

## List of Issues and Status As Identified At BCACG Meeting

Issues Currently Being Worked On

*Table 1: Issues Identified at BCACG Meetings*

#	Issue	Work Started	Priority Issue	To be Completed	Comments
1	Change Order Management – more timely decision making	Yes	Yes	N/A	Alignment amongst Divisions with respect to approval of CO to be completed in 2021
2	Prequalification – general contractors and subcontractors	Yes	Yes	Pending Rollout and training	N/A
4	Better communication and contract management between contractors and the City	Yes	Yes	N/A	Ongoing
5	Holdback Release (relates to both GC and to Engineer)	Yes	N/A	N/A	Is there still an issue now that Construction Act changes have come into effect?
6	Investing more in Pre-Engineering / Design	Yes	N/A	N/A	N/A
7	Contractor Performance Evaluations – Interim and Final	Yes	Yes	Pending Rollout and training	With respect to H&S and Utility Strikes
9	Soil Management/Recycled Materials (Green Procurement)	Yes	N/A	N/A	Contract provisions adhered to, Soil Management Plans provided where required

#	Issue	Work Started	Priority Issue	To be Completed	Comments
10	Total lifecycle costs (capital and operating) should be taken into consideration into the procurement process	Yes	N/A	N/A	This in part will be addressed by PMMD's business transformation to introduce category management and strategic sourcing
11	If we move to Alternative Financing and Procurement (AFP) must look at risk transfer	Yes	N/A	N/A	City has been looking at AFP models including on the Gardiner (not pursuing) and on George Street Revitalization (pending approval)
14	Utility Locates	Yes	N/A	N/A	City using same provider for Utility Locates
16	Tender quantities – reduction in tenders	Yes	N/A	N/A	N/A
17	Tender Items – reduction & roll up in tenders	Yes	N/A	N/A	ECS has completed a review of tender items. Other divisions such as PFR are moving towards simplified Price Schedules for Lump Sum contracts
19	Hot Mix Asphalt Price Adjustment	No	N/A	N/A	N/A
23	Bonuses for completing projects early or on time	Yes	N/A	N/A	Need to review status

#	Issue	Work Started	Priority Issue	To be Completed	Comments
24	Exploring more shared liability	No	N/A	N/A	This in part will be addressed by PMMD's business transformation to introduce category management and strategic sourcing
25	Preselection of Equipment – Look at liability being transferred from GC to supplier	No	N/A	N/A	N/A
26	Preselection of Equipment – Name vs. non-name of equipment in the call document	No	N/A	N/A	N/A
27	Easing restriction on City staff to visit vendors outside of Toronto to be able to see innovation	No	N/A	N/A	This in part will be addressed by PMMD's business transformation to introduce category management and strategic sourcing
28	Use of recycled road/sidewalk material	Yes	N/A	N/A	ECS has worked on a new specification
30	Job Order Contracting	Yes	N/A	N/A	Preliminary review being conducted by PMMD

## Issues Completed

Table 2: Issues Completed

#	Issue	Work Started	Priority Issue	Completed	Comments
3	Timely Payment	Yes	Yes	2016	ECS data shows 92% compliance for payment within 30 days
8	Contract Award Time Lines - reduction	Yes	N/A	2019	Need to continue to monitor
12	Payroll Burden – Uniform Application	Yes	N/A	2018	N/A
13	Two Part closing as per CCDC	No	N/A	NA	Not applicable now that we are in SAP Ariba
15	Bonds & Insurance – distinct pay items	Yes	N/A	2016	N/A
18	E-Drawings	Yes	N/A	2019	Related to e-Tendering
21	Posting Future Capital Projects On-Line	Yes	N/A	2018	Already post considerable amount of information online with respect to Future Capital projects, including through INView, Capital Budget Submissions etc.
22	Consistent Approach across Divisions (call documents/payments etc.)	Yes	N/A	2019	Standardize Tender Template and Construction Agreement have been implemented
29	E- Tendering	Yes	N/A	2019	Completed Sept 2019
31	List of Subcontractors at time of close of call	Yes	N/A	2020	N/A
32	Litigation Exclusion Clause	Yes	Yes	2018	N/A
33	Suspension Procedure	Yes	N/A	2018	N/A

## Association Interest in Being Part of Working Groups

Table 3: Issues with Associated Contacts

#	Issue	Association Interest & Identified Member Contact Info
1	Change Order Management – more timely decision making	<ol style="list-style-type: none"> <li>1. <a href="mailto:patrick.mcmanus@oswca.org">Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a></li> <li>2. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>3. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>5. <a href="mailto:Giovanni.cautillo@oswca.org">Claudio Vinelli; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>6. <a href="mailto:Giovanni.cautillo@oswca.org">Tony Fabiano; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ol>
2	Prequalification – general contractors and subcontractors	<ol style="list-style-type: none"> <li>1. <a href="mailto:rob@tarba.org">Rob Bradford; TARBA, rob@tarba.org, 905-466-1944</a></li> <li>2. <a href="mailto:patrick.mcmanus@oswca.org">Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a></li> <li>3. <a href="mailto:clive@ogca.ca">Clive Thurston; OGCA, clive@ogca.ca</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>5. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>6. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ol>
3	Timely Payment	<ol style="list-style-type: none"> <li>1. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>2. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>3. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">Claudio Vinelli; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>5. <a href="mailto:Giovanni.cautillo@oswca.org">Tony Fabiano; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ol>

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4	Better communication and contract management between contractors and the City	<ul style="list-style-type: none"> <li>1. <a href="mailto:patrick.mcmanus@oswca.org">Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a></li> <li>2. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>3. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>5. <a href="mailto:Giovanni.cautillo@oswca.org">Tony Fabiano; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ul>
5	Holdback Release (relates to both GC and to Engineer)	<ul style="list-style-type: none"> <li>1. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>2. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>3. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">Tony Fabiano; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ul>
6	Investing more in Pre-Engineering / Design	<ul style="list-style-type: none"> <li>1. <a href="mailto:carl.bodimeade@hatch.ca">Carl Bodimeade; OCSI, carl.bodimeade@hatch.ca</a></li> <li>2. <a href="mailto:patrick.mcmanus@oswca.org">Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a></li> <li>3. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>5. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ul>
7	Contractor Performance Evaluations – Interim and Final	<ul style="list-style-type: none"> <li>1. <a href="mailto:rob@tarba.org">Rob Bradford; TARBA, rob@tarba.org, 905-466-1944</a></li> <li>2. <a href="mailto:patrick.mcmanus@oswca.org">Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a></li> <li>3. <a href="mailto:clive@ogca.ca">Clive Thurston; OGCA, clive@ogca.ca</a></li> <li>4. <a href="mailto:Giovanni.cautillo@oswca.org">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>5. <a href="mailto:Giovanni.cautillo@oswca.org">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>6. <a href="mailto:Giovanni.cautillo@oswca.org">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> <li>7. <a href="mailto:Giovanni.cautillo@oswca.org">Tony Fabiano; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></li> </ul>

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8	Contract Award Time Lines - reduction	<p>1. <a href="#">Vince Ricciuti; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></p> <p>2. <a href="#">George DiPede; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></p> <p>3. <a href="#">Anthony DiBattista; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></p> <p>4. <a href="#">Tony Fabiano; GTSWCA, contact Giovanni Cautillo Giovanni.cautillo@oswca.org</a></p>
9	Soil Management/Recycled Materials (Green Procurement)	<p>1. <a href="#">Rob Bradford; TARBA, rob@tarba.org, 905-466-1944</a></p> <p>2. <a href="#">Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a></p>
10	Total lifecycle costs (capital and operating) should be taken into consideration into the procurement process	<p>1. <a href="#">Carl Bodimeade; OCSI, carl.bodimeade@hatch.ca</a></p>
11	If we move to Alternative Financing and Procurement (AFP) must look at risk transfer	<p>1. <a href="#">Rob Bradford; TARBA, rob@tarba.org, 905-466-1944</a></p>
12	Payroll Burden – Uniform Application	N/A
13	Two Part closing as per CCDC	N/A
14	Utility Locates	N/A
15	Bonds & Insurance – distinct pay items	N/A
16	Tender quantities – reduction in tenders	N/A
17	Tender Items – reduction & roll up in tenders	N/A
18	E-Drawings	N/A
19	Hot Mix Asphalt Price Adjustment	1. TARBA – rep to be determined
20	Implementing Super - pave Specifications	1. TARBA – rep to be determined
21	Posting Future Capital Projects On-Line	N/A

#	Issue	Association Interest & Identified Member Contact Info
22	Consistent Approach across Divisions (call documents/payments etc.)	N/A
23	Bonuses for completing projects early or on time	<a href="mailto:patrick.mcmanus@oswca.org">1. Patrick McManus; OSWCA, patrick.mcmanus@oswca.org</a>
24	Exploring more shared liability	N/A
25	Preselection of Equipment – Look at liability being transferred from GC to supplier	N/A
26	Preselection of Equipment – Name vs. non-name of equipment in the call document	N/A
27	Easing restriction on City staff to visit vendors outside of Toronto to be able to see innovation	N/A
28	Use of recycled road/sidewalk material	<a href="mailto:rob@tarba.org">1. Rob Bradford; TARBA, rob@tarba.org, 905-466-1944</a>
29	E- Tendering	N/A
30	Job Order Contracting	N/A
31	List of Subcontractors at time of close of call	N/A
32	Litigation Exclusion Clause	All members
33	Suspension Procedure	N/A