizabeth Building			325	325	950	540		2,140			950			3,090
Food Building				500	220	180	2,400	3,300		2,000	600			5,900
M/E & Communication Infrastructure			400	110	750	900	300	2,460	550	200	400	200	200	4,010
Other Buildings			175	150	115	150	50	640	50	50	435	50	50	1,275
Beanfield Centre					430	100		530						530
General Services Building								-		200	100	500	500	1,300
Press Building						300		300						300
<b>Sub-Total</b>		-	4,365	3,056	11,370	7,435	10,850	37,076	10,655	12,685	11,235	11,535	9,035	92,221
<b>Service Improvements:</b>														
Enercare Centre							690	690	280				400	1,370
Parks, Parking Lots and Roads			100	150	1,650	2,350	1,075	5,325	1,050	250	1,000	400	2,500	10,525
Beanfield Centre - Bridge				2,789				2,789						2,789
Special Projects								-		500				500
<b>Sub-Total</b>		-	100	2,939	1,650	2,350	1,765	8,804	1,330	750	1,000	400	2,900	15,184
<b>Total</b>		-	4,465	5,995	13,105	10,053	12,615	46,233	11,985	13,435	12,235	11,935	11,935	107,758

## **Appendix 3**

### **2018 Capital Budget; 2019 - 2027 Capital Plan**

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan**

Exhibition Place																									
							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
												Total	Total	Total					Capital from		Debt - Recoverable		Total		
Sub-Priority	Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	2018-2022	2023-2027	2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Current	Other 1	Other2	Debt		Financing	
EXH00001 PRE-ENGINEERING PROGRAM																									
1	19	Study, Investigate, Design, Engineer	CW	S5	03	125	125	125	125	125	625	750	1,375	0	0	0	0	0	125	0	0	1,250	0	1,375	
Sub-total							125	125	125	125	125	625	750	1,375	0	0	0	0	0	125	0	0	1,250	0	1,375
EXH00007 COLISEUM COMPLEX																									
10	11	Clerestory Window Replacement (Industry Bld)	CW	S6	03	0	0	0	0	0	0	640	640	0	0	0	0	0	0	0	0	640	0	640	
8	12	Roof Replacement (Industry Bld) in Phases	CW	S6	03	0	540	2,000	0	0	2,540	0	2,540	0	0	0	0	0	0	0	0	2,540	0	2,540	
11	36	Roof Deck & Snow Shed Structure Replace (Ind Bldg)	CW	S6	03	0	0	0	585	0	585	0	585	0	0	0	0	0	0	0	0	585	0	585	
17	45	Exhaust Fans, Heaters, AHU & RTU Replace in Phases	CW	S6	03	0	0	0	0	245	245	1,395	1,640	0	0	0	0	0	0	0	0	1,640	0	1,640	
20	61	Miscellaneous HVAC Equipment	CW	S6	03	0	0	0	190	0	190	0	190	0	0	0	0	0	0	0	0	190	0	190	
25	68	Electrical Lighting System (LED) in Phases	CW	S6	03	0	0	0	0	785	785	945	1,730	0	0	0	0	0	0	0	0	1,730	0	1,730	
2	72	Drywall, Ceilings & Flooring Renovation(North Ext)	CW	S6	03	0	0	0	0	0	0	405	405	0	0	0	0	0	0	0	0	405	0	405	
1	77	Masonry Restoration (North Extension)	CW	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200	
4	78	Sanitation Area Restoration (Industry Bldg)	CW	S6	03	0	0	525	0	0	525	0	525	0	0	0	0	0	0	0	0	525	0	525	
5	79	Loading Dock Doors Restoration(Industry Bld)	CW	S6	03	0	0	0	0	0	0	65	65	0	0	0	0	0	0	0	0	65	0	65	
6	80	Concrete Slab Replacement (Industry Bld) in Phases	CW	S6	03	0	0	0	0	3,160	3,160	535	3,695	0	0	0	0	0	0	0	0	3,695	0	3,695	
7	81	Masonry Restoration (Industry Bldg)	CW	S6	03	0	0	0	0	0	0	195	195	0	0	0	0	0	0	0	0	195	0	195	
9	82	Wood Fascia Replacement (Industry Bld)	CW	S6	03	0	0	0	0	0	0	475	475	0	0	0	0	0	0	0	0	475	0	475	
13	83	Interior Flooring Replacement (Mid-Arch)	CW	S6	03	0	0	0	0	0	0	265	265	0	0	0	0	0	0	0	0	265	0	265	
14	84	Masonry Restoration (Mid-Arch)	CW	S6	03	0	0	0	0	0	0	155	155	0	0	0	0	0	0	0	0	155	0	155	
15	85	Demolition of Restaurant & Kitchen (East Annex)	CW	S6	03	0	0	0	0	0	0	735	735	0	0	0	0	0	0	0	0	735	0	735	
18	86	Steam & Condensate Piping Systems Retrofit in Phase	CW	S6	03	0	0	0	0	0	0	2,240	2,240	0	0	0	0	0	0	0	0	2,240	0	2,240	
19	87	Unit Heaters & Pumps Replacement	CW	S6	03	0	0	0	640	0	640	0	640	0	0	0	0	0	0	0	0	640	0	640	
22	89	Electrical Buss Duct Replacement in Phases	CW	S6	03	0	0	600	0	0	600	600	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200	
23	90	Electrical Emergency Power Generator	CW	S6	03	0	271	0	0	0	271	0	271	0	0	0	0	0	0	0	0	271	0	271	
16	91	Renewal of Ceiling, Walls & Columns (East Annex)	CW	S6	03	0	0	0	0	0	0	325	325	0	0	0	0	0	0	0	0	325	0	325	

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
EXH00007	COLISEUM COMPLEX																							
3	92	Replace Roof Deck Structure(North Extension)	CW	S6	03	0	0	0	0	0	170	170	0	0	0	0	0	0	0	0	170	0	170	
12	93	Interior Lead Capsulation (Industry Bldg)	CW	S6	03	0	0	0	0	0	750	750	0	0	0	0	0	0	0	0	750	0	750	
24	94	Emergenecy Electrical Distribution	CW	S6	03	0	0	1,100	0	0	1,100	1,760	0	0	0	0	0	0	0	0	2,860	0	2,860	
21	95	Replace 4160 Volt Distribution in Phases	CW	S6	03	0	0	0	0	0	825	825	0	0	0	0	0	0	0	0	825	0	825	
Sub-total					0	811	4,225	1,415	4,190	10,641	12,680	23,321	0	0	0	0	0	0	0	0	23,321	0	23,321	
EXH000525	ENERCARE CENTRE (formerly DEC)																							
16	7	New Movable Huffcore Wall at Swing Space	CW	S6	04	0	0	0	0	215	215	400	615	0	0	0	0	0	0	0	615	0	615	
18	42	Replace Sections of Terrazzo Floor in Galleria	CW	S5	03	150	0	70	0	0	220	0	220	0	0	0	0	0	150	0	0	70	0	220
3	47	Retrofit Tunnel Water Infiltration	CW	S6	03	0	0	0	175	0	175	0	175	0	0	0	0	0	0	0	175	0	175	
2	64	Retrofit Var Loading Dock Ramps & Platforms	CW	S4	03	215	0	0	0	0	215	0	215	0	0	0	0	0	215	0	0	0	0	215
4	65	Roof Sectional Replacement OverExhibitHalls	CW	S6	03	0	0	0	0	0	5,150	5,150	0	0	0	0	0	0	0	0	5,150	0	5,150	
44	72	Floor Ports Rebuilding	CW	S6	03	0	0	100	100	100	300	200	500	0	0	0	0	0	0	0	500	0	500	
1	73	Sectional Floor Resurfacing in Swing Space	CW	S6	03	0	0	0	0	0	460	460	0	0	0	0	0	0	0	0	460	0	460	
5	74	Retrofit Overhead Doors	CW	S6	03	0	0	200	0	0	200	0	200	0	0	0	0	0	0	0	200	0	200	
6	75	Replace Windows in South Facade withTriple Glazing	CW	S6	03	0	0	0	425	0	425	0	425	0	0	0	0	0	0	0	425	0	425	
7	76	Replace East Curtain Wall Facade with TripleGlazing	CW	S6	03	0	0	0	0	700	700	0	700	0	0	0	0	0	0	0	700	0	700	
8	77	Replace S Curtain Wall at Galleria wTriple Glazing	CW	S6	03	0	300	0	0	0	300	2,315	2,615	0	0	0	0	0	0	0	2,615	0	2,615	
9	78	Replace Windows and Doors	CW	S6	03	0	0	0	0	0	440	440	0	0	0	0	0	0	0	0	440	0	440	
10	79	Retrofit Loading Dock Ramps, Canopies & Bumpers	CW	S6	03	0	0	0	670	0	670	0	670	0	0	0	0	0	0	0	670	0	670	
17	81	Retrofit Salons #101, #102 & Others	CW	S6	03	0	0	240	0	0	240	1,500	1,740	0	0	0	0	0	0	0	1,740	0	1,740	
21	83	Retrofit Cooling Towers	CW	S5	03	1,205	0	0	0	725	1,930	1,650	3,580	0	0	0	0	0	1,205	0	0	2,375	0	3,580
22	84	Replace Pumps in Cooling Towers	CW	S6	03	0	0	0	0	0	325	325	0	0	0	0	0	0	0	0	325	0	325	
23	85	Replace Pumps in Chillers	CW	S6	03	0	0	0	0	290	290	0	290	0	0	0	0	0	0	0	290	0	290	
24	86	Replace Pump & Piping Loops for Boiler System	CW	S6	03	0	0	0	0	185	185	0	185	0	0	0	0	0	0	0	185	0	185	

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
EXH000525	ENERCARE CENTRE (formerly DEC)																								
25 87	Replace Sprinkler System Booster Pump	CW	S6	03	0	0	0	0	0	0	130	130	0	0	0	0	0	0	0	0	130	0	130		
26 88	Air Curtain System Retrofit in Loading Docks	CW	S6	03	0	0	185	0	205	390	0	390	0	0	0	0	0	0	0	0	390	0	390		
27 89	Replace Exhaust Fans in Various Areas	CW	S6	03	0	0	270	0	0	270	0	270	0	0	0	0	0	0	0	0	270	0	270		
28 90	Replace Garage Air Make Up Units	CW	S6	03	0	0	0	900	0	900	2,900	3,800	0	0	0	0	0	0	0	0	3,800	0	3,800		
29 91	Miscellaneous Fan Replacement	CW	S6	03	0	215	0	0	0	215	0	215	0	0	0	0	0	0	0	0	215	0	215		
30 92	Replace Humidifier, Heaters & AC Units	CW	S6	03	0	0	0	0	0	0	495	495	0	0	0	0	0	0	0	0	495	0	495		
31 93	Replace Garbage Compactor	CW	S6	03	0	0	0	0	0	0	90	90	0	0	0	0	0	0	0	0	90	0	90		
46 96	Lighting Retrofit in Salons, Concessions & Mtg Rms	CW	S6	03	0	0	0	0	280	280	0	280	0	0	0	0	0	0	0	0	280	0	280		
47 97	Lighting Retrofit in Garage	CW	S6	03	0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	300	0	300		
11 98	Upgrade Parking Traffic Topping	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100		
43 100	LED Lighting & Conservation/Demand Management	CW	S6	04	0	0	0	0	475	475	280	755	0	0	0	0	0	0	0	0	755	0	755		
12 101	Roof Sectional Replacement over Heritage Court	CW	S6	03	0	0	0	0	0	0	1,050	1,050	0	0	0	0	0	0	0	0	1,050	0	1,050		
13 102	Roof Sectional Replacement over Galleria & S End	CW	S6	03	0	0	0	0	0	0	1,200	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200		
14 103	Replacement of Standing Seam & Snow Control	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600		
32 105	Replace AHU - Hall 'A' in Phases	CW	S6	03	0	0	0	0	0	0	1,180	1,180	0	0	0	0	0	0	0	0	1,180	0	1,180		
33 106	Replace AHU - Hall 'B' in Phases	CW	S6	03	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000		
34 107	Replace AHU - Hall 'C' in Phases	CW	S6	03	0	0	0	0	0	0	825	825	0	0	0	0	0	0	0	0	825	0	825		
35 108	Replace AHU - Hall 'D' in Phases	CW	S6	03	0	0	0	0	0	0	825	825	0	0	0	0	0	0	0	0	825	0	825		
36 109	Replace AHU - Heritage Court in Phases	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900		
37 110	Replace AHU-SwingS/LoadingD/Salons/Kitchen/Office	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600		
38 111	Replace AHU - Galleria/Tunnel in Phases	CW	S6	03	0	0	0	0	0	0	1,090	1,090	0	0	0	0	0	0	0	0	1,090	0	1,090		
39 112	Pumps & Heat Exchangers-Salons/Offices/Galleria/Sw	CW	S6	03	0	0	0	0	0	0	460	460	0	0	0	0	0	0	0	0	460	0	460		
40 113	Replace Boilers, in Phases	CW	S6	03	0	0	0	0	0	0	660	660	0	0	0	0	0	0	0	0	660	0	660		
41 114	Replace Plumbing Fixtures in Washrooms	CW	S6	03	0	0	0	0	800	800	745	1,545	0	0	0	0	0	0	0	0	1,545	0	1,545		

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
EXH000525	ENERCARE CENTRE (formerly DEC)																							
48	115	13.8 KV Main Service & Distribution Retrofit in Ph		CW	S6	03	0	0	0	0	0	855	855	0	0	0	0	0	0	0	0	855	0	855
15	116	Replacement of Built-Up-Roof West Mechanical Room		CW	S6	03	0	0	0	0	0	275	275	0	0	0	0	0	0	0	0	275	0	275
45	120	Transformer/Generator Retrofit & Overhaul-Emergenc		CW	S6	03	0	0	0	100	100	780	880	0	0	0	0	0	0	0	0	880	0	880
49	121	13.8KV Substation retrofit & emergency distributio		CW	S6	03	0	0	0	0	0	1,055	1,055	0	0	0	0	0	0	0	0	1,055	0	1,055
20	122	Replace Chillers		CW	S5	03	250	50	400	400	0	1,100	0	1,100	0	0	0	0	250	0	0	850	0	1,100
19	123	Retrofit Existing Movable Huffcore Walls in Halls		CW	S6	03	0	0	0	280	0	280	0	280	0	0	0	0	0	0	0	280	0	280
42	124	Elevator #3 Retrofit		CW	S4	03	535	0	0	0	0	535	535	0	0	0	0	0	535	0	0	0	0	535
Sub-total						2,355	565	1,465	2,950	4,075	11,410	30,835	42,245	0	0	0	0	0	2,355	0	0	39,890	0	42,245
EXH006	BETTER LIVING CENTRE																							
3	53	Under Floor Heating		CW	S6	03	0	0	225	0	0	225	225	0	0	0	0	0	0	0	0	225	0	225
2	60	Replace Roof Top HVAC Units		CW	S6	03	0	0	400	0	0	400	400	0	0	0	0	0	0	0	0	400	0	400
5	65	Distribution Panels		CW	S6	03	0	0	190	0	0	190	190	0	0	0	0	0	0	0	0	190	0	190
4	66	Replace Interior Radiant Unit Heaters		CW	S6	03	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200
1	67	Brick Replacement & Tower Retrofit		CW	S6	03	0	0	100	0	0	100	600	0	0	0	0	0	0	0	0	600	0	600
Sub-total						0	0	915	0	0	915	700	1,615	0	0	0	0	0	0	0	0	1,615	0	1,615
EXH260	PARKS, PARKING LOTS AND ROADS																							
9	37	West Bailey Bridge Investigation & Retrofit		CW	S6	03	0	0	0	100	0	100	100	0	0	0	0	0	0	0	0	100	0	100
3	80	Festival Plaza Development - NW Lot 2		CW	S6	04	0	0	0	200	0	200	3,700	3,900	0	0	0	0	0	0	0	3,900	0	3,900
4	81	Festival Plaza Development - South of Lot 2		CW	S6	04	0	0	0	350	1,075	1,425	1,300	2,725	0	0	0	0	0	0	0	2,725	0	2,725
2	85	Festival Plaza Development-Exterior Washroom-East		CW	S6	04	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200
7	86	Street & Parking Lots Lighting Retrofit		CW	S5	03	300	0	500	425	300	1,525	575	2,100	0	0	0	0	300	0	0	1,800	0	2,100
8	87	Fountain Retrofit -Various Locations		CW	S5	03	535	0	0	150	0	685	150	835	0	0	0	0	535	0	0	300	0	835
6	89	Sidewalks, Parking lots and Roads -AODA		CW	S5	03	150	70	100	100	100	520	500	1,020	0	0	0	0	150	0	0	870	0	1,020



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan**

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
EXH260	PARKS, PARKING LOTS AND ROADS																							
1	90	Festival Plaza - Storm Water Management	CW	S5	04	100	150	1,650	1,800	0	3,700	0	3,700	0	0	0	0	0	0	0	0	3,700	0	3,700
Sub-total						1,085	220	2,250	3,125	1,475	8,155	6,425	14,580	0	0	0	0	0	985	0	0	13,595	0	14,580
EXH270	HORSE PALACE																							
1	22	East Side Roof Replacement & PV Temp Relocation	CW	S6	03	0	0	0	1,375	0	1,375	1,000	2,375	0	0	0	0	0	0	0	0	2,375	0	2,375
6	28	Lighting Control, Distribution Panel, Emerg Gener	CW	S6	03	0	0	0	200	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200
3	35	Restore Washrooms	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
4	42	Modernize Freight Elevator & Replace Piston	CW	S6	03	0	0	100	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
5	43	Radiant Heat Replacement	CW	S6	03	0	0	300	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
2	46	West Side Roof Replacement and PV Temp Relocation	CW	S6	03	0	0	0	0	0	0	1,500	1,500	0	0	0	0	0	0	0	0	1,500	0	1,500
Sub-total						0	0	400	1,575	0	1,975	2,600	4,575	0	0	0	0	0	0	0	0	4,575	0	4,575
EXH290	QUEEN ELIZABETH BUILDING																							
3	31	Replace Exterior Sealant, Masonry & Concrete Retro	CW	S6	03	0	0	0	200	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200
2	48	Replace Roof at Theatre	CW	S6	03	0	0	850	0	0	850	0	850	0	0	0	0	0	0	0	0	850	0	850
4	51	Replace Rooftop Heating & Cooling Units for E Hall	CW	S6	03	0	0	100	0	0	100	300	400	0	0	0	0	0	0	0	0	400	0	400
7	53	Substation Retrofit	CW	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200
6	55	Replace Fire Alarm System	CW	S6	03	0	240	0	0	0	240	0	240	0	0	0	0	0	0	0	0	240	0	240
1	56	Replace Roof at Exhibit Hall	CW	S5	03	325	0	0	340	0	665	0	665	0	0	0	0	0	325	0	0	340	0	665
5	57	Replace AHU in Mechanical Room	CW	S6	03	0	85	0	0	0	85	450	535	0	0	0	0	0	0	0	0	535	0	535
Sub-total						325	325	950	540	0	2,140	950	3,090	0	0	0	0	0	325	0	0	2,765	0	3,090
EXH330	FOOD BUILDING																							
1	38	Roof Replacement	CW	S6	03	0	0	0	0	2,400	2,400	0	2,400	0	0	0	0	0	0	0	1,200	1,200	0	2,400
3	40	Buss Duct and Switches Replacement	CW	S6	03	0	500	0	0	0	500	2,000	2,500	0	0	0	0	0	0	0	1,250	1,250	0	2,500
2	41	Replace Boilers & Roof Top Exhuast Fans	CW	S6	03	0	0	220	180	0	400	600	1,000	0	0	0	0	0	0	0	500	500	0	1,000
Sub-total						0	500	220	180	2,400	3,300	2,600	5,900	0	0	0	0	0	0	0	2,950	2,950	0	5,900
EXH350	M/E & COMMUNICATION INFRASTRUCTURE																							

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan

### Exhibition Place

Sub-Project No. Project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
EXH350 M/E & COMMUNICATION INFRASTRUCTURE																									
3	123	Replace Fibre Optic Cable Grounds Wide	CW	S5	03	200	0	0	300	0	500	200	700	0	0	0	0	0	200	0	0	500	0	700	
1	124	Building Automation Systems	CW	S5	03	100	0	100	100	200	500	500	1,000	0	0	0	0	0	100	0	0	900	0	1,000	
2	125	Transformers, Switchgears & Circuit Breakers Repla	CW	S5	03	100	110	650	500	100	1,460	850	2,310	0	0	0	0	0	100	0	0	2,210	0	2,310	
Sub-total						400	110	750	900	300	2,460	1,550	4,010	0	0	0	0	0	400	0	0	3,610	0	4,010	
EXH360 OTHER BUILDINGS																									
4	86	Princes'Gates - Masonry Repointing & Flashing	CW	S5	03	50	0	0	100	0	150	0	150	0	0	0	0	0	50	0	0	100	0	150	
2	92	Fire Hall Tower Clock Replace & Genaral Restoratio	CW	S5	03	75	0	0	0	0	75	385	460	0	0	0	0	0	75	0	0	385	0	460	
1	93	GroundsSecuritySurveillanceSystem/CardAcc	CW	S6	01	0	0	85	268	0	353	0	353	0	0	0	0	0	0	0	0	353	0	353	
3	95	Bandshell - Fire Alarm Panel Upgrade	CW	S6	03	0	0	65	0	0	65	0	65	0	0	0	0	0	0	0	0	65	0	65	
5	99	Public Art & Monument Collection Restoration & Con	CW	S5	03	50	50	50	50	50	250	250	500	0	0	0	0	0	50	0	0	450	0	500	
6	100	Carillon Tower Retrofit	CW	S6	03	0	100	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
Sub-total						175	150	200	418	50	993	635	1,628	0	0	0	0	0	175	0	0	1,453	0	1,628	
EXH907207 BEANFIELD CENTRE (formerly ALLSTREAM CE																									
3	8	Huffcore Wall Replacement	CW	S6	03	0	0	250	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250	
4	9	Heat Pump Replacement	CW	S6	03	0	0	180	0	0	180	0	180	0	0	0	0	0	0	0	0	180	0	180	
2	10	Masonry Retrofit	CW	S6	03	0	0	0	100	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
4	12	Hotel X Bridge - Phase 1	CW	S2	04	0	1,709	0	0	0	1,709	0	1,709	0	0	0	0	0	0	0	0	1,709	0	1,709	
1	13	Hotel X Bridge - Phase 2	CW	S2	04	0	1,080	0	0	0	1,080	0	1,080	0	0	0	0	0	0	0	0	1,080	0	1,080	
Sub-total						0	2,789	430	100	0	3,319	0	3,319	0	0	0	0	0	0	0	0	3,319	0	3,319	
EXH907453 SPECIAL PROJECTS																									
1	10	Greek Gods Relocation-Horticultural Bldg	CW	S6	04	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
Sub-total						0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	0	500	0	500
EXH907588 GENERAL SERVICES BUILDING																									
1	12	High Roof Replacement	CW	S6	03	0	0	0	0	0	0	1,300	1,300	0	0	0	0	0	0	0	0	1,300	0	1,300	
Sub-total						0	0	0	0	0	0	1,300	1,300	0	0	0	0	0	0	0	0	0	1,300	0	1,300

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
EXH907589 PRESS BUILDING																								
1	7	Roof Replacement	CW	S6	03	0	0	0	300	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
Sub-total						0	0	0	300	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
Total Program Expenditure						4,465	5,595	11,930	11,628	12,615	46,233	61,525	107,758	0	0	0	0	0	4,365	0	2,950	100,443	0	107,758

Report Phase 5 - Program 18 Exhibition Place Program Phase 5 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2018 Capital Budget; 2019 - 2027 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By									
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Priority	SubProj No.	Sub-project Name																				
Financed By:																						
Capital from Current					4,365	0	0	0	0	4,365	0	4,365	0	0	0	0	0	4,365	0	0	0	4,365
Other2 (External)					0	250	110	90	1,200	1,650	1,300	2,950	0	0	0	0	0	0	0	2,950	0	2,950
Debt					100	5,345	11,820	11,538	11,415	40,218	60,225	100,443	0	0	0	0	0	0	0	100,443	0	100,443
Total Program Financing					4,465	5,595	11,930	11,628	12,615	46,233	61,525	107,758	0	0	0	0	0	4,365	0	2,950	100,443	107,758

Status Code	Description
S2	S2 Prior Year (With 2018 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2019 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## **Appendix 4**

### **2018 Cash Flow and Future Year Commitments**

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2018 Cash Flow and Future Year Commitments

Exhibition Place

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>EXH00001 PRE-ENGINEERING PROGRAM</u>																								
1	19	Study, Investigate, Design, Engineer	CW	S5	03	125	0	0	0	0	125	0	125	0	0	0	0	0	125	0	0	0	0	125
Sub-total						125	0	0	0	0	125	0	125	0	0	0	0	0	125	0	0	0	0	125
<u>EXH350 M/E &amp; COMMUNICATION INFRASTRUCTURE</u>																								
1	124	Building Automation Systems	CW	S5	03	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
2	125	Transformers, Switchgears & Circuit Breakers Repla	CW	S5	03	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
3	123	Replace Fibre Optic Cable Grounds Wide	CW	S5	03	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	0	200
Sub-total						400	0	0	0	0	400	0	400	0	0	0	0	0	400	0	0	0	0	400
<u>EXH000525 ENERCARE CENTRE (formerly DEC)</u>																								
2	64	Retrofit Var Loading Dock Ramps & Platforms	CW	S4	03	215	0	0	0	0	215	0	215	0	0	0	0	0	215	0	0	0	0	215
18	42	Replace Sections of Terrazzo Floor in Galleria	CW	S5	03	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150
20	122	Replace Chillers	CW	S5	03	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	250
21	83	Retrofit Cooling Towers	CW	S5	03	1,205	0	0	0	0	1,205	0	1,205	0	0	0	0	0	1,205	0	0	0	0	1,205
42	124	Elevator #3 Retrofit	CW	S4	03	535	0	0	0	0	535	0	535	0	0	0	0	0	535	0	0	0	0	535
Sub-total						2,355	0	0	0	0	2,355	0	2,355	0	0	0	0	0	2,355	0	0	0	0	2,355
<u>EXH360 OTHER BUILDINGS</u>																								
2	92	Fire Hall Tower Clock Replace & Genaral Restoratio	CW	S5	03	75	0	0	0	0	75	0	75	0	0	0	0	0	75	0	0	0	0	75
4	86	Princes'Gates - Masonry Repointing & Flashing	CW	S5	03	50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	0	50
5	99	Public Art & Monument Collection Restoration & Con	CW	S5	03	50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	0	50
Sub-total						175	0	0	0	0	175	0	175	0	0	0	0	0	175	0	0	0	0	175
<u>EXH290 QUEEN ELIZABETH BUILDING</u>																								
1	56	Replace Roof at Exhibit Hall	CW	S5	03	325	0	0	0	0	325	0	325	0	0	0	0	0	325	0	0	0	0	325
Sub-total						325	0	0	0	0	325	0	325	0	0	0	0	0	325	0	0	0	0	325
<u>EXH260 PARKS, PARKING LOTS AND ROADS</u>																								
1	90	Festival Plaza - Storm Water Management	CW	S5	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
6	89	Sidewalks, Parking lots and Roads -AODA	CW	S5	03	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150

Report Phase 5 - Program 18 Exhibition Place Program Phase 5 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

# CITY OF TORONTO

Gross Expenditures (\$000's)

## Appendix 4: 2018 Cash Flow and Future Year Commitments

Exhibition Place						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>EXH260</u> <u>PARKS, PARKING LOTS AND ROADS</u>																									
7	86	Street & Parking Lots Lighting Retrofit	CW	S5	03	300	0	0	0	0	300	0	300	0	0	0	0	0	300	0	0	0	0	300	
8	87	Fountain Retrofit -Various Locations	CW	S5	03	535	0	0	0	0	535	0	535	0	0	0	0	0	535	0	0	0	0	535	
Sub-total						1,085	0	0	0	0	1,085	0	1,085	0	0	0	0	0	985	0	0	100	0	1,085	
<u>EXH907207</u> <u>BEANFIELD CENTRE (formerly ALLSTREAM CE</u>																									
1	13	Hotel X Bridge - Phase 2	CW	S2	04	0	1,080	0	0	0	1,080	0	1,080	0	0	0	0	0	0	0	0	1,080	0	1,080	
4	12	Hotel X Bridge - Phase 1	CW	S2	04	0	1,709	0	0	0	1,709	0	1,709	0	0	0	0	0	0	0	0	1,709	0	1,709	
Sub-total						0	2,789	0	0	0	2,789	0	2,789	0	0	0	0	0	0	0	0	0	2,789	0	2,789
Total Program Expenditure						4,465	2,789	0	0	0	7,254	0	7,254	0	0	0	0	0	0	4,365	0	0	2,889	0	7,254





## **Appendix 5**

### **2018 Capital Budget with Financing Detail**

(Phase 5) 18-Exhibition Place

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5: 2018 Capital Budget with Financing Detail

Exhibition Place  
Sub-Project Summary

## Project/Financing

Priority Project Project Name

Project/Financing					2018	Financing									
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1	EXH00001	PRE-ENGINEERING PROGRAM													
1		19 Study, Investigate, Design, Engineer	01/01/2018	12/31/2027	125	0	0	0	0	0	125	0	0	0	0
		Project Sub-total:			125	0	0	0	0	0	125	0	0	0	0
1	EXH350	M/E & COMMUNICATION INFRASTRUCTURE													
1		124 Building Automation Systems	01/01/2018	12/31/2027	100	0	0	0	0	0	100	0	0	0	0
2		125 Transformers, Switchgears & Circuit Breakers Repla	01/01/2018	12/31/2027	100	0	0	0	0	0	100	0	0	0	0
3		123 Replace Fibre Optic Cable Grounds Wide	01/01/2018	12/31/2025	200	0	0	0	0	0	200	0	0	0	0
		Project Sub-total:			400	0	0	0	0	0	400	0	0	0	0
3	EXH000525	ENERCARE CENTRE (formerly DEC)													
2		64 Retrofit Var Loading Dock Ramps & Platforms	01/01/2018	12/31/2018	215	0	0	0	0	0	215	0	0	0	0
18		42 Replace Sections of Terrazzo Floor in Galleria	01/01/2018	12/31/2020	150	0	0	0	0	0	150	0	0	0	0
20		122 Replace Chillers	01/01/2018	12/31/2021	250	0	0	0	0	0	250	0	0	0	0
21		83 Retrofit Cooling Towers	01/01/2018	12/31/2026	1,205	0	0	0	0	0	1,205	0	0	0	0
42		124 Elevator #3 Retrofit	01/01/2018	12/31/2018	535	0	0	0	0	0	535	0	0	0	0
		Project Sub-total:			2,355	0	0	0	0	0	2,355	0	0	0	0
3	EXH360	OTHER BUILDINGS													
2		92 Fire Hall Tower Clock Replace & Genaral Restoratio	01/01/2018	12/31/2025	75	0	0	0	0	0	75	0	0	0	0
4		86 Princes'Gates - Masonry Repointing & Flashing	01/01/2018	12/31/2021	50	0	0	0	0	0	50	0	0	0	0
5		99 Public Art & Monument Collection Restoration & Con	01/01/2018	12/31/2027	50	0	0	0	0	0	50	0	0	0	0
		Project Sub-total:			175	0	0	0	0	0	175	0	0	0	0
9	EXH290	QUEEN ELIZABETH BUILDING													
1		56 Replace Roof at Exhibit Hall	01/01/2018	12/31/2021	325	0	0	0	0	0	325	0	0	0	0
		Project Sub-total:			325	0	0	0	0	0	325	0	0	0	0
10	EXH260	PARKS, PARKING LOTS AND ROADS													
1		90 Festival Plaza - Storm Water Management	01/01/2018	12/31/2021	100	0	0	0	0	0	0	0	0	100	0
6		89 Sidewalks, Parking lots and Roads -AODA	06/16/2018	12/31/2027	150	0	0	0	0	0	150	0	0	0	0
7		86 Street & Parking Lots Lighting Retrofit	01/01/2018	12/31/2027	300	0	0	0	0	0	300	0	0	0	0
8		87 Fountain Retrofit -Various Locations	01/01/2018	12/31/2023	535	0	0	0	0	0	535	0	0	0	0
		Project Sub-total:			1,085	0	0	0	0	0	985	0	0	100	0
Program Total:					4,465	0	0	0	0	0	4,365	0	0	100	0

Status Code	Description
S3	S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07