# Appendix A.1 Development Forecast



# **Development Forecast**

Appendix A provides the details of the development forecast used to prepare the 2022 Development Charge Background Study for the City of Toronto. The appendix provides a description of the forecast basis and method, underlying assumptions and key inputs.

The 2022 Development Charge Background Study forecasts were prepared by Hemson, informed by the City's population and household projections, 2016 Census information that has been released to date, and the most recent available data on residential and non-residential growth in the City.

This appendix provides a brief overview of the key assumptions related to the forecasts to provide a larger context for the City of Toronto's growth outlook. This is followed by a section addressing the population and housing forecast and then a section on employment and non-residential space. The appendix concludes with a series of tables providing the relevant forecast results.

# A. Key Development Forecast Assumptions and Data Sources

The 2022 DC Background Study's population and household forecasts are consistent with Schedule 3 of *the Growth Plan for the Greater Golden Horseshoe* (the "Growth Plan"), which were recently amended and now extend the planning horizon from 2041 to 2051. The Schedule 3 forecasts are intended to be used as minimum forecasts in the GGH, including the City of Toronto.

It is important to note that the City is currently undertaking a Municipal Comprehensive Review (MCR) in which the City's Official Plan, and associated growth forecasts, will be updated. Through this process, the City



is considering forecasts which are higher than the forecast included in Schedule 3 of the Growth Plan<sup>1</sup>. As this work is not expected to be completed until July 2022 (the provincial conformity deadline for the Growth Plan), alternative Schedule 3 forecasts are not proposed to be used for the purposes of the DC Background Study.

Importantly, the capital programs included in the DC Background Study are based on a 10-year (general services to 2031) and 20-year (engineered services to 2041), respectively. Thus, although the planning horizon to 2051 is shown for the purposes of the DC Background Study, only the planning horizons of 2031 and 2041 are applicable. Once the City updates its Official Plan, it is expected that future DC Background Studies, including other master plans and documents that inform the capital programs, will be updated to reflect the longer 2051 planning horizon.

A range of data sources have been used in the forecast, including the following:

- Schedule 3 of the *Growth Plan*. Minor modifications to the forecast have been made to 2021 to reflect most recent available census data.
- All 2016 Census data for Toronto.
- Statistics Canada building permit data on the value of non-residential permits (as a basis for the forecast of non-residential space growth).
- The City's housing and employment data to the most current available.
- Current CMHC housing data to best estimates of housing unit growth and housing market shares in terms of housing completions, housing starts and units currently under construction.

<sup>&</sup>lt;sup>1</sup> The population and employment forecasts included in Schedule 3 of the Growth Plan are also referred to as the "reference forecast".



 City of Toronto development tracking data for historical non-residential building space and construction investment for commercial, institutional and industrial uses.

#### B. Development Forecast Overview

The City of Toronto is the primary central city in the Greater Golden Horseshoe (GGH). The City will experience net incommuting, following a longstanding pattern, even as other Greater Toronto and Hamilton Area (GTAH) municipalities transition to more "complete communities" (as per Growth Plan policy). Population growth in the City will be strongly influenced by the availability of housing. Robust housing growth is forecast for the short-term, consistent with the recent 15-year trend, with housing growth moderating in the long-term. Virtually all net new housing will be in apartments. It is noted that while much of the ground-related housing constructed in Toronto is one-for-one replacement housing, this may change over the longer term with the City's Expanding Housing Options in Neighbourhoods (EHON) initiatives.

The City has maintained a large share of new development in the GTAH, relative to prior decades when residential growth was more concentrated in the suburbs around Toronto. The resurgence of the Toronto office market, though highly concentrated Downtown, continues to reinforce the attraction of the City for both business and high-density living. The market shift for major office development to downtown Toronto is attributable to many factors, chief among them the access employers have to a highly educated resident labour force, and proximity to large clusters of academic and health care institutions, and the localized growth in tech-related sectors. Access to the regional labour force through regional (GO) transit and Toronto Transit Commission systems is especially important. As congestion continues to worsen throughout the GTAH, Union Station is increasingly the preferred location for accessing the largest pool of potential workers. Growth in the



tech-related sectors has magnified these effects, since many companies and workers in this sector desire "urban" locations, including the much-sought-after "brick and beam" office space in historic downtown industrial buildings. Another major reason that Toronto's employment has grown so rapidly in the last decade has been the resurgence of the City's designated Employment Areas.

Most of the Toronto's future growth in population and employment will continue to be accommodated through intensive use of the existing land and building supply, including high-density residential development, office development, institutions and other commercial redevelopment. The City has effectually built-out its land supply and has very limited opportunities for greenfield development sites.

More intensive forms of development have many effects on land use and infrastructure planning, and therefore, the municipal corporation as whole. New projects are increasingly complex and contentious in a highly urbanized, built-out environment. The City's infrastructure needs to be maintained, replaced and expanded to accommodate growth, which has major municipal finance implications. For the purpose of the 2022 DC Background Study, the growth forecasts provide a basis for City of Toronto staff and Council to plan ahead for meeting the needs of growth and funding necessary new and upgraded infrastructure over the 2031 and 2041 planning horizons.

# C. Impacts of the COVID-19 Pandemic on the Development Forecast

During the preparation of the revised Growth Plan (2019) and the Schedule 3 forecasts, the COVID-19 virus emerged and became a global epidemic. It has had an indelible impact on people's lives and the economies they depend upon. For Canada and Ontario it has been the most severe shock to



the economy since the Great Depression in the 1930's. While a vaccine became available in 2021, governments continued to impose severe restrictions on people's activities in order to limit its spread for most of the year. A large number of people have been laid off and many others are working from home. Numerous businesses have been forced to close and economic activities have been curtailed.

In order to mitigate the financial impact of COVID-19 on employees and businesses, the Federal and Provincial governments have provided unprecedented amounts of temporary financial support. The ongoing need for physical distancing means that significant sectors of the economy such as hospitality, entertainment and retail have continued to struggle. As well, the travel industry has been especially hard hit because of controls on international travel and concerns about health risks. However, with vaccination rates in Ontario continuing to increase, the province has signaled that restrictions will ease.

The Schedule 3 forecasts used for the City's 2022 DC Background Study incorporates a severe economic contraction in 2020 arising from COVID-19; however, overall growth is assumed to return to pre-pandemic expectations within 3 years. With the roll-out of the COVID-19 vaccines and the reopening of the Canadian economy, employment has largely recovered to pre-pandemic levels, which is reflected in the DC Background Study development forecast.

# D. Residential Forecast (Population & Housing)

The forecasts presented herein have been prepared by Hemson for the current 2022 DC Background Study. The forecasts reflect trends occurring across the economic region, such as recent decrease in fertility rates, the continued decline in mortality rates and anticipated levels of immigration to the region. The forecast also recognizes factors affecting the level and what kind of residential growth can be accommodated in the City, such as the



nature of the land supply and its effect on future pattern of growth; that is, that most of the City's growth will occur in high density development forms.

The resulting population projections, as per Provincial legislation, are consistent with the forecasts which formed the basis of Schedule 3 of the Growth Plan and have been updated to reflect more recently available data and the current understanding of economic and demographic factors affecting growth and change in the City and broader region. The Growth Plan forecasts fall within the context of the Province's broader land use planning policy (e.g. the *Provincial Policy Statement*).

As is the typical forecast approach, the growth outlook begins with the preparation of a housing forecast; future housing growth is determined by applying market shares to the overall GTAH housing growth; and a forecast of average household size is then applied to the housing forecast to determine the overall population. The forecast also takes into account the different types of intensification which will occur over the period, including: infill, redevelopment and higher density development on existing designated sites. The housing supply is focussed on the opportunities for intensification through a limited number of lower density units, some medium density potential and a large supply of high density units.

The basis for the 2022 DC Background Study is largely dependant on the short- and medium- term real estate market outlook, particularly for condominium apartments. Over the last decade, there has been some uncertainty as to whether the high level of housing construction observed in the City would continue. As shown in Figure 1 below, it is expected that current construction rates will continue over the short-term and eventually decline over the longer-term horizon to 2051. That said, if trends in historical development activity were to continue, the City may achieve the Schedule 3 Growth Plan forecasts sooner than otherwise expected.



# Historical and Forecast Housing Completions City of Toronto 1986-2051

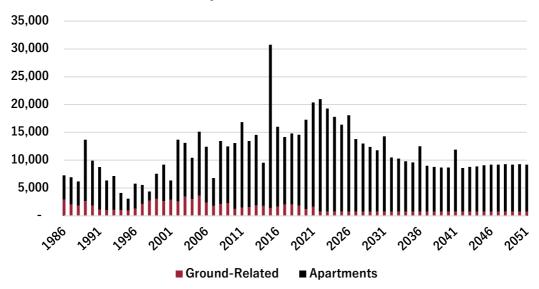


Figure A-1: Historical and Forecast Housing Completions Source: CMHC and Hemson, 2021

Hemson's unit completions forecast accounts for an observed 24-month average construction time for singles, 12 months for rows and 36-month average construction period for apartments.

## i. Person Per Unit Assumptions

Two types of Person Per Unit (PPU) assumptions are shown in the DC Background Study. Tables A.1-1 and A.1-2 show the PPU assumptions for all units in the City, whereas Tables A.1-5 and A.1-6 show the assumptions for newly constructed housing units.

According to the 2016 Census, the City's overall PPU for all housing units was 2.42. Consistent with the assumptions in the Schedule 3 forecast, the overall PPU shown in Tables A.1-1 and A.1-2 is anticipate a decline over the planning horizon, reaching a PPU of 2.26 by 2051. The City is closely monitoring this trend through its "Right-Sizing Housing and Generational Turnover" bulletin and other analysis. As a result, the City anticipates that



the overall PPU will inevitably begin to rise and is estimated to occur within the current 2051 planning horizon. As more data becomes available, future DC Background Studies will be updated to reflect new information.

The PPUs for new units used in Hemson's forecast is based on 2016 Census data which is the most recent information on household size by unit type and provides an appropriate basis for the current DC population forecast. The PPUs by unit type are as follows:

Single and Semi: 3.69

Rows: 2.90

Apartments: 1.75

#### E. Non-Residential Forecast

The nature of employment growth in the City of Toronto, like residential growth, is shaped by the land supply – or lack thereof. Toronto is unique within the GTAH because its industrial-type employment land is effectually built-out. This means unlike many 905 communities, employment growth in Toronto is dependent almost solely on more intensive use, reuse and redevelopment of developed land and the existing building stock to accommodate new employment, mainly in the office sector.

The relationship between investment, job growth and use of existing buildings in the City is complex. Furthermore, because the employment base in Toronto is so large, even small shifts in factors such as floor space per worker (FSW) has a large effect on total employment. As a results of these conditions, the market for new investment in Toronto is driven more by the dynamics of the land and building supply rather than simply demand to accommodate employment growth. Major offices will continue to be the primary source of employment growth in the City. As well, the City will continue to accommodate employment growth in the form of retail and institutional services to the resident population.



The 2012 Schedule 3 forecasts underestimated the amount of employment growth in the City of Toronto, particularly in downtown major offices and employment areas. Conversely, the 2012 forecasts assumed higher employment growth in other parts of the GTAH than what took place. The recently amended Schedule 3 of the Growth Plan, which is used for the basis of the DC Background Study, has been updated to reflect Toronto's increased share of employment. It is noted that an increased share of downtown major office growth is not anticipated to result in reduced employment growth in other sectors and geographic areas of the City.

The employment forecast is of place of work employment, excluding work at home employment. Work at home jobs do not directly generate demand for non-residential space, thus are not included for DC purposes. The new forecast prepared by the Hemson indicates City total employment growth over the 10-year and longer-term planning horizons.

It is important to note that other than office development, employment forecasts do not provide a very good indicator of new non-residential construction, which is of primary interest for the DC Background Study. Most of the growth in non-residential space is not directly responsive to general employment growth. New non-residential space in the City is a relatively small marginal growth as an addition to the very large stock of standing space. New residential space is more the result of replacement and modernization of space for the specific uses. This would include new retailers coming into the market, market share expansion of existing retailers and addition of new retail formats. Similarly, other new commercial, institutional and industrial space is largely the result of the specific needs of end users, rather than the provision of speculative space to accommodate general market growth.

As a result of the loose connection between general employment growth and new non-residential space, the forecast of non-residential space is most appropriately based on the continuation of historic patterns of growth.



## F. Results of the City of Toronto Development Forecast

The forecasts of population, housing, employment and non-residential space which provide a basis for the 2022 DC Background Study are provided in the following tables.

For historical data, the most recent 10-years is shown distinct from the longer-term historical data in order to distinguish between the historical period used for historical funding envelope calculations and the longer-term history provided for context. Likewise, in the forecasts, a 10-year forecast is provided for the 2022-2031 period and a longer-term forecast to 2041 which is the timeframe that will be applied in the development charge calculations. For reference, the 2051 forecasts are also shown.

#### **Residential: Population and Occupied Dwellings**

- Table A.1-1: Total new occupied units and household and Census

  Population by single year for the period back to 2011. The 10year "historical" period from 2021-2021 (estimated) is
  required for historical service level calculations for the 10
  years immediately prior to the DC Background Study.
- Table A.1-2: Total forecast new occupied units, household and Census population and total population by single year for the forecast period to 2051. The 2051 figures are consistent with Schedule 3 of the Growth Plan. The 2021 base has been updated with the currently available Census information.
- Table A.1-3: Historical housing unit completions and housing unit starts by calendar year from 2006 to 2021 (estimates). These data are from CMHC's Detailed Housing Market Tables. Housing starts data is very similar to building permits, but varies slightly in terms of timing and with respect to what units are included. CMHC only counts new construction and does not include



accessory units of those added in pre-existing residential or non-residential buildings. These represent a very small proportion of the total units, so this data still represents a good historic guide to development patterns.

Table A.1-4: Forecast of new occupied housing units and housing unit starts, net of demolitions. The forecast of occupied units is provided on a calendar year basis and is tied to the forecasts in Table A-3.

For DC collection purposes, it is the date of permit issuance that is relevant, so the forecast is shown first in terms of completions and then by date issuance which takes account of construction timing, particularly the 36-month average construction timing for apartment buildings.

- Table A.1-5: Historical household size (PPU) by unit type by period of construction from 1945 to 2016, from Statistics Canada Special Run data.
- Table A.1-6: Forecast of population in forecast new units based on the forecast PPU and permit issuances from 2022-2031 and 2022-2041.

The forecast is based on the 2006-2016 PPUs as shown in Table A-5 (which derives from 2016 Statistics Canada Special Run Data) and the anticipated forecast unit mix.

Table A.1-7: Forecast new occupied housing units and housing unit starts subject to Community Benefits Charges (CBC). Assumes 95% of all forecast apartments would qualify for CBCs.

#### **Employment**

- Table A.1-8: Historical employment, shown annually from 2011-2021 (estimates). Employment is shown by land use based categories for major offices, population-related employment and employment land employment.
- Table A.1-9: Historical building permit values by the major non-residential types. The first part of the table includes the value of all building permits, including those for interior renovations. The second part of the table provides similar data but estimated only for new construction either in the form of a full new building or as a building expansion, the latter of which typically represents a small proportion of the building value.
- Table A.1-10: Forecast employment for the 2022-2031, 2022-2041 and 2022-2051 planning periods. The employment forecast excludes work at home employment as this component of the employment base does not generate demand for non-residential space. It is noted that a slight decline in population-related employment is forecasted under the Growth Plan, related to a changing retail landscape in Toronto.
- Table A.1-11: Estimated 10-year historical building space construction based on new build and expansion building permits.
- Table A.1-12: Forecast 2022-2031 construction of new space, including new builds and additions (m²)

#### Table A.1-13 to A.1-15:

Forecast employees in newly constructed space, including new builds and additions 2022-2031 and 2032-2041. The employees are forecast by applying an average forecast floor



space per worker (m²) to the total new space forecast. The floor space per worker assumption is based on work undertaken for the City as input to the TOcore Office Institutional Study which included an analysis of historical employment trends within the existing standing stock of office space.



Table A.1-1
Historic Total Occupied Units and Population

	Occupied Housing Units and Population										
Period	Year at	Occupied	Household	Household Pop	Non-Household	Census	Total	Census			
Period	Mid-Year	Units	Population	PPU	Population	Population	Population	Undercount			
	2011	1,047,900	2,576,000	2.46	39,000	2,615,000	2,704,900	3.44%			
	2012	1,057,600	2,598,735	2.45	39,178	2,637,913	2,727,422				
eriod	2013	1,066,600	2,621,671	2.44	39,357	2,661,028	2,750,131				
Per	2014	1,074,400	2,644,809	2.43	39,537	2,684,346	2,773,029				
al	2015	1,087,300	2,668,151	2.43	39,718	2,707,869	2,796,118				
oric	2016	1,112,900	2,691,700	2.42	39,900	2,731,600	2,819,400	3.21%			
Historical	2017	1,127,400	2,732,800	2.42	41,400	2,774,200	2,864,100				
	2018	1,139,700	2,785,400	2.42	42,200	2,827,600	2,920,000				
-Year	2019	1,152,200	2,828,500	2.43	42,900	2,871,400	2,965,700				
10-	2020	1,165,700	2,868,600	2.43	43,500	2,912,100	3,008,100				
	2021*	1,195,300	2,893,600	2.43	43,900	2,937,500	3,034,300	3.30%			
	Growth 2012-2021	147,400	317,600		4,900	322,500	329,400				

Source: Historic Data for Census Years are from Statistics Canada Census, other years are interpolated



<sup>\*</sup>Census data for 2021 is estimated by Hemson and not based on Statistics Canada data

Table A.1-2
Forecast Total Occupied Units, Non-Household and Census Population

			Occupi	ed Housing Units	and Population			
Daniad	Year at	Occupied	Household	Household Pop	Non-Household	Census	Total	Census
Period	Mid-Year	Units	Population	PPU	Population	Population	Population	Undercount
	2022	1,216,300	2,936,900	2.41	44,500	2,981,400	3,080,300	
	2023	1,235,600	2,972,700	2.41	45,100	3,017,800	3,118,000	
st	2024	1,253,400	3,001,900	2.39	45,500	3,047,400	3,148,600	
eca	2025	1,269,800	3,024,300	2.38	45,800	3,070,100	3,171,900	
10 Year Forecast	2026	1,287,900	3,045,100	2.36	46,200	3,091,300	3,193,200	3.30%
2	2027	1,301,700	3,064,000	2.35	46,400	3,110,400	3,212,500	
_ ≺e	2028	1,314,700	3,082,700	2.34	46,700	3,129,400	3,231,500	
10	2029	1,327,100	3,101,300	2.34	47,000	3,148,300	3,250,200	
	2030	1,338,900	3,119,900	2.33	47,300	3,167,200	3,268,800	
	2031	1,353,200	3,138,300	2.32	47,600	3,185,900	3,287,200	3.18%
_	2032	1,363,700	3,156,600	2.31	47,800	3,204,400	3,305,500	
rio jo	2033	1,374,000	3,174,800	2.31	48,100	3,222,900	3,323,700	
Pe	2034	1,383,800	3,193,000	2.31	48,400	3,241,400	3,341,900	
.E	2035	1,393,400	3,211,100	2.30	48,700	3,259,800	3,360,000	
of Planning Period	2036	1,405,900	3,229,300	2.30	48,900	3,278,200	3,378,200	3.05%
Ë	2037	1,414,900	3,247,000	2.29	49,200	3,296,200	3,396,100	
rof	2038	1,423,700	3,264,200	2.29	49,500	3,313,700	3,413,400	
ge	2039	1,432,400	3,281,400	2.29	49,700	3,331,100	3,430,700	
Jair	2040	1,441,100	3,298,300	2.29	50,000	3,348,300	3,447,800	
Remainder	2041	1,453,000	3,315,100	2.28	50,200	3,365,300	3,464,900	2.96%
_	2051	1,543,800	3,494,800	2.26	53,000	3,547,800	3,650,600	2.90%
	Growth 2022-2031	157,900	244,700		3,700	248,400	252,900	
	Growth 2022-2041	257,700	421,500		6,300	427,800	430,600	
	Gowth 2022-2051	348,500	601,200		9,100	610,300	616,300	

Source: Based on Growth Plan, Schedule 3 Reference Forecast and Hemson estimates.



Table A.1-3 Historic Housing Unit Completions and Starts

	Calendar		Completi	ons			Starts	1	
Period	Year	(Units Co	ompleted and Occu	pied Add Populat	ion)	(Units St	arted Approximate	s DC Collection D	ate)
		Single/Semi	Row	Apt	Total	Single/Semi	Row	Apt	Total
	2006	1,369	1,027	10,024	12,420	1,492	1,007	10,227	12,726
	2007	1,227	552	5,007	6,786	1,521	876	6,457	8,854
	2008	1,186	944	11,320	13,450	1,289	779	17,642	19,710
	2009	1,395	919	10,159	12,473	1,006	424	10,489	11,919
	2010	1,010	230	11,843	13,083	1,045	785	11,595	13,425
	2011	947	558	15,345	16,850	1,238	491	17,243	18,972
	2012	1,107	457	11,910	13,474	1,247	645	23,524	25,416
- P	2013	1,185	685	12,672	14,542	1,407	617	13,594	15,618
irio	2014	1,334	456	7,754	9,544	1,304	293	10,074	11,671
Pe	2015	1,230	193	29,326	30,749	1,358	501	17,054	18,913
ica	2016	1,358	296	14,373	16,027	1,413	523	17,581	19,517
tor	2017	1,476	577	12,118	14,171	1,226	756	13,130	15,112
±≝	2018	1,159	893	12,769	14,821	1,324	482	20,955	22,761
10-Year Historical Period	2019	1,123	701	12,769	14,593	1,099	530	17,248	18,877
\-(-	2020	1,079	124	16,073	17,276	895	181	19,906	20,982
i i	2021 (est)	1,076	548	18,776	20,400	504	152	14,848	15,504
	2021 (actual)	453	236	11,561	12,250	126	38	3,712	3,876
Historic	al 10-year Average	1,213	493	14,854	16,560	1,178	468	16,791	18,437
		7%	3%	90%	100%	6%	3%	91%	100%

Source: Canada Mortgage and Housing Corporation, Detailed Housing Market Data



Table A.1-4
Forecast New Occupied Housing Units and Housing Unit Starts

	Calendar	New Comple	ted and Occupied	Units, Net of Dem	olitions		Starts	i	
Period	Year	(Units Co	mpleted and Occu	pied Add Populat	ion)	(Units St	arted Approximate	s DC Collection D	ate)
		Single/Semi	Row	Apt	Total	Single/Semi	Row	Apt	Total
	2022	250	500	20,250	21,000	250	500	17,050	17,800
	2023	250	500	18,550	19,300	250	500	15,650	16,400
st	2024	250	500	17,050	17,800	250	500	17,350	18,100
eca	2025	250	500	15,650	16,400	250	500	13,050	13,800
10 Year Forecast	2026	250	500	17,350	18,100	250	500	12,250	13,000
ar	2027	250	500	13,050	13,800	250	500	11,650	12,400
, Xe	2028	250	500	12,250	13,000	250	500	11,050	11,800
10	2029	250	500	11,650	12,400	250	500	13,550	14,300
	2030	250	500	11,050	11,800	250	500	9,750	10,500
	2031	250	500	13,550	14,300	250	500	9,550	10,300
-	2032	250	500	9,750	10,500	250	500	9,050	9,800
rioc	2033	250	500	9,550	10,300	250	500	8,850	9,600
Pe	2034	250	500	9,050	9,800	250	500	11,750	12,500
ing	2035	250	500	8,850	9,600	250	500	8,250	9,000
of Planning Period	2036	250	500	11,750	12,500	250	500	8,050	8,800
ä	2037	250	500	8,250	9,000	250	500	7,950	8,700
r of	2038	250	500	8,050	8,800	250	500	7,950	8,700
ıde	2039	250	500	7,950	8,700	250	500	11,150	11,900
nai	2040	250	500	7,950	8,700	250	500	7,850	8,600
Remainder	2041	250	500	11,150	11,900	250	500	8,050	8,800
	2051	250	500	8,450	9,200	250	500	8,450	9,200
	Growth 2022-2031	2,500	5,000	150,400	157,900	2,500	5,000	130,900	138,400
	Growth 2022-2041	5,000	10,000	242,700	257,700	5,000	10,000	219,800	234,800
	Growth 2022-2051	7,500	15,000	326,000	348,500	7,500	15,000	304,200	326,700

Source: Hemson Consulting Ltd. based in part on CMHC data (short term unit completions based on CMHC currently under construction data)



Table A.1-5
Household Size by Unit Type by Period of Construction

			Period	d of Construc	ction								
	Pre 1945	1946-1960	1961-1970	1971-1980	1981-1990	1991-1995	1996-2000	2001-2005	2006-2010	2011-2016	Pre 2006	2006-2016	Total
Singles/Semis													
Household Population	244,325	271,540	163,785	108,265	87,245	23,540	30,050	41,315	31,205	26,125	970,065	57,330	1,027,395
Households	88,045	97,525	55,515	33,655	25,695	6,545	8,310	11,015	8,380	7,150	326,305	15,530	341,835
Household Size	2.78	2.78	2.95	3.22	3.40	3.60	3.62	3.75	3.72	3.65	2.97	3.69	3.01
Rows													
Household Population	19,665	12,290	24,595	46,365	21,280	6,240	13,910	19,495	16,135	9,500	163,840	25,635	189,475
Households	7,660	3,715	7,580	14,835	6,510	1,835	4,655	6,420	5,460	3,195	53,210	8,655	61,865
Household Size	2.57	3.31	3.24	3.13	3.27	3.40	2.99	3.04	2.96	2.97	3.08	2.96	3.06
Apartments 2+ bedrooms													
Household Population	128,360	128,350	173,635	193,220	123,260	51,940	43,915	47,820	55,050	60,960	890,500	116,010	1,006,510
Households	47,980	48,130	62,205	70,020	46,100	18,995	17,510	21,275	25,035	28,575	332,215	53,610	385,825
Household Size	2.68	2.67	2.79	2.76	2.67	2.73	2.51	2.25	2.20	2.13	2.68	2.16	2.61
Apartments 1 bedroom or less													
Household Population	44,360	53,860	79,535	74,490	46,895	21,630	19,060	28,035	40,710	58,915	367,865	99,625	467,490
Households	31,725	38,340	54,025	49,755	31,605	14,720	13,070	19,585	28,665	41,870	252,825	70,535	323,360
Household Size	1.40	1.40	1.47	1.50	1.48	1.47	1.46	1.43	1.42	1.41	1.46	1.41	1.45
Apartments													
Household Population	172,710	182,235	253,225	267,725	170,220	73,620	63,065	75,940	95,890	120,040	1,258,740	215,930	1,474,670
Households	79,700	86,480	116,240	119,785	77,690	33,710	30,590	40,860	53,690	70,450	585,055	124,140	709,195
Household Size	2.17	2.11	2.18	2.24	2.19	2.18	2.06	1.86	1.79	1.70	2.15	1.74	2.08
All Units													
Household Population	436,700	466,065	441,605	422,355	278,745	103,400	107,025	136,750	143,230	155,665	2,392,645	298,895	2,691,540
Households	175,405	187,720	179,335	168,275	109,895	42,090	43,555	58,295	67,530	80,795	964,570	148,325	1,112,895
Household Size	2.49	2.48	2.46	2.51	2.54	2.46	2.46	2.35	2.12	1.93	2.48	2.02	2.42

Source: Statics Canada, 2016



Table A.1-6 Forecast of Persons in Unit Starts (Building Permit Issuance)

Fopulat	ion in New Units by Calendar	Single &	Row	Apartment	All Units
	Year	Semi	ROW	Apartment	All Ullits
	2022	923	1.450	29,848	32,221
			,	· · · · · · · · · · · · · · · · · · ·	•
	2023	923	1,450	27,397	29,770
10 Year Forecast	2024	923	1,450	30,373	32,746
rec	2025	923	1,450	22,846	25,219
Ŗ.	2026	923	1,450	21,445	23,818
ear	2027	923	1,450	20,395	22,768
7 0	2028	923	1,450	19,344	21,717
-	2029	923	1,450	23,721	26,094
	2030	923	1,450	17,068	19,441
	2031	923	1,450	16,718	19,091
-	2032	923	1,450	15,843	18,216
ij	2033	923	1,450	15,493	17,866
Pe	2034	923	1,450	20,570	22,943
ing E	2035	923	1,450	14,443	16,816
E E	2036	923	1,450	14,092	16,465
Ë	2037	923	1,450	13,917	16,290
r of	2038	923	1,450	13,917	16,290
дe	2039	923	1,450	19,519	21,892
лаі	2040	923	1,450	13,742	16,115
Remainder of Planning Period	2041	923	1,450	14,092	16,465
_	2051	923	1,450	14,793	17,166
	Growth 2022-2031	9,230	14,500	229,155	252,885
	Growth 2022-2041	18,460	29,000	384,783	238,880
	Growth 2022-2051	27,690	43,500	532,538	603,728
	PPU Assumptions	3.69	2.90	1.75	

Table A.1-7
Forecast New Occupied Housing Units and Housing Unit Starts
Unit Subject to Community Benefits Charges

	Calendar	New Compl	eted and Occupie	d Units, Net of Dem	olitions		Star	ts	
Period	Year	(Units C	ompleted and Oc	cupied Add Populat	ion)	(Units S	tarted Approxima	tes DC Collection D	ate)
		Single/Semi	Row	Apt	Total	Single/Semi	Row	Apt	Total
	2022	-	-	19,238	19,238	-	-	16,198	16,198
	2023	-	-	17,623	17,623	-	-	14,868	14,868
st	2024	-	-	16,198	16,198	-	-	16,483	16,483
eca	2025	-	-	14,868	14,868	-	-	12,398	12,398
10 Year Forecast	2026	-	-	16,483	16,483	-	-	11,638	11,638
ar	2027	-	-	12,398	12,398	-	-	11,068	11,068
ž	2028	-	-	11,638	11,638	-	-	10,498	10,498
10	2029	-	-	11,068	11,068	-	-	12,873	12,873
	2030	-	-	10,498	10,498	-	-	9,263	9,263
	2031	-	-	12,873	12,873	-	-	9,073	9,073
	2032	-	-	9,263	9,263	-	-	8,598	8,598
	2033	-	-	9,073	9,073	-	-	8,408	8,408
	2034	-	-	8,598	8,598	-	-	11,163	11,163
	2035	-	-	8,408	8,408	-	-	7,838	7,838
	2036	-	-	11,163	11,163	-	-	7,648	7,648
þc	2037	-	-	7,838	7,838	-	-	7,553	7,553
e i.	2038	-	-	7,648	7,648	-	-	7,553	7,553
<i>∞</i> -	2039	-	-	7,553	7,553	-	-	10,593	10,593
Ë	2040	-	-	7,553	7,553	-	-	7,458	7,458
ar	2041	-	-	10,593	10,593	-	-	7,648	7,648
of F	2042	-	-	7,458	7,458	-	-	7,743	7,743
er	2043	-	-	7,648	7,648	-	-	7,933	7,933
i.	2044	-	-	7,743	7,743	-	-	8,028	8,028
Remainder of Planning Period	2045	-	-	7,933	7,933	-	-	8,028	8,028
ď	2046	-	-	8,028	8,028	-	-	8,123	8,123
	2047	-	-	8,028	8,028	-	-	8,028	8,028
	2048	-	-	8,123	8,123	-	-	8,123	8,123
	2049	-	-	8,028	8,028	-	-	8,028	8,028
	2050	-	-	8,123	8,123	-	-	8,123	8,123
	2051	<u>-</u>	<u>-</u>	8,028	8,028	<u>-</u> _	<u>-</u>	8,028	8,028
	Growth 2022-2031	-	-	142,885	142,885	-	-	124,360	124,360
	Growth 2022-2041			230,575	230,575			208,820	208,820
	Growth 2022-2051	-	-	309,715	309,715	-	-	289,005	289,005

Source: Hemson Consulting Ltd.



Table A.1-8 Historical Employment

			Histo	ric Employment			
	Mid-	Maia office	Population	Employment	Total for DC	Wasta At Hassa	Total
	Year	Major Office	Related	Land	Study	work At Home	Employment
	2001	546,200	433,300	380,900	Total for DC Study  0 1,360,400 74,800  1,364,900 76,900  1,369,400 79,000  1,374,000 81,100  1,378,500 83,300  1,383,000 85,470  1,394,800 85,600  1,406,700 85,700  1,418,100 86,400  1,429,600 87,100  1,441,100 87,795  0 1,455,700 88,700  1,470,400 89,600  1,485,300 90,500  1,500,300 91,400  1,515,500 92,300  1,532,000 93,300	1,435,200	
	2002	552,200	435,500	377,200	1,364,900	76,900	1,441,800
	2003	558,300	437,600	373,500	1,369,400	79,000	1,448,400
	2004	564,400	439,700	369,900	1,374,000	81,100	1,455,100
	2005	570,600	441,600	366,300	1,378,500	83,300	1,461,800
	2006	576,800	443,400	362,800	1,383,000	85,470	1,468,470
	2007	579,700	456,100	359,000	1,394,800	85,600	1,480,400
	2008	582,600	468,900	355,200	1,406,700	85,700	1,492,400
	2009	585,600	481,100	351,400	1,418,100	86,400	1,504,500
	2010	588,600	493,300	347,700	1,429,600	87,100	1,516,700
	2011	591,600	505,500	344,000	1,441,100	87,795	1,528,895
	2012	605,900	515,500	334,300	1,455,700	88,700	1,544,400
	2013	620,600	524,900	324,900	1,470,400	89,600	1,560,000
g	2014	635,600	533,900	315,800	1,485,300	90,500	1,575,800
oric	2015	651,000	542,400	306,900	1,500,300	91,400	1,591,700
list	2016	666,800	550,400	298,300	1,515,500	92,300	1,607,800
10 Year Historical	2017	676,100	556,100	299,800	1,532,000	93,300	1,625,300
Ye	2018	685,500	561,900	301,300	1,548,700	94,300	1,643,000
10	2019	695,000	567,700	302,800	1,565,500	95,400	1,660,900
	2020	704,700	573,600	304,300	1,582,600	96,400	1,679,000
	2021	714,500	579,500	305,900	1,599,900	97,500	1,697,400
Grov	vth 2012-2021	122,900	74,000	(38,100)	158,800	9,705	168,505

Source: Hemson Consulting based on Statistics Canada data and NAICS.



Table A.1-9 Historical Non-Residential Building Permit Values

All permits including new construction, renovation and alternations

		Value	e of All Non-Resid	ential Permits (000	)s)
	Year	Commercial	Industrial	Institutional	Total
		4004.044	450.500	<b>\$51.404</b>	4004.005
	2000	\$221,941	\$50,580	\$51,484	\$324,005
	2001	\$247,727	\$36,396	\$209,289	\$493,412
	2002	\$330,216	\$30,084	\$396,046	\$756,346
	2003	\$297,421	\$47,598	\$405,432	\$750,451
	2004	\$372,518	\$97,002	\$445,782	\$915,302
	2005	\$962,149	\$81,384	\$449,163	\$1,492,696
	2006	\$1,081,938	\$131,904	\$296,725	\$1,510,567
	2007	\$1,541,113	\$110,040	\$495,480	\$2,146,633
	2008	\$1,843,098	\$304,953	\$630,425	\$2,778,476
	2009	\$1,766,754	\$259,681	\$393,643	\$2,420,078
	2010	\$1,687,385	\$577,679	\$834,819	\$3,099,883
	2011	\$1,566,220	\$232,506	\$1,869,075	\$3,667,801
	2012	\$1,643,112	\$425,372	\$760,244	\$2,828,728
	2013	\$2,602,085	\$336,874	\$487,383	\$3,426,342
cal	2014	\$1,963,987	\$241,756	\$400,237	\$2,605,980
ori	2015	\$2,237,447	\$251,778	\$1,271,499	\$3,760,724
<u> </u>	2016	\$2,237,202	\$361,520	\$566,619	\$3,165,341
۳. ۲	2017	\$2,460,793	\$879,686	\$1,022,336	\$4,362,815
Υe	2018	\$2,709,537	\$524,260	\$958,923	\$4,192,720
10 Year Historical	2019	\$2,592,070	\$575,454	\$1,065,787	\$4,233,311
	2020	\$3,004,300	\$470,157	\$925,256	\$4,399,713
	2021*	\$521,001	\$189,455	\$125,337	\$835,793

Source: Statistics Canada Building Permit Data.

Permits for new consturuction only, including building additions

		Va	lue of Non-Resi	dential Permits	
		for No	ew Buildings an	d Additions (000	(s)
		Commercial	Industrial	Institutional	Total
	2000	\$205,306	\$35,180	\$49,094	\$289,580
	2001	\$206,387	\$30,246	\$191,927	\$428,560
	2002	\$284,919	\$23,084	\$360,066	\$668,069
	2003	\$236,440	\$42,841	\$385,262	\$664,543
	2004	\$339,497	\$96,002	\$412,742	\$848,241
	2005	\$282,527	\$21,148	\$75,217	\$378,892
	2006	\$250,257	\$26,318	\$89,365	\$365,940
	2007	\$682,434	\$50,133	\$173,033	\$905,600
	2008	\$774,255	\$92,952	\$234,851	\$1,102,058
	2009	\$726,409	\$17,592	\$81,221	\$825,222
	2010	\$718,149	\$38,806	\$443,733	\$1,200,688
	2011	\$542,853	\$89,403	\$1,623,457	\$2,255,713
	2012	\$365,170	\$318,545	\$478,033	\$1,161,748
	2013	\$683,406	\$41,155	\$232,011	\$956,572
cal	2014	\$599,652	\$90,996	\$136,258	\$826,906
10 Year Historical	2015	\$651,367	\$24,625	\$882,661	\$1,558,653
is:	2016	\$359,540	\$163,679	\$65,817	\$589,036
ar 4	2017	\$639,130	\$498,659	\$198,150	\$1,335,939
, Š	2018	\$715,503	\$171,944	\$330,980	\$1,218,427
10	2019	\$472,755	\$346,387	\$611,899	\$1,431,041
	2020	\$1,455,602	\$379,401	\$85,236	\$1,920,239
	2021*	\$232,424	\$132,003	\$16,856	\$381,283

Source:

Statistics Canada Building Permit Data.



<sup>\*2021</sup> includes information from January to April only

<sup>\*2021</sup> includes information from January to April only

Table A.1-10 Forecast Employment

			Forec	ast Employment			
	Mid-	M : 000	Population	Employment	Total for DC	10/ 1 A 1 I	Total
	Year	Major Office	Related	Land	Study	Work At Home	Employment
	2016	666,800	550,400	298,300	1,515,500	92,300	1,607,800
	2017	699,800	570,500	303,500	1,573,800	95,900	1,669,700
	2018	715,700	580,100	306,000	1,601,800	97,600	1,699,400
	2019	743,800	597,100	310,300	1,651,200	100,600	1,751,800
	2020	671,800	553,800	299,500	1,525,100	92,900	1,618,000
	2021	714,500	579,500	305,900	1,599,900	97,500	1,697,400
	2022	731,200	571,600	316,000	1,618,800	98,600	1,717,400
zon	2023	748,300	563,100	326,500	1,637,900	99,800	1,737,700
lori	2024	765,800	554,100	337,300	1,657,200	101,000	1,758,200
lg H	2025	783,700	544,500	348,500	1,676,700	102,200	1,778,900
ni	2026	801,800	534,600	360,100	1,696,500	103,400	1,799,900
lar	2027	810,500	534,300	357,300	1,702,100	103,700	1,805,800
ar F	2028	819,300	533,900	354,500	1,707,700	104,000	1,811,700
10-Year Planning Horizon	2029	828,200	533,300	351,700	1,713,200	104,400	1,817,600
10	2030	837,200	532,600	349,000	1,718,800	104,700	1,823,500
	2031	846,300	531,800	346,300	1,724,400	105,100	1,829,500
	2032	854,800	530,900	344,300	1,730,000	105,400	1,835,400
zon	2033	863,400	529,900	342,300	1,735,600	105,700	1,841,300
lori	2034	872,100	528,800	340,300	1,741,200	106,100	1,847,300
lg F	2035	880,900	527,700	338,300	1,746,900	106,400	1,853,300
Long-Term Planning Horizon	2036	889,700	526,400	336,400	1,752,500	106,800	1,859,300
Jai	2037	898,700	526,500	334,100	1,759,300	107,200	1,866,500
Ē	2038	907,700	526,600	331,800	1,766,100	107,600	1,873,700
Tel	2039	916,800	526,600	329,500	1,772,900	108,000	1,880,900
ng-	2040	926,000	526,400	327,300	1,779,700	108,400	1,888,100
Lo Lo	2041	935,400	526,100	325,100	1,786,600	108,800	1,895,400
_	2051	1,029,800	558,600	277,300	1,865,700	113,700	1,979,400
	vth 2022-2031	131,800	(47,700)	40,400	124,500	7,600	132,100
	oth 2022-2041	220,900	(53,400)	19,200	186,700	11,300	198,000
	/th 2022-2051	315,300 Iting based on Sched	(20,900)	(28,600)	265,800	16,200	282,000

Source: Hemson Consulting based on Schedule 3 Reference Scenario



Table A.1-11
Historical Construction of New Space, New and Additions

		Space (	Construction, New a	and Additions (m <sup>2</sup> )	Based on City of	Toronto DC Forms as	s Time of Building	Permit Issuance			
			Commerc	ial Space		Mixed Use -	Non-Res		Ot	her	
	Year	Office (est. as all non-ground floor commercial)	Commercial (net of office estimate, mainly retail)	"Residential" (mainly hotels)	Other (mainly inflatable and farm buildings)	Large buildings (mainly retail and office in apt. buildings)	Low scale (singles, semis and rows)	Sub-Total Commercial and Mixed Use	Industrial	Institutional	Total
	2010	12,100	125,200	9,000	8,000	16,100	31,000	201,400	4,900	0	206,300
	2011	43,900	305,800	3,700	12,100	33,100	8,800	407,400	82,400	190,900	680,700
	2012	47,500	193,500	4,350	7,100	33,200	8,100	293,750	97,000	168,300	559,050
	2013	220,500	132,500	11,428	900	19,600	11,500	396,428	69,000	0	465,428
cal	2014	40,700	114,500	25,533	1,900	73,200	9,200	265,033	60,900	14,700	340,633
Historical	2015	97,200	98,200	5,500	6,900	23,200	15,104	246,104	35,800	25,800	307,704
is i	2016	130,900	143,400	5,538	10,100	34,400	7,000	331,338	102,400	600	434,338
a L	2017	1,800	7,100	2,600	0	4,900	300	16,700	600	14,600	31,900
- <del>K</del>	2018	76,800	90,100	15,800	0	17,800	4,000	204,500	67,800	200	272,500
10.	2019	56,800	71,900	17,800	0	40,000	2,300	188,800	27,800	900	217,500
	2020	424,500	453,200	10,800	0	90,700	3,300	982,500	47,400	0	1,029,900
	2021 (estimate)	66,685	77,534	31,566	0	90,400	2,000	268,185	0	5,429	273,614
	2021 (actual Jan-Jun)	33,343	38,767	15,783	0	45,200	1,000	134,092	0	2,715	136,807
	Annual Average New Space in m <sup>2</sup>	116,300	138,200	13,100	2,700	42,700	6,300	319,300	50,900	23,100	369,900

Source: City of Toronto permit data.



Table A.1-12
Forecast Construction of New Space, New and Additions

		Space Construction, New and Additions (m²) Based on City of Toronto  Commercial Space				Mixed Use - Non-Res			2-2031 Other		
		Office (est. as all non-ground floor commercial)	Commercial (net of office estimate, mainly retail)	"Residential" (mainly hotels)	Other (mainly inflatable and farm buildings)	Large buildings (mainly retail and office in apt. buildings)	Low scale (singles, semis and rows)	Sub-Total Commercial and Mixed Use	Industrial	Institutional	Total
Year cast	Annual Average New Space in m <sup>2</sup>	206,900	140,000	10,000	2,700	29,000	6,300	394,900	50,900	100,000	545,800
10 ' Fore	Total New Space in m <sup>2</sup>	2,069,000	1,400,000	100,000	27,000	290,000	63,000	3,949,000	509,000	1,000,000	5,458,000

Source: Hemson Consulting Ltd. based on City and Statistics Canada data.

Table A.1-13
Forecast Employees in Newly Constructed Space, New and Additions

	Employees in New Space 2022-2031											
		Commerc	ial Space		Mixed Use -	Mixed Use - Non-Res		Other				
Year	office (est. as all non-ground floor commercial)	of office estimate, so mainly retail)	"Residential" (mainly hotels)	Other (mainly inflatable and farm buildings)	Large buildings (mainly retail and office in apt. buildings)	Low scale (singles, semis and rows)	Sub-Total Commercial and Mixed Use	Industrial	Institutional	Total		
Floor Space per Worker (m²)	20.0	40.0	40.0	100.0	35.0	25.0	25.9	75.0	60.0	31.1		
Total New Space in m <sup>2</sup>	2,069,000	1,400,000	100,000	27,000	290,000	63,000	3,949,000	509,000	1,000,000	5,458,000		
Employees	103,600	35,000	2,500	300	8,300	2,500	152,200	6,800	16,700	175,700		

Source:

Hemson Consulting Ltd. based on City and Statistics Canada data.



Table A.1-14
Forecast Employees in Newly Constructed Space, New and Additions

	Employees in New Space, 2032-2041										
		Commerc	ial Space		Mixed Use - Non-Res			Other			
Year	Office (est. as all non-ground floor commercial)	Commercial (net of office estimate, so mainly retail)	"Residential" (mainly hotels)	Other (mainly inflatable and farm buildings)	Large buildings (mainly retail and office in apt. buildings)	Low scale (singles, semis and rows)	Sub-Total Commercial and Mixed Use	Industrial	Institutional	Total	
Floor Space per Worker (m²)	20.0	40.0	40.0	100.0	35.0	25.0	25.9	75.0	60.0	31.0	
Total New Space in m <sup>2</sup>	1,168,000	790,000	56,000	15,000	164,000	36,000	2,229,000	287,000	564,000	3,080,000	
Employees	58,500	19,800	1,400	200	4,700	1,400	86,000	3,800	9,400	99,200	

Source:

Hemson Consulting Ltd. based on City and Statistics Canada data.



Table A.1-15
Forecast Employees in Newly Constructed Space, New and Additions

	Employees in New Space, 2022-2041											
		Commerc	ial Space		Mixed Use - Non-Res			Other				
Year	Office (est. as all non- ground floor commercial)	Commercial (net of office estimate, mainly retail)	"Residential" (mainly hotels)	Other (mainly inflatable and farm buildings)	Large buildings (mainly retail and office in apt. buildings)	Low scale (singles, semis and rows)	Sub-Total Commercial and Mixed Use	Industrial	Institutional	Total		
Floor Space per Worker (m²)	20.0	40.0	40.0	100.0	35.0	25.0	25.9	75.0	60.0	31.1		
Total New Space in m²	3,237,000	2,190,000	156,000	42,000	454,000	99,000	6,178,000	796,000	1,564,000	8,538,000		
Employees	162,100	54,800	3,900	400	13,000	4,000	238,200	10,600	26,100	274,900		

Source:

Hemson Consulting Ltd. based on City and Statistics Canada data.

Numbers may not add due to rounding



# Appendix A.2 Transit Ridership Forecast



# **Transit Ridership Forecast**

This appendix provides details of the ridership forecast used in the 2022 DC Background Study for the City of Toronto. The forecast method and key assumptions are discussed and the results of the forecasts are presented in the following sections.

## A. Requirements of the Development Charges Act

In accordance with the *Development Charges Act*, Transit services must be based on a "planned level of service" rather than the "10-year historical average level of service". As discussed further in Appendix B.2, for the purposes of determining the "planned level of service" for transit, the City's Transit service development-related capital program has been informed based on existing and proposed capital budget documents, discussions with staff from the City and Toronto Transit Commission (TTC), other long-term planning documents and Council directed initiatives.

In addition, any background study that incorporates Transit services into the calculation must now include the following:

- An assessment of ridership forecast for all modes of transit and whether ridership is generated from existing or planned development (O.Reg. 82/98 s.8(2)4).
- An assessment of ridership capacity for all modes of transit over the 10year forecast period (O. Reg. 82/98 s.8(2)4).

The ridership forecast for the purposes of this Background Study has been informed by the City's Planning Division, Transportation Planning Section for 2011, 2031 and 2041. The allocation of ridership for the interim planning years from 2022 to 2031 have been informed based on the DC Background Study shares of population and employment growth.



The results of the forecast are discussed in the following sections.

#### B. Transit Service Delivery in the City Of Toronto

As demonstrated in Appendix A.1, Toronto has experienced steady population and employment growth which is anticipated to continue over the forecast period. As the City continues to develop, so will the need to provide adequate levels of Transit service. Council has endorsed a number of projects related to street car infrastructure (including vehicle and track related work), higher-order transit projects such as subways and light rail transit (LRTs), and conventional transit in the form of buses.

## C. Forecast Methodology and Key Assumptions

The assessment of ridership forecasts for the purposes of the DC Background Study was informed by City Planning ridership model data and discussions with City staff. The current version of the ridership model is state-of-the-art and follows latest generation travel demand modelling approaches, including accountings for transit congestion and the overall utility of the system. The utility of the system relates to the ability of riders to actually use the network and whether congestion will influence their travel behaviours. The model was developed and calibrated by the Travel Modelling Group at the University of Toronto in 2015 using the "2011 Transportation Tomorrow Survey", then the most recently available regional travel behaviour survey. This approach is used in most ridership forecasts in the region.

The model is currently used to analyze and inform the City's major transit infrastructure plans.

The ridership model analysis examined the proposed 2031 transit network which includes the following major transit network improvements:



- Eglinton Crosstown
- Finch West LRT
- SmartTrack/Regional Express Rail (RER)
- Toronto York Spadina Subway Extension (TYSSE)
- Eglinton East LRT
- Eglinton West LRT
- Waterfront Transit
- Yonge North Subway Extension

Including a comprehensive list of known transit projects over the planning period is reasonable and appropriate as all of these projects directly impact on the overall TTC ridership and the works being considered for DC funding in this Background Study. The TTC plans for and manages the transit service on a system-wide basis in the context of local and regional growth and regional transportation investments.

The ridership analysis relies on population and employment projections for the 2031 and 2041 planning horizons in relation to the proposed 2031 transit network. The population forecast is consistent with Schedule 3 of the *Growth Plan for the Greater Horseshoe* and the employment forecast is consistent with the City's medium employment scenario with SmartTrack influence.

The forecast details in the following sections include 2011 simulated ridership numbers and 2041 forecast ridership based on outputs from the City's current model. The interim ridership analysis for 2022 (base year), 2031 (end of the ten-year planning period), and 2041 (end of benefitting period) were developed from the population and employment estimates used for the ridership and development forecast for the DC Background Study. Consistent with standard practice, AM peak period ridership from 6 AM to 9 AM has been used for the purposes of the ridership forecast.



The ridership presented in this analysis includes total transit riders, related to origin and destination trips in the City's network, over the identified period. It is not equivalent to transit boardings. For example, if a rider was to transfer between two different lines, they would be counted as two boardings, but for the purposes of the AM peak period ridership forecast, are counted here as one rider.

#### D. Ridership Forecast

As required by the *Development Charges Act*, the anticipated ridership forecast includes an assessment of all modes (collectively) of transit proposed to be funded by development charges over the forecast period. The forecast includes both bus and rapid rail transit.

#### i. Anticipated Ridership

Table A.2-1 summarizes the direct ridership model outputs of the AM peak period transit demand for 2011 (2011 network), 2011 (2031 network) and 2041 (2031 network). By applying the proposed 2031 transit network to the anticipated population and employment in 2041, the total AM peak period trips are anticipated to increase from 517,000 in 2011 (base) to 824,000 in 2041 (2031 network).

**Table A.2-1 Summary of Ridership Analysis** 

Scenario	Land Use	INDIMORK		Change
Α	2011	2011 Base	517,000	
В	2011	2031 Network	579,000	62,000 (B-A)
С	2021	2031 Network	671,000	92,000 (C-B)
D	2041	2031 Network	824,000	153,000 (D-C)
E	Total*			307,000 (D-A)

<sup>\*</sup>Note: Total represents total additional trips from 2011 to 2041 on the 2031 network.



For the purposes of the DC Background Study analysis, Hemson has utilized the outputs in Table A.2-1 to allocate trips arising from development over the 2011 and 2041 planning period. Item E equals the increased ridership arising from Scenario D less Scenario A as shown in Table A.2-1. In order to determine the share of the ridership related to new development occurring over the planning period, the 2011 (base) scenario was applied to the proposed 2031 network.

The current ridership model cannot produce ridership forecasts for the interim planning years of 2022 and 2031 without extensive modelling and analysis that cannot be provided for the 2022 DC Background Study. As a result, the anticipated ridership growth for these years were extrapolated using shares of population and employment growth.

Table A.2-2 provides a summary of the population and employment assumptions used for the purposes of allocating the ridership analysis for the 2022 to 2031 period. Different forecast assumptions were applied to the ridership inputs and the development forecast in this DC Background Study. For example, the population input for the ridership forecast uses total population, whereas the development forecast for the DC Background Study uses net population (less Census undercount of approximately 3 per cent). Similarly, the non-residential input for the ridership forecast does not include no fixed place of work employment but includes work at home, whereas the development forecast for the DC Background Study includes no fixed place of work but excludes work at home.

Although the ridership forecast inputs do not include no fixed place of work, the model still accounts for trips generated by these employment uses. The forecast assumptions used as inputs to the ridership analysis are just one component of the larger ridership model which accounts for transit trips generated by various residential and non-residential users.



For the purposes of extrapolating the interim year targets, the DC forecast was adjusted to match the forecast input assumptions used in the ridership analysis. The 2022 and 2031 residential forecast includes Census undercount and the employment forecast excludes no fixed place of work but includes work at home employment.

Table A.2-2 Summary of Population and Employment

<b>Total</b>	Popu	ılation	and	Emp	olo	vment
--------------	------	---------	-----	-----	-----	-------

Year	Total Population	Total Employment	Total
2011	2,704,900	1,528,895	4,233,795
2021	3,034,300	1,697,400	4,731,700
2031	3,287,200	1,829,500	5,116,700
2041	3,464,900	1,895,400	5,360,300

#### Population and Employment Growth (2011-2041)

Year	Population	Employment	Total	%
2011-2021	329,400	168,505	497,905	44%
2022-2041	430,600	198,000	628,600	56%
2011-2041	760,000	366,505	1,126,505	100%

## Population and Employment Growth (2022-2041)

Year	Population	Employment	Total	%
2022-2031	252,900	132,100	385,000	61%
2032-2041	177,700	65,900	243,600	39%
2011-2041	430,600	198,000	628,600	100%

The ridership forecast is then further allocated using the shares of population and employment growth shown in Table A.2-2.

Table A.2-3 outlines the trips generated from growth from 2011 to 2041. The first line, F, trips added from the 2011 land use to the year 2031 or 62,000 new trips. The second line, G, is the trips added from the 2021 land to the year 2031 or 92,000 trips. The trip analysis then provides an adjustment for the impact of increased congestion on the transit system to the year 2041; a share of the trips added from the 2011 base land use are forecast to leave the transit system as congestion issues increase. The decline is estimated



at 15% of the trips added from the 2011 base to 2021, or 9,300. The total added trips from the existing base land use is forecast to be 144,700 added trips; this value has been used to determine the benefit to existing share of the transit investments included in the DC study.

Table A.2-3 Increase in Base 2021 Ridership at 2041 on 2031 Network (Ridership Analysis)

Item	Description	Change
F	Added trips if network improvements available in 2011 (B-A)	62,000
G	Added Trips 2021 Land Use on 2031 Network (C-B)	92,000
Н	Less Congestion Decline (F * -15%)	(9,300)
I	Trips Generated from Growth 2011 to 2041	144,700

Table A.2-4 shows the trips generated from growth from 2022 to 2041. The first line, J, is the total trips related to new development to 2041 which is forecast to be 162,000; 307.000 total trips from line E on Table A.2-1 less the 144,700 trips generated by existing land uses, line I on Table A.2-3.

The development-related trips are then allocated between the two ten-year benefiting periods, 2022-2031 or DC in-period and 2032-2041 or post-period share. The allocations are based on share of population and employment growth over the 2022-2041 period as shown on Table A.2-2.

Table A.2-4 Added Trips from 2022-2041 Growth on 2031 Network (Ridership Analysis)

Item	Description	Change
J	Total Added Trips Growth 2022-2041 (E-I)	162,300
K	Added Trip Growth 2022-2031 ((J*(Share of 2022-2041 Growth)	99,400
L	Added Trip Growth 2032-2041 ((J*(Share of 2032-2041 Growth)	62,900

Finally, the allocated trips are then assigned to the various planning periods which is used to allocate the majority of the capital costs related to transit infrastructure in the Transit services capital program. This is discussed further in Table A.2-5 below.

#### ii. Assessment of Ridership Capacity

The proposed transit infrastructure included in the Transit capital program is required to achieve the total additional trips of 307,000 by 2041. However, a portion of the capital costs have been deemed to be available ridership capacity at the end of the ten-year planning period relating to infrastructure improvements required to achieve the planned level of service to 2041.

#### E. Transit Development Charges Capital Program Allocations

Table A.2-5 provides a summary of the allocations used to arrive at the benefit to existing, in-period and post-period share calculations for the majority of Transit related projects.

#### i. Benefit to Existing Share (BTE) and Post-Period Benefit Calculation

The benefit to existing share is based on the 144,700 trips, as shown on Table A.2-3, and reflects added trips if network improvements were available in 2011 and 2021 arising from the existing land uses. This results in a BTE share of 47% (144,700/307,000).

The post-period benefit is based on the trips identified in Table A.2-4 occurring from 2032 to 2041. As shown in Table A.2-5, in total 62,900, or 20 per cent of trips are deemed to relate to development occurring beyond the ten-year planning horizon. The remaining portion, 99,400 trips, is related to development occurring within the planning period and yields a 32% DC inperiod share.



**Table A.2-5 Allocations Used for Transit-Related Capital Costs** 

Allocation	Year	AM Peak Period	% of Allocation
Benefit to Existing (J)	2011+2011-2021	144,700	47%
In-Period (K)	2022-2031	99,400	32%
Post-Period (L)	2031+	62,900	20%
	Total	307,000	100%

# Appendix B.1 Spadina Subway Extension



### **Spadina Subway Extension**

This appendix provides a brief outline of the 2022–2031 development-related capital program for the Toronto York Spadina Subway Extension (TYSSE), the calculation of the DC and the financing costs. The cost, quantum and timing of the projects identified in the program have been provided by City staff and are based on the Council-approved capital budget, previous DC studies and other long-range planning documents.

The following discusses the individual components included in the Spadina Subway Extension category. The analysis is set out in the tables which follow. The tables include:

Table B.1-1 2022–2031 Development-Related Capital Program and Calculation of the Discounted Growth-Related Net Capital Costs

Table B.1-2 Cash Flow Analysis

#### A. Planned Level of Service Provisions for TYSSE

With respect to level of service restrictions for TYSSE, the *Development Charges Act* was amended to state the following:

#### Provision does not apply

(2) Paragraph 4 of subsection 5 (1) does not apply in determining the estimate for the increase in the need for the Toronto–York subway extension. 2006, c. 33, Sched. H, s. 2.

As such, an historical level of service calculation is not calculated for the Spadina Subway Extension service. The project, and associated expenditures as approved by Council, is determined to be the "planned level of service" for the purposes of TYSSE.



#### B. Development-Related Capital Program

The 2022–2031 development-related capital program includes costs relating to the TYSSE. The extension extends into the City of Vaughan to Vaughan Metropolitan Centre. In total, six new stations are in service along the 8.6 kilometre route. The original cost identified for TYSSE of \$2.63 billion was preliminary and has since been updated to reflect new information. As a result, the revised cost and related increase, as adopted by Council in February 2016¹ and inflated to current dollars, has been included in the DC Background Study calculations. It should be noted that there is nothing in the *Development Charges Act* or associated regulation that prevents a municipality from updating a cost of a project as better information becomes available.

The total cost of the project is \$3,184.17 million and is allocated as follows:

Funding	Share in \$000's
Provincial	\$1,055,000
Provincial	(includes \$75,000 PTCT)
Federal	\$622,000
York Region	\$603,500
City of Toronto	\$903,669
Total	\$3,184,169

The City's share of TYSSE is therefore netted down to \$903.67 million. This share is expressed as the principle cost of the subway line. The City, however, has issued debt in the form of three sinking funds to help fund the capital costs of the extension that amount to \$415.0 million. The City also plans to issue additional debt for the future forecasted expenditures related to the development-related in-period 2022-2031 costs of the project.

<sup>&</sup>lt;sup>1</sup> Council Consideration regarding the TYSSE budget increase can be found here http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2016.CC12.2



#### C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

In total, approximately 71 per cent of the total project costs will be funded from the federal and provincial levels of government as well as York Region. The net municipal share allocation percentages were arrived at by negotiation between the two jurisdictions.

The upper-level grants subtotal to \$1,677.0 million and an additional \$603.5 million will be funded by York Region. In total, \$2,280.5 million in grants and other recoveries has been identified and applied to the DC capital program.

#### ii. Replacement and Benefit to Existing Shares

Consistent with the treatment of the Transit services capital projects, the ridership forecast discussed in Appendix A.2 has been used to inform the benefit to existing shares for TYSSE. It should be noted that this calculation also includes shares of projects that benefits prior growth (e.g. growth that has already occurred). The calculation is based on a point in time and available information. Subsequent studies will review the benefit to existing allocations based on available information at that time.

In total, \$425.93 million is identified as the replacement and benefit to existing share.

#### iii. Other Development Related Benefit

Consistent with the treatment of the Transit related projects, a portion of the capital program will service development that will not occur until after 2031. This portion of the capital program is deemed to be "pre-built" service capacity and is considered as committed excess capacity to be considered in future development charges studies. The analysis that supports the post-period share allocations is discussed further in Appendix A.2.

In total, \$185.14 million is identified as the other development related share.



#### iv. 2022-2031 DC Eligible Development-Related Costs

After the statutory deductions, the development charge eligible costs that are recovered in-period 2022-2031 is reduced to \$292.60 million.

## D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The in-period development-related cost of \$292.60 million has been allocated to the benefitting residential and non-residential sectors. The discounted development-related costs have been allocated 67 per cent to residential development and 33 per cent to non-residential. This allocation is based on future shares of net population and employment growth.

Table B.1-1 displays the 67 per cent allocation to the residential sector, or \$194.91 million, and 33 per cent to the non-residential sector, or \$97.69 million.

Table B.1-1 also displays the calculation of the per capita residential charge for the Toronto-York Spadina Subway Extension. The \$194.91 million in development-related net capital costs is allocated to the 252,885 population forecast from new permits issued, yielding an unadjusted per capita charge of \$770.75. The non-residential unadjusted charge per square metre is calculated by taking the \$97.69 million allocated to the non-residential sector and divided it by 175,700 employees in new space. This yields an unadjusted charge of \$556.01 per employee.

#### E. Sinking Fund Analysis

Sinking fund financing costs have also been included in the analysis and are shown as separate line item. Table B.1-2 provides the detailed cash flow analysis for the Toronto-York Spadina Subway Extension. Sinking fund



financing costs, where incorporated, are based on a 30 year term at a rate of 3.25 per cent. Payments beyond 2031 that relate to development occurring in-period have been present valued to the last year of the planning period (2031).

#### F. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate that is required to finance the discounted development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowing and earnings necessary to support the discounted development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table B.1-2 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee DCs. After cash flow consideration, the residential calculated charge increases to \$982 per capita. The non-residential charge after cash flow increases to \$714 per employee.

The following table summarizes the calculation of the Spadina Subway Extension services DC.



#### **SPADINA SUBWAY EXTENSION SUMMARY**

2022 - 2031 Unadjusted Adjusted Development Charge **Development Charge** Development-Related Capital Program Total Net DC Recoverable \$/capita \$/emp \$/capita \$/emp \$982 \$714 \$292,601,051 \$770.75 \$556.01 \$3,184,169,000



### CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST SPADINA SUBWAY EXTENSION

		Gross	Grants/	Net	Inel	igible Costs	Total	Allocation	n to Period
Project Description	Timing	Project	Subsidies/Other	Municipal	BTE <sup>2</sup>	Replacement	Development	In Period	Other Dev.
		Cost 1	Recoveries	Cost	% & BTE Shares		Related Costs	III F eriou	Related
SPADINA SUBWAY EXTENSION      1.1 Spadina Subway Extension     1.1.1 Spadina Subway Extension     Subtotal Spadina Subway Extension	2022 - 2031	\$3,184,169,000 \$3,184,169,000	\$2,280,500,000 \$2,280,500,000	\$ 903,669,000 \$ 903,669,000	47%	\$ 425,931,284 \$ 425,931,284	\$ 477,737,716 \$ 477,737,716	<del></del>	
TOTAL SPADINA SUBWAY EXTENSION		\$3,184,169,000	\$2,280,500,000	\$903,669,000		\$ 425,931,284	\$ 477,737,716	\$ 292,601,051	\$ 185,136,665

Capital program does not include cash flow or financing assumptions
 BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Principle Costs	67%	\$194,910,434
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$770.75
Large Apartment	2.30	\$1,773
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Principle Costs	33%	\$97,690,616
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$556.01

Allocation of Ridership Growth		
	Ridership	Share
2011 + 2011-2021	144,700	47%
DC 2022-2031	99,404	32%
Ridership Capacity at 2032	62,896	20%
Total	307,000	100%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SPADINA SUBWAY EXTENSION RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

SPADINA SUBWAY EXTENSION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$0.0	\$19,039.5	\$36,891.2	\$59,068.3	\$74,721.2	\$89,941.5	\$105,051.4	\$120,009.8	\$141,004.3	\$155,543.8	
2022 - 2031 RESIDENTIAL FUNDING REQUIREM - TYSSE Sinking Fund Payments (1)	MENTS \$12,929.0	\$12,929.0	\$12,929.0	\$12,929.0	\$12,929.0	\$12,929.0	\$12,929.0	\$12,929.0	\$12,929.0	\$179,057.5	\$295,418.7
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$31,641.0	\$29,818.8	\$33,455.7	\$26,280.9	\$25,317.3	\$24,685.2	\$24,016.6	\$29,434.3	\$22,368.2	\$22,404.8	\$269,422.9
INTEREST											
- Interest on Opening Balance - Interest on In-year Transactions	\$0.0 \$327.5	\$666.4 \$295.6	\$1,291.2 \$359.2	\$2,067.4 \$233.7	\$2,615.2 \$216.8	\$3,148.0 \$205.7	\$3,676.8 \$194.0	\$4,200.3 \$288.8	\$4,935.1 \$165.2	\$5,444.0 (\$4,307.9)	\$28,044.5 (\$2,021.5)
TOTAL REVENUE	\$31,968.5	\$30,780.8	\$35,106.1	\$28,581.9	\$28,149.3	\$28,038.9	\$27,887.5	\$33,923.5	\$27,468.6	\$23,540.9	\$295,446.0
CLOSING CASH BALANCE	\$19,039.5	\$36,891.2	\$59,068.3	\$74,721.2	\$89,941.5	\$105,051.4	\$120,009.8	\$141,004.3	\$155,543.8	\$27.2	

(1) Sinking Fund Payments are not inflated

2022 Adjusted Charge Per Capita \$982.00

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SPADINA SUBWAY EXTENSION NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

SPADINA SUBWAY EXTENSION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$0.00	\$6,170.99	\$12,813.25	\$19,948.38	\$27,598.86	\$35,788.01	\$44,540.12	\$53,880.41	\$63,835.11	\$74,431.48	
2022 - 2031 NON-RESIDENTIAL FUNDING REG - TYSSE Sinking Fund Payments	QUIREMENTS \$6,480.1	\$6,480.1	\$6,480.1	\$6,480.1	\$6,480.1	\$6,480.1	\$6,480.1	\$6,480.1	\$6,480.1	\$89,745.0	\$148,066.2
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$12,545.0	\$12,795.9	\$13,051.8	\$13,312.8	\$13,579.1	\$13,850.7	\$14,127.7	\$14,410.2	\$14,698.4	\$14,992.4	\$137,364.0
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$0.0 \$106.1	\$216.0 \$110.5	\$448.5 \$115.0	\$698.2 \$119.6	\$966.0 \$124.2	\$1,252.6 \$129.0	\$1,558.9 \$133.8	\$1,885.8 \$138.8	\$2,234.2 \$143.8	\$2,605.1 (\$2,055.7)	\$11,865.2 (\$934.8)
TOTAL REVENUE	\$12,651.1	\$13,122.4	\$13,615.3	\$14,130.6	\$14,669.3	\$15,232.2	\$15,820.4	\$16,434.8	\$17,076.5	\$15,541.8	\$148,294.4
CLOSING CASH BALANCE	\$6,171.0	\$12,813.2	\$19,948.4	\$27,598.9	\$35,788.0	\$44,540.1	\$53,880.4	\$63,835.1	\$74,431.5	\$228.3	

(1) Sinking Fund Payments are not inflated

2022 Adjusted Charge Per Employee \$714.00

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix B.2 Transit



#### **Transit**

The Toronto Transit Commission (TTC) is responsible for the provision of transit buses, streetcars and rapid transit services throughout the City.

This appendix provides an outline the 2022–2031 development-related capital program, the calculation of the "unadjusted" DC, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the program have been provided by City staff and are based on sources including the current and proposed capital budgets, previous DC studies and other long-range planning documents.

The following discusses the individual components included in the transit category. The analysis is set out in the tables which follow. The tables include:

Table B.2-1 2022–2031 Development-Related Capital Program and Calculation of the Discounted Growth-Related Net Capital Costs

Table B.2-2 Cash Flow Analysis

#### A. Planned Level of Service

The *Development Charges Act* (s.5.2 (3)) requires that in estimating the increase in need for Transit services the increased need "shall not exceed the planned level of service over the ten-year period immediately following the preparation of the background study". For the purposes of the development charge calculations, the "planned level of service" is considered the ten-year development-related capital program (2022-2031) in the Development Charges Background Study, as informed by the City's current and proposed capital budgets, long range plans and discussions with City and TTC staff. Through its approval of the Background Study and the related underlying capital program, Council has indicated that it intends to ensure that the increase in need in Transit service will be met.



Other Background Study requirements for Transit, including the assessment of Transit ridership, is contained in Appendix A.2, and the asset management plan requirement is contained in Appendix F.

#### B. Description of Projects Included in The Capital Program

Table B.2-1 provides details on the 2022-2031 development-related capital program for Transit services. The capital program includes projects associated with streetcar related infrastructure, higher order transit, conventional transit general equipment, service planning and other development-related projects. As permitted by the *Development Charges Act*, the Transit capital program also includes for the recovery of past commitments as well as debt and finance related costs.

#### i. Streetcar Related Infrastructure

The first category in the Transit capital program includes streetcar related infrastructure such as surface tracks, yards and roads, building and structures, new streetcars, shop equipment and other maintenance vehicles.

#### ii. Higher-Order Transit (Subway and Light Rail Transit)

The capital program also includes a provision for higher-order transit including subways and light rail transit (LRT) infrastructure. Such projects include the Sheppard Subway, Union Station Revitalization, Waterfront Transit and corporate initiatives related to the planning, design, engineering and construction of higher-order transit projects. Other projects include the Eglington East LRT, station upgrades, and the Union Station Second Platform.

Signalization improvements for subways are also included in this category. Building and structures related to the capacity improvements for stations and the construction of bridges to support LRT infrastructure in the Port Lands is identified.



This category also includes for the purchase of new subways and related shop and maintenance equipment.

#### iii. Conventional Transit (Buses)

The projects identified in the conventional transit category relate to fleet, buildings and structures and equipment for the TTCs bus fleet. Non-revenue vehicles are also identified in this category.

#### iv. General Equipment

General equipment includes communications, revenue and fair handling, maintenance and fare system equipment. This category relates to the overall delivery of the City's transit system.

#### v. Service Planning

Service planning relates to projects, studies and other infrastructure used to plan and deliver Transit services. This includes environmental assessments, platform modifications to accommodate articulated buses and opportunities to improve transit priority measures.

#### vi. Other Development-Related Projects

Finally, further development-related projects that have been included as part of the 2022 DC study have been identified.

### C. Calculation of Discounted Development-Related Capital Costs

The total gross cost of the Transit capital program amounts to \$22.86 billion.

#### i. Grants, Subsidies and Other Recoveries

Grants, subsidies and other recoveries include funding provided by the provincial and federal government to support the City's transit initiatives. For



large projects such as the Eglinton East LRT, an assumption of 33 per cent grant funding has been assumed. Other projects with grant funding assigned include Planning and Design Studies (50 per cent funding), Smart Track program (37 per cent funding), and Warden and Islington Station (67 per cent funding).

In total, \$3.82 billion in grants is identified and applied to the DC capital program.

#### ii. Replacement and Benefit to Existing Shares

The ridership forecast discussed in Appendix A.2 has been used to inform the benefit to existing shares for many of the identified projects. It should be noted that this calculation also includes shares of projects that benefits prior growth (e.g. growth that has already occurred). The calculation is based on a point in time and available information. Subsequent studies will review the benefit to existing allocations based on available information at that time.

Certain projects, such as the rolling stock associated with streetcars, higher-order transit and conventional bus transit, have been examined on a project-by-project basis. The replacement of existing streetcars and subways have been based on existing and future capacity of the new cars and trains. For conventional buses, the vehicles identified in the capital program are net new purchases and as such are treated as 100 per cent growth related.

The benefit to existing share for Sheppard Subway is based on the benefit to existing share identified in previous DC background studies. As this project has been open and accessible to the public for a number of years, a smaller portion of the project is deemed to benefit growth over the 2022-2031 planning period.



In total, \$10.05 billion is identified as the replacement and benefit to existing share.

#### iii. Prior Growth

Prior growth relates to portions of projects which have had DCs collected and applied against a portion of the DC eligible project costs. These amounts are removed from the capital program and not brought forward into the development charge calculation. No prior growth shares have been identified for the Transit capital program.

#### iv. Available DC Reserve Funds

Transit has an available reserve fund balance of \$544.02 million. For the purposes of the Transit Services DC calculations, this share of existing reserve funds is assumed to be paying for space, and/or servicing capacity which has paid DCs but has yet to receive new facilities. This is in addition to the requirement of identifying BTE shares.

#### v. Other Development-Related

For most of the Transit investments, a portion of the capital program are not eligible for recovery through DCs over the ten-year planning period. A portion of the capital program is deemed to be "pre-built" service capacity and is considered as committed excess capacity to be considered in future development charges studies. The analysis that supports the post-period share allocations is discussed further in Appendix A.2.

In total, \$4.43 billion is identified as the other development related share.

#### vi. 2022-2031 DC Eligible Development-Related Costs

The total DC costs eligible for recovery amounts to \$4.56 billion. For the purposes of the Transit Services DC calculations, a share of existing reserve funds is assumed to be paying for space, and/or servicing capacity which



has paid DCs but has yet to receive new facilities. This is in addition to the requirement of identifying BTE shares.

This includes a share of the monies in the City's existing DC reserve fund related to applications that have been approved and permits issued but for which construction has yet to be completed, or, in some cases, started. The population, employment and non-residential space that will arise from these applications is part of the 2022-2031 planning horizon, and hence development, that has been used in the DC Background Study to establish new proposed DC rates.

# D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The in-period development-related cost of \$4.56 billion has been allocated to the benefitting residential and non-residential sectors. The discounted development-related costs have been allocated 67 per cent to residential development and 33 per cent to non-residential. This allocation is based on future shares of net population and employment growth.

Table B.2-1 displays the 67 per cent allocation to the residential sector, or \$3.04 billion, and 33 per cent to the non-residential sector, or \$1.52 billion.

Table B.2-1 also displays the calculation of the unadjusted per capita residential charge for Transit. The \$3.04 billion in discounted development-related net capital costs is allocated to the 252,885 population forecast from new permits issued, yielding a per capita charge of \$12,009.17 before cash flow adjustments.



The non-residential unadjusted charge per square metre is calculated by taking the \$1.52 billion allocated to the non-residential sector and dividing it by 175,700 employees in new space. This yields an unadjusted charge of \$8,663.27 per employee.

#### E. Sinking Fund Analysis

Sinking fund financing costs have also been included in the analysis for the Sheppard Subway Extension. Table B.2-2 provides the detailed cash flow analysis for the Transit calculations, including the Sheppard Subway. Sinking fund financing costs, where incorporated, are based on a 30-year term at a rate of 3.25 per cent. Payments beyond 2031 that relate to development occurring in-period have been present valued to the last year of the planning period (2031).

#### F. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate that is required to finance the discounted development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowing and earnings necessary to support the discounted development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.



Table B.2-2 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee DCs. After cash flow consideration, the residential calculated charge increases to \$11,931 per capita. The non-residential charge after cash flow increases to \$8,677 per employee.

The following table summarizes the calculation of the Transit services DC.

	TRANSIT (BALANCE)								
202	22 - 2031	Unad	justed	Adju	sted				
Development-Re	elated Capital Program	Developm	ent Charge	<b>Development Charge</b>					
Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp				
\$22,861,898,822	\$4,559,075,734	\$12,009.17	\$8,663.27	\$11,931	\$8,677				



			Gross	Grants/			Ine	ligible Costs	Total	Development Related C			
Proje	ect Description	Timing	Project Cost <sup>1</sup>	Subsidies/Other Recoveries		Net Cost	BTE <sup>2</sup>	Replacement & BTE Shares	Development Related Costs	Prior Growth	In Period	Other Dev. Related	
2.0 TRAN	ISIT (BALANCE)												
2.1 STRE	EETCAR RELATED INFRASTRUCTURE												
2.1.1	Surface Track												
	2.1.1.1 King/Queen/Roncesvalles Modifications - 2021	2022 - 2022	\$ 8,283,34	s -	\$	8,283,340	47%	\$ 3,904,000	\$ 4,379,340	s -	\$ 2,682,314	\$ 1,697,02	
	2.1.1.2 King/Queen/Roncesvalles Modifications	2022 - 2023	\$ 2,772,76	\$ -	\$	2,772,760	47%	\$ 1,307,000	\$ 1,465,760	\$ -	\$ 897,699	\$ 568,06	
	Subtotal Surface Track		\$ 11,056,10	\$ -	\$	11,056,100		\$ 5,211,000	\$ 5,845,100	\$ -	\$ 3,580,013	\$ 2,265,08	
2.1.2	Yards & Roads												
	2.1.2.1 Streetcar Network Upgrades for LRV - 2021	2022 - 2022	\$ 2,023,85	1 \$ -	\$	2,023,851	47%	\$ 954,000	\$ 1,069,851	\$ -	\$ 655,220	\$ 414,63	
	2.1.2.2 Streetcar Network Upgrades for LRV	2022 - 2024	\$ 22,666,41	5 \$ -	\$	22,666,416	47%	\$ 10,683,000	\$ 11,983,416	s -	\$ 7,339,697	\$ 4,643,71	
	2.1.2.3 TTC Streetcar Shelter Reconstruction - 2021	2022 - 2022	\$ 590,56	7 \$ -	\$	590,567	47%	\$ 278,000	\$ 312,567	\$ -	\$ 191,576	\$ 120,99	
	2.1.2.4 TTC Streetcar Shelter Reconstruction	2022 - 2031	\$ 5,032,00	\$ -	\$	5,032,000	47%	\$ 2,372,000	\$ 2,660,000	\$ -	\$ 1,629,083	\$ 1,030,91	
	2.1.2.5 Yards and Roads - Expansion - 2021	2022 - 2022	\$ 2,800,00	<u>s</u> -	\$	2,800,000	47%	\$ 1,320,000	\$ 1,480,000	\$ -	\$ 906,358	\$ 573,64	
	Subtotal Yards & Roads		\$ 33,112,83	\$ -	\$	33,112,834		\$ 15,607,000	\$ 17,505,834	\$ -	\$ 10,721,934	\$ 6,783,89	
2.1.3	Buildings & Structures												
	2.1.3.1 LRV Carhouse Facility Renewal Program -2021	2022 - 2022	\$ 5,688,23	9 \$ -	\$	5,688,239	47%	\$ 2,681,000	\$ 3,007,239	\$ -	\$ 1,841,877	\$ 1,165,36	
	2.1.3.2 LRV Carhouse Facility Renewal Program	2022 - 2031	\$ 79,728,21	3 \$ -	\$	79,728,218	47%	\$ 37,579,000	\$ 42,149,218	\$ -	\$ 25,815,122	\$ 16,334,09	
	2.1.3.3 Eglinton Bus Terminal	2022 - 2024	\$ 25,500,00	<u>)</u>	\$	25,500,000	47%	\$ 12,019,000	\$ 13,481,000	\$ -	\$ 8,256,759	\$ 5,224,24	
	Subtotal Buildings & Structures		\$ 110,916,45	7 \$ -	\$ 1	110,916,457		\$ 52,279,000	\$ 58,637,457	s -	\$ 35,913,757	\$ 22,723,70	
2.1.4	Purchase of Streetcars												
	2.1.4.1 Purchase of Streetcars	2022 - 2022	\$ 99,331,50	\$ 52,952,000	\$	46,379,500	47%	\$ 21,860,000	\$ 24,519,500	\$ -	\$ 15,017,629	\$ 9,501,87	
	2.1.4.2 Purchase of Streetcars	2022 - 2030	\$ 260,890,35	223,048,000	\$	37,842,350	47%	\$ 17,836,000	\$ 20,006,350	\$ -	\$ 12,253,504	\$ 7,752,84	
	2.1.4.3 Purchase of Streetcars	2022 - 2022	\$ 139,071,85	\$ 751,000	\$ 1	38,320,850	47%	\$ 65,196,000	\$ 73,124,850	\$ -	\$ 44,786,752	\$ 28,338,09	
	Subtotal Purchase of Streetcars		\$ 499,293,70	\$ 276,751,000	\$ 2	22,542,700		\$ 104,892,000	\$ 117,650,700	\$ -	\$ 72,057,885	\$ 45,592,81	
2.1.5													
	2.1.5.1 Street Car Carhouse Shop Equipment	2022 - 2031	\$ 4,766,00	<u>s - </u>	\$	4,766,000	47%	\$ 2,246,000	\$ 2,520,000	<u>\$</u> -	\$ 1,543,579	\$ 976,421.	
	Subtotal Shop Equipment		\$ 4,766,00	\$ -	\$	4,766,000		\$ 2,246,000	\$ 2,520,000		\$ 1,543,579	\$ 976,42	
2.1.6	Other Maintenance Equipment 2.1.6.1 Streetcar Department Equipment	2022 - 2026	\$ 7.555.00		s	7,555,000	47%	\$ 3,561,000	\$ 3,994,000		\$ 2,446,190	\$ 1,547,81	
		2022 - 2026					4/76			· -			
	Subtotal Other Maintenance Equipment		\$ 7,555,00	0 \$ -	\$	7,555,000		\$ 3,561,000	\$ 3,994,000	l	\$ 2,446,190	\$ 1,547,81	



					Gross		Grants/				ligible Costs	Total	D	evelop	ment Related Co	sts
Projec	t Descripti	on	Timi	ing	Project Cost <sup>1</sup>		Subsidies/Other		Net	BTE <sup>2</sup>	Replacement	Development	Prior		In Period	Other Dev.
					Cost		Recoveries		Cost	%	& BTE Shares	Related Costs	Growth			Related
2.2 HIGHER	R-ORDER 1	TRANSIT (SUBWAYS and LRT)														
2.2.2	Sheppard	d Subway														
	2.2.2.1	Sheppard Subway	2022 -	2027	\$ 384,91	,238	<u>-</u>	\$	384,914,238	70%	\$ 269,440,000	\$ 115,474,238	\$ -	\$	36,616,008	\$ 78,858,2
		Subtotal Sheppard Subway			\$ 384,91	1,238	\$ -	\$	384,914,238		\$ 269,440,000	\$ 115,474,238	\$ -	\$	36,616,008	\$ 78,858,2
2.2.3	Planning	and Design Studies														
	2.2.3.1	CCOO - Union Station	2022 -	2022	s 1.50	0,000	\$ 750,000	\$	750,000	47%	\$ 354,000	\$ 396,000	s -	\$	242,346	\$ 153,6
	2.2.3.2	CCOO - Real Time Transit Screens	2022 -			0.000	\$ 30,000	s	30.000	47%	\$ 14.000	\$ 16.000	s -	s	9 854	\$ 6.1
	2.2.3.3	Ontario Place / Exhibition Place		2022		0,000	\$ 450,000	s	450,000	47%	\$ 212,000	\$ 238,000	s -	s	145,808	\$ 92,1
		Subtotal Planning and Design Studies				0,000		\$	1,230,000		\$ 580,000	\$ 650,000	\$ -	\$		\$ 251,9
2.2.4	GO Trans 2.2.4.1	sit Go Transit Ten-Year Expansion Program	2022 -	2022	\$ 60,00	0.000	s -	s	60,000,000	47%	\$ 28,280,000	\$ 31,720,000	s -	s	19,427,667	\$ 12,292,3
		Subtotal GO Transit				0,000	s -	s	60,000,000		\$ 28,280,000	\$ 31,720,000	s -	s		\$ 12,292,
						,					, , , , , , , , ,				., ,	, , , ,
2.2.5		nent-Related Higher Order Projects														
		Eglinton East LRT		2026		0,000		\$	400,000,000	47%	\$ 188,534,000	\$ 211,466,000	\$ -	\$	.,. , .	\$ 81,948,
		Eglinton East LRT		2031	\$ 4,000,00				2,680,000,000	47%	\$ 1,263,179,000	\$ 1,416,821,000	\$ -	\$	,,	\$ 549,057,
	2.2.5.3	Line 4 - Sheppard	2022 -	2022	\$ 3,63	),929	s -	\$	3,630,929	47%	\$ 1,711,000	\$ 1,919,929	\$ -	\$	1,176,053	\$ 743
	2.2.5.4	Warden Station - 2021	2022 -	2022	\$ 3,88	,000	\$ 2,600,270	\$	1,280,730	47%	\$ 604,000	\$ 676,730	\$ -	\$	414,344	\$ 262
	2.2.5.5	Warden Station	2022 -	2026	\$ 146,40	,525	\$ 98,089,022	\$	48,312,503	47%	\$ 22,771,000	\$ 25,541,503	\$ -	\$	15,643,614	\$ 9,897
	2.2.5.6	Islington Station - 2021	2022 -	2022	\$ 3,00	0,000	\$ 2,010,000	\$	990,000	47%	\$ 467,000	\$ 523,000	\$ -	\$	320,177	\$ 202,
	2.2.5.7	Islington Station	2023 -	2026	\$ 140,31	),661	,,	\$	46,302,518	47%	\$ 21,824,000	\$ 24,478,518	\$ -	\$	14,002,410	\$ 9,486,
		Smart Track	2025 -	2025	\$ 1,359,24			\$	819,640,160	47%	\$ 386,326,000	\$ 433,314,160	\$ -	\$		\$ 167,921
	2.2.5.9	Union Station, QQ Staion Portal	2022	2031	\$ 522,06	0,000	\$ -	\$	522,060,000	47%	\$ 246,065,000	\$ 275,995,000	\$ -	\$	169,039,414	\$ 106,955,
	2.2.5.10	Humber Bay Shores					\$ -	\$	-	47%	\$ -	\$ -	\$ -	\$	-	\$
		Lakeshore Blvd, between Long Branch and Legion Road (Improve mixed traffic streetcar ops and n	2022 -	2031	\$ 142,38	0,000	\$ -	\$	142,380,000	47%	\$ 67,109,000	\$ 75,271,000	\$ -	\$	46,101,295	\$ 29,169
		Lakeshore Blvd between Legion Road and Humber Loop (convent mixed traffic to exclusive transit	r 2022 -	2027	\$ 41,53	0,000	\$ -	\$	41,530,000	47%	\$ 19,575,000	\$ 21,955,000	\$ -	\$	13,446,657	\$ 8,508
		Queensway & Colborne Lodge Dr. under Gardiner and rail corr, lakeshore to Dufferin Gate	2022 -	2031	\$ 533,93	0,000	\$ -	\$	533,930,000	47%	\$ 251,660,000	\$ 282,270,000	\$ -	\$	172,882,581	\$ 109,387,
	2.2.5.11	Exhibition					\$ -	\$	-	47%	\$ -	\$ -	\$ -	\$	-	\$
		Dufferin Gate Loop on Duff Bridge over gard Exp & rail corridor to Exhibition Loop	2022 -	2028	\$ 106,79	0,000	\$ -	\$	106,790,000	47%	\$ 50,334,000	\$ 56,456,000	\$ -	\$	34,577,697	\$ 21,878
		Intersection of Bathurst ST, Fleet St, Lakeshore Bld	2022 -	2031	\$ 391,55	0,000	\$ -	\$	391,550,000	47%	\$ 184,551,000	\$ 206,999,000	\$ -	\$	126,781,286	\$ 80,217
	2.2.5.12	Operational Infrastructure	2022 -	2028	\$ 88,99	0,000	\$ -	\$	88,990,000	47%	\$ 41,944,000	\$ 47,046,000	\$ -	\$	28,814,422	\$ 18,231
	2.2.5.13	Cherry Street from QQ to Mill Street Streetcar line	2033 -	2033	\$ 118,65	0,000	\$ -	\$	118,650,000	47%	\$ 55,924,000	\$ 62,726,000	\$ -	\$	-	\$ 62,726
	2.2.5.14	Commissions Street from Cherry to Bridge Streetcar Line	2033 -	2033	\$ 142,38	0,000	\$ -	\$	142,380,000	47%	\$ 67,109,000	\$ 75,271,000	\$ -	\$	-	\$ 75,271
	2.2.5.15	Commissioner LRT Bridge	2033 -	2033	\$ 34,53	0,000	\$ -	\$	34,530,000	47%	\$ 16,275,000	\$ 18,255,000	\$ -	\$	-	\$ 18,255
	2.2.5.16	Commissions Greet from Don Roadway to Broadview Streetcar line	2033 -	2033	\$ 85,43	0,000	\$ -	\$	85,430,000	47%	\$ 40,266,000	\$ 45,164,000	\$ -	\$	-	\$ 45,164
	2.2.5.17	Broadview from Eastern to Lakeshore Streetcar line	2033 -	2033	\$ 12,80	0,000	s -	\$	12,800,000	47%	\$ 6,033,000	\$ 6,767,000	\$ -	\$	-	\$ 6,767
	2.2.5.18	Broadview from Lakeshore to Commissioner Streetcar line	2033 -	2033	\$ 9,60	0,000	s -	\$	9,600,000	47%	\$ 4,525,000	\$ 5,075,000	\$ -	\$	-	\$ 5,075
	2.2.5.19	Commissioners Street from Broadview to Leslie Barns Streetcar Line	2033 -	2033	\$ 71,19	0,000	s -	\$	71,190,000	47%	\$ 33,554,000	\$ 37,636,000	\$ -	\$	-	\$ 37,636
	2.2.5.20	Port Lands and Union Station projects from 2018 WT Transit Reset	1				s -	\$	-	47%	\$ -	\$ -	\$ -	\$	-	\$
		QQ from Bay to Bonnycastle Streetcar Line (East Bayfront)	2023 -	2031	\$ 71,19	0,000	s -	\$	71,190,000	47%	\$ 33,554,000	\$ 37,636,000	\$ -	\$	23,051,147	\$ 14,584,
		QQ from Bonnycastle to Silo Street Streetcar Line (Keating West)	2023 -	2031	\$ 35,60	0,000	\$ -	\$	35,600,000	47%	\$ 16,780,000	\$ 18,820,000	\$ -	\$	11,526,549	\$ 7,293,
		QQ EXtention from Silo to Cherry Streetcar line (Keating West)		2031		0,000	\$ -	\$	15,420,000		\$ 7,268,000	\$ 8,152,000	\$ -	\$		\$ 3,159
		Cherry Street from QQ East Extention to Polson Street East Street Car line (Port Lands)		2031	\$ 118,65			s	118,650,000	47%	\$ 55,924,000	\$ 62,726,000	\$ -	\$	38,417,912	\$ 24,308,
	2.2.5.21	Broadview Ext and Protect for Future LRT (Commissioners Street to Ship Channel)	2036 -		\$ 12,12		s -	\$	12,120,000	47%	\$ 5,713,000	\$ 6,407,000	s -	\$		\$ 6,407,
					\$ 8,611,25				6,554,946,841				_	-1		
		Subtotal Development-Related Higher Order Projects					\$ 2,056,310,076	S			\$ 3,089,579,000	\$ 3,465,367,841	s -	S	1,964,851,701	\$ 1,500,516,



			Gross	Grants/				ligible Costs	Total		evelop	ment Related Co	osts
Project Description	on	Timing	Project Cost <sup>1</sup>	Subsidies/Other Recoveries	Ne Co:		BTE <sup>2</sup>	Replacement & BTE Shares	Development Related Costs	Prior Growth		In Period	Other Dev. Related
HIGHER-ORDER	TRANSIT (SUBWAYS and LRT) CONT.												
2.2.6 Signal Sys	stems												
2.2.6.1	YUS ATC Resignalling	2022 - 2023	\$ 171,635,138	\$ 19,080,000	\$ 152	2,555,138	47%	\$ 71,905,000	\$ 80,650,138	\$ -	\$	49,395,830	\$ 31,254,3
2.2.6.2	ATC BD Resignalling	2022 - 2030	\$ 654,711,891	\$ 25,014,234	\$ 629	9,697,657	47%	\$ 296,799,000	\$ 332,898,657	\$ -	\$	203,891,107	\$ 129,007,5
	Subtotal Signal Systems		\$ 826,347,029	\$ 44,094,234	\$ 782	2,252,795		\$ 368,704,000	\$ 413,548,795	\$ -	\$	253,286,937	\$ 160,261,8
2.2.8 Buildings	& Structures												
2.2.8.1	Yonge-Bloor Capacity Improvements - 2021	2022 - 2022	\$ 45,148,222	s -	\$ 45	5,148,222	47%	\$ 21,280,000	\$ 23,868,222	\$ -	\$	14,618,606	\$ 9,249,6
2.2.8.2	Yonge-Bloor Capacity Improvements	2022 - 2030	\$ 1,287,154,866	\$ 1,000,000,000	\$ 287	7,154,866	47%	\$ 135,346,000	\$ 151,808,866	\$ -	\$	92,978,814	\$ 58,830,0
2.2.8.3	Station Capacity Study for Increased Passenger Demand	2022 - 2022	\$ 600,000	s -	\$	600,000	47%	\$ 283,000	\$ 317,000	\$ -	\$	194,077	\$ 122,9
2.2.8.4	Union Station New Platform - 2021	2022 - 2022	\$ 80,547	s -	\$	80,547	47%	\$ 38,000	\$ 42,547	\$ -	\$	26,045	\$ 16,5
2.2.8.5	Union Station Revitalization	2022 - 2022	\$ 750,700,000	\$ 358,600,000	\$ 392	2,100,000	47%	\$ 184,811,000	\$ 207,289,000	\$ -	\$	126,958,607	\$ 80,330,3
2.2.8.6	Leslie Barns	2022 - 2022	\$ 12,755,636	s -	\$ 12	2,755,636	47%	\$ 6,012,000	\$ 6,743,636	\$ -	\$	4,130,361	\$ 2,613,2
2.2.8.7	New Subway Maintenance and Storage Facility -2021	2022 - 2022	\$ 20,513,365	s -	\$ 20	,513,365	47%	\$ 9,669,000	\$ 10,844,365	\$ -	\$	6,641,747	\$ 4,202,6
2.2.8.8	New Subway Maintenance and Storage Facility	2022 - 2023	\$ 208,778,731	s -	\$ 208	3,778,731	47%	\$ 98,405,000	\$ 110,373,731	\$ -	\$	67,600,771	\$ 42,772,9
2.2.8.9	Stations Transformation - 2021	2022 - 2026	\$ 8,830,053	s -	\$ 8	3,830,053	47%	\$ 4,162,000	\$ 4,668,053	\$ -	\$	2,859,021	\$ 1,809,0
2.2.8.10	Stations Transformation	2022 - 2026	\$ 16,895,871	s -	\$ 16	6,895,871	47%	\$ 7,964,000	\$ 8,931,871	\$ -	\$	5,470,376	\$ 3,461,4
	Subtotal Buildings & Structures		\$ 2,351,457,290	\$ 1,358,600,000	\$ 992	2,857,290		\$ 467,970,000	\$ 524,887,290	\$ -	\$	321,478,423	\$ 203,408,8
2.2.9 Purchase	of Subway Cars and LRT												
2.2.9.1	Subway Cars Repl - Purchase (T1 Repl) - 2021	2022 - 2022	\$ 1,646,662	s -	\$ 1	1,646,662	100%	\$ 1,646,662	\$ -	\$ -	\$		\$ -
2.2.9.2	Subway Cars Repl - Purchase (T1 Repl)	2022 - 2030	\$ 1,548,628,984	s -	\$ 1,548	3,628,984	100%	\$ 1,548,628,984	\$ -	\$ -	\$		\$ -
2.2.9.3	Subway Cars Addtns - Purch (Growth) - 2021	2022 - 2022	\$ 2,653,064	s -	\$ 2	2,653,064	47%	\$ 1,250,000	\$ 1,403,064	\$ -	\$	859,525	\$ 543,5
2.2.9.4	Subway Cars Addtns - Purch (Growth)	2022 - 2028	\$ 491,106,000	s -	\$ 491	1,106,000	47%	\$ 231,476,000	\$ 259,630,000	\$ -	\$	159,016,029	\$ 100,613,9
2.2.9.5	Rolling Stock - LRT	2026 - 2027	\$ 3,076,720	s -	\$ 3	3,076,720	47%	\$ 1,450,000	\$ 1,626,720	\$ -	\$	996,386	\$ 630,3
2.2.9.6	60 New Subway Cars Ridership Growth - 2021	2022 - 2022	\$ 4,576,200	s -	\$ 4	1,576,200	47%	\$ 2,157,000	\$ 2,419,200	\$ -	\$	1,481,664	\$ 937,5
	Subtotal Purchase of Subway Cars		\$ 2,051,687,630	\$ -	\$ 2,051	1,687,630		\$ 1,786,608,646	\$ 265,078,984	\$ -	\$	162,353,603	\$ 102,725,3
2.2.10 Shop Equ	ilpment												
2.2.10.1	Greenwood Shop/Subway/SRT Car Carhouse Shop Equipment	2022 - 2027	\$ 16,983,000	s -	\$ 16	6,983,000	47%	\$ 8,005,000	\$ 8,978,000	\$ -	\$	5,498,655	\$ 3,479,3
	Subtotal Shop Equipment		\$ 16,983,000	\$ -	\$ 16	3,983,000		\$ 8,005,000	\$ 8,978,000	\$ -	\$	5,498,655	\$ 3,479,3
2.2.11 Other Mai	intenance Equipment												
2.2.11.1	Subway Infrastructure Department Equipment	2022 - 2027	\$ 8,493,000	s -	\$ 8	3,493,000	47%	\$ 4,003,000	\$ 4,490,000	\$ -	\$	2,750,020	\$ 1,739,9
2.2.11.2	Station Services Equipment - 2021	2022 - 2022	\$ 84,000	\$ -	\$	84,000	47%	\$ 40,000	\$ 44,000	\$ -	\$	26,791	\$ 17,2
2.2.11.3	Station Services Equipment	2022 - 2027	\$ 819,456	\$ -	\$	819,456	47%	\$ 386,000	\$ 433,456	<u>\$</u> -	\$	265,572	\$ 167,8
	Subtotal Other Maintenance Equipment		\$ 9,396,456	s -	s 9	9,396,456		\$ 4,429,000	\$ 4,967,456	s .	s	3,042,383	\$ 1,925,0



				Gross		Grants/		Ine	ligible Costs	Total		evelop	ment Related Co	osts	
Proje	ct Descript	tion	Timing	Project		ubsidies/Other	Net	BTE <sup>2</sup>	Replacement	Development	Prior		In Period		ther Dev.
				Cost 1		Recoveries	Cost	%	& BTE Shares	Related Costs	Growth			F	Related
2.3 CONV	ENTIONAL	TRANSIT (BUSES)													
2.3.1	Equipme	ent													
	2.3.1.1	eBus Charging System - Purchase	2022 - 2022	\$ 17,700	683 \$	-	\$ 17,700,683	90%	\$ 15,931,000	\$ 1,769,683	\$ -	\$	1,769,683	\$	-
	2.3.1.2	eBus Charging System - Purchase	2022 - 2031	\$ 610,223	215 \$	-	\$ 610,223,215	90%	\$ 549,201,000	\$ 61,022,215	\$ -	\$	61,022,215	\$	-
	2.3.1.3	Bus Hoists	2022 - 2022	\$ 5,050	249 \$	-	\$ 5,050,249	47%	\$ 2,380,000	\$ 2,670,249	\$ -	\$	1,635,593	\$	1,034,656
	2.3.1.4	Bus Hoists	2022 - 2030	\$ 125,191	.014 \$		\$ 125,191,014	47%	\$ 59,007,000	\$ 66,184,014	\$ -	\$	40,535,855	\$	25,648,160
		Subtotal Equipment		\$ 758,165	162 \$		\$ 758,165,162		\$ 626,519,000	\$ 131,646,162	\$ -	\$	104,963,346	\$	26,682,815
2.3.2	Building	s & Structures													
	2.3.2.1	McNicoll Bus Garage	2022 - 2022	\$ 6,294	845 \$		\$ 6,294,845	47%	\$ 2,967,000	\$ 3,327,845	\$ -	\$	2,038,206	\$	1,289,639
	2.3.2.2	Queensway Bus Garage Renovations	2022 - 2024	\$ 10,240	255 \$		\$ 10,240,255	47%	\$ 4,827,000	\$ 5,413,255	\$ -	\$	3,315,311	\$	2,097,944
	2.3.2.3	Surface Way Buildings Replacement - 2021	2022 - 2022	\$ 909	,000 \$		\$ 909,000	47%	\$ 428,000	\$ 481,000	\$ -	\$	294,771	\$	186,229
	2.3.2.4	Surface Way Buildings Replacement	2022 - 2022	\$ 349	,000 \$		\$ 349,000	47%	\$ 164,000	\$ 185,000	\$ -	\$	113,500	\$	71,500
	2.3.2.5	Victoria Park Bus Terminal Replacement - 2021	2022 - 2022	\$ 65	076 \$		\$ 65,076	47%	\$ 31,000	\$ 34,076	\$ -	\$	20,744	\$	13,332
	2.3.2.6	Wheel-Trans 10-Yr Transformation Program	2022 - 2022	\$ 4,100	,000 \$		\$ 4,100,000	47%	\$ 1,932,000	\$ 2,168,000	\$ -	\$	1,328,024	\$	839,976
	2.3.2.7	Wheel-Trans 10-Yr Transformation Program	2022 - 2024	\$ 16,788	624 \$		\$ 16,788,624	47%	\$ 7,913,000	\$ 8,875,624	\$ -	\$	5,436,101	\$	3,439,522
	2.3.2.8	Bus Maintenance Facility - 2021	2022 - 2022	\$ 4,612	,057 \$	-	\$ 4,612,057	47%	\$ 2,174,000	\$ 2,438,057	\$ -	\$	1,493,175	\$	944,882
	2.3.2.9	Bus Maintenance Facility	2022 - 2022	\$ 505	,000 \$	-	\$ 505,000	47%	\$ 238,000	\$ 267,000	\$ -	\$	163,540	\$	103,460
		Subtotal Buildings & Structures		\$ 43,863	857 \$	-	\$ 43,863,857		\$ 20,674,000	\$ 23,189,857	\$ -	\$	14,203,372	\$	8,986,485
2.3.3	Purchase	e of Buses													
	2.3.3.1	Wheel-Trans Bus - Purchase	2026 - 2031	\$ 19,801	837 \$	-	\$ 19,801,837	0%	\$ -	\$ 19,801,837	\$ -	\$	19,801,837	\$	-
	2.3.3.2	Purchases of Conventional Buses	2025 - 2031	\$ 187,918	760 \$		\$ 187,918,760	0%	\$ -	\$ 187,918,760	\$ -	\$	187,918,760	\$	
		Subtotal Purchase of Buses		\$ 207,720	597 \$	-	\$ 207,720,597		\$ -	\$ 207,720,597	\$ -	\$	207,720,597	\$	-
2.3.4	Purchase	e of Automotive Non-Revenue Vehicles							1						
	2.3.4.1	Oprtnl Support Vehicle Addtns - Purchase	2022 - 2030	\$ 29,670	386 \$		\$ 29,670,386	47%	\$ 13,985,000	\$ 15,685,386	\$ -	\$	9,606,748	\$	6,078,638
		Subtotal Purchase of Automotive Non-Revenue Vehicles		\$ 29,670	386 \$	-	\$ 29,670,386		\$ 13,985,000	\$ 15,685,386	\$ -	\$	9,606,748	\$	6,078,638



					Gross	Grants/		Ine	ligible Costs	Total	Dev	velopi	ment Related Co	sts	
Proje	ct Descrip	lion	Timing		Project Cost <sup>1</sup>	Subsidies/Other Recoveries	Net Cost	BTE <sup>2</sup>	Replacement & BTE Shares	Development Related Costs	Prior Growth		In Period		her Dev. Related
2.4 GENE	RAL EQUI	PMENT													
2.4.1	Commun	ications Equipment													
	2.4.1.1	SCADA RTU Upgrades - 2021	2022 - 2022	\$	110,816	\$ -	\$ 110,816	47%	\$ 52,000	\$ 58,816	\$ -	\$	36,113	\$	22,70
	2.4.1.2	SCADA RTU Upgrades	2022 - 2030	\$	6,254,811	s -	\$ 6,254,811	47%	\$ 2,948,000	\$ 3,306,811	\$ 	\$	2,025,374	\$	1,281,4
		Subtotal Communications Equipment		\$	6,365,627	\$ -	\$ 6,365,627		\$ 3,000,000	\$ 3,365,627	\$ -	\$	2,061,487	\$	1,304,14
2.4.2	Revenue	& Fare Handling Equipment													
	2.4.2.1	Fare Handling Equipment - SOGR	2022 - 2030	\$	20,568,600	<u>s</u> -	\$ 20,568,600	47%	\$ 9,695,000	\$ 10,873,600	\$ 	\$	6,659,665	\$	4,213,9
		Subtotal Revenue & Fare Handling Equipment		\$	20,568,600	\$ -	\$ 20,568,600		\$ 9,695,000	\$ 10,873,600	\$ -	\$	6,659,665	\$	4,213,93
2.4.3	Other M	aintenance Equipment													
	2.4.3.1	Plant Maintenance Department Equipment	2022 - 2030	\$	29,670,386	\$ -	\$ 29,670,386	47%	\$ 13,985,000	\$ 15,685,386	\$ -	\$	9,606,748	\$	6,078,63
	2.4.3.2	Revenue Operations Maintenance Equipment	2022 - 2027	\$	354,000	\$ -	\$ 354,000	47%	\$ 167,000	\$ 187,000	\$ -	\$	114,475	\$	72,5
		Subtotal Other Maintenance Equipment		\$	30,024,386	\$ -	\$ 30,024,386		\$ 14,152,000	\$ 15,872,386	\$ -	\$	9,721,224	\$	6,151,1
2.4.4	Fare Sys	stem													
	2.4.4.1	Fare System - Expansion	2022 - 2022	\$	3,987,000	\$ -	\$ 3,987,000	47%	\$ 1,879,000	\$ 2,108,000	\$ -	\$	1,291,174	\$	816,82
	2.4.4.2	Fare System - Expansion	2023 - 2024	\$	15,092,118	\$ -	\$ 15,092,118	47%	\$ 7,113,000	\$ 7,979,118	\$ -	\$	4,887,163	\$	3,091,9
	2.4.4.3	Fare System	2022 - 2024	\$	46,715,522	<u>\$</u> -	\$ 46,715,522	47%	\$ 22,019,000	\$ 24,696,522	\$ 	\$	15,125,810	\$	9,570,7
		Subtotal Fare System		\$	65,794,641	\$ -	\$ 65,794,641		\$ 31,011,000	\$ 34,783,641	\$ -	\$	21,304,147	\$	13,479,4
2.5 SERV	ICE PLAN	ling													
2.5.1	Service	Planning													
	2.5.1.1	Delivery of Growth-Related Capital Program	2022 - 2027	\$	2,000,000	\$ -	\$ 2,000,000	0%	\$ -	\$ 2,000,000	\$ -	\$	1,590,256	\$	409,7
	2.5.1.2	Transit Priorities - 2021	2022 - 2022	2 \$	7,624,581	\$ -	\$ 7,624,581	47%	\$ 3,594,000	\$ 4,030,581	\$ -	\$	2,468,516	\$	1,562,0
	2.5.1.3	Transit Priorities	2022 - 2027	\$	45,456,934	\$ -	\$ 45,456,934	47%	\$ 21,425,000	\$ 24,031,934	\$ -	\$	14,719,072	\$	9,312,8
	2.5.1.4	Construct BRT Lines on the Avenues - Environmental Assessment - 2021	2022 - 2022	\$	876,098	\$ -	\$ 876,098	47%	\$ 413,000	\$ 463,098	\$ -	\$	283,610	\$	179,4
	2.5.1.5	Construct BRT Lines on the Avenues - Environmental Assessment	2022 - 2022	\$	584,000	-	\$ 584,000	47%	\$ 275,000		\$ -	\$	189,355		119,6
	2.5.1.6	Platform Modifications to Accommodate Articualted Buses - 2021	2022 - 2022		7,003,586	-	\$ 7,003,586	47%	\$ 3,301,000	\$ 3,702,586	\$ -	\$	2,267,746		1,434,8
	2.5.1.7	Platform Modifications to Accommodate Articualted Buses	2022 - 2025	1	28,488,835	-	\$ 28,488,835	47%	\$ 13,428,000	\$ 15,060,835	\$ -	\$	-,	\$	5,836,5
	2.5.1.8	Automatic Passenger Counting (APC) Equipment on Future Bus & Streetcar Orders - 2021	2022 - 2022	\$	471,084	\$ -	\$ 471,084	47%	\$ 222,000	\$ 249,084	\$ -	\$	152,572		96,5
	2.5.1.9	Automatic Passenger Counting (APC) Equipment on Future Bus & Streetcar Orders	2022 - 2023	1.	637,000	-	\$ 637,000	47%	\$ 300,000	\$ 337,000	\$ -	\$	206,496		130,5
	2.5.1.10	Opportunties to Improve Transit Service - Transit Priority Measures	2022 - 2022		4,434,030	s -	\$ 4,434,030	47%	\$ 2,090,000	\$ 2,344,030	\$ -	\$	1,435,620	\$	908,4
	2.5.1.11	Opportunties to Improve Transit Service - Transit Priority Measures	2022 - 2022	\$	77,424,349	<u>s</u> -	\$ 77,424,349	47%	\$ 36,493,000	\$ 40,931,349	\$ 	\$	25,069,252	\$	15,862,0
		Subtotal Service Planning	1	\$	175,000,498	\$ -	\$ 175,000,498	l	\$ 81,541,000	\$ 93,459,498	\$ -	\$	57,606,759	\$	35,852,7



		Gross	Grants/			eligible Costs	Total		velopment Related Co	
Project Description	Timing	Project Cost <sup>1</sup>	Subsidies/Other Recoveries	Net Cost	BTE <sup>2</sup>	Replacement & BTE Shares	Development Related Costs	Prior Growth	In Period	Other Dev. Related
2.6 OTHER DEVELOPMENT-RELATED PROJECTS										
2.6.1 Other Development-Related Projects										
2.6.1.1 Ninth Bus Garage (excludes property)	2029 - 2030	\$ 364,231,695	s -	\$ 364,231,695	47%	\$ 171,675,000	\$ 192,556,695	\$ -	\$ 17,765,109	\$ 174,791,5
2.6.1.2 New Subway Maint&Storage Fac. Study - 2021	2022 - 2022	\$ 721,453	s -	\$ 721,453	47%	\$ 340,000	\$ 381,453	\$ -	\$ 233,647	\$ 147,8
2.6.1.3 New Subway Maint&Storage Fac. Study	2022 - 2023	\$ 4,100,000	s -	\$ 4,100,000	47%	\$ 1,932,000	\$ 2,168,000	\$ -	\$ 1,328,024	\$ 839,9
2.6.1.4 New Sbwy Mtce and Storage Fac Western Yd	2026 - 2030	\$ 2,961,022,320	s -	\$ 2,961,022,320	47%	\$ 1,395,635,000	\$ 1,565,387,320	\$ -	\$ 197,583,581	\$ 1,367,803,7
2.6.1.5 Line 1 Capacity Enhancement - 2021	2022 - 2022	\$ 8,835,000	s -	\$ 8,835,000	47%	\$ 4,164,000	\$ 4,671,000	\$ -	\$ 4,671,000	\$
2.6.1.6 Line 1 Capacity Enhancement	2022 - 2030	\$ 1,569,463,000	s -	\$ 1,569,463,000	47%	\$ 739,744,000	\$ 829,719,000	\$ -	\$ 508,179,647	\$ 321,539,3
2.6.1.7 Line 2 Capacity Enhancement	2022 - 2030	\$ 464,269,000	s -	\$ 464,269,000	47%	\$ 218,826,000	\$ 245,443,000	\$ -	\$ 150,327,184	\$ 95,115,8
2.6.1.8 Subway Station Second Exits - 2021	2022 - 2022	\$ 16,449,000	s -	\$ 16,449,000	47%	\$ 7,753,000	\$ 8,696,000	\$ -	\$ 5,326,057	\$ 3,369,9
2.6.1.9 Subway Station Second Exits	2022 - 2030	\$ 153,025,839	s -	\$ 153,025,839	47%	\$ 72,127,000	\$ 80,898,839	\$ -	\$ 49,548,097	\$ 31,350,
2.6.1.10 Hillcrest Track Replacement Expansion - 2021	2022 - 2022	\$ 200,000	s -	\$ 200,000	47%	\$ 94,000	\$ 106,000	\$ -	\$ 65,026	\$ 40,
2.6.1.11 Hillcrest Track Replacement Expansion	2022 - 2027	\$ 92,048,389	\$ 84,000,000	\$ 8,048,389	47%	\$ 3,793,000	\$ 4,255,389	\$ -	\$ 2,606,498	\$ 1,648,
2.6.1.12 Interch Stn Rehab-Egl CrosstnLRT-Study - 2021	2022 - 2022	\$ 112,971	s -	\$ 112,971	47%	\$ 53,000	\$ 59,971	\$ -	\$ 36,826	\$ 23,
2.6.1.13 Bus Rapid Transit(BRT)-Spad Sub to York - 2021	2022 - 2022	\$ 2,804,915	s -	\$ 2,804,915	47%	\$ 1,322,000	\$ 1,482,915	\$ -	\$ 908,266	\$ 574,
2.6.1.14 Easier Access Phase III - 2021	2022 - 2022	\$ 75,222,826	s -	\$ 75,222,826	47%	\$ 35,455,000	\$ 39,767,826	\$ -	\$ 24,356,759	\$ 15,411,
2.6.1.15 Easier Access Phase III	2022 - 2026	\$ 296,116,978	s -	\$ 296,116,978	47%	\$ 139,570,000	\$ 156,546,978	\$ -	\$ 95,880,839	\$ 60,666,
2.6.1.16 Toronto Rocket/T1 Rail Yd Accommodation - 2021	2022 - 2022	\$ 34,982,880	s -	\$ 34,982,880	47%	\$ 16,489,000	\$ 18,493,880	\$ -	\$ 11,326,860	\$ 7,167,
2.6.1.17 Toronto Rocket/T1 Rail Yd Accommodation	2022 - 2025	\$ 127,776,235	s -	\$ 127,776,235	47%	\$ 60,225,000	\$ 67,551,235	\$ -	\$ 41,373,436	\$ 26,177,
2.6.1.18 Prprty for 9th Bus Garage&Heavy Overhaul	2022 - 2022	\$ 100,000,000	s -	\$ 100,000,000	47%	\$ 47,134,000	\$ 52,866,000	\$ -	\$ 32,378,779	\$ 20,487,
2.6.1.19 Russel Carhouse Expansion - 2021	2022 - 2022	\$ 100,000	s -	\$ 100,000	47%	\$ 47,000	\$ 53,000	\$ -	\$ 32,513	\$ 20,
2.6.1.20 Eglinton Crosstown LRT - Faregates - 2021	2022 - 2022	\$ 4,398,409	s -	\$ 4,398,409	47%	\$ 2,073,000	\$ 2,325,409	\$ -	\$ 1,424,297	\$ 901,
2.6.1.21 Finch West LRT - Faregates - 2021	2022 - 2022	\$ 315,000	s -	\$ 315,000	47%	\$ 148,000	\$ 167,000	\$ -	\$ 102,465	\$ 64,
2.6.1.22 Opp to Improve Transit Service-Queue JL - 2021	2022 - 2022	\$ 2,801,809	s -	\$ 2,801,809	47%	\$ 1,321,000	\$ 1,480,809	\$ -	\$ 906,796	\$ 574,
2.6.1.23 Opp to Improve Transit Service-Queue JL	2022 - 2025	\$ 20,866,020	s -	\$ 20,866,020	47%	\$ 9,835,000	\$ 11,031,020	\$ -	\$ 6,756,152	\$ 4,274,
2.6.1.24 Exhbtn Loop Duffrn Gates Loop Strcr Conn - 2021	2022 - 2022	\$ 171,915	s -	\$ 171,915	47%	\$ 81,000	\$ 90,915	\$ -	\$ 55,694	\$ 35,
2.6.1.25 Exhbtn Loop Duffrn Gates Loop Strcr Conn	2022 - 2022	\$ 26,526,240	s -	\$ 26,526,240	47%	\$ 12,503,000	\$ 14,023,240	\$ -	\$ 8,588,751	\$ 5,434,
2.6.1.26 Bus Lane Implementation - 2021	2022 - 2022	\$ 8,645,000	s -	\$ 8,645,000	47%	\$ 4,075,000	\$ 4,570,000	\$ -	\$ 2,798,880	\$ 1,771,
2.6.1.27 Bus Lane Implementation	2022 - 2030	\$ 208,315,525	<u>s</u> -	\$ 208,315,525	47%	\$ 98,187,000	\$ 110,128,525	\$ -	\$ 67,450,463	\$ 42,678,
Subtotal Other Development-Related Projects		\$ 6,543,522,419	\$ 84,000,000	\$ 6,459,522,419		\$ 3,044,601,000	\$ 3,414,921,419	\$ -	\$ 1,232,011,646	\$ 2,182,909,
TOTAL TRANSIT (BALANCE)		\$ 22,861,898,822	\$ 3,820,985,310	\$ 19,040,913,512		\$ 10,052,569,646	\$ 8,988,343,866	\$ -	\$ 4,559,075,734	\$ 4,429,268

Capital program does not include cash flow or financing assumptions.
 BTE shares include costs that meet the needs of existing residents and employees including past developments.

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$3,036,938,623
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$12,009.17
Large Apartment Person Per Unit Assumption		2.30
Unadjusted Charge per Apartment Unit		\$27,621.09
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	33%	\$1,522,137,112
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$8,663.27

Allocation of Ridership Growth											
Planning Period	Ridership	Share									
2011 + 2011-2021	144,700	47.1%									
DC 2022-2031	99,404	32.4%									
Ridership Capacity at 2032	62,896	20.5%									
Total	307,000	100.0%									



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE TRANSIT (BALANCE) RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

TRANSIT (BALANCE)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$0.0	(\$75,427.9)	\$54,161.9	\$265,093.8	\$217,126.7	\$327,012.4	\$334,981.5	\$370,365.2	\$476,259.1	\$482,182.2	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS											
- Transit (Balance): Non Inflated (1)	\$428,324.1	\$226,324.9	\$193,229.1	\$353,387.7	\$191,301.1	\$274,709.4	\$238,458.0	\$231,816.8	\$240,876.7	\$634,119.7	\$3,012,547.6
- Transit Sheppard Sinking Fund Payments (2)	\$29,513.7	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$29,513.7
- Transit (Balance): Inflated	\$457,837.87	\$230,851.4	\$201,035.5	\$375,017.9	\$207,070.4	\$303,301.3	\$268,542.5	\$266,284.6	\$282,225.4	\$757,831.8	\$3,349,998.8
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE											
- DC Receipts: Inflated	\$384,428.8	\$362,289.6	\$406,476.5	\$319,304.6	\$307,597.5	\$299,918.0	\$291,794.9	\$357,617.5	\$271,767.1	\$272,211.9	\$3,273,406.3
INTEREST											
- Interest on Opening Balance	\$0.0	(\$4,148.5)	\$1,895.7	\$9,278.3	\$7,599.4	\$11,445.4	\$11,724.4	\$12,962.8	\$16,669.1	\$16,876.4	\$84,302.9
- Interest on In-year Transactions	(\$2,018.8)	\$2,300.2	\$3,595.2	(\$1,532.1)	\$1,759.2	(\$93.0)	\$406.9	\$1,598.3	(\$287.6)	(\$13,354.5)	(\$7,626.2)
TOTAL REVENUE	\$382,410.0	\$360,441.2	\$411,967.4	\$327,050.8	\$316,956.2	\$311,270.4	\$303,926.2	\$372,178.6	\$288,148.5	\$275,733.7	\$3,350,083.0
CLOSING CASH BALANCE	(\$75,427.9)	\$54,161.9	\$265,093.8	\$217,126.7	\$327,012.4	\$334,981.5	\$370,365.2	\$476,259.1	\$482,182.2	\$84.2	

<sup>(1)</sup> Net of Sheppard Subway

(2) Sheppard Subway Sinking Fund Payments are not inflated

2022 Adjusted Charge Per Capita	\$11,931
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Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022 Inflation Rate Interest Rate on Positive Balances Interest Rate on Negative Balances	2.0% 3.5% 5.5%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE TRANSIT (BALANCE) NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

TRANSIT (BALANCE)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$0.0	(\$79,135.0)	(\$42,991.4)	\$13,510.0	(\$12,912.5)	\$48,685.7	\$66,980.6	\$107,067.5	\$153,202.7	\$196,386.9	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMENTS											
- Transit (Balance): Non Inflated (1)	\$214,679.37	\$113,435.81	\$96,847.90	\$177,120.66	\$95,881.58	\$137,686.46	\$119,517.01	\$116,188.38	\$120,729.26	\$317,825.71	\$1,509,912.1
- Transit Sheppard Sinking Fund Payments (2)	\$14,792.5	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,792.5
- Transit (Balance): Inflated	\$229,471.88	\$115,704.53	\$100,760.56	\$187,961.86	\$103,785.31	\$152,016.98	\$134,595.56	\$133,463.92	\$141,453.57	\$379,831.15	\$1,679,045.3
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE											
- DC Receipts: Inflated	\$152,454.9	\$155,504.0	\$158,614.1	\$161,786.3	\$165,022.1	\$168,322.5	\$171,689.0	\$175,122.7	\$178,625.2	\$182,197.7	\$1,669,338.5
INTEREST											
- Interest on Opening Balance	\$0.0	(\$4,352.4)	(\$2,364.5)	\$472.8	(\$710.2)	\$1.704.0	\$2.344.3	\$3.747.4	\$5,362.1	\$6,873.5	\$13,077.0
- Interest on In-year Transactions	(\$2,118.0)	\$696.5	\$1,012.4	(\$719.8)	\$1,071.6	\$285.3	\$649.1	\$729.0	\$650.5	(\$5,434.9)	
TOTAL REVENUE	\$150,336.9	\$151,848.1	\$157,262.0	\$161,539.4	\$165,383.5	\$170,311.9	\$174,682.4	\$179,599.1	\$184,637.8	\$183,636.3	\$1,679,237.4
CLOSING CASH BALANCE	(\$79,135.0)	(\$42,991.4)	\$13,510.0	(\$12,912.5)	\$48,685.7	\$66,980.6	\$107,067.5	\$153,202.7	\$196,386.9	\$192.1	

<sup>(1)</sup> Net of Sheppard Subway

(2) Sheppard Subway Sinking Fund Payments are not inflated

2022 Adjusted Charge Per Employee	\$8,677

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix C.1 Services Related to a Highway: Roads and Related



#### Roads and Related

The Transportation Services Division is responsible for the emplacement and operation of Roads and Related infrastructure in the City. For roads-related infrastructure located in the waterfront area of the City (East Bayfront, West Don Lands, Lower Don Lands, Central Waterfront and Port Lands), Waterfront Toronto is the lead agency undertaking roads-related works. Consistent with the City's current DC by-law, waterfront and non-waterfront roads projects are to be funded through the same reserve fund.

Capital infrastructure contained in the Roads and Related service category includes roads, bridges and other grade separations, traffic and pedestrian signals and transportation studies. Other capital assets within the road right-of-way such as street trees, plantings, benches, signs, etc. are also considered to be roads-related infrastructure. Additionally, the DCA permits a municipality to use DCs for the acquisition of land for DC-eligible services such as roads.

This appendix provides a brief outline of historical service levels for Roads and Related services, the projects that will benefit development occurring over 2022–2031 and 2022-2041 development-related capital forecast, the calculation of the "unadjusted" DC, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by Transportation Services and Waterfront Toronto staff and are based on the current and proposed capital budgets, previous DC background studies, and other long-range planning documents.

The following discusses the individual components included in the Roads and Related service category. The analysis is set out in the tables which follow. The tables include:



- Table C.1-1 Historical Service Levels and Calculation of Ten-Year Average Service Level
- Table C.1-2 2022-2031 and 2022-2041 Development-Related Capital Forecast and Calculation of the Discounted Growth-Related Net Capital Costs

Table C.1-3 Cash Flow Analysis

### A. Historical Service Levels and Calculation of Ten-Year Average Service Levels and Maximum Allowable Charges

The City has an extensive road network that has grown modestly over the last ten years. As shown in Table C.1-1, the DC inventory for roads is based on a system lane kilometre approach. The City's current network of expressways, arterial and collector roads totals approximately 14,700 lane kilometres of roadway with total replacement value of \$10.22 billion. Local Roads and Laneways have been included for transparency but have not been assigned a dollar value and therefore do not factor into the funding envelope calculation. A further 863,000 square metres of bridges and culverts add another \$10.63 billion to the inventory. Finally, other assets add a further \$4.17 billion to the inventory of assets.

The average service level experienced over the last ten years is \$5,847.40 per capita and employee. This, multiplied by the 19-year growth of net population and employment of 876,100, produces a maximum available funding envelope of \$5.12 billion.

Ten-Year Funding Envelope Calculation	Amount
Ten-Year Average Service Level (2012 – 2021)	\$5,847.40
Net Population and Employment Growth (2022 – 2041)	876,100
Maximum Allowable Funding Envelope	\$5,122,907,140



The existing facilities have been examined and consideration has been given to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the roads and related network, and as such, no adjustments have been made to the service level calculations.

#### B. Development-Related Capital Forecast

The development-related capital forecast that will benefit development occurring over the 2022-2031 period includes a variety of projects for the provision of roads-related services in the City and amounts to a total gross cost of \$3.88 billion, as shown in Table C.1-2. The projects that will benefit development occurring over the 2022-2041 planning period amount to a total gross cost of \$1.78 billion. In total, the capital forecast for the 2022-2031 and 2022-2041 planning period equals \$5.66 billion.

Capital projects within the 2022-2031 planning period include traffic control and signalization projects (\$281.02 million), road infrastructure (\$2.79 billion), rail grade separations and related (\$777.40 million), studies (\$24.73 million), and works buildings and yards improvements (\$7.0 million).

### C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

Provincial and federal funding exists for certain projects and these amounts totalling \$1.04 billion over both the 2022-2031 and 2022-2041 planning horizons, have been netted off the gross project cost.



#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development. Decisions were based on a variety of factors including the population and employment growth over the ten-year base, rehabilitation costs and input from City staff.

New projects are deemed to be entirely growth-related and no replacement shares have been deducted from the net cost. For projects that were identified in the 2018 DC Background Study, the prior benefit-to-exiting shares have largely been maintained.

In total, \$953.47 million is identified as the replacement and benefit to existing share over both planning periods.

#### iii. Prior Growth

Prior growth relates to portions of projects which have had DCs collected and applied against a portion of the DC eligible project costs. These amounts are removed from the capital program and not brought forward into the development charge calculation. No prior growth shares have been identified for the Roads and Related capital program.

#### iv. Available DC Reserve Funds

As of December 31, 2021, the City had a reserve fund balance for Roads and Related services of \$397.13 million. This amount has been accounted for in the development charge calculation through the cash flow analysis and is applied to the opening balance.



#### v. Other Development-Related

Approximately \$219.13 million in other development-related shares has been identified. The development-related component of these projects has been split based on City-wide population and employment growth in the 2022–2031 period versus growth in the 2022–2041 period.

#### vi. 2022-2031 and 2022-2041 DC Eligible Development Related Costs

After the statutory deductions, the development charge eligible costs that are recovered in-period 2022-2031 is reduced to \$2.22 billion and in-period 2022-2041 is reduced to \$1.23 billion, for a total of \$3.45 billion in DC eligible costs.

## D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

The discounted development-related costs for the 2022-2031 planning period have been allocated 67 per cent to residential development and 33 per cent to non-residential development. For the 2022-2041 planning period, discounted development-related costs have been allocated 70 per cent to residential and 30 per cent to non-residential development. These percentages are based on shares of ten-year (2022-2031) and 19-year (2022-2041) net population and employment growth.

The \$1.48 billion in 2022-2031 residential development-related net capital costs is divided by the population forecast from new housing units of 252,885, yielding a per capita charge of \$5,847.93 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$741.21 million allocated to the non-residential sector and dividing it by 175,700 employees in new non-residential floor space. This yields an unadjusted charge of \$4,218.63 per employee.



The \$854.71 million identified for 2022-2041 in residential development-related net capital costs is divided by the population forecast from new permits issued units of 432,243, yielding a per capita charge of \$1,977.38 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$373.01 million allocated to the non-residential sector and dividing it by 274,900 employees. This yields an unadjusted charge of \$1,356.90 per employee.

### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate required to finance the discounted development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowing and earnings necessary to support the discounted development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table C.1-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employees in new non-residential DCs. The 2022-2031 and 2022-2041 planning periods are cash flowed separately but combined to total the adjusted charge per capita and per employee. After cash flow consideration, the residential calculated charge decreases slightly to \$6,568 per capita. The non-residential charge after cash flow decreases slightly to \$5,280 per employee.



The following table summarizes the calculation of the Roads and Related DC.

	RO	DADS AND REL	ATED SERVICES		
2022-203	31 & 2022-2041	Unad	djusted	Adj	usted
Development-Re	elated Capital Program	Developn	nent Charge	Developm	ent Charge
Total	Net DC Recoverable	\$/capita	\$/employee	\$/capita	\$/employee
\$5,655,512,911	\$3,447,784,427	\$7,825.31	\$5,575.52	\$6,568	\$5,280



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS ROADS AND RELATED

SYSTEM LANE KILOMETERS					Lane Kild	ometers					UNIT COST
Road Category	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/Lane Km)
City Expressway	390	318	314	321	321	321	311	311	311	311	\$ 5,092,204
Major Arterial	3,324	3,237	3,211	3,344	3,344	3,344	3,268	3,268	3,268	3,268	\$ 1,400,644
Minor Arterial	1,130	1,415	1,410	1,408	1,408	1,408	1,362	1,362	1,362	1,362	\$ 1,401,182
Collector	2,284	1,906	1,910	1,943	1,943	1,943	2,009	2,009	2,009	2,009	\$ 1,069,295
Local Roads	7,401	7,401	7,401	7,401	7,401	7,401	7,401	7,401	7,401	7,401	\$ -
Laneways	395	395	395	395	395	395	395	395	395	395	\$ -
Total (lane km)	14,924.3	14,672.0	14,641.0	14,812.0	14,812.0	14,812.0	14,746.0	14,746.0	14,746.0	14,746.0	
Total (\$000)	\$10,667,859.5	\$10,173,955.3	\$10,114,441.0	\$10,368,856.5	\$10,368,856.5	\$10,368,856.5	\$10,217,604.5	\$10,217,604.5	\$10,217,604.5	\$10,217,604.5	

BRIDGES/CULVERTS					Area (Squa	are Metres)					UNIT COST
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/Sq. m)
Square Metres of Bridge, Culvert or Viaduct deck with a	616,000	616.000	616.000	616.000	616.000	616.000	616.000	616.000	616.000	616.000	\$10,227
span of greater than 3 metres (all Roads) - non Gardiner	616,000	616,000	616,000	616,000	616,000	616,000	616,000	616,000	616,000	616,000	\$10,227
F G.G. Gardiner	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	247,000	\$17,547
Total (sq. m)	863,000	863,000	863,000	863,000	863,000	863,000	863,000	863,000	863,000	863,000	
Total (\$000)	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	

OTHER ASSETS					Value of Ass	sets (\$000)				1
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
20% of Roads and Bridges/Culverts to account for other assets	\$4,260,341.9	\$4,161,561.1	\$4,149,658.2	\$4,200,541.3	\$4,200,541.3	\$4,200,541.3	\$4,170,291.0	\$4,170,291.0	\$4,170,291.0	\$4,170,291.0
Total (\$000)	\$4,260,341.9	\$4,161,561.1	\$4,149,658.2	\$4,200,541.3	\$4,200,541.3	\$4,200,541.3	\$4,170,291.0	\$4,170,291.0	\$4,170,291.0	\$4,170,291.0

Note: Refer to attached Transportation Asset Inventory



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS ROADS AND RELATED

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historical Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500
Historical Employment	<u>1,455,700</u>	<u>1,470,400</u>	<u>1,485,300</u>	<u>1,500,300</u>	<u>1,515,500</u>	<u>1,532,000</u>	1,548,700	<u>1,565,500</u>	<u>1,582,600</u>	<u>1,599,900</u>
Total	4,093,613	4,131,428	4,169,646	4,208,169	4,247,100	4,306,200	4,376,300	4,436,900	4,494,700	4,537,400

### **INVENTORY SUMMARY (\$000)**

System Lane Kilometres	\$10,667,859.5	\$10,173,955.3	\$10,114,441.0	\$10,368,856.5	\$10,368,856.5	\$10,368,856.5	\$10,217,604.5	\$10,217,604.5	\$10,217,604.5	\$10,217,604.5
Bridges & Culverts	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2	\$10,633,850.2
Other Assets	\$4,260,341.9	\$4,161,561.1	\$4,149,658.2	\$4,200,541.3	\$4,200,541.3	\$4,200,541.3	\$4,170,291.0	\$4,170,291.0	\$4,170,291.0	\$4,170,291.0
Total (\$000)	\$25,562,051.6	\$24,969,366.6	\$24,897,949.5	\$25,203,248.0	\$25,203,248.0	\$25,203,248.0	\$25,021,745.7	\$25,021,745.7	\$25,021,745.7	\$25,021,745.7

### SERVICE LEVEL (\$/capita)

Average Service Level

											Levei
System Lane Kilometres	\$2,605.98	\$2,462.58	\$2,425.73	\$2,463.98	\$2,441.40	\$2,407.89	\$2,334.76	\$2,302.87	\$2,273.26	\$2,251.86	\$2,397.03
Bridges & Culverts	\$2,597.67	\$2,573.89	\$2,550.30	\$2,526.95	\$2,503.79	\$2,469.43	\$2,429.87	\$2,396.68	\$2,365.86	\$2,343.60	\$2,475.81
Other Assets	\$1,040.73	\$1,007.29	\$995.21	\$998.19	\$989.04	\$975.46	\$952.93	\$939.91	\$927.82	\$919.09	\$974.57
Total (\$/capita)	\$6,244.37	\$6,043.76	\$5,971.24	\$5,989.12	\$5,934.23	\$5,852.78	\$5,717.56	\$5,639.47	\$5,566.94	\$5,514.56	\$5,847.40

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
ROADS AND RELATED

Maximum Allowable Funding Envelope	\$5,122,907,140
Net Population & Employmeny Growth 2022- 2041	876,100
10 Year Average Service Level 2012-2021	\$5,847.40
10-Year Funding Envelope Calculation	

		1		Grants/	T		Ine	ligible Costs	Total	De	evelop	ment Related Co	osts
Project Des	cription	Timing	Gross Project	Subsidies/Other		Net	BTE	Replacement	Development	Prior		In-Period	Other
		_	Cost	Recoveries	+	Cost	%	& BTE Shares	Related Costs	Growth	+		Dev. Related*
1 10-YEAR RO	ADS PROJECTS												1
1.1 Troffic	: Control & Signalization Related Infrastructure												
	New Traffic Control Signals / Devices - 2021	2022 - 2022	\$ 10,500,000	œ.		10,500,000	40%	\$ 4,200,000	\$ 6,300,000	¢		6,300,000	¢
1.1.1	New Traffic Control Signals / Devices  New Traffic Control Signals / Devices	2022 - 2022			φ	32,711,000	40%	\$ 13,084,400			l o		
1.1.2	-			l ·	, a						l o	19,626,600	
1.1.3	Traffic Signal Major Modifications - 2021	2022 - 2022			٥	490,000	50%	\$ 245,000			) p	245,000	
1.1.4	Traffic Signal Major Modifications	2022 - 2031	\$ 4,142,000		\$	4,142,000	50%	\$ 2,071,000			\$	2,071,000	
1.1.5	Traffic Congestion Management - 2021	2022 - 2022			\$	9,532,000	92%	\$ 8,808,117			\$	723,883	
1.1.6	Traffic Congestion Management	2022 - 2025		l ·	\$	109,731,000	92%	\$ 101,397,764			\$	8,333,236	
1.1.7	Accessible Pedestrian Signals (Audible Signals) - 2021	2022 - 2022			\$	1,664,000	92%	\$ 1,537,632			\$	126,368	
1.1.8	Accessible Pedestrian Signals (Audible Signals)	2022 - 2031			\$	12,740,000	92%	\$ 11,772,494			\$	967,506	
1.1.9	Transportation Safety & Local Improvements - 2021	2022 - 2022			\$	1,397,000	92%	\$ 1,290,908			\$	106,092	
1.1.10		2022 - 2022			\$	10,000,000	92%	\$ 9,240,576			\$	759,424	
1.1.11		2022 - 2031	\$ 68,417,847	l <sup>*</sup>	\$	68,417,847	92%	\$ 63,222,031	\$ 5,195,816		\$	5,195,816	
	Missing Link Sidewalk - 2021	2022 - 2022		-	\$	2,100,000	75%	\$ 1,575,000			\$	525,000	\$ -
1.1.13	Missing Link Sidewalk	2022 - 2031	\$ 17,600,000	-	-   \$	17,600,000	75%	\$ 13,200,000	\$ 4,400,000		-   \$	4,400,000	<u>\$ -</u>
	Subtotal Traffic Control & Signalization Related Infrastructure		\$ 281,024,847	-	\$	281,024,847		\$ 231,644,922	\$ 49,379,925	\$ -	\$	49,379,925	\$ -
1.2 Road	Infrastructure												1
1.2.1	Six Points Interchange Redevelopment - 2021	2022 - 2022	\$ 2,570,000	\$ -	\$	2,570,000	72%	\$ 1,850,400	\$ 719,600	\$ -	\$	719,600	\$ -
1.2.2	Six Points Interchange Redevelopment	2022 - 2022	\$ 570,000	\$ -	\$	570,000	72%	\$ 410,400	\$ 159,600	\$ -	\$	159,600	\$ -
1.2.3	Scarlett / St. Clair / Dundas - 2021	2022 - 2022	\$ 5,462,000	\$ -	\$	5,462,000	63%	\$ 3,441,060	\$ 2,020,940	\$ -	\$	2,020,940	\$ -
1.2.4	Scarlett / St. Clair / Dundas	2022 - 2024	\$ 40,120,000	\$ -	\$	40,120,000	63%	\$ 25,275,600	\$ 14,844,400	\$ -	\$	14,844,400	\$ -
1.2.5	Regent Park Revitalization - 2021	2022 - 2022	\$ 1,380,000	\$ -	\$	1,380,000	28%	\$ 386,400	\$ 993,600	\$ -	\$	993,600	\$ -
1.2.6	Gardiner York/Bay/Yonge Ramp Reconfiguration - 2021	2022 - 2022	\$ 1,000,000	\$ -	\$	1,000,000	75%	\$ 750,000	\$ 250,000	\$ -	\$	250,000	\$ -
1.2.7	Lawrence-Allen Revitalization – Phase 1 - 2021	2022 - 2022	\$ 1,250,000	\$ -	\$	1,250,000	16%	\$ 201,333	\$ 1,048,667	\$ -	\$	1,048,667	\$ -
1.2.8	Lawrence-Allen Revitalization – Phase 1	2022 - 2024	\$ 6,729,000	\$ -	\$	6,729,000	16%	\$ 1,083,818	\$ 5,645,182	\$ -	\$	5,645,182	\$ -
1.2.9	Lawrence-Allen Revitalization – Pedestrian Bridges - 2021	2027 - 2031	\$ 50,000,000	\$ -	\$	50,000,000	16%	\$ 8,053,333	\$ 41,946,667	\$ -	\$	20,973,334	\$ 20,973,33
1.2.10	Lawrence-Allen Revitalization – Phase 2	2022 - 2026	\$ 3,450,000	\$ -	\$	3,450,000	16%	\$ 555,680	\$ 2,894,320	\$ -	\$	2,894,320	\$ -
1.2.11	Lawrence-Allen Revitalization – Phase 3	2029 - 2031	\$ 9,000,000	\$ -	\$	9,000,000	16%	\$ 1,449,600	\$ 7,550,400	\$ -	\$	7,550,400	\$ -
1.2.12	Lawrence-Allen Revitalization – Phase 4	2029 - 2031	\$ 9,045,000	\$ -	\$	9,045,000	16%	\$ 1,456,848	\$ 7,588,152	\$ -	\$	7,588,152	\$ -
1.2.13	Legion Road - 2021	2022 - 2022	\$ -	\$ -	\$	-	0%	\$ -	\$ -	\$ -	\$	-	\$ -
1.2.14	Legion Road	2022 - 2026	\$ 48,992,000	\$ -	\$	48,992,000	0%	\$ -	\$ 48,992,000	\$ -	\$	48,992,000	\$ -
1.2.15	Steeles Widenings (Tapscott Road - Beare Road) - 2021	2022 - 2022	\$ 200,000	\$ -	\$	200,000	15%	\$ 29,897	\$ 170,103	\$ -	\$	170,103	\$ -
1.2.16	Steeles Widenings (Tapscott Road - Beare Road)	2023 - 2026	\$ 43,915,000	\$ 21,957,500	\$	21,957,500	15%	\$ 3,282,268	\$ 18,675,232	\$ -	\$	18,675,232	\$ -
1.2.17	Steeles Ave Widening: Hilda Avenue to Bathurst Street	2023 - 2031	\$ 15,000,000	\$ 7,500,000	\$	7,500,000	16%	\$ 1,166,220	\$ 6,333,780	\$ -	\$	6,333,780	\$ -
1.2.18	Morningside Extension	2024 2027	\$ 34,250,000	-	\$	34,250,000	0%	\$ -	\$ 34,250,000	\$ -	\$	34,250,000	\$ -
1.2.19	North York Service Road- Extension of Doris Ave South of Sheppard	2022 - 2024	\$ 9,400,000	\$ -	\$	9,400,000	0%	\$ -	\$ 9,400,000	\$ -	\$	9,400,000	\$ -
1.2.20	North York Centre- Beecroft Ave. Extension from Finch to Steeles	2024 - 2027	\$ 32,944,000	\$ -	\$	32,944,000	0%	\$ -	\$ 32,944,000	\$ -	\$	32,944,000	\$ -
1.2.21	Neighborhood Improvements - 2021	2022 - 2022	\$ 3,000,000	-	\$	3,000,000	50%	\$ 1,500,000	\$ 1,500,000	\$ -	\$	1,500,000	\$ -
1.2.22	Neighborhood Improvements	2022 - 2031	\$ 20,000,000	-	\$	20,000,000	50%	\$ 10,000,000	\$ 10,000,000	\$ -	\$	10,000,000	\$ -
1.2.23	Port Union Road Widening: Lawrence Ave - Kingston Rd - 2021	2022 - 2022	\$ 325,000	-	\$	325,000	13%	\$ 43,732	\$ 281,268	\$ -	\$	281,268	\$ -
1.2.24	Port Union Road Widening: Lawrence Ave - Kingston Rd	2022 - 2023	\$ 9,522,000	-	\$	9,522,000	13%	\$ 1,281,291	\$ 8,240,709	\$ -	\$	8,240,709	\$ -
1.2.25	St. Clair TMP: Widening: Keele to Old Weston Road	2025 - 2025	\$ 112,700,000	\$ -	\$	112,700,000	46%	\$ 51,381,441	\$ 61,318,559	\$ -	\$	61,318,559	\$ -
1.2.26	St Clair TMP - Gunns Extension	2025 - 2025	\$ 117,300,000	-	\$	117,300,000	0%	-	\$ 117,300,000	\$ -	\$	117,300,000	-
1.2.27	St Clair TMP - Keele Extension	2025 - 2025		-	\$	18,540,000	0%	-	\$ 18,540,000		\$	18,540,000	
	Ingram Drive Extension	2027 - 2031			\$	65,955,000	0%	\$ -	\$ 65,955,000		<b> </b> \$	65,955,000	
	Lake Shore Blvd West Widening (Legion Road to Humber Bay Loop)	2027 - 2031			\$	105,000,000	18%	\$ 19,105,333			\$	85,894,667	
1.2.30		2022 - 2024			\$	4,350,000	0%	\$ -	\$ 4,350,000		\$	4,350,000	
	REimagining Yonge Sheppard to Finch	2026 - 2028			\$	71,776,000	48%	\$ 34,452,480			<b>s</b>	37,323,520	

			Grants/		Ine	ligible Costs	Total	De	evelopment Related C	osts
oject Description	Timing	Gross Project Cost	Subsidies/Other Recoveries	Net Cost	BTE %	Replacement & BTE Shares	Development Related Costs	Prior Growth	In-Period	Other Dev. Relate
.2 Road Infrastructure continued										
1.2.32 Lower Yonge Precinct	2022 - 2031	\$ 104,350,000	\$ -	\$ 104,350,000	25%	\$ 26,087,500	\$ 78,262,500	\$ -	\$ 78,262,500	\$
1.2.33 John Street Revitalization - 2021	2022 - 2022	\$ 35,000	\$ -	\$ 35,000	20%	\$ 7,000	\$ 28,000	\$ -	\$ 28,000	\$
1.2.34 John Street Revitalization	2023 2025	\$ 47,718,000	\$ 13,250,000	\$ 34,468,000	20%	\$ 6,893,600	\$ 27,574,400	\$ -	\$ 27,574,400	\$
1.2.35 Liberty New Street	2022 - 2025	\$ 75,403,000	\$ -	\$ 75,403,000	0%	\$ -	\$ 75,403,000	\$ -	\$ 75,403,000	\$
1.2.36 Passmore Avenue Widening	2026 - 2028	\$ 2,260,000	\$ -	\$ 2,260,000	12%	\$ 273,000	\$ 1,987,000	\$ -	\$ 1,987,000	\$
1.2.37 Emery Village Improvements - 2021	2022 - 2022	\$ 91,000	\$ -	\$ 91,000	0%	\$ -	\$ 91,000	\$ -	\$ 91,000	\$
1.2.38 Emery Village Improvements	2022 - 2025	\$ 8,224,000	\$ -	\$ 8,224,000	0%	\$ -	\$ 8,224,000	\$ -	\$ 8,224,000	\$
1.2.39 New Cycling Infrastructure - 2021	2022 - 2022	\$ 16,000,000	\$ 8,000,000	\$ 8,000,000	75%	\$ 6,000,000	\$ 2,000,000	\$ -	\$ 2,000,000	\$
1.2.40 New Cycling Infrastructure	2022 - 2031	\$ 252,650,000	\$ -	\$ 252,650,000	75%	\$ 189,487,500	\$ 63,162,500	\$ -	\$ 63,162,500	\$
1.2.41 Downsview Road Project (Previously Transit Road Extension)	2027 - 2031	\$ 130,000,000	\$ 71,500,000	\$ 58,500,000	0%	\$ -	\$ 58,500,000	\$ -	\$ 58,500,000	\$
1.2.42 Yonge Street/Highway 401 Interchange Improvements	2026 - 2029	\$ 192,000,000	\$ 76,800,000	\$ 115,200,000	20%	\$ 23,040,000	\$ 92,160,000	\$ -	\$ 92,160,000	\$
1.2.43 Eglinton Connects	2022 - 2023	\$ -	\$ -	\$ -	92%	\$ -	\$ -	\$ -	\$ -	\$
1.2.44 Metrolinx Additonal Infrastructure Program ( Eglinton) - 2021	2022 - 2022	\$ 2,000,000	\$ -	\$ 2,000,000	20%	\$ 400,000	\$ 1,600,000	\$ -	\$ 1,600,000	\$
1.2.45 Metrolinx Additonal Infrastructure Program ( Eglinton)	2022 - 2023	\$ 11,270,000	\$ -	\$ 11,270,000	20%	\$ 2,254,000	\$ 9,016,000	\$ -	\$ 9,016,000	\$
1.2.46 Metrolinx Additional Infrastructure	2023 - 2024	\$ 7,750,000	\$ -	\$ 7,750,000	20%	\$ 1,550,000	\$ 6,200,000	\$ -	\$ 6,200,000	\$
1.2.47 King-Liberty Bridge - 2021	2022 - 2022	\$ 1,632,977	\$ -	\$ 1,632,977	0%	\$ -	\$ 1,632,977	\$ -	\$ 1,632,977	\$
1.2.51 Bonnycastle Street	2022 - 2022	\$ 8,730,992	\$ 4,230,960	\$ 4,500,032	23%	\$ 1,012,507	\$ 3,487,525	\$ -	\$ 3,487,525	\$
1.2.52 Lakeshore Road Re-alignment (Cherry to Don Roadway)	2022 - 2031	\$ 21,470,000	\$ -	\$ 21,470,000	23%	\$ 4,938,100	\$ 16,531,900	\$ -	\$ 16,531,900	\$
1.2.53 Lakeshore Improvements (Lower Jarvis to Cherry St)	2022 - 2031	\$ 69,610,816	\$ -	\$ 69,610,816	0%	\$ -	\$ 69,610,816	\$ -	\$ 69,610,816	\$
1.2.54 Peel Avenue from Gladstone Ave to Dufferin St / Gladstone Ave from Queen St to Peel Ave -2021	2022 - 2023	\$ 2,000,000	\$ -	\$ 2,000,000	39%	\$ 770,112	\$ 1,229,888	\$ -	\$ 1,229,888	\$
1.2.55 Silver Star Boulevard from Passmore Ave to Midland Ave 2021	2024 - 2028	\$ 25,000,000	\$ -	\$ 25,000,000	0%	\$ -	\$ 25,000,000	\$ -	\$ 25,000,000	\$
1.2.56 Park Lawn TMP - Provision for Additional Growth-Related Infrastructure	2023 - 2031	\$ 191,000,000	\$ -	\$ 191,000,000	0%	\$ -	\$ 191,000,000	\$ -	\$ 191,000,000	\$
1.2.57 Scarborough Centre TMP - Provision for Additional Growth-Related Infrastructure	2022 - 2031	\$ 18,200,000	\$ -	\$ 18,200,000	0%	\$ -	\$ 18,200,000	\$ -	\$ 18,200,000	\$
1.2.58 Scarborough Centre TMP - Borough Drive, Progress Avenue and McCowan Road Reconfiguration	2027 - 2027	\$ 29,700,000	\$ -	\$ 29,700,000	0%	\$ -	\$ 29,700,000	\$ -	\$ 29,700,000	\$
1.2.59 Don Mills Crossing Trail Bridge	2024 - 2024	\$ 9,000,000	\$ 4,000,000	\$ 5,000,000	0%	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	\$
1.2.60 Dufferin Street Rehabilitation	2024 - 2025	\$ 33,180,000	\$ -	\$ 33,180,000	0%	\$ -	\$ 33,180,000	\$ -	\$ 33,180,000	\$
1.2.61 Dunn and Dowling Bridges	2024 - 2026	\$ 22,510,000	\$ -	\$ 22,510,000	0%	\$ -	\$ 22,510,000	\$ -	\$ 22,510,000	\$
1.2.62 Yonge Tomorrow	2024 - 2027	\$ 76,892,000	\$ 10,704,000	\$ 66,188,000	20%	\$ 13,237,600	\$ 52,950,400	\$ -	\$ 52,950,400	\$
1.2.63 Highland Creek Village	2028 - 2029		\$ -	\$ 13,750,000	0%	\$ -	\$ 13,750,000	\$ -	\$ 13,750,000	\$
1.2.64 Yonge Street North TMP: Yonge Street – Bishop Avenue to Steeles Avenue	2022 - 2031		\$ -	\$ 17,700,000	0%	\$ -	\$ 17,700,000		\$ 17,700,000	
Yonge Street North TMP: Lariviere Road Extension and Improvements – Drewry Avenue to Future  Centerpoint Mall Street A (East-West)	2022 - 2031			\$ 14,800,000	0%	\$ -	\$ 14,800,000		\$ 14,800,000	
1.2.66 QQ Bay to Bonnycastle , roads and public realm	2022 - 2031	\$ 190,000,000	\$ -	\$ 190,000,000	0%	\$ -	\$ 190,000,000	\$ -	\$ 190,000,000	\$
1.2.67 QQ Bonnycastle to Silo (includes Parliament between QQ and Lakeshore) Road and Public Realm	2022 - 2031			\$ 110,000,000	0%	\$ -	\$ 110,000,000		\$ 110,000,000	
1.2.68 QQ Silo to Cherry, Road and Public Realm	2022 - 2031			\$ 100,000,000	0%	\$ -	\$ 100,000,000		\$ 100,000,000	
1.2.69 UNALLOCATED PROJECTS	2022 - 2031	\$ 137,000,000	\$	\$ 137,000,000	40%	\$ 54,800,000	\$ 82,200,000	\$ -	\$ 82,200,000	
Subtotal Road Infrastructure		\$ 2,785,672,785	\$ 217,942,460			\$ 497,908,053			\$ 2,048,848,938	

				Grants/		Ine	eligible	Costs	Total		D	evelo	pment Related C	osts	
Project Description	Timing	Gro	oss Project	Subsidies/Other	Net	BTE	R	Replacement	Development	Р	rior		In-Period	(	Other
			Cost	Recoveries	Cost	%	&	BTE Shares	Related Costs	Gr	owth		III-P eriou	Dev	. Related
1.3 Rail Grade Separations and Related															
1.3.1 Steeles Avenue East / Kennedy Road Grade Separation	2022 - 2022	2 \$	150,000,000	\$ 139,000,000	\$ 11,000,000	20%	\$	2,200,000	\$ 8,800,000	\$	-	\$	8,800,000	\$	
1.3.2 Passmore Ave (Stouffville)	2022 - 2031	1 \$	100,600,000	\$ 85,500,000	\$ 15,100,000	10%	\$	1,510,000	\$ 13,590,000	\$	-	\$	13,590,000	\$	
1.3.3 McNicoll Ave (Stouffville)	2022 - 2031	1 \$	62,600,000	\$ 53,200,000	\$ 9,400,000	15%	\$	1,410,000	\$ 7,990,000	\$	-	\$	7,990,000	\$	
1.3.4 Huntingwood Road (Stouffville)	2022 - 2031	1 \$	56,100,000	\$ 47,600,000	\$ 8,500,000	10%	\$	850,000	\$ 7,650,000	\$	-	\$	7,650,000	\$	
1.3.5 Danforth / Midland (Stouffville)	2022 - 2031	1 \$	41,500,000	\$ 20,700,000	\$ 20,800,000	15%	\$	3,120,000	\$ 17,680,000	\$	-	\$	17,680,000	\$	
1.3.6 Progress Ave (Stoffville)	2022 - 2031	1 \$	50,600,000	\$ 25,300,000	\$ 25,300,000	10%	\$	2,530,000	\$ 22,770,000	\$	-	\$	22,770,000	\$	
1.3.7 Finch Avenue East (Stouffville)	2022 - 2031	1 \$	56,000,000	\$ 47,600,000	\$ 8,400,000	15%	\$	1,260,000	\$ 7,140,000	\$	-	\$	7,140,000	\$	
1.3.8 Scarborough Golf Club Road (LSE)	2022 - 2031	1 \$	69,000,000	\$ 58,650,000	\$ 10,350,000	25%	\$	2,587,500	\$ 7,762,500	\$	-	\$	7,762,500	\$	
1.3.9 Galloway Road (LSE)	2022 - 2031	1 \$	71,000,000	\$ 60,350,000	\$ 10,650,000	5%	\$	532,500	\$ 10,117,500	\$	-	\$	10,117,500	\$	
1.3.10 Morningside Drive (LSE)	2022 - 2031	1 \$	69,000,000	\$ 58,650,000	\$ 10,350,000	15%	\$	1,552,500	\$ 8,797,500	\$	-	\$	8,797,500	\$	
1.3.11 Castlefield Ave (Barrie)	2022 - 2031	1 \$	51,000,000	\$ 43,150,000	\$ 7,850,000	10%	\$	785,000	\$ 7,065,000	\$	-	_ \$	7,065,000	\$	
Subtotal Rail Grade Separations and Related		\$	777,400,000	\$ 639,700,000	\$ 137,700,000		\$	18,337,500	\$ 119,362,500	\$	-	\$	119,362,500	\$	
1.4 Engineering Studies															
1.4.1 Ten year studies - 2021	2022 - 2022	2 \$	4,500,000	\$ -	\$ 4,500,000	92%	\$	4,149,142	\$ 350,858	\$	-	\$	350,858	\$	
1.4.2 Ten year studies	2022 - 2027	7 \$	20,228,000	\$ -	\$ 20,228,000	92%	\$	18,650,852	\$ 1,577,148	\$	-	\$	1,577,148	\$	
Subtotal Engineering Studies		\$	24,728,000	\$ -	\$ 24,728,000		\$	22,799,994	\$ 1,928,006	\$	-	\$	1,928,006	\$	
1.5 Works Buildings and Yards															
1.5.1 Facility improvements - 2021	2022 - 2022	2 \$	1,800,000	\$ -	\$ 1,800,000	92%	\$	1,659,657	\$ 140,343	\$	-	\$	140,343	\$	
1.5.2 Facility improvements	2022 - 2023	3 \$	5,203,000	\$ -	\$ 5,203,000	92%	\$	4,797,330	\$ 405,670	\$	_	\$	405,670	\$	
Subtotal Works Buildings and Yards		\$	7,003,000	\$ -	\$ 7,003,000		\$	6,456,987	\$ 546,013	\$	-	\$	546,013	\$	
TOTAL 10-YEAR ROADS		\$ 3	3,875,828,632	\$ 857,642,460	\$ 3,018,186,172		\$	777,147,456	\$ 2,241,038,716	\$	_	\$	2,220,065,382	\$	20,97

			Grants/			Ine	eligible	Costs	Total		Develo	pment Related Co	osts
oject Description	Timing	Gross Project	Subsidies/Other		Net	BTE	1	eplacement	Development	Prior		In-Period	Other
		Cost	Recoveries		Cost	%	8	BTE Shares	Related Costs	Growth	+		Dev. Related
1.7 ROADS TO 2041													
1.7.1 Scarborough Centre TMP - Provision for Additional Growth-Related Infrastructure	2031 - 2041	\$ 20,500,000	\$ -	\$	20,500,000	0%	\$	-	\$ 20,500,000	\$	- \$	20,500,000	\$
1.7.2 Scarborough Centre TMP - Provision for Additional Growth-Related Infrastructure	2041 - 2041	\$ 88,000,000	\$ -	\$	88,000,000	0%	\$	-	\$ 88,000,000	\$	- \$	-	\$ 88,000,
1.7.3 Yonge Street North TMP: Drewry Avenue and Cummer Avenue Cycle Tracks – Willowdale Avenue to	a 2031 - 2041	\$ 4,000,000	\$ -	\$	4,000,000	50%	\$	2,000,000	\$ 2,000,000	\$	- \$	-	\$ 2,000
1.7.4 Yonge Street North TMP: Dumont Street – Steeles Avenue to Centre Avenue	2031 - 2041	\$ 3,260,000	\$ -	\$	3,260,000	50%	\$	1,630,000	\$ 1,630,000	\$	- \$	-	\$ 1,630
1.7.5 Eglinton Connects LRT	2027 - 2036	\$ 150,000,000	\$ -	\$	150,000,000	92%	\$	138,608,639	\$ 11,391,361	\$	- \$	11,391,361	\$
1.7.6 Don Roadway North	2022 - 2024	\$ 14,265,974	\$ 9,558,203	\$	4,707,771	0%	\$	-	\$ 4,707,771	\$	- \$	4,707,771	\$
1.7.7 Don Roadway Valley Wall Feature	2022 - 2025	\$ 16,110,646	\$ 10,794,133	\$	5,316,513	0%	\$	-	\$ 5,316,513	\$	- \$	5,316,513	\$
1.7.8 Lake Shore Bridge Modifications	2022 - 2026	\$ 46,353,534	\$ 31,056,868	\$	15,296,666	0%	\$	-	\$ 15,296,666	\$	- \$	15,296,666	\$
1.7.9 Cherry Street Realignment	2022 - 2027	\$ 26,697,776	\$ 17,887,510	\$	8,810,266	0%	\$	-	\$ 8,810,266	\$	- \$	8,810,266	\$
1.7.10 Cherry Street Bridge North (v&T)	2022 - 2028	\$ 36,707,785	\$ 24,594,216	\$	12,113,569	0%	\$	-	\$ 12,113,569	\$	-   \$	12,113,569	\$
1.7.11 Cherry Street Bridge South	2022 - 2029	\$ 41,128,741	\$ 27,556,256	\$	13,572,485	0%	\$	-	\$ 13,572,485	\$	-   \$	13,572,485	\$
1.7.12 Signalization Along Cherry Street and Commissioners	2024 - 2031			\$	2,995,000	0%	\$	_	\$ 2,995,000		-   \$	2,995,000	
1.7.13 Old Cherry Street Bridge Demo	2022 - 2030			\$	1,151,459	0%	\$	_	\$ 1,151,459		-   \$	1,151,459	
1.7.14 Commissioners Street West	2022 - 2031				9,434,970	0%	\$	_	\$ 9,434,970		-   \$	9,434,970	
1.7.15 Commissioners Street Bridge	2022 - 2032		\$ 34,543,362		17,013,895	0%	\$	_	\$ 17,013,895		-   \$	17,013,895	
1.7.16 Commissioners Street and Protect for Future Streetcar (Broadview to Carlaw)	2022 - 2028			\$	26,716,097	0%	\$	_	\$ 26,716,097		-   \$	26,716,097	
1.7.17 Villiers Street Between New Cherry and Munitions	2022 - 2031			\$	53,695,000	0%	\$	_	\$ 53,695,000		-   \$	53,695,000	
1.7.18 Munitions Street Between the Munitions Bridge and Commissioners	2022 - 2031			\$	40,058,000	0%	\$	_	\$ 40,058,000		-   \$	40,058,000	
Reconstruct Broadview and Extend Broadview LRT (Queen to Eastern in Mixed) with allowance for	2026 - 2035			\$	33,443,891	1%	\$	181,250			-   \$	33,262,641	
servicing relocates 1.7.20 Broadview from Eastern to Rail Corridor with Interim BRT	2022 - 2025			\$	4,484,787	0%	\$	-	\$ 4,484,787		-   \$	4,484,787	
1.7.21 Broadview Avenue Streetcar Tracks (Eastern to Rail Corridor)	2022 - 2031		<b>l</b> .	\$	15,759,627	0%	\$	_	\$ 15,759,627		-   \$	15,759,627	
1.7.22 Broadview Avenue Streetcar Tracks (Rail Corridor to Lake Shore)	2022 - 2031			\$	28,653,868	0%	\$	_	\$ 28,653,868		-   \$	28,653,868	
1.7.23 Eastern Avenue Upgrades (Broadview to Carlaw) with Allowance for upgrade the Underpass	2028 - 2029			\$	24,369,883	2%	\$	552,500			-   \$	23,817,383	
1.7.24 Eastern Avenue Upgrades (Carlaw to Leslie)	2028 - 2029		\$ -	\$	17,714,048	3%	\$	559,000			-   \$	17,155,048	\$
1.7.25 Eastern Avenue Upgrades (Leslie to Woodfield)	2028 - 2029	\$ 13,027,838	\$ -	\$	13,027,838	4%	\$	487,500	\$ 12,540,338	\$	-   \$	12,540,338	\$
1.7.26 Caroline Extension (Eastern to Lake Shore)	2028 - 2029	\$ 12,609,669	\$ -	\$	12,609,669	0%	\$	-	\$ 12,609,669	\$	- \$	12,609,669	\$
1.7.27 Woodfield Extension and Upgrades	2028 - 2029	\$ 3,383,907	\$ -	\$	3,383,907	0%	\$	-	\$ 3,383,907	\$	- \$	3,383,907	\$
1.7.28 Commissioners Street with Interim BRT (Don Roadway to Saulter)	2026 - 2035	\$ 7,671,306	\$ -	\$	7,671,306	4%	\$	336,600	\$ 7,334,706	\$	- \$	7,334,706	\$
1.7.29 Commissioners Street with Interim BRT (Saulter Street. to Broadview)	2026 - 2035	\$ 11,580,631	\$ -	\$	11,580,631	2%	\$	252,450	\$ 11,328,181	\$	- \$	11,328,181	\$
1.7.30 Broadview Extension with Interim BRT (Lake Shore to Commissioners)	2026 - 2035	\$ 12,786,015	\$ -	\$	12,786,015	0%	\$	-	\$ 12,786,015	\$	- \$	12,786,015	\$
1.7.31 Carlaw Avenue Upgrades (Lake Shore to Eastern)	2023 - 2031	\$ 6,109,518	\$ -	\$	6,109,518	6%	\$	352,844	\$ 5,756,674	\$	- \$	5,756,674	\$
1.7.32 Carlaw Avenue Reconstruction (Lake Shore to Commissioners)	2023 - 2031	\$ 8,579,199	\$ -	\$	8,579,199	3%	\$	250,070	\$ 8,329,129	\$	- \$	8,329,129	\$
1.7.33 Carlaw Avenue Extension (Commissioners to Basin Extension)	2028 - 2029	\$ 4,396,865	\$ -	\$	4,396,865	0%	\$	-	\$ 4,396,865	\$	- \$	4,396,865	\$
1.7.34 Broadview Extension and Protect for Future Streetcar (Commissioners to Ship Channel)	2036 - 2041	\$ 12,199,602	\$ -	\$	12,199,602	0%	\$	-	\$ 12,199,602	\$	- \$	12,199,602	\$
1.7.35 Basin Transmission Station Relocation	2036 - 2041	\$ 169,274,000	s -	s	169,274,000	0%	I @		\$ 169,274,000	\$	-   \$	126,955,500	\$ 42,318

## DEVELOPMENT-RELATED CAPITAL FORECAST SERVICES RELATED TO A HIGHWAY: ROADS & RELATED

			Grants/		Ine	eligible	e Costs	Total		De	velor	oment Related Co	osts	
Project Description	Timing	Gross Project	Subsidies/Other	Net	BTE		Replacement	Development		Prior		In-Period	_	Other
		Cost	Recoveries	Cost	%	8	BTE Shares	Related Costs	G	rowth	+		De	ev. Related*
1.6 ROADS TO 2041 CONTINUED														
1.7.36 New East-West Street in McCleary District (Don Roadway to Logan)	2028 - 2029	\$ 17,975,584	\$ -	\$ 17,975,584	0%	\$	-	\$ 17,975,584	\$	-	\$	17,975,584	\$	-
1.7.37 New East-West Street in Turning Basin District (Logan to Carlaw)	2022 - 2032	\$ 5,971,292	\$ -	\$ 5,971,292	0%	\$	-	\$ 5,971,292	\$	-	\$	4,478,469	\$	1,492,823
1.7.38 Basin Street Extension in Media City (Don Roadway to Broadview)	2028 - 2029	\$ 12,311,872	\$ -	\$ 12,311,872	0%	\$	-	\$ 12,311,872	\$	-	\$	12,311,872	\$	-
1.7.39 Basin Street Extension in Turning Basin District (Broadview to Carlaw)	2022 - 2025	\$ 11,553,622	\$ -	\$ 11,553,622	0%	\$	-	\$ 11,553,622	\$	-	\$	8,665,216	\$	2,888,405
1.7.40 Replace Interim BRT with Streetcar on Commissioners (Don Roadway to Broadview)	2026 - 2031	\$ 29,240,000	\$ -	\$ 29,240,000	0%	\$	-	\$ 29,240,000	\$	-	\$	29,240,000	\$	-
1.7.41 Replace Broadview Interim BRT to Streetcar (Lake Shore to Commissioners)	2026 - 2031	\$ 22,189,343	\$ -	\$ 22,189,343	0%	\$	-	\$ 22,189,343	\$	-	\$	22,189,343	\$	-
1.7.42 Underground Hydro Transmission Wires on Don Roadway and Commissioners	2036 - 2041	\$ 99,666,000	\$ -	\$ 99,666,000	0%	\$	-	\$ 99,666,000	\$	-	\$	99,666,000	\$	-
1.7.43 Relocate Existing Bouchette Hydro Underground Circuits	2028 - 2029	\$ 17,402,000	\$ -	\$ 17,402,000	0%	\$	-	\$ 17,402,000	\$	-	\$	17,402,000	\$	-
1.7.44 Don Roadway (south of Commissioners)	2028 - 2029	\$ 18,064,363	\$ -	\$ 18,064,363	0%	\$	-	\$ 18,064,363	\$	-	\$	18,064,363	\$	-
1.7.45 Caroline Extension	2028 - 2029	\$ 8,606,232	\$ -	\$ 8,606,232	0%	\$	-	\$ 8,606,232	\$	-	\$	8,606,232	\$	-
1.7.46 Replace Interim BRT with Streetcar on Commissioners (Broadview to Carlaw)	2026 - 2031	\$ 31,800,668	\$ -	\$ 31,800,668	0%	\$	-	\$ 31,800,668	\$	-	\$	31,800,668	\$	-
1.7.47 Replace Interim Sodded Conditionwith Streetcar on Commissioners (Carlaw to Leslie)	2026 - 2031	\$ 59,404,577	\$ -	\$ 59,404,577	0%	\$	-	\$ 59,404,577	\$	-	\$	59,404,577	\$	-
1.7.48 Repair Cherry Street Bascule Bridge	2018 - 2025	\$ 28,815,000	\$ -	\$ 28,815,000	100%	\$	28,815,000	\$ -	\$	-	\$	-	\$	-
1.7.49 Cherry Street Upgrades (Ship Channel to Unwin)	2028 - 2029	\$ 11,921,508	\$ -	\$ 11,921,508	2%	\$	237,500	\$ 11,684,008	\$	-	\$	11,684,008	\$	-
1.7.50 Construct Broadview Bridge and Extension to Unwin	2036 - 2041	\$ 89,667,690	\$ -	\$ 89,667,690	0%	\$	-	\$ 89,667,690	\$	-	\$	67,250,768	\$	22,416,923
1.7.51 Commissioner Street Upgrades and protect for Streetcar (Carlaw to Leslie)	2022 - 2026	\$ 38,207,413	\$ -	\$ 38,207,413	0%	\$	-	\$ 38,207,413	\$	-	\$	38,207,413	\$	-
1.7.52 Unwin Avenue Realignment and Upgrades	2028 - 2029	\$ 53,384,580	\$ -	\$ 53,384,580	3%	\$	1,687,500	\$ 51,697,080	\$	-	\$	51,697,080	\$	-
1.7.53 Allowance for Relocation of PEC Infrastructure/Fill/New Circulating Channel Bridge	2028 - 2029	\$ 24,012,500	\$ -	\$ 24,012,500	0%	\$	-	\$ 24,012,500	\$	-	\$	24,012,500	\$	-
1.7.54 Leslie Street Upgrades (Commissioners to Unwin)	2028 - 2029	\$ 9,669,384	\$ -	\$ 9,669,384	4%	\$	371,000	\$ 9,298,384	\$	-	\$	9,298,384	\$	-
1.7.55 Basin Street Bridge & Road Connections	2032 - 2032	\$ 44,662,100	\$ -	\$ 44,662,100	0%	\$	-	\$ 44,662,100	\$	-	\$	33,496,575	\$	11,165,525
1.7.56 Munition Street Bridge & Road Connections	2032 - 2032	\$ 104,988,000	\$ -	\$ 104,988,000	0%	\$		\$ 104,988,000	\$	-	_   \$	78,741,000	\$	26,247,000
SUBTOTAL ROADS TO 2041		\$ 1,779,684,279	\$ 177,484,206	\$ 1,602,200,073		\$	176,321,853	\$ 1,425,878,220	\$	-	\$	1,227,719,044	\$	198,159,176
SUBTOTAL ROADS TO 2031		\$ 3,875,828,632	\$ 857,642,460	\$ 3,018,186,172		\$	777,147,456	\$ 2,241,038,716	\$	-	\$	2,220,065,382	\$	20,973,334
SUBTOTAL ROADS TO 2041		\$ 1,779,684,279	\$ 177,484,206	\$ 1,602,200,073		\$	176,321,853	\$ 1,425,878,220	\$	-	\$	1,227,719,044	\$	198,159,176
TOTAL ROADS 2022-2031 and 2022-2041		\$ 5,655,512,911	\$ 1,035,126,666	\$ 4,620,386,245		\$	953,469,309	\$ 3,666,916,936	\$	_	\$	3,447,784,427	\$	219,132,509

\*Development related costs to be considered for funding from other tools and/or future DC Studies.

ROADS 2022-2031	
Residential Development Charge Calculation	
Residential Share of 2022-2031 DC Eligible Costs	67% \$1,478,852,885
Growth in Population in New Units	252,885
Unadjusted Development Charge Per Capita	\$5,847.93
Non-Residential Development Charge Calculation	
Non-Residential Share of 2022-2031 DC Eligible Costs	33% \$ 741,212,497
Growth in Employees in New Space	175,700
Unadjusted Development Charge Per Employee	\$4,218.63
ROADS 2022-2041	
Residential Development Charge Calculation	
Residential Share of 2022 - 2041 DC Eligible Costs	70% \$854,708,230
Growth in Population in New Units	432,243
Unadjusted Development Charge Per Capita	\$1,977.38
Non-Residential Development Charge Calculation	
Non-Residential Share of 2022 - 2041 DC Eligible Costs	30% \$373,010,815
Growth in Employees in New Space	274,900
Unadjusted Development Charge Per Employee	\$1,356.90



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SERVICES RELATED TO A HIGHWAY: ROADS & RELATED RESIDENTIAL DEVELOPMENT CHARGE (2022-2031)

(in \$000)

SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (10-YEAR - RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$217,358.1	\$261,112.4	\$291,279.5	\$299,833.4	\$144,026.9	\$127,205.5	\$63,137.2	\$30,425.6	\$31,532.4	\$17,295.0	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS	\$100.070.0	#10C 000 1	41005140	4076 401 0	A100 740 1	<b>4170.007.</b>	*100.040.1	*100.040.0	*100.014.0	4100 014 0	A4 470 050 0
- Services Related To A Highway: Roads & Related (10-Year - Residential): Non Inflated - Services Related To A Highway: Roads & Related (10-Year - Residential): Inflated	\$122,873.3 \$122,873.3	\$126,088.1 \$128,609.8	\$162,514.3 \$169,079.9	\$276,491.3 \$293,414.8	\$136,746.1 \$148,018.4	\$172,327.6 \$190,263.6	\$136,940.1 \$154,216.8	\$128,242.2 \$147,310.0	\$108,314.9 \$126,908.2	\$108,314.9 \$129,446.4	\$1,478,852.9 \$1,610,141.2
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE											
- DC Receipts: Inflated	\$158,398.4	\$149,276.3	\$167,482.9	\$131,565.0	\$126,741.2	\$123,577.0	\$120,230.0	\$147,351.2	\$111,977.8	\$112,161.1	\$1,348,760.8
INTEREST											
- Interest on Opening Balance	\$7,607.5	\$9,138.9	\$10,194.8	\$10,494.2	\$5,040.9	\$4,452.2	\$2,209.8	\$1,064.9	\$1,103.6	\$605.3	\$51,912.2
- Interest on In-year Transactions	\$621.7	\$361.7	(\$43.9)	(\$4,450.9)	(\$585.1)	(\$1,833.9)	(\$934.6)	\$0.7	(\$410.6)	(\$475.3)	(\$7,750.3)
TOTAL REVENUE	\$166,627.7	\$158,776.9	\$177,633.8	\$137,608.3	\$131,197.0	\$126,195.3	\$121,505.1	\$148,416.8	\$112,670.8	\$112,291.0	\$1,392,922.8
CLOSING CASH BALANCE	\$261,112.4	\$291,279.5	\$299,833.4	\$144,026.9	\$127,205.5	\$63,137.2	\$30,425.6	\$31,532.4	\$17,295.0	\$139.7	

2022 Adjusted Charge Per Capita \$4,916

Reserve Fund Balance	\$ 397,128,678		
2022 - 2031 Allocation	64%	\$ 255,71	5,416
Residential Share	85%	\$ 217,35	58,104
Non-Residential Share	15%	\$ 38,35	57,312

Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



#### CITY OF TORONTO

#### CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SERVICES RELATED TO A HIGHWAY: ROADS & RELATED RESIDENTIAL DEVELOPMENT CHARGE (2022-2041) (in \$000)

SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	203
PENING CASH BALANCE	\$120,201.3	\$148,505.7	\$172,949.6	\$203,562.5	\$223,491.1	\$222,084.9	\$226,028.7	\$130,543.7	\$42,741.2	\$40,858.4	\$3
022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS											
· Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated · Services Related To A Highway: Roads & Related (Residential To 2041): Inflated	\$29,546.2 \$29,546.2	\$30,635.7 \$31,248.5	\$30,896.4 \$32,144.6	\$29,803.9 \$31,628.1	\$47,644.8 \$51,572.2	\$40,988.2 \$45,254.2	\$125,231.9 \$141,031.4	\$121,370.1 \$139,416.1	\$34,923.0 \$40,917.9	\$36,131.4 \$43,180.4	\$8 \$10
IEW RESIDENTIAL DEVELOPMENT											
Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	
EVENUE											
DC Receipts: Inflated	\$53,229.1	\$50,163.6	\$56,281.9	\$44,211.8	\$42,590.8	\$41,527.5	\$40,402.7	\$49,516.7	\$37,629.6	\$37,691.2	\$3
NTEREST											
Interest on Opening Balance Interest on In-year Transactions	\$4,207.0 \$414.5	\$5,197.7 \$331.0	\$6,053.2 \$422.4	\$7,124.7 \$220.2	\$7,822.2 (\$247.0)	\$7,773.0 (\$102.5)	\$7,911.0 (\$2,767.3)	\$4,569.0 (\$2,472.2)	\$1,495.9 (\$90.4)	\$1,430.0 (\$151.0)	\$
OTAL REVENUE	\$57,850.6	\$55,692.4	\$62,757.5	\$51,556.7	\$50,166.0	\$49,198.0	\$45,546.5	\$51,613.5	\$39.035.1	\$38,970.3	\$3
JIAL REVENUE	\$57,850.0	\$55,092.4	\$02,757.5	\$31,330.7	\$50,100.0	\$49,198.0	\$45,546.5	\$31,013.3	\$39,035.1	\$38,970.3	
CLOSING CASH BALANCE	\$148,505.7	\$172,949.6	\$203,562.5	\$223,491.1	\$222,084.9	\$226,028.7	\$130,543.7	\$42,741.2	\$40,858.4	\$36,648.3	(\$3
LOSING CASH BALANCE	\$148,505.7	\$172,949.6	\$203,562.5	\$223,491.1	\$222,084.9	\$226,028.7	\$130,543.7	\$42,741.2	\$40,858.4	\$36,648.3	(\$3
SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)	\$148,505.7 2033	\$172,949.6 <b>2034</b>	\$203,562.5 <b>2035</b>	\$223,491.1 2036	\$222,084.9 2037	\$226,028.7 2038	\$130,543.7 2039	\$42,741.2	\$40,858.4 2041	\$36,648.3	(\$3
		· · · · · · · · · · · · · · · · · · ·							· 	1	(\$3
SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)	2033	2034	2035	2036	2037	2038	2039	2040	2041	1	(\$3
PENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated	<b>2033</b> (\$32,209.9) \$6,595.5	<b>2034</b> (\$4,985.7) \$6,595.5	<b>2035</b> \$35,138.9 \$6,595.5	<b>2036</b> \$64,252.8 \$37,603.8	<b>2037</b> \$52,396.8 \$36,810.7	<b>2038</b> \$40,540.7 \$36,810.7	<b>2039</b> \$27,995.8 \$36,810.7	<b>2040</b> \$28,047.5 \$36,810.7	<b>2041</b> \$14,076.9 \$36,810.7	TOTAL \$854,708.2	(\$3
SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)  PPENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated  - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated	<b>2033</b> (\$32,209.9)	2034 (\$4,985.7)	<b>2035</b> \$35,138.9	<b>2036</b> \$64,252.8	<b>2037</b> \$52,396.8	<b>2038</b> \$40,540.7	<b>2039</b> \$27,995.8	<b>2040</b> \$28,047.5	<b>2041</b> \$14,076.9	TOTAL	(\$3
PENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated	<b>2033</b> (\$32,209.9) \$6,595.5	<b>2034</b> (\$4,985.7) \$6,595.5	<b>2035</b> \$35,138.9 \$6,595.5	<b>2036</b> \$64,252.8 \$37,603.8	<b>2037</b> \$52,396.8 \$36,810.7	<b>2038</b> \$40,540.7 \$36,810.7	<b>2039</b> \$27,995.8 \$36,810.7	<b>2040</b> \$28,047.5 \$36,810.7	<b>2041</b> \$14,076.9 \$36,810.7	TOTAL \$854,708.2	(\$3
PENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated  NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	2033 (\$32,209.9) \$6,595.5 \$8,200.7	2034 (\$4,985.7) \$6,595.5 \$8,364.7	2035 \$35,138.9 \$6,595.5 \$8,532.0	2036 \$64,252.8 \$37,603.8 \$49,617.4	2037 \$52,396.8 \$36,810.7 \$49,542.4	2038 \$40,540.7 \$36,810.7 \$50,533.2	2039 \$27,995.8 \$36,810.7 \$51,543.9	2040 \$28,047.5 \$36,810.7 \$52,574.8	<b>2041</b> \$14,076.9 \$36,810.7 \$53,626.3	TOTAL \$854,708.2 \$1,023,421.6	(\$3
DERIVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041) DEFINING CASH BALANCE 2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated NEW RESIDENTIAL DEVELOPMENT	2033 (\$32,209.9) \$6,595.5 \$8,200.7	2034 (\$4,985.7) \$6,595.5 \$8,364.7	2035 \$35,138.9 \$6,595.5 \$8,532.0	2036 \$64,252.8 \$37,603.8 \$49,617.4	2037 \$52,396.8 \$36,810.7 \$49,542.4	2038 \$40,540.7 \$36,810.7 \$50,533.2	2039 \$27,995.8 \$36,810.7 \$51,543.9	2040 \$28,047.5 \$36,810.7 \$52,574.8	<b>2041</b> \$14,076.9 \$36,810.7 \$53,626.3	TOTAL \$854,708.2 \$1,023,421.6	(\$3
DERIVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)  DEPINING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated  - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated  NEW RESIDENTIAL DEVELOPMENT  - Population Growth in New Permits Issued  REVENUE  - DC Receipts: Inflated	2033 (\$32,209.9) \$6,595.5 \$8,200.7	2034 (\$4,985.7) \$6,595.5 \$8,364.7	2035 \$35,138.9 \$6,595.5 \$8,532.0	2036 \$64,252.8 \$37,603.8 \$49,617.4	2037 \$52,396.8 \$36,810.7 \$49,542.4	2038 \$40,540.7 \$36,810.7 \$50,533.2	2039 \$27,995.8 \$36,810.7 \$51,543.9 21,892	2040 \$28,047.5 \$36,810.7 \$52,574.8	2041 \$14,076.9 \$36,810.7 \$53,626.3	TOTAL \$854,708.2 \$1,023,421.6 432,243	(\$3
SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)  PPENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated  NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued  REVENUE - DC Receipts: Inflated  INTEREST - Interest on Opening Balance	2033 (\$32,209.9) \$6,595.5 \$8,200.7 17,866 \$36,697.7 (\$1,771.5)	2034 (\$4,985.7) \$6,595.5 \$8,364.7 22,943 \$48,068.7	2035 \$35,138.9 \$6,595.5 \$8,532.0 16,816 \$35,936.4	2036 \$64,252.8 \$37,603.8 \$49,617.4 16,465 \$35,890.1	2037 \$52,396.8 \$36,810.7 \$49,542.4 16,290 \$36,218.8	2038 \$40,540.7 \$36,810.7 \$50,533.2 16,290 \$36,943.1	2039 \$27,995.8 \$36,810.7 \$51,543.9 21,892 \$50,640.5	2040 \$28,047.5 \$36,810.7 \$52,574.8 16,115 \$38,022.7	2041 \$14,076.9 \$36,810.7 \$53,626.3 16,465 \$39,625.5	TOTAL \$854,708.2 \$1,023,421.6 432,243 \$847,971.7 \$62,006.5	(\$3
SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)  PPENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated  NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued  REVENUE - DC Receipts: Inflated	2033 (\$32,209.9) \$6,595.5 \$8,200.7 17,866 \$36,697.7	2034 (\$4,985.7) \$6,595.5 \$8,364.7 22,943 \$48,068.7	2035 \$35,138.9 \$6,595.5 \$8,532.0 16,816 \$35,936.4	2036 \$64,252.8 \$37,603.8 \$49,617.4 16,465 \$35,890.1	2037 \$52,396.8 \$36,810.7 \$49,542.4 16,290 \$36,218.8	2038 \$40,540.7 \$36,810.7 \$50,533.2 16,290 \$36,943.1	2039 \$27,995.8 \$36,810.7 \$51,543.9 21,892 \$50,640.5	2040 \$28,047.5 \$36,810.7 \$52,574.8 16,115 \$38,022.7	2041 \$14,076.9 \$36,810.7 \$53,626.3 16,465 \$39,625.5	TOTAL \$854,708.2 \$1,023,421.6 432,243 \$847,971.7	(\$:
SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (RESIDENTIAL TO 2041)  PPENING CASH BALANCE  2022 - 2041 RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads & Related (Residential To 2041): Non Inflated - Services Related To A Highway: Roads & Related (Residential To 2041): Inflated  NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued  REVENUE - DC Receipts: Inflated  INTEREST - Interest on Opening Balance	2033 (\$32,209.9) \$6,595.5 \$8,200.7 17,866 \$36,697.7 (\$1,771.5)	2034 (\$4,985.7) \$6,595.5 \$8,364.7 22,943 \$48,068.7	2035 \$35,138.9 \$6,595.5 \$8,532.0 16,816 \$35,936.4	2036 \$64,252.8 \$37,603.8 \$49,617.4 16,465 \$35,890.1	2037 \$52,396.8 \$36,810.7 \$49,542.4 16,290 \$36,218.8	2038 \$40,540.7 \$36,810.7 \$50,533.2 16,290 \$36,943.1	2039 \$27,995.8 \$36,810.7 \$51,543.9 21,892 \$50,640.5	2040 \$28,047.5 \$36,810.7 \$52,574.8 16,115 \$38,022.7	2041 \$14,076.9 \$36,810.7 \$53,626.3 16,465 \$39,625.5	TOTAL \$854,708.2 \$1,023,421.6 432,243 \$847,971.7 \$62,006.5	(\$:

2022 Adjusted Charge Per Capita \$1,652

 Reserve Fund Balance
 \$ 397,128,678
 \$ 141,413,261

 2022 - 2041 Allocation
 36%
 \$ 141,413,261

 Residential Share
 85%
 \$ 120,201,272

 Non-Residential Share
 15%
 \$ 21,211,989

Allocation of Capital Program	
Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



#### CITY OF TORONTO

#### CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SERVICES RELATED TO A HIGHWAY: ROADS & RELATED NON-RESIDENTIAL DEVELOPMENT CHARGE (2022-2031) (in \$000)

SERVICES RELATED TO A HIGHWAY: ROADS & RELATED (10-YR - NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$38,357.3	\$48,922.3	\$58,369.3	\$48,862.2	(\$23,498.6)	(\$22,466.2)	(\$41,538.7)	(\$41,516.0)	(\$36,350.8)	(\$18,845.4)	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads & Related (10-Yr - Non-Residential): Non Inflated - Services Related To A Highway: Roads & Related (10-Yr - Non-Residential): Inflated	\$61,585.1 \$61,585.1	\$63,196.3 \$64,460.3	\$81,453.4 \$84,744.1	\$138,579.6 \$147,061.8	\$68,538.2 \$74,188.0	\$86,371.9 \$95,361.6	\$68,635.4 \$77,294.6	\$64,276.0 \$73,832.9	\$54,288.3 \$63,607.4	\$54,288.3 \$64,879.5	\$741,212.5 \$807,015.2
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$70,649.0	\$72,061.9	\$73,503.2	\$74,973.3	\$76,472.7	\$78,002.2	\$79,562.2	\$81,153.5	\$82,776.5	\$84,432.1	\$773,586.5
INTEREST  - Interest on Opening Balance  - Interest on In-year Transactions	\$1,342.5 \$158.6	\$1,712.3 \$133.0	\$2,042.9 (\$309.1)	\$1,710.2 (\$1,982.4)	(\$1,292.4) \$40.0	(\$1,235.6) (\$477.4)	(\$2,284.6) \$39.7	(\$2,283.4) \$128.1	(\$1,999.3) \$335.5	(\$1,036.5) \$342.2	(\$3,324.0) (\$1,591.9)
TOTAL REVENUE	\$72,150.1	\$73,907.3	\$75,237.0	\$74,701.0	\$75,220.3	\$76,289.1	\$77,317.3	\$78,998.2	\$81,112.7	\$83,737.7	\$768,670.6
CLOSING CASH BALANCE	\$48,922.3	\$58,369.3	\$48,862.2	(\$23,498.6)	(\$22,466.2)	(\$41,538.7)	(\$41,516.0)	(\$36,350.8)	(\$18,845.4)	\$12.8	

2022 Adjusted Charge Per Employee \$4,021

Reserve Fund Balance	\$ 397,128,678		
2022 - 2031 Allocation	64%	\$ 255,71	5,416
Residential Share	85%	\$ 217,35	58,104
Non-Residential Share	15%	\$ 38,35	57,312

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



#### CITY OF TORONTO

#### CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SERVICES RELATED TO A HIGHWAY: ROADS & RELATED NON-RESIDENTIAL DEVELOPMENT CHARGE (2022-2041) (in \$000)

SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	20
DPENING CASH BALANCE	\$21,212.0	\$31,342.0	\$41,520.8	\$52,117.1	\$63,781.9	\$67,476.4	\$74,593.0	\$39,558.9	\$4,534.8	\$12,895.1	\$
2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS											
- Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated	\$12,894.5 \$12,894.5	\$13,370.0 \$13,637.4	\$13,483.8 \$14,028.5	\$13,007.0 \$13,803.1	\$20,793.1 \$22,507.1	\$17,888.0 \$19,749.8	\$54,653.5 \$61,548.8	\$52,968.2 \$60,843.8	\$15,241.1 \$17,857.4	\$15,768.4 \$18,844.7	5
- Services Related To A Highway. Roads To 2041 (Non-Residential). Illinated	ψ12,054.5	Ψ13,037.4	\$14,0Z0.3	\$13,003.1	922,307.1	Ψ13,743.0	ψ01,340.0	400,043.0	Ψ11,031.4	910,044.7	4
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	
REVENUE											
- DC Receipts: Inflated	\$22,120.6	\$22,563.0	\$23,014.3	\$23,474.6	\$23,944.1	\$24,423.0	\$24,911.4	\$25,409.7	\$25,917.8	\$26,436.2	
NTEREST											
- Interest on Opening Balance	\$742.4	\$1,097.0	\$1,453.2	\$1,824.1	\$2,232.4	\$2,361.7	\$2,610.8	\$1,384.6	\$158.7	\$451.3	
- Interest on In-year Transactions	\$161.5	\$156.2	\$157.3	\$169.3	\$25.1	\$81.8	(\$1,007.5)	(\$974.4)	\$141.1	\$132.9	
OTAL REVENUE	\$23,024.5	\$23,816.2	\$24,624.8	\$25,467.9	\$26,201.6	\$26,866.4	\$26,514.7	\$25,819.8	\$26,217.6	\$27,020.4	
									\$10.00F.1	401.070.0	
CLOSING CASH BALANCE	\$31,342.0	\$41,520.8	\$52,117.1	\$63,781.9	\$67,476.4	\$74,593.0	\$39,558.9	\$4,534.8	\$12,895.1	\$21,070.8	
CLOSING CASH BALANCE SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)	\$31,342.0 2033	\$41,520.8 2034	\$52,117.1 2035	\$63,781.9 2036	\$67,476.4	\$74,593.0 2038	2039	2040	2041	\$21,070.8	
			. ,	. ,							
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041		
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated	<b>2033</b> (\$9,609.0) \$2,878.4	<b>2034</b> \$2,021.6 \$2,878.4	<b>2035</b> \$14,494.6 \$2,878.4	<b>2036</b> \$27,652.1 \$16,411.0	<b>2037</b> \$23,303.0 \$16,064.9	2038 \$19,174.0 \$16,064.9	<b>2039</b> \$14,801.5 \$16,064.9	<b>2040</b> \$10,175.2 \$16,064.9	<b>2041</b> \$5,284.0 \$16,064.9	TOTAL \$373,010.8	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS	<b>2033</b> (\$9,609.0)	<b>2034</b> \$2,021.6	<b>2035</b> \$14,494.6	<b>2036</b> \$27,652.1	<b>2037</b> \$23,303.0	<b>2038</b> \$19,174.0	<b>2039</b> \$14,801.5	<b>2040</b> \$10,175.2	<b>2041</b> \$5,284.0	TOTAL	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated	2033 (\$9,609.0) \$2,878.4 \$3,578.9	<b>2034</b> \$2,021.6 \$2,878.4 \$3,650.5	2035 \$14,494.6 \$2,878.4 \$3,723.5	2036 \$27,652.1 \$16,411.0 \$21,654.0	2037 \$23,303.0 \$16,064.9 \$21,621.2	2038 \$19,174.0 \$16,064.9 \$22,053.7	2039 \$14,801.5 \$16,064.9 \$22,494.7	2040 \$10,175.2 \$16,064.9 \$22,944.6	<b>2041</b> \$5,284.0 \$16,064.9 \$23,403.5	TOTAL \$373,010.8 \$446,640.5	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated  - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated	<b>2033</b> (\$9,609.0) \$2,878.4	<b>2034</b> \$2,021.6 \$2,878.4	<b>2035</b> \$14,494.6 \$2,878.4	<b>2036</b> \$27,652.1 \$16,411.0	<b>2037</b> \$23,303.0 \$16,064.9	2038 \$19,174.0 \$16,064.9	<b>2039</b> \$14,801.5 \$16,064.9	<b>2040</b> \$10,175.2 \$16,064.9	<b>2041</b> \$5,284.0 \$16,064.9	TOTAL \$373,010.8	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated  - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated  NEW NON-RESIDENTIAL DEVELOPMENT	2033 (\$9,609.0) \$2,878.4 \$3,578.9	<b>2034</b> \$2,021.6 \$2,878.4 \$3,650.5	2035 \$14,494.6 \$2,878.4 \$3,723.5	2036 \$27,652.1 \$16,411.0 \$21,654.0	2037 \$23,303.0 \$16,064.9 \$21,621.2	2038 \$19,174.0 \$16,064.9 \$22,053.7	2039 \$14,801.5 \$16,064.9 \$22,494.7	2040 \$10,175.2 \$16,064.9 \$22,944.6	<b>2041</b> \$5,284.0 \$16,064.9 \$23,403.5	TOTAL \$373,010.8 \$446,640.5	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated  - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated  NEW NON-RESIDENTIAL DEVELOPMENT  - Employees in New Space	2033 (\$9,609.0) \$2,878.4 \$3,578.9	<b>2034</b> \$2,021.6 \$2,878.4 \$3,650.5	2035 \$14,494.6 \$2,878.4 \$3,723.5	2036 \$27,652.1 \$16,411.0 \$21,654.0	2037 \$23,303.0 \$16,064.9 \$21,621.2	2038 \$19,174.0 \$16,064.9 \$22,053.7	2039 \$14,801.5 \$16,064.9 \$22,494.7	2040 \$10,175.2 \$16,064.9 \$22,944.6	<b>2041</b> \$5,284.0 \$16,064.9 \$23,403.5	TOTAL \$373,010.8 \$446,640.5	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  DPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated  NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space  REVENUE	2033 (\$9,609.0) \$2,878.4 \$3,578.9	2034 \$2,021.6 \$2,878.4 \$3,650.5 9,920 \$15,839.4	2035 \$14,494.6 \$2,878.4 \$3,723.5	2036 \$27,652.1 \$16,411.0 \$21,654.0 9,920 \$16,479.3	2037 \$23,303.0 \$16,064.9 \$21,621.2	2038 \$19,174.0 \$16,064.9 \$22,053.7	2039 \$14,801.5 \$16,064.9 \$22,494.7	2040 \$10,175.2 \$16,064.9 \$22,944.6	2041 \$5,284.0 \$16,064.9 \$23,403.5	TOTAL \$373,010.8 \$446,640.5 274,900	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  PPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated  NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space  REVENUE - DC Receipts: Inflated  INTEREST - Interest on Opening Balance	2033 (\$9,609.0) \$2,878.4 \$3,578.9 9,920 \$15,528.8	2034 \$2,021.6 \$2,878.4 \$3,650.5 9,920 \$15,839.4	2035 \$14,494.6 \$2,878.4 \$3,723.5 9,920 \$16,156.2	2036 \$27,652.1 \$16,411.0 \$21,654.0 9,920 \$16,479.3	2037 \$23,303.0 \$16,064.9 \$21,621.2 9,920 \$16,808.9	2038 \$19,174.0 \$16,064.9 \$22,053.7 9,920 \$17,145.1	2039 \$14,801.5 \$16,064.9 \$22,494.7 9,920 \$17,488.0	\$10,175.2 \$16,064.9 \$22,944.6 9,920 \$17,837.8	2041 \$5,284.0 \$16,064.9 \$23,403.5 9,920 \$18,194.5	TOTAL \$373,010.8 \$446,640.5 274,900 \$408,917.3 \$18,616.8	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  PPENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated  NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space  REVENUE - DC Receipts: Inflated	2033 (\$9,609.0) \$2,878.4 \$3,578.9 9,920 \$15,528.8	2034 \$2,021.6 \$2,878.4 \$3,650.5 9,920 \$15,839.4	2035 \$14,494.6 \$2,878.4 \$3,723.5 9,920 \$16,156.2	2036 \$27,652.1 \$16,411.0 \$21,654.0 9,920 \$16,479.3	2037 \$23,303.0 \$16,064.9 \$21,621.2 9,920 \$16,808.9	2038 \$19,174.0 \$16,064.9 \$22,053.7 9,920 \$17,145.1	2039 \$14.801.5 \$16.064.9 \$22,494.7 9,920 \$17,488.0	2040 \$10,175.2 \$16,064.9 \$22,944.6 9,920 \$17,837.8	2041 \$5,284.0 \$16,064.9 \$23,403.5 9,920 \$18,194.5	TOTAL \$373,010.8 \$446,640.5 274,900 \$408,917.3	
SERVICES RELATED TO A HIGHWAY: ROADS TO 2041 (NON-RESIDENTIAL)  PENING CASH BALANCE  2018 - 2041 NON-RESIDENTIAL FUNDING REQUIREMENTS  - Services Related To A Highway: Roads To 2041 (Non-Residential): Non Inflated  - Services Related To A Highway: Roads To 2041 (Non-Residential): Inflated  NEW NON-RESIDENTIAL DEVELOPMENT  - Employees in New Space  REVENUE  - DC Receipts: Inflated  NTEREST  - Interest on Opening Balance	2033 (\$9,609.0) \$2,878.4 \$3,578.9 9,920 \$15,528.8	2034 \$2,021.6 \$2,878.4 \$3,650.5 9,920 \$15,839.4	2035 \$14,494.6 \$2,878.4 \$3,723.5 9,920 \$16,156.2	2036 \$27,652.1 \$16,411.0 \$21,654.0 9,920 \$16,479.3	2037 \$23,303.0 \$16,064.9 \$21,621.2 9,920 \$16,808.9	2038 \$19,174.0 \$16,064.9 \$22,053.7 9,920 \$17,145.1	2039 \$14,801.5 \$16,064.9 \$22,494.7 9,920 \$17,488.0	\$10,175.2 \$16,064.9 \$22,944.6 9,920 \$17,837.8	2041 \$5,284.0 \$16,064.9 \$23,403.5 9,920 \$18,194.5	TOTAL \$373,010.8 \$446,640.5 274,900 \$408,917.3 \$18,616.8	

2022 Adjusted Charge Per Employee \$1,259

Reserve Fund Balance	\$ 397,128,678	
2022 - 2041 Allocation	36%	\$ 141,413,261
Residential Share	85%	\$ 120,201,27
Non-Residential Share	15%	\$ 21,211,98

Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix C.2 Water Services



### **Water Services**

Toronto Water is responsible for the emplacement and operation of the City's water mains and water treatment facilities. Toronto Water is also responsible for the City's Sanitary Sewer and Storm Water Management facilities which are discussed in Appendix C.3 and C.4, respectively.

This appendix provides the 2022–2031 and 2022-2041 development-related capital forecast for Water services, the calculation of the "unadjusted" DC, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by Toronto Water and Waterfront Toronto staff and are based on the current capital budgets, previous DC background studies, and other long-range planning documents.

Water facilities included in the DC capital forecast are required to achieve health and safety standards as identified in relevant legislation including Provincial regulations, other relevant legislation as well as Toronto Water and Toronto Fire standards. As such, in accordance with section 4(3) of O.Reg. 82/98, the ten-year historical service level does not apply.

The following discusses the individual components included in the Water services category. The analysis is set out in the tables which follow. The tables include:

Table C.2-1 2022–2031 and 2022-2041 Development-Related Capital

forecast and Calculation of the Growth-Related Net

Capital Costs

Table C.2-2 Cash Flow Analysis



### A. Development-Related Capital Forecast

The development-related capital forecast that will benefit development occurring over the 2022–2031 period includes a variety of watermain projects (\$675.21 million) as well as a number of studies (\$38.01 million), amounting to a total gross cost of \$713.23 million, as shown in Table C.2-1.

The projects that will benefit development occurring over the 2022-2041 planning period include the remaining DC-eligible shares of prior projects (\$214.93 million) plant related costs (\$229.44 million), storage and pumping stations (\$10.11 million), trunks (\$220.88 million), and mains (\$794.00 million), amounting to a total gross cost of \$1.47 billion. In total, the capital forecast for the 2022-2031 and 2022-2041 planning period equals \$2.18 billion.

## B. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

In total, \$72.36 million in grants, subsidies and other recoveries are applied to the development-related capital projects. Of this, \$475,000 is allocated within the 2022-2031 planning period and \$71.88 million is allocated within the 2022-2041 period.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to existing shares include costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state-of-good-repair or the replacement or reconstruction of existing facilities.



Those projects that are completely new are deemed to be entirely development-related and no replacement shares have been deducted from the net cost.

If an existing pipe is in good condition and needs to be upsized solely because of development in the area, no benefit to existing share is applied. For the majority of infrastructure upgrades or replacements that were deemed to provide a benefit to the existing community, shares of current future population and employment growth over the 2022-2031 and 2022-2041 planning periods were used.

In total, \$1.39 billion is identified as the replacement and benefit to existing share for the 2022-2031 and 2022-2041 planning horizons combined.

#### iii. Available DC Reserve Funds

The available reserve fund balance for Water is \$153.98 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

#### iv. Other Development Related Shares

Approximately \$13.52 million of the development-related project costs are deemed to benefit development beyond the 2041 planning horizon, and therefore have been removed from the DC calculation.

#### v. 2022-2031 In-Period Eligible Costs

After all deductions, the development charge eligible costs that are recovered in-period 2022-2031 is reduced to \$189.98 million and in-period 2022-2041 costs are reduced to \$512.42 million, for a total of \$702.40 million in DC eligible costs.



## C. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs within the 2022-2031 planning period have been allocated 67 per cent to residential development and 33 per cent to non-residential development. For the 2022-2041 planning period, development-related costs have been allocated 70 per cent to residential and 30 per cent to non-residential development. These percentages are based on shares of ten-year (2022-2031) and 20-year (2022-2041) shares of net population and employment growth.

The \$126.55 million identified for 2022-2031 in residential development-related net capital costs is divided by the population forecast from new permits issued units of 252,885, yielding a per capita charge of \$500.43 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$63.43 million allocated to the non-residential sector and dividing it by 175,700 employees. This yields an unadjusted charge of \$361.00 per employee.

The \$356.74 million identified for 2022-2041 in residential development-related net capital costs is divided by the population forecast from new permits issued of 432,243, yielding a per capita charge of \$825.32 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$155.69 million allocated to the non-residential sector and dividing it by 274,900 employees. This yields an unadjusted charge of \$566.34 per employee.

### D. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore,



accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table C.2-2 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee DCs. The 2022-2031 and 2022-2041 planning periods are cash flowed separately but combined to total the adjusted charge per capita and per employee. After cash flow considerations, the residential calculated charge decreases to \$1,020 per capita. The non-residential charge after cash flowing increases to \$907 per employee.

The following table summarizes the calculation of the Water services DC.

		WATER SE	RVICES		
2022-203	1 & 2022-2041	Unad	djusted	Adj	usted
Development-Re	elated Capital Program	Developm	nent Charge	Developn	nent Charge
Total	Net DC Recoverable	\$/capita	\$/employee	\$/capita	\$/employee
\$2,182,597,919	\$702,402,746	\$1,325.74	\$927.34	\$1,020	\$907



				Gross	Grants/			In	eligible Costs	Total	De	d Costs	
	Project Name	Subproject Name	Timing	Project	Subsidies/Other	r	Net	BTE	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries		Cost	%	& BTE Shares	Related Costs	Growth	III-I eriou	Related
20 10-YFAF	R WATER PROJECTS												
20 20 12/11													
2.1	Mains												
2.1.1	DISTRICT WATERMAINS - NEW	NEW WATERMAIN	2022 - 2023	\$ 510,000	\$ -	\$	510,000	0%	\$ -	\$ 510,000	\$ -	\$ 510,000	\$ -
2.1.2	NEW WM - 10 YEAR	NEW WM - 10 YEAR	2024 - 2031	\$ 4,000,000	\$ -	\$	4,000,000	0%	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -
2.1.3	DIST W/M REPLACEMENT	DIST W/M REPLACEMENT - 2017		\$ 66,000	\$ -	\$	66,000	92%	\$ 60,988	\$ 5,012	\$ -	\$ 5,012	\$ -
2.1.4	DIST W/M REPLACEMENT	DIST W/M REPLACEMENT - 2018		\$ 4,220,000	\$ -	\$	4,220,000	92%	\$ 3,899,523	\$ 320,477	\$ -	\$ 320,477	\$ -
2.1.5	DIST W/M REPLACEMENT	WATERMAIN UPGRADES - 2018	2022 - 2022	\$ 3,000	\$ -	\$	3,000	50%	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -
2.1.6	DIST W/M REPLACEMENT	DIST W/M REPLACEMENT - 2019-2021	2022 - 2025	\$ 69,707,000	\$ -	\$	69,707,000	92%	\$ 64,413,283	\$ 5,293,717	\$ -	\$ 5,293,717	\$ -
2.1.7	DIST W/M REPLACEMENT	WATERMAIN UPGRADES - 2019-2021	2022 - 2024	\$ 17,636,000	\$ -	\$	17,636,000	50%	\$ 8,818,000	\$ 8,818,000	\$ -	\$ 8,818,000	\$ -
2.1.8	DIST W/M REPLACEMENT	2022-2024 WATERMAIN REPLACEMENT	2022 - 2026	\$ 307,868,000	\$ -	\$	307,868,000	92%	\$ 284,487,763	\$ 23,380,237	\$ -	\$ 23,380,237	\$ -
2.1.9	DIST W/M REPLACEMENT	2022-2024 WATERMAIN UPGRADES	2022 - 2026	\$ 44,238,000	\$ -	\$	44,238,000	50%	\$ 22,119,000	\$ 22,119,000	\$ -	\$ 22,119,000	\$ -
2.1.10	LAWRENCE ALLAN REVITALIZATION PLAN	LAWRENCE ALLAN REVITALIZATION PLAN - INTERNAL	2022 - 2024	\$ 4,173,000	\$ -	\$	4,173,000	0%	\$ -	\$ 4,173,000	\$ -	\$ 4,173,000	\$ -
2.1.11	LAWRENCE ALLAN REVITALIZATION PLAN	LAWRENCE ALLAN REVITALIZATION PLAN - EXTERNAL	2024 - 2026	\$ 8,240,000	\$ -	\$	8,240,000	0%	\$ -	\$ 8,240,000	\$ -	\$ 8,240,000	\$ -
2.1.12	LAWRENCE ALLAN REVITALIZATION PLAN	LARP - INTERNAL - PHASE 2	2022 - 2026	\$ 14,001,000	\$ -	\$	14,001,000	0%	\$ -	\$ 14,001,000	\$ -	\$ 14,001,000	\$ -
2.1.13	ENGINEERING	CONSULTING FEES	2022 - 2029	\$ 58,057,000		\$	58,057,000	90%	\$ 52,251,300	\$ 5,805,700	\$ -	\$ 5,805,700	\$ -
ĺ	DIST W/M REPLACEMENT	10 YEAR WATERMAIN UPGRADES											
2.1.14	CHURCH ST FROM BLOOR TO CARLTON		2027 - 2027	\$ 4,770,000	\$ -	\$	4,770,000	50%	\$ 2,385,000	\$ 2,385,000	\$ -	\$ 2,385,000	\$ -
2.1.15	RICHMOND ST E FROM SHERBOURNE TO PARLIAMENT		2022 - 2022	\$ 1,998,000	\$ -	\$	1,998,000	50%	\$ 999,000	\$ 999,000	\$ -	\$ 999,000	\$ -
2.1.16	PARLIAMENT FROM WELLESLEY TO CARLTON			\$ 1,890,000	\$ -	\$	1,890,000	50%	\$ 945,000	\$ 945,000	\$ -	\$ 945,000	\$ -
2.1.17	EASTERN AVE FROM TRINITY ST TO CHERRY ST		2022 - 2025	\$ 1,012,500	\$ -	\$	1,012,500	50%	\$ 506,250	\$ 506,250	\$ -	\$ 506,250	\$ -
2.1.18	GERRARD ST W FROM YONGE TO ELIZABETH		2026 - 2026	\$ 1,597,500	\$ -	\$	1,597,500	50%	\$ 798,750	\$ 798,750	\$ -	\$ 798,750	\$ -
2.1.19	GERRARD ST E FROM PARLIAMENT TO RIVER		2023 - 2023	\$ 2,925,000	\$ -	\$	2,925,000	50%	\$ 1,462,500	\$ 1,462,500	\$ -	\$ 1,462,500	\$ -
2.1.20	GERRARD ST E FROM SHERBOURNE TO PARLIAMENT		2023 - 2023	\$ 1,980,000	\$ -	\$	1,980,000	50%	\$ 990,000	\$ 990,000	\$ -	\$ 990,000	\$ -
2.1.21	QUEEN ST W FROM FULLER TO FENNING		2027	\$ 7,575,000	\$ -	\$	7,575,000	50%	\$ 3,787,500	\$ 3,787,500	\$ -	\$ 3,787,500	\$ -
2.1.22	HARBORD ST FROM BATHURST TO ST.GEORGE			\$ 4,086,000	\$ -	\$	4,086,000	50%	\$ 2,043,000	\$ 2,043,000	\$ -	\$ 2,043,000	\$ -
2.1.23	BEVERLEY ST FROM QUEEN TO STEPHANIE		2024 - 2024	\$ 612,000	\$ -	\$	612,000	50%	\$ 306,000	\$ 306,000	\$ -	\$ 306,000	\$ -
2.1.24	LANSDOWNE AVE FROM QUEEN ST W to RIDEAU		2020 2020	\$ 1,639,000	\$ -	\$	1,639,000	50%	\$ 819,500	\$ 819,500	\$ -	\$ 819,500	\$ -
2.1.25	LAKESHORE AVE W FROM 56M WEST OF THIRTY SECOND S	T TO TWENTYFOURTH ST	2022 - 2022	\$ 1,722,600	\$ -	\$	1,722,600	50%	\$ 861,300	\$ 861,300	\$ -	\$ 861,300	\$ -
2.1.26	YONGE ST FROM KING TO THE ESPLANADA		2026 - 2026	\$ 1,732,500	\$ -	\$	1,732,500	50%	\$ 866,250	\$ 866,250	\$ -	\$ 866,250	\$ -
2.1.27	KING ST W FROM CLOSE TO SPADINA		2026 - 2026	\$ 23,850,000	\$ -	\$	23,850,000	50%	\$ 11,925,000	\$ 11,925,000	\$ -	\$ 11,925,000	\$ -
2.1.28	KING ST W FROM YONGE TO CHARLOTTE			\$ 11,475,000	\$ -	\$	11,475,000	50%	\$ 5,737,500	\$ 5,737,500	\$ -	\$ 5,737,500	\$ -
2.1.29	TED ROGERS WAY FROM BLOOR TO CHARLES		2022 - 2022	\$ 1,755,000	\$ -	\$	1,755,000	50%	\$ 877,500	\$ 877,500	\$ -	\$ 877,500	\$ -
2.1.30	JARVIS FROM CHARLES TO DUNDAS ST E		2022 - 2022	\$ 13,068,000	\$ -	\$	13,068,000	50%	\$ 6,534,000	\$ 6,534,000	\$ -	\$ 6,534,000	\$ -
2.1.31	KING ST W FROM CLOSE TO SPADINA			\$ 23,850,000	\$ -	\$	23,850,000	50%	\$ 11,925,000	\$ 11,925,000	\$ -	\$ 11,925,000	\$ -
2.1.32	YONGE ST FROM HILLSDALE AVE E TO EGLINTON			\$ 987,500	\$ -	\$	987,500	50%	\$ 493,750	\$ 493,750	\$ -	\$ 493,750	\$ -
2.1.33	YONGE ST FROM MANOR RD TO EGLINTON		2024 - 2024	\$ 1,009,800	\$ -	\$	1,009,800	50%	\$ 504,900	\$ 504,900	\$ -	\$ 504,900	\$ -
2.1.34	BATHRUST FROM RANEE AVE TO LAWRENCE			\$ 2,200,000	\$ -	\$	2,200,000	50%	\$ 1,100,000	\$ 1,100,000	\$ -	\$ 1,100,000	\$ -
2.1.35	DANFORTH AVE FROM MAIN ST TO DAWES RD			\$ 2,565,000	\$ -	\$	2,565,000	50%	\$ 1,282,500	\$ 1,282,500	\$ -	\$ 1,282,500	\$ -
2.1.36	Stewart St FROM Bathurst St TO Portland St		2022 - 2022	\$ 510,400	\$ -	\$	510,400	50%	\$ 255,200	\$ 255,200	\$ -	\$ 255,200	\$ -
2.1.37	Duplex Ave FROM Chaplin Cres TO Eglinton Ave W			\$ 2,134,000	\$ -	\$	2,134,000	50%	\$ 1,067,000	\$ 1,067,000	\$ -	\$ 1,067,000	\$ -
2.1.38	Bay St FROM Grenville St TO Grosvenor St			\$ 405,000	\$ -	\$	405,000	50%	\$ 202,500	\$ 202,500	\$ -	\$ 202,500	\$ -
2.1.39	King St W FROM Spadina Ave (west) TO Spadina Ave (east)			\$ 117,000	\$ -	\$	117,000	50%	\$ 58,500	\$ 58,500	\$ -	\$ 58,500	\$ -
2.1.40	Dundas St E FROM Church St TO Sherbourne St		2024 - 2024	\$ 2,497,500	\$ -	\$	2,497,500	50%	\$ 1,248,750	\$ 1,248,750	\$ -	\$ 1,248,750	\$ -
2.1.41	University Ave FROM College St TO Queen St W			\$ 5,775,000	5 -	\$	5,775,000	50%	\$ 2,887,500	\$ 2,887,500	\$ -	\$ 2,887,500	\$ -
2.1.42	Mulock Ave FROM Lloyd Ave TO Junction Rd		2026 - 2026	695,000	\$ -	\$	695,000	50%	\$ 347,500	\$ 347,500	\$ -	\$ 347,500	\$ -
2.1.43	Mulock Ave FROM St Clair Ave W TO Lloyd Ave		2026 - 2026	\$ 241,000	5 -	\$	241,000	50%	\$ 120,500	\$ 120,500	\$ -	\$ 120,500	\$ -
2.1.44	Lloyd Ave FROM Mulock Ave TO Mulock Ave		2026 - 2026	\$ 70,000	5 -	\$	70,000	50%	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ -
2.1.45	Spadina Ave FROM King St W TO Spadina Cres		2026 - 2026	\$ 15,750,000	<u>s</u> -	-   \$	15,750,000	50%	\$ 7,875,000	\$ 7,875,000	\$ -	\$ 7,875,000	\$ -
	Subtotal Mains			\$ 675,214,300	\$ -	\$	675,214,300		\$ 507,299,007	\$ 167,915,293	\$ -	\$ 167,915,293	\$ -



					Gross	Grants/			In	eligible Costs	Total	De	velopment-Related	Costs	
	Project Name	Subproject Name	Timing	g	Project	Subsidies/Other	r	Net	BTE	Replacement	Development	Prior	In-Period	Othe	er Dev.
					Cost	Recoveries		Cost	%	& BTE Shares	Related Costs	Growth	III-Feriod	Re	lated
															ŀ
	Studies														ı
2.2.1	PW ENGINEERING	JOS UPDATE PHASE III		2023			\$	475,000	75%	\$ 356,250		\$ -	\$ 118,750		-
2.2.2	PW ENGINEERING	ASSET MGMT SYSTEM IMPLEMENTATION	2022 -	2028		\$ -	\$	9,817,000	75%	\$ 7,362,750		\$ -	\$ 2,454,250		-
2.2.3	PW ENGINEERING	WATERMAIN ASSET PLANNING - 10 YEAR	2024 -	2031	\$ 2,548,000	\$ -	\$	2,548,000	75%	\$ 1,911,000	\$ 637,000	\$ -	\$ 637,000	\$	- 1
2.2.4	WATER EFFICIENCY PROGRAM	ICI INDOOR WATER AUDIT	2022 -	2026	\$ 1,717,000	\$ -	\$	1,717,000	0%	\$ -	\$ 1,717,000	\$ -	\$ 1,717,000	\$	- 1
2.2.5	WATER EFFICIENCY PROGRAM	PUBLIC EDUCATION & PROMOTIONS	2022 -	2023	\$ 150,000	\$ -	\$	150,000	0%	\$ -	\$ 150,000	\$ -	\$ 150,000	\$	
2.2.6	WATER EFFICIENCY PROGRAM	ANCILLARY COSTS	2022 -	2026	\$ 316,000	\$ -	\$	316,000	0%	\$ -	\$ 316,000	\$ -	\$ 316,000	\$	
2.2.7	WATER EFFICIENCY PROGRAM	WEP - FUTURE - ICI	2025 -	2031	3,401,000	\$ -	\$	3,401,000	0%	\$ -	\$ 3,401,000	\$ -	\$ 3,401,000	\$	
2.2.8	PW ENGINEERING	WATERMAIN ASSET PLANNING	2022 -	2027	7,791,061	\$ -	\$	7,791,061	75%	\$ 5,843,296	\$ 1,947,765	\$ -	\$ 1,947,765	\$	
2.2.9	2021 JOS UPDATE		2022 -	2022	1,200,000	\$ -	\$	1,200,000	0%	\$ -	\$ 1,200,000	\$ -	\$ 1,200,000	\$	
2.2.10	PD4 HYDRAULIC STUDY		2022 -	2022	1,068,939	\$ -	\$	1,068,939	0%	\$ -	\$ 1,068,939	\$ -	\$ 1,068,939	\$	
2.2.11	10 YEAR PDS HYDRAULIC STUDIES		2023 -	2031	\$ 500,000	\$ -	\$	500,000	0%	\$ -	\$ 500,000	\$ -	\$ 500,000	\$	_
2.2.12	INTEGRATE DEVELOPMENT RELATED ASSET INFO INTO TWA	FOR CAPACITY ANALYSIS	2022 -	2022	653,000	\$ -	\$	653,000	0%	\$ -	\$ 653,000	\$ -	\$ 653,000	\$	
2.2.13	FIELD MONITORING TO FACILITATE CAPACITY ANALYSIS		2023 -	2025	\$ 500,000	\$ -	\$	500,000	0%	\$ -	\$ 500,000	\$ -	\$ 500,000	\$	_
2.2.14	PD4W HYDRAULIC STUDY		2023	2024	1,250,000	\$ -	\$	1,250,000	0%	\$ -	\$ 1,250,000	\$ -	\$ 1,250,000	\$	
2.2.15	2023 JOS		2023	2024	1,500,000	\$ -	\$	1,500,000	0%	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000	\$	_
2.2.16	INTEGRATE DEVELOPMENT AND TRANSIT RELATED ASSET IN	IFO INTO TWAG FOR CAPACITY ANALYSIS	2023	2025	650,000	\$ -	\$	650,000	0%	\$ -	\$ 650,000	\$ -	\$ 650,000	\$	
2.2.17	PD5, 6 HYDRAULIC STUDY		2025	2026	\$ 1,500,000	\$ -	\$	1,500,000	0%	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000	\$	-
2.2.18	PD1, 1E, 2, 2E HYDRAULIC Study		2027	2028	1,500,000	\$ -	\$	1,500,000	0%	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000	\$	
2.2.20	Delivery of Growth-Related Capital Program		2022 -	2027	\$ 1,000,000	\$ -	\$	1,000,000	0%	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$	-
	Subtotal Studies				\$ 38,012,000	\$ 475,000	\$	37,537,000		\$ 15,473,296	\$ 22,063,704	\$ -	\$ 22,063,704	\$	_
															ļ
	SUBTOTAL WATER (2031) PROJECTS			:	\$ 713,226,300	\$ 475,000	\$	712,751,300		\$ 522,772,302	\$ 189,978,998	\$ -	\$ 189,978,998	\$	-
															ı



				Gross	Grants/		In	eligible Costs	Total	De	velopment-Related	l Costs
	Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
2.0 WATER	P TO 2041											
2.0 WATER	10 2041											
2.4	Prior Projects											
2.4.1	HORGAN EXPANSN-STUDY/ENVIR ASSESS	DESIGN	2022 - 2022	\$ 3,403,075	\$ -	\$ 3,403,075	0%	\$ -	\$ 3,403,075	\$ -	\$ 3,403,075	\$ -
2.4.2	HORGAN EXPANSN-STUDY/ENVIR ASSESS	PLANT EXPANSION - CONSTRUCTION	2022 - 2022	\$ 82,107,406	\$ -	\$ 82,107,406	0%	\$ -	\$ 82,107,406	\$ -	\$ 82,107,406	\$ -
2.4.3	ISLAND EQUIP R&R	CHEMICAL & RESIDUALS MANAGMENT CONST	2022 - 2022	\$ 457,426	\$ -	\$ 457,426	0%	\$ -	\$ 457,426	\$ -	\$ 457,426	\$ -
2.4.4	RL CLARK W.T.P. R&R	PROCESS EQUIPMENT UPGRADE ENGINEERING	2022 - 2022	\$ 429,684	\$ -	\$ 429,684	0%	\$ -	\$ 429,684	\$ -	\$ 429,684	\$ -
2.4.5	CLARK F.P. EQUIPMENT R&R	PROCESS EQUIPMENT UPGRADE CONSTRUCTION	2022 - 2022	\$ 4,633,123	\$ -	\$ 4,633,123	0%	\$ -	\$ 4,633,123	\$ -	\$ 4,633,123	\$ -
2.4.6	ENGINEERING STUDIES	CORROSION CONTROL	2022 - 2022	\$ 582,548	\$ -	\$ 582,548	0%	\$ -	\$ 582,548	\$ -	\$ 582,548	\$ -
2.4.7	DUFFERIN RESERVOIR EXTENSION	DUFFERIN RESERVOIR EXTENSION	2022 - 2022	\$ 782,413	\$ -	\$ 782,413	0%	\$ -	\$ 782,413	\$ -	\$ 782,413	\$ -
2.4.8	DUFFERIN RESERVOIR EXTENSION	MILLIKEN P.S.&RESERVOIR EXT-DESIGN&CONT	2022 - 2022	\$ 890,297	\$ -	\$ 890,297	0%	\$ -	\$ 890,297	\$ -	\$ 890,297	\$ -
2.4.9	DUFFERIN RESERVOIR EXTENSION	DUFFERIN RES.EXT - CONSTRUCTION	2022 - 2022	\$ 20,629,209	\$ -	\$ 20,629,209	0%	\$ -	\$ 20,629,209	\$ -	\$ 20,629,209	\$ -
2.4.10	DUFFERIN RESERVOIR EXTENSION	MILLIKEN P.S.&RESERVOIR EXT-CONSTRUCTION	2022 - 2022	\$ 30,787,454	\$ -	\$ 30,787,454	0%	\$ -	\$ 30,787,454	\$ -	\$ 30,787,454	\$ -
2.4.11	TRUNK W/MAIN REPLACEMENT	W/M AVENUE RD-LAWRENCE	2022 - 2022	\$ 1,344,228	\$ -	\$ 1,344,228	0%	\$ -	\$ 1,344,228	\$ -	\$ 1,344,228	\$ -
2.4.12	TRUNK W/MAIN REPLACEMENT	AVENUE RD WM CONSTRUCTION - HI LEVELTO	2022 - 2022	\$ 34,191,351	\$ -	\$ 34,191,351	0%	\$ -	\$ 34,191,351	\$ -	\$ 34,191,351	\$ -
2.4.13	TRUNK W/MAIN EXPANSION	W/M HORGAN PLANT TO ELLESMERE	2022 - 2022	\$ 767,688	\$ -	\$ 767,688	0%	\$ -	\$ 767,688	\$ -	\$ 767,688	\$ -
2.4.14	TRUNK W/M ENHANCEMENT	BATHURST-DUPONT W/M - ENGINEERING	2022 - 2022	\$ 582,469	\$ -	\$ 582,469	0%	\$ -	\$ 582,469	\$ -	\$ 582,469	\$ -
2.4.15	TRUNK W/MAIN EXPANSION	CONSTRUCTION ON WATER MAINS-HORGAN TO	2022 - 2022	\$ 927,409	\$ -	\$ 927,409	0%	\$ -	\$ 927,409	\$ -	\$ 927,409	\$ -
2.4.16	TRUNK W/M ENHANCEMENT	SPADINA-RIVER WM CONSTRUCTION	2022 - 2022	\$ 2,685,460	\$ -	\$ 2,685,460	0%	\$ -	\$ 2,685,460	\$ -	\$ 2,685,460	\$ -
2.4.17	PUMPING EQUIPMENT - RICHVIEW PS	PUMPING EQUIPMENT - RICHVIEW PS	2022 - 2022	\$ 0	\$ -	\$ 0	0%	\$ -	\$ 0	\$ -	\$ 0	\$ -
2.4.18	TRANSMISSION R&R	PUMPING EQUIPMENT - PARKDALE, WM JOHNSON	2022 - 2022	\$ 1,743,759	\$ -	\$ 1,743,759	0%	\$ -	\$ 1,743,759	\$ -	\$ 1,743,759	\$ -
2.4.19	DIST W/MAINS NEW	DIST W/MAINS NEW	2022 - 2022		\$ -	\$ 480,449	0%	\$ -	\$ 480,449	\$ -	\$ 480,449	
2.4.20	TRUNK W/M EXPANSION	NEILSON-SHEPPARD WM CONSTRUCTION	2022 - 2022	\$ 7,029,354	\$ -	\$ 7,029,354	0%	\$ -	\$ 7,029,354	\$ -	\$ 7,029,354	\$ -
2.4.21	TRUNK WATERMAIN ENHANCEMENTS	GO HAGERMAN CROSSING	2022 - 2022	\$ 1,130,983	\$ -	\$ 1,130,983	0%	\$ -	\$ 1,130,983	\$ -	\$ 1,130,983	\$ -
2.4.22	DIST W/M REPLACEMENT	DIST W/M REPLACEMENT - 2009	2022 - 2022	\$ 8,276,162	\$ -	\$ 8,276,162	0%	\$ -	\$ 8,276,162	\$ -	\$ 8,276,162	\$ -
2.4.23	TRUNK WATERMAIN ENHANCEMENTS	D4 IMPROVEMENTS	2022 - 2022	\$ 384,790	\$ -	\$ 384,790	0%	\$ -	\$ 384,790	\$ -	\$ 384,790	\$ -
2,4,24	DIST W/M REPLACEMENT	2010 WM REPLACEMENT PROGRAM	2022 - 2022	\$ 6,047,153	\$ -	\$ 6,047,153	0%	\$ -	\$ 6,047,153	\$ -	\$ 6,047,153	\$ -
2.4.25	DIST W/M REPLACEMENT	DIST WM REPLACEMENT - 2011	2022 - 2022		\$ -	\$ 945,658	0%	\$ -	\$ 945,658	\$ -	\$ 945,658	\$ -
2.4.26	DIST W/M REPLACEMENT	WATERMAIN UPGRADES	2022 - 2022	\$ 410,688	\$ -	\$ 410,688	0%	\$ -	\$ 410,688	\$ -	\$ 410,688	\$ -
2.4.27	DIST W/M REPLACEMENT	WATERMAIN UPGRADES - 2015	2022 - 2022	\$ 708,713	\$ -	\$ 708,713	0%	\$ -	\$ 708,713	\$ -	\$ 708,713	\$ -
2.4.28	DIST W/M REPLACEMENT	DIST W/M REPLACEMENT - 2016	2022 - 2022	\$ 1,620,675	\$ -	\$ 1,620,675	0%	\$ -	\$ 1,620,675	\$ -	\$ 1,620,675	\$ -
2.4.29	DIST W/M REPLACEMENT	WATERMAIN UPGRADES - 2016	2022 - 2022	\$ 377,697	\$ -	\$ 377,697	0%	\$ -	\$ 377,697	\$ -	\$ 377.697	\$ -
2.4.30		2899_SPADINA-WELLINGTON TRUNK WATERMAIN	2022 - 2022		\$ -	\$ 383,036	0%	\$ -	\$ 383,036	\$ -	\$ 383,036	\$ -
	ENGINEERING	JOS UPDATE PHASE II	2022 - 2022	\$ 190,529	\$ -	\$ 190,529	0%	\$ -	\$ 190,529	\$ -	\$ 190,529	\$ -
	Subtotal			\$214,930,888	\$0	\$214,930,888		\$0		\$0		\$0



					Gross		Grants/				Ineligible Costs		1	Total	D	evelo	pment-Related	Costs	
	Project Name	Subproject Name	Timi	ing	Project		Subsidies/Other		Net	BTE	R	eplacement	Deve	elopment	Prior		In-Period	Oth	er Dev.
					Cost		Recoveries		Cost	%	&	BTE Shares	Relat	ted Costs	Growth	$\perp$	In-Period	Re	elated
2.5	Plant																	l	
	WT&S PLANTWIDE	STANDBY POWER - PHASE 2 - ENG	2022 -	2031	\$ 8.499.	000	\$ 1.801.000		6.698.000	88%		5,899,087		798.913	¢		798,913		
	WTP - Plantwide	STANDBY POWER - PHASE 2 - CONSTRUCTION	2022 -	2026			\$ 18.037.000	9	67.047.000	88%	2	59.049.876	0	7,997,124	ф -	2	7,997,124		-
2.3.2	WIF - Flantwide	STANDER FOWER - PHASE 2 - CONSTRUCTION	2022 -	2020	Φ 00,004,	,000	\$ 10,037,000	D.	07,047,000	00%	٥	39,049,010	٥	1,991,124	ā -	ā	1,331,124	3	-
2.5.3	WT&S PLANTWIDE	SCRUBBER & TONNER CONNECTION IMPROVEMENTS AT WTP SCRUBBER&TONNER CONNECTION IMPROVEMENTS-WTP	2022 -	2025	\$ 1,896,	000	-	\$	1,896,000	88%	\$	1,669,852	\$	226,148	\$ -	\$	226,148	\$	-
2.5.4	WT&S PLANTWIDE	CONST	2022 -	2024	\$ 4,425,	000	\$ -	\$	4,425,000	88%	\$	3,897,202	\$	527,798	\$ -	\$	527,798	\$	-
2.5.5	WT&S PLANTWIDE	STANDBY POWER - FUTURE - ENG	2023 -	2035	\$ 9,400,	000	\$ 1,306,000	\$	8,094,000	88%	\$	7,128,577	\$	965,423	\$ -	\$	965,423	\$	-
2.5.6	WT&S PLANTWIDE	STANDBY POWER - FUTURE - CONSTRUCTION	2025 -	2035	\$ 57,500,	000	\$ 5,936,000	\$	51,564,000	88%	\$	45,413,633	\$	6,150,367	\$ -	\$	6,150,367	\$	-
2.5.7	RL CLARK W.T.P. R&R	PROCESS EQUIPMENT UPGRADE ENGINEERING	2022 -	2023	\$ 307,	000	\$ -	\$	307,000	88%	\$	270,382	\$	36,618	\$ -	\$	36,618	\$	-
2.5.8	ISLAND W.T.P. R&R	CHEMICAL & RESIDUALS MANAGMENT ENGINEERING	2022 -	2028	\$ 5,972,	000	\$ -	\$	5,972,000	88%	\$	5,259,681	\$	712,319	\$ -	\$	712,319	\$	-
2.5.9	ISLAND W.T.P. R&R	CHEMICAL & RESIDUALS MANAGEMENT CONST	2022 -	2027	\$ 56,360,	000	\$ -	\$	56,360,000	88%	\$	49,637,583	\$	6,722,417	\$ -	\$	6,722,417	\$	-
	Subtotal Plant				\$229,443,	000	\$27,080,000	\$20	02,363,000			\$178,225,873	\$2	24,137,127	\$	0	\$24,137,127	l	\$
2.6	Storage and Pumping Stations																	l	
2.6.1		DOWNSVIEW PS - Construction	2022 -	2025	\$ 7,500,	000	\$ -	\$	7,500,000	0%	\$	-	\$	7,500,000	\$ -	\$	7,500,000	\$	-
2.6.2	WATER SUSTAINABILITY PROGRAM	WATER SUSTAINABILITY PROG STANDBY POWER-ELLESMERE	2022 -	2023	\$ 2,016,	000	\$ 746,000	\$	1,270,000	88%	\$	1,118,519	\$	151,481	\$ -	\$	151,481	\$	_
2.6.3	WATER SUSTAINABILITY PROGRAM	STANDBY POWER - ROSEHILL	2022 -	2023	\$ 595,	000	\$ 197,000	\$	398,000	88%	\$	350,528	\$	47,472	\$ -	\$	47,472	\$	-
	Subtotal Storage and Pumping Stations				\$ 10,111,	000	\$ 943,000	\$	9,168,000		\$	1,469,047	\$	\$7,698,953	\$	0	\$7,698,953		\$
2.7	Trunks																	l	
2.7.1	DOWNSVIEW MAIN (KEELE PS TO DOWNSVIEW) Engineering	DOWNSVIEW MAIN (KEELE PS TO DOWNSVIEW) Engineering	2022 -	2027	\$ 4,390,	000	-	\$	4,390,000	0%	\$	-	\$	4,390,000	\$ -	\$	4,390,000	\$	-
2.7.2	HORGAN TRUNK MAIN EXPANSION	DOWNSVIEW MAIN (KEELE PS TO DOWNSVIEW) Construction	2022 -	2025	\$ 57,000,	000	\$ -	\$	57,000,000	0%	\$	-	\$ 5	57,000,000	\$ -	\$	57,000,000	\$	_
2.7.3	JOS - VICTORIA PARK W/M - ENGINEERING	JOS - VICTORIA PARK W/M - ENGINEERING	2038 -	2041	\$ 3,000,	000	\$ -	\$	3,000,000	48%	\$	1,440,000	\$	1,560,000	\$ -	\$	1,560,000	\$	-
2.7.4	JOS - VICTORIA PARK W/M - CONST	JOS - VICTORIA PARK W/M - CONST	2041 -	2041	\$ 54,000,	000	\$ -	\$	54,000,000	48%	\$	25,920,000	\$ 2	28,080,000	\$ -	\$	28,080,000	\$	-
2.7.5	TRUNK WATERMAIN EXPANSION	JOS - WM from Scar PS to St. Clair and Midland (ENG)	2022 -	2023	\$ 260,	000	\$ 59,000	\$	201,000	48%	\$	96,480	\$	104,520	\$ -	\$	104,520	\$	-
2.7.6	TRUNK WATERMAIN EXPANSION	JOS - WM from Scar PS to St. Clair and Midland (CONST)	2022 -	2023	\$ 1,772,	000	\$ 403,000	\$	1,369,000	48%	\$	657,120	\$	711,880	\$ -	\$	711,880	\$	-
2.7.7	TRUNK W/MAIN EXPANSION	JOS - HORGAN TO ELLESMERE WM - ENGINEERING	2032 -	2041	\$ 5,460,	000	\$ -	\$	5,460,000	48%	\$	2,620,800	\$	2,839,200	\$ -	\$	2,839,200	\$	-
2.7.8	TRUNK W/MAIN EXPANSION	JOS - HORGAN TO ELLESMERE WM - CONSTRUCTION	2032 -	2041	\$ 95,000,	000	\$ -	\$	95,000,000	48%	\$	45,600,000	\$ 4	49,400,000	\$ -	\$	49,400,000	\$	-
	Subtotal Trunks				\$ 220.882.	000	\$ 462.000	\$ 22	20,420,000		s	76.334.400	\$ 14	44.085.600	\$ -	\$	144.085.600	\$	_



						Gross		Grants/			Inc	eligible Costs		Total		Dev	elopment-Related	Costs
	Project Name	Subproject Name	Tim	ing		Project	Subs	sidies/Other	r	Net	BTE	Replacemen	t	Development	Prio	r	In-Period	Other Dev.
						Cost	R	ecoveries	C	Cost	%	& BTE Share	s	Related Costs	Growt	th	In-Period	Related
2.8.1 2.8.2	Mains DIST W/M REPLACEMENT LAWRENCE ALLAN REVITALIZATION PLAN Site Wide Municipal Infrastructure - assumed 50:50 water and wastewater Port Lands Infrastructure and Public Realm	10 YEAR WATERMAIN REPLACEMENT LARP - INTERNAL - PHASE 3 Site Wide Municipal Infrastructure - assumed 50:50 water and wastewater Unilever Precinct Site Wide Servicing (water, sanitary and storm)	2025 - 2029 - 2022 - 2023 -		\$	666,100,000 8,600,000 64,771,747 7,394,231	\$	- - 43,397,070 -	\$ 2	56,100,000 8,600,000 21,374,677 7,394,231	92% 0% 0%	\$ 615,514,7 \$ \$	63 \$	50,585,237 8,600,000 521,374,677 7,394,231			\$ 50,585,237 \$ 8,600,000 \$ 21,374,677 \$ 7,394,231	•
2.8.6 2.8.7 2.8.8	Watermain Upgrades (Eastern, Morse, Heward, Woodfield and Leslie) Port Lands Infrastructure and Public Realm Port Lands Infrastructure and Public Realm Port Lands Infrastructure and Public Realm Turning Basin District Site wide Servicing - assumed 50:50 water and wastewater	Watermain upgrade(Eastern, Morse, Haward, Woodfield and Leslie) Commissioners Watermain Upgrade Carlaw Watermain Replacement McCleary District and Media City Site Wide Servicing Turning Basin Site wide Servicing assume 50/50 water and waste	2036 - 2023 - 2030 - 2029 -	2041 2028 2030 2030	\$ \$	6,355,867 5,957,217 1,348,577 7,962,788 3,602,855	\$ \$	-	\$ \$	6,355,867 5,957,217 1,348,577 7,962,788 3,602,855	0% 0% 0% 0%	\$ \$ \$	9 99	6,355,867 5,957,217 1,348,577 7,962,788	\$ \$ \$		\$ - \$ 5,957,217 \$ 1,348,577 \$ 7,962,788 \$ 3,602,855	\$ 6,355,867 \$ - \$ - \$ -
2.8.9 2.8.10 2.8.11 2.8.12	water and wastewater Port Lands Infrastructure and Public Realm Port Lands Infrastructure and Public Realm Port Lands Infrastructure and Public Realm Construct new watermain across the Ship Channel at Broadview	water Caroline Sanitary Sewer and Watermain Watermain on Munitions and Villers Street Leslie/Unwin Watermain	2022 - 2029 - 2022 - 2029 -	2030 2031 2031 2030	\$	1,209,995 12,394,539.4	\$	-	\$	4,317,042 1,209,995 12,394,539	0% 0% 0% 0%	\$ \$ \$	9 99	3,602,855 4,317,042 1,209,995 12,394,539	\$ \$ \$	-	\$ 3,602,855 \$ 4,317,042 \$ 1,209,995 \$ 9,218,561	\$ - \$ - \$ 3,175,978
2.8.13	(allowance)  Subtotal Mains  SUBTOTAL WATER (2041) PROJECTS	Construct New Watermain across Ship Channel at Broadview	2036 -	2041	\$	3,989,873 794,004,731 1,469,371,619		43,397,070 71,882,070	\$ 750	3,989,873 0,607,661 7,489,549	0%	\$ 615,514,7 \$ 871,544,0		3,989,873 3135,092,898 525,945,466			\$ - \$ 121,571,180 \$ 512,423,748	. , ,
	SUBTOTAL WATER (2031) PROJECTS SUBTOTAL WATER (2041) PROJECTS TOTAL ALL PROJECTS				\$ 1	713,226,300 1,469,371,619 2,182,597,919	\$	475,000 71,882,070 72,357,070	\$ 1,397			\$ 522,772,3 \$ 871,544,0 \$ 1,394,316,3	83 \$	\$ 189,978,998 \$ 525,945,466 \$ 715,924,463	\$	-	\$ 189,978,998 \$ 512,423,748 \$ 702,402,746	\$ 13,521,718

WATER 2022-2031		
Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$ 126,550,772.36
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$500.43
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022-2031 DC Eligible Costs	33%	\$63,428,225
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$361.00
WATER 2022-2041		
Residential Development Charge Calculation		
Residential Share of 2022 - 2041 DC Eligible Costs	70%	\$356,736,988
20-Year Growth in Population in New Permits Issued		432,243
Unadjusted Development Charge Per Capita		\$825.32
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2041 DC Eligible Costs	30%	\$155,686,760
20-Year Growth in Employees in New Space		274,900
Unadjusted Development Charge Per Employee		\$566.34



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE WATER MANAGEMENT

## NON-RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2041) (in \$000)

WATER TO 2041 (NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
OPENING CASH BALANCE	\$16,850.0	(\$52,739.2)	(\$52,932.3)	(\$52,912.7)	(\$53,935.3)	(\$49,561.7)	(\$43,623.8)	(\$36,541.3)	(\$32,542.9)	(\$28,693.0)	(\$20,048.9)
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Water To 2041 (Non-Residential): Non Inflated - Water To 2041 (Non-Residential): Inflated	\$78,175.0 \$78,175.0	\$7,265.5 \$7,410.8	\$7,105.7 \$7,392.8	\$8,126.2 \$8,623.6	\$3,209.9 \$3,474.5	\$2,162.3 \$2,387.3	\$1,599.6 \$1,801.4	\$4,733.9 \$5,437.7	\$5,143.6 \$6,026.5	\$1,468.0 \$1,754.4	\$2,884.6 \$3,516.4
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	9,920
REVENUE - DC Receipts: Inflated	\$9,874.3	\$10,071.8	\$10,273.3	\$10,478.7	\$10,688.3	\$10,902.1	\$11,120.1	\$11,342.5	\$11,569.4	\$11,800.8	\$6,795.9
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$589.7 (\$1,878.3)	(\$2,900.7) \$46.6	(\$2,911.3) \$50.4	(\$2,910.2) \$32.5	(\$2,966.4) \$126.2	(\$2,725.9) \$149.0	(\$2,399.3) \$163.1	(\$2,009.8) \$103.3	(\$1,789.9) \$97.0	(\$1,578.1) \$175.8	(\$1,102.7) \$57.4
TOTAL REVENUE	\$8,585.8	\$7,217.7	\$7,412.4	\$7,601.0	\$7,848.1	\$8,325.2	\$8,883.9	\$9,436.1	\$9,876.5	\$10,398.4	\$5,750.6
CLOSING CASH BALANCE	(\$52,739.2)	(\$52,932.3)	(\$52,912.7)	(\$53,935.3)	(\$49,561.7)	(\$43,623.8)	(\$36,541.3)	(\$32,542.9)	(\$28,693.0)	(\$20,048.9)	(\$17,814.6)

WATER TO 2041 (NON-RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
OPENING CASH BALANCE	(\$17,814.6)	(\$15,390.7)	(\$12,765.4)	(\$9,926.3)	(\$6,601.8)	(\$3,017.1)	\$678.2	\$4,640.4	\$8,820.1	\$0.0
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	TS									
- Water To 2041 (Non-Residential): Non Inflated	\$2,884.6	\$2,884.6	\$2,884.6	\$2,692.2	\$2,692.2	\$2,810.7	\$2,810.7	\$2,810.7	\$11,342.1	\$155,686.8
- Water To 2041 (Non-Residential): Inflated	\$3,586.7	\$3,658.4	\$3,731.6	\$3,552.3	\$3,623.4	\$3,858.5	\$3,935.7	\$4,014.4	\$16,523.3	\$172,484.5
NEW NON-RESIDENTIAL DEVELOPMENT										
- Employees in New Space	9,920	9,920	9,920	9,920	9,920	9,920	9,920	9,920	9,920	274,900
REVENUE										
- DC Receipts: Inflated	\$6,931.9	\$7,070.5	\$7,211.9	\$7,356.1	\$7,503.3	\$7,653.3	\$7,806.4	\$7,962.5	\$8,121.8	\$182,534.9
INTEREST										
- Interest on Opening Balance	(\$979.8)	(\$846.5)	(\$702.1)	(\$545.9)	(\$363.1)	(\$165.9)	\$23.7	\$162.4	\$308.7	(\$25,813.0)
- Interest on In-year Transactions	\$58.5	\$59.7	\$60.9	\$66.6	\$67.9	\$66.4	\$67.7	\$69.1	(\$231.0)	(\$591.1)
TOTAL REVENUE	\$6,010.6	\$6,283.7	\$6,570.7	\$6,876.8	\$7,208.1	\$7,553.8	\$7,897.9	\$8,194.0	\$8,199.4	\$156,130.8
CLOSING CASH BALANCE	(\$15,390.7)	(\$12,765.4)	(\$9,926.3)	(\$6,601.8)	(\$3,017.1)	\$678.2	\$4,640.4	\$8,820.1	\$496.3	

2022 Adjusted Charge Per Employee	\$562

Reserve Fund Balance	\$153,980,325	
2022 - 2041 Allocation	73%	\$112,333,239
Residential Share	85%	\$ 95,483,253
Non-Residential Share	15%	\$ 16,849,986

Allocation of Capital Program	
Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE WATER MANAGEMENT

## NON-RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2031) (in \$000)

WATER 10-YEAR (NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$6,247.1	\$788.6	(\$1,858.1)	(\$8,352.8)	(\$9,900.3)	(\$25,761.9)	(\$22,553.4)	(\$17,975.5)	(\$12,600.1)	(\$6,512.8)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	TS										
- Water 10-Year (Non-Residential): Non Inflated	\$11,586.8	\$8,613.4	\$12,041.4	\$7,059.6	\$19,833.5	\$1,944.3	\$984.0	\$616.6	\$374.3	\$374.3	\$63,428.2
- Water 10-Year (Non-Residential): Inflated	\$11,586.8	\$8,785.6	\$12,527.9	\$7,491.7	\$21,468.4	\$2,146.7	\$1,108.2	\$708.2	\$438.5	\$447.3	\$66,709.
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,70
REVENUE											
- DC Receipts: Inflated	\$6,061.7	\$6,182.9	\$6,306.5	\$6,432.7	\$6,561.3	\$6,692.6	\$6,826.4	\$6,962.9	\$7,102.2	\$7,244.2	\$66,373.
INTEREST											
- Interest on Opening Balance	\$218.6	\$27.6	(\$102.2)	(\$459.4)	(\$544.5)	(\$1,416.9)	(\$1,240.4)	(\$988.7)	(\$693.0)	(\$358.2)	(\$5,557.2
- Interest on In-year Transactions	(\$151.9)	(\$71.6)	(\$171.1)	(\$29.1)	(\$409.9)	\$79.6	\$100.1	\$109.5	\$116.6	\$118.9	(\$309.0
TOTAL REVENUE	\$6,128.4	\$6,138.9	\$6,033.3	\$5,944.1	\$5,606.9	\$5,355.2	\$5,686.0	\$6,083.7	\$6,525.8	\$7,005.0	\$60,507.
CLOSING CASH BALANCE	\$788.6	(\$1,858.1)	(\$8,352.8)	(\$9,900,3)	(\$25,761.9)	(\$22,553.4)	(\$17,975.5)	(\$12,600.1)	(\$6,512.8)	\$44.9	

2022 Adjusted Charge Per Employee \$345

Reserve Fund Balance	\$153,980,325	
2022 - 2031 Allocation	27%	\$41,647,086
Residential Share	85%	\$ 35,400,023
Non-Residential Share	15%	\$ 6,247,063

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE WATER MANAGEMENT

## RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2041) (in \$000)

WATER TO 2041 (RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
OPENING CASH BALANCE	\$95,483.3	(\$63,709.7)	(\$64,409.0)	(\$62,655.2)	(\$68,530.5)	(\$63,349.1)	(\$55,773.9)	(\$46,866.1)	(\$42,297.7)	(\$43,609.9)	(\$35,009.1)
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Water To 2041 (Residential): Non Inflated - Water To 2041 (Residential): Inflated	\$179,128.4 \$179,128.4	\$16,648.1 \$16,981.0	\$16,281.9 \$16,939.7	\$18,620.2 \$19,759.9	\$7,355.0 \$7,961.3	\$4,954.6 \$5,470.3	\$3,665.2 \$4,127.6	\$10,847.0 \$12,459.8	\$11,785.9 \$13,809.1	\$3,363.7 \$4,020.0	\$6,609.8 \$8,057.3
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	18,216
REVENUE - DC Receipts: Inflated	\$20,943.7	\$19,737.5	\$22,144.8	\$17,395.7	\$16,757.9	\$16,339.5	\$15,897.0	\$19,483.0	\$14,805.8	\$14,830.1	\$14,433.4
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$3,341.9 (\$4,350.1)	(\$3,504.0) \$48.2	(\$3,542.5) \$91.1	(\$3,446.0) (\$65.0)	(\$3,769.2) \$153.9	(\$3,484.2) \$190.2	(\$3,067.6) \$206.0	(\$2,577.6) \$122.9	(\$2,326.4) \$17.4	(\$2,398.5) \$189.2	(\$1,925.5) \$111.6
TOTAL REVENUE	\$19,935.5	\$16,281.7	\$18,693.4	\$13,884.6	\$13,142.7	\$13,045.5	\$13,035.4	\$17,028.2	\$12,496.9	\$12,620.7	\$12,619.5
CLOSING CASH BALANCE	(\$63,709.7)	(\$64,409.0)	(\$62,655.2)	(\$68,530.5)	(\$63,349.1)	(\$55,773.9)	(\$46,866.1)	(\$42,297.7)	(\$43,609.9)	(\$35,009.1)	(\$30,446.9)

WATER TO 2041 (RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
OPENING CASH BALANCE	(\$30,446.9)	(\$25,791.9)	(\$16,495.8)	(\$11,716.1)	(\$6,274.1)	(\$566.9)	\$5,196.1	\$16,476.0	\$22,915.5	\$0.0
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	NTS									
- Water To 2041 (Residential): Non Inflated	\$6,609.8	\$6,609.8	\$6,609.8	\$6,168.9	\$6,168.9	\$6,440.4	\$6,440.4	\$6,440.4	\$25,989.0	\$356,737.0
- Water To 2041 (Residential): Inflated	\$8,218.5	\$8,382.8	\$8,550.5	\$8,139.7	\$8,302.5	\$8,841.2	\$9,018.1	\$9,198.4	\$37,861.0	\$395,227.0
NEW DECIDENTIAL DEVELOPMENT										
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	17.866	22,943	16,816	16,465	16,290	16,290	21,892	16,115	16,465	432,243
- Population Growth in New Permits Issued	17,000	22,943	10,010	10,405	10,290	10,290	21,092	10,115	10,405	432,243
REVENUE										
- DC Receipts: Inflated	\$14,439.2	\$18,913.2	\$14,139.6	\$14,121.4	\$14,250.7	\$14,535.7	\$19,925.2	\$14,960.5	\$15,591.2	\$333,645.1
INTEREST	(** *** *)	(44 444 6)	(*******)	(******)	(*******)	(*** *)	****			(400 400 4)
- Interest on Opening Balance	(\$1,674.6)	(\$1,418.6)	(\$907.3)	(\$644.4)	(\$345.1)	(\$31.2)	\$181.9	\$576.7	\$802.0	(\$30,160.1)
- Interest on In-year Transactions	\$108.9	\$184.3	\$97.8	\$104.7	\$104.1	\$99.7	\$190.9	\$100.8	(\$612.4)	(\$2,905.9)
TOTAL REVENUE	\$12,873.5	\$17,679.0	\$13,330.2	\$13,581.7	\$14,009.7	\$14,604.2	\$20,297.9	\$15,638.0	\$15,780.8	\$300,579.1
		,075.0	7,500.2	,501	,200	,50 NE	,	,000.0	111,100.0	+,01012
CLOSING CASH BALANCE	(\$25,791.9)	(\$16,495.8)	(\$11,716.1)	(\$6,274.1)	(\$566.9)	\$5,196.1	\$16,476.0	\$22,915.5	\$835.3	

2022 Adjusted Charge Per Capita	\$650

Reserve Fund Balance	\$153,980,325		
2022 - 2041 Allocation	73%	\$1	112,333,239
Residential Share	85%	\$	95,483,253
Non-Residential Share	15%	\$	16,849,986

Allocation of Capital Program	
Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022 Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



### CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE

#### WATER MANAGEMENT

RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2031) (in \$000)

h											
WATER 10-YEAR (RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$35,400.0	\$25,135.1	\$19,548.0	\$7,501.6	\$2,580.3	(\$31,539.3)	(\$28,168.3)	(\$22,759.9)	(\$14,165.1)	(\$7,259.0)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS											
- Water 10-Year (Residential): Non Inflated	\$23,117.8	\$17,185.2	\$24,024.8	\$14,085.2	\$39,571.4	\$3,879.3	\$1,963.3	\$1,230.2	\$746.8	\$746.8	\$126,550.8
- Water 10-Year (Residential): Inflated	\$23,117.8	\$17,528.9	\$24,995.4	\$14,947.3	\$42,833.4	\$4,283.1	\$2,211.0	\$1,413.1	\$874.9	\$892.4	\$133,097.4
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE											
- DC Receipts: Inflated	\$11,921.8	\$11,235.2	\$12,605.5	\$9,902.2	\$9,539.1	\$9,301.0	\$9,049.0	\$11,090.3	\$8,427.9	\$8,441.7	\$101,513.7
INTEREST											
- Interest on Opening Balance	\$1,239.0	\$879.7	\$684.2	\$262.6	\$90.3	(\$1.734.7)	(\$1.549.3)	(\$1,251.8)	(\$779.1)	(\$399.2)	(\$2,558.3)
- Interest on In-year Transactions	(\$307.9)	(\$173.1)	(\$340.7)	(\$138.7)	(\$915.6)	\$87.8	\$119.7	\$169.4	\$132.2	\$132.1	(\$1,234.9)
- Interest on in-year Transactions	(\$307.5)	(#175.1)	(\$340.7)	(#130.1)	(\$313.0)	Ψ07.0	Ψ119.1	9105.4	Ψ132.2	Ψ132.1	(\$1,234.5)
TOTAL REVENUE	\$12,852.9	\$11,941.8	\$12,949.0	\$10,026.0	\$8,713.8	\$7,654.1	\$7,619.5	\$10,007.9	\$7,781.0	\$8,174.6	\$97,720.6
CLOSING CASH BALANCE	\$25,135.1	\$19,548.0	\$7,501.6	\$2,580.3	(\$31,539.3)	(\$28,168.3)	(\$22,759.9)	(\$14,165.1)	(\$7,259.0)	\$23.2	

2022 Adjusted Charge Per Capita \$370

 Reserve Fund Balance
 \$153,980,325

 2022 - 2031 Allocation
 27%
 \$41,647,086

 Residential Share
 85%
 \$ 35,400,023

 Non-Residential Share
 15%
 \$ 6,247,063

66.6%
33.4%
33.476
2.0%
3.5%
5.5%

# Appendix C.3 Sanitary Sewer



## **Sanitary Sewer**

Toronto Water is responsible for the emplacement and operation of the City's Sanitary Sewer plant and linear network. Toronto Water is also responsible for the City's Water and Storm Water Management facilities which are discussed in Appendix C.2 and C.4, respectively.

This appendix provides an outline of the development-related capital forecast for Sanitary Sewer, the calculation of the "unadjusted" DC and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by Toronto Water and Waterfront Toronto staff and were informed based on the current and proposed capital budget, previous DC studies, and other long-range planning documents.

Sanitary Sewer facilities included in the DC capital forecast are required to achieve health and safety standards as identified in relevant legislation including Provincial regulations, other relevant legislation as well as City standards. As such, in accordance with section 4(3) of O.Reg. 82/98, the ten-year historical service level does not apply.

The following discusses the individual components included in the Sanitary Sewer Service category. The analysis is set out in the tables which follow. The tables include:

Table C.3-1 2022–2031 and 2022-2041 Development-Related Capital forecast and Calculation of the Growth-Related Net Capital Costs

Table C.3-2 Cash Flow Analysis



### A. Development-Related Capital Forecast

The development-related capital forecast that will benefit development occurring over the 2022–2031 period includes a variety of sewer main projects (\$242.34 million) and studies (\$79.59 million) for the provision of Sanitary Sewer services in the City and amounts to a total gross cost of \$321.92 million, as shown in Table C.3-1.

The projects that will benefit development occurring over the 2022-2041 planning period amount to a total gross cost of \$7.32 billion. Of this amount, approximately \$2.23 billion relates to wastewater treatment plants. This includes improvements to the Ashbridges Bay, Highland Creek, and Humber facilities. The second largest component of the capital forecast relates to wet weather flow and flood protection, at \$2.25 billion. Priority linear sanitary capacity projects include basement flooding relief programs and total \$1.65 billion in gross costs. The capital program additionally includes various development-related pumping station, trunk, and main projects, as well as remaining DC-eligible shares of prior projects.

In total, the capital forecast for the 2022-2031 and 2022-2041 planning period equals \$7.64 billion.

## B. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

Approximately \$71.27 million in grants, subsidies is allocated within the 2022-2041 planning period. This amount is netted off the DC calculation.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the



rationale for the reductions. The identified benefit to existing shares include costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state-of-good-repair or the replacement or reconstruction of existing facilities. Those projects that are completely new are deemed to be entirely development-related and no replacement shares have been deducted from the net cost.

For the majority of infrastructure upgrades or replacements that were deemed to provide a benefit to the existing community, shares of current future population and employment growth over the 2022-2031 and 2022-2041 planning periods were used.

In total, \$5.95 billion is identified as the replacement and benefit to existing share over the 2022-2031 and 2022-2041 planning periods.

#### iii. Prior DC Funding

Certain projects have had DCs collected and applied against a portion of the DC eligible project costs. This amount of \$15.52 million has been removed from the capital forecast.

#### iv. Available DC Reserve Funds

The available reserve fund balance for Sanitary Sewer is \$122.84 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

#### v. Other Development Related Shares

A total amount of \$20.94 million in projects costs is considered to relate to development occurring after 2041, and has been removed from the DC calculation.



#### vi. 2022-2041 In-Period Eligible Costs

After the statutory deductions, the development charge eligible costs that are recovered in-period 2022-2031 is reduced to \$80.71 million and in-period 2022-2041 is reduced to \$1.51 billion, for a total of \$1.60 billion in DC eligible costs.

## C. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs within the 2022-2031 planning period have been allocated 67 per cent to residential development and 33 per cent to non-residential development. For the 2022-2041 planning period, development-related costs have been allocated 70 per cent to residential and 30 per cent to non-residential development. These percentages are based on shares of ten-year (2022-2031) and 20-year (2022-2041) shares of net population and employment growth.

The \$53.76 million identified for 2022-2031 in residential development-related net capital costs is divided by the population forecast from new permits issued units of 252,885, yielding a per capita charge of \$212.60 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$26.95 million allocated to the non-residential sector and dividing it by 175,700 employees. This yields an unadjusted charge of \$153.36 per employee.

The \$1.05 billion identified for 2022-2041 in residential development-related net capital costs is divided by the population forecast from new permits issued units of 432,243, yielding a per capita charge of \$2,429.88 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$458.37 million allocated to the non-residential sector and dividing it by 274,900 employees. This yields an unadjusted charge of \$1,667.40 per employee.



### D. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowings and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table C.3-2 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee for the non-residential DCs. The 2022-2031 and 2022-2041 planning periods are cash flowed separately but combined to total the adjusted charge per capita and per employee. After cash flow consideration, the residential calculated charge decreases to \$2,510 per capita. The non-residential charge after cash flow increases to \$1,851 per employee.

The following table summarizes the calculation of the Sanitary Sewer DC.

	S	SANITARY SEW	ER SERVICES		
2022-203	1 & 2022-2041	Unac	ljusted	Adj	usted
Development-Re	lopment-Related Capital Program		ent Charge	Developn	nent Charge
Total	Net DC Recoverable	\$/capita	\$/employee	\$/capita	\$/employee
\$7,642,256,013	\$1,589,374,404	\$2,642.47	\$1,820.77	\$2,510	\$1,851



Project Description			Timing	Gross	Grants/ Subsidies/Other Net		Ineligible Costs		Total	Development-Related		J Costs
		Subproject Name		Project			BTE	Replacement	Development	Prior	In Deviced	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	In-Period	Related
1.0 SANITARY SEWER (2031)												
1.1	Mains											
1.1.1	NEW SEWER CONSTRUCTION	NEW SEWERS	2022 - 2023	\$ 510,000	\$ -	\$ 510,000	0%	\$ -	\$ 510,000	\$ -	\$ 510,000	\$ -
1.1.2	NEW SEWER CONSTRUCTION	WATERFRONT SANITARY MASTER SERVICING PLAN IMPLEM	2022 - 2027	\$ 27,392,000	\$ -	\$ 27,392,000	50%	\$ 13,696,000	\$ 13,696,000	\$ -	\$ 13,696,000	\$ -
	WATERFRONT SANITARY MASTER SERVICING PLAN											
1.1.3	IMPLEMENTATION - FUTURE	WATERFRONT SANITARY MASTER SERV PLAN IMPL FUTURE	2023 - 2030	\$ 42,060,000	\$ -	\$ 42,060,000	50%	\$ 21,030,000	\$ 21,030,000	\$ -	\$ 21,030,000	\$ -
1.1.4	NEW SEWER CONSTRUCTION	DOWNSVIEW LANDS EXTERNAL UPGRADES	2022 - 2024	\$ 6,000,000	\$ -	\$ 6,000,000	0%	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	\$ -
1.1.5	NEW SEWER CONSTRUCTION	SHEPPARD SANITARY SEWER AT EAST DON STS	2022 - 2024	\$ 15,001,000	\$ -	\$ 15,001,000	38%	\$ 5,667,378	\$ 9,333,622	\$ -	\$ 9,333,622	\$ -
1.1.6	NEW SEWER CONSTRUCTION	NEW SEWERS - FUTURE	2024 - 2031	\$ 7,500,000	\$ -	\$ 7,500,000	0%	\$ -	\$ 7,500,000	\$ -	\$ 7,500,000	\$ -
1.1.7	SEWER REPLACEMENT PROGRAM	SEWER REPLC - 2018 PROGRAM	2022 - 2022	\$ 98,000	\$ -	\$ 98,000	92%	\$ 90,558	\$ 7,442	\$ -	\$ 7,442	\$ -
1.1.8	SEWER REPLACEMENT PROGRAM	CSP RENEWAL	2022 - 2023	\$ 122,000	\$ -	\$ 122,000	92%	\$ 112,735	\$ 9,265	\$ -	\$ 9,265	\$ -
1.1.9	SEWER REPLACEMENT PROGRAM	SEWER REPLC - 2019 -2021 PROGRAM	2022 - 2024	\$ 13,596,000	\$ -	\$ 13,596,000	92%	\$ 12,563,487	\$ 1,032,513	\$ -	\$ 1,032,513	\$ -
1.1.10	SEWER REPLACEMENT PROGRAM	SEWER REPLC - 2022-2023 PROGRAM	2022 - 2025	\$ 36,615,000	\$ -	\$ 36,615,000	92%	\$ 33,834,369	\$ 2,780,631	\$ -	\$ 2,780,631	\$ -
1.1.11	ENGINEERING	CONSULTING FEES	2022 - 2029	\$ 46,140,000	\$ -	\$ 46,140,000	90%	\$ 41,526,000	\$ 4,614,000	\$ -	\$ 4,614,000	\$ -
1.1.12	External Sanitary Sewer (EBF)		2028 - 2028	\$ 47,304,000	\$ 24,557,243	\$ 22,746,757	0%	\$ -	\$ 22,746,757	\$ 15,520,000	\$ 7,226,757	\$ -
	Subtotal Mains			\$ 242,338,000	\$ 24,557,243	\$ 217,780,757		\$ 128,520,526	\$ 89,260,231	\$ 15,520,000	\$ 73,740,231	\$ -
1.2	Studies											
1.2.1	SEWER ASSET PLANNING	SEWER ASSET PLANNING	2022 - 2026	\$ 17,610,000	\$ -	\$ 17,610,000	92%	\$ 16,272,654	\$ 1,337,346	\$ -	\$ 1,337,346	\$ -
1.2.2	SEWER ASSET PLANNING	SEWER ASSET PLANNING - 10 YEAR	2023 - 2031	\$ 60,975,000	\$ -	\$ 60,975,000	92%	\$ 56,344,412	\$ 4,630,588	\$ -	\$ 4,630,588	\$ -
1.2.3	Delivery of Growth-Related Capital Program		2022 - 2030	\$ 1,000,000	\$ -	\$ 1,000,000	0%	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -
	Subtotal Studies			\$79,585,000	\$0	\$79,585,000		\$72,617,066	\$6,967,934	\$0	\$6,967,934	\$0
	SUBTOTAL PROJECTS TO 2031			\$321,923,000	\$24,557,243	\$297,365,757		\$201,137,592	\$96,228,165	\$15,520,000	\$80,708,165	\$0

041)	Subproject Name	Timing	-	Subsidies/Other	Net	BTE	Donlocoment	1		i i	
			•	· ·	Net	J	Replacement	Development	Prior	In D. 1.1	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	In-Period	Related
											l
S											
ES BAY T.P IV -2000	STANDBY POWER GENERATION	2022 - 2022	\$ 599,928	\$ - \$	599,928	0%	\$ -	\$ 599,928	\$ -	\$ 599,928	-
MENT	DIG. TANKS # 1-12 MODS -2000	2022 - 2022				0%	\$ -	\$ 1,834,384		\$ 1,834,384	
ES BAY T.P. YR2006	DEWATERING EQUIPMENT UPGRADES	2022 - 2022	\$ 2,598,705	\$ - \$	2,598,705	0%	\$ -	\$ 2,598,705	\$ -	\$ 2,598,705	-
ES BAY WWTP - LIQUID TREATMENT &	FINE BUBBLE AERATION AND PILOT TESTING O	2022 - 2022	\$ 228,554	\$ - \$	228,554	0%	\$ -	\$ 228,554	\$ -	\$ 228,554	-
ES BAY WWTP - LIQUID TREATMENT &	PRIMARY AND FINAL TANK UPGRADES	2022 - 2022			584,073	0%	\$ -	\$ 584,073	\$ -	\$ 584,073	-
ES BAY WWTP - ODOUR CONTROL	D BUILDING TREATMENT & BIOFILTER	2022 - 2022	\$ 6,511,187		6,511,187	0%	\$ -	\$ 6,511,187		\$ 6,511,187	-
ES BAY WWTP REHAB	PT ENGINEERING STUDY	2022 - 2022			279,743	0%	\$ -	\$ 279,743		\$ 279,743	
ES BAY T.P IV -2000	ODOUR CTRL ENGINEERING	2022 - 2022			710,265	0%	\$ -	\$ 710,265	\$ -	\$ 710,265	
ES BAY TP	PCS-PLANT SRVS	2022 - 2022	\$ 684,359	- \$	684,359	0%	\$ -	\$ 684,359		\$ 684,359	
ES BAY WWTP - LIQUID TREATMENT & HANDLING	G PRIMARY TREATMENT UPGRADE CONT #1	2022 - 2022	\$ 1,617,834	-   \$	5 1,617,834	0%	\$ -	\$ 1,617,834	\$ -	\$ 1,617,834	-
ES BAY WWTP - ODOUR CONTROL	M & T PUMPING STATION	2022 - 2022			591,744	0%	\$ -	\$ 591,744		\$ 591,744	
ES BAY WWTP - ODOUR CONTROL	EMISSION AIR TREATMENT UPGRADE	2022 - 2022			851,545	0%	\$ -	\$ 851,545		\$ 851,545	
WWTP - ODOUR CONTROL	ODOUR CONTROL IMPLEMENTATION - PH 1 C	2022 - 2022			559,781	0%	\$ -	\$ 559,781		\$ 559,781	1\$ -
-P	PCS PLANT SERVICES	2022 - 2022			399,924	0%	\$ -	\$ 399,924		\$ 399,924	1.\$ -
AL TK RETURN HEADER	HEADHOUSE UPGRADES	2022 - 2022			5 1,152,529	0%	\$ -	\$ 1,152,529		\$ 1,152,529	
AL TK RETURN HEADER	ODOUR PHASE IV - NORTH PRIMARY CLARIFIER	2022 - 2022			634,524	0%	\$ -	\$ 634,524		\$ 634,524	1.\$ -
VWTP - 0&M UPGRADES	PROCESS EQUIPMENT UPGRADES	2022 - 2022			784,234	0%	\$ -	\$ 784,234		\$ 784,234	1.\$ -
VWTP - LIQUID TREATMENT & HANDLING	SECONDARY TREATMENT UPGRADES	2022 - 2022			271,848	0%	\$ -	\$ 271,848		\$ 271,848	1.\$ -
	HTP II - WAS UPGRADE CONTRACT	2022 - 2022			5 1,273,277	0%	\$ -	\$ 1,273,277		\$ 1,273,277	
MENT	EQUIP-HCTP-AUTOMATED CHAMBERS REHAB	2022 - 2022			441,657	0%	\$ -	\$ 441,657		\$ 441,657	
KENING IMPROVEMENTS	WAS THICKENING IMPROVEMENTS	2022 - 2022			336,981	0%	\$ -	\$ 336,981		\$ 336,981	
CREEK TP	PCS PLANT SERVICES	2022 - 2022			430,615	0%	\$ -	\$ 430,615		\$ 430,615	
CREEK WWTP UPGRADES	BIOSOLIDS TREATMENT UPGRADES	2022 - 2022			5 2,183,837	0%	\$ -	\$ 2,183,837		\$ 2,183,837	
KENING AND DEWATERING CONSTR	WAS THICKENING AND DEWATERING CONSTR	2022 - 2022			4,020,785	0%	\$ -	\$ 4,020,785		\$ 4,020,785	
CREEK WWTP - ODOUR CONTROL	ODOUR CONTROL UPGRADES - PHASE 1 ENG	2022 - 2022			309,544	0%	\$ -	\$ 309,544		\$ 309,544	
SEWER REHAB OPS	GROUP 2 & 3 SEWAGE P.S. UPGRADES	2022 - 2022			5 1,634,287	0%	\$ -	\$ 1,634,287		\$ 1,634,287	
ER NEW	DIST SEWER NEW	2022 - 2022			800,526	0%	\$ -	\$ 800,526		\$ 800,526	
UMPING STATION UPGRADES	SPS UPGRADES	2022 - 2022			3,152	0%	\$ -	\$ 3,152		\$ 3,152	
SEWER REHAB OPS						0%	\$ -				
ER REPLACEMENT	SEWER REPLACMENT - 2013 PROGRAM					0%	\$ -				
UMPING STATION UPGRADES	SCOTT STREET PS UPGRADES					0%	\$ -				
UMPING STATION UPGRADES	SUNNYSIDE AND MARYPORT SPS UPGRADES					0%	\$ -				
DWN SOUTH CITY INFRASTRUCTURE UPG	GEORGETOWN SOUTH CITY INFRASTRUCTURE UPG			\$ -   \$		0,0	\$ -				
rior Projects				<del>*                                   </del>	\$51,784,170	5,0	\$0		-		\$0
ER RI UMF UMF DWN	EPLACEMENT PING STATION UPGRADES PING STATION UPGRADES SOUTH CITY INFRASTRUCTURE UPG	SEWER REPLACMENT - 2013 PROGRAM SCOTT STREET PS UPGRADES PING STATION UPGRADES SOUTH CITY INFRASTRUCTURE UPG SEWER REPLACMENT - 2013 PROGRAM SCOTT STREET PS UPGRADES SUNNYSIDE AND MARYPORT SPS UPGRADES GEORGETOWN SOUTH CITY INFRASTRUCTURE UPG	SEWER REPLACMENT - 2013 PROGRAM 2022 - 2022 PING STATION UPGRADES PING STATION UPGRADES SUNNYSIDE AND MARYPORT SPS UPGRADES SOUTH CITY INFRASTRUCTURE UPG 2022 - 2022 2022 - 2022 2022 - 2022	SEWER REPLACMENT - 2013 PROGRAM 2022 - 2022 \$ 365,477 SCOTT STREET PS UPGRADES PING STATION UPGRADES SOUTH CITY INFRASTRUCTURE UPG 2022 - 2022 \$ 238,900 2022 - 2022 \$ 250,504 2022 - 2022 \$ 250,504	SEWER REPLACMENT - 2013 PROGRAM   2022 - 2022   \$ 365,477   \$ - \$ 2019   \$ 365,477   \$ - \$ 3	SEWER REPLACMENT - 2013 PROGRAM   2022 - 2022   \$ 365,477   \$ - \$ 365,477   \$   \$ 365,477   \$ 365,477	SEWER REPLACMENT - 2013 PROGRAM   2022 - 2022   \$ 365,477   \$ - \$ 365,477   0%	SEWER REPLACMENT - 2013 PROGRAM   2022 - 2022   \$ 365,477   \$ - \$ 365,477   0%   \$ - \$ 218,900   \$ - \$ 218,246,665   \$ - \$ 218,246,665   \$ - \$ 1	EPLACEMENT SEWER REPLACMENT - 2013 PROGRAM 2022 - 2022 \$ 365,477 \$ - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 365,477 \$ 5 - \$ 238,900 \$ 5 - \$ 238,900 \$ 5 - \$ 238,900 \$ 5 - \$ 238,900 \$ 5 - \$ 250,504	EPLACEMENT SEWER REPLACMENT - 2013 PROGRAM 2022 - 2022 \$ 365,477 \$ - \$ 365,477 0% \$ - \$ 365,477 0% \$ - \$ 365,477 \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% \$ - \$ 238,900 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0	EPLACEMENT SEWER REPLACMENT - 2013 PROGRAM 2022 - 2022 \$ 365,477 \$ - \$ 3

	Project Description			Gross	Grants/		Ine	ligible Costs	Total	Dev	elopment-Related	Costs
Project	t Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	la Daviad	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	In-Period	Related
2.2	Plant											
2.2.1	ASHBRIDGES BAY WWTP REHAB	P BLDG HEADWORKS - ENG DESIGN & CONTRACT ADMIN	2022 - 2022	\$ 347,000	\$ -	\$ 347,000	88%	\$ 305,611	\$ 41,389	\$ -	\$ 41,389	\$ -
2.2.2	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	P BLDG HEADWORKS UPGRADE	2022 - 2023	\$ 3,134,000	\$ -	\$ 3,134,000	88%	\$ 2,760,188	\$ 373,812	\$ -	\$ 373,812	\$ -
2.2.3	ASHBRIDGES BAY WWTP - ODOUR CONTROL	BIOFILTERS UPGRADE & REPLACEMENT	2022 - 2022	\$ 1,161,000	\$ -	\$ 1,161,000	88%	\$ 1,022,520	\$ 138,480	\$ -	\$ 138,480	\$ -
2.2.4	HUMBER WWTP - ODOUR CONTROL	ODOUR CONTROL IMPLEMENTATION - PHASE 1 SECONDARY TREATMENT UPGRADES - SOUTH -	2022 - 2041	\$ 10,314,000	- :	\$ 10,314,000	88%	\$ 9,083,783	\$ 1,230,217	\$ -	\$ 1,230,217	\$ -
2.2.5	HUMBER WWTP - LIQUID TREATMENT & HANDLING	ENGINEERING	2022 - 2027	\$ 9,512,000	\$ - :	\$ 9,512,000	88%	\$ 8,377,443	\$ 1,134,557	\$ -	\$ 1,134,557	\$ -
2.2.6	ASHBRIDGES BAY WWTP - SOLIDS & GAS HANDLING	WASTE ACTIVATED SLUDGE UPGRADE - ENGINEERING	2022 - 2027	\$ 15,804,000	\$ - :	\$ 15,804,000	88%	\$ 13,918,956	\$ 1,885,044	\$ -	\$ 1,885,044	\$ -
2.2.7	HIGHLAND CREEK WWTP - ODOUR CONTROL	ODOUR CONTROL UPGRADES - PHASE 1 CONSTR	2022 - 2023	\$ 2,749,000	\$ - :	\$ 2,749,000	88%	\$ 2,421,109	\$ 327,891	\$ -	\$ 327,891	\$ -
2.2.8	HIGHLAND CREEK WWTP - ODOUR CONTROL	ODOUR CONTROL UPGRADES - PHASE 1 ENG	2022 - 2024	\$ 201,000	\$ - :	\$ 201,000	88%	\$ 177,025	\$ 23,975	\$ -	\$ 23,975	\$ -
2.2.9	ASHBRIDGES BAY WWTP REHAB	FERROUS UPGRADES	2022 - 2022	\$ 153,000	\$ -	\$ 153,000	88%	\$ 134,751	\$ 18,249	\$ -	\$ 18,249	\$ -
2.2.10	ASHRIDGES BAY TP YR2005	MISC MECH ENGINEERING	2022 - 2023	\$ 82,000	\$ - !	\$ 82,000	88%	\$ 72,219	\$ 9,781	\$ -	\$ 9,781	\$ -
2.2.11	ASHBRIDGES BAY WWTP - EFFLUENT SYSTEM	DISINFECTION ENGINEERING	2022 - 2025	\$ 9,545,000	\$ -	\$ 9,545,000	88%	\$ 8,406,507	\$ 1,138,493	\$ -	\$ 1,138,493	\$ -
2.2.12	ASHBRIDGES BAY WWTP - EFFLUENT SYSTEM	DISINFECTION SYSTEM CONSTRUCTION	2022 - 2025	\$ 83,160,000	\$ -	\$ 83,160,000	88%	\$ 73,240,976	\$ 9,919,024	\$ -	\$ 9,919,024	\$ -
2.2.13	ASHBRIDGES BAY WWTP - EFFLUENT SYSTEM	OUTFALL ENGINEERING	2022 - 2026	\$ 15,187,000	\$ - !	\$ 15,187,000	88%	\$ 13,375,550	\$ 1,811,450	\$ -	\$ 1,811,450	\$ -
2.2.14	ASHBRIDGES BAY WWTP - EFFLUENT SYSTEM	OUTFALL CONSTRUCTION	2022 - 2025	\$ 110,251,000	\$ -	\$ 110,251,000	88%	\$ 97,100,659	\$ 13,150,341	\$ -	\$ 13,150,341	
2.2.15	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	INTEGRATED PUMPING STATION (IPS) - ENGINEERING	2022 - 2031	\$ 26,780,000	\$ -	\$ 26,780,000	88%	\$ 23,585,778	\$ 3,194,222	\$ -	\$ 3,194,222	\$ -
2.2.16	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	INTEGRATED PUMPING STATION (IPS) - CONSTRUCTION	2022 - 2034	\$ 911,422,000	\$ -	\$ 911,422,000	88%	\$ 802,710,880	\$ 108,711,120	\$ -	\$ 108,711,120	\$ -
2.2.17	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	FINE BUBBLE AERATION - ENGINEERING	2025 - 2032	\$ 18,150,000	\$ -	\$ 18,150,000	88%	\$ 15,985,134	\$ 2,164,866	\$ -	\$ 2,164,866	\$ -
2.2.18	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	FINE BUBBLE AERATION - CONTRUCTION	2031 - 2041	\$ 185,000,000	\$ -	\$ 185,000,000	88%	\$ 162,933,869	\$ 22,066,131	\$ -	\$ 22,066,131	\$ -
2.2.19	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	AERATION TANK 12 & 13	2022 - 2031	\$ 226,839,000	\$ -	\$ 226,839,000	0%	\$ -	\$ 226,839,000	\$ -	\$ 226,839,000	\$ -
2.2.20	ASHBRIDGES BAY WWTP - LIQUID TREATMENT & HANDLING	ODOUR CONTROL - PRIMARY TANKS 7-9 UPGRADES	2028 - 2041	\$ 61,100,000	\$ -	\$ 61,100,000	88%	\$ 53,812,213	\$ 7,287,787	\$ -	\$ 7,287,787	\$ -
2.2.21	ASHBRIDGES BAY WWTP - SOLIDS & GAS HANDLING	DIGESTERS 9-12 REFURBISH	2022 - 2025	\$ 11,931,000	\$ -	\$ 11,931,000	88%	\$ 10,507,913	\$ 1,423,087	\$ -	\$ 1,423,087	\$ -
2.2.22	ASHBRIDGES BAY WWTP - SOLIDS & GAS HANDLING	WASTE ACTIVATED SLUDGE UPGRADE - CONSTRUCTION	2022 - 2027	\$ 139,238,000	\$ -	\$ 139,238,000	88%	\$ 122,630,195	\$ 16,607,805	\$ -	\$ 16,607,805	\$ -
2.2.23	HUMBER WWTP - LIQUID TREATMENT & HANDLING	HUMBER WWTP - LIQUID TREATMENT & HANDLING	2022 - 2024	\$ 21,491,000	\$ -	\$ 21,491,000	88%	\$ 18,927,631	\$ 2,563,369	\$ -	\$ 2,563,369	\$ -
2.2.24	HUMBER WWTP - LIQUID TREATMENT & HANDLING	SECONDARY TREATMENT UPGRADES - NORTH PLANT	2023 - 2031	\$ 135,500,000	\$ -	\$ 135,500,000	88%	\$ 119,338,050	\$ 16,161,950	\$ -	\$ 16,161,950	\$ -
2.2.25	HIGHLAND CREEK WWTP UPGRADES	TRANSFORMERS AND SWITCHGEAR	2025 - 2026	\$ 2,050,000	\$ -	\$ 2,050,000	88%	\$ 1,805,483	\$ 244,517	\$ -	\$ 244,517	\$ -
2.2.26	HIGHLAND CREEK WWTP - ODOUR CONTROL	ODOUR CONTROL UPGRADES - PHASE 2	2026 - 2031	\$ 35,100,000	\$ -	\$ 35,100,000	88%	\$ 30,913,399	\$ 4,186,601	\$ -	\$ 4,186,601	\$ -
2.2.27	HIGHLAND CREEK WWTP - SOLIDS & GAS HANDLING	BMP IMPLEMENTATION & ENHANCEMENTS - ENGINEERING	2022 - 2030	\$ 16,204,000	\$ -	\$ 16,204,000	88%	\$ 14,271,245	\$ 1,932,755	\$ -	\$ 1,932,755	\$ -
2.2.28	HIGHLAND CREEK WWTP - SOLIDS & GAS HANDLING	BMP IMPLEMENTATION - CONSTRUCTION	2022 - 2029	\$ 151,652,000	\$ -	\$ 151,652,000	88%	\$ 133,563,498	\$ 18,088,502	\$ -	\$ 18,088,502	\$ -
2.2.29	HIGHLAND CREEK WWTP - SOLIDS & GAS HANDLING	BMP IMPLEMENTATION ENHANCEMENTS - CONSTRUCTION	2022 - 2029	\$ 22,050,000	\$ -	\$ 22,050,000	88%	\$ 19,419,956	\$ 2,630,044	\$ -	\$ 2,630,044	\$ -
	Subtotal Plant			\$2,226,107,000	\$0	\$2,226,107,000		\$1,760,802,543	\$465,304,457	\$0	\$465,304,457	\$0

				Gross	Grants/		Ine	eligible Costs	Total	Dev	elopment-Related	d Costs
Project	Description	Subproject Name	Timing	Project	Subsidies/Other	r Net	BTE	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	III-I ellou	Related
2.3	Pumping Stations	ODO LIDODADEO	0000	<b>4</b> 750,000		<b>A</b> 750,000	000/	<b>A</b> 000 540			<b>.</b>	
2.3.1	SEWAGE PUMPING STATION UPGRADES	SPS UPGRADES	2022 - 2024	,		\$ 750,000	88%	\$ 660,543			\$ 89,457	-
2.3.2	SEWAGE PUMPING STATION UPGRADES	SUNNYSIDE SPS REHAB	2022 - 2022			\$ 1,000		\$ 881	\$ 119		\$ 119	\$ -
2.3.3	SEWER SYSTEM REHABILITATION	SPS SCADA UPGRADES - ENGINEERING	2022 - 2022			\$ 55,000	88%	\$ 48,440	,		\$ 6,560	\$ -
2.3.4	SEWER SYSTEM REHABILITATION	GROUP 5 SEWAGE PUMPING STATION UPGRADES	2022 - 2023	\$ 5,844,000		\$ 5,844,000	88%	\$ 5,146,949			\$ 697,051	\$ -
2.3.5	SEWAGE PUMPING STATION UPGRADES	SUNNYSIDE SPS - WETWELL	2022 - 2023			\$ 2,000,000	88%	\$ 1,761,447	\$ 238,553		\$ 238,553	\$ -
2.3.6	SEWAGE PUMPING STATION UPGRADES	SPS UPGRADES - GROUP 6	2022 - 2026			\$ 25,114,000	88%	\$ 22,118,493	\$ 2,995,507		\$ 2,995,507	-
2.3.7	SEWAGE PUMPING STATION UPGRADES	SPS UPGRADES - GROUP 7	2022 - 2028	\$ 26,876,000		\$ 26,876,000	88%	\$ 23,670,328	\$ 3,205,672		\$ 3,205,672	-
2.3.8	SEWAGE PUMPING STATION UPGRADES	SCOTT ST PS & SIMCOE ST PS	2022 - 2026			\$ 4,610,000	88%	\$ 4,060,136			\$ 549,864	-
2.3.9	SEWAGE PUMPING STATION UPGRADES	SPS UPGRADES - GROUP 8	2024 - 2032			\$ 28,600,000	88%	\$ 25,188,695	\$ 3,411,305		\$ 3,411,305	
2.3.10	Commissioners and Don Roadway SPS Upgrade		2035 - 2035	· · · · · · · · · · · · · · · · · · ·		\$ 30,000,000	0%	\$ -	\$ 30,000,000		\$ 27,000,000	\$ 3,000,000
	Subtotal Pumping Stations			\$123,850,000	\$0	\$123,850,000		\$82,655,911	\$41,194,089	\$0	\$38,194,089	\$3,000,000
2.4	Trunks											
2.4.1	TRUNK SEWER SYSTEM	BLACK CREEK STS DESIGN & CONSTRUCTION	2022 - 2041	\$ 689,911,000	\$ -	\$ 689,911,000	38%	\$ 262.166.180	\$ 427,744,820	\$ -	\$ 427,744,820	\$ -
	Subtotal Trunks			\$689,911,000	·	I —		\$262,166,180	-	-	-	
	Subtotal Trulins			\$003,311,000	ΨΟ	\$003,311,000		\$202,100,100	Ψ+21,144,020	Ψ0	Ψ+21,1++,020	Ψ0
2.5	Mains											
2.5.1	SEWER REPLACEMENT PROGRAM	10YR SEWER REPLACEMENT	2023 - 2041	\$ 190,000,000	\$ -	\$ 190,000,000	92%	\$ 175,570,943	\$ 14,429,057	\$ -	\$ 14,429,057	\$ -
2.5.2	Port Lands Flood Protection	Site Wide Municipal Infrastructure 50/50 water and wastewaster						\$ -	\$ 23,010,003		\$ 23,010,003	
		Unilever Precinct Site Wide Servicing (water, sanitary and										
2.5.3	Port Lands Water Infrastructure	storm) - assumed 50:50 water and wastewater	2022 - 2031	\$ 7,394,231	\$ -	\$ 7,394,231	0%	-	\$ 7,394,231	\$ -	\$ 7,394,231	\$ -
2.5.4	Port Lands Water Infrastructure	Caroline Sanitary Sewer (Eastern to Lake Shore)	2022 - 2031			\$ 2,016,881	0%	\$ -	\$ 2,016,881		\$ 2,016,881	
		Commissioners Street Sanitary Sewer (Don Roadway to Carlaw		, ,				,			, ,	
2.5.5	Port Lands Water Infrastructure	Avenue)	2022 - 2031	\$ 14,699,489	\$ -	\$ 14,699,489	0%	\$ -	\$ 14,699,489	\$ -	\$ 14,699,489	\$ -
2.5.6	Port Lands Water Infrastructure	Eastern)	2022 - 2031	\$ 13,798,975	\$ -	\$ 13,798,975	0%	\$ -	\$ 13,798,975		\$ 13,798,975	
		McCleary District and Media City Site Wide Servicing - assumed		20,100,010	Ť					_	23,133,313	
2.5.7	Port Lands Water Infrastructure	50:50 water and wastewater	2028 - 2038	\$ 7,962,788	\$ -	\$ 7,962,788	0%	\$ -	\$ 7,962,788	\$ -	\$ 7,962,788	\$ -
		Turning Basin District Site wide Servicing - assumed 50:50 water		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	·	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•
2.5.8	Port Lands Water Infrastructure	and wastewater	2022 - 2031	\$ 3,602,855	\$ -	\$ 3,602,855	0%	\$ -	\$ 3,602,855	\$ -	\$ 3,602,855	\$ -
2.5.9	Port Lands Water Infrastructure	Sanitary Sewers on Munitions and Villiers Street	2022 - 2031			\$ 386,466	0%	\$ -	\$ 386,466		\$ 386,466	
2.5.10	Port Lands Water Infrastructure	Leslie Unwin Sanitary Sewer	2022 - 2031		· ·	\$ 24,725,241	0%	\$ -	\$ 24,725,241		\$ 6,789,247	\$ 17,935,993
	Subtotal Mains			\$334,314,207	\$46,717,278	<u> </u>		\$175,570,943	-		-	\$17,935,993
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<b>4 .0,1 _1, _1</b>	<b>+</b> ==1,553,5=5		, , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	,	<b>+</b> 01,000,000	
2.6	Wet Weather Flow & Flood Protection											
2.6.1	DON & WATERFRONT TRUNK CSO	Don & W/Front Tr/CSO Design PH1 Coxwell/Lower Don	2022 - 2024	\$ 17,517,000	\$ -	\$ 17,517,000	88%	\$ 15,427,636	\$ 2,089,364	\$ -	\$ 2,089,364	\$ -
		DCW - PHASE 1 - OFFLINE STORAGE TANK AT										
2.6.2	DON & WATERFRONT TRUNK CSO	SHEPPARD/LESLIE	2022 - 2026	\$ 39,763,000	\$ -	\$ 39,763,000	88%	\$ 35,020,213	\$ 4,742,787	\$ -	\$ 4,742,787	\$ -
2.6.3	DON & WATERFRONT TRUNK CSO	Don & Waterfront Trunk/CSO Construction - PHASE 1	2022 - 2024	\$ 140,960,000	\$ -	\$ 140,960,000	88%	\$ 124,146,801	\$ 16,813,199	\$ -	\$ 16,813,199	\$ -
2.6.4	DON & WATERFRONT TRUNK CSO	DCW - MTI REGULATION/RTC - CONSTRUCTION	2022 - 2025	\$ 6,670,000	\$ -	\$ 6,670,000	88%	\$ 5,874,427	\$ 795,573	\$ -	\$ 795,573	\$ -
2.6.5	DON & WATERFRONT TRUNK CSO	DCW - HRT	2025 - 2034	\$ 468,100,000	\$ -	\$ 468,100,000	88%	\$ 412,266,725	\$ 55,833,275	\$ -	\$ 55,833,275	\$ -
2.6.6	DON & WATERFRONT TRUNK CSO	DCW - COXWELL CONNECTIONS	2025 - 2032	\$ 178,700,000	\$ -	\$ 178,700,000	88%	\$ 157,385,310	\$ 21,314,690	\$ -	\$ 21,314,690	\$ -
2.6.7	DON & WATERFRONT TRUNK CSO	Don & W/Front Trunk/CSO PH 2 - Taylor M & Con	2023 - 2032	\$ 452,400,000	\$ -	\$ 452,400,000	88%	\$ 398,439,364	\$ 53,960,636	\$ -	\$ 53,960,636	\$ -
2.6.8	DON & WATERFRONT TRUNK CSO	DCW - MTI REGULATION/RTC	2022 - 2027	\$ 3,223,000	\$ -	\$ 3,223,000	88%	\$ 2,838,572	\$ 384,427	\$ -	\$ 384,427	\$ -
2.6.9	DON & WATERFRONT TRUNK CSO	DRCW - TMC Tunnel - Eng/Easements	2022 - 2027	\$ 11,379,000	\$ -	\$ 11,379,000	88%	\$ 10,021,754	\$ 1,357,244	\$ -	\$ 1,357,244	\$ -
		Don & Waterfront Trunk/CSO Construction - PHASE 3 - Inner										
2.6.10	DON & WATERFRONT TRUNK CSO	Harbour West Tunnel	2022 - 2024	\$ 24,708,000	\$ -	\$ 24,708,000	88%	\$ 21,760,919	\$ 2,947,081	\$ -	\$ 2,947,081	\$ -
		Don & Waterfront Trunk/CSO Construction - PHASE 3 - Inner										
2.6.11	DON & WATERFRONT TRUNK CSO	Harbour West Tunnel - CONSTRUCTION	2029 - 2035	\$ 608,630,000	\$ -	\$ 608,630,000	88%	\$ 536,034,815	\$ 72,595,185	\$ -	\$ 72,595,185	\$ -
2612	DON & WATEREDONT TRUNK CCO	Don & Waterfront Trunk/CSO Construction - OFFLINE TANKS	2020 2020	\$ 294,800,000	•	¢ 204 000 000	000/	\$ 259,637,322	¢ 25,162,670	¢	¢ 25,162,670	¢
	DON & WATERFRONT TRUNK CSO	Don's waternont trainy 500 constitution. Of LINE MINIO	L 707A - 7038	Φ ∠94,800,000	<u></u> Ф -	Φ ∠94,800,000	88%			\$ -	\$ 35,162,678	<u></u> — —
2.0.12	Wet Weather Flow & Flood Protection			\$2,246,850,000		\$2,246,850,000		\$1,978,853,858	\$267,996,139	\$0	\$267,996,139	\$0

				Gross	Grants/		In	eligible Costs	Total	Dev	elopment-Related	Costs
Project	Description	Subproject Name	Timing	_	Subsidies/Other	r Net	BTE	<u> </u>	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
2.7	PRIORITY LINEAR SANITARY CAPACITY PROJECTS											
2.7.1	BASEMENT FLOODING RELIEF	BASEMENT FLOODING RELIEF - TUNNEL PROJECT	2022 - 2023	\$758,696	-	\$ 758,696	88%	\$668,202	\$ 90,495	\$ -	\$ 90,495	\$ -
2.7.2	RFP 9117-16-7051		2022 - 2022	\$153,000	\$ -	\$ 153,000	88%	\$134,751	\$ 18,249	\$ -	\$ 18,249	\$ -
2.7.3	RFP 9117-18-7185		2022 - 2023	\$2,541,546	\$ -	\$ 2,541,546	88%	\$2,238,399	\$ 303,146	\$ -	\$ 303,146	\$ -
		BASEMENT FLOODING STUDIES & EA'S - CITY WIDE										
2.7.4	BASEMENT FLOODING RELIEF	IMPLEMENTATION	2022 - 2024	\$500,000	\$ -	\$ 500,000	88%	\$440,362	\$ 59,638	\$ -	\$ 59,638	\$ -
2.7.5	RFP 9117-18-7752		2022 - 2024	\$28,437,734	\$ -	\$ 28,437,734	88%	\$25,045,784	\$ 3,391,950	\$ -	\$ 3,391,950	\$ -
2.7.6	RFP 9117-14-7256		2022 - 2023	\$531,000	\$ -	\$ 531,000	88%	\$467,664	\$ 63,336	\$ -	\$ 63,336	\$ -
2.7.7	RFP 9117-18-7211		2022 - 2024	\$4,250,044	\$ -	\$ 4,250,044	88%	\$3,743,114	\$ 506,930	\$ -	\$ 506,930	\$ -
2.7.8	RFP 9117-17-7000		2022 - 2023	\$778,000	\$ -	\$ 778,000	88%	\$685,203	\$ 92,797	\$ -	\$ 92,797	\$ -
2.7.9	BASEMENT FLOODING RELIEF	BASEMENT FLOODING DESIGN - GROUP 4	2022 - 2030	\$109,432,841	\$ -	\$ 109,432,841	88%	\$96,380,087	\$ 13,052,753	\$ -	\$ 13,052,753	\$ -
2.7.10	RFP 9117-14-7110		2022 - 2027	\$38,509,748		\$ 38,509,748	88%	\$33,916,445			\$ 4,593,304	\$ -
2.7.11	RFP 9117-16-7066		2022 - 2023	\$4,850,978		\$ 4,850,978	88%	\$4,272,371			\$ 578,607	\$ -
2.7.12	RFP 9117-17-7337		2022 - 2026	\$5,502,285		\$ 5,502,285	88%	\$4,845,992			\$ 656,293	\$ -
2.7.13	RFP 9117-17-7067		2022 - 2024	\$1,586,000		\$ 1,586,000	88%	\$1,396,828			\$ 189,172	
2.7.14	RFP 9117-18-7118		2022 - 2025	\$10,559,000		\$ 10,559,000	88%	\$9,299,561	\$ 1,259,439	\$ -	\$ 1,259,439	\$ -
2.7.15	RFP 9117-18-7186		2022 - 2026	\$9,399,000	\$ -	\$ 9,399,000	88%	\$8,277,921	\$ 1,121,079	\$ -	\$ 1,121,079	\$ -
2.7.16	RFP 9117-19-7165		2022 - 2028	\$26,445,148	\$ -	\$ 26,445,148	88%	\$23,290,866	\$ 3,154,282	\$ -	\$ 3,154,282	\$ -
2.7.17	RFP 9117-18-7141		2022 - 2027	\$700,000	\$ -	\$ 700,000	88%	\$616,507	\$ 83,493	\$ -	\$ 83,493	\$ -
2.7.18	RFP 9117-20-7046		2022 - 2026	\$7,619,000	\$ -	\$ 7,619,000	88%	\$6,710,233	\$ 908,767	\$ -	\$ 908,767	\$ -
2.7.19	RFP 9117-20-7036		2022 - 2026	\$10,782,000	\$ -	\$ 10,782,000	88%	\$9,495,962	\$ 1,286,038	\$ -	\$ 1,286,038	\$ -
2.7.20	BASEMENT FLOODING RELIEF	BASEMENT FLOODING RELIEF - GROUP 4 (CONSTRUCTION)	2022 - 2029	\$1,468,000	\$ -	\$ 1,468,000	88%	\$1,292,902	\$ 175,098	\$ -	\$ 175,098	\$ -
2.7.21	18ECS-LU-03FP		2022 - 2023	\$737,000	\$ -	\$ 737,000	88%	\$649,093	\$ 87,907	\$ -	\$ 87,907	\$ -
2.7.22	18ECS-LU-05FP		2022 - 2023	\$517,000	\$ -	\$ 517,000	88%	\$455,334	\$ 61,666	\$ -	\$ 61,666	\$ -
2.7.23	18ECS-LU-09FP		2022 - 2023	\$2,757,000	\$ -	\$ 2,757,000	88%	\$2,428,155	\$ 328,845	\$ -	\$ 328,845	\$ -
2.7.24	19ECS-LU-01FP		2022 - 2024	\$19,113,000	\$ -	\$ 19,113,000	88%	\$16,833,270	\$ 2,279,730	\$ -	\$ 2,279,730	\$ -
2.7.25	19ECS-LU-12FP		2022 - 2023	\$2,925,741	\$ -	\$ 2,925,741	88%	\$2,576,770	\$ 348,972	\$ -	\$ 348,972	\$ -
2.7.26	20ECS-LU-01FP		2022 - 2023	\$5,957,000	\$ -	\$ 5,957,000	88%	\$5,246,471	\$ 710,529	\$ -	\$ 710,529	\$ -
2.7.27	20ECS-LU-02FP		2022 - 2023	\$14,160,000	\$ -	\$ 14,160,000	88%	\$12,471,046	\$ 1,688,954	\$ -	\$ 1,688,954	\$ -
2.7.28	20ECS-LU-06FP		2022 - 2024	\$31,017,821	\$ -	\$ 31,017,821	88%	\$27,318,128	\$ 3,699,694	\$ -	\$ 3,699,694	\$ -
2.7.29	20ECS-LU-07FP		2022 - 2023	\$15,443,633	\$ -	\$ 15,443,633	88%	\$13,601,573	\$ 1,842,061	\$ -	\$ 1,842,061	\$ -
2.7.30	18ECS-LU-08FP		2022 - 2022	\$1,198,000	\$ -	\$ 1,198,000	88%	\$1,054,240	\$ 143,760	\$ -	\$ 143,760	\$ -
2.7.31	18ECS-LU-10FP		2022 - 2022	\$3,433,912	\$ -	\$ 3,433,912	88%	\$3,021,843	\$ 412,069	\$ -	\$ 412,069	\$ -
2.7.32	19ECS-LU-09FP		2022 - 2022	\$6,068,000	\$	\$ 6,068,000	88%	\$5,339,840	\$ 728,160	\$	\$ 728,160	\$ -
2.7.33	KEELE ST					1	T		T		1	
2.7.34	TANGIERS RD											
2.7.35	TORO RD	14-03 B	2022 - 2024	\$14,000,000	\$ -	\$ 14,000,000	100%	\$14,000,000	\$ -	\$ -	\$ -	\$ -
2.7.36	PLANNING BOUNDARY (AT WILD GINGERWAY)						1	1	T	1	1	
2.7.37	WILD GINGERWAY	19-15	2022 - 2022	\$729,000	\$ -	\$ 729,000	100%	\$729,000	\$ -	\$ -	\$ -	\$ -
2.7.38	ALMORE AVE						T	0	\$ -	\$ -	\$ -	\$ -
2.7.39	FAYWOOD BLVD	19-21	2022 - 2024	\$7,738,000	\$ -	\$ 7,738,000	100%	\$7,738,000	\$ -	\$ -	\$ -	\$ -
2.7.40	BAYVIEW AVE					<u> </u>	Ť	1	T	1	1	
2.7.41	LAWRENCE AVE BAYVIEW AVE RAMP											
2.7.42	ROCHESTER AVE											
2.7.43	ST AUBYN'S CRES											
2.7.44	VALLEYANNA DR											
2.7.45	WOOD AVE	20-03	2025 - 2026	\$12,626,628	\$ -	\$ 12,626,628	100%	\$12,626,628	\$ -	\$ -	\$ -	\$ -

				Gross	Grants/		Ine	ligible Costs	Total	Dev	elopment-Related	l Costs
Project	Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	la Daviad	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	In-Period	Related
2.7.46	WEDGEPORT PL	27-03	2022 - 2023	\$2,000,000	\$ - \$	2,000,000	100%	\$2,000,000	\$ -	\$ -	\$ -	\$ -
2.7.47	Audrey Ave	†·-·-·								1		
2.7.48	Blantyre Ave											
2.7.49	Clonmore Dr											
2.7.50	Coalport Dr											
2.7.51	Cornell Ave											
2.7.52	East Rd											
2.7.53	Fallingbrook Rd											
2.7.54	Gerrard St E											
2.7.55	Kenny Ave											
2.7.56	Kingston Rd											
2.7.57	Linton Ave											
2.7.58	Queensbury Ave											
2.7.59	Red Deer Ave											
2.7.60	Swanwick Ave											
2.7.61	Winston Ave	34-01	2024 - 2027	\$18,447,000	\$ - \$	18,447,000	100%	\$18,447,000	\$ -	\$ -	\$ -	\$ -
2.7.62	August Ave	†·-·-·								1		
2.7.63	Balford Ave											
2.7.64	Butterworth Ave											
2.7.65	BYNG AVE											
2.7.66	Coventry St											
2.7.67	Danforth Ave											
2.7.68	Denton Ave											
2.7.69	Elward Blvd											
2.7.70	Emmott Ave											
2.7.71	Kenworthy Ave											
2.7.72	Leyton Ave											
2.7.73	Mansion Ave											
2.7.74	McDonald Ave											
2.7.75	Newport Ave											
2.7.76	Patterson Ave											
2.7.77	Pharmacy Ave											
2.7.78	Thora Ave	34-02	2024 - 2027	\$9,412,000	\$ - \$	9,412,000	88%	\$8,289,371	\$ 1,122,629	\$ -	\$ 1,122,629	\$ -
2.7.79	Danforth Rd	T										
2.7.80	Mystic Ave	34-03	2024 - 2027	\$4,720,000	\$ - \$	4,720,000	100%	\$4,720,000	\$ -	\$ -	\$ -	\$ -
2.7.81	Danforth Rd	<del> </del>								1		
2.7.82	Davidson Ave											
2.7.83	Dunlop Ave											
2.7.84	Glasgow Ave											
2.7.85	KENNEDY RD											
2.7.86	Kilmarnock Ave											
2.7.87	Marsh Rd											
2.7.88	North Bonnington Ave											
2.7.89	North Woodrow Blvd											
2.7.90	Raleigh Ave											

				Gross	Grants/		Ine	eligible Costs	Total	Dev	elopment-Related	Costs
Project	Description	Subproject Name	Timing		Subsidies/Other	Net	BTE o/	Replacement	Development	Prior	In-Period	Other Dev.
0.7.01	7 11 5	04.05	0004 0007	Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	Φ 0.405.707	Related
2.7.91	Zenith Dr	34-05	2024 - 2027	\$28,721,000	\$	\$ 28,721,000	88%	\$25,295,263	\$ 3,425,737	\$	\$ 3,425,737	\$ -
2.7.92	Autumn Ave											
2.7.93	Brenda Cres											
2.7.94	Cleta Dr											
2.7.95	Danforth Rd											
2.7.96	Greystone Walk Dr											
2.7.97	Hart Ave											
2.7.98	KENNEDY RD											
2.7.99	Linden Ave											
2.7.100	Midland Ave											
2.7.101	ST CLAIR AVE E	34-11	2024 - 2027	\$8,894,750	\$ - 3	\$ 8,894,750	100%	\$8,894,750	\$ -	\$ -	\$ -	\$ -
2.7.102	SAXONY CRES				 		<u> </u>			1	1	
2.7.103	SCARLETT RD	36-01	2023 - 2025	\$234,000	\$ - 5	\$ 234,000	100%	\$234,000	\$ -	\$ -	\$ -	\$ -
2.7.104	CHAPMAN RD	<b>+</b>					<b></b> -					
2.7.105	CRAIG ALAN CRT											
2.7.106	DRURY LANE											
2.7.107	GRIGGSDEN AVE											
2.7.108	MATANE CRT											
2.7.109	MUNHALL RD											
2.7.110	PAGEBROOK DR											
2.7.111	RENAULT CRES											
2.7.112	RIDGEMOUNT RD											
2.7.113	WESTMOUNT PARK RD	36-03	2023 - 2025	\$15,802,000	\$ - 5	\$ 15,802,000	88%	\$13,917,195	\$ 1,884,805	\$	\$ 1,884,805	\$ -
2.7.114	THE WESTWAY				LJ.					I	1	
2.7.115	TRIO AVE											
2.7.116	WESTROYAL RD	36-06	2023 - 2025	\$2,564,000	\$ - 3	\$ 2,564,000	100%	\$2,564,000	\$ -	\$ -	\$ -	\$ -
2.7.117	HUMBER CREEK TRL						<u> </u>			1	1	
2.7.118	HUMBER CREEK TRL*EAS	36-09	2023 - 2025	\$773,000	\$ - 5	\$ 773,000	100%	\$773,000	\$ -	\$ -	\$ -	\$ -
2.7.119	HUMBER CREEK TRL*EAS	<b>+</b>										
2.7.120	MCMANUS RD	36-11	2023 - 2025	\$2,358,000	\$ - 3	\$ 2,358,000	100%	\$2,358,000	\$ -	\$ -	\$ -	\$ -
	POYNTER DR	36-17	2023 - 2025	<u> </u>	<u> </u>	\$ 2,271,000		\$2,271,000		\$	\$	\$ -
2.7.122	BLACKFRIAR AVE				<b></b>					<u> </u>		
2.7.123	KINGSVIEW BLVD											
	ST MAURICE CRT	36-22	2023 - 2025	\$4,407,000	\$ - 5	\$ 4,407,000	100%	\$4,407,000	\$ -	\$ -	\$ -	\$ -
2.7.124	BECKENHAM CRT		2023	Ψ-,-01,000	<b> -</b> "	7,407,000	100/0	Ψ-,-01,000	<u> </u>			
2.7.126	BURNHAMTHORPE 427 C S RAMP											
2.7.127	CRENDON DR											
2.7.128	DONEGAL PATH											
2.7.129	EVA RD 427 C S RAMP											
2.7.130												
2.7.131	HERNSHAW CRES											
2.7.132	HOLIDAY DR											
2.7.133												
2.7.134	PERMFIELD PATH											
2.7.135	RYMER RD											
2.7.136	SAFFRON CRES											
2.7.137	THE WEST MALL											
2.7.138	TORRINGTON DR											
2.7.139	ULVERSTON RD											
2.7.140	WARESIDE RD											

				Gross	Grants/		Ine	eligible Costs	Total	Dev	elopment-Related	Costs
Project	t Description	Subproject Name	Timing	Project Cost	Subsidies/Other Recoveries	Net Cost	BTE %	Replacement & BTE Shares	Development Related Costs	Prior Growth	In-Period	Other Dev. Related
2.7.141	WELLESWORTH DR	38-01	2024 - 2027	\$25,371,000	\$ -	\$ 25,371,000	88%	\$22,344,839	\$ 3,026,161	\$ -	\$ 3,026,161	¢ -
2.7.141	EVANS AVE	38-04	2025 - 2028	\$86,000	L' -	\$ 86,000	88%	\$75,742		<u> </u>	\$ 10,258	
2.7.142	ARDUA ST	30-04	2023 - 2028		<b>—</b> — — — — —		0070	Ψ13,14Z	10,230	· · - ·	10,230	
2.7.143	DIXFIELD DR											
2.7.144	NEILTREE CRT											
2.7.145	OXENDEN CRES											
2.7.140	RENFORTH DR											
2.7.147	RICHLAND CRES											
2.7.148	RIMA CT											
2.7.143	SHEATH RD											
2.7.151	TABARD GATE											
2.7.151	TORRINGTON DR											
2.7.152	WELLESWORTH DR	38-08	2024 - 2027	\$8,584,000	\$ -	\$ 8,584,000	100%	\$8,584,000	\$ -	\$ -	\$ -	\$ -
2.7.154	BRIDGETOWN DR					Ψ 0,301,000	10070	φο,301,000		<u> </u>	<u> </u>	· <b>—</b> · — · — ·
2.7.154	ELMCREST CREEK TRL											
2.7.156	ELMCREST CREEK TRL*EAS											
2.7.157	MULGROVE DR											
2.7.157	RENFORTH DR											
2.7.159	REXTON RD											
2.7.160	ROSSBURN DR											
2.7.161	SEALCOVE DR											
2.7.161	TOLEDO RD	38-09	2024 - 2027	\$9,751,000	\$ -	\$ 9,751,000	100%	\$9,751,000	\$ -	\$ -	\$ -	¢ -
2.7.163	WAULRON ST		2024 2027			ψ 3,731,000		Ψ3,731,000		<u> </u>	<u> </u>	· <b>—</b> · — · — ·
	NEILOR CRES											
2.7.165	NEILSON DR											
2.7.166	THE QUEENSWAY											
2.7.167	THE WEST MALL	38-10	2025 - 2028	\$812,000	\$ -	\$ 812,000	100%	\$812,000	\$ -	\$ -	\$ -	¢ _
2.7.168	BASKERVILLE CRES	30-10	2023 - 2028	Ψ012,000	<b>—</b> — — — — —		10070	\$612,000		· · - ·	<u> </u>	
2.7.169	KOOS RD											
2.7.109	LEAVENWORTH CRES											
2.7.170	RADWAY AVE											
2.7.171		38-11	2025 - 2028	\$5,227,084	\$ -	\$ 5,227,084	88%	\$4,603,616	\$ 623,468	¢ _	\$ 623,468	¢ _
2.7.172	DUNDAS ST W	30 11	2023 2020	Ψ3,221,004				Ψ4,003,010	Ψ 023,400	<b>—</b> - <b>—</b> - <b>—</b> -	Ψ 023,400	•=
2.7.173	THE WEST MALL	38-12	2025 - 2028	\$2,424,207	\$ -	\$ 2,424,207	100%	\$2,424,207	¢ _	¢ _	¢ _	¢ _
2.7.174	BLOOR ST W	30-12	2023 - 2028	Ψ2,424,207	<b>—</b> — — — — —		10070	ΨΖ,4Ζ4,207		· · - ·	<u> </u>	
2.7.175	BROADFIELD DR											
2.7.176	CONIFER DR											
2.7.177	MARKLAND DR											
2.7.178	MARKWOOD CRES											
2.7.179	MILL RD											
2.7.180	MILL RD*EAS											
2.7.181	MOUNTAIN ASH CRT											
2.7.182	TRAILSMOKE CRES	38-14	2025 - 2028	\$14,914,934	\$ -	\$ 14,914,934	100%	\$14,914,934	\$ -	\$ -	\$ -	\$ -
2.7.184	BISSET AVE		2020	\$1,511,50T		Ţ 1,511,55 T	100/0	\$1,511,55 <del>1</del>		<u> </u>		· — - — - — -
2.7.185	ECKER DR											
2.7.186	ETOBICOKE CREEK TRL*EAS											
2.7.180	EVANS AVE											
2.7.188	GAIR DR											
2.7.188	HARGROVE LN											
2.7.189	HELSBY CRES											
2.7.190	OBAN ST											
	RUFFORD RD											
	SAVONA DR											
	THAMES AVE											
2.1.194	HIMINIED AVE											

				Gross	Grants/		Ine	eligible Costs	Total	Dev	elopment-Related	Costs
Project	Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	In David	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	In-Period	Related
2.7.195	WESTHEAD RD	38-15	2025 - 2028	\$9,924,970	\$ -	\$ 9,924,970	88%	\$8,741,155	\$ 1,183,815	\$ -	\$ 1,183,815	\$ -
2.7.196	BURLINGAME RD					1	T	1				
2.7.197	DELMA DR											
2.7.198	DUNNING CRES											
2.7.199	ETOBICOKE CREEK TRL*EAS											
2.7.200	FULHAM DR											
2.7.201	GAIR DR											
2.7.202	HESLOP DR											
	HIGHBURY DR											
2.7.204	HORNER AVE											
2.7.205	MITCHAM DR											
2.7.206	NORFOLK AVE											
2.7.207	STEPHNEY DR											
	WESTHEAD RD	38-16	2025 - 2028	\$11,037,311	\$ -	\$ 11,037,311	88%	\$9,720,820	\$ 1,316,491	\$ -	\$ 1,316,491	\$ -
2.7.209	ALBRIGHT AVE	+					<b></b> -	<b></b>				
2.7.210	ALCAN AVE											
	AVALON RD											
	BURLINGAME RD											
	ELTHAM DR											
	EVANS AVE											
	FINSBURY CRES											
	FOCH AVE											
	GORT AVE											
	HORNER AVE											
	JELLICOE AVE											
	MITCHAM DR											
2.7.221	ORIANNA DR											
2.7.221	QEW X E WEST MALL RAMP											
2.7.223	RADLETTE AVE											
2.7.223	ROSELAND AVE											
	WOODBURY RD	38-17	2025 2020	¢1⊑ 772 ∩07	\$ -	\$ 15,773,087	88%	\$13,891,730	↑ 1 001 2E7	¢	¢ 1 001 257	¢
2.7.225		30-17	2025 - 2028	\$15,773,087	<u> </u>	\$ 13,773,067	00%	\$13,091,730	\$ 1,881,357	<u> </u>	\$ 1,881,357	· - · ·
2.7.226	ALBRIGHT AVE	20.10	2025 2020	ф1.4.C. 4.7.Г	ф	ф 14C 47E	1000/	ф1 <i>АС А</i> 7 Г	ф	ф	ф	Ф
2.7.227	WESTLEIGH CRES	38-18	2025 - 2028	\$146,475	<b>¬</b>	\$ 146,475	100%	\$146,475	э -	\$ -	<u></u>	<b>-</b>
2.7.228	NEILSON DR											
2.7.229	NEILSON DR*EAS											
2.7.230	NEILTREE CRT											
2.7.231	RADWAY AVE											
2.7.232	RICKSHAW AVE											
2.7.233	STEVENHARRIS DR		2225	40.057.000	Φ.	Φ 0057.000	1000/	40.057.000	Φ.	Φ.	Φ.	•
2.7.234	WELLESWORTH DR	38-22	2025 - 2028	\$2,857,000	\$ -	\$ 2,857,000	100%	\$2,857,000	\$ -	\$ ·	\$ -	\$ -
	MARKLAND DR											
2.7.236	MILL RD											
2.7.237	STONEGLEN DR							*		*		
2.7.238	THORNBUSH CRES	38-23	2024 - 2027	\$12,756,000	<u> </u>	/		\$12,756,000	L	\$ -	\$ -	-
2.7.239	Kearney Dr	39-03	2023 - 2026	\$15,467,000	-	\$ 15,467,000	100%	\$15,467,000	\$ -	\$ -	\$ -	\$ -
2.7.240	Billcar Rd											
2.7.241	Dittmer Cres											
2.7.242	Jeffcoat Dr	39-04	2023 - 2026	\$4,848,000	\$ -	! <b></b>		\$4,848,000	\$ -	\$ -	\$	\$
2.7.243	Barrhead Cres	39-07	2023 - 2026	\$4,619,000	\$ -	\$ 4,619,000	100%	\$4,619,000	\$ -	\$ -	\$ -	\$ -
2.7.244	Benway Dr	T										
2.7.245	Clearbrooke Crcl											
2.7.246	Hardisty Dr	39-08	2023 - 2026	\$16,787,000	\$ -	\$ 16,787,000 \$ 4,412,000	88%	\$14,784,707 \$4,412,000	\$ 2,002,293	\$ -	\$ 2,002,293	
2 7 2/17	Pakenham Dr	39-08 39-10	2023 - 2026 2023 - 2026	\$16,787,000 \$4,412,000	\$ -	\$ 4,412,000	100%	\$4,412,000	\$ -	\$ -	\$ -	\$ -
2.1.241	Deeside Crt								-			

				Gross	Grants/		Ine	ligible Costs	Total	Dev	elopment-Related	Costs
Projec	t Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	la Deste d	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	In-Period	Related
2.7.249	Norfield Cres	39-11	2023 - 2026	\$4,682,000	\$ - \$	4,682,000	88%	\$4,123,548	\$ 558,452	\$ -	\$ 558,452	\$ -
2.7.250	Ringway Cres	39-13	2023 - 2026	\$1,852,000	\$ - \$	1,852,000	100%	\$1,852,000	\$ -	\$ -	\$ -	\$ -
2.7.251	AVENUE RD				<u> </u>					1		
2.7.252	BROOKE AVE											
2.7.253	CARMICHAEL AVE											
2.7.254	HADDINGTON AVE											
2.7.255	JAINEY PL											
2.7.256	JOICEY BLVD											
2.7.257	KELSO AVE											
2.7.258	MCGILLIVRAY AVE											
2.7.259	ROE AVE	40-11	2023 - 2025	\$10,862,000	\$ - \$	10,862,000	88%	\$9,566,420	\$ 1,295,580	\$ -	\$ 1,295,580	\$ -
2.7.260	APPLEBY CRT	<del> </del>				. — . — . — .						
2.7.261	APPLEBY RD											
2.7.262	COWLEY AVE											
2.7.263	LORRAINE GDNS											
2.7.264	MARTIN GROVE RD	41-03	2024 - 2027	\$3,859,000	\$ - \$	3,859,000	88%	\$3,398,712	\$ 460,288	\$ -	\$ 460,288	\$ -
2.7.265	BECKWITH RD											
2.7.266	BELGATE PL											
2.7.267	BRADBURY CRES											
2.7.268	COURTWRIGHT RD											
2.7.269	ERINGATE DR											
2.7.270	GENTIAN DR											
2.7.271	HAGERSVILLE CRT											
2.7.272	HARTLAND RD											
2.7.273												
2.7.274	LITTLEWOOD CRES											
2.7.275	MARGRATH PL											
2.7.276												
2.7.277	RANGOON RD											
2.7.278	SIGMONT RD											
2.7.279	WELLESWORTH DR	41-06	2024 - 2027	\$17,102,000	\$ - \$	17,102,000	100%	\$17,102,000	\$ -	\$ -	\$ -	\$ -
2.7.280	18ECS-LU-04FP	<del> </del>	2022 - 2023	\$892,000	<u></u>	892,000	88%	\$785,605	\$ 106,395	\$	\$ 106,395	\$
2.7.281	19ECS-LU-14FP	·	2022 - 2022			25,000		\$22,018			\$ 2,982	
2.7.282	CHAPLIN CRES	<b> </b>	2022 2022	<b>420,000</b>	<del> -</del> *	20,000		·	2,302	<del>-</del>	<u> </u>	· <b>-</b>
2.7.282	DALEMOUNT AVE											
2.7.284	ENGLEMOUNT AVE											
2.7.285	GLEN PARK AVE											
2.7.286	GLENCAIRN AVE											
2.7.280	HILLHURST BLVD											
2.7.288	HILLMOUNT AVE											
2.7.289	LAWRENCE AVE W											
2.7.290	MEADOWBROOK RD											
2.7.291	SHERMOUNT AVE											

				Gross	Grants/		Ine	eligible Costs	Total	Dev	elopment-Related	Costs
Project Des	scription	Subproject Name	Timing	-	Subsidies/Other	Net	BTE	Replacement	Development		In-Period	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs			Related
	EWMOUNT AVE	17-15	2023 - 2028	\$171,917,000	\$	\$ 171,917,000	88%	\$151,411,362	\$ 20,505,638	1	\$ 20,505,638	\$ -
2.7.293 BA	ASEMENT FLOODING RELIEF	BF TUNNEL - CONSTRUCTION	2022 - 2026	\$106,000,000		\$ 106,000,000	88%	\$93,280,000	\$ 12,720,000	\$ -	\$ 12,720,000	\$ -
2.7.294 206	ECS-LU-01TT		2022 - 2023	\$293,000	\$ -	\$ 293,000	88%	\$258,052	\$ 34,948	\$ -	\$ 34,948	\$ -
2.7.295 216	ECS-LU-01TT		2022 - 2025	\$202,000,204	\$ -	\$ 202,000,204	88%	\$177,760,180	\$ 24,240,024	\$ -	\$ 24,240,024	\$ -
2.7.296 BA	ASEMENT FLOODING RELIEF	BASEMENT FLOODING RELIEF - GROUP 4 (CONSTRUCTION)	2022 - 2025	\$498,000	\$ -	\$ 498,000	88%	\$438,600	\$ 59,400	\$ -	\$ 59,400	\$ -
2.7.297 196	ECS-LU-01FP		2022 - 2024	\$12,283,000	\$ -	\$ 12,283,000	88%	\$10,817,928	\$ 1,465,072	\$ -	\$ 1,465,072	\$ -
2.7.298 196	ECS-LU-12FP		2022 - 2023	\$4,290,923	\$ -	\$ 4,290,923	88%	\$3,779,117	\$ 511,806	\$ -	\$ 511,806	\$ -
2.7.299 206	ECS-LU-08FP		2022 - 2024	\$13,573,000	\$ -	\$ 13,573,000	88%	\$11,954,062	\$ 1,618,938	\$	\$ 1,618,938	\$ -
2.7.300 196	ECS-LU-03FP		2022 - 2023	\$8,690,000	\$ -	\$ 8,690,000	88%	\$7,653,488	\$ 1,036,512	\$ -	\$ 1,036,512	\$ -
	ECS-LU-05FP		2022 - 2023	\$1,167,000	<u></u>	\$ 1,167,000	88%	\$1,027,804	\$ 139,196	1	\$ 139,196	\$ -
	ASEMENT	-+				{- <del></del>	<b></b>		<u> </u>	<u> </u>		
	COS DR	16-45	2022 - 2023	\$2,507,000	\$ -	\$ 2,507,000	88%	\$2,207,974	\$ 299,026	\$ -	\$ 299,026	\$ -
	ESTGATE BLVD	- +								<u> </u>		·
	ESTGATE BLVD (WESTGATE RAVINE PATHWAY)	19-03	2022 - 2025	\$23,112,000	\$ -	\$ 23,112,000	88%	\$20,355,284	\$ 2,756,716	\$ -	\$ 2,756,716	\$ -
	LISON AVE	-+		Ţ23,112,000		23,112,000		723,553,251	2,,33,,10	<u> </u>	2,130,110	·
	MBERLANE DR	19-06B /19-06C	2022 - 2024	\$13,188,000	\$ -	\$ 13,188,000	88%	\$11,614,983	\$ 1,573,017	\$ -	\$ 1,573,017	\$ -
	ENNINGTON HEIGHTS DR			Ψ13,103,000		10,100,000		Ψ11,014,303	Ψ 1,575,017	<u> </u>	Ψ 1,575,017	·—
	JRNHAM RD											
	EATH ST E											
	JMLEY AVE											
	OOREHILL DR	2-10	2022 - 2023	\$6,925,000	¢	\$ 6,925,000	88%	\$6,099,011	\$ 825,989	¢	\$ 825,989	<b>¢</b>
	CCLESTON DR	2-10	2022 - 2023	\$0,925,000	Φ -	\$ 0,925,000	00/0	\$0,099,011	φ 625,969	Φ -	φ 020,969	- -
	CCLESTON DR EASEMENT											
2.7.314 EC												
	LOANE AVE											
	VIFT DR											
	NDER CRES											
	ROPHY DR	22-07	2022 - 2024	\$9,959,000	¢	\$ 9,959,000	88%	\$8,771,126	\$ 1,187,874	¢	\$ 1,187,874	<b>¢</b>
	HRISTINE CRES	22-07	2022 - 2024	\$9,959,000	—	9,959,000	0070	\$0,771,120	Ψ 1,107,074	ψ	ψ 1,107,074	·— · — · — ·
	LOEBURY CRT											
	ROMORE CRES											
	NCHURST DR											
	EETWELL CRT											
	ARK HOME AVE											
	AFFORD PARK TRL											
	AFFORD RD											
	DRKVIEW DR	24-02	2022 - 2023	\$5,672,000	\$ -	\$ 5,672,000	88%	\$4,995,464	\$ 676,536	\$ -	\$ 676,536	\$ -
	tamont Rd	-+		Ψ3,072,000		3,072,000		φ 1,555,404	ψ 070,330	<u> </u>	ψ 070,330	·—
	DITHVALE PARK TRL											
	LERSLIE AVE											
	NCH AVE WEST											
	blcolm Rd											
	DUNSLOW AVE											
	DRRAINE DR											
	AMWORTH RD	26-02, 26-08, 26-03	2022 - 2023	\$8,385,000	\$ -	\$ 8,385,000	88%	\$7,384,868	\$ 1,000,132	\$ -	\$ 1,000,132	\$ -
	STELLE AVE			\$3,000,000		5,555,555		\$1,001,000	1,000,102	<u> </u>	1,000,102	· <u> </u>
	DXWARREN DR											
	ILLGATE CRES	27-05	2022 - 2023	\$2,237,000	\$ -	\$ 2,237,000	88%	\$1,970,179	\$ 266,821	\$ -	\$ 266,821	\$ -
	r Williams Lane		2023	ΨΖ,Ζ31,000		2,231,000	3070	Ψ1,510,119	200,021	<b> </b>	Ψ 200,021	
2.1.340 SIr	I VVIIIIAIIIS LAITE											

	ate at Decembration			Gross	Grants/		Ine	eligible Costs	Total	Dev	elopment-Related	d Costs
Project	t Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	in-Period	Related
2.7.341	TWYFORD RD	8-05	2022 - 2024	\$7,580,000		\$ 7,580,000	88%	\$6,675,885	\$ 904,115	\$ -	\$ 904,115	\$ -
2.7.342	RFP 9117-18-7185		2022 - 2031	\$17,679,000	) \$ -	\$ 17,679,000	88%	\$15,570,313	\$ 2,108,687	\$ -	\$ 2,108,687	\$ -
2.7.343	BASEMENT FLOODING RELIEF	BASEMENT FLOODING RELIEF - TUNNEL PROJECT	2022 - 2027	\$42,000,000		\$ 42,000,000	88%	\$36,990,392	\$ 5,009,608	\$ -	\$ 5,009,608	\$ -
2.7.344	BASEMENT FLOODING RELIEF	BASEMENT FLOODING DESIGN - GROUP 6	2029 - 2041	\$90,000,000		\$ 90,000,000	88%	\$79,265,125	\$ 10,734,875	\$ -	\$ 10,734,875	\$ -
2.7.345	BASEMENT FLOODING RELIEF	BASEMENT FLOODING -PRELIMINARY DESIGN SERVICES	2023 - 2041	\$76,675,000	) \$ -	\$ 76,675,000	88%	\$67,529,483	\$ 9,145,517	\$ -	\$ 9,145,517	\$ -
2.7.346	BASEMENT FLOODING RELIEF	BASEMENT FLOODING RELIEF - FUTURE DC	2027 - 2031	\$15,068,495	5 \$ -	\$ 15,068,495	88%	\$13,271,179	\$ 1,797,316	\$ -	\$ 1,797,316	\$ -
2.7.347	BRENTCLIFFE RD						T	1			1	
2.7.348	EGLINTON AVE E	2-02	2028 - 2030	\$980,000	- \$	\$ 980,000	88%	\$863,109	\$ 116,891	\$ -	\$ 116,891	\$ -
2.7.349	CRAIGLEE DR						[	1			1	1
2.7.350	HASLAM ST											
2.7.351	KENNEDY RD											
2.7.352	MALTA ST											
2.7.353	PRESTON ST	33-03	2028 - 2041	\$94,658,760		\$ 94,658,760	100%	\$94,658,760	\$ -	\$	\$	\$ -
2.7.354	CHINE DR						Γ				1	
2.7.355	MONTVALE DR											
2.7.356	ST CLAIR AVE E (TO)	33-05	2027 - 2029	\$1,276,680		\$ 1,276,680	100%	\$1,276,680	\$ -	\$ -	\$	\$ -
	Subtotal: PRIORITY LINEAR SANITARY CAPACITY PRO	JECTS		\$1,647,516,636	\$0	\$1,647,516,636		\$1,483,964,064	\$ 163,552,572		\$ 163,552,572	\$ -
	SUBTOTAL SANITARY PROJECTS TO 2041			\$7,320,333,013	\$46,717,278	\$7,273,615,735		\$5,744,013,499	\$1,529,602,233	\$0	\$1,508,666,240	\$20,935,9
	SUBTOTAL TO 2031			\$321,923,000	\$24,557,243	\$297,365,757		\$201,137,592	\$96 228 16 <b>5</b>	\$15,520,000	\$80,708,165	
	SUBTOTAL TO 2041			\$7,320,333,013	· · · · ·	\$7,273,615,735		, , ,	\$1,529,602,233	•	\$1,508,666,240	
	TOTAL ALL PROJECTS			\$7,642,256,013	\$71,274,521	\$7,570,981,492		\$5,945,151,091	\$1,625,830,398	\$15,520,000	\$1,589,374,404	\$20,935

SANITARY SEWER 2022-2031		
Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$53,762,156
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$212.60
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022-2031 DC Eligible Costs	33%	\$26,946,008
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$153.36
SANITARY SEWER 2022-2041		
Residential Development Charge Calculation		
Residential Share of 2022 - 2041 DC Eligible Costs	70%	\$1,050,296,855
20-Year Growth in Population in New Permits Issued		432,243
Unadjusted Development Charge Per Capita		\$2,429.88
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2041 DC Eligible Costs	30%	\$458,369,385
20-Year Growth in Employees in New Space		274,900
Unadjusted Development Charge Per Employee		\$1,667.40

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SANITARY SEWER MANAGEMENT NON-RESIDENTIAL DEVELOPMENT CHARGE (2018-2041) (in \$000)

SANITARYTO 2041 (NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
OPENING CASH BALANCE	\$17,490.0	(\$4,331.1)	(\$14,795.8)	(\$24,747.0)	(\$31,593.1)	(\$34,178.5)	(\$34,948.2)	(\$33,683.5)	(\$35,528.6)	(\$36,529.1)	(\$37,677.
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	TS										
- Prior Growth (Funding from DC Reserve Balanc	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
- Sanitaryto 2041 (Non-Residential): Non Inflated	\$51,174.7	\$39,099.6	\$37,889.4	\$34,372.2	\$30,104.1	\$28,353.7	\$26,560.8	\$29,335.5	\$28,542.0	\$28,633.8	\$19,234.
- Sanitaryto 2041 (Non-Residential): Inflated	\$51,174.7	\$39,881.6	\$39,420.2	\$36,476.1	\$32,585.7	\$31,304.8	\$29,911.7	\$33,697.3	\$33,441.5	\$34,220.0	\$23,446.9
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	9,920
REVENUE											
- DC Receipts: Inflated	\$29,341.9	\$29,928.7	\$30,527.3	\$31,137.9	\$31,760.6	\$32,395.8	\$33,043.7	\$33,704.6	\$34,378.7	\$35,066.3	\$20,194.3
INTEREST											
- Interest on Opening Balance	\$612.1	(\$238.2)	(\$813.8)	(\$1,361.1)	(\$1,737.6)	(\$1,879.8)	(\$1,922.1)	(\$1,852.6)	(\$1,954.1)	(\$2,009.1)	(\$2,072.2
- Interest on In-year Transactions	(\$600.4)	(\$273.7)	(\$244.6)	(\$146.8)	(\$22.7)	\$19.1	\$54.8	\$0.1	\$16.4	\$14.8	(\$89.4
TOTAL REVENUE	\$29,353.6	\$29,416.8	\$29,469.0	\$29,630.0	\$30,000.3	\$30,535.1	\$31,176.4	\$31,852.2	\$32,441.0	\$33,072.0	\$18,032.
CLOSING CASH BALANCE	(\$4,331.1)	(\$14,795.8)	(\$24,747.0)	(\$31,593.1)	(\$34,178.5)	(\$34,948.2)	(\$33,683.5)	(\$35,528.6)	(\$36,529.1)	(\$37,677.1)	(\$43,091.

SANITARYTO 2041 (NON-RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
OPENING CASH BALANCE	(\$43,091.4)	(\$45,489.4)	(\$48,019.9)	(\$55,962.0)	(\$49,150.6)	(\$41,766.7)	(\$33,775.0)	(\$23,302.5)	(\$12,007.4)	\$0.0
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENT	TS									
- Prior Growth (Funding from DC Reserve Balanc	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
- Sanitaryto 2041 (Non-Residential): Non Inflate	\$16,588.3	\$16,588.3	\$20,554.5	\$9,200.4	\$9,200.4	\$9,200.4	\$7,912.1	\$7,912.1	\$7,912.1	\$458,369.4
- Sanitaryto 2041 (Non-Residential): Inflated	\$20,625.5	\$21,038.0	\$26,589.5	\$12,139.7	\$12,382.5	\$12,630.2	\$11,078.9	\$11,300.5	\$11,526.5	\$524,871.9
NEW NON-RESIDENTIAL DEVELOPMENT										
- Employees in New Space	9,920	9,920	9,920	9,920	9,920	9,920	9,920	9,920	9,920	274,900
REVENUE										
- DC Receipts: Inflated	\$20,598.2	\$21,010.2	\$21,430.4	\$21,859.0	\$22,296.2	\$22,742.1	\$23,197.0	\$23,660.9	\$24,134.1	\$542,408.1
INTEREST										
- Interest on Opening Balance	(\$2,370.0)	(\$2,501.9)	(\$2,641.1)	(\$3,077.9)	(\$2,703.3)	(\$2,297.2)	(\$1,857.6)	(\$1,281.6)	(\$660.4)	(\$34,619.6)
- Interest on In-year Transactions	(\$0.8)	(\$0.8)	(\$141.9)	\$170.1	\$173.5	\$177.0	\$212.1	\$216.3	\$220.6	(\$246.2)
TOTAL REVENUE	\$18,227.5	\$18,507.5	\$18,647.4	\$18,951.2	\$19,766.4	\$20,621.9	\$21,551.4	\$22,595.6	\$23,694.3	\$507,542.3
CLOSING CASH BALANCE	(\$45,489.4)	(\$48,019.9)	(\$55,962.0)	(\$49,150.6)	(\$41,766.7)	(\$33,775.0)	(\$23,302.5)	(\$12,007.4)	\$160.4	

2022 Adjusted Charge Per Employee \$1,670

 Reserve Fund Balance
 \$122,837,592

 2022 - 2041 Allocation
 95%
 \$116,599,920

 Residential Share
 85%
 \$ 99,109,932

 Non-Residential Share
 15%
 \$ 17,489,988

Allocation of Capital Program	
Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SANITARY SEWER MANAGEMENT NON-RESIDENTIAL DEVELOPMENT CHARGE (2018-2027) (in \$000)

SANITARY 10-YEAR (NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$935.7	\$923.7	(\$186.9)	(\$1,604.9)	(\$1,148.3)	(\$400.2)	\$505.7	(\$6,426.8)	(\$4,924.1)	(\$3,072.1)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	TS										
- Prior Growth (Funding from DC Reserve Balanc	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5,181.7	\$0.0	\$0.0	\$0.0	\$5,181.7
- Sanitary 10-Year (Non-Residential): Non Inflate	\$3,223.7	\$4,270.7	\$4,497.0	\$2,675.6	\$2,443.5	\$2,354.2	\$4,004.9	\$1,592.1	\$1,399.5	\$484.8	\$26,946.0
- Sanitary 10-Year (Non-Residential): Inflated	\$3,223.7	\$4,356.1	\$4,678.7	\$2,839.4	\$2,644.9	\$2,599.2	\$10,345.5	\$1,828.8	\$1,639.8	\$579.4	\$34,735.5
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE											
- DC Receipts: Inflated	\$3,180.2	\$3,243.8	\$3,308.6	\$3,374.8	\$3,442.3	\$3,511.2	\$3,581.4	\$3,653.0	\$3,726.1	\$3,800.6	\$34,822.0
INTEREST											
- Interest on Opening Balance	\$32.7	\$32.3	(\$10.3)	(\$88.3)	(\$63.2)	(\$22.0)	\$17.7	(\$353.5)	(\$270.8)	(\$169.0)	(\$894.2
- Interest on In-year Transactions	(\$1.2)	(\$30.6)	(\$37.7)	\$9.4	\$14.0	\$16.0	(\$186.0)	\$31.9	\$36.5	\$56.4	(\$91.4
TOTAL REVENUE	\$3,211.7	\$3,245.5	\$3,260.7	\$3,295.9	\$3,393.1	\$3,505.1	\$3,413.1	\$3,331.5	\$3,491.8	\$3,688.0	\$33,836.4
CLOSING CASH BALANCE	\$923.7	(\$186.9)	(\$1,604.9)	(\$1,148.3)	(\$400.2)	\$505.7	(\$6,426.8)	(\$4,924.1)	(\$3,072.1)	\$36.5	

2022 Adjusted Charge Per Employee \$181

Reserve Fund Balance	\$122,837,592		
2022 - 2031 Allocation	5%	\$6,237,672	
Residential Share	85%	\$ 5,302,021	
Non-Residential Share	15%	\$ 935,651	

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022 Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SANITARY SEWER MANAGEMENT

#### RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2041)

(in \$000)

SANITARY TO 2041 (RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
OPENING CASH BALANCE	\$99,109.9	\$57,445.3	\$36,571.3	\$24,714.2	\$2,287.0	(\$14,060.2)	(\$29,750.4)	(\$44,615.9)	(\$56,309.9)	(\$84,872.4)	(\$116,751.4)
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	TS										
- Prior Growth (Funding from DC Reserve Balanc	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
- Sanitary To 2041 (Residential): Non Inflated	\$117,260.5	\$89,591.9	\$86,819.0	\$78,759.7	\$68,979.9	\$64,969.0	\$60,860.7	\$67,218.7	\$65,400.5	\$65,610.7	\$44,073.8
- Sanitary To 2041 (Residential): Inflated	\$117,260.5	\$91,383.8	\$90,326.4	\$83,580.4	\$74,666.1	\$71,731.0	\$68,539.0	\$77,213.2	\$76,627.1	\$78,410.9	\$53,725.8
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	18,216
REVENUE											
- DC Receipts: Inflated	\$73,335.0	\$69,111.7	\$77,540.9	\$60,911.7	\$58,678.4	\$57,213.4	\$55,663.8	\$68,220.4	\$51,843.3	\$51,928.1	\$50,539.0
INTEREST											
- Interest on Opening Balance	\$3,468.8	\$2,010.6	\$1,280.0	\$865.0	\$80.0	(\$773.3)	(\$1,636.3)	(\$2,453.9)	(\$3,097.0)	(\$4,668.0)	(\$6,421.3)
- Interest on In-year Transactions	(\$1,208.0)	(\$612.5)	(\$351.6)	(\$623.4)	(\$439.7)	(\$399.2)	(\$354.1)	(\$247.3)	(\$681.6)	(\$728.3)	(\$87.6)
TOTAL REVENUE	\$75,595.9	\$70,509.8	\$78,469.3	\$61,153.3	\$58,318.8	\$56,040.9	\$53,673.5	\$65,519.2	\$48,064.7	\$46,531.8	\$44,030.1
CLOSING CASH BALANCE	\$57,445.3	\$36,571.3	\$24,714.2	\$2,287.0	(\$14,060.2)	(\$29,750.4)	(\$44,615.9)	(\$56,309.9)	(\$84,872.4)	(\$116,751.4)	(\$126,447.1)

SANITARY TO 2041 (RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
OPENING CASH BALANCE	(\$126,447.1)	(\$130,045.5)	(\$118,863.3)	(\$137,130.7)	(\$122,664.5)	(\$107,508.0)	(\$91,079.7)	(\$50,929.7)	(\$26,776.0)	\$0.0
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	ITS									
- Prior Growth (Funding from DC Reserve Balanc	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
- Sanitary To 2041 (Residential): Non Inflated	\$38,010.1	\$38,010.1	\$47,098.2	\$21,081.6	\$21,081.6	\$21,081.6	\$18,129.7	\$18,129.7	\$18,129.7	\$1,050,296.9
- Sanitary To 2041 (Residential): Inflated	\$47,260.8	\$48,206.0	\$60,926.5	\$27,816.7	\$28,373.1	\$28,940.5	\$25,386.0	\$25,893.7	\$26,411.6	\$1,202,679.1
NEW RESIDENTIAL DEVELOPMENT										
- Population Growth in New Permits Issued	17,866	22,943	16,816	16,465	16,290	16,290	21,892	16,115	16,465	432,243
REVENUE										
- DC Receipts: Inflated	\$50,559.3	\$66,225.4	\$49,510.5	\$49,446.6	\$49,899.5	\$50,897.5	\$69,768.7	\$52,384.8	\$54,593.0	\$1,168,271.0
INTEREST										
- Interest on Opening Balance	(\$6,954.6)	(\$7,152.5)	(\$6,537.5)	(\$7,542.2)	(\$6,746.5)	(\$5,912.9)	(\$5,009.4)	(\$2,801.1)	(\$1,472.7)	(\$61,474.8)
- Interest on In-year Transactions	\$57.7	\$315.3	(\$313.9)	\$378.5	\$376.7	\$384.2	\$776.7	\$463.6	\$493.2	(\$2,801.1)
TOTAL REVENUE	\$43,662.5	\$59,388.2	\$42,659.1	\$42,282.9	\$43,529.6	\$45,368.8	\$65,536.0	\$50,047.3	\$53,613.5	\$1,103,995.1
CLOSING CASH BALANCE	(\$130,045.5)	(\$118,863.3)	(\$137,130.7)	(\$122,664.5)	(\$107,508.0)	(\$91,079.7)	(\$50,929.7)	(\$26,776.0)	\$425.9	

2022 Adjusted Charge Per Capita \$2,276

Reserve Fund Balance	\$122,837,592		
2022 - 2041 Allocation	95%	\$1	16,599,920
Residential Share	85%	\$	99,109,932
Non-Residential Share	15%	\$	17,489,988

Allocation of Capital Program	
Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022	2.00/
Inflation Rate Interest Rate on Positive Balances	2.0% 3.5%
Interest Rate on Negative Balances	5.5%

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE SANITARY SEWER MANAGEMENT

### RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2031) (in \$000)

SANITARY 10-YEAR (RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$5,302.0	\$6,614.8	\$5,217.0	\$3,999.5	\$4,747.3	\$5,682.4	\$6,589.8	(\$8,508.2)	(\$5,552.2)	(\$3,763.1)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	TS										
- Prior Growth (Funding from DC Reserve Balanc	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$10,338.3	\$0.0	\$0.0	\$0.0	\$10,338.3
- Sanitary 10-Year (Residential): Non Inflated	\$6,431.9	\$8,520.8	\$8,972.3	\$5,338.3	\$4,875.2	\$4,697.1	\$7,990.5	\$3,176.5	\$2,792.3	\$967.2	\$53,762.2
- Sanitary 10-Year (Residential): Inflated	\$6,431.9	\$8,691.2	\$9,334.8	\$5,665.1	\$5,277.1	\$5,186.0	\$20,641.2	\$3,648.8	\$3,271.7	\$1,155.9	\$69,303.6
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE											
- DC Receipts: Inflated	\$7,539.7	\$7,105.5	\$7,972.1	\$6,262.4	\$6,032.8	\$5,882.2	\$5,722.9	\$7,013.9	\$5,330.1	\$5,338.8	\$64,200.6
INTEREST											
- Interest on Opening Balance	\$185.6	\$231.5	\$182.6	\$140.0	\$166.2	\$198.9	\$230.6	(\$467.9)	(\$305.4)	(\$207.0)	\$355.1
- Interest on In-year Transactions	\$19.4	(\$43.6)	(\$37.5)	\$10.5	\$13.2	\$12.2	(\$410.3)	\$58.9	\$36.0	\$73.2	(\$268.0)

\$6,412.9

\$4,747.3

\$6,212.2

\$5,682.4

\$6,093.3

\$6,589.8

\$5,543.3

(\$8,508.2)

\$6,604.8

(\$5,552.2)

2022 Adjusted Charge Per Capita \$234

TOTAL REVENUE

CLOSING CASH BALANCE

Reserve Fund Balance	\$122,837,592	
2022 - 2031 Allocation	5%	\$6,237,672
Residential Share	85%	\$ 5,302,021
Non-Residential Share	15%	\$ 935,651

\$7,744.7

\$6,614.8

\$7,293.4

\$5,217.0

\$8,117.3

\$3,999.5

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Inflation Rate Interest Rate on Positive Balances	2.0% 3.5%

\$5,060.8

(\$3,763.1)

**\$5,205.1 \$64,287.7** 

\$286.1

# Appendix C.4 Storm Water Management



#### **Storm Water Management**

Toronto Water is responsible for the emplacement and operation of the City's storm drainage infrastructure. Toronto Water is also responsible for the City's Water and Sanitary Sewer facilities which are discussed in Appendix C.2 and C.3, respectively.

This appendix provides an outline of the development-related capital forecast for Storm Water Management over the 2022-2041 benefitting period, the calculation of the "unadjusted" DC and the calculated charge after cash flow considerations. Unlike the other engineered services, all projects identified in the Storm Water Management capital forecast will benefit growth occurring out to 2041. As such, no projects have been identified in the 2022-2031 planning period. The cost, quantum and timing of the projects identified in the forecast have been provided by Toronto Water and Waterfront Toronto staff and informed based on the current and proposed capital budget, previous DC studies, and other long-range planning documents.

Storm Water Management facilities included in the DC capital forecast are required to achieve health and safety standards as identified in relevant legislation including Provincial and Conservation Authority regulations, the Planning Act, the Ontario Water Resources Act and the Municipal Act. As such, in accordance with section 4(3) of O.Reg. 82/98, the ten-year historical service level does not apply.

The following discusses the individual components included in the Storm Water Management service category. The analysis is set out in the tables which follow. The tables include:

Table C.4-1 2022-2041 Development-Related Capital forecast and

Calculation of the Growth-Related Net Capital Costs

Table C.4-2 Cash Flow Analysis



#### A. Development-Related Capital Forecast

The development-related capital projects that will benefit development occurring over the 2022-2041 period is \$2.06 billion, as shown in Table C.4-1. The projects include the remaining DC-eligible shares of prior projects (\$1.9 million), and various wet weather flow and flood protection projects (\$2.06 billion).

### B. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

Approximately \$571.57 million in grants, subsidies, and other recoveries is anticipated to cover a share of the costs of a number projects in the capital forecast. This amount is netted off the DC calculation.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state-of-good-repair or the replacement or reconstruction of existing facilities. Those projects that are completely new are deemed to be entirely development-related and no replacement shares have been deducted from the net cost.

For the majority of infrastructure upgrades or replacements that were deemed to provide a benefit to the existing community, shares of current future population and employment growth over the 2022-2041 planning



period were used. In total, \$354.54 million is identified as the replacement and benefit to existing shares.

#### iii. Prior DC Funding

Certain projects have had DCs collected and applied against a portion of the DC eligible project costs. These amounts, totalling \$7.20 million, are removed from the capital forecast.

#### iv. Available DC Reserve Funds

The available DC reserve fund balance for Storm Water Management is \$69.31 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

#### v. Other Development Related Shares

Approximately \$429.73 million is anticipated to serve development occurring after 2041, and is removed from the DC eligible costs.

#### vi. 2022-2041 In-Period Eligible Costs

After the statutory deductions, the development charge eligible costs that are recovered in-period 2022-2041 is reduced to \$695.22 million.

### C. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

In the 2022-2041 planning period, development-related costs have been allocated 70 per cent to residential and 30 per cent to non-residential development. These percentages are based on 20-year (2022-2041) shares of net population and employment growth.



The \$484.00 million identified for 2022-2041 in residential development-related net capital costs is divided by the population forecast from new permits issued units of 432,243, yielding a per capita charge of \$1,119.74 before cash flow adjustments. The non-residential unadjusted charge per employee is calculated by taking the \$211.23 million allocated to the non-residential sector and dividing it by 274,900 employees. This yields an unadjusted charge of \$768.37 per employee.

#### D. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowings and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table C.4-2 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee DCs. After cash flow considerations, the residential calculated charge increases to \$1,197 per capita. The non-residential charge after cash flowing increases to \$890 per employee.



The following table summarizes the calculation of the Storm Water Management DC.

#### STORM WATER MANAGEMENT SERVICES

2022-2041 Unadjusted Adjusted **Development Charge** Development-Related Capital Program Development Charge Net DC Recoverable \$/capita \$/employee \$/capita \$/employee \$1,197 \$890 \$2,058,267,320 \$695,224,296 \$1,119.74 \$768.37



## CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST STORM WATER MANAGEMENT SERVICES

					Gross		Grants/			Ine	ligible	Costs		Total		Dev	elop	ment-Relate	d Costs	
Project Description	Subproject Name	Tim	ning		Project	Sub	sidies/Other		Net	BTE	Rep	olacement	De	evelopment	F	Prior		In Daviad	Othe	r Dev.
					Cost	R	ecoveries		Cost	%	& B	TE Shares	Re	lated Costs	Gr	owth		In-Period	Rela	ated
1.0 STORM WATER MANAGEMENT (2041)																				
1.1 Prior Projects																				
1.1.1 SWM INA/EA YR2004	SWM CONVEYANCE 2014	2022 -	- 2022	\$	647,781	\$	-	\$	647,781	0%	\$	-	\$	647,781	\$	-	\$	647,781	\$	_
1.1.2 EMERY CREEK POND	EMERY CREEK POND	2022 -	- 2022	\$	331,324	\$	-	\$	331,324	0%	\$	-	\$	331,324	\$	-	\$	331,324	\$	_
1.1.3 SWM END OF PIPE	SWM END OF PIPE FACILITIES	2022 -	- 2022	\$	229,210	\$	-	\$	229,210	0%	\$	-	\$	229,210	\$	-	\$	229,210	\$	-
1.1.4 SWM TRCA YR2006	SWM TRCA FUNDING	2022 -	- 2022	\$	355,672	\$	-	\$	355,672	0%	\$	-	\$	355,672	\$	-	\$	355,672	\$	-
1.1.5 WW - INFRASTUCTURE STIMULUS FEDERAL	2907_EARL BALES PARK STORM WATER MANAGEM	2022 -	- 2022	\$	318,406	\$	-	\$	318,406	0%	\$	-	\$	318,406	\$	_	\$	318,406	\$	_
Subtotal Prior Projects					\$1,882,393		\$0		\$1,882,393			\$0		\$1,882,393		\$0		\$1,882,393		\$(
1.2 Wet Weather Flow & Flood Protection																				
1.2.1 EMERY CREEK POND	EMERY CREEK POND	2022 -	- 2023		485,000	<b>Q</b>	_	\$	485,000	88%	<b>Q</b>	427,151	¢	57,849	<b>¢</b>	_	\$	57,849	<b>\$</b>	
1.2.2 SWM END OF PIPE FACILITIES	EARL BALES PARK SWM FACILITY - PHASE 2	2022		1	687,000	l	<u>-</u>	ψ ¢	687,000	88%	\$	605,057		81,943	-	- -	l ¢	81,943		_
1.2.2 OWN END OF THE TAGIETIES	TORONTO WATER TRANSFER TO TRCA	2022	2020	Ι Ψ	007,000	"		Ψ	007,000	0070	*	000,007	ľ	01,540	Ψ		١٣	01,040	Ψ	
1.2.3 SWM TRCA FUNDING	CAPITAL	2022 -	- 2022	\$	4,837,000	\$	-	\$	4,837,000	88%	\$	4,260,060	\$	576,940	\$	-	\$	576,940	\$	-
1.2.4 SWM END OF PIPE FACILITIES	Scarborough Waterfront Construction	2028 -	- 2036	\$	59,450,000	\$	-	\$	59,450,000	88%	\$	52,359,019	\$	7,090,981	\$	-	\$	7,090,981	\$	-
1.2.5 SWM END OF PIPE FACILITIES	NORTH TORONTO CSO CONSTR	2022 -	- 2026	\$	4,658,000	\$	-	\$	4,658,000	88%	\$	4,102,411	\$	555,588	\$	-	\$	555,588	\$	-
1.2.6 SWM END OF PIPE FACILITIES	BONAR CREEK SWMF CONSTRUCTION	2022 -	- 2041	\$	39,929,000	\$	-	\$	39,929,000	88%	\$	35,166,413	\$	4,762,587	\$	-	\$	4,762,587	\$	-
1.2.7 SWM END OF PIPE FACILITIES	Etobicoke Waterfront Construction	2027 -	- 2037	\$	127,660,000	\$	-	\$	127,660,000	88%	\$ 1	12,433,177	\$	15,226,823	\$	-	\$	15,226,823	\$	-
1.2.8 WET WEATHER FLOW MP	SWM INA/EA	2022 -	- 2025	\$	2,202,000	\$	-	\$	2,202,000	88%	\$	1,939,353	\$	262,647	\$	-	\$	262,647	\$	-
1.2.9 WET WEATHER FLOW MP	PUBLIC EDUCATION	2022 -	- 2024	\$	841,000	\$	-	\$	841,000	88%	\$	740,689	\$	100,311	\$	-	\$	100,311	\$	-
1.2.10 WET WEATHER FLOW MP	WWFMP IMPLEMENTATION - DESIGN	2022 -	- 2028	\$	1,406,000	\$	-	\$	1,406,000	88%	\$	1,238,297	\$	167,703	\$	-	\$	167,703	\$	-
1.2.11 WET WEATHER FLOW MP	SWM CONVEYANCE 2017	2022 -	- 2024	\$	2,891,000	\$	-	\$	2,891,000	88%	\$	2,546,172	\$	344,828	\$	-	\$	344,828	\$	_
1.2.12 WET WEATHER FLOW MP	GREEN STREETS	2022 -	- 2028	\$	4,719,000	\$	-	\$	4,719,000	88%	\$	4,156,135	\$	562,865	\$	-	\$	562,865	\$	_
1.2.13 WET WEATHER FLOW MP	10YR WWFMMP PUBLIC EDUCATION	2023 -	- 2031	1	5,490,000	1	-	\$	5,490,000	88%	\$	4,835,173		654,827		_	\$	654,827		_
1.2.14 WET WEATHER FLOW MP	10YR WWFMMP IMPLEMENTATION	2025 -	- 2036	\$	7,500,000	\$	-	\$	7,500,000	88%	\$	6,605,427	\$	894,573	\$	_	\$	894,573	\$	_
1.2.15 WET WEATHER FLOW MP	10 YEAR GREEN STREETS	2023 -	- 2041	1	15,300,000	ı	_	\$	15,300,000	88%	1	13,475,071		1,824,929		_	\$	1,824,929	-	_
1.2.16 WESTERN BEACHES RETROFIT	WESTERN BEACHES RETROFIT	2022	- 2026	1	32,935,000	ı	_	\$	32,935,000	88%	1	29,006,632		3,928,368		_	\$	3,928,368		_
1.2.17 STREAM RESTORATION & EROSION CONTROL	STUDIES, EAS, MASTER PLANS	2022	0000	1	7,785,000	l .	_	\$	7,785,000	88%	1	6,856,433		928,567		_	\$	928,567	-	_
	STUDY, EA, MASTER PLAN UPDATES -			*	.,,.	*		*	.,,	00,0	*	0,000,100	ľ	0_0,001	•		*	0_0,00:	•	
1.2.18 STREAM RESTORATION & EROSION CONTROL		2024 -	- 2028	\$	4,431,000	\$	-	\$	4,431,000	88%	\$	3,902,486	\$	528,514	\$	-	\$	528,514	\$	-
1.2.19 Land Acquisition for Source Water Protect	TRCA - SCARBOROUGH WATERFRONT WEST EA	2022 -	- 2024	l e	1,167,000	<b>Q</b>	_	\$	1,167,000	88%	<b>Q</b>	1,027,804	¢	139,196	<b>¢</b>	_	l <sub>¢</sub>	139,196	<b>\$</b>	_
1.2.20 Land Acquisition for Source Water Protect	TRCA - WATERCOURSE EROSION CONTROL	2023	- 2031	1		l .	53,133,000	*	26,567,000	88%	1	23,398,184		3,168,816	-	_	L $^{\psi}$	3,168,816	-	
1.2.21 SWM TRCA FUNDING	10 YEAR TRCA FUNDING		2031	1	51,618,000	Ψ	33, 133,000	ψ	51,618,000		1	45,461,192		6,156,808		-	ψ	6,156,808		_
1.2.21 SWW TROAFONDING	Storm water Quality Management	2023	- 2031	۳	51,018,000			Ψ	51,010,000	00 /0	φ '	45,401,192	φ	0,130,000	φ	-	۳	0,130,000	Φ	-
1.2.22	(EBF/WDL/Keating)	2022 -	- 2022	\$	79,700,000	\$	42,725,132	\$	36,974,868	0%	\$	-	\$	36,974,868	\$ 7	,200,000	\$	29,774,868	\$	-
1.2.23 Port Lands Stormwater Infrastructure	Dockwall upgrades: (south & east side Parl Slip, Keating Channel from Parl Slip to Silo street) Dockwall upgrades: Keating Channel, Silo Street to	2022 -	- 2031	\$	26,912,691			\$	26,912,691	0%	\$	-	\$	26,912,691	\$	-	\$	26,912,691	\$	-
1.2.24 Port Lands Stormwater Infrastructure	Cherry	2022 -	- 2031	\$	21,530,153			\$	21,530,153	0%	\$	-	\$	21,530,153	\$	-	\$	21,530,153	\$	-
1.2.25 Port Lands Stormwater Infrastructure	Dockwall upgrades: Villiers north side	2022 -	- 2031	1	76,450,344			\$	76,450,344	0%	\$	-	\$	76,450,344		-	\$	76,450,344		-
1.2.26 Non Port Lands Infrastructure	Broadview and Eastern Flood Protection	2022	0000	1	177,623,762	\$	-	\$	177,623,762	0%	\$	-	\$	177,623,762	-	_	\$	177,623,762	•	_
1.2.27 Port Lands Flood Protection	Polson Slip Naturalization	2022	0000	1	39,194,449	ı	26,260,281	\$	12,934,168		\$	_	\$	12,934,168		_	\$	12,934,168		_

## CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST STORM WATER MANAGEMENT SERVICES

					Gross		Grants/			Ine	ligible Costs		Total		Dev	elop	ment-Relate	Costs	
Project Description	Subproject Name	Tin	ning		Project	Su	bsidies/Other	·	Net	BTE	Replacement	D	evelopment	Pr	ior		In-Period	C	Other Dev.
					Cost	l	Recoveries		Cost	%	& BTE Shares	R	elated Costs	Gro	wth		in-Period		Related
1.2.28 Port Lands Flood Protection	River Valley System	2022	- 202	22	\$ 531,522,226	\$	356,119,891	\$	175,402,335	0%	\$ -	\$	175,402,335	\$	-	\$	175,402,335	\$	-
1.2.29 Port Lands Stormwater Infrastructure	Storm Sewers for Munitions and Villiers Street	2022	- 203	31	\$ 1,540,482	\$	-	\$	1,540,482	0%	\$ -	\$	1,540,482	\$	-	\$	1,540,482	\$	-
1.2.30 Port Lands Flood Protection	East Harbour Flood Protection Landform	2022	- 202	22	\$ 73,459	\$	49,217	\$	24,241	0%	\$ -	\$	24,241	\$	-	\$	24,241	\$	-
1.2.31 Port Lands Flood Protection	First Gulf/Unilever FPL	2022	- 202	28	\$ 5,668,261			\$	5,668,261	0%	\$ -	\$	5,668,261	\$	-	\$	5,668,261	\$	
1.2.32 Port Lands Flood Protection	Sediment and Debris Management Area	2022	- 202	28	\$ 114,051,012	\$	76,414,178	\$	37,636,834	0%	\$ -	\$	37,636,834	\$	-	\$	37,636,834	\$	
1.2.33 Port Lands Flood Protection	Flow Control Weirs	2022	- 202	26	\$ 10,299,898	\$	6,900,932	\$	3,398,966	0%	\$ -	\$	3,398,966	\$	-	\$	3,398,966	\$	
1.2.34 Port Lands Flood Protection	Eastern Ave Flood Protection	2022		25		\$	1,428,112	1	703,399	0%	\$ -	\$	703,399	-	-	\$	703,399		
1.2.35 Port Lands Flood Protection	Keating Channel Modifications	2022	- 202	26	\$ 12,739,737	\$	8,535,624	\$	4,204,113	0%	\$ -	\$	4,204,113	\$	-	\$	4,204,113	\$	
1.2.36 Port Lands Stormwater Infrastructure	Unilever Precinct Wide Servicing (storm)	2024	- 202	26	\$ 9,168,245	\$	-	\$	9,168,245	0%	\$ -	\$	9,168,245	\$	-	\$	9,168,245	\$	
1.2.37 Port Lands Stormwater Infrastructure	South of Eastern SWM	2030	- 203	30	\$ 801,665	\$	-	\$	801,665	0%	\$ -	\$	801,665	\$	-	\$	801,665	\$	
1.2.20 Port Landa Starmwater Infrastructura	Commissioners Street Open Channel (don roadway to Broadview)	2029	201	20	¢ 10 544 447 61	•		•	10,544,448	0%	<u></u>	φ.	10 544 449	ď		Φ.	10 544 449	Φ	
1.2.38 Port Lands Stormwater Infrastructure	Commissioners Street Open Channel ( Broadview	2029	- 20	30	\$ 10,544,447.61	٦	-	) \$	10,544,448	0%	, -	Ф	10,544,448	Ф	-	Ф	10,544,448	Ф	
1.2.39 Port Lands Stormwater Infrastructure	to Carlaw)	2029	- 203	30	\$ 12,432,627.84	\$	-	\$	12,432,628	0%	\$ -	\$	12,432,628	\$	-	\$	12,432,628	\$	
1.2.40 Port Lands Stormwater Infrastructure	Turning Basin Outlets	2029	- 203	30	\$ 5,984,808.96	\$	-	\$	5,984,809	0%	\$ -	\$	5,984,809	\$	-	\$	5,984,809	\$	
1.2.41 Port Lands Stormwater Infrastructure	Turning Basin Pumping Station	2029	- 203	30	\$ 23,883,377.64	\$	_	\$	23,883,378	0%	\$ -	\$	23,883,378	\$	-	\$	23,883,378	\$	
1.2.42 Port Lands Stormwater Infrastructure	Turning Basin SWQMF	2029	- 203	30	\$ 136,254,150.73	\$	-	\$	136,254,151	0%	\$ -	\$	136,254,151	\$	_	\$	-		136,254
	SWQTF Enabling Infrastructure and Villiers SWM				. , ,	'		'	. ,				, ,			·			,
1.2.43 Port Lands Stormwater Infrastructure	Faciliy	2029	- 203	30	\$ 58,043,000	\$	-	\$	58,043,000	0%	\$ -	\$	58,043,000	\$	-	\$	8,706,450	\$	49,336
1.2.44 Port Lands Stormwater Infrastructure	McCleary District Site Wide Servicing	2029	- 203	30	\$ 8,580,969.18	\$	-	\$	8,580,969	0%	\$ -	\$	8,580,969	\$	-	\$	-	\$	8,580
1.2.45 Port Lands Stormwater Infrastructure	Media City Site Wide Servicing	2029	- 203	30	\$ 10,673,402.31	\$	-	\$	10,673,402	0%	\$ -	\$	10,673,402	\$	-	\$	-	\$	10,673
1.2.46 Port Lands Stormwater Infrastructure	Turning Basin District Site Wide Servicing	2022	- 203	31	\$ 34,934,807.31	\$	-	\$	34,934,807	0%	\$ -	\$	34,934,807	\$	-	\$	-	\$	34,934
40.47 5 44 4 64	Leslie Street Open Channel (Lake Shore to									20/				_				_	
1.2.47 Port Lands Stormwater Infrastructure	Commissioners)	2031			\$ 3,556,562.50	1	-	\$	3,556,562	0%	-	\$	3,556,562		-	\$	-	\$	3,556
1.2.48 Port Lands Stormwater Infrastructure	East Port Site Wide Servicing (Block 7 and 8)	2036	- 204	41 :	\$ 10,246,391.43	\$	-	\$	10,246,391	0%	-	\$	10,246,391	\$	-	\$	-	\$	10,246
1.2.49 Port Lands Stormwater Infrastructure	Commissioners St open Channel (Carlaw to Leslie)	2029	- 203	30	\$ 19,194,100.27	\$	-	\$	19,194,100	0%	\$ -	\$	19,194,100	\$	-	\$	-	\$	19,194
1.2.50 Port Lands Stormwater Infrastructure	Leslie/Uwin Open Channel	2029	- 203	30	\$ 49,444,027.63	\$	-	\$	49,444,028	0%	\$ -	\$	49,444,028	\$	-	\$	-	\$	49,444
1.2.51 Port Lands Stormwater Infrastructure	Don Greenway SWQMF	2029	- 203	30	\$ 78,465,470.93	\$	-	\$	78,465,471	0%	\$ -	\$	78,465,471	\$	-	\$	-	\$	78,465
1.2.52 Port Lands Stormwater Infrastructure	Don Greenway Outlets	2029	- 203	30	\$ 1,977,282.02	\$	-	\$	1,977,282	0%	\$ -	\$	1,977,282	\$	-	\$	-	\$	1,977
1.2.53 Port Lands Stormwater Infrastructure	Don Greenway Pumping Station	2029	- 203	30	\$ 10,763,334.66	\$	-	\$	10,763,335	0%	\$ -	\$	10,763,335	\$	-	\$	-	\$	10,763
1.2.54 Port Lands Stormwater Infrastructure	South Ship Channel Site Wide SWM Servicing	2029	- 203	30	\$ 16,307,268.87	\$		\$	16,307,269	0%	\$ -	\$	16,307,269	\$		\$		\$	16,307
Wet Weather Flow & Flood Protection					\$2,056,384,927		\$571,566,368	5	1,484,818,559		\$354,542,338	\$1	1,130,276,220	\$7,2	200,000	\$	693,341,903	9	\$429,734
															•				•
TOTAL STORM WATER MANAGEMENT TO 20	41				\$2,058,267,320		\$571,566,368	,	31,486,700,952		\$354,542,338	\$1	1 132 158 614	\$7.5	200,000	¢	695,224,296	•	\$429,734

STORM WATER MANAGEMENT 2018-2041		
Residential Development Charge Calculation		
Residential Share of 2022 - 2041 DC Eligible Costs	70%	\$483,998,297
20-Year Growth in Population in New Permits Issued		432,243
Unadjusted Development Charge Per Capita		\$1,119.74
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2041 DC Eligible Costs	30%	\$211,225,998
20-Year Growth in Employees in New Space		274,900
Unadjusted Development Charge Per Employee		\$768.37

#### CITY OF TORONTO

#### CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE

#### STORM WATER MANAGEMENT

NON-RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2041) (in \$000)

STORM TO 2041 (NON-RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
OPENING CASH BALANCE	\$10,396.1	(\$103,231.0)	(\$100,668.0)	(\$98,793.7)	(\$96,628.7)	(\$94,111.8)	(\$89,840.8)	(\$85,420.2)	(\$88,570.3)	(\$92,153.1)	(\$84,240.8
2022 - 2031 RESIDENTIAL FUNDING REQUIREMEN	NTS										
- Prior Growth (Funding from DC Reserve Balance	\$2,187.5	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
- Storm To 2041 (Non-Residential): Non Inflated	\$124,389.9	\$7,697.2	\$8,636.6	\$8,600.0	\$8,526.7	\$7,227.8	\$7,467.2	\$14,312.9	\$14,556.4	\$4,962.4	\$784.1
- Storm To 2041 (Non-Residential): Inflated	\$126,577.4	\$7,851.1	\$8,985.5	\$9,126.4	\$9,229.5	\$7,980.1	\$8,409.3	\$16,441.0	\$17,055.2	\$5,930.5	\$955.9
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	9,920
REVENUE											
- DC Receipts: Inflated	\$15,637.3	\$15,950.0	\$16,269.0	\$16,594.4	\$16,926.3	\$17,264.8	\$17,610.1	\$17,962.3	\$18,321.6	\$18,688.0	\$10,762.3
INTEREST											
- Interest on Opening Balance	\$363.9	(\$5,677.7)	(\$5,536.7)	(\$5,433.7)	(\$5,314.6)	(\$5,176.2)	(\$4,941.2)	(\$4,698.1)	(\$4,871.4)	(\$5,068.4)	(\$4,633.2)
- Interest on In-year Transactions	(\$3,050.9)	\$141.7	\$127.5	\$130.7	\$134.7	\$162.5	\$161.0	\$26.6	\$22.2	\$223.3	\$171.6
TOTAL REVENUE	\$12,950.3	\$10,414.1	\$10,859.8	\$11,291.5	\$11,746.4	\$12,251.2	\$12,829.9	\$13,290.9	\$13,472.4	\$13,842.9	\$6,300.6
CLOSING CASH BALANCE	(\$103,231.0)	(\$100,668.0)	(\$98,793.7)	(\$96,628.7)	(\$94,111.8)	(\$89,840.8)	(\$85,420.2)	(\$88,570.3)	(\$92,153.1)	(\$84,240.8)	(\$78,896.0

STORM TO 2041 (NON-RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
OPENING CASH BALANCE	(\$78,896.0)	(\$73,057.7)	(\$66,694.7)	(\$59,774.2)	(\$52,261.2)	(\$43,760.2)	(\$33,976.7)	(\$23,411.3)	(\$12,016.1)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREME	INTS									
- Storm To 2041 (Non-Residential): Non Inflated	\$784.1	\$784.1	\$784.1	\$784.1	\$522.1	\$101.5	\$101.5	\$101.5	\$101.5	\$211,226.0
- Storm To 2041 (Non-Residential): Inflated	\$975.0	\$994.5	\$1,014.4	\$1,034.6	\$702.7	\$139.4	\$142.2	\$145.0	\$147.9	\$223,837.6
NEW NON-RESIDENTIAL DEVELOPMENT										
- Employees in New Space	9,920	9,920	9,920	9,920	9,920	9,920	9,920	9,920	9,920	274,900
REVENUE										
- DC Receipts: Inflated	\$10,977.5	\$11,197.1	\$11,421.0	\$11,649.4	\$11,882.4	\$12,120.1	\$12,362.5	\$12,609.7	\$12,861.9	\$289,067.8
INTEREST										
- Interest on Opening Balance	(\$4,339.3)	(\$4,018.2)	(\$3,668.2)	(\$3,287.6)	(\$2,874.4)	(\$2,406.8)	(\$1,868.7)	(\$1,287.6)	(\$660.9)	(\$75,399.0)
- Interest on In-year Transactions	\$175.0	\$178.5	\$182.1	\$185.8	\$195.6	\$209.7	\$213.9	\$218.1	\$222.5	\$32.1
TOTAL REVENUE	\$6,813.3	\$7,357.4	\$7,934.9	\$8,547.6	\$9,203.7	\$9,922.9	\$10,707.6	\$11,540.2	\$12,423.5	\$213,700.9
CLOSING CASH BALANCE	(\$73,057.7)	(\$66,694.7)	(\$59,774.2)	(\$52,261.2)	(\$43,760.2)	(\$33,976.7)	(\$23,411.3)	(\$12,016.1)	\$259.5	

2022 Adjusted Charge Per Employee \$890

 Reserve Fund Balance
 \$69,307,570

 Residential Share
 85%
 \$ 58,911,435

 Non-Residential Share
 15%
 \$ 10,396,136

Allocation of Capital Program
Residential Sector 69.6%
Non-Residential Sector 30.4%

Rates for 2022
Inflation Rate 2.0%
Interest Rate on Positive Balances 3.5%
Interest Rate on Negative Balances 5.5%

#### CITY OF TORONTO

#### CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE

#### STORM WATER MANAGEMENT

#### RESIDENTIAL DEVELOPMENT CHARGE (2022 - 2041) (in \$000)

STORM TO 2041 (RESIDENTIAL)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
OPENING CASH BALANCE	\$58,911.4	(\$197,410.0)	(\$189,588.8)	(\$179,471.5)	(\$178,025.0)	(\$177,934.5)	(\$175,709.9)	(\$175,192.9)	(\$186,671.6)	(\$209,077.8)	(\$206,615.9)
2022 - 2031 RESIDENTIAL FUNDING REQUIREME	NTS										
- Prior Growth (Funding from DC Reserve Balance	\$5,012.5	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
- Storm To 2041 (Residential): Non Inflated	\$285,024.0	\$17,637.2	\$19,789.6	\$19,705.9	\$19,537.8	\$16,561.7	\$17,110.2	\$32,796.2	\$33,354.3	\$11,370.8	\$1,796.7
- Storm To 2041 (Residential): Inflated	\$290,036.5	\$17,989.9	\$20,589.2	\$20,912.1	\$21,148.4	\$18,285.5	\$19,268.9	\$37,672.5	\$39,079.8	\$13,589.1	\$2,190.2
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	18,216
REVENUE											
- DC Receipts: Inflated	\$38,568.5	\$36,347.4	\$40,780.5	\$32,034.8	\$30,860.3	\$30,089.8	\$29,274.9	\$35,878.6	\$27,265.5	\$27,310.2	\$26,579.6
INTEREST											
- Interest on Opening Balance	\$2,061.9	(\$10,857.5)	(\$10,427.4)	(\$9,870.9)	(\$9,791.4)	(\$9,786.4)	(\$9,664.0)	(\$9,635.6)	(\$10,266.9)	(\$11,499.3)	(\$11,363.9)
- Interest on In-year Transactions	(\$6,915.4)	\$321.3	\$353.3	\$194.6	\$170.0	\$206.6	\$175.1	(\$49.3)	(\$324.9)	\$240.1	\$426.8
TOTAL REVENUE	\$33,715.1	\$25,811.1	\$30,706.5	\$22,358.6	\$21,238.9	\$20,510.0	\$19,785.9	\$26,193.7	\$16,673.7	\$16,051.0	\$15,642.6
CLOSING CASH BALANCE	(\$197,410.0)	(\$189,588.8)	(\$179,471.5)	(\$178,025.0)	(\$177,934.5)	(\$175,709.9)	(\$175,192.9)	(\$186,671.6)	(\$209,077.8)	(\$206,615.9)	(\$193,163.5)

STORM TO 2041 (RESIDENTIAL)	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
OPENING CASH BALANCE	(\$193,163.5)	(\$179,005.0)	(\$155,729.9)	(\$140,165.6)	(\$123,826.8)	(\$105,573.0)	(\$84,467.9)	(\$52,110.1)	(\$27,281.7)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREM	IENTS									
- Storm To 2041 (Residential): Non Inflated	\$1,796.7	\$1,796.7	\$1,796.7	\$1,796.7	\$1,196.3	\$232.6	\$232.6	\$232.6	\$232.6	\$483,998.3
- Storm To 2041 (Residential): Inflated	\$2,234.0	\$2,278.7	\$2,324.3	\$2,370.8	\$1,610.1	\$319.4	\$325.8	\$332.3	\$338.9	\$512,896.2
NEW RESIDENTIAL DEVELOPMENT										
- Population Growth in New Permits Issued	17,866	22,943	16,816	16,465	16,290	16,290	21,892	16,115	16,465	432,243
REVENUE										
- DC Receipts: Inflated	\$26,590.3	\$34,829.4	\$26,038.7	\$26,005.1	\$26,243.3	\$26,768.1	\$36,692.9	\$27,550.4	\$28,711.7	\$614,420.2
INTEREST										
- Interest on Opening Balance	(\$10,624.0)	(\$9,845.3)	(\$8,565.1)	(\$7,709.1)	(\$6,810.5)	(\$5,806.5)	(\$4,645.7)	(\$2,866.1)	(\$1,500.5)	(\$159,474.3)
- Interest on In-year Transactions	\$426.2	\$569.6	\$415.0	\$413.6	\$431.1	\$462.9	\$636.4	\$476.3	\$496.5	(\$874.1)
TOTAL REVENUE	\$16,392.5	\$25,553.8	\$17,888.5	\$18,709.6	\$19,863.9	\$21,424.5	\$32,683.6	\$25,160.6	\$27,707.7	\$454,071.8
CLOSING CASH BALANCE	(\$179,005.0)	(\$155,729.9)	(\$140,165.6)	(\$123,826.8)	(\$105,573.0)	(\$84,467.9)	(\$52,110.1)	(\$27,281.7)	\$87.1	

\$1,197 2022 Adjusted Charge Per Capita

Reserve Fund Balance	\$69,307,570	
Residential Share	85% \$	58,911,435
Non-Residential Share	15% \$	10,396,136

Allocation of Capital Program	
Residential Sector	69.6%
Non-Residential Sector	30.4%
Rates for 2022 Inflation Rate Interest Rate on Positive Balances	2.0% 3.5%
Interest Rate on Negative Balances	5.5%

# Appendix D.1 Parks and Recreation



#### **Parks and Recreation Services**

The Parks, Forestry and Recreation Division is responsible for the provision of Parks and Recreation services throughout the City. Parks and Recreation services are provided through numerous indoor recreation facilities, developed parkland, park amenities and special facilities with a total replacement value estimated at \$13.91 billion in 2021.

This appendix provides a brief outline of historical service levels for Parks and Recreation services, the 2022-2031 development-related capital forecast, the calculation of the "unadjusted" development charges, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are informed based on the proposed and Council-approved capital budgets, previous development charge studies, and other long-range planning documents, including the City's recent Facilities Master Plan.

The following discusses the individual components included in the Parks and Recreation service category. The analysis is set out in the tables which follow. The tables include:

- Table D.1-1 Historical Service Levels and Calculation of Ten-Year Average Service Level
- Table D.1-2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs
- Table D.1-3 Cash Flow Analysis



#### A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

In general, the asset replacement values are based upon an audit of facilities as well as average tender prices for recent projects. The replacement value for the lands associated with the indoor recreation facilities and outdoor recreation buildings were taken from a database containing City-owned real estate assets that was provided by the City's Facilities and Real Estate Division.

The community centres, arenas, pools and special facilities are itemized individually, including associated land parcels for each indoor recreation facility. All parks assets, including bridges, parking lots, water play facilities, sport fields, outdoor buildings, and special facilities are identified by park and assigned a \$/unit replacement cost. For the purposes of the DC Background Study, and in an effort to summarize the substantial amount of information, assets have been summarized where possible.

The replacement cost for hectares of parkland have been calculated based on the classification and size of the parks. For instance, destination parks have a replacement cost of \$67,500 per hectare, parks that are 0 to 15 hectares in size are valued at \$337,600 per hectare, and parks greater than 15 hectare in size are valued at \$135,000 per hectare.

Table D.1-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 -2021	\$4,929.19
Net Population Growth 2022-2031	248,400
Maximum Allowable Funding Envelope	\$1,224,410,796



The existing facilities have been examined and consideration has been given to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's parks and recreation infrastructure, and as such, no adjustments have been made to the service level calculations.

#### B. The Development-Related Capital Forecast

The 2022–2031 development-related capital forecast includes a wide variety of projects for the provision of Parks and Recreation services in the City and amounts to a total gross cost of \$2.57 billion. The projects identified in the capital forecast will result, in whole or in part, in increased capacity to meet the servicing needs of new development over the planning period.

The majority of the park development and amenities projects are site-specific and self-explanatory in nature. This includes environmental initiatives, expansion of outdoor recreation and park facilities, trails, waterfront projects, and more. As for the indoor recreation facilities, the City intends to construct new and upgrade existing pools, community centres, and arenas.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Parks and Recreation services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Parks and Recreation services.



#### C. Calculation of Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

Some reductions to City programming projects under grants, subsidies and other recovers have been applied, due to anticipated funding from various contributions. For most projects, these developer-related levies generally cover the full gross project cost, leaving no net municipal cost to the City. In the case where a portion of the project is funded through contributions, that amount is netted off of the gross project cost and the remainder is deemed to be the net cost.

In total, \$203.12 million in grants, subsidies, and other recoveries is identified and applied to the DC capital program.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development.

Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state of good repair or the replacement or reconstruction of existing facilities. Those projects that are completely new are deemed to be entirely growth-related and no replacement shares have been deducted from the net cost.

In total, \$478.47 million is identified as the replacement and benefit to existing share.



#### iii. Prior DC Funding

The available DC reserve balance for Parks and Recreation is \$383.49 million. This balance has been applied to projects occurring first within the capital program, and removed from the calculation of in-period DC eligible costs.

#### iv. Other Development Related Costs

The total development-related cost of the Parks and Recreation capital forecast of \$1.89 billion — is greater than the calculated net funding envelope.

Therefore, \$278.82 million of the development-related costs is deemed to be eligible for recovery from another growth funding tool but not from DCs in this 2022-2031 period. These costs will be considered for other growth funding tools, such as CBCs and subsequent DC Studies.

#### v. 2021-2031 In-Period Eligible costs

After these adjustments, a total of \$1.22 billion is included in the development charge calculation.

### D. Calculation of Residential and Non-ResidentialDevelopment-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been allocated 95 per cent to residential development, as these facilities are primarily provided for and planned for use by the residential community. A nominal 5 per cent allocation is made for non-residential development recognizing that Parks and Recreation facilities are used by employees working within the City of Toronto.



Table D.1-2 displays the 95 per cent allocation to the residential sector, or \$1.16 billion, and 5 per cent to the non-residential sector, or \$61.22 million. The resulting unadjusted charge per capita is \$4,599.68 before cash flow adjustments. The unadjusted non-residential charge per employee amounts to \$348.44.

#### E. Cash Flow Analysis

A cash flow analysis has been undertaken to account for the timing of projects and receipt of DCs. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the DC rate required to finance the development-related capital spending plan, including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate DC rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.1-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee non-residential development charges. After cash flow consideration, the residential calculated charge decreases to \$4,544 per capita. The non-residential charge after cash flow stays at \$348 per employee.



The following table summarizes the calculation of the Parks and Recreation services DCs.

	PARKS AND RECREATION SUMMARY														
10-year Hist.	20	22 - 2031	Unad	justed	Adjusted										
Service Level	Development-R	elated Capital Program	Developme	ent Charge	Developme	ent Charge									
per capita	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp									
\$4,929.19	\$2,568,319,118	\$1,224,410,796	\$4,599.68	\$348.44	\$4,544	\$348									



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS PARKS AND RECREATION OUTDOOR RECREATION

TORONTO PARKS		# of Hectares												
Park Type	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)			
Destination Parks	1,803.19	1,803.19	1,803.19	1,803.19	1,803.19	1,803.19	1,803.45	1,803.45	1,803.45	1,803.45	\$ 67,500			
Community Parks (0-15 hectares in size)	2,759.71	2,762.87	2,767.91	2,775.06	2,779.17	2,779.66	2,784.58	2,800.73	2,806.11	2,808.31	\$ 337,600			
Community Parks ( > 15 hectares in size)	3,489.81	3,489.81	3,489.81	3,489.81	3,489.81	3,489.81	3,489.81	3,489.81	3,489.81	3,489.81	\$ 135,000			
Total (ha)	8,052.71	8,055.87	8,060.91	8,068.06	8,072.17	8,072.66	8,077.83	8,093.98	8,099.37	8,101.57				
Total (\$000)	\$ 1,524,518.0	\$ 1,525,584.6	\$ 1,527,286.8	\$ 1,529,701.0	\$ 1,531,088.4	\$ 1,531,252.7	\$ 1,532,929.5	\$ 1,538,381.9	\$ 1,540,201.2	\$ 1,540,943.0				



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS PARKS AND RECREATION INDOOR RECREATION

Community Centres, Arenas & Pools		# of Square Feet											
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021			
Total Number of Square Feet	4,555,480	4,555,480	4,555,480	4,555,480	4,555,480	4,555,480	4,968,208	4,968,208	5,083,493	5,083,493			
Total (\$000)	\$3,058,708.4	\$3,088,668.2	\$3,356,472.2	\$3,390,485.8	\$3,413,760.9	\$3,468,162.0	\$3,473,538.2	\$3,473,538.2	\$3,551,616.6	\$3,551,616.6			

Community Centres, Arenas & Pools	# of Hectares										
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	
Total Land Area	178.08	180.44	180.44	182.38	183.06	183.06	183.06	183.06	183.06	183.06	
Total (\$000)	\$6,498,180.4	\$6,584,296.8	\$6,584,296.8	\$6,654,883.1	\$6,679,696.3	\$6,679,696.3	\$6,679,696.3	\$6,679,696.3	\$6,679,696.3	\$6,679,696.3	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS PARKS AND RECREATION

Outdoor Recreation Buildings # of Square Feet										
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Sq.ft of Buildings	607,484	607,484	608,518	608,911	613,539	613,169	612,368	614,211	614,213	614,215
Total (\$000)	\$288,504.9	\$288,504.9	\$288,969.9	\$289,146.8	\$291,229.6	\$291,063.1	\$291,502.5	\$292,313.3	\$292,314.2	\$292,315.1

Outdoor Recreation Buildings	# of Hectares										
Facility Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Highland Creek Bowling Green Clubhouse	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	\$36,490,000
Willowdale Lawn Bowling Greens Club and Changeroom	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	\$36,490,000
David Appleton C.C.	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	\$36,490,000
Harwood Hall C.C.	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Horner Avenue Seniors' Centre	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	\$36,490,000
Islington Seniors Centre	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$36,490,000
Mount Dennis Community Hall	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
West Acres Senior Ctr.	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	\$36,490,000
Total (ha)	2.46	2.46	2.46	2.46	2.46	2.46	2.46	2.46	2.46	2.46	1
Total (\$000)	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	\$89,881.8	1



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS PARKS AND RECREATION OUTDOOR RECREATION

PARKING SPACES	# of Parking Spaces										
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	
Total Number of Spaces	29,677	29,677	30,084	30,084	30,084	29,358	29,469	29,469	29,559	29,554	
Total (\$000)	\$186,767.5	\$186,767.5	\$188,120.1	\$188,120.1	\$188,120.1	\$164,955.8	\$165,574.9	\$165,574.9	\$168,864.0	\$168,793.0	



Tennis Courts & Sports Pads				#	of Tennis Court	s & Sports Pads	5					
	2012	2012         2013         2014         2015         2016         2017         2018         2019         2020         2021										
Total Number of Tennis Courts and Sports Pads	736	737	735	735	736	736	817	821	820	820		
Total (\$000)	\$132,855.0	\$133,228.0	\$132,786.0	\$132,786.0	\$132,855.0	\$132,855.0	\$136,851.0	\$137,317.0	\$137,248.0	\$137,248.0		



Waterplay/Splash Pad/Wading Pools				# of	Waterplay/Splas	h Pad/Wading Po	ools			
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Number of Waterplay/Splash Pad/Wading Pools	214	218	223	228	231	237	239	247	251	251
Total (\$000)	\$58,698.1	\$61,140.0	\$63,953.6	\$67,668.5	\$70,123.5	\$74,645.1	\$76,152.3	\$82,181.1	\$85,195.5	\$85,195.5

Outdoor Pools					# of Outdo	or Pools				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Number of Outdoor Pools	58	58	58	58	59	59	59	59	59	59
Total (\$000)	\$164,129.4	\$164,129.4	\$164,129.4	\$164,129.4	\$169,976.1	\$169,976.1	\$169,976.1	\$169,976.1	\$169,976.1	\$169,976.1



Cricket Pitches					# of Cricke	et Pitches					UNIT COST
Park Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Ashtonbee Park	3	2	2	2	2	2	2	2	2	2	\$538,000
Caledonia Park	2	2	2	2	2	2	2	2	2	2	\$538,000
Cedarvale Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Centennial Park (Etobicoke/York)	2	2	2	2	2	2	2	2	2	2	\$538,000
Dentonia Park	-	1	1	1	1	1	1	1	1	1	\$538,000
Ellesmere Resevoir	1	2	2	2	2	2	2	2	2	2	\$538,000
Fergy Brown Park	2	2	2	2	2	2	2	2	2	2	\$538,000
Flemingdon Park	1	1	1	1	1	1	1	1	1	1	\$538,000
G Ross Lord Park	2	2	2	2	2	2	2	2	2	2	\$538,000
Gracedale Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Keele Reservoir	2	2	2	2	2	2	2	2	2	2	\$538,000
L'Amoreaux Sports Centre	1	1	1	1	1	1	1	1	1	1	\$538,000
McCleary Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Remberto Navia Sports Fields (formerly referred to as Norfinch Sports Fields)	1	1	1	1	1	1	1	1	1	1	\$538,000
Humber Arboretum (Humberline Park South)	-	-	-	-	-	-	-	-	-	1	\$538,000
Riverdale Park West	-	1	1	1	1	1	1	1	1	1	\$538,000
Summerlea Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Sunnybrook Park	3	3	3	3	3	3	3	3	3	3	\$538,000
Terry Fox Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Thackeray Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Wexford Park	1	1	1	1	1	1	1	1	1	1	\$538,000
Total (#)	27	29	29	29	29	29	29	29	29	30	
Total (\$000)	\$14,526.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$16,140.0	



Special Facilities					# of Squ	are Feet				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Number of Facilities	814,558	814,558	814,558	814,558	814,558	814,558	814,558	814,558	814,558	814,558
Total (\$000)	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8



Bridges					# of B	ridges				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Number of Bridges	281	281	281	281	281	281	281	282	282	282
Total (\$000)	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,941.0	\$194,941.0	\$194,941.0



Ferry/Marine Vessels					# of V	essels					UNIT COST
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Thomas Bornia Book	4	4	4		4	4	1	1	1	1	\$6,651,000
Thomas Rennie Boat	1	1	1	1	1	1	1	1	1	1	\$4,477,000
Ongiara Boat	1	1	1	1	1	1	'		'	'	
Trillium Boat	1	1	1	1	1	1	1	1	1	1	\$8,953,000
Sam McBride Boat	1	1	1	1	1	1	1	1	1	1	\$6,651,000
							1	1	1	1	\$5,756,000
William Inglis Boat	1	1	1	1	1	1					
Pontoon Boats	2	2	2	2	2	2	2	2	2	2	\$32,000
Pontoon Boats	-	-	-	-	-	-	-	-	1	1	\$43,000
Ned Hanlan 2 Tug Boat (20 ton)	1	1	1	1	1	1	1	1	1	1	\$215,000
2015 Smokercraft 161 Pro Camp with a 25 HP Merc O/B	-	-	-	1	1	1	1	1	1	1	\$21,000
2003 17' Boston Whaler, 70 HP Merc O/N	-	-	-	-	-	-	1	1	1	1	\$11,000
2006 17' Boston Whaler, 70 HP Merc O/N	-	-	-	-	-	-	1	1	1	1	\$14,000
2008 17' Boston Whaler, 70 HP Merc O/N	-	=	=	-	-	=	1				\$14,000
2012 17' Boston Whaler, 70 HP Merc O/N	-	=	=	-	-	=	1	1	1	1	\$22,000
2019 Stanley Tiller SC, 60 HP Merc O/N	-	-	-	-	-	-	1	1	1	1	\$34,000
Z80446 Zodiac Milpro ZMSR 380. 25 HP Merc EFI Short Shaft	-	-	-	-	-	-	1	1	1	1	\$25,000
Total (#)	8	8	8	9	9	9	15	14	15	15	
Total (\$000)	\$32,767.0	\$32,767.0	\$32,767.0	\$32,788.0	\$32,788.0	\$32,788.0	\$32,908.0	\$32,894.0	\$32,937.0	\$32,937.0	



AIRs (Artificial Ice Rinks), Skating Trails and AIR Buildings					# of Squ	are Feet				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Number of AIRs (Artificial Ice Rinks), Skating Trails and Buildings	837,778	868,922	868,922	868,922	866,780	873,432	869,837	915,739	915,739	915,739
Total (\$000)	\$130,419.6	\$134,879.3	\$134,879.3	\$134,879.3	\$134,579.4	\$135,577.2	\$135,002.0	\$140,699.0	\$140,699.0	\$140,699.0



Harbourfront Centre Buildings					# of Squ	are Feet					UNIT COST
Facility Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq.ft.)
John Quay - Building A	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	\$170
John Quay - Building B	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$170
John Quay - Building C	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	\$170
Power Plant/Harbourfront Theatre	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	\$170
Premier Dance Theatre	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	\$120
Waters Edge Promenade, Boardwalk, and Docks	1	1	1	1	1	1	1	1	1	1	\$1,843,000
York Quay Centre	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	\$170
Total (sq.ft.)	176,001	176,001	176,001	176,001	176,001	176,001	176,001	176,001	176,001	176,001	
Total (\$000)	\$30,363	\$30,363	\$30,363	\$30,363	\$30,363	\$30,363	\$30,363	\$30,363	\$30,363	\$30,363	

Harbourfront Centre Facilities					# of Fa	cilities					UNIT COST
Description	2011	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Amsterdam Bridge	1	1	1	1	1	1	1	1	1	1	\$1,279,000
CIBC Concert Stage (Amphitheatre)	1	1	1	1	1	1	1	1	1	1	\$1,279,000
Ice Rink/Wading Pool	1	1	1	1	1	1	1	1	1	1	\$639,550
Total (#)	3	3	3	3	3	3	3	3	3	3	
Total (\$000)	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	\$3,197.6	



Baseball & Softball Diamonds					# of Dia	monds				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Number of Diamonds	334	338	338	338	338	338	338	338	338	338
Total (\$000)	\$130,853.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0



SKATEPARKS/BMX PARKS					# of Pa	arks					UNIT COST
Park Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Permanent Skatepark											
Cummer Park	1	1	1	1	1	1	1	1	1	1	\$4,584,000
Leonard Linton Park (Vanderhoof)	1	1	1	1	1	1	1	1	1	1	\$1,820,000
Port Union CC ("Cross Roads" Sk8park)	1	1	1	1	1	1	1	1	1	1	\$1,828,000
Ellesmere Community Centre	1	1	1	1	1	1	1	1	1	1	\$4,834,000
Stan Wadlow Park (East York)	1	1	1	1	1	1	1	1	1	1	\$2,653,000
Ashbridge's Bay Park (Beach)	1	1	1	1	1	1	1	1	1	1	\$7,581,000
Eighth Street	1	1	1	1	1	1	1	1	1	1	\$3,323,000
Underpass Skateboard Park	1	1	1	1	1	1	1	1	1	1	\$6,858,000
West Lodge Park	-	-	1	1	1	1	1	1	1	1	\$899,000
Neilson Park	-	-	-	-	-	-	1	1	1	1	\$1,331,000
Fundy Bay	-	-	-	-	-	-	-	1	1	1	\$1,194,000
Stanley Greene Park	-	-	-	-	-	-	-	-	1	1	\$742,000
Non-permanent/portable Skateparks											
Outdoor											
Smithfield Park	1	1	1	1	1	1	1	1	1	1	\$305,000
Weston Lion's Arena	1	1	1	1	1	1	1	1	1	1	\$305,000
Dunbat Skatepark (former Alexandra Park) - Scadding Court	1	1	1	1	1	1	1	1	1	1	\$305,000
Bathurst Heights Secondary School/Lawrence Heights	1	1	1	1	1	1	1	1	1	1	\$305,000
Dufferin Grove Skatepark	-	-	-	-	-	-	1	1	1	1	\$305,000
Indoor											
Jimmie Simpson Recreation Centre	-	-	-	-	-	-	1	1	1	1	\$305,000
Malvern Recreation Centre	-	-	-	-	1	1	-	-	-	-	\$305,000
Phil White Arena	-	-	-	-	-	-	1	1	1	1	\$305,000
BMX Parks											
Centennial Park Pan Am BMX Centre	-	-	-	1	1	1	1	1	1	1	\$4,939,000
Sunnyside Bike Park BMX Bike Area	-	-	1	1	1	1	1	1	1	1	\$1,325,000
Wallace Emerson BMX Park	-	-	-	-	-	-	1	1	1	1	\$269,000
Bayview Arena Bike Park	1	1	1	1	1	1	1	1	1	1	\$269,000
Total (#)	13	13	15	16	17	17	21	22	23	23	
Total (\$000)	\$34,970.0	\$34,970.0	\$37,194.0	\$42,133.0	\$42,438.0	\$42,438.0	\$44,648.0	\$45,842.0	\$46,584.0	\$46,584.0	



Playgrounds					# of Play	grounds					UNIT COST
Park Type	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Local Parks	751	759	766	769	773	773	780	784	790	790	\$296,000
Indoor	1	1	1	1	1	1	1	1	1	1	\$296,000
Destination Parks	112	102	103	104	104	104	107	114	116	116	\$538,000
Destination Parks (Different Price)	1	1	1	1	1	1	1	1	1	1	\$1,346,000
Total (#)	865	863	871	875	879	879	889	900	908	908	
Total (\$000)	\$284,194.0	\$281,182.0	\$283,792.0	\$285,218.0	\$286,402.0	\$286,402.0	\$290,088.0	\$295,038.0	\$297,890.0	\$297,890.0	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS PARKS, FORESTRY AND RECREATION

2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 **Historic Population** 2,637,913 2,661,028 2,684,346 2,731,600 2,774,200 2,827,600 2,871,400 2,912,100 2,937,500 2,707,869

#### **INVENTORY SUMMARY (\$000)**

Community Centres, Arenas & Pools	\$9,556,888.8	\$9,672,965.0	\$9,940,769.0	\$10,045,368.9	\$10,093,457.2	\$10,147,858.3	\$10,153,234.5	\$10,153,234.5	\$10,231,312.8	\$10,231,312.8
Parking Spaces	\$186,767.5	\$186,767.5	\$188,120.1	\$188,120.1	\$188,120.1	\$164,955.8	\$165,574.9	\$165,574.9	\$168,864.0	\$168,793.0
Tennis Courts & Sports Pads	\$132,855.0	\$133,228.0	\$132,786.0	\$132,786.0	\$132,855.0	\$132,855.0	\$136,851.0	\$137,317.0	\$137,248.0	\$137,248.0
Waterplay, Splash Pads, Wading Pools & Outdoor Pools	\$222,827.5	\$225,269.4	\$228,083.0	\$231,797.9	\$240,099.6	\$244,621.2	\$246,128.4	\$252,157.2	\$255,171.6	\$255,171.6
Cricket Pitches	\$14,526.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$15,602.0	\$16,140.0
Special Facilities	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8	\$303,494.8
Developed Parkland	\$1,524,518.0	\$1,525,584.6	\$1,527,286.8	\$1,529,701.0	\$1,531,088.4	\$1,531,252.7	\$1,532,929.5	\$1,538,381.9	\$1,540,201.2	\$1,540,943.0
Bridges	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,381.0	\$194,941.0	\$194,941.0	\$194,941.0
Ferry Marine Vessels	\$32,767.0	\$32,767.0	\$32,767.0	\$32,788.0	\$32,788.0	\$32,788.0	\$32,908.0	\$32,894.0	\$32,937.0	\$32,937.0
Artificial Ice Rinks (AIRs)	\$130,419.6	\$134,879.3	\$134,879.3	\$134,879.3	\$134,579.4	\$135,577.2	\$135,002.0	\$140,699.0	\$140,699.0	\$140,699.0
Outdoor Recreation Buildings	\$378,386.8	\$378,386.8	\$378,851.8	\$379,028.6	\$381,111.4	\$380,944.9	\$381,384.4	\$382,195.1	\$382,196.0	\$382,196.9
Harbourfront	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6	\$33,560.6
Baseball Diamonds	\$130,853.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0	\$131,895.0
Skateparks/Bmx Parks	\$34,970.0	\$34,970.0	\$37,194.0	\$42,133.0	\$42,438.0	\$42,438.0	\$44,648.0	\$45,842.0	\$46,584.0	\$46,584.0
Playgrounds	\$284,194.0	\$281,182.0	\$283,792.0	\$285,218.0	\$286,402.0	\$286,402.0	\$290,088.0	\$295,038.0	\$297,890.0	\$297,890.0
Total (\$000)	\$13,161,409.6	\$13,284,932.9	\$13,563,462.3	\$13,680,754.1	\$13,741,872.5	\$13,778,626.5	\$13,797,682.1	\$13,822,827.0	\$13,912,597.0	\$13,913,806.8



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS PARKS, FORESTRY AND RECREATION

#### SERVICE LEVEL (\$/capita)

Average Service Level

Community Centres, Arenas & Pools	\$3,622.90	\$3,635.05	\$3,703.24	\$3,709.70	\$3,695.07	\$3,657.94	\$3,590.76	\$3,535.99	\$3,513.38	\$3,483.00	\$3,614.70
Parking Spaces	\$70.80	\$70.19	\$70.08	\$69.47	\$68.87	\$59.46	\$58.56	\$57.66	\$57.99	\$57.46	\$64.05
Tennis Courts & Sports Pads	\$50.36	\$50.07	\$49.47	\$49.04	\$48.64	\$47.89	\$48.40	\$47.82	\$47.13	\$46.72	\$48.55
Waterplay, Splash Pads, Wading Pools & Outdoor Pools	\$84.47	\$84.66	\$84.97	\$85.60	\$87.90	\$88.18	\$87.04	\$87.82	\$87.62	\$86.87	\$86.51
Cricket Pitches	\$5.51	\$5.86	\$5.81	\$5.76	\$5.71	\$5.62	\$5.52	\$5.43	\$5.36	\$5.49	\$5.61
Special Facilities	\$115.05	\$114.05	\$113.06	\$112.08	\$111.11	\$109.40	\$107.33	\$105.70	\$104.22	\$103.32	\$109.53
Developed Parkland	\$577.93	\$573.31	\$568.96	\$564.91	\$560.51	\$551.96	\$542.13	\$535.76	\$528.90	\$524.58	\$552.89
Bridges	\$73.69	\$73.05	\$72.41	\$71.78	\$71.16	\$70.07	\$68.74	\$67.89	\$66.94	\$66.36	\$70.21
Ferry Marine Vessels	\$12.42	\$12.31	\$12.21	\$12.11	\$12.00	\$11.82	\$11.64	\$11.46	\$11.31	\$11.21	\$11.85
Artificial Ice Rinks (AIRs)	\$49.44	\$50.69	\$50.25	\$49.81	\$49.27	\$48.87	\$47.74	\$49.00	\$48.32	\$47.90	\$49.13
Outdoor Recreation Buildings	\$143.44	\$142.20	\$141.13	\$139.97	\$139.52	\$137.32	\$134.88	\$133.10	\$131.24	\$130.11	\$137.29
Harbourfront	\$12.72	\$12.61	\$12.50	\$12.39	\$12.29	\$12.10	\$11.87	\$11.69	\$11.52	\$11.42	\$12.11
Baseball Diamonds	\$49.60	\$49.57	\$49.13	\$48.71	\$48.28	\$47.54	\$46.65	\$45.93	\$45.29	\$44.90	\$47.56
Skateparks/Bmx Parks	\$13.26	\$13.14	\$13.86	\$15.56	\$15.54	\$15.30	\$15.79	\$15.97	\$16.00	\$15.86	\$15.03
Playgrounds	\$107.73	\$105.67	\$105.72	\$105.33	\$104.85	\$103.24	\$102.59	\$102.75	\$102.29	\$101.41	\$104.16
Total (\$/capita)	\$4,989.33	\$4,992.41	\$5,052.80	\$5,052.22	\$5,030.70	\$4,966.70	\$4,879.64	\$4,813.97	\$4,777.51	\$4,736.62	\$4,929.19

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
PARKS, FORESTRY AND RECREATION

10-Year Funding Envelope Calculation

 10 Year Average Service Level 2012 -2021
 \$4,929.19

 Net Population Growth 2022-2031
 248,400

 Maximum Allowable Funding Envelope
 \$1,224,410,796



					Gross	Grants/	T		Inel	igible Costs		Total	De	velopment Related	Costs
	Project Name	Subproject Name	Timing		Project	Subsidies/Other	r	Net Costs	BTE <sup>1</sup>	Replacement		velopment	Prior	In-Period	Other Dev.
				-	Cost	Recoveries	╁		%	& BTE Shares	Rela	ated Costs	Growth		Related*
1 PARKS AND REC	REATION														
	Recreation Facilitis			١.			١.								
1.1.1	Arena	Don Mills Community Recreation Facility - Design	2022 - 2022	\$	2,099,190	\$ -	\$	2,099,190	50%	\$ 1,049,595	\$	,,	\$ 1,049,595	\$ -	\$ -
1.1.2	Arena	Don Mills Community Recreation Facility - Design	2022 - 2025	\$	4,575,158	\$ -	\$	4,575,158	50%	\$ 2,287,579	\$	, . ,	\$ 2,287,579	\$ -	\$ -
1.1.3	Arena	Don Mills Community Recreation Facility-Construct	2023 - 2026	\$	85,044,104	\$ -	\$	85,044,104	50%	\$ 42,522,052	\$	42,522,052	\$ -	\$ 42,522,052	·
1.1.4	Arena	FMP-Arena Redevelopment-Twin Pad Construction	2028 - 2029	\$	26,159,136	\$ -	\$	26,159,136	0%	\$ -	\$	26,159,136	\$ -	\$ 26,159,136	\$ -
1.1.5	Arena	FMP-Arena Redevelopment-Twin Pad Design	2027 - 2029	\$	2,906,571	\$ -	\$	2,906,571	0%	\$ -	\$	2,906,571	\$ -	\$ 2,906,571	\$ -
1.1.6	Arena	FMP-Arena Repurpose (1) Construction	2026 - 2027	\$	2,470,585	\$ -	\$	2,470,585	90%	\$ 2,223,527	\$	247,059	\$ -	\$ 247,059	\$ -
1.1.7	Arena	FMP-Arena Repurpose (1) Design	2025 - 2027	\$	274,509	\$ -	\$	274,509	90%	\$ 247,059	\$	27,451	\$ -	\$ 27,451	\$ -
1.1.8	Arena	FMP-Arena Repurpose (2) Construction	2028 - 2029	\$	2,470,585	\$ -	\$	2,470,585	90%	\$ 2,223,527	\$	247,059	\$ -	\$ 247,059	\$ -
1.1.9	Arena	FMP-Arena Repurpose (2) Design	2027 - 2029	\$	274,509	\$ -	\$	274,509	90%	\$ 247,059	\$	27,451	\$ -	\$ 27,451	\$ -
1.1.10	Arena	FMP-Arena Repurpose (3) Design	2030 - 2030	\$	274,509	\$ -	\$	274,509	90%	\$ 247,059	\$	27,451	\$ -	\$ 27,451	\$ -
1.1.11	Arena	FMP-Artificial Ice Rink (1) Construction	2022 - 2023	\$	2,276,814	\$ -	\$	2,276,814	0%	\$ -	\$	2,276,814	\$ 2,276,814	\$ -	\$ -
1.1.12	Arena	FMP-Artificial Ice Rink (1) Design	2022 - 2023	\$	252,979	\$ -	\$	252,979	0%	\$ -	\$	252,979	\$ 252,979	\$ -	\$ -
1.1.13	Arena	FMP-Artificial Ice Rink (3) Design	2030 - 2030	\$	252,979	\$ -	\$	252,979	0%	\$ -	\$	252,979	\$ -	\$ 252,979	\$ -
1.1.14	Arena	FMP-Skating Trail	2022 - 2023	\$	1,668,587	\$ -	\$	1,668,587	0%	\$ -	\$	1,668,587	\$ 1,668,587	\$ -	\$ -
1.1.15	Arena	FMP-Skating Trail (2)	2030 - 2030	\$	1,668,587	\$ -	\$	1,668,587	0%	\$ -	\$	1,668,587	\$ -	\$ 1,668,587	\$ -
1.1.16	Arena	FMP-Ward 21 Artificial Ice Rink (2) Construction	2026 - 2027	\$	2,276,814	\$ -	\$	2,276,814	0%	\$ -	\$	2,276,814	\$ -	\$ 2,276,814	\$ -
1.1.17	Arena	FMP-Ward 21 Artificial Ice Rink (2) Design	2025 - 2027	\$	252,979	\$ -	\$	252,979	0%	\$ -	\$	252,979	\$ -	\$ 252,979	\$ -
1.1.18	Community Centres	40 Wabash Parkdale New CC (RFR#7) - Construction	2023 - 2025	\$	39,830,783	\$ -	\$	39,830,783	0%	\$ -	\$	39,830,783	\$ 39,830,783	\$ -	\$ -
1.1.19	Community Centres	40 Wabash Parkdale New CC (RFR#7) - Construction	2025 - 2026	\$	23,683,168	\$ -	\$	23,683,168	0%	\$ -	\$	23,683,168	\$ -	\$ 23,683,168	\$ -
1.1.20	Community Centres	40 Wabash Parkdale New CC (RFR#7) - Design	2022 - 2022	\$	620,068	\$ -	\$	620,068	0%	\$ -	\$	620,068	\$ 620,068	\$ -	\$ -
1.1.21	Community Centres	40 Wabash Parkdale New CC (RFR#7) - Design	2022 - 2026	\$	1,614,761	\$ -	\$	1,614,761	0%	\$ -	\$	1,614,761	\$ -	\$ 1,614,761	\$ -
1.1.22	Community Centres	40 Wabash Parkdale New CC Design Additional Funds	2022 - 2023	\$	1,500,652	\$ -	\$	1,500,652	0%	\$ -	\$	1,500,652	\$ 1,500,652	\$ -	\$ -
1.1.23	Community Centres	Bessarion CC - Additional Funding	2022 - 2022	\$	2,395,230	\$ -	\$	2,395,230	0%	\$ -	\$	2,395,230	\$ 2,395,230	\$ -	\$ -
1.1.24	Community Centres	Bessarion CC - Construction Funding	2022 - 2022	\$	6,084,421	\$ 645,905	\$	5,438,517	0%	\$ -	\$	5,438,517	\$ 5,438,517	\$ -	\$ -
1.1.25	Community Centres	Bessarion CC FFE	2022 - 2022	\$	645,905	\$ -	\$	645,905	0%	\$ -	\$	645,905	\$ 645,905	\$ -	\$ -
1.1.26	Community Centres	Bessarion CC Indoor Play Space	2022 - 2022	\$	968,857	\$ -	\$	968,857	0%	\$ -	\$	968,857	\$ 968,857	\$ -	\$ -
1.1.27	Community Centres	East Bayfront Community Centre	2023 - 2023	\$	23,683,168	\$ -	\$	23,683,168	0%	\$ -	\$	23,683,168	\$ 23,683,168	\$ -	\$ -
1.1.28	•	FMP John Innes CRC Redevelopment (3)-Construction	2024 - 2026	\$	63,513,951	\$ 44,500,000	\$	19,013,951	42%	\$ 7,946,129	\$	11,067,822	\$ -	\$ 11,067,822	\$ -
1.1.29	•	FMP Lawrence Heights Community Centre - Design	2022 - 2027	\$	3,767,777	\$ -	\$	3,767,777	33%	\$ 1,237,180		2,530,596	\$ -	\$ 2,530,596	
	Community Centres	FMP Lawrence Heights Community Centre-Construction	2024 - 2027	\$	66,743,474	\$ -	\$	66,743,474	33%	\$ 21,915,768	\$	44,827,707	\$ -	\$ 44,827,707	\$ -
	Community Centres	FMP-Albion Pool and Health Club-Redevelopment	2030 - 2030	s	4,844,284	s -	s	4,844,284	33%	\$ 1,590,661	s	3,253,624	s -	\$ 3,253,624	s -



				Gross	Grants/		Ine	ligible Costs	Total	D	evelopment Related	Costs
	Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related*
												Ĭ
1.1.	32 Community Centres	FMP-Central Etobicoke CRC (1) Construction	2024 - 2027	\$ 66,743,474	s -	\$ 66,743,474	0%	\$ -	\$ 66,743,474	\$ -	\$ 66,743,474	\$ -
1.1.	33 Community Centres	FMP-Central Etobicoke CRC (1) Design	2022 - 2027	\$ 3,767,777	\$ -	\$ 3,767,777	0%	\$ -	\$ 3,767,777	\$ -	\$ 3,767,777	\$ -
1.1.	34 Community Centres	FMP-Dennis R Timbrell RC Redevelopment (7) Design	2027 - 2030	\$ 4,844,284	\$ -	\$ 4,844,284	51%	\$ 2,458,294	\$ 2,385,991	\$ -	\$ 2,385,991	\$ -
1.1.	35 Community Centres	FMP-Downsview CRC Design	2030 - 2030	\$ 4,844,284	s -	\$ 4,844,284	0%	\$ -	\$ 4,844,284	\$ -	\$ 4,844,284	\$ -
1.1.	36 Community Centres	FMP-Downtown CRC (1) Construction	2024 - 2027	\$ 66,743,474	\$ 43,420,000	\$ 23,323,474	0%	\$ -	\$ 23,323,474	\$ -	\$ 23,323,474	\$ -
1.1.	37 Community Centres	FMP-Etobicoke Civic Centre Community Centre	2022 - 2025	\$ 48,442,844	s -	\$ 48,442,844	0%	\$ -	\$ 48,442,844	\$ 48,442,844	\$ -	\$ -
1.1.	38 Community Centres	FMP-Falstaff CC Redevelopment (6) Construction	2028 - 2030	\$ 59,746,175	s -	\$ 59,746,175	23%	\$ 13,937,802	\$ 45,808,373	\$ -	\$ 45,808,373	\$ -
1.1.	39 Community Centres	FMP-Falstaff CC Redevelopment (6) Design	2026 - 2030	\$ 4,844,284	s -	\$ 4,844,284	23%	\$ 1,130,092	\$ 3,714,192	\$ -	\$ 3,714,192	\$ -
1.1.	40 Community Centres	FMP-Jenner Jean Marie Space Addition (1) Construct	2023 - 2024	\$ 4,467,507	s -	\$ 4,467,507	0%	\$ -	\$ 4,467,507	\$ 4,467,507	\$ -	\$ -
1.1.	41 Community Centres	FMP-Jenner Jean-Marie CC Space Addition (1) Design	2022 - 2024	\$ 376,778	\$ -	\$ 376,778	0%	\$ -	\$ 376,778	\$ 376,778	\$ -	\$ -
1.1.	42 Community Centres	FMP-Masaryk-Cowan CC - Upgrades	2026 - 2027	\$ 3,221,987	s -	\$ 3,221,987	90%	\$ 2,899,789	\$ 322,199	\$ -	\$ 322,199	\$ -
1.1.	43 Community Centres	FMP-Masaryk-Cowan CRC Redevelop (4) Construction	2026 - 2028	\$ 59,746,175	s -	\$ 59,746,175	90%	\$ 53,771,557	\$ 5,974,617	\$ -	\$ 5,974,617	\$ -
1.1.	44 Community Centres	FMP-Masaryk-Cowan CRC Redevelopment (4) Design	2024 - 2028	\$ 4,844,284	\$ -	\$ 4,844,284	90%	\$ 4,359,856	\$ 484,428	\$ -	\$ 484,428	\$ -
1.1.	45 Community Centres	FMP-North Rexdale CRC (3) Construction	2028 - 2029	\$ 32,295,230	s -	\$ 32,295,230	0%	\$ -	\$ 32,295,230	\$ -	\$ 32,295,230	\$ -
1.1.	46 Community Centres	FMP-North Rexdale CRC (3) Design	2026 - 2029	\$ 3,229,523	\$ -	\$ 3,229,523	0%	\$ -	\$ 3,229,523	\$ -	\$ 3,229,523	\$ -
1.1.	47 Community Centres	FMP-North York Gymnasium Addition (3) Design	2030 - 2030	\$ 1,614,76	\$ -	\$ 1,614,761	0%	\$ -	\$ 1,614,761	\$ -	\$ 1,614,761	\$ -
1.1.	48 Community Centres	FMP-Program Space Addition (2) Construction	2027 - 2028	\$ 4,467,507	\$ -	\$ 4,467,507	0%	\$ -	\$ 4,467,507	\$ -	\$ 4,467,507	\$ -
1.1.	49 Community Centres	FMP-Program Space Addition (2) Design	2026 - 2028	\$ 376,778	s -	\$ 376,778	0%	\$ -	\$ 376,778	\$ -	\$ 376,778	\$ -
1.1.	50 Community Centres	FMP-Program Space Addition (3) Design	2030 - 2030	\$ 376,778	s -	\$ 376,778	0%	s -	\$ 376,778	s -	\$ 376,778	s -



				Gross	Grants/		Ine	igible Costs	Total	De	velopment Related (	Costs
	Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related*
1.1.51	Community Centres	FMP-Scarborough Centennial RC Redevelop (5)Design	2025 - 2029	\$ 4,844,284	\$ -	\$ 4,844,284	45%	\$ 2,169,083	\$ 2,675,202	\$ -	\$ 2,675,202	\$ -
1.1.52	Community Centres	FMP-Scarborough Centennial Redevelop (5) Construct	2027 - 2029	\$ 59,746,175	\$ -	\$ 59,746,175	45%	\$ 26,752,018	\$ 32,994,156	\$ -	\$ 32,994,156	\$ -
1.1.53	Community Centres	FMP-Scarborough Gymnasium Addition (1) Design	2024 - 2026	\$ 1,614,761	\$ -	\$ 1,614,761	0%	\$ -	\$ 1,614,761	\$ -	\$ 1,614,761	\$ -
1.1.54	Community Centres	FMP-Scarborough Gymnasium Addition (1)Construction	2025 - 2026	\$ 10,226,823	\$ -	\$ 10,226,823	0%	\$ -	\$ 10,226,823	\$ -	\$ 10,226,823	\$ -
1.1.55	Community Centres	FMP-Scarborough Gymnasium Addition (2) Design	2026 - 2028	\$ 1,614,761	\$ -	\$ 1,614,761	0%	\$ -	\$ 1,614,761	\$ -	\$ 1,614,761	\$ -
1.1.56	Community Centres	FMP-Scarborough Gymnasium Addition (2)Construction	2027 - 2028	\$ 10,226,823	\$ -	\$ 10,226,823	0%	\$ -	\$ 10,226,823	\$ -	\$ 10,226,823	\$ -
1.1.57	Community Centres	FMP-Stan Wadlow Clubhouse Redevelopment (8) Design	2028 - 2030	\$ 4,844,284	\$ -	\$ 4,844,284	18%	\$ 861,206	\$ 3,983,078	\$ -	\$ 3,983,078	\$ -
1.1.58	Community Centres	FMP-SW Scarborough CRC (2) Construction	2027 - 2028	\$ 32,295,230	\$ -	\$ 32,295,230	0%	\$ -	\$ 32,295,230	\$ -	\$ 32,295,230	\$ -
1.1.59	Community Centres	FMP-SW Scarborough CRC (2) Design	2025 - 2028	\$ 3,229,523	\$ -	\$ 3,229,523	0%	\$ -	\$ 3,229,523	\$ -	\$ 3,229,523	\$ -
1.1.60	Community Centres	FMP-Wallace Emerson (Galleria) Redevelopment	2022 - 2022	\$ 27,127,993	\$ -	\$ 27,127,993	40%	\$ 10,781,638	\$ 16,346,355	\$ 16,346,355	\$ -	\$ -
1.1.61	Community Centres	FMP-Wallace Emerson (Galleria) Redevelopment	2022 - 2022	\$ 8,988,839	\$ 4,000,000	\$ 4,988,839	40%	\$ 1,982,744	\$ 3,006,095	\$ 3,006,095	\$ -	\$ -
1.1.62	Community Centres	FMP-Wallace Emerson (Galleria) Redevelopment	2022 - 2022	\$ 4,844,284	\$ -	\$ 4,844,284	40%	\$ 1,925,293	\$ 2,918,992	\$ 2,918,992	\$ -	\$ -
1.1.63	Community Centres	Lower Yonge Street Community Centre Space	2022 - 2022	\$ 6,835,824	\$ -	\$ 6,835,824	0%	\$ -	\$ 6,835,824	\$ 6,835,824	\$ -	\$ -
1.1.64	Community Centres	Lower Yonge Street Community Centre Space	2022 - 2022	\$ 5,920,792	\$ -	\$ 5,920,792	0%	\$ -	\$ 5,920,792	\$ 5,920,792	\$ -	\$ -
1.1.65	Community Centres	Main Square CC Redevelopment Construction	2027 - 2029	\$ 39,723,132	\$ -	\$ 39,723,132	52%	\$ 20,750,890	\$ 18,972,242	\$ -	\$ 18,972,242	\$ -
1.1.66	Community Centres	Main Square CC Redevelopment Design	2025 - 2029	\$ 3,444,824	\$ -	\$ 3,444,824	52%	\$ 1,799,535	\$ 1,645,289	\$ -	\$ 1,645,289	\$ -
1.1.67	Community Centres	Newtonbrook CC Development	2025 - 2025	\$ 10,765,077	\$ -	\$ 10,765,077	0%	\$ -	\$ 10,765,077	\$ 10,765,077	\$ -	\$ -
1.1.68	Community Centres	North East Scarborough CC-Construction	2023 - 2024	\$ 21,745,455	\$ -	\$ 21,745,455	0%	\$ -	\$ 21,745,455	\$ 21,745,455	\$ -	\$ -
1.1.69	Community Centres	North East Scarborough CC-Design	2022 - 2024	\$ 538,254	\$ -	\$ 538,254	0%	\$ -	\$ 538,254	\$ 538,254	\$ -	\$ -
1.1.70	Community Centres	North East Scarborough CC-Design Additional Funds	2023 - 2023	\$ 52,749	\$ -	\$ 52,749	0%	\$ -	\$ 52,749	\$ 52,749	\$ -	\$ -
1.1.71	Community Centres	North East Scarborough New CC (RFR#3) Construction	2022 - 2023	\$ 38,659,543	\$ -	\$ 38,659,543	0%	\$ -	\$ 38,659,543	\$ 38,659,543	\$ -	\$ -
1.1.72	Community Centres	Western North York New CC (RFR#5) Construction	2022 - 2025	\$ 62,437,444	\$ -	\$ 62,437,444	0%	\$ -	\$ 62,437,444	\$ -	\$ 62,437,444	\$ -
1.1.73	Community Centres	Western North York New CC (RFR#5) Design	2022 - 2022	\$ 775,086	\$ -	\$ 775,086	0%	\$ -	\$ 775,086	\$ -	\$ 775,086	\$ -
1.1.74	Community Centres	Western North York New CC Design Additional Funds	2022 - 2022	\$ 1,074,355	\$ 157,170	\$ 917,185	0%	\$ -	\$ 917,185	<u>\$</u> -	\$ 917,185	\$ -
	Subtotal Indoor Recreation Facilitis			\$ 1,111,665,314	\$ 92,723,075	\$ 1,018,942,239		\$ 229,316,988	\$ 789,625,251	\$ 242,694,995	\$ 546,930,256	\$ -



2. Environmental Ir 1.2.1 Environ 1.2.2 Environ 1.2.3 Environ 1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	al Initiatives & Facilities ronmental Initiatives	City Wide Environmental Initiatives Community Gardens Program Community Gardens Program Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds Wilket Creek Phase 3	2022 2022 2022 2022 2022 2023 2022 2022	- 2031 - 2030 - 2022 - 2022 - 2023 - 2022	\$ 32,295,231 \$ 968,85' \$ 107,65' \$ 737,401 \$ 322,95'	\$ - \$ - \$ 737,408	* * * * * * * * * * * * * * * * * * *	32,295,230 968,857 107,651	0%	Replacement & BTE Shares  \$ 3,229,523 \$ - \$ -	s Rel	29,065,707 968,857 107,651	Prior Growth  \$ - \$ - \$ 107.6	\$ \$ \$	29,065,707 968,857	Other Do
1.2.1 Environ 1.2.2 Environ 1.2.3 Environ 1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives	Community Gardens Program Community Gardens Program Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022 2022 2022 2023 2022	- 2030 - 2022 - 2022 - 2023	\$ 32,295,230 \$ 968,85° \$ 107,65° \$ 737,400	\$ - \$ - \$ - \$ 737,408	\$ \$ \$ \$	968,857 107,651	10% 0% 0%		3 \$	29,065,707 968,857	\$ - \$ -	\$		\$
1.2.1 Environ 1.2.2 Environ 1.2.3 Environ 1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives	Community Gardens Program Community Gardens Program Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022 2022 2022 2023 2022	- 2030 - 2022 - 2022 - 2023	\$ 968,85 \$ 107,65 \$ 737,40	\$ - \$ - \$ 737,408	\$ \$ \$ \$	968,857 107,651	0% 0%	\$ 3,229,523 \$ - \$ -	\$	968,857	\$ -	\$		
1.2.1 Environ 1.2.2 Environ 1.2.3 Environ 1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives	Community Gardens Program Community Gardens Program Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022 2022 2022 2023 2022	- 2030 - 2022 - 2022 - 2023	\$ 968,85 \$ 107,65 \$ 737,40	\$ - \$ - \$ 737,408	\$ \$ \$	968,857 107,651	0% 0%	\$ 3,229,520 \$ - \$ -	\$	968,857	\$ -	\$		
1.2.2 Environ 1.2.3 Environ 1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives	Community Gardens Program Community Gardens Program Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022 2022 2022 2023 2022	- 2030 - 2022 - 2022 - 2023	\$ 968,85 \$ 107,65 \$ 737,40	\$ - \$ - \$ 737,408	\$ \$ \$	968,857 107,651	0% 0%	\$ 3,229,523 \$ - \$ -	\$	968,857	\$ -	\$		
1.2.3 Environ 1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives ronmental Initiatives ronmental Initiatives ronmental Initiatives ronmental Initiatives	Community Gardens Program Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022 2022 2023 2022	- 2022 - 2022 - 2023	\$ 107,65 \$ 737,40	\$ - \$ 737,408	\$ \$	107,651	0%	\$ - \$ -	1		*	1.	968,857	\$
1.2.4 Environ 1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives ronmental Initiatives ronmental Initiatives ronmental Initiatives	Community Access to Ravines Green Line - Construction Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022 2023 2022	- 2022 - 2023	\$ 737,40	\$ 737,408	\$			\$ -	\$	107 651	\$ 107.6	51 C		<b>S</b>
1.2.5 Environ 1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives ronmental Initiatives ronmental Initiatives	Green Line - Construction  Mud Creek Phase 2  Wilket Creek Park - Additional Funds	2023 2022	- 2023			\$	-				107,001	Ψ 107,0		-	ı
1.2.6 Environ 1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives ronmental Initiatives	Mud Creek Phase 2 Wilket Creek Park - Additional Funds	2022		\$ 322,952	\$ -	•		0%	\$ -	\$	-	\$ -	\$	-	\$
1.2.7 Environ 1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives	Wilket Creek Park - Additional Funds		- 2022		1	Ф	322,952	75%	\$ 242,214	4 \$	80,738	\$ 80,7	38 \$	-	\$
1.2.8 Environ 1.2.9 Facility 1.2.10 Facility 1.2.11 Facility			2022		\$ 1,965,70	\$ -	\$	1,965,703	75%	\$ 1,474,277	7 \$	491,426	\$ 491,4	26 \$	-	\$
1.2.9 Facility 1.2.10 Facility 1.2.11 Facility	ronmental Initiatives	Wilket Creek Phase 3	1	- 2022	\$ 133,48	\$ -	\$	133,487	75%	\$ 100,115	5 \$	33,372	\$ 33,3	72 \$	-	\$
1.2.10 Facility 1.2.11 Facility			2022	- 2023	\$ 1,076,50	\$ -	\$	1,076,508	75%	\$ 807,38	1 \$	269,127	\$ 269,1	27 \$	-	\$
1.2.11 Facility	lity Component	Investigation & Pre-Engineering SI&G	2023	- 2023	\$ 538,254	\$ -	\$	538,254	10%	\$ 53,825	5 \$	484,428	\$ 484,4	28 \$	-	\$
,	lity Component	Investigation & Pre-Engineering SI&G	2022	- 2022	\$ 538,254	\$ -	\$	538,254	10%	\$ 53,825	5 \$	484,428	\$ 484,4	28 \$	-	\$
Subtota	lity Component	Investigation & Pre-Engineering SI&G	2024	- 2031	\$ 4,306,03	\$ -	\$	4,306,031	10%	\$ 430,603	3 \$	3,875,428	\$ -	\$	3,875,428	\$
	total Environmental Initiatives & Facilities				\$ 42,990,333	\$ 737,408	\$	42,252,925		\$ 6,391,764	4 \$	35,861,161	\$ 1,951,1	70 \$	33,909,991	\$
.3 Information Tech	echnology															
1.3.1 Informa	rmation Technology	IT-Enterprise Work Management System FY2018-2020	2022	- 2024	\$ 6,781,998	\$ 2,691,269	\$	4,090,729	92%	\$ 3,763,47	1 \$	327,258	\$ 327,2	58 \$	-	\$
1.3.2 Informa	rmation Technology	IT-Enterprise Work Management System FY2018-2020	2024	- 2026	\$ 3,866,81	\$ -	\$	3,866,815	92%	\$ 3,557,470	\$	309,345	\$ -	\$	309,345	\$
1.3.3 Informa	rmation Technology	IT-Modernization Roadmap	2022	- 2023	\$ 376,778	\$ -	\$	376,778	92%	\$ 346,635	5 \$	30,142	\$ 30,1	12 \$	-	\$
1.3.4 Informa	rmation Technology	IT-PFR Public Wi-Fi Initiative	2022	- 2024	\$ 2,422,142	\$ -	\$	2,422,142	92%	\$ 2,228,37	1 \$	193,771	\$ 193,7	71 \$	-	\$
1.3.5 Informa	rmation Technology	IT-Registration, Permitting & Licensing (CLASS)	2022	- 2022	\$ 637,29	\$ -	\$	637,293	92%	\$ 586,309	9 \$	50,983	\$ 50,9	33 \$	-	\$
1.3.6 Informa	rmation Technology	IT-Registration, Permitting & Licensing CLASS CoS	2022	- 2023	\$ 8,134,092	\$ -	\$	8,134,092	92%	\$ 7,483,364	4 \$	650,727	\$ 650,7	27 \$	-	\$
1.3.7 Informa	rmation Technology	IT-Registration, Permitting & Licensing CLASS CoS	2022	- 2022	\$ 458,592	s -	\$	458,592	92%	\$ 421,905	5 \$	36,687	\$ 36,6	37 \$	-	\$
	rmation Technology	IT-Registration, Permitting & Licensing CLASS CoS	2022	- 2022	\$ 4,007,838	\$ -	\$	4,007,838	92%	\$ 3,687,21	1 \$	320,627	\$ 320,6	27 \$	-	\$
Subtota					\$ 26.685.54	\$ 2.691.269	s	23.994.279		\$ 22.074.73	, ,	1.919.542	\$ 1.610.1	97 \$	309.345	\$



				Gross	Grants/	1		Inel	ligible C	osts		Total	De	velopment Related (	Costs
Project Name	Subproject Name	Timing		Project	Subsidies/C	Other	Net Costs	BTE <sup>1</sup>				evelopment	Prior	In-Period	Other Dev.
				Cost	Recoveri	es		%	& BT	Shares	Re	elated Costs	Growth		Related*
r Recreation															
Outdoor Recreation	FMP Basketball Full Court	2022 - 2023	\$	188,389	\$	-	\$ 188,389	0%	\$	-	\$	188,389	\$ 188,389	\$ -	\$ -
Outdoor Recreation	FMP Basketball Full Court - Dennis Flynn Pk	2022 - 2022	\$	170,088	\$	-	\$ 170,088	0%	\$	-	\$	170,088	\$ 170,088	\$ -	\$ -
Outdoor Recreation	FMP Basketball Full Court - Seven Oaks Park	2022 - 2022	\$	170,088	\$	-	\$ 170,088	0%	\$	-	\$	170,088	\$ 170,088	\$ -	\$ -
Outdoor Recreation	FMP Basketball Full Court - Tom Riley Pk	2022 - 2022	\$	177,624	\$	-	\$ 177,624	0%	\$	-	\$	177,624	\$ 177,624	\$ -	\$ -
Outdoor Recreation	FMP-Basketball Full Courts Program	2022 - 2030	\$	2,298,344	\$	-	\$ 2,298,344	0%	\$	-	\$	2,298,344	\$ -	\$ 2,298,344	\$ -
Outdoor Recreation	FMP-Bike Park (1) Scarborough	2026 - 2027	\$	807,381	\$	-	\$ 807,381	0%	\$	-	\$	807,381	\$ -	\$ 807,381	\$ -
Outdoor Recreation	FMP-BMX Features (1)	2023 - 2024	\$	269,127	\$	-	\$ 269,127	0%	\$	-	\$	269,127	\$ 269,127	\$ -	\$ -
Outdoor Recreation	FMP-BMX Features (2)	2025 - 2026	\$	269,127	\$	-	\$ 269,127	0%	\$	-	\$	269,127	\$ -	\$ 269,127	\$ -
Outdoor Recreation	FMP-Clubhouse Design & Construction (1)	2023 - 2025	\$	1,668,587	\$	-	\$ 1,668,587	0%	\$	_	\$	1,668,587	\$ -	\$ 1,668,587	\$ -
Outdoor Recreation	FMP-Clubhouse Design & Construction (2)	2030 - 2030	\$	1,668,587	\$	-	\$ 1,668,587	0%	\$	_	\$	1,668,587	\$ -	\$ 1,668,587	\$ -
Outdoor Recreation	FMP-Cricket Pitch (1)	2022 - 2023	\$	538,254	\$	-	\$ 538,254	0%	\$	_	\$	538,254	\$ 538,254	\$ -	\$ -
Outdoor Recreation	FMP-Cricket Pitch (2)	2026 - 2027	\$	538,254	\$	-	\$ 538,254	0%	\$	_	\$	538,254	s -	\$ 538,254	\$ -
Outdoor Recreation	FMP-Cricket Pitch (3)	2030 - 2030	\$	538,254	\$	-	\$ 538,254	0%	\$	_	\$	538,254	\$ -	\$ 538,254	\$ -
Outdoor Recreation	FMP-Fieldhouse (1) Design & Construction	2022 - 2024	\$	1,076,508	\$	-	\$ 1,076,508	0%	\$	_	\$	1,076,508	\$ 1,076,508	\$ -	\$ -
Outdoor Recreation	FMP-Fieldhouse (2) Design & Construction	2026 - 2028	\$	1,076,508	s	_	\$ 1,076,508	0%	\$	_	\$			-	\$ -
Outdoor Recreation	, , ,		s		s	_			s	_	s				\$ -
Outdoor Recreation	* * *					_			s	_	s			-	\$ -
	* * * * * * * * * * * * * * * * * * * *				s				s	_	s		s -	-	s -
	* * *				•				•		l ¢		9		¢ -
	Recreation Outdoor Recreation	Recreation Outdoor Recreation FMP Basketball Full Court Outdoor Recreation FMP Basketball Full Court - Dennis Flynn Pk Outdoor Recreation FMP Basketball Full Court - Seven Oaks Park Outdoor Recreation FMP Basketball Full Court - Tom Riley Pk Outdoor Recreation FMP-Basketball Full Court - Tom Riley Pk Outdoor Recreation FMP-Basketball Full Courts Program Outdoor Recreation FMP-Bike Park (1) Scarborough Outdoor Recreation FMP-BMX Features (1) Outdoor Recreation FMP-BMX Features (2) Outdoor Recreation FMP-Clubhouse Design & Construction (1) Outdoor Recreation FMP-Clubhouse Design & Construction (2) Outdoor Recreation FMP-Cricket Pitch (1) Outdoor Recreation FMP-Cricket Pitch (3) Outdoor Recreation FMP-Fieldhouse (1) Design & Construction Outdoor Recreation FMP-Fieldhouse (2) Design & Construction Outdoor Recreation FMP-Mini-Soccer Field (1) Outdoor Recreation FMP-Mini-Soccer Field (2) Outdoor Recreation FMP-Mini-Soccer Field (3)	Recreation         FMP Basketball Full Court         2022         - 2023           Outdoor Recreation         FMP Basketball Full Court - Dennis Flynn Pk         2022         - 2022           Outdoor Recreation         FMP Basketball Full Court - Seven Oaks Park         2022         - 2022           Outdoor Recreation         FMP Basketball Full Court - Tom Riley Pk         2022         - 2022           Outdoor Recreation         FMP-Basketball Full Courts Program         2022         - 2022           Outdoor Recreation         FMP-Bike Park (1) Scarborough         2026         - 2027           Outdoor Recreation         FMP-BMX Features (1)         2023         - 2024           Outdoor Recreation         FMP-BMX Features (2)         2025         - 2026           Outdoor Recreation         FMP-Clubhouse Design & Construction (1)         2023         - 2025           Outdoor Recreation         FMP-Clubhouse Design & Construction (2)         2030         - 2030           Outdoor Recreation         FMP-Clubhouse Design & Construction (2)         2030         - 2020           Outdoor Recreation         FMP-Cricket Pitch (1)         2022         - 2027           Outdoor Recreation         FMP-Cricket Pitch (3)         2030         - 2027           Outdoor Recreation         FMP-Fieldhouse (1) Design & Constru	Recreation	Project Name	Project Name	Project Name   Subproject Name   TIIII   Project   Cost   Subsidies/Other Recoveries   Recover	Project Name         Subproject Name         Image: Cost Cost         Project Cost Cost         Subsidies/Ottoe         Net Costs           Recreation         Recreation         FMP Basketball Full Court         2022         2 2023         2 188,389         \$	Project Name         Subproject Name         TIME Cost         Project Cost         Subsidies/Other Recevities         Net Costs         PRET No.           Recreation         Recreation         2022 s. 2023 s. 188,389 s. 2. 3. 2022 s. 170,088 s. 2. 3. 2022 s. 170,088 s. 2. 3. 170,088 s. 3. 170,088 s. 2. 3. 1	Project Name   Subproject Name   Project   Subsidies Offers   Project   Cost   Recoveries   Project   Proj	Project Name   Proj	Project Name   Subproject Name   Project   Project	Part   Part	Project Name   Pro	Project Name   Pro



			Gross	Grants/			igible Costs	Total		velopment Related (	
Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
			Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related*
4400 0 11 0 11	545 44 W. W. S. W. A. W. C. V. T. C. C.										
1.4.20 Outdoor Recreation	FMP-Multi-Use Field-Artificial Turf (1)	2022 - 2023	\$ 1,937,714		\$ 1,937,714	0%	\$ -	\$ 1,937,714	\$ 1,937,714	\$ -	\$ -
1.4.21 Outdoor Recreation	FMP-Multi-Use Field-Artificial Turf (2)	2024 - 2025	\$ 1,937,714	\$ -	\$ 1,937,714	0%	\$ -	\$ 1,937,714	\$ -	\$ 1,937,714	
1.4.22 Outdoor Recreation	FMP-Multi-Use Field-Artificial Turf (3)	2026 - 2027	\$ 1,937,714	\$ -	\$ 1,937,714	0%	\$ -	\$ 1,937,714	\$ -	\$ 1,937,714	\$ -
1.4.23 Outdoor Recreation	FMP-Multi-Use Field-Artificial Turf (4)	2028 - 2029	\$ 1,937,714	\$ -	\$ 1,937,714	0%	\$ -	\$ 1,937,714	\$ -	\$ 1,937,714	\$ -
1.4.24 Outdoor Recreation	FMP-Outdoor RC Improvements Construction	2023 - 2030	\$ 18,085,329	\$ -	\$ 18,085,329	0%	\$ -	\$ 18,085,329	\$ -	\$ 18,085,329	\$ -
1.4.25 Outdoor Recreation	FMP-Outdoor RC Improvements Design	2022 - 2022	\$ 215,302	\$ -	\$ 215,302	0%	\$ -	\$ 215,302	\$ 215,302	\$ -	\$ -
1.4.26 Outdoor Recreation	FMP-Outdoor RC Improvements Design	2023 - 2030	\$ 1,722,412	\$ -	\$ 1,722,412	0%	\$ -	\$ 1,722,412	\$ -	\$ 1,722,412	\$ -
1.4.27 Outdoor Recreation	FMP-Skate Spots (2) Design & Construction	2022 - 2023	\$ 538,254	\$ -	\$ 538,254	0%	\$ -	\$ 538,254	\$ 538,254	\$ -	\$ -
1.4.28 Outdoor Recreation	FMP-Skate Spots Construction Program	2024 - 2030	\$ 2,179,928	\$ -	\$ 2,179,928	0%	\$ -	\$ 2,179,928	\$ -	\$ 2,179,928	\$ -
1.4.29 Outdoor Recreation	FMP-Skate Spots Design Program	2023 - 2030	\$ 296,040	\$ -	\$ 296,040	0%	\$ -	\$ 296,040	\$ -	\$ 296,040	\$ -
1.4.30 Outdoor Recreation	FMP-Skateboard Park (1) North District	2022 - 2023	\$ 807,381	\$ -	\$ 807,381	0%	\$ -	\$ 807,381	\$ 807,381	\$ -	\$ -
1.4.31 Outdoor Recreation	FMP-Skateboard Park (2) East District	2023 - 2024	\$ 807,381	\$ -	\$ 807,381	0%	\$ -	\$ 807,381	\$ 807,381	\$ -	\$ -
1.4.32 Outdoor Recreation	FMP-Skateboard Park (3) South District	2025 - 2026	\$ 807,381	\$ -	\$ 807,381	0%	\$ -	\$ 807,381	\$ -	\$ 807,381	\$ -
1.4.33 Outdoor Recreation	FMP-Soccer Field (1)	2022 - 2023	\$ 559,784	\$ -	\$ 559,784	0%	\$ -	\$ 559,784	\$ 559,784	\$ -	\$ -
1.4.34 Outdoor Recreation	FMP-Soccer Field (2)	2024 - 2025	\$ 559,784	\$ -	\$ 559,784	0%	\$ -	\$ 559,784	\$ -	\$ 559,784	\$ -
1.4.35 Outdoor Recreation	FMP-Soccer Field (3)	2027 - 2028	\$ 559,784	\$ -	\$ 559,784	0%	\$ -	\$ 559,784	\$ -	\$ 559,784	\$ -
1.4.36 Outdoor Recreation	FMP-Soccer Field (4)	2028 - 2029	\$ 559,784	\$ -	\$ 559,784	0%	\$ -	\$ 559,784	\$ -	\$ 559,784	\$ -
1.4.37 Outdoor Recreation	FMP-Soccer Field (5)	2030 - 2030	\$ 559,784	\$ -	\$ 559,784	0%	\$ -	\$ 559,784	\$ -	\$ 559,784	\$ -
1.4.38 Outdoor Recreation	FMP-Soccer Field (6)	2030 - 2030	\$ 559,784	\$ -	\$ 559,784	0%	\$ -	\$ 559,784	\$ -	\$ 559,784	\$ -
1.4.39 Outdoor Recreation	FMP-Sports Bubble Stadium Site (1)	2022 - 2023	\$ 1,345,635	\$ -	\$ 1,345,635	0%	\$ -	\$ 1,345,635	\$ 1,345,635	\$ -	\$ -
1.4.40 Outdoor Recreation	FMP-Sports Bubble Stadium Site (2)	2027 - 2028	\$ 1,345,635	\$ -	\$ 1,345,635	0%	\$ -	\$ 1,345,635	\$ -	\$ 1,345,635	\$ -
1.4.41 Outdoor Recreation	FMP-Sports Bubble Stadium Site (3)	2030 - 2030	\$ 1,345,635	\$ -	\$ 1,345,635	0%	\$ -	\$ 1,345,635	\$ -	\$ 1,345,635	\$ -
1.4.42 Outdoor Recreation	FMP-Sports Field Improvements Construction	2022 - 2030	\$ 9,301,026	s -	\$ 9,301,026	0%	\$ -	\$ 9,301,026	\$ -	\$ 9,301,026	\$ -
1.4.43 Outdoor Recreation	FMP-Sports Field Improvements Design	2022 - 2022	\$ 116,263	s -	\$ 116,263	0%	\$ -	\$ 116,263	\$ 116,263	\$ -	\$ -
1.4.44 Outdoor Recreation	FMP-Sports Field Improvements Design	2022 - 2030	\$ 1,001,152	s -	\$ 1,001,152	0%	\$ -	\$ 1,001,152	\$ -	\$ 1,001,152	\$ -
1.4.45 Outdoor Recreation	FMP-Ward 2 Skateboard Park (4)	2027 - 2028	\$ 807,381	\$ -	\$ 807,381	0%	\$ -	\$ 807,381	s -	\$ 807,381	\$ -
1.4.46 Outdoor Recreation	Heron Park Baseball Diamond Improvements	2022 - 2022	\$ 306,805	\$ 160,000	\$ 146,805	75%	\$ 110,104	\$ 36,701	\$ 36,701	\$ -	\$ -
1.4.47 Outdoor Recreation	Humber Bay East - New Building S37/S45	2022 - 2023	\$ 5,934,787	\$ 1,500,000	\$ 4,434,787	26%	\$ 1,132,869	\$ 3,301,918	\$ 3,301,918	\$ -	\$ -
Subtotal Outdoor Recreation			\$ 69.765.231	\$ 1,660,000	\$ 68.105.231		\$ 1.242.972	\$ 66.862.259	\$ 12.374.825	\$ 54.487.435	s -



				Gross	Grants/		inel	igible Costs	Total	De	evelopment Related	Costs
	Project Name	Subproject Name	Timing	Project	Subsidies/Othe	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
				Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related*
1.5 Park Dev	•											
1.5.1	Park Development	10 Ordnance Street Development - Construction S42	2022 - 2023	\$ 4,521,332	\$ 900,000	\$ 3,621,332	0%	\$ -	\$ 3,621,332	\$ 3,621,332	\$ -	\$ -
1.5.2	Park Development	1001 Ellesmere Road - Park Development	2022 - 2023	\$ 968,857	\$ -	\$ 968,857	0%	\$ -	\$ 968,857	\$ 968,857	\$ -	\$ -
1.5.3	Park Development	150 Harrison Street New Park	2022 - 2022	\$ 215,302	\$ -	\$ 215,302	0%	\$ -	\$ 215,302	\$ 215,302	\$ -	\$ -
1.5.4	Park Development	150 Harrison Street New Park	2022 - 2022	\$ 269,127	\$ -	\$ 269,127	0%	\$ -	\$ 269,127	\$ 269,127	\$ -	\$ -
1.5.5	Park Development	150 Sterling - Above Base Park Development	2022 - 2023	\$ 1,496,346	\$ -	\$ 1,496,346	0%	\$ -	\$ 1,496,346	\$ 1,496,346	\$ -	\$ -
1.5.6	Park Development	174-180 Broadway Avenue Above Base Development	2022 - 2023	\$ 387,543	\$ -	\$ 387,543	0%	\$ -	\$ 387,543	\$ 387,543	\$ -	\$ -
1.5.7	Park Development	223 Gladys Allison PI - Lee Lifeson Park Expansion	2022 - 2023	\$ 247,597	\$ -	\$ 247,597	0%	\$ -	\$ 247,597	\$ 247,597	\$ -	\$ -
1.5.8	Park Development	261 Nairn Avenue - Park Development	2022 - 2023	\$ 462,898	\$ -	\$ 462,898	0%	\$ -	\$ 462,898	\$ 462,898	\$ -	\$ -
1.5.9	Park Development	318 Queens Quay W Pk Development Design	2022 - 2022	\$ 107,651	\$ -	\$ 107,651	0%	\$ -	\$ 107,651	\$ 107,651	\$ -	\$ -
1.5.10	Park Development	318 Queens Quay W/Rees Pk Development Const	2022 - 2024	\$ 6,459,046	\$ -	\$ 6,459,046	0%	\$ -	\$ 6,459,046	\$ 6,459,046	\$ -	\$ -
1.5.11	Park Development	318 Queens Quay W/Rees Pk Development Construction	2022 - 2023	\$ 4,215,604	\$ -	\$ 4,215,604	0%	\$ -	\$ 4,215,604	\$ 4,215,604	\$ -	\$ -
1.5.12	Park Development	320 Markham - Park Development	2022 - 2023	\$ 861,206	\$ -	\$ 861,206	0%	\$ -	\$ 861,206	\$ 861,206	\$ -	\$ -
1.5.13	Park Development	468-470 Queen St W - Park Development	2023 - 2024	\$ 2,276,814	\$ -	\$ 2,276,814	0%	\$ -	\$ 2,276,814	\$ 2,276,814	\$ -	\$ -
1.5.14	Park Development	55 Isaac Devins Blvd/3035 Weston Rd Blk 79 Develop	2022 - 2023	\$ 645,905	\$ -	\$ 645,905	0%	\$ -	\$ 645,905	\$ 645,905	\$ -	\$ -
1.5.15	Park Development	57 Brock Avenue - Park Development	2022 - 2023	\$ 215,302	\$ -	\$ 215,302	0%	\$ -	\$ 215,302	\$ 215,302	\$ -	\$ -
1.5.16	Park Development	640 Lansdowne Avenue - Park Development	2022 - 2023	\$ 947,327	\$ -	\$ 947,327	0%	\$ -	\$ 947,327	\$ 947,327	\$ -	\$ -
1.5.17	Park Development	64A Thirteenth St - Colonel Samuel Smith Pk Exp	2023 - 2024	\$ 430,603	\$ -	\$ 430,603	0%	\$ -	\$ 430,603	\$ 430,603	\$ -	\$ -
1.5.18	Park Development	652 Eastern Above Base Park Development	2022 - 2023	\$ 430,603	\$ -	\$ 430,603	0%	\$ -	\$ 430,603	\$ 430,603	\$ -	\$ -
1.5.19	Park Development	666 Spadina Above Base Park Development	2022 - 2023	\$ 645,905	\$ -	\$ 645,905	0%	\$ -	\$ 645,905	\$ 645,905	\$ -	\$ -
1.5.20	Park Development	705 Progress Avenue - Ph 1 Park Development	2025 - 2026	\$ 1,624,450	s -	\$ 1,624,450	0%	s -	\$ 1,624,450	s -	\$ 1,624,450	\$ -
1.5.21	Park Development	705 Progress Avenue - Ph 2 Park Development	2027 - 2027	\$ 753,555	s -	\$ 753,555	0%	s -	\$ 753,555	s -	\$ 753,555	\$ -
1.5.22	Park Development	Anniversary Park - Development	2022 - 2023	\$ 430,603	s -	\$ 430,603	0%	s -	\$ 430,603	\$ 430,603	\$ -	\$ -
1.5.23	Park Development	Apted Park Design - S37	2022 - 2022	\$ 53,825	\$ 20,000	\$ 33,825	0%	s -	\$ 33,825	\$ 33,825	\$ -	\$ -
1.5.24	Park Development	Art Shoppe Park Development	2022 - 2022	\$ 290,657	s -	\$ 290,657	0%	s -	\$ 290,657	\$ 290,657	\$ -	\$ -
1.5.25	Park Development	Brimley/401/Progress - Park Development^	2022 - 2023	\$ 441,368	s -	\$ 441,368	0%	s -	\$ 441,368	\$ 441,368	s -	\$ -
1.5.26	Park Development	Centennial Park Master Plan Ph1 Implementation	2022 - 2023	\$ 1,291,809	s -	\$ 1,291,809	75%	\$ 968,857	\$ 322,952	\$ 322,952	\$ -	\$ -
1.5.27	Park Development	Corktown Parks S42	2022 - 2022	\$ 115,186	s -	\$ 115,186	0%	s -	\$ 115,186	\$ 115,186	s -	s -
1.5.28	Park Development	David Crombie Park Revitalization & Area Parks	2022 - 2023	\$ 4,790,459	\$ 4.000.000		75%	\$ 592.844	\$ 197,615		s -	s -
1.5.29	Park Development	David Crombie Park Revitalization & Area Parks	2022 - 2027	\$ 21,501,087	\$ 8,864,000		75%	\$ 9,477,815	\$ 3,159,272		\$ 3,159,272	\$ -
	Park Development	Dunkip Park Development	2022 - 2023	\$ 538,254	s -	\$ 538,254	0%	s -	\$ 538,254	\$ 538,254	s -	\$ -
	Park Development	Earlscourt Park Improvements	2022 - 2022	\$ 120,569	s -	\$ 120,569	75%	\$ 90,427	\$ 30,142	, , .	s -	\$ -
	Park Development	Edwards Gardens Improvements	2022 - 2023	\$ 2.984.079	s -	\$ 2,984,079	75%	\$ 2,238,059	\$ 746,020		s -	s -
	Park Development	Eglinton Park Master Plan - Midtown in Focus	2022 - 2022	\$ 59,208	s -	\$ 59,208	75%	\$ 44,406	\$ 14,802	\$ 14,802	s -	\$ -
1.5.34	Park Development	Eglinton Park Master Plan Implementation	2022 - 2022	\$ 6.028.443	s -	\$ 6,028,443	75%	\$ 4,521,332	\$ 1,507,111	\$ 14,002	\$ 1,507,111	\$ -
	Park Development	Eglinton Park Master Plan Implementation	2024 - 2026	\$ 4,198,380	\$ 1,700,000	* 1,020,	75%	\$ 1,873,785	\$ 624,595	\$ 624,595	\$ 1,507,111	•
1.5.36	Park Development	Etobicoke City Centre Park - Design	2022 - 2024	\$ 1,076,508	e 1,700,000	\$ 2,496,360	0%	e 1,073,765	\$ 1,076,508	\$ 1,076,508	-	-
	Park Development	,	2022 - 2024	\$ 1,076,508	s -		0%	s -	\$ 3,229,523		-	•
	•	Etobicoke City Centre Park Construction			•	* 1,221,121	0%	•			s -	-
	Park Development	Facilities Master Plan Implementation Planning	2022 - 2024	\$ 484,428	\$ -	\$ 484,428		\$ -	0 101,120	\$ 484,428	•	•
	Park Development	Fleet - Trees in Parks Area Maintenance	2022 - 2022	\$ 535,024	\$ -	\$ 535,024	0%	\$ -	\$ 535,024	\$ 535,024	\$ -	\$ -
1.5.40	Park Development	Fleet-Area Maintenance (Ph 2 of Tree Serv. 2011)	2022 - 2023	\$ 1,437,138	\$ -	\$ 1,437,138	0%	\$ -	\$ 1,437,138	\$ 1,437,138	\$ -	\$



	_			G	Gross	Grants/			igible Costs	Total	De	velopment Related (	Costs
	Project Name	Subproject Name	Timing			Subsidies/Other	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
				(	Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related*
													i
1.5.41	Park Development	FMP-Dogs Off Leash Area (1)	2022 - 2023	\$	296,040	\$ -	\$ 296,040	0%	\$ -	\$ 296,040	\$ 296,040	\$ -	\$ -
1.5.42	Park Development	FMP-Dogs Off Leash Area (2)	2024 - 2025	\$	296,040	\$ -	\$ 296,040	0%	\$ -	\$ 296,040	\$ -	\$ 296,040	\$ -
1.5.43	Park Development	FMP-Dogs Off Leash Area (3)	2026 - 2027	\$	296,040	\$ -	\$ 296,040	0%	\$ -	\$ 296,040	\$ -	\$ 296,040	\$ -
1.5.44	Park Development	FMP-Dogs Off Leash Area (4)	2030 - 2030	\$	296,040	\$ -	\$ 296,040	0%	\$ -	\$ 296,040	\$ -	\$ 296,040	\$ -
1.5.45	Park Development	Frank Faubert Woods Development	2025 - 2025	\$	785,851	\$ -	\$ 785,851	0%	\$ -	\$ 785,851	\$ -	\$ 785,851	\$ -
1.5.46	Park Development	Gore Park & Area Park Development <sup>^</sup>	2022 - 2023	\$ 2	2,073,354	\$ -	\$ 2,073,354	0%	\$ -	\$ 2,073,354	\$ 2,073,354	\$ -	\$ -
1.5.47	Park Development	Grand Avenue Park Expansion Ph1 Additional Funds	2022 - 2023	\$ :	3,525,563	\$ 3,275,000	\$ 250,563	0%	\$ -	\$ 250,563	\$ 250,563	\$ -	\$ -
1.5.48	Park Development	Green Line - Geary Ave Parcels	2022 - 2022	\$	676,047	\$ -	\$ 676,047	0%	\$ -	\$ 676,047	\$ 676,047	\$ -	\$ -
1.5.49	Park Development	Green Line - Lower Davenport Parcels	2022 - 2023	\$	592,079	\$ -	\$ 592,079	0%	\$ -	\$ 592,079	\$ 592,079	\$ -	\$ -
1.5.50	Park Development	Green Line - Lower Davenport Parcels	2022 - 2023	\$	538,254	\$ -	\$ 538,254	0%	\$ -	\$ 538,254	\$ 538,254	\$ -	\$ -
1.5.51	Park Development	Hillsdale Parkette Expansion - Development	2022 - 2023	\$	538,254	\$ -	\$ 538,254	0%	\$ -	\$ 538,254	\$ 538,254	\$ -	\$ -
1.5.52	Park Development	Humber Bay Park East - Rehabilitation of Ponds	2022 - 2023	\$ 6	6,846,589	\$ -	\$ 6,846,589	75%	\$ 5,134,941	\$ 1,711,647	\$ 1,711,647	\$ -	\$ -
1.5.53	Park Development	Keelesdale Park - Rebuild Stairs/Path/N.Sporting^	2022 - 2022	\$	293,887	\$ -	\$ 293,887	75%	\$ 220,415	\$ 73,472	\$ 73,472	\$ -	\$ -
1.5.54	Park Development	Lawrence Heights Ph1a-Baycrest	2022 - 2023	\$	988,234	\$ -	\$ 988,234	75%	\$ 741,176	\$ 247,059	\$ 247,059	\$ -	\$ -
1.5.55	Park Development	Lawrence Heights Ph1a-Baycrest	2023 - 2023	\$ 2	2,333,869	\$ -	\$ 2,333,869	75%	\$ 1,750,401	\$ 583,467	\$ 583,467	\$ -	\$ -
1.5.56	Park Development	Lawrence Heights Ph1a-Baycrest Additional Funds	2023 - 2023	\$ 2	2,045,365	\$ -	\$ 2,045,365	75%	\$ 1,534,023	\$ 511,341	\$ 511,341	\$ -	\$ -
1.5.57	Park Development	Lawrence Heights Ph1b-Greenway	2022 - 2022	\$	484,428	\$ -	\$ 484,428	0%	\$ -	\$ 484,428	\$ 484,428	\$ -	\$ -
1.5.58	Park Development	Lawrence Heights Ph1f-Local Neighbourhood Pk	2022 - 2023	\$	1,715,953	\$ -	\$ 1,715,953	0%	\$ -	\$ 1,715,953	\$ 1,715,953	\$ -	\$ -
1.5.59	Park Development	Leslie Grove Park Improvements (Hope Shelter)	2022 - 2023	\$	96,886	\$ -	\$ 96,886	75%	\$ 72,664	\$ 24,221	\$ 24,221	\$ -	\$ -
1.5.60	Park Development	Lower Yonge Park Development	2026 - 2027	\$ 4	4,736,634	\$ -	\$ 4,736,634	0%	\$ -	\$ 4,736,634	\$ -	\$ 4,736,634	\$ -
1.5.61	Park Development	Master Planning PF&R	2022 - 2030	\$ :	3,875,428	\$ -	\$ 3,875,428	10%	\$ 387,543	\$ 3,487,885	s -	\$ 3,487,885	\$ -
1.5.62	Park Development	Master Planning PF&R FY2015-DIGS	2022 - 2022	\$	88,274	\$ -	\$ 88,274	10%	\$ 8,827	\$ 79,446	\$ 79,446	\$ -	\$ -
1.5.63	Park Development	Master Planning PF&R FY2019-FY2021	2022 - 2024	s	1.991.539	s -	\$ 1.991.539	10%	\$ 199.154	\$ 1.792.385	\$ 1,792,385	s -	s -



			Gross	Grants/			ligible Costs	Total	De	velopment Related	Costs
Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
			Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related*
1.5.64 Park Development	Midtown (Yonge-Eglinton) Park Improvements	2022 - 2024	\$ 1,302,574	\$ -	\$ 1,302,574	75%	\$ 976,931	\$ 325,644	\$ 325,644	\$ -	\$ -
1.5.65 Park Development	Milliken District Pk-Upper Pond/Stream Restoration	2022 - 2022	\$ 286,351	\$ -	\$ 286,351	75%	\$ 214,763	\$ 71,588	\$ 71,588	\$ -	\$ -
1.5.66 Park Development	Moss Park - Park Redevelopment Construction	2024 - 2026	\$ 8,073,807	\$ -	\$ 8,073,807	75%	\$ 6,055,356	\$ 2,018,452	\$ -	\$ 2,018,452	\$ -
1.5.67 Park Development	Moss Park - Park Redevelopment Design	2022 - 2024	\$ 425,221	\$ -	\$ 425,221	75%	\$ 318,915	\$ 106,305	\$ 106,305	\$ -	\$ -
1.5.68 Park Development	Mouth of the Creek Construction Ph. 1 S37/S45	2024 - 2026	\$ 7,040,360	\$ 3,849,000	\$ 3,191,360	0%	\$ -	\$ 3,191,360	\$ -	\$ 3,191,360	\$ -
1.5.69 Park Development	Mouth of the Creek Construction Phase 2	2026 - 2026	\$ 3,337,174	\$ -	\$ 3,337,174	0%	\$ -	\$ 3,337,174	\$ -	\$ 3,337,174	\$ -
1.5.70 Park Development	Phoebe St/Soho Square - New Park Development	2022 - 2023	\$ 269,127	\$ -	\$ 269,127	0%	\$ -	\$ 269,127	\$ 269,127	\$ -	\$ -
1.5.71 Park Development	Riverdale Park West - Access Improvements	2022 - 2022	\$ 523,183	\$ -	\$ 523,183	75%	\$ 392,387	\$ 130,796	\$ 130,796	\$ -	\$ -
1.5.72 Park Development	Rosehill Reservoir Park Improvements with TW	2022 - 2022	\$ 565,167		\$ 565,167	75%	\$ 423,875	\$ 141,292	\$ 141,292	\$ -	\$ -
1.5.73 Park Development	Six Points Park Expansion	2022 - 2023	\$ 430,603	\$ -	\$ 430,603	0%	\$ -	\$ 430,603	\$ 430,603	\$ -	\$ -
1.5.74 Park Development	St Clair & Oakwood Park Improvements	2023 - 2025	\$ 1,302,574	\$ -	\$ 1,302,574	75%	\$ 976,931	\$ 325,644	\$ -	\$ 325,644	\$ -
1.5.75 Park Development	TO Core Park Improvements-Various Sites Ph A	2023 - 2025	\$ 1,302,574	\$ -	\$ 1,302,574	75%	\$ 976,931	\$ 325,644	\$ -	\$ 325,644	\$ -
1.5.76 Park Development	TO Core Park Improvements-Various Sites Ph B	2024 - 2026	\$ 1,302,574	\$ -	\$ 1,302,574	75%	\$ 976,931	\$ 325,644	\$ -	\$ 325,644	\$ -
1.5.77 Park Development	TO Core Park Master Planning	2022 - 2026	\$ 888,119	\$ -	\$ 888,119	75%	\$ 666,089	\$ 222,030	\$ -	\$ 222,030	\$ -
1.5.78 Park Development	Toronto Island Park Implementation Phase 1	2023 - 2023	\$ 538,254	\$ -	\$ 538,254	75%	\$ 403,690	\$ 134,563	\$ 134,563	\$ -	\$ -
1.5.79 Park Development	Toronto Islands Management Plan	2022 - 2022	\$ 215,302	\$ -	\$ 215,302	75%	\$ 161,476	\$ 53,825	\$ 53,825	\$ -	\$ -
1.5.80 Park Development	Various Parks - Parks Rehabilitation	2022 - 2030	\$ 48,765,797	\$ -	\$ 48,765,797	100%	\$ 48,765,797	\$ -	\$ -	\$ -	\$ -
1.5.81 Park Development	Wallace Emerson (Galleria) Park & Fieldhouse Ph 1	2023 - 2023	\$ 5,256,587	\$ -	\$ 5,256,587	75%	\$ 3,942,440	\$ 1,314,147	\$ 1,314,147	\$ -	\$ -
1.5.82 Park Development	Wallace Emerson Park Redevelopment- Phase 2	2022 - 2026	\$ 9,284,878	s -	\$ 9,284,878	75%	\$ 6,963,659	\$ 2,321,220	\$ -	\$ 2,321,220	\$ -
1.5.83 Park Development	Weston Tunnel Park Development	2022 - 2023	\$ 699,730	\$ -	\$ 699,730	0%	\$ -	\$ 699,730	\$ 699,730	\$ -	\$ -
1.5.84 Park Development	Yonge Street Linear Parks Improvement S42	2022 - 2023	\$ 2,819,374	\$ 1,905,000	\$ 914,374	75%	\$ 685,780	\$ 228,593	\$ 228,593	\$ -	\$ -
1.5.85 Park Development	York Off Ramp Park Construction	2022 - 2022	\$ 4,306,031	\$ 2,000,000	\$ 2,306,031	0%	\$ -	\$ 2,306,031	\$ 2,306,031	\$ -	\$ -
Subtotal Park Development			\$ 212,135,521	\$ 26,513,000	\$ 185.622.521		\$ 102,758,621	\$ 82,863,900	\$ 53,853,859	\$ 29,010,041	s -
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					Gross	G	rants/		Ine	ligible Costs		Total	Development Related C			
	Project Name	Subproject Name	Timir	ng	Project	Subsid	dies/Other	Net Costs	BTE <sup>1</sup>	Replacement	De	evelopment	Prior	In-Period	Other De	
					Cost	Rec	overies		%	& BTE Shares	Re	elated Costs	Growth		Related	
1.6 Parking	Lots & Tennis Courts															
1.6.1	Parking Lots & Tennis Courts	Edwards Gardens Parking Lot - Phase 2 Improvements	2023 -	2024	\$ 807,381	\$	-	\$ 807,381	75%	\$ 605,536	\$	201,845	\$ 201,845	\$ -	\$	
1.6.2	Parking Lots & Tennis Courts	FMP-Tennis Court Complex no Lights (1) Muirlands	2022 -	2023	\$ 317,570	\$	-	\$ 317,570	0%	\$ -	\$	317,570	\$ 317,570	\$ -	\$	
1.6.3	Parking Lots & Tennis Courts	FMP-Tennis Court Complex no Lights (2) Ward 11	2023 -	2024	\$ 322,952	\$	-	\$ 322,952	0%	\$ -	\$	322,952	\$ 322,952	\$ -	\$	
1.6.4	Parking Lots & Tennis Courts	FMP-Tennis Court Complex no Lights (3)	2030 -	2030	\$ 322,952	\$	-	\$ 322,952	0%	\$ -	\$	322,952	\$ -	\$ 322,952	\$	
1.6.5	Parking Lots & Tennis Courts	FMP-Tennis Court Complex with Lights (1) South	2022 -	2023	\$ 538,254	\$	-	\$ 538,254	0%	\$ -	\$	538,254	\$ 538,254	\$ -	\$	
1.6.6	Parking Lots & Tennis Courts	FMP-Tennis Court Complex with Lights (2) East	2024 -	2025	\$ 538,254	\$	-	\$ 538,254	0%	\$ -	\$	538,254	\$ -	\$ 538,254	\$	
1.6.7	Parking Lots & Tennis Courts	FMP-Tennis Court Complex with Lights (3) North	2025 -	2026	\$ 538,254	\$	-	\$ 538,254	0%	\$ -	\$	538,254	\$ -	\$ 538,254	\$	
	Subtotal Parking Lots & Tennis Courts				\$ 3,385,617	\$	-	\$ 3,385,617		\$ 605,536	\$	2,780,081	\$ 1,380,621	\$ 1,399,460	\$	
1.7 Playgrou	unds/Waterplay															
1.7.1	Playgrounds/Waterplay	FMP-Bell Manor Park - New Splash Pad S42	2022 -	2022	\$ 710,495	\$	650,000	\$ 60,495	0%	\$ -	\$	60,495	\$ 60,495	\$ -	\$	
1.7.2	Playgrounds/Waterplay	FMP-Fred Hamilton Playground Wading Pool Convert	2022 -	2022	\$ 421,991	\$	-	\$ 421,991	75%	\$ 316,493	\$	105,498	\$ 105,498	\$ -	\$	
1.7.3	Playgrounds/Waterplay	FMP-Maple Leaf Pk New Splash Pad	2022 -	2022	\$ 656,670	\$	127,000	\$ 529,670	0%	\$ -	\$	529,670	\$ 529,670	\$ -	\$	
1.7.4	Playgrounds/Waterplay	FMP-Maple Leaf Pk New Splash Pad	2022 -	2022	\$ 53,825	\$	-	\$ 53,825	0%	\$ -	\$	53,825	\$ 53,825	\$ -	\$	
1.7.5	Playgrounds/Waterplay	FMP-Pelmo Park Splash Pad (1)	2022 -	2022	\$ 710,495	\$	-	\$ 710,495	0%	\$ -	\$	710,495	\$ 710,495	\$ -	\$	
1.7.6	Playgrounds/Waterplay	FMP-Splash Pad (8)	2030 -	2030	\$ 753,555	\$	-	\$ 753,555	0%	\$ -	\$	753,555	\$ -	\$ 753,555	\$	
1.7.7	Playgrounds/Waterplay	FMP-Wading Pool Convert to Splash Pad (3)	2030 -	2030	\$ 753,555	\$	-	\$ 753,555	75%	\$ 565,167	\$	188,389	\$ -	\$ 188,389	\$	
1.7.8	Playgrounds/Waterplay	FMP-Ward 11 Wading Pool Convert to Splash Pad (1)	2022 -	2023	\$ 753,555	\$	-	\$ 753,555	75%	\$ 565,167	\$	188,389	\$ 188,389	\$ -	\$	
1.7.9	Playgrounds/Waterplay	FMP-Ward 15 Splash Pad (7)	2028 -	2029	\$ 753,555	\$	-	\$ 753,555	0%	\$ -	\$	753,555	s -	\$ 753,555	\$	
1.7.10	Playgrounds/Waterplay	FMP-Ward 16 Splash Pad (3)	2023 -	2024	\$ 753,555	\$	-	\$ 753,555	0%	\$ -	\$	753,555	\$ 753,555	\$ -	\$	
1.7.11	Playgrounds/Waterplay	FMP-Ward 2 Splash Pad (5)	2026 -	2027	\$ 753,555	\$	-	\$ 753,555	0%	\$ -	\$	753,555	\$ -	\$ 753,555	\$	
1.7.12	Playgrounds/Waterplay	FMP-Ward 23 Splash Pad (4)	2024 -	2025	\$ 753,555	\$	-	\$ 753,555	0%	\$ -	\$	753,555	s -	\$ 753,555	\$	
1.7.13	Playgrounds/Waterplay	FMP-Ward 24 Splash Pad (2)	2022 -	2023	\$ 753,555	\$	-	\$ 753,555	0%	s -	\$	753,555	\$ 753,555	\$ -	\$	
	Playgrounds/Waterplay	FMP-Ward 6 Splash Pad (6)	2028 -	2029	\$ 753,555	\$	-	\$ 753,555	0%	\$ -	\$	753,555	\$ -	\$ 753,555	\$	
	Playgrounds/Waterplay	FMP-Ward 8 Wading Pool Convert to Splash Pad (2)	2023 -	2024	\$ 753,555	I	-	\$ 753,555	75%	\$ 565,167	\$	188,389	\$ 188,389	\$ -	\$	
	Playgrounds/Waterplay	Gledhill Park - Splash Pad Upgrade	2023 -	2024	\$ 753,555	1	-	\$ 753,555	75%	\$ 565,167	\$	188,389	\$ 188,389	s -	\$	
	Playgrounds/Waterplay	Play Enhancement Program	2023 -		\$ 49,949,955	I	-	\$ 49,949,955	75%	\$ 37,462,466		12,487,489	s -	\$ 12,487,489	\$	
	Playgrounds/Waterplay	Play Enhancement Program	2022 -	2023	\$ 9,060,965	1	-	\$ 9,060,965	75%	\$ 6,795,724		2,265,241	\$ 2,265,241	\$ -	\$	
	Subtotal Playgrounds/Waterplay	-			\$ 69,853,505	s	777,000	\$ 69,076,505		\$ 46,835,349	s	22,241,156	\$ 5,797,501	\$ 16,443,654	\$	



				Gross	Grants/			ligible Costs	Total	De	velopment Related	Costs
	Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net Costs	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev
				Cost	Recoveries		%	& BTE Shares	Related Costs	Growth		Related
1.8 Pool												
1.8.1	Pool	Blantyre ODP Improvements S37 S42	2022 - 2023	\$ 2,332,79	\$ 917,000	\$ 1,415,792	0%	s -	\$ 1,415,792	\$ 1,415,792	\$ -	\$
1.8.2	Pool	Davisville Community Pool - Construction	2022 - 2024	\$ 22,499,01	s -	\$ 22,499,010	0%	s -	\$ 22,499,010	\$ 6,562,039	\$ 15,936,971	\$
1.8.3	Pool	Davisville Community Pool - Design	2022 - 2022	\$ 1,049,59	s -	\$ 1,049,595	0%	s -	\$ 1,049,595	\$ 1,049,595	\$ -	\$
1.8.4	Pool	Davisville Community Pool - Design	2022 - 2024	\$ 672,81	\$ -	\$ 672,817	0%	\$ -	\$ 672,817	\$ 672,817	\$ -	\$
1.8.5	Pool	FMP-North York Pool Addition (2) Construction	2029 - 2030	\$ 29,065,70	\$ -	\$ 29,065,707	0%	\$ -	\$ 29,065,707	\$ -	\$ 29,065,707	\$
1.8.6	Pool	FMP-North York Pool Addition (2) Design	2028 - 2030	\$ 3,229,52	\$ -	\$ 3,229,523	0%	\$ -	\$ 3,229,523	\$ -	\$ 3,229,523	\$
1.8.7	Pool	FMP-Scadding Court Pool Replacement Construction	2027 - 2028	\$ 29,065,70	· s -	\$ 29,065,707	75%	\$ 21,799,280	\$ 7,266,427	\$ -	\$ 7,266,427	\$
1.8.8	Pool	FMP-Scadding Court Pool Replacement Design	2026 - 2028	\$ 3,229,52	\$ -	\$ 3,229,523	75%	\$ 2,422,142	\$ 807,381	\$ -	\$ 807,381	\$
1.8.9	Pool	FMP-Scarborough Pool Addition (3) Design	2030 - 2030	\$ 4,306,03	\$ -	\$ 4,306,031	0%	\$ -	\$ 4,306,031	\$ -	\$ 4,306,031	\$
1.8.10	Pool	FMP-Waterfront West Pool Addition (1) Construction	2025 - 2026	\$ 29,065,70	· s -	\$ 29,065,707	0%	\$ -	\$ 29,065,707	\$ -	\$ 29,065,707	\$
1.8.11	Pool	FMP-Waterfront West Pool Addition (1) Design	2024 - 2026	\$ 3,229,52	\$ -	\$ 3,229,523	0%	\$ -	\$ 3,229,523	\$ -	\$ 3,229,523	\$
	Subtotal Pool			\$ 127,745,93	\$ 917,000	\$ 126,828,933		\$ 24,221,422	\$ 102,607,511	\$ 9,700,243	\$ 92,907,268	\$
1.9 Special	Facilities											
1.9.1	Special Facilities	2017 High Lake Effect - Flooding Damage & Repairs	2022 - 2022	\$ 4,260,81	\$ 2,183,000	\$ 2,077,817	92%	\$ 1,911,592	\$ 166,225	\$ 166,225	\$ -	\$
1.9.2	Special Facilities	2018 Wind Storm Damages	2022 - 2023	\$ 7,194,30	\$ 2,593,000	\$ 4,601,301	92%	\$ 4,233,197	\$ 368,104	\$ 368,104	\$ -	\$
1.9.3	Special Facilities	Centennial Park S Ski Hill- T-Bar Lift Replacement	2022 - 2022	\$ 339,10	\$ -	\$ 339,100	75%	\$ 254,325	\$ 84,775	\$ 84,775	\$ -	\$
1.9.4	Special Facilities	Centennial Ski Hill Slope - Re-Grading	2022 - 2022	\$ 107,65	\$ -	\$ 107,651	75%	\$ 80,738	\$ 26,913	\$ 26,913	\$ -	\$
1.9.5	Special Facilities	Ferry Boat Replacement #1	2022 - 2023	\$ 9,428,05	\$ -	\$ 9,428,054	75%	\$ 7,071,041	\$ 2,357,014	\$ 2,357,014	\$ -	\$
1.9.6	Special Facilities	Ferry Boat Replacement #1 - Change of Scope	2023 - 2023	\$ 1,614,76	\$ -	\$ 1,614,761	75%	\$ 1,211,071	\$ 403,690	\$ 403,690	\$ -	\$
1.9.7	Special Facilities	Ferry Boat Replacement #2	2022 - 2023	\$ 13,994,59	\$ -	\$ 13,994,599	75%	\$ 10,495,950	\$ 3,498,650	\$ 3,498,650	\$ -	\$
1.9.8	Special Facilities	Ferry Boat Replacement #3	2025 - 2027	\$ 15,071,10	\$ -	\$ 15,071,107	75%	\$ 11,303,330	\$ 3,767,777	<u>\$</u> -	\$ 3,767,777	\$
	Subtotal Special Facilities			\$ 52,010,39	\$ 4,776,000	\$ 47,234,391		\$ 36,561,243	\$ 10,673,148	\$ 6,905,371	\$ 3,767,777	\$



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#### CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST PARKS AND RECREATION

						Gross	Grants/				igible Cos	ts		Total	De	velopr	nent Related C	osts
	Project Name	Subproject Name	Tim	ing		Project	Subsidies/Other	r Ne	et Costs	BTE <sup>1</sup>	Replace			evelopment	Prior	'	n-Period	Other Dev.
						Cost	Recoveries		+	%	& BTE S	snares	Re	lated Costs	Growth			Related*
1.11 Waterfr	ront Projects																	
	Waters Edge Promenade and Boardwalk (EBF)		2022	2031	\$	14,532,853		s	14,532,853	0%	s	_	\$	14,532,853	s -	s	14,532,853	s -
	Silo Park (Keating West)		2022	- 2031	s	18,085,329	s -	1	18,085,329	0%	s	_	\$	18,085,329	s -	s	18,085,329	\$ -
1.11.3	, ,		2022	- 2031	s	28,708,191	s -	1	28,708,191	0%	s	_	\$	28,708,191	s -	s	28,708,191	s -
1.11.4	,		2022	- 2031	s	4,025,600	s -	s	4,025,600	0%	s	_	\$	4,025,600	s -	s	4,025,600	s -
1.11.5	Jack Layton Ferry Terminal Building and Docks		2022	- 2031	\$	59,207,921	\$ -	\$	59,207,921	0%	\$	_	\$	59,207,921	s -	\$	59,207,921	\$ -
	Harbour Square Park		2022	- 2031	\$	20,813,810	s -		20,813,810	0%	\$	_	\$	20,813,810	s -	\$	20,813,810	\$ -
1.11.7	Park Construction (Promontory Park South; River Park I	North & South)	2022	- 2023	\$	116,733,810	\$ 72,327,820	\$ 4	44,405,990	0%	\$	_	\$	44,405,990	\$ 44,405,990	\$	_	\$ -
1.11.8			2022	- 2031	\$	32,295,230	\$ -	\$ :	32,295,230	0%	\$	_	\$	32,295,230	\$ -	\$	32,295,230	\$ -
1.11.9	Villiers Island Community Centre		2022	- 2031	\$	40,000,000	s -		40,000,000	0%	\$	_	\$	40,000,000	s -	\$	40,000,000	\$ -
	Leslie Street Greening (West Side)		2022	- 2031	\$	21,447,763	\$ -		21,447,763	0%	\$	_	\$	21,447,763	\$ -	\$	21,447,763	\$ -
1.11.1	1 Leslie Slip Lookout		2022	- 2031	\$	3,500,000	s -	\$	3,500,000	0%	\$	_	\$	3,500,000	s -	\$	3,500,000	\$ -
1.11.1:	2 Don Greenway South		2022	- 2031	\$	67,007,046	s -	\$ 6	67,007,046	0%	\$	_	\$	67,007,046	\$ -	\$	67,007,046	\$ -
1.11.1	3 Harbour Square Park Promenade and Bridge		2023	- 2031	\$	30,681,259	\$ -	\$ :	30,681,259	0%	\$	-	\$	30,681,259	\$ -	\$	30,681,259	\$ -
1.11.1	4 Keating West WEP (Silo to Cherry)		2022	- 2031	\$	26,912,691	\$ -	\$ 2	26,912,691	0%	\$	-	\$	26,912,691	\$ -	\$	26,912,691	\$ -
1.11.1/	5 Promontory Park North Above Base Condition (Villiers)		2022	- 2031	\$	49,911,000	\$ -	\$ 4	49,911,000	0%	\$	-	\$	49,911,000	\$ -	\$	49,911,000	\$ -
1.11.10	6 Trinity Footbridge (across Keating Channel between Qua	ayside and Villiers)	2022	- 2031	\$	11,453,000	\$ -	\$	11,453,000	0%	\$	-	\$	11,453,000	\$ -	\$	11,453,000	\$ -
1.11.1	7 Keating Channel Promenade south side of Keating Chan	nel (Villiers)	2022	- 2031	\$	102,467,000	\$ -	\$ 10	02,467,000	0%	\$	-	\$	102,467,000	\$ -	\$	16,663,875	\$ 85,803,125
1.11.18	8 Old Fire Hall (Villiers) conversion to community use space	ee	2022	- 2031	\$	3,783,100	\$ -	\$	3,783,100	0%	\$	-	\$	3,783,100	\$ -	\$	-	\$ 3,783,100
1.11.1!	9 P & R Operations Yard within Villiers		2022	- 2031	\$	6,052,900	\$ -	\$	6,052,900	0%	\$	-	\$	6,052,900	\$ -	\$	-	\$ 6,052,900
1.11.20	0 Regional Sports Centre		2022	- 2031	\$	24,867,000	\$ -	\$ 2	24,867,000	0%	\$	-	\$	24,867,000	\$ -	\$	-	\$ 24,867,000
1.11.2	1 Park Planning and Design Development		2022	- 2031	\$	1,500,000	\$ -	\$	1,500,000	0%	\$	-	\$	1,500,000	\$ -	\$	-	\$ 1,500,000
1.11.2	2 Essroc Silo (Villiers)		2023	- 2030	\$	10,906,500	\$ -	\$	10,906,500	0%	\$	-	\$	10,906,500	\$ -	\$	-	\$ 10,906,500
1.11.2	3 York Promenade and Sundial Folly Park		2023	- 2031	\$	29,007,371	\$ -	\$ :	29,007,371	0%	\$	-	\$	29,007,371	\$ -	\$	-	\$ 29,007,371
1.11.24	4 Promontory Park South Pavilion		2024	- 2031	\$	7,000,000	\$ -	\$	7,000,000	0%	\$	-	\$	7,000,000	\$ -	\$	-	\$ 7,000,000
1.11.2	5 Turning Basin Dock wall Upgrades		2026	2027	\$	4,701,109	\$ -	\$	4,701,109	0%	\$	-	\$	4,701,109	\$ -	\$	-	\$ 4,701,109
1.11.20	6 Villiers Island Parkland Development		2029	- 2030	\$	73,687,000	\$ -	\$	73,687,000	0%	\$	-	\$	73,687,000	\$ -	\$	-	\$ 73,687,000
1.11.2	7 McCleary Park Expansion and Community Hub		2029	- 2030	\$	13,876,184	\$ -	\$	13,876,184	0%	\$	-	\$	13,876,184	\$ -	\$	-	\$ 13,876,184
1.11.2	8 McCleary District Local Park		2029	- 2030	\$	1,770,364	\$ -	\$	1,770,364	0%	\$	-	\$	1,770,364	\$ -	\$	-	\$ 1,770,364
1.11.2	9 Turning Basin Park + Waters Edge Promenade (wester	n edge)	2029	- 2030	\$	8,646,916	\$ -	\$	8,646,916	0%	\$	-	\$	8,646,916	\$ -	\$	-	\$ 8,646,916
1.11.3	0 Full Implementation of Don Roadway Linear Park		2029	- 2030	\$	1,942,532	\$ -	\$	1,942,532	0%	\$	-	\$	1,942,532	\$ -	\$	-	\$ 1,942,532
1.11.3	1 Leslie Street Greening (East Side)		2029	- 2030	\$	5,277,522	\$ -	\$	5,277,522	0%	\$	-	\$	5,277,522	\$ -	\$		\$ 5,277,522
	Subtotal Waterfront Projects				\$	840,801,001	\$ 72,327,820	\$ 76	68,473,181		\$	-	\$	768,473,181	\$ 44,405,990	\$	445,245,568	\$ 278,821,623
													L					
TOTAL PARKS AN	ND RECREATION				\$ 2,	,568,319,118	\$ 203,122,571	\$ 2,30	65,196,547		\$ 478,4	69,175	\$ 1	,886,727,372	\$ 383,494,953	\$ 1	,224,410,796	\$ 278,821,623

BTE shares include costs that meet the needs of existing residents and employees including past developments
 Prior Growth includes DCs that have already been collected and applied to projects

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	95%	\$1,163,190,256
10-Year Growth in Population in New Units		252,885
Unadjusted Development Charge Per Capita		\$4,599.68
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	5%	\$61,220,540
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$348.44





# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE PARKS AND RECREATION NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

PARKS AND RECREATION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$19,174.75	\$14,867.29	\$9,384.43	\$6,461.79	\$2,389.31	\$418.20	(\$1,264.55)	(\$3,391.53)	(\$4,588.40)	(\$4,147.71)	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMEN	TS										
- Prior Growth (Funding from DC Reserve Balance) - Parks And Recreation: Non Inflated - Parks And Recreation: Inflated	\$7,395.7 \$3,564.00 \$10,959.7	\$7,418.6 \$4,423.73 \$12,079.2	\$2,519.7 \$6,635.85 \$9,525.5	\$1,840.7 \$8,215.94 \$10,672.2	\$0.0 \$7,961.81 \$8,618.1	\$0.0 \$7,610.59 \$8,402.7	\$0.0 \$7,892.40 \$8,888.1	\$0.0 \$6,970.38 \$8,006.8	\$0.0 \$5,533.02 \$6,482.8	\$0.0 \$2,412.82 \$2,883.5	\$19,174.7 \$61,220.5 \$86,518.6
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$6,114.4	\$6,236.6	\$6,361.4	\$6,488.6	\$6,618.4	\$6,750.7	\$6,885.8	\$7,023.5	\$7,163.9	\$7,307.2	\$66,950.5
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$671.1 (\$133.2)	\$520.4 (\$160.7)	\$328.5 (\$87.0)	\$226.2 (\$115.0)	\$83.6 (\$55.0)	\$14.6 (\$45.4)	(\$69.6) (\$55.1)	(\$186.5) (\$27.0)	(\$252.4) \$11.9	(\$228.1) \$77.4	\$1,107.8 (\$589.2)
TOTAL REVENUE	\$6,652.2	\$6,596.3	\$6,602.8	\$6,599.7	\$6,647.0	\$6,720.0	\$6,761.1	\$6,809.9	\$6,923.5	\$7,156.5	\$67,469.1
CLOSING CASH BALANCE	\$14,867.3	\$9,384.4	\$6,461.8	\$2,389.3	\$418.2	(\$1,264.5)	(\$3,391.5)	(\$4,588.4)	(\$4,147.7)	\$125.3	

2022 Adjusted Charge Per Employee \$348

 Reserve Fund Balance
 \$ 383,494,953

 Residential Share
 95%
 \$ 364,320,206

 Non-Residential Share
 5%
 \$ 19,174,748

Allocation of Capital Program	
Residential Sector	95.0%
Non-Residential Sector	5.0%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE PARKS AND RECREATION RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

PARKS AND RECREATION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$364,320.2	\$313,549.4	\$230,482.6	\$211,655.0	\$135,668.4	\$92,541.7	\$49,105.9	(\$8,505.8)	(\$25,339.3)	(\$46,943.0)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Prior Growth (Funding from DC Reserve Balance) - Parks And Recreation: Non Inflated - Parks And Recreation: Inflated	\$140,518.0 \$67,716.08 \$208,234.1	\$140,953.6 \$84,050.83 \$229,504.5	\$47,875.0 \$126,081.11 \$180,983.9	\$34,973.6 \$156,102.88 \$202,771.9	\$0.0 \$151,274.40 \$163,744.3	\$0.0 \$144,601.16 \$159,651.4	\$0.0 \$149,955.69 \$168,874.5	\$0.0 \$132,437.14 \$152,128.6	\$0.0 \$105,127.34 \$123,173.4	\$0.0 \$45,843.64 \$54,787.4	\$364,320.2 \$1,163,190.3 \$1,643,854.0
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$146,412.2	\$137,980.4	\$154,809.3	\$121,609.3	\$117,150.5	\$114,225.8	\$111,132.0	\$136,201.0	\$103,504.3	\$103,673.7	\$1,246,698.4
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$12,751.2 (\$1,700.1)	\$10,974.2 (\$2,516.9)	\$8,066.9 (\$719.8)	\$7,407.9 (\$2,232.0)	\$4,748.4 (\$1,281.3)	\$3,239.0 (\$1,249.2)	\$1,718.7 (\$1,587.9)	(\$467.8) (\$438.0)	(\$1,393.7) (\$540.9)	(\$2,581.9) \$855.5	\$44,463.0 (\$11,410.6)
TOTAL REVENUE	\$157,463.3	\$146,437.7	\$162,156.3	\$126,785.2	\$120,617.6	\$116,215.5	\$111,262.8	\$135,295.1	\$101,569.7	\$101,947.3	\$1,279,750.7
CLOSING CASH BALANCE	\$313,549.4	\$230,482.6	\$211,655.0	\$135,668.4	\$92,541.7	\$49,105.9	(\$8,505.8)	(\$25,339.3)	(\$46,943.0)	\$216.9	

2022 Adjusted Charge Per Capita \$4,544

Reserve Fund Balance	\$ 383,494,953	
Residential Share	95% \$ 364,320	,206
Non-Residential Share	5% \$ 19,174	,748

Allocation of Capital Program	
Residential Sector	95.0%
Non-Residential Sector	5.0%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix D.2 Library



### Library

The Toronto Public Library provides services from 102 library branches and ancillary buildings across the City. The Library provides free and equitable access to services that meet the changing needs of Torontonians. The Library preserves and promotes universal access to a broad range of human knowledge, experience, information and ideas in a welcoming and supportive environment.

This appendix provides a brief outline of historical service levels for Library Services, the 2022–2031 development-related capital program, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are based upon proposed and approved capital budgets, previous DC Background Studies, and other long range planning documents.

The following discusses the individual components included in the Library service category. The analysis is set out in the tables which follow. The tables include:

- Table D.2-1 Historical Service Levels and Calculation of Ten-Year Average Service Level
- Table D.2-2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs
- Table D.2-3 Cash Flow Analysis



## A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

Library services are currently provided through over 100 library branches and ancillary buildings valued at \$1.70 billion in 2021. The building replacement unit cost includes the cost of the building itself (including design, site servicing, and construction) and also the cost of replacing furniture, furnishings and equipment. The replacement cost for the Merril and Osborne Collections and the Toronto Reference Library warrant a higher unit cost due to specialized storage and environmental control systems.

The land associated with each library building is also included in Table D.2-1. The size of the land provided is the exact footprint of the building using site plans. The replacement value for the lands associated were taken from a database of City-owned real estate assets that was provided by the City's Facilities and Real Estate Division. In total, the replacement cost of the land associated with library buildings amounts to \$893,200 million.

The average cost for collection materials is \$45 per unit. This is based on the average cost to purchase new materials and includes a provision for cataloguing. The current collection holds 14.02 million items valued at \$630.92 million. Library vehicles have also been included in the level of service analysis. The vehicles are largely used to transport collection materials from the processing centre to the branches. In 2021 there were 44 vehicles valued at \$3.88 million. Finally, IT and software assets have been included at a total value of \$29.72 million.

Table D.2-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:



10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 -2021	\$1,179.35
Net Population Growth 2022-2031	248,400
Maximum Allowable Funding Envelope	\$292,950,540

The existing facilities have been examined and consideration has been made with regard to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's Library infrastructure, and as such, no adjustments have been made to the service level calculations.

#### B. The Development-Related Capital Program

The 2022–2031 development-related capital forecast includes a wide variety of projects for the provision of library services in the City and amounts to a total gross cost of \$686.60 million. The identified capital projects will result, in whole or in part, in increased capacity to meet the servicing needs of new development.

The first section of the Library capital forecast recovers for new construction as well as renovations and expansions to several existing library branches. These projects total to \$376.72 million.

The second section of the Library capital forecast is for development-related library equipment including digital experiences; which provide web-based access to library services; in-branch and online digital modernization and the technology asset management program. In total, the equipment purchases amount to \$89.39 million.

Toronto Public Library intends to expand its collection materials in order to keep pace with past service levels and to serve future development. The additional library materials are based on the requirements generated by the



expansions of current library facilities and also further additions throughout the library system. The additional materials amount to \$219.84 million.

Finally, development-related studies account for \$645,900 of the capital program.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Library services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Library services.

#### C. Calculation of Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

There are a total of nine grants identified in the entire Library capital forecast and are related to the relocations, expansions, and renovations of various branches. The grants total \$10.97 million, which has been netted off from the Total Development Related Costs.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state of



good repair or the replacement or reconstruction of existing facilities. Those projects that are completely new are deemed to be entirely growth-related and no replacement shares have been deducted from the net cost.

The benefit to existing and replacement shares are based on the increase servicing capacity arising from renovations and expansions, including new layouts and increased efficiencies. The replacement share for library materials reflects that some of the materials will replace existing library material already in circulation.

In total, \$447.95 million is identified as the replacement and benefit to existing share.

#### iii. Available DC Reserve Funds

The available DC reserve fund balance for Library is \$57.35 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

#### iv. Other Development-Related Costs

The total development related costs of the Library capital program, \$227.68 million, is within the net funding envelope of \$292.95 million. As such, the entire development related costs are eligible for recovery in the ten-year planning period from 2022 to 2031. As such, no costs are deemed to be of post period benefit.

#### v. 2022-2031 In-Period Eligible Costs

After all adjustments a total of \$227.68 million is included in the development charge calculation.



## D. Calculation of Residential and Non-Residential Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been allocated 95 per cent to residential development as these facilities are primarily provided for and planned for use by the residential community. A nominal 5 per cent allocation is made for non-residential development recognizing that library facilities are used by employees working within the City of Toronto.

Table D.2-2 displays the 95 per cent allocation to the residential sector, or \$216.29 million, and 5 per cent to the non-residential sector, or \$11.38 million. The resulting unadjusted charge per capita is \$855.30 before cash flow adjustments. The unadjusted non-residential charge per employee amounts to \$64.79.

#### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements,



an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.2-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee non-residential development charges. After cash flow consideration, the residential calculated charge decreases to \$626 per capita. The non-residential charge after cash flow decreases to \$48 per employee.

The following table summarizes the calculation of the Library Services development charge.

		LIBRARY SU	JMMARY					
10-year Hist.	20	)22 - 2031	Unadj	usted	Adju	sted		
Service Level	Development-F	Related Capital Program	Developme	ent Charge	Development Charge			
per capita	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp		
\$1,179.35	\$686,599,243	\$227,675,282	\$855.30	\$64.79	\$626	\$48		



BUILDINGS					# of Squa	are Feet					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
281 Front Street	54,643	54,643	54,643	54,643	-	-	-	-	-	-	\$800
1076 Ellesmere	20,400	20,400	20,400	66,934	66,934	66,934	66,934	66,934	66,934	66,934	\$800
Martin Ross Building	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	\$800
Agincourt	27,000	27,000	27,000	27,000	27,690	27,690	27,690	27,690	27,690	27,690	\$800
Albert Campbell	26,100	26,100	26,100	26,100	26,100	26,100	26,100	26,100	26,100	26,100	\$800
Albion	32,279	32,279	32,279	32,279	32,279	28,610	28,610	28,610	28,610	28,610	\$800
Alderwood	7,341	7,341	7,341	7,341	7,341	7,341	7,341	7,341	7,341	7,341	\$800
Amesbury Park	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	\$800
Annette Street	7,806	7,806	7,806	7,806	7,806	7,806	7,806	7,806	7,806	7,806	\$800
Armour Heights	2,988	2,988	2,988	2,988	2,988	2,988	2,988	2,988	2,988	2,988	\$800
Barbara Frum	44,319	44,319	44,319	44,319	44,319	44,319	44,319	44,319	44,319	44,319	\$800
Bayview	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	\$800
Beaches	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	\$800
Bendale	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	\$800
Black Creek	5,782	5,782	5,782	5,782	5,782	5,782	5,782	5,782	5,782	5,782	\$800
Bloor/Gladstone	20,627	20,627	20,627	20,627	20,627	20,627	20,627	20,627	20,627	20,627	\$800
Brentwood	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	\$800
Bridlewood	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	20,000	\$800
Brookbanks	7,933	7,933	7,933	7,933	7,933	7,933	7,933	7,933	7,933	7,933	\$800
Burrows Hall	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	\$800
Cedarbrae	26,200	26,200	26,200	26,200	26,200	26,200	26,200	26,200	26,200	26,200	\$800
Centennial	6,866	6,866	6,866	6,866	6,866	6,866	6,866	6,866	6,866	6,866	\$800
City Hall	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	\$800
Cliffcrest	4,859	4,859	4,859	4,859	4,859	4,859	4,859	4,859	4,859	4,859	\$800
College/Shaw	7,664	7,664	7,664	7,664	7,664	7,664	7,664	7,664	7,664	7,664	\$800
Danforth/Coxwell	9,617	9,617	9,617	9,617	9,617	9,617	9,617	9,617	9,617	9,617	\$800



BUILDINGS					# of Squa	re Feet					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Davenport	3,604	3,604	3,604	3,604	3,604	3,604	3,604	3,604	3,604	3,604	\$800
Dawes Road	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	\$800
Deer Park	40,171	40,171	40,171	40,171	40,171	40,171	40,171	40,171	40,171	40,171	\$800
Don Mills	21,563	21,563	21,563	21,563	21,563	21,563	21,563	21,563	21,563	21,563	\$800
Downsview	20,016	20,016	20,016	20,016	20,016	20,016	20,016	20,016	20,016	20,016	\$800
Dufferin/St. Clair	11,208	11,208	11,208	11,208	11,208	11,208	11,208	11,208	11,208	11,208	\$800
Eatonville	12,203	12,203	12,203	12,203	12,203	12,203	12,203	12,203	12,203	12,203	\$800
Eglinton Square	4,716	4,716	4,716	4,716	4,716	9,970	9,970	9,970	9,970	9,970	\$800
Elmbrook Park	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	\$800
Evelyn Gregory	6,200	6,200	6,200	6,200	6,200	6,200	6,200	6,200	6,200	6,200	\$800
Fairview	64,670	64,670	67,342	67,342	67,342	67,342	67,342	67,342	67,342	67,342	\$800
Flemingdon Park	7,250	7,250	7,250	7,250	7,250	7,250	7,250	7,250	7,250	7,250	\$800
Forest Hill	10,399	10,399	10,399	10,399	10,399	10,399	10,399	10,399	10,399	10,399	\$800
Fort York	-	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	\$800
Gerrard/Ashdale	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	\$800
Goldhawk Park	11,200	11,200	11,200	11,200	11,200	11,200	11,200	11,200	11,200	11,200	\$800
Guildwood	3,010	3,010	3,010	3,010	3,010	3,010	3,010	4,577	4,577	4,577	\$800
High Park	8,850	8,850	8,850	8,850	8,850	8,850	8,850	8,850	8,850	8,850	\$800
Highland Creek	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	\$800
Hillcrest	7,473	7,473	7,473	7,473	7,473	7,473	7,473	7,473	7,473	7,473	\$800
Humber Bay	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	\$800
Humber Summit	9,040	9,040	9,040	9,040	9,040	9,040	9,040	9,040	9,040	9,040	\$800
Humberwood	5,748	5,748	5,748	5,748	5,748	5,748	5,748	5,748	5,748	5,748	\$800
Jane/Dundas	11,863	11,863	11,863	11,863	11,863	11,863	11,863	11,863	11,863	11,863	\$800
Jane/Sheppard	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	\$800
Jones	3,636	3,636	3,636	3,636	3,636	3,636	3,636	3,636	3,636	3,636	\$800
Kennedy/Eglinton	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	\$800
Leaside	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	\$800
Lillian H. Smith	25,937	25,937	25,937	25,937	25,937	25,937	25,937	25,937	25,937	25,937	\$800
Locke	11,647	11,647	11,647	11,647	11,647	11,647	11,647	11,647	11,647	11,647	\$800
Long Branch	6,418	6,418	6,418	6,418	6,418	6,418	6,418	6,418	6,418	6,418	\$800
Main Street	8,664	8,664	8,664	8,664	8,664	8,664	8,664	8,664	8,664	8,664	\$800



BUILDINGS					# of Squa	are Feet					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Malvern	29,604	29,604	29,604	29,604	29,604	29,604	29,604	29,604	29,604	29,604	\$800
Maria A. Shcuka	25,475	25,475	25,475	25,475	25,475	25,475	25,475	25,475	25,475	25,475	\$800
Maryvale	4,421	4,421	5,012	5,012	5,012	5,012	5,012	5,012	5,012	11,760	\$800
McGregor Park	7,825	7,825	7,825	7,825	7,825	7,825	7,825	7,825	7,825	7,825	\$800
Merril Collection	5,888	5,888	5,888	5,888	5,888	5,888	5,888	5,888	5,888	5,888	\$960
Mimico Centennial	17,469	17,469	17,469	17,469	17,469	17,469	17,469	17,469	17,469	17,469	\$800
Morningside	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	\$800
Mount Dennis	11,350	11,350	11,350	11,350	11,350	11,350	11,350	11,350	11,350	11,350	\$800
Mount Pleasant	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	5,829	\$800
New Toronto	9,925	9,925	9,925	9,925	9,925	9,925	9,925	9,925	9,925	9,925	\$800
North York Central Library	168,022	168,022	168,022	168,022	168,022	168,022	168,022	168,022	168,022	168,022	\$800
Northern District	117,452	117,452	117,452	117,452	117,452	117,452	117,452	117,452	117,452	117,452	\$800
Northern Elms	3,032	3,032	3,032	3,890	3,890	3,890	3,936	3,936	3,936	3,936	\$800
Oakwood Village	17,270	17,270	17,270	17,270	17,270	17,270	17,270	17,270	17,270	17,270	\$800
Osborne Collection	7,110	7,110	7,110	7,110	7,110	7,110	7,110	7,110	7,110	7,110	\$960
Palmerston	8,493	8,493	8,493	8,493	8,493	8,493	8,493	8,493	8,493	8,493	\$800
Pape/Danforth	8,175	8,175	8,175	8,175	8,175	8,175	8,175	8,175	8,175	8,175	\$800
Parkdale	24,083	24,083	24,083	24,083	24,083	24,083	24,083	24,083	24,083	24,083	\$800
Parliament Street	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	14,634	\$800
Perth/Dupont	3,627	3,627	3,627	3,627	3,627	3,627	3,627	3,627	3,627	3,627	\$800
Pleasant View	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	\$800
Port Union	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	\$800
Queen/Saulter	2,957	2,957	2,957	2,957	2,957	2,957	2,957	2,957	2,957	2,957	\$800
Rexdale	5,088	5,088	5,088	5,088	5,088	5,088	5,088	5,088	5,088	5,088	\$800
Richview	47,252	47,252	47,252	47,252	47,252	47,252	47,252	47,252	47,252	47,252	\$800
Riverdale	9,658	9,658	9,658	9,658	9,658	9,658	9,658	9,658	9,658	9,658	\$800
Runnymede	12,034	12,034	12,034	12,034	12,034	12,034	12,034	12,034	12,034	12,034	\$800
S. Walter Stewart	25,834	25,834	25,834	25,834	25,834	25,834	25,834	25,834	25,834	25,834	\$800



BUILDINGS					# of Squ	are Feet					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Sanderson	12,702	12,702	12,702	12,702	12,702	12,702	12,702	12,702	12,702	12,702	\$800
Scarborough	-	-	-	14,500	14,500	14,500	14,500	14,500	14,500	14,500	\$800
Spadina Road	3,952	3,952	3,952	3,952	3,952	3,952	3,952	3,952	3,952	3,952	\$800
St. Clair/Silverthorn	4,587	4,587	4,587	4,587	4,587	4,587	4,587	5,437	5,437	5,437	\$800
St. James Town	7,800	7,800	7,800	7,800	7,800	7,800	7,800	7,800	7,800	7,800	\$800
St. Lawrence	4,833	4,833	4,833	4,833	4,833	4,833	4,833	4,833	4,833	4,833	\$800
Steeles	5,009	5,009	5,009	5,009	5,009	5,453	5,453	5,453	5,453	5,453	\$800
Swansea Memorial	1,127	1,127	1,127	1,127	1,127	1,127	1,127	1,127	1,127	1,127	\$800
Taylor Memorial	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	\$800
Thorncliffe	11,570	11,570	11,570	11,570	11,570	11,570	11,570	11,570	11,570	11,570	\$800
Todmorden Room	555	555	555	555	555	555	555	555	555	555	\$800
Toronto Reference Library	426,570	426,570	426,570	434,841	434,841	434,841	434,841	434,841	434,841	434,841	\$960
Victoria Village	5,383	5,383	5,383	5,383	5,383	5,383	5,383	5,383	5,383	5,383	\$800
Weston	11,944	11,944	11,944	11,944	11,944	11,944	11,944	11,944	11,944	11,944	\$800
Woodside Square	9,792	9,792	9,792	9,792	9,792	9,792	9,944	9,944	9,944	9,944	\$800
Woodview Park	6,658	6,658	6,658	6,658	6,658	6,658	6,658	6,658	6,658	6,658	\$800
Wychwood	6,381	6,381	6,381	6,381	6,381	6,381	6,381	6,381	6,381	17,207	\$800
York Woods	42,176	42,176	42,176	42,176	42,176	42,176	42,176	42,176	42,176	43,506	\$800
Yorkville	9,053	9,053	9,053	9,053	9,053	9,053	9,053	9,053	9,053	9,053	\$800
Total (sq.ft.)	1,961,390	1,961,390	1,979,653	2,049,816	1,995,863	1,997,892	1,998,090	2,000,507	2,000,507	2,031,411	
Total (\$000)	\$1,639,442.9	\$1,639,442.9	\$1,654,053.3	\$1,711,507.0	\$1,668,344.6	\$1,669,967.8	\$1,670,126.2	\$1,672,059.8	\$1,672,059.8	\$1,696,783.0	

#### Notes:

Unit cost (\$/sq. ft.) includes cost of replacing furniture, furnishings and equipment

Merril Collection and Osborne Collection require a greater unit cost because specialized storage and environmental control systems are required

Toronto Reference Library special collection areas have a greater replacement cost because specialized storage and environmental controls systems are required



LAND					# of He	ctares					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
281 Front Street	0.95	0.95	0.95	0.95	0.00	0.00	0.00	0.00	0.00	0.00	\$164,180,000
1076 Ellesmere	0.90	0.90	0.90	0.90	0.90	0.90	0.90	0.90	0.90	0.90	\$6,940,000
120 Martin Ross	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.54	\$6,940,000
Agincourt	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	\$36,490,000
Albert Campbell	0.31	0.31	0.31	0.31	0.31	0.31	0.31	0.31	0.31	0.31	\$36,490,000
Albion	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	\$36,490,000
Alderwood	0.42	0.42	0.42	0.42	0.42	0.42	0.42	0.42	0.42	0.42	\$36,490,000
Amesbury Park	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Annette Street	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000
Armour Heights	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000
Barbara Frum	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000
Bayview	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Beaches	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	\$36,490,000
Bendale	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	\$36,490,000
Black Creek	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Bloor/Gladstone	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$36,490,000
Brentwood	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$36,490,000
Bridlewood	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Brookbanks	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	\$36,490,000
Burrows Hall	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Cedarbrae	0.72	0.72	0.72	0.72	0.72	0.72	0.72	0.72	0.72	0.72	\$36,490,000
Centennial	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	\$6,940,000
City Hall	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$164,180,000
Cliffcrest	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
College/Shaw	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Danforth/Coxwell	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$36,490,000
Davenport	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	\$36,490,000
Dawes Road	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Deer Park	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$36,490,000
Don Mills	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	\$36,490,000
Downsview	0.31	0.31	0.31	0.31	0.31	0.31	0.31	0.31	0.31	0.31	\$36,490,000
Dufferin/St. Clair	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	\$36,490,000
Eatonville	0.60	0.60	0.60	0.60	0.60	0.60	0.60	0.60	0.60	0.60	\$36,490,000
Eglinton Square	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	\$36,490,000
Elmbrook Park	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000
Evelyn Gregory	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	\$36,490,000
Fairview	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	\$36,490,000
Flemingdon Park	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Forest Hill	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000



LAND					# of He	ctares					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Fort York	0.00	0.00	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$164,180,000
Gerrard/Ashdale	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	\$36,490,000
Goldhawk Park	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	\$36,490,000
Guildwood	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
High Park	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$36,490,000
Highland Creek	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	\$36,490,000
Hillcrest	0.72	0.72	0.72	0.72	0.72	0.72	0.72	0.72	0.72	0.72	\$36,490,000
Humber Bay	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Humber Summit	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	\$36,490,000
Humberwood	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Jane/Dundas	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	\$36,490,000
Jane/Sheppard	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000
Jones	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Kennedy/Eglinton	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	\$36,490,000
Leaside	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Lillian H. Smith	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$164,180,000
Locke	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	\$36,490,000
Long Branch	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	\$36,490,000
Main Street	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000
Malvern	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	\$36,490,000
Maria A. Shcuka	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	\$36,490,000
Maryvale	0.04	0.04	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
McGregor Park	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Merril Collection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	\$164,180,000
Mimico Centennial	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$36,490,000
Morningside	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	\$36,490,000
Mount Dennis	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Mount Pleasant	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	\$36,490,000
New Toronto	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$36,490,000
North York Central Library	0.43	0.43	0.43	0.43	0.43	0.43	0.43	0.43	0.43	0.43	\$36,490,000
Northern District	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	\$36,490,000
Northern Elms	0.03	0.03	0.03	0.04	0.04	0.04	0.04	0.04	0.04	0.04	\$36,490,000
Oakwood Village	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000
Osborne Collection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	\$164,180,000
Palmerston	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$164,180,000
Pape/Danforth	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	\$36,490,000
Parkdale	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$36,490,000
Parliament Street	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	\$36,490,000
Perth/Dupont	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000



LAND					# of He	ctares					UNIT COST
Branch Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Pleasant View	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	\$36,490,000
Port Union	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Queen/Saulter	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000
Rexdale	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$36,490,000
Richview	0.63	0.63	0.63	0.63	0.63	0.63	0.63	0.63	0.63	0.63	\$36,490,000
Riverdale	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$36,490,000
Runnymede	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$36,490,000
S. Walter Stewart	0.27	0.27	0.27	0.27	0.27	0.27	0.27	0.27	0.27	0.27	\$36,490,000
Sanderson	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$36,490,000
Scarborough	0.00	0.00	0.00	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000
Spadina Road	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
St. Clair/Silverthorn	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000
St. James Town	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
St. Lawrence	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	\$36,490,000
Steeles	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Swansea Memorial	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	\$36,490,000
Taylor Memorial	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$36,490,000
Thorncliffe	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	\$36,490,000
Todmorden Room	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	\$36,490,000
Toronto Reference Library	0.91	0.91	0.91	0.91	0.91	0.91	0.91	0.91	0.91	0.91	\$164,180,000
Urban Affairs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	\$164,180,000
Victoria Village	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Weston	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$36,490,000
Woodside Square	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$36,490,000
Woodview Park	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000
Wychwood	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	\$36,490,000
York Woods	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	\$36,490,000
Yorkville	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	\$164,180,000
Total (ha)	21.55	21.55	21.72	21.89	20.94	20.94	20.94	20.94	20.94	20.94	
Total (\$000)	\$1,015,864	\$1,015,864	\$1,042,498	\$1,048,701	\$893,223	\$893,223	\$893,223	\$893,223	\$893,223	\$893,223	

Notes:

Merril Collection, Osborne Collection & Toronto Reference Library Special Collections are located within branches



MATERIALS					# of Collection	on Materials					UNIT COST
Type of Collection	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/item)
Materials at all branches	13,622,702	13,756,450	13,509,662	13,489,572	13,490,091	13,902,235	14,124,957	14,067,038	14,020,472	14,020,472	\$45
Total (#)	13,622,702	13,756,450	13,509,662	13,489,572	13,490,091	13,902,235	14,124,957	14,067,038	14,020,472	14,020,472	
Total (\$000)	\$613,021.6	\$619,040.3	\$607,934.8	\$607,030.7	\$607,054.1	\$625,600.6	\$635,623.1	\$633,016.7	\$630,921.2	\$630,921.2	



VEHICLES					# of Vo	ehicles					UNIT COST
Type of Collection	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/item)
Cube Van	14	14	14	14	14	14	14	14	14	14	\$123,800
Bookmobile	2	2	2	2	2	2	2	2	2	2	\$443,500
Van (raise roof) / Sprinter Van	2	2	2	2	2	2	2	2	2	2	\$112,000
Pick Up	1	-	-	-	-	-	-	-	-	-	\$48,300
Van E150/Transit	18	19	16	16	16	16	16	16	16	16	\$42,900
Van Transit Connect	6	7	10	10	10	10	10	10	10	10	\$35,000
Total (#)	43	44	44	44	44	44	44	44	44	44	
Total (\$000)	\$3,874.7	\$3,904.3	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	



IT Asset Inventory					# of	Units					UNIT COST
-	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Multifunction Devices for public use only	42	56	72	90	124	124	122	120	119	119	\$5,200
Receipt Printers	610	590	567	502	476	476	650	750	875	875	\$400
Barcode Scanners	736	821	947	1,100	1,252	1,252	1,436	1,620	1,804	1,804	\$200
RFID antenna/coupler	549	615	700	706	743	743	629	514	400	400	\$1,000
RFID receipt printer / card reader	6	6	6	6	6	6	6	6	6	6	\$3,300
RFID touch screen	133	162	188	190	254	254	253	252	251	286	\$700
RFID security gates	41	56	57	58	58	58	74	89	105	105	\$22,700
RFID (Tech Logic) (software only)	549	615	700	706	743	743	687	632	576	576	\$1,900
Web Crossing	1	1	1	1	1	1	-	-	-	-	\$3,600
Web site Gateway interfaces	19	19	19	19	19	19	-	-	-	-	\$260,000
Sorters ( Branch units)	5	7	13	13	13	13	14	15	15	15	\$323,000
Sorter (Ellesmere)	-	1	1	1	1	1	1	1	1	1	\$2,979,000
Security Infrastructure	-	-	-	ı	ı	-	1	1	1	1	\$974,200
Wi-fi Infrastucture	-	-	=	-	-	-	1	1	1	1	\$968,900
Public Network & IT Infrastructure	-	-	-	-	-	-	1	1	1	1	\$9,770,000
Software Asset Inventory					\$ Value	of Units					
ITC	\$65,900	\$65,900	\$65,900	\$65,900	\$65,900	\$65,900	\$65,900	\$65,900	\$65,900	\$65,900	1
Progams & events software (E*vents)	\$30,800	\$30,800	\$30,800	\$30,800	\$30,800	\$30,800	\$30,800	\$30,800	\$30,800	\$30,800	1
Endeca	\$385,800	\$385,800	\$385,800	\$385,800	\$385,800	\$385,800	\$385,800	\$385,800	\$385,800	\$385,800	1
Website	\$2,136,900	\$2,136,900	\$2,136,900	\$2,136,900	\$2,136,900	\$2,136,900	\$1,442,800	\$1,442,800	\$1,442,800	\$1,442,800	1
CLASS room booking & Salon software	\$171,900	\$171,900	\$171,900	\$171,900	\$171,900	\$171,900	\$171,900	\$171,900	\$171,900	\$171,900	1
PC Booking (Telus)	\$181,900	\$181,900	\$181,900	\$181,900	\$181,900	\$181,900	\$181,900	\$181,900	\$181,900	\$181,900	1
Voice based (Talkingtech)	\$359,400	\$359,400	\$359,400	\$359,400	\$359,400	\$359,400	\$359,400	\$359,400	\$359,400	\$359,400	1
Content Management sw (digital assets) (Stellent)	\$415,300	\$415,300	\$415,300	\$415,300	\$415,300	\$415,300	\$246,600	\$246,600	\$246,600	\$246,600	1
Oracle DB	\$527,500	\$527,500	\$527,500	\$527,500	\$527,500	\$527,500	\$527,500	\$527,500	\$527,500	\$527,500	1
Integrated Library System	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	\$1,346,400	1
Total (\$000)	\$15,425.7	\$19,684.7	\$22,009.3	\$22,149.0	\$22,497.9	\$22,497.9	\$28,958.4	\$29,482.7	\$29,699.1	\$29,723.6	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS TORONTO PUBLIC LIBRARY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500

#### **INVENTORY SUMMARY (\$000)**

Buildings	\$1,639,442.9	\$1,639,442.9	\$1,654,053.3	\$1,711,507.0	\$1,668,344.6	\$1,669,967.8	\$1,670,126.2	\$1,672,059.8	\$1,672,059.8	\$1,696,783.0
Land	\$1,015,864.1	\$1,015,864.1	\$1,042,497.8	\$1,048,701.1	\$893,222.6	\$893,222.6	\$893,222.6	\$893,222.6	\$893,222.6	\$893,222.6
Materials	\$613,021.6	\$619,040.3	\$607,934.8	\$607,030.7	\$607,054.1	\$625,600.6	\$635,623.1	\$633,016.7	\$630,921.2	\$630,921.2
Vehicles	\$3,874.7	\$3,904.3	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6	\$3,880.6
IT Asset Inventory	\$15,425.7	\$19,684.7	\$22,009.3	\$22,149.0	\$22,497.9	\$22,497.9	\$28,958.4	\$29,482.7	\$29,699.1	\$29,723.6
Total (\$000)	\$3,287,628.9	\$3,297,936.2	\$3,330,375.7	\$3,393,268.4	\$3,194,999.8	\$3,215,169.5	\$3,231,810.9	\$3,231,662.4	\$3,229,783.4	\$3,254,531.1

Average
SERVICE LEVEL (\$/capita)

Level

											LCVCI
Buildings	\$621.49	\$616.09	\$616.18	\$632.05	\$610.76	\$601.96	\$590.65	\$582.32	\$574.18	\$577.63	\$602.33
Land	\$385.10	\$381.76	\$388.36	\$387.28	\$327.00	\$321.97	\$315.89	\$311.08	\$306.73	\$304.08	\$342.92
Materials	\$232.39	\$232.63	\$226.47	\$224.17	\$222.23	\$225.51	\$224.79	\$220.46	\$216.66	\$214.78	\$224.01
Vehicles	\$1.47	\$1.47	\$1.45	\$1.43	\$1.42	\$1.40	\$1.37	\$1.35	\$1.33	\$1.32	\$1.40
IT Asset Inventory	\$5.85	\$7.40	\$8.20	\$8.18	\$8.24	\$8.11	\$10.24	\$10.27	\$10.20	\$10.12	\$8.68
Total (\$/capita)	\$1,246.30	\$1,239.35	\$1,240.67	\$1,253.11	\$1,169.64	\$1,158.95	\$1,142.95	\$1,125.47	\$1,109.09	\$1,107.93	\$1,179.35

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
TORONTO PUBLIC LIBRARY

10-Year Funding Envelope Calculation

10 Year Average Service Level 2012- 2021 \$1,179.35

Net Population & Employment Growth 2022 - 2031 248,400

Maximum Allowable Funding Envelope \$292,950,540



#### APPENDIX D.2 TABLE 2

## CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST LIBRARY

			Gross	Grants/		Ine	eligible Costs	Total	De	evelopment Related	Costs
Project Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
2 LIBRARY											
2.1 Buildings, Land & Furnishings											
2.1.1 Sanderson Neighbourhood Library Renovation & Expansion	Sanderson Library-Construction (SOGR)	2028 - 2031		\$ -	\$ 15,678,677	41%	\$ 6,447,420				\$ -
	Sanderson Library - Design (SOGR)	2025 - 2027	\$ 1,123,437	\$ -	\$ 1,123,437	41%	\$ 461,982	\$ 661,455		\$ 661,455	\$ -
2.1.2 Albert Campbell District Library Renovation	Albert Campbell Renovation - Construction (SOGR)	2022 - 2022	\$ 4,476,262		\$ 4,476,262	83%	\$ 3,715,298	\$ 760,965		\$ 760,965	\$ -
2.1.3 Parliament Neighbourhood Library Relocation & Expansion	Parliament Street Library - Construction (SOGR)	2028 - 2031	\$ 20,471,459	\$ -	\$ 20,471,459	46%	\$ 9,416,871	\$ 11,054,588		\$ 11,054,588	\$ -
	Parliament Street Library - Design (SOGR)	2024 - 2026	\$ 1,244,341	\$ -	\$ 1,244,341	46%	\$ 572,397	\$ 671,944		\$ 671,944	\$ -
2.1.4 Weston Neighbourhood Library Renovation & Expansion	Weston Library Renovation-Construction (SOGR)	2024 - 2026		\$ -	\$ 13,751,498	63%	\$ 8,663,444	\$ 5,088,054	\$ -	\$ 5,088,054	\$ -
	Weston Library - Design (SOGR)	2022 - 2023	\$ 652,300	\$ -	\$ 652,300	63%	\$ 410,949	\$ 241,351	\$ -	\$ 241,351	\$ -
2.1.5 Bayview Neighbourhood Library Renovation & Expansion	Bayview Library Construction (Growth)	2022 - 2022	\$ 3,535,215	\$ -	\$ 3,535,215	26%	\$ 919,156	\$ 2,616,059	\$ -	\$ 2,616,059	\$ -
2.1.6 St. Lawrence Neighbourhood Library Renovation	St. Lawrence Relocation - Design + Construction	2031 - 2031	\$ 429,960	\$ -	\$ 429,960	12%	\$ 51,595	\$ 378,365		\$ 378,365	\$ -
2.1.7 Dawes Road Neighbourhood Library Building Acquisition, Renovat	tion & Expansion	2022 - 2025	\$ 24,071,532	\$ 1,200,000	\$ 22,871,532	17%	\$ 3,781,935	\$ 19,089,596	\$ -	\$ 19,089,596	s -
2.1.8 Northern District Renovation	Northern District - Streetscaping	2022 - 2022	\$ 495,000	\$ 495,000	\$ -	100%	\$ -	\$ -	\$ -	\$ -	\$ -
	Northern District Library - Design & Construction (SOGR		\$ 12,609,866	\$ -	\$ 12,609,866	90%	\$ 11,348,879	\$ 1,260,987	\$ -	\$ 1,260,987	\$ -
2.1.9 Mall Branch (Bridlewood Expansion & Renovation)	Mall Branch	2022 - 2023		\$ 1,000,000	\$ 7,755,670	33%	\$ 2,555,854	\$ 5,199,816	\$ -	\$ 5,199,816	\$ -
2.1.10 Perth Dupont Relocation	Perth Dupont Library - Construction (Growth)	2023 _ 2024	\$ 4,659,165	\$ 2,155,000	\$ 2,504,165	30%	\$ 752,716	\$ 1,751,449	\$ -	\$ 1,751,449	\$ -
2.1.11 Etobicoke Civic Centre (Library Portion)	Etobicoke Civic Centre-Design (Growth)	2022 - 2023	\$ 1,095,573	\$ -	\$ 1,095,573	0%	\$ -	\$ 1,095,573	\$ -	\$ 1,095,573	\$ -
	Etobicoke Civic Centre Construction (Growth)	2024 - 2027	\$ 25,774,568		\$ 25,774,568	0%	\$ -	\$ 25,774,568	\$ -	\$ 25,774,568	\$ -
2.1.12 Centennial Renovation & Expansion		2022 _ 2024	\$ 16,019,144	\$ -	\$ 16,019,144	30%	\$ 4,787,519	\$ 11,231,626	\$ -	\$ 11,231,626	\$ -
2.1.13 High Park Renovation & Expansion	High Park Renovation-Design (SOGR)	2022 - 2024	\$ 811,568	\$ -	\$ 811,568	47%	\$ 385,073	\$ 426,495	\$ -	\$ 426,495	\$ -
	High Park Renovation- Construction (SOGR)	2026 - 2028	\$ 13,154,693	\$ -	\$ 13,154,693	47%	\$ 6,241,636	\$ 6,913,056	\$ -	\$ 6,913,056	\$ -
2.1.14 Mimico Centennial Renovation & Expansion	Mimico Renovation-Design(SOGR)	2027 - 2029	\$ 891,017	\$ -	\$ 891,017	73%	\$ 650,443	\$ 240,575	\$ -	\$ 240,575	\$ -
	Mimico Renovation-Construction(SOGR)	2030 - 2031	\$ 7,096,927	\$ 2,000,000	\$ 5,096,927	73%	\$ 3,722,797	\$ 1,374,130	\$ -	\$ 1,374,130	\$ -
2.1.15 Port Lands New Construction - Design	Port Lands New Construction Design (Growth)	2030 _ 2031	\$ 890,982	\$ -	\$ 890,982	0%	\$ -	\$ 890,982	\$ -	\$ 890,982	\$ -
2.1.16 Richview Renovation	Richview Building Elements	2022 - 2024	\$ 3,219,292	\$ -	\$ 3,219,292	90%	\$ 2,897,363	\$ 321,929	\$ -	\$ 321,929	\$ -
2.1.17 Lillian H Smith Renovation and Expansion	Lillian H Smith Renovation-Design (SOGR)	2024 - 2026	\$ 2,340,018	\$ -	\$ 2,340,018	73%	\$ 1,701,918	\$ 638,100	\$ -	\$ 638,100	\$ -
I	Lillian H Smith Renovation-Construction (SOGR)	2027 - 2031	\$ 30,870,894	\$ -	\$ 30,870,894	73%	\$ 22,452,703	\$ 8,418,191	\$ -	\$ 8,418,191	\$ -
2.1.18 Parkdale Reconstruction	Parkdale Reconstruction-Design(Growth)	2023 - 2025	\$ 1,624,772	\$ -	\$ 1,624,772	64%	\$ 1,047,842	\$ 576,930	\$ -	\$ 576,930	\$ -
	Parkdale Reconstruction-Growth	2026 - 2029	\$ 26,386,639	\$ -	\$ 26,386,639	64%	\$ 17,017,168	\$ 9,369,471	\$ -	\$ 9,369,471	\$ -
2.1.19 Multibranch Renovation Program		2022 - 2031	\$ 61,387,046	\$ -	\$ 61,387,046	90%	\$ 55,248,341	\$ 6,138,705	\$ -	\$ 6,138,705	\$ -
2.1.20 Barbara Frum Renovation	Barbara Frum Renovation- Design (SOGR)	2023 . 2024	\$ 909,841	\$ -	\$ 909,841	90%	\$ 818,857	\$ 90,984	\$ -	\$ 90,984	\$ -
	Barbara Frum Renovation-Construction (SOGR)	2025 . 2028	\$ 15,300,267	\$ -	\$ 15,300,267	90%	\$ 13,770,240	\$ 1,530,027	\$ -	\$ 1,530,027	\$ -
2.1.21 Deer Park Relocation and Expansion	Deer Park Relocation and Expansion - Design	2022 _ 2022	\$ 144,000	\$ 144,000	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -
2.1.22 Maryvale Relocation & Expansion	Maryvale Relocation and Expansion	2022 - 2022	\$ 1,685,000	\$ 95,000	\$ 1,590,000	42%	\$ 675,261	\$ 914,739	\$ -	\$ 914,739	\$ -
2.1.23 Pleasant View Library Renovation & Expansion	Pleasant View Library Design	2022 - 2025	\$ 4,271,465	\$ 3,831,231	\$ 440,234	70%	\$ 308,164	\$ 132,070	\$ -	\$ 132,070	\$ -
2.1.24 TRL Renovation	TRL Renovation (SOGR)	2022 - 2031	\$ 18,635,216	\$ -	\$ 18,635,216	90%	\$ 16,771,694	\$ 1,863,522	\$ -	\$ 1,863,522	\$ -
2.1.25 City Hall Relocation	City Hall Relocation- Construction(Growth)	2025 . 2028	\$ 13,559,747	\$ -	\$ 13,559,747	18%	\$ 2,440,754	\$ 11,118,993	\$ -	\$ 11,118,993	\$ -
	City Hall Relocation-Design (Growth)	2022 . 2023	\$ 514,610	\$ -	\$ 514,610	18%	\$ 92,630	\$ 421,980	\$ -	\$ 421,980	\$ -
2.1.26 Danforth/Coxwell Relocation and Expansion	Danforth/Coxwell- Construction (Growth)	2024 . 2027	\$ 14,385,207	\$ -	\$ 14,385,207	43%	\$ 6,185,639	\$ 8,199,568	\$ -	\$ 8,199,568	\$ -
	Danforth/Coxwell Design (Growth)	2022 . 2023	\$ 865,096	\$ -	\$ 865,096	43%	\$ 371,991	\$ 493,105	\$ -	\$ 493,105	\$ -
2.1.27 St. Lawrence Interim Location		2023 . 2027	\$ 2,878,801	\$ -	\$ 2,878,801	12%	\$ 345,456	\$ 2,533,345	\$ -	\$ 2,533,345	\$ -
2.1.28 Christie Site - Design		2022 . 2031	\$ 51,500	\$ 51,500	\$ -	0%	\$ -	\$ -	s -	\$ -	s -
Subtotal Buildings, Land & Furnishings			\$ 376,718,265	\$ 10,971,731	\$ 365,746,534		\$ 207,031,984	\$ 158,714,549	s -	\$ 158,714,549	s -
		1		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					I .	,,	



#### APPENDIX D.2 TABLE 2

## CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST LIBRARY

			Gross	Grants/		Ine	eligible Costs	Total	De	evelopment Related	Costs
Project Description	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period-	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
2.2 Equipment											
2.2.1 Digital Experiences	Digital Experiences	2022 - 2031	\$ 16,139,003	s -	\$ 16,139,003	35%	\$ 5,648,651	\$ 10,490,352	s -	\$ 10,490,352	s -
2.2.2 Service and Digital Modernization	Service Modernization and Transformation	2022 - 2031	\$ 25,325,648	s -	\$ 25,325,648	90%	\$ 22,793,083			\$ 2,532,565	
2.2.3 Technology Asset Management Program	Technology Asset Management Program	2022 - 2031		\$ -	\$ 47,928,423	90%	\$ 43,135,581			\$ 4,792,842	-
Subtotal Equipment			\$ 89,393,074	\$ -	\$ 89,393,074		\$ 71,577,315	\$ 17,815,759	\$ -	\$ 17,815,759	\$ -
2.3 Collection Materials											
2.3.1 Library materials		2022 - 2031	\$ 219,842,000	\$ -	\$ 219,842,000	77%	\$ 169,278,340	\$ 50,563,660	\$ -	\$ 50,563,660	\$ -
Subtotal Collection Materials			\$ 219,842,000	\$ -	\$ 219,842,000		\$ 169,278,340	\$ 50,563,660	\$ -	\$ 50,563,660	\$ -
2.4 Studies											
2.4.1 Various development-related studies		2022 - 2031	\$ 645,905	\$ -	\$ 645,905	10%	\$ 64,590	\$ 581,314	\$ -	\$ 581,314	<u> </u>
Subtotal Studies			\$ 645,905	\$ -	\$ 645,905		\$ 64,590	\$ 581,314	\$ -	\$ 581,314	\$ -
TOTAL LIBRARY			\$ 686,599,243	\$ 10,971,731	\$ 675,627,512		\$ 447,952,230	\$ 227,675,282	s -	\$ 227,675,282	<b>s</b> -

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	95%	\$216,291,518
10-Year Growth in Population in New Units		252,885
Unadjusted Development Charge Per Capita		\$855.30
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	5%	\$11,383,764
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$64.79

2022 - 2031 Net Funding Envelope	\$ 292,950,540
Reserve Fund Balance	\$ 57,346,295



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE LIBRARY RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

LIBRARY	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$54,479.0	\$52,875.6	\$52,197.7	\$46,429.4	\$36,756.3	\$26,247.1	\$14,786.1	\$6,476.2	\$7,058.9	\$4,134.1	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Library: Non Inflated - Library: Inflated	\$23,586.59 \$23,586.6	\$21,048.6 \$21,469.6	\$27,603.9 \$28,719.1	\$26,148.7 \$27,749.2	\$25,515.7 \$27,619.0	\$25,165.3 \$27,784.5	\$21,223.5 \$23,901.1	\$16,030.3 \$18,413.7	\$14,804.8 \$17,346.1	\$15,164.2 \$18,122.6	\$216,291.5 \$234,711.6
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$20,170.3	\$19,008.7	\$21,327.2	\$16,753.4	\$16,139.1	\$15,736.2	\$15,310.0	\$18,763.6	\$14,259.2	\$14,282.5	\$171,750.3
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$1,906.8 (\$93.9)	\$1,850.6 (\$67.7)	\$1,826.9 (\$203.3)	\$1,625.0 (\$302.4)	\$1,286.5 (\$315.7)	\$918.6 (\$331.3)	\$517.5 (\$236.3)	\$226.7 \$6.1	\$247.1 (\$84.9)	\$144.7 (\$105.6)	\$10,550.4 (\$1,734.9)
TOTAL REVENUE	\$21,983.2	\$20,791.7	\$22,950.8	\$18,076.0	\$17,109.9	\$16,323.5	\$15,591.3	\$18,996.4	\$14,421.3	\$14,321.6	\$180,565.7
CLOSING CASH BALANCE	\$52,875.6	\$52,197.7	\$46,429.4	\$36,756.3	\$26,247.1	\$14,786.1	\$6,476.2	\$7,058.9	\$4,134.1	\$333.1	

2022 Adjusted Charge Per Capita \$626

Reserve Fund Balance	\$57,346,295	
Residential Share	95%	\$54,478,980
Non-Residential Share	5%	\$2,867,315

Allocation of Capital Program	
Residential Sector	95.0%
Non-Residential Sector	5.0%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE LIBRARY NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

LIBRARY	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$2,867.31	\$2,558.69	\$2,371.07	\$1,802.52	\$1,284.56	\$773.89	\$255.16	(\$52.58)	(\$55.87)	\$17.55	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMEN	ITS										
- Library: Non Inflated - Library: Inflated	\$1,241.40 \$1,241.4	\$1,107.82 \$1,130.0	\$1,452.84 \$1,511.5	\$1,376.25 \$1,460.5	\$1,342.93 \$1,453.6	\$1,324.49 \$1,462.3	\$1,117.03 \$1,258.0	\$843.70 \$969.1	\$779.20 \$913.0	\$798.12 \$953.8	\$11,383.8 \$12,353.2
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$843.4	\$860.2	\$877.4	\$895.0	\$912.9	\$931.1	\$949.8	\$968.8	\$988.1	\$1,007.9	\$9,234.6
INTEREST											
- Interest on Opening Balance - Interest on In-year Transactions	\$100.4 (\$10.9)	\$89.6 (\$7.4)	\$83.0 (\$17.4)	\$63.1 (\$15.6)	\$45.0 (\$14.9)	\$27.1 (\$14.6)	\$8.9 (\$8.5)	(\$2.9) (\$0.0)	(\$3.1) \$1.3	\$0.6 \$0.9	\$411.6 (\$87.1)
TOTAL REVENUE	\$932.8	\$942.4	\$943.0	\$942.5	\$943.0	\$943.6	\$950.2	\$965.9	\$986.4	\$1,009.5	\$9,559.1
CLOSING CASH BALANCE	\$2,558.7	\$2,371.1	\$1,802.5	\$1,284.6	\$773.9	\$255.2	(\$52.6)	(\$55.9)	\$17.6	\$73.2	

2022 Adjusted Charge Per Employee \$48

Reserve Fund Balance	\$57,346,295	
Residential Share	95%	\$54,478,980
Non-Residential Share	5%	\$2,867,315

Allocation of Capital Program	05.00/
Residential Sector	95.0%
Non-Residential Sector	5.0%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix D.3 Housing Services - Shelter



## **Housing Services - Shelter**

The Shelter, Support and Housing Administration Division (SSHA) ensures that homeless people and people at the risk of homelessness have a range of shelter and affordable housing options and provides temporary shelter and support for homeless individuals and families, while assisting them to achieve permanent housing solutions. The division funds and oversees community agencies to deliver services such as emergency shelter and supports, street outreach, 24-hour respite, and housing stability services.

This appendix provides a brief outline of historical service levels for Shelter services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff.

The following tables discuss the individual components included in the Shelter service category. The analysis is set out in the tables which follow. The tables include:

- Table D.3-1 Historical Service Levels and Calculation of Ten-Year Average Service Level
- Table D.3-2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs
- Table D.3-3 Cash Flow Analysis



## A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

Currently, Shelter, Support and Housing Administration provides various coed, family, men's, women's, other permanent, youth shelters, refugee, and 24-hour respite facilities located across the City. The capital cost to the City of a new shelter facility is typically \$219,000 per bed.

Table D.3-1 provides a summary of the level of service and the calculation of the ten-year historical service level. Also shown on this page is the calculation of the maximum allowable funding envelope, which is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012-2021	\$474.20
Net Population Growth 2022-2031	248,400
Maximum Allowable Funding Envelope	\$117,791,280

The existing facilities have been examined and consideration has been given to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's shelter facilities, and as such, no adjustments have been made to the service level calculations.

### B. Development-Related Capital Forecast

The 2022–2031 development-related capital forecast includes the provision of new shelter space through the Housing and Shelter Infrastructure Investment Fund program, at a total capital cost of \$112.14 million, as well as a transition site for the George Street Revitalization project at \$26.14 million.



Paragraph 5 of s.s.5(1) of the *DCA* requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the *DCA*, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Shelter services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Shelter services.

# C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

No grants, subsidies or other recoveries are anticipated for Shelter services and therefore is not reduced from the DC eligible costs.

#### ii. Replacement and Benefit to Existing Shares

A benefit to existing share of \$19.95 million has been applied to the projects. It is recognized that a portion of an existing shelter may be demolished in order to create additional capacity. This reduction is intended to reflect the existing benefit to the community. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development.

#### iii. Available DC Reserve Funds

The available DC reserve fund balance for Shelter is \$24.90 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.



#### iv. Other Development Related Shares

All development-related costs are deemed eligible for DC funding over the 2022-2031 planning period. As such, no other development-related shares have been identified.

#### v. 2022-2031 In-Period Eligible Costs

After these adjustments, a total of \$93.43 million is included in the development charge calculation.

# D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been entirely allocated residential development as these facilities are provided and planned by residents of the City.

Table D.3-2 displays the calculation of the unadjusted per capita residential charge. The \$93.43 million in development-related net capital costs is allocated to the ten-year population forecast from new building permits, yielding a per capita charge of \$393.47 before cash flow adjustments.

### E. Cash Flow Analysis

A cash flow analysis is undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the *DCA*. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.



In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.0 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.3-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per square metre (of GFA) non-residential development charges. After cash flow consideration, the residential calculated charge increases to \$407 per capita.

The following table summarizes the calculation of the Shelter Services development charge.

				484ADV					
HOUSING SERVICES - SHELTER SUMMARY									
10-year Hist.	202	22 - 2031	Unadj	usted	Adju	sted			
Service Level	Development-R	elated Capital Program	Developme	nt Charge	Developme	ent Charge			
per pop	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp			
\$474.20	\$138,278,635	\$93,434,534	\$369.47	\$0.00	\$407	\$0			
				., ,	•	\$			



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS HOUSING SERVICES - SHELTER

2022

											2022
SHELTER TYPE					# of Beds	s per Year					UNIT COST
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/bed)
POS & DOS Facilities											
COED	122,622	124,182	123,282	126,273	129,914	138,924	158,410	158,410	127,470	162,208	
FAMILY	338,559	346,199	371,957	368,715	361,230	416,204	432,890	432,890	410,496	435,860	
MEN	560,337	562,933	568,338	572,941	565,828	607,667	655,175	675,980	458,755	548,426	
OTHER PERMANENT (1)	27,282	47,654	55,979	55,200	56,227	23,848	25,235	14,647	9,296	14,744	
WOMEN	191,139	195,828	205,415	207,906	219,036	254,439	274,472	273,750	233,461	248,565	
YOUTH	178,893	170,710	170,931	173,784	179,825	183,738	216,855	211,335	148,944	223,380	
Total Number of Bed Nights per Year	1,418,832	1,447,506	1,495,902	1,504,819	1,512,060	1,624,820	1,763,037	1,767,012	1,388,422	1,633,183	
Number of Days per Year	366	365	365	365	366	365	365	365	366	365	
Total Number of Beds per Night-DOS & POS	3,877	3,966	4,098	4,123	4,131	4,452	4,830	4,841	3,794	4,474	\$219,000
Total Cost (\$000) - POS & DOS	\$848,973.2	\$868,503.6	\$897,541.2	\$902,891.4	\$904,757.2	\$974,892.0	\$1,057,822.2	\$1,060,207.2	\$830,777.1	\$979,909.8	
Other Facilities											
COVID	0	0	0	0	0	0			2,610	3,000	
REFUGEE	0	0	0		0	763	1,527	2,487	1,782	2,036	
RESPITE	0	0	0	0	0	0	550			350	
1000 Beds								228	268	874	\$219,000
GSR									116	282	\$447,000
Total Number of Beds per Night- COVID,	0	0	0	0	0	763	2,077	3,355	5,126	6,542	
Refugee & Respite	Ů	•		•		700	2,077	3,333	3,120	0,542	
Total Cost (\$000) - COVID, Refugee & Respite	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$167,097.0	\$454,863.0	\$734,653.8	\$1,149,144.9	\$1,496,994.0	
Total Costs (\$000) - All	\$848,973.2	\$868,503.6	\$897,541.2	\$902,891.4	\$904,757.2	\$1,141,989.0	\$1,512,685.2	\$1,794,861.0	\$1,979,922.0	\$2,476,903.8	

2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS HOUSING SERVICES - SHELTER

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500

#### **INVENTORY SUMMARY (\$000)**

POS & DOS Facilities	\$848,973.2	\$868,503.6	\$897,541.2	\$902,891.4	\$904,757.2	\$974,892.0	\$1,057,822.2	\$1,060,207.2	\$830,777.1	\$979,909.8
Other Facilities	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$167,097.0	\$454,863.0	\$734,653.8	\$1,149,144.9	\$1,496,994.0
Total (\$000)	\$848,973.2	\$868,503.6	\$897,541.2	\$902,891.4	\$904,757.2	\$1,141,989.0	\$1,512,685.2	\$1,794,861.0	\$1,979,922.0	\$2,476,903.8

### SERVICE LEVEL (\$/capita)

Service

Average

Level

Total (\$/capita)	\$321.84	\$326.38	\$334.36	· ·	\$331.22	\$411.65	\$534.97	\$625.08	\$679.89		
Other Facilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$60.23	\$160.87	\$255.85	\$394.61	\$509.61	\$138.12
POS & DOS Facilities	\$321.84	\$326.38	\$334.36	\$333.43	\$331.22	\$351.41	\$374.11	\$369.23	\$285.28	\$333.59	\$336.08

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
HOUSING SERVICES - SHELTER

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$474.20
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$117,791,280



#### APPENDIX D.3 D.3-2

# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST HOUSING SERVICES - SHELTER

			Gross	Grants/		Inel	igible Costs	Total	Dev	elopment Related	Costs
Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
3.0 HOUSING SERVICES - SHELTER											
3.1 Buildings, Land & Furnishings											
3.1.1 Housing and Shelter Infrastructure Investment Fund		2022 - 2024	\$ 112,139,415	\$ -	\$ 112,139,415	9%	\$ 9,752,145	\$ 102,387,270	\$ 8,952,736	\$ 93,434,534	\$ -
3.1.3 George Street Revitalization - Transition Site		2022 - 2023	\$ 26,139,220	\$ -	\$ 26,139,220	39%	\$ 10,194,296	\$ 15,944,924	\$ 15,944,924	\$ -	\$ -
Subtotal Buildings, Land & Furnishings			\$ 138,278,635	\$ -	\$ 138,278,635		\$ 19,946,441	\$ 118,332,194	\$ 24,897,661	\$ 93,434,534	\$ -
TOTAL HOUSING SERVICES - SHELTER			\$ 138,278,635	\$ -	\$ 138,278,635		\$ 19,946,441	\$ 118,332,194	\$ 24,897,661	\$ 93,434,534	\$ -

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	100%	\$93,434,534
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$369.47
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	0%	\$0
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$0.00

2022 - 2031 Net Funding Envelope \$ 117,791,280



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE HOUSING SERVICES - SHELTER RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

HOUSING SERVICES - SHELTER	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$24,897.7	(\$4,015.7)	(\$35,662.5)	(\$59,860.9)	(\$52,070.3)	(\$44,257.5)	(\$36,281.6)	(\$28,148.9)	(\$17,284.3)	(\$8,801.9)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Prior Growth (Funding from DC Reserve Balance) - Housing Services - Shelter: Non Inflated - Housing Services - Shelter: Inflated	\$10,956.71 \$31,144.8 \$42,101.6	\$10,956.71 \$31,144.8 \$42,943.6	\$2,984.25 \$31,144.8 \$35,507.9	\$0.00 \$0.0 \$0.0	\$24,897.7 \$93,434.5 \$120,553.0						
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$13,113.9	\$12,358.7	\$13,866.1	\$10,892.4	\$10,493.0	\$10,231.0	\$9,953.9	\$12,199.3	\$9,270.7	\$9,285.9	\$111,665.1
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$871.4 (\$797.2)	(\$220.9) (\$841.1)	(\$1,961.4) (\$595.2)	(\$3,292.4) \$190.6	(\$2,863.9) \$183.6	(\$2,434.2) \$179.0	(\$1,995.5) \$174.2	(\$1,548.2) \$213.5	(\$950.6) \$162.2	(\$484.1) \$162.5	(\$14,879.7) (\$967.7)
TOTAL REVENUE	\$13,188.2	\$11,296.8	\$11,309.5	\$7,790.6	\$7,812.8	\$7,975.9	\$8,132.7	\$10,864.6	\$8,482.3	\$8,964.3	\$95,817.7
CLOSING CASH BALANCE	(\$4,015.7)	(\$35,662.5)	(\$59,860.9)	(\$52,070.3)	(\$44,257.5)	(\$36,281.6)	(\$28,148.9)	(\$17,284.3)	(\$8,801.9)	\$162.4	

2022 Adjusted Charge Per Capita \$407

Reserve Fund Balance	\$24,897,661	
Residential Share	100%	\$ 24,897,661
Non-Residential Share	0%	\$ -

Allocation of Capital Program Residential Sector Non-Residential Sector	100.0% 0.0%
Rates for 2022 Inflation Rate Interest Rate on Positive Balances Interest Rate on Negative Balances	2.0% 3.5% 5.5%



# Appendix D.4 Housing Services – Affordable Housing



## **Housing Services – Affordable Housing**

The Housing Secretariat is responsible for delivering funding and incentives, and developing innovative housing solutions, to create and maintain safe, affordable, rental and ownership housing for lower-income residents.

This appendix provides a brief outline of historical service levels for Affordable Housing Services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff based on the previous DC background studies, and other long-range planning documents.

The following discusses the individual components included in the Affordable Housing service category. The analysis is set out in the tables which follow. The tables include:

Table D.4-1 Historical Service Levels and Calculation of Ten-Year Average Service Level

Table D.4-2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs

Table D.4-3 Cash Flow Analysis

# A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

The City's current inventory of Affordable Housing includes 92,560 units of varying types. These unit types include TCHC social housing units, co-op and non-profit units, and affordable rental housing. The City's share of the current replacement cost of these units is \$16.25 billion.



Table D.4-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$5,947.62
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$1,477,388,808

The existing facilities have been examined and consideration has been given to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's housing facilities, and as such, no adjustments have been made to the service level calculations.

### B. Development-Related Capital Forecast

The 2022–2031 development-related capital forecast provides for 40,000 affordable housing units including 10,000 Housing Now units; 10,000 Open Door rental units; 1,500 other affordable rental development units; 500 Strategic Acquisition (MURA Program) units; and 18,000 Supportive Housing units. In total, the capital forecast amounts to \$17.82 billion.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Affordable Housing services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Affordable Housing services.



# C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

Upper level government contributions equivalent to \$11.39 billion are anticipated to support the 40,000 unit target. This share has been deducted from the gross capital costs, leaving \$6.43 billion in net municipal costs.

#### ii. Replacement and Benefit to Existing Shares

Although all projects included in the capital forecast are development-related and represent additional units beyond the stock currently provided by the City, a deduction was made in recognition of demand for units from the existing population in Toronto. A 54 per cent benefit to existing share was calculated by dividing the number of new units needed to bring the existing population to the planned level of service (21,522) by the total number of units in the capital forecast (40,000). The table below illustrates the calculation methodology.

#### Summary of Affordable Housing Benefit to Existing Calculation Methodology

Development-Related	46%
Benefit to Existing	54%
Units to be added (2022-2031)	40,000
level of service (A x B)	
Additional units needed to bring existing population base to planned	21,522
2021 housing units (B)	92,560
Planned increase in service level (A)	23.3%
Planned # of units / 1,000 population (2031)	41.61
Historical average # of units / 1,000 pop (2012-2021)	33.76

Overall, the 54 per cent benefit to existing share totals \$3.47 billion and has been removed from the DC calculation. The identified benefit to existing shares includes costs attributed to servicing the existing population.



#### iii. Available DC Reserve Funds

The available DC reserve fund balance for Affordable Housing is \$98.10 million. For the purposes of the Affordable Housing DC calculations, the existing reserve funds are assumed to be associated with development which has paid DCs but has yet to receive new facilities. As such, the available reserve fund balance will be applied to the BTE share of the capital program and not included as part of the cash flow analysis.

#### iv. Other Development Related Shares

The total development-related costs of the Affordable Housing capital forecast – \$2.96 billion – exceeds the net funding envelope of \$1.48 billion. As such, the remaining \$1.48 billion has been removed from the DC calculation.

#### v. 2022-2031 In-Period Eligible Costs

After these adjustments and, a total of \$1.48 billion is included in the development charge calculation.

# D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been entirely allocated 100 per cent to residential development, as these facilities are provided for and planned for use solely by the residential community.

Table D.4-2 displays the 100 per cent allocation to the residential sector, or \$1.48 billion. This page also displays the calculation of the unadjusted development charge which yields a per capita charge of \$5,842.14 before cash flow adjustments.



### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.0 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.4-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential development charges. After cash flow consideration, the residential calculated charge decreases to \$5,808 per capita.

The following table summarizes the calculation of the Affordable Housing development charge.

	HOUSING	SERVICES - AFFORD	ABLE HOUSI	NG SUMMA	RY			
10-year Hist.	202	22 - 2031	Unadj	usted	Adju	sted		
Service Level	Development-Re	elated Capital Program	Developme	nt Charge	<b>Development Charge</b>			
per pop	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp		
\$5,947.62	\$17,820,835,500	\$1,477,388,808	\$5,842.14	\$0.00	\$5,808	\$0		



2022 DEVELOPMENT CHARGES BACKGROUND STUDY **CITY OF TORONTO INVENTORY OF CAPITAL ASSETS** HOUSING SERVICES - AFFORDABLE HOUSING

2021

											2021				
Social Housing		# of units													
Social Housing	2012	2012 2013 2014 2015		2016	2017	2018	2019	2020	2021	\$/Unit					
TCHC Social Housing Units (1)	59,909	59,373	59,828	59,852	58,403	58,399	58,376	58,576	58,520	58,073	\$184,000				
Co-op and Non-profit units (2)	30,316	30,044	29,211	28,993	29,656	29,660	23,327	22,668	24,786	25,243	\$167,500				
Sub-Total	90,225	89,417	89,039	88,845	88,059	88,059	81,703	81,244	83,306	83,316					
Total (\$000)	\$16,101,193	\$15,957,000	\$15,901,195	\$15,869,096	\$15,713,532	\$15,713,466	\$14,648,457	\$14,574,874	\$14,919,335	\$14,913,635					

(1) Social housing units developed and operated by TCHC, including non-RGI units with housing subsidies.
(2) Includes Section 103, Section 95-PNP, Section 106, Section 26/27, Urban Native units, and rent supplements provided, under Agreement with the City, to landlords to support eligible tenants in non-RGI affordable or market rental buildings.

2021

Affordable Housing					# of u	units					Unit Cost
Anordable nousing	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	\$/Unit
Affordable Rental (1)	5,979	6,189	6,445	6,543	6,996	7,206	7,275	7,641	7,853	9,244	\$145,000
Sub-Total	5,979	6,189	6,445	6,543	6,996	7,206	7,275	7,641	7,853	9,244	
Total (\$000)	\$866,955	\$897,405	\$934,525	\$948,735	\$1,014,420	\$1,044,870	\$1,054,875	\$1,107,945	\$1,138,685	\$1,340,380	

(1) Units are supported by federal, provincial, and City capital funding programs as well as City incentives in the form of fees, charges, and tax relief.

2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS HOUSING SERVICES - AFFORDABLE HOUSING

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500

### **INVENTORY SUMMARY (\$000)**

Social Housing	\$16,101,192.6	\$15,957,000.2	\$15,901,194.5	\$15,869,095.5	\$15,713,532.0	\$15,713,466.0	\$14,648,456.5	\$14,574,874.0	\$14,919,335.0	\$14,913,634.5
Affordable Housing	\$866,955.0	\$897,405.0	\$934,525.0	\$948,735.0	\$1,014,420.0	\$1,044,870.0	\$1,054,875.0	\$1,107,945.0	\$1,138,685.0	\$1,340,380.0
Total (\$000)	\$16,968,147.6	\$16,854,405.2	\$16,835,719.5	\$16,817,830.5	\$16,727,952.0	\$16,758,336.0	\$15,703,331.5	\$15,682,819.0	\$16,058,020.0	\$16,254,014.5

### SERVICE LEVEL (\$/capita)

Average Service

Level

Total (\$/capita)	\$6,432.41	\$6,333.79	\$6,271.81	\$6,210.73	\$6,123.87	\$6,040.78	\$5,553.59	\$5,461.73	\$5,514.24	\$5,533.28	\$5,947.62
Affordable Housing	\$328.65	\$337.24	\$348.14	\$350.36	\$371.36	\$376.64	\$373.06	\$385.86	\$391.02	\$456.30	\$371.86
Social Housing	\$6,103.76	\$5,996.55	\$5,923.68	\$5,860.36	\$5,752.50	\$5,664.14	\$5,180.53	\$5,075.88	\$5,123.22	\$5,076.98	\$5,575.76

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
HOUSING SERVICES - AFFORDABLE HOUSING

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$5,947.62
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$1,477,388,808

### APPENDIX D.4 D.4-2

# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST HOUSING SERVICES - AFFORDABLE HOUSING

		Gross	Grants/		Inel	igible Costs	Total	De	velopment Related	osts	
Project Name	Timing	Project Cost	Subsidies/Other Recoveries	Net Cost	BTE <sup>1</sup>	Replacement & BTE Shares	Development Related Costs	Prior Growth	In-Period	Other Dev. Related	
4.0 HOUSING SERVICES - AFFORDABLE HOUSING								5.5			
4.1 Housing Now - 10,000 Units											
4.1.1 Capital Contributions	2022 - 2031	\$ 2,291,000,000	\$ -	\$ 2,291,000,000	54%	\$ 1,237,140,000	\$ 1,053,860,000	\$ -	\$ 987,656,189	\$ 66,203,811	
4.1.2 City Fee Waivers	2022 - 2031	\$ 518,810,000	-	\$ 518,810,000	54%	\$ 280,157,400	\$ 238,652,600	\$ -	\$ -	\$ 238,652,600	
4.1.3 Property Tax Exemptions	2022 - 2031	\$ 317,120,000	\$ -	\$ 317,120,000	54%	\$ 171,244,800	\$ 145,875,200	\$ -	\$ -	\$ 145,875,200	
Subtotal Housing Now - 10,000 Units		\$ 3,126,930,000	\$ -	\$ 3,126,930,000		\$ 1,688,542,200	\$ 1,438,387,800	\$ -	\$ 987,656,189	\$ 450,731,611	
4.2 Open Door Rental Development - 10,000 Units											
4.2.1 Capital Contributions	2022 - 2031	\$ 500,000,000	\$ 300,000,000	\$ 200,000,000	54%	\$ 108,000,000	\$ 92,000,000	\$ -	\$ 86,220,532	\$ 5,779,468	
4.2.2 City Fee Waivers	2022 - 2031	\$ 518,810,000	-	\$ 518,810,000	54%	\$ 280,157,400	\$ 238,652,600	\$ -	\$ -	\$ 238,652,600	
4.2.3 Property Tax Exemptions	2022 - 2031	\$ 214,040,000	<u>\$</u>	\$ 214,040,000	54%	\$ 115,581,600	\$ 98,458,400	\$ -	\$ -	\$ 98,458,400	
Subtotal Open Door Rental Development - 10,000 Units		\$ 1,232,850,000	\$ 300,000,000	\$ 932,850,000		\$ 503,739,000	\$ 429,111,000	\$ -	\$ 86,220,532	\$ 342,890,468	
4.3 Other Affordable Rental Development Projects - 1,500 Units											
4.3.1 Capital Contributions	2022 - 2031	\$ 714,000,000	\$ 300,000,000	\$ 414,000,000	54%	\$ 223,560,000	\$ 190,440,000	\$ -	\$ 178,476,500	\$ 11,963,500	
4.3.2 City Fee Waivers	2022 - 2031	\$ 43,818,000	\$ -	\$ 43,818,000	54%	\$ 23,661,720	\$ 20,156,280	\$ -	\$ -	\$ 20,156,280	
4.3.3 Property Tax Exemptions	2022 - 2031	\$ 77,821,500	\$ -	\$ 77,821,500	54%	\$ 42,023,610	\$ 35,797,890	\$ -	\$ -	\$ 35,797,890	
Subtotal Other Affordable Rental Development Projects - 1,500 Units		\$ 835,639,500	\$ 300,000,000	\$ 535,639,500		\$ 289,245,330	\$ 246,394,170	\$ -	\$ 178,476,500	\$ 67,917,670	

### APPENDIX D.4 D.4-2

# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST HOUSING SERVICES - AFFORDABLE HOUSING

4.4 Strategic Acquisition (MURA Program) - 500 Units															
4.4.1 Capital Contributions	2022 - 203	\$	228,000,000	\$ 75,000,000	\$ 153,000,000	54%	\$	82,620,000	\$	70,380,000	\$ -	\$	65,958,707	\$	4,421,293
4.4.2 Property Tax Exemptions	2022 - 203	<u>\$</u>	14,606,000	\$ -	\$ 14,606,000	54%	<u>\$</u>	7,887,240	<u>\$</u>	6,718,760	\$ -	<u>\$</u>		\$	6,718,760
Subtotal Strategic Acquisition (MURA Program) - 500 Units		\$	242,606,000	\$ 75,000,000	\$ 167,606,000		\$	90,507,240	\$	77,098,760	\$ -	\$	65,958,707	\$	11,140,053
4.5 Supportive Housing - 18,000 Units															
4.3.1 Capital Contributions	2022 - 203 <sup>-</sup>	1 \$	6,763,000,000	\$ 6,394,000,000	\$ 369,000,000	54%	\$	199,260,000	\$	169,740,000	\$ -	\$	159,076,881	\$	10,663,119
4.3.2 City Fee Waivers	2022 - 203 <sup>-</sup>	1 \$	921,102,000	\$ -	\$ 921,102,000	54%	\$	497,395,080	\$	423,706,920	\$ -	\$	-	\$	423,706,920
4.3.2 Property Tax Exemptions	2022 - 203 <sup>-</sup>	\$	378,708,000	\$ -	\$ 378,708,000	54%	\$	204,502,320	\$	174,205,680	\$ -	\$	-	\$	174,205,680
4.5.1 Operating Costs	2022 - 203 <sup>2</sup>	۱ <u>\$</u>	4,320,000,000	\$ 4,320,000,000	\$ -	54%	<u>\$</u>		<u>\$</u>		\$ -	<u>\$</u>		\$	
Subtotal Supportive Housing - 18,000 Units		\$	12,382,810,000	\$ 10,714,000,000	\$ 1,668,810,000		\$	901,157,400	\$	767,652,600	\$ -	\$	159,076,881	\$	608,575,719
TOTAL HOUSING SERVICES - AFFORDABLE HOUSING		\$	17,820,835,500	\$ 11,389,000,000	\$ 6,431,835,500		\$	3,473,191,170	\$	2,958,644,330	\$ -	\$	1,477,388,808	\$ '	1,481,255,522

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	100%	\$1,477,388,808
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$5,842.14
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	0%	\$0
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$0.00

2022 - 2031 Net Funding Envelope \$ 1,477,388,808

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE HOUSING SERVICES - AFFORDABLE HOUSING RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

HOUSING SERVICES - AFFORDABLE HOUSING	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$0.0	\$40,090.2	\$67,611.1	\$114,915.3	\$117,555.9	\$111,211.3	\$97,517.1	\$75,928.6	\$83,045.1	\$44,025.9	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Housing Services - Affordable Housing: Non Inflated - Housing Services - Affordable Housing: Inflated	\$147,738.9 \$147,738.9	\$147,738.9 \$150,693.7	\$147,738.9 \$153,707.5	\$147,738.9 \$156,781.7	\$147,738.9 \$159,917.3	\$147,738.9 \$163,115.7	\$147,738.9 \$166,378.0	\$147,738.9 \$169,705.5	\$147,738.9 \$173,099.6	\$147,738.9 \$176,561.6	\$1,477,388.8 \$1,617,699.5
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$187,139.6	\$176,362.2	\$197,872.4	\$155,437.2	\$149,738.2	\$145,999.8	\$142,045.5	\$174,087.9	\$132,296.0	\$132,512.5	\$1,593,491.2
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$0.0 \$689.5	\$1,403.2 \$449.2	\$2,366.4 \$772.9	\$4,022.0 (\$37.0)	\$4,114.5 (\$279.9)	\$3,892.4 (\$470.7)	\$3,413.1 (\$669.1)	\$2,657.5 \$76.7	\$2,906.6 (\$1,122.1)	\$1,540.9 (\$1,211.4)	\$26,316.5 (\$1,801.9)
TOTAL REVENUE	\$187,829.1	\$178,214.6	\$201,011.7	\$159,422.3	\$153,572.7	\$149,421.5	\$144,789.5	\$176,822.0	\$134,080.4	\$132,842.1	\$1,618,005.9
CLOSING CASH BALANCE	\$40,090.2	\$67,611.1	\$114,915.3	\$117,555.9	\$111,211.3	\$97,517.1	\$75,928.6	\$83,045.1	\$44,025.9	\$306.3	

2022 Adjusted Charge Per Capita \$5,808

Reserve Fund Balance	\$0	
Residential Share	100% \$ -	
Non-Residential Share	0% \$ -	

Allocation of Capital Program Residential Sector Non-Residential Sector	100.0% 0.0%	
Rates for 2022		
Inflation Rate	2.0%	
Interest Rate on Positive Balances	3.5%	
Interest Rate on Negative Balances	5.5%	



# Appendix D.5 Police



# **Police**

This appendix provides a brief outline of historical service levels for Police services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are based upon proposed and approved capital budgets, previous DC background studies, and other long-range planning documents. The portion of the development-related capital forecast included in the calculation of the development charge is the lesser of that identified in the capital forecast and that which would be generated by the application of the average level of service provided over the past ten years.

The following discusses the individual components included in the police service category. The analysis is set out in the tables which follow. The tables include:

Table D.5-1 Historical Service Levels and Calculation of Ten-Year Average Service Level

Table D.5-2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs

Table D.5-3 Cash Flow Analysis

# A. Historical Service Levels and Calculation of Ten-Year Average Service Levels and Maximum Allowable Charges

Police services are currently provided through 2.52 million square feet of building space associated with Toronto Police Services. The building space in 2021 is valued at \$1.76 billion and is derived by applying a unit cost of \$700/square foot to the building space.



The land associated with each police building is also included in Table D.5-1. The replacement value for the lands associated with the police facilities were taken from a database of City-owned real estate assets provided by the City's Facilities and Real Estate Division. In total, the replacement cost of the land associated with police buildings amounts to \$1.70 billion.

Vehicles and all police equipment were also included in the level of service calculation. The vehicles add \$107.89 million to the inventory and the equipment adds another \$337.93 million.

Table D.5-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012- 2021	\$902.81
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$336,657,849

The existing facilities have been examined and consideration has been made with regard to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's Police infrastructure, and as such, no adjustments have been made to the service level calculations.

# B. Development-Related Capital Forecast

The projects identified in the capital forecast will result, in whole or in part, in increased capacity to meet the servicing needs of new development. The 2022–2031 development-related capital forecast includes the replacement and expansion of equipment and tools, a wireless parking system, and the replacement and expansion of other systems based on strategies to maximize the use of existing facilities by utilizing technology and expending



where required. Equipment including new Enterprise Business Intelligence, mobile workstations, and body worn cameras are also recovered through this capital forecast. The total gross cost of this capital forecast is \$565.16 million.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Police services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Police services.

# C. Calculation of Development-Related Capital Costs

# i. Grants, Subsidies and Other Recoveries

No grants, subsidies or other recoveries have been identified to fund any of the development-related projects to be recovered through development charges. As such, no deductions have been made in this regard.

# ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state of good repair or the replacement or reconstruction of existing facilities.



For the buildings that have a replacement and an expansion component to them, the net increment gain in building space is deemed to be the development-related portion of the project, and the remaining is deemed to be the growth-related share. This percentage varies from project to project.

As for the equipment acquisitions, the portion related to the cost of the "current" system or asset that will be replaced is deemed to be the benefit to existing share.

In total, \$418.73 million is identified as the replacement and benefit to existing share

## iii. Available DC Reserve Funds

The available DC reserve fund balance for Police is \$59.69 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

## iv. Other Development-Related Costs

The total development-related costs of the police capital forecast - \$146.43 million - is within the net funding envelope of \$336.66 million. As such, the entire development-related costs are eligible for recovery in the ten-year planning period of 2022 to 2031 of the new DC by-law. No costs are deemed to be of post-period benefit.

## v. 2022-2031 In-Period Eligible Costs

After these adjustments, a total of \$146.43 million is included in the development charge calculation.



# D. Calculation of Residential and Non-Residential Development-Related Capital Costs

### i. Residential and Non-Residential Allocation

The development-related costs have been allocated 67 per cent to residential development, and 33 per cent to the non-residential sector. This sector allocation is based on future shares of net population and employment growth.

Table D.5-2 displays the 67 per cent allocation to the residential sector, or \$97.54 million, and 33 per cent to the non-residential sector, or \$48.89 million. The resulting unadjusted charge per capita is \$385.73 before cash flow adjustments. The unadjusted non-residential charge per employee amounts to \$278.26.

# E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest



rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.5-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee non-residential development charges. After cash flow consideration, the residential calculated charge decreases to \$173 per capita. The non-residential charge after cash flow decreases to \$228 per employee.

The following table summarizes the calculation of the Police Services development charge.

		POLICE SU	MMARY			
10-year Hist.		2022 - 2031	Unad	justed	Adju	sted
Service Level	Development	-Related Capital Program	Developme	ent Charge	Developme	ent Charge
per pop & emp	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp
\$902.81	\$0	\$218,669,064	\$385.73	\$278.26	\$173	\$228



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS TORONTO POLICE SERVICES

2021

LAND					# of He	ctares					UNIT COST
Building Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Toronto Police Services Headquarters, 40 College St.	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	\$164,180,000
Central Field Command											
11 Division, 2054 Davenport Rd.	1.42	1.42	1.42	1.42	1.42	1.42	1.42	1.42	1.42	1.42	\$6,940,000
12 Division, 200 Trethewey Dr.	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	\$36,490,000
13 Division, 1435 Eglinton Av. W	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	\$36,490,000
14 Division, 150 Harrison St. (previous location)	0.33	-	-	-	-	-	-	-	-	-	\$36,490,000
14 Division, 350 Dovercourt St.	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	\$6,940,000
51 Division, 51 Parliament St.	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	0.94	\$164,180,000
52 Division, 255 Dundas St. W.	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	\$164,180,000
53 Division, 75 Eglinton Av. W.	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	\$164,180,000
54 Division, 41 Cranfield Rd.	0.93	0.93	0.93	0.93	0.93	0.93	0.93	0.93	0.93	0.93	\$6,940,000
55 Division, 101 Coxwell Avenue.	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	\$36,490,000
Area Field Command											
22 Division, 3699 Bloor St. W.	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11	\$36,490,000
23 Division, 5230 Finch Ave. West	1.42	1.42	1.42	1.42	1.42	1.42	1.42	1.42	1.42	1.42	\$6,940,000
31 Division, 40 Norfinch Dr.	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	\$6,940,000
32 Division, 30 Ellerslie Av.	0.83	0.83	0.83	0.83	0.83	0.83	0.83	0.83	0.83	0.83	\$36,490,000
33 Division, 50 Upjohn Rd.	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	\$6,940,000
41 Division, 2222 Eglinton Av. E.	1.44	1.44	1.44	1.44	1.44	1.44	1.44	1.44	1.44	1.44	\$36,490,000
42 Division, 242 Milner Av. E.	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	\$36,490,000
43 Division, 4331 Lawrence Ave. E	1.85	1.85	1.85	1.85	1.85	1.85	1.85	1.85	1.85	1.85	\$36,490,000



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS TORONTO POLICE SERVICES

2021

LAND					# of H	ectares					UNIT COST
Building Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Detective Services											
Building	1.84	1.84	1.84	1.84	1.84	1.84	1.84	1.84	1.84	1.84	\$6,940,000
Building	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	\$6,940,000
Operational Services											
Building	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57	\$36,490,000
Building	1.91	1.91	1.91	1.91	1.91	1.91	1.91	1.91	1.91	1.91	\$164,180,000
Building	0.63	0.63	0.63	0.63	0.63	0.63	0.63	0.63	0.63	0.63	\$6,940,000
Marine, 259 Queen's Quay W.	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	\$164,180,000
Mounted and Police Dog Services, 44 Beechwood Dr.	2.48	2.48	2.48	2.48	2.48	2.48	2.48	2.48	2.48	2.48	\$36,490,000
Public Safety and Emergency Management, 4610 Finch Ave E.	0.34	0.34	0.34	0.34	0.34	-	-	-	-	-	\$36,490,000
C.O. Bick Police College, 4620 Finch Ave. E.	-	-	-	-	-	-	-	-	_	-	\$36,490,000
Toronto Police College, 70 Birmingham St.	6.48	6.48	6.48	6.48	6.48	6.48	6.48	6.48	6.48	6.48	\$36,490,000
Fleet & Materials Mgt, 18 Cranfield Road	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	0.74	\$36,490,000
Fleet & Materials Mgt, 2050 Jane Street - Bldg B	1.84	1.84	1.84	1.84	1.84	1.84	1.84	1.84	1.84	1.84	\$6,940,000
Divisional Support Unit, 2126 Kipling Avenue	0.59	0.59	0.59	0.59	0.59	-	-	-	-	-	\$6,940,000
Property Evidence Mgt Unit, 799 Islington Ave.	0.96	-	-	-	-	-	-	-	-	-	\$36,490,000
Property Evidence Mgt Unit, 330 Progress Ave.	9.70	9.70	9.70	9.70	7.43	7.43	7.43	7.43	7.43	7.43	\$6,940,000
Marine Headquarters, 259 Queens Quay West	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	\$164,180,000
Police Vehicle Operations, 40 Toryork	0.85	0.85	0.85	0.85	0.85	0.85	0.85	0.85	0.85	0.85	\$6,940,000
Building	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	0.59	\$6,940,000
Building	-	-	-	-	-	-	-	1.02	1.02	1.02	\$6,940,000
Total (ha)	48.50	47.22	47.22	47.22	44.94	44.02	44.02	45.03	45.03	45.03	
Total (\$000)	\$1,767,305.6	\$1,720,474.3	\$1,720,474.3	\$1,720,474.3	\$1,704,708.0	\$1,688,338.4	\$1,688,338.4	\$1,695,387.8	\$1,695,387.8	\$1,695,387.8	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS TORONTO POLICE SERVICES

2021

VEHICLES					# of Ve	hicles					UNIT COST
Type of Vehicle	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Cars - Marked	652	555	555	561	563	545	584	584	667	667	\$92,600
Cars - Plain	797	799	815	816	808	711	713	731	733	754	\$34,600
Cars - Parking Enforcement	-	100	100	100	100	100	100	100	100	100	\$28,900
Motorcycles	55	50	40	40	40	40	40	40	40	40	\$27,100
Other	127	127	127	127	124	151	137	132	143	143	\$83,100
Boats	24	24	24	24	24	24	19	19	19	19	\$174,800
Trailers	44	44	45	45	45	49	49	49	49	49	\$17,500
Total (#)	1,699	1,699	1,706	1,713	1,704	1,620	1,642	1,655	1,751	1,772	
Total (\$000)	\$104,960.8	\$98,802.3	\$99,102.4	\$99,692.6	\$99,351.7	\$96,642.4	\$98,285.6	\$98,492.9	\$107,162.0	\$107,888.6	



EQUIPMENT				Total \	/alue of Furnitu	re and Equipm	ent (\$)			
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Machiner and Equipment	\$7,683,000	\$8,637,000	\$9,259,000	\$9,483,000	\$14,610,000	\$12,011,000	\$12,927,000	\$12,952,000	\$18,170,000	\$18,170,000
Furniture and Fixtures	\$40,475,000	\$41,891,000	\$43,262,000	\$44,629,000	\$45,259,000	\$45,488,000	\$45,373,000	\$44,595,000	\$46,336,000	\$46,336,000
Specialized Police Units	\$23,032,000	\$23,575,000	\$24,440,000	\$25,695,000	\$25,844,000	\$29,616,000	\$31,138,000	\$35,832,000	\$38,753,000	\$38,753,000
Computer Equipment	\$58,592,000	\$66,674,000	\$71,673,000	\$73,270,000	\$74,716,000	\$78,792,000	\$89,167,000	\$93,749,000	\$103,765,000	\$103,765,000
Fire Arms	\$5,243,000	\$5,439,000	\$5,573,000	\$7,271,000	\$7,322,000	\$7,545,000	\$9,231,000	\$9,616,000	\$10,258,000	\$10,258,000
Radio and Electronics	\$46,245,000	\$45,320,000	\$45,700,000	\$45,547,000	\$41,830,000	\$55,522,000	\$57,069,000	\$61,088,000	\$65,234,000	\$65,234,000
Radio Infrastructure	\$34,181,000	\$35,748,000	\$36,153,000	\$6,412,000	\$0	\$0	\$0	\$0	\$0	\$0
Specialized Police Equipment	\$31,012,000	\$41,213,000	\$38,429,000	\$38,752,000	\$33,853,000	\$37,338,000	\$32,827,000	\$33,923,000	\$49,464,000	\$49,464,000
Security System	\$18,677,000	\$19,571,000	\$9,318,000	\$9,470,000	\$9,110,000	\$9,121,000	\$6,908,000	\$4,276,000	\$4,276,000	\$4,276,000
Cabling	\$1,395,000	\$1,524,000	\$1,748,000	\$1,748,000	\$1,678,000	\$1,678,000	\$1,678,000	\$1,678,000	\$1,678,000	\$1,678,000
Total (\$000)	\$266,535.0	\$289,592.0	\$285,555.0	\$262,277.0	\$254,222.0	\$277,111.0	\$286,318.0	\$297,709.0	\$337,934.0	\$337,934.0



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS TORONTO POLICE SERVICES

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500
Historic Employment	1,455,700	1,470,400	1,485,300	1,500,300	1,515,500	1,532,000	1,548,700	1,565,500	1,582,600	1,599,900
Total Historic Population & Employment	4,093,613	4,131,428	4,169,646	4,208,169	4,247,100	4,306,200	4,376,300	4,436,900	4,494,700	4,537,400

#### **INVENTORY SUMMARY (\$000)**

Total (\$000)	\$3.984.299.6	\$3,902,426.8	\$3.898.689.9	\$3.851.502.1	\$3.827.339.9	\$3.816.429.0	\$3.827.279.2	\$3.855.026.9	\$3.903.921.0	\$3.904.647.6
Equipment	\$266,535.0	\$289,592.0	\$285,555.0	\$262,277.0	\$254,222.0	\$277,111.0	\$286,318.0	\$297,709.0	\$337,934.0	\$337,934.0
Vehicles	\$104,960.8	\$98,802.3	\$99,102.4	\$99,692.6	\$99,351.7	\$96,642.4	\$98,285.6	\$98,492.9	\$107,162.0	\$107,888.6
Land	\$1,767,305.6	\$1,720,474.3	\$1,720,474.3	\$1,720,474.3	\$1,704,708.0	\$1,688,338.4	\$1,688,338.4	\$1,695,387.8	\$1,695,387.8	\$1,695,387.8
Buildings	\$1,845,498.2	\$1,793,558.2	\$1,793,558.2	\$1,769,058.2	\$1,769,058.2	\$1,754,337.2	\$1,754,337.2	\$1,763,437.2	\$1,763,437.2	\$1,763,437.2

## SERVICE LEVEL (\$/capita & employment)

Average Service Level

Buildings	\$450.82	\$434.13	\$430.15	\$420.39	\$416.53	\$407.40	\$400.87	\$397.45	\$392.34	\$388.64	\$413.87
Land	\$431.72	\$416.44	\$412.62	\$408.84	\$401.38	\$392.07	\$385.79	\$382.11	\$377.20	\$373.65	\$398.18
Vehicles	\$25.64	\$23.91	\$23.77	\$23.69	\$23.39	\$22.44	\$22.46	\$22.20	\$23.84	\$23.78	\$23.51
Equipment	\$65.11	\$70.09	\$68.48	\$62.33	\$59.86	\$64.35	\$65.42	\$67.10	\$75.18	\$74.48	\$67.24
Total (\$/capita & employment)	\$973.30	\$944.57	\$935.02	\$915.24	\$901.17	\$886.26	\$874.55	\$868.86	\$868.56	\$860.55	\$902.81

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
TORONTO POLICE SERVICES

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012- 2021	\$902.81
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$336,657,849



# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST POLICE

					Gross	Grants/	T		Ineligib	le Co	sts	Total		Develo	pment Related Cos	sts
Project Nar	ne	Subproject Name	Timi	ing	Project	Subsidies/Other		Net	BTE <sup>1</sup>		Replacement	Development	Prior	T	In-Period	Other Dev.
					Cost	Recoveries		Cost	%		& BTE Shares	Related Costs	Growth	┷		Related
5 POLICE																
5.1 New F	Desirate															
5.1 New F	CEW Replacement	CEW Replacement 2021-2030	2022 -	2031	\$ 5,590,000	s -	s	5,590,000	92%	\$	5,142,800	\$ 447,200	s -	s	447,200 \$	
5.1.2	DPLN Replacement	Divisional Parking Lot Networks Replacement S6	2026 -	2026	\$	\$ -	s	1,800,000	92%	\$	1,656,000			s	144,000 \$	
5.1.3	Voice Logging Lifecycle Replacement	Replacement Voice Logging Equipment 2022-2031	2024 -	2029	\$ 	s -	s	1,000,000	92%	\$	920.000			s	80,000 \$	
5.1.4	Wireless Parking System	Wireless Parking System (S6) 2022-2031	2023 -	2029	\$ 10,046,000	s -	s	10,046,000	92%	\$	9,242,320			s	803,680 \$	
5.1.5	AED's	AED's (S5) 2022-2031	2025 -	2031	\$ 164,000	s -	s	164,000	92%	\$	150,880			s	13,120 \$	
5.1.6	AFIS replacement	AFIS - 2022-2031	2027 -	2027	\$	s -	s	1,581,000	92%	\$	1.454.520		1	s	126,480 \$	
5.1.7	ANCOE (Business Intelligence/ Global Search)	ANCOE (Enterprise Building Intelligence, Global Search)	2022 -	2023	\$	s -	s	404,000	92%	\$	371.680			s	32,320 \$	
5.1.8	ANCOE (Business Intelligence/ Global Search)	Replacement of Automated Vehicle Locating 2022	2028 -	2028	\$	s -	s	2,000,000	92%	\$	1,840,000			s	160.000 \$	
5.1.9	,	Body Worn Camera Lifecycle Replacement (new)	2022 -	2031	\$ 15,260,000	s -	s	15,260,000	92%	\$	14,039,200		-	s	1,220,800 \$	
5.1.10	·	S5 CCTV 2022-2031	2027 -	2027	\$ 2,000,000	s -	s	2,000,000	0%	\$		\$ 2,000,000		s	2,000,000 \$	
5.1.11		Connected Officer Lifecycle 2022-2031	2022 -	2031	\$	s -	s	8,511,000	92%	\$	7,830,120			s	680,880 \$	
	Digital Photography Lifecycle Replacement	Digital Photography Lifecycle Replacement (S5)	2025 -	2031	\$	s -	s	1,260,000	92%	\$	1,159,200			s	100,800 \$	
	DVAMS I, II Lifecycle Replacement	Digital Video Asset Mgmt System I, II LR 2022-2031	2022 -	2031	\$ 5,530,000	\$ -	s	5,530,000	92%	s	5,087,600			s	442,400 \$	
5.1.14		Electronic Surveillance 2022-2031	2024 -	2031	\$ 1,505,000	\$ -	\$	1,505,000	92%	\$	1,384,600		1	s	120,400 \$	
5.1.15		Furniture Lifecycle S5 2022-2031	2022 -	2031	\$ 	\$ -	\$	4,975,000	92%	\$	4,577,000		1	s	398.000 \$	
5.1.16	· ·	In-Car Camera Replacement S6	2022 -	2029	\$ 	\$ -	\$	11,275,000	92%	\$	10,373,000			s	902,000 \$	
	IT business resumption	IT Business resumption (S5) 2022-2031	2022 -	2031	\$	\$ -	s	26,312,000	92%	s	24,207,040		-	s	2,104,960 \$	
	Livescan replacement	Livescan (S6) 2022-2031	2027 -	2027	\$ 409,000	\$ -	\$	409,000	92%	\$	376,280			s	32,720 \$	
	Locker Replacement	locker replacement S5 2022-2031	2022 -	2031	\$	\$ -	\$	5,200,000	92%	\$	4,784,000			s	416.000 \$	
5 1 20	Long Term Facility Plan	54/55 Amalgamation S2 2022 & 2023	2022 -	2022	\$	\$ -	\$	6,710,000	56%	\$	3,789,349			s	2,920,651 \$	
	Long Term Facility Plan	54/55 Amalgamation - Construction - 2023-2031	2023 -	2026	\$	\$ -	\$	42,606,000	56%	\$	24,060,952			s	18,545,048 \$	
	Long Term Facility Plan	22 Division New Build	2025 -	2029	\$ 50,500,000	\$ -	\$	50,500,000	47%	\$	23,770,596			\$	26,729,404 \$	
	Long Term Facility Plan	Long Term Fac-Fac & Process Improvement 2022-2031	2022 -	2022	\$ 735,000	\$ -	\$	735,000	0%	\$	-	\$ 735,000	1	\$	735,000 \$	
	Long Term Facility Plan	13/ 53 Division New Build 2022-2030	2023 -	2027	\$ 41,372,000	\$ -	\$	41,372,000	0%	\$	_	\$ 41,372,000		\$	41,372,000 \$	
	Long Term Facility Plan	51 Division Major Expansion	2027 -	2029	\$	\$ -	\$	12,000,000	0%	\$	-	\$ 12,000,000		\$	12,000,000 \$	
	Long Term Facility Plan	41 Division 2022 - 2031	2022 -	2024	\$ 45,792,000	\$ -	\$	45,792,000	93%	\$	42,528,279		-	\$	3,263,721 \$	; -
	Long Term Facility Plan	Consulting 2022	2022 -		\$ 128,000	\$ -	s	128.000	0%	\$		\$ 128,000	-	s	128.000 \$	



# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST POLICE

					Gross	Grants/			Ineligib	le Co	osts	Total	1	Devel	opment Related Cos	sts
Project Name	Subproject Name	Timi	ing		Project	Subsidies/Other		Net	BTE <sup>1</sup>		Replacement	Development	Prior		In-Period	Other Dev.
					Cost	Recoveries		Cost	%		& BTE Shares	Related Costs	Growth			Related
5.1.28 Marine Vessel Electronics	Marine Vessel Electronics Rplcemnt S6 2022-2031	2022 -	2027	\$	1,439,000	\$ -	\$	1,439,000	92%	\$	1,329,719	\$ 109,281	\$ -	\$	109,281 \$	
5.1.29 Mobile Command Center	Mobile Command Center 2022-2031	2026 -	2031	\$	590,000	\$ -	\$	590,000	0%	\$	-	\$ 590,000	\$ -	\$	590,000 \$	
5.1.30 Network equipment	network lifecycle replacement S5 2022-2031	2022 -	2031	\$	38,850,000	\$ -	\$	38,850,000	92%	\$	35,742,000	\$ 3,108,000	\$ -	\$	3,108,000 \$	
5.1.31 Next Generation 911 (NG911)	Next Generation (NG911) 2022-2031	2022 -	2023	\$	2,906,000	\$ -	\$	2,906,000	92%	\$	2,673,520	\$ 232,480	\$ -	\$	232,480 \$	
5.1.32 Property and Evidence Racking	Racking 2022- 2031	2024 -	2025	\$	1,000,000	\$ -	\$	1,000,000	0%	\$	-	\$ 1,000,000	\$ -	\$	1,000,000 \$	
5.1.33 Property and Evidence Scanners Lifecycle	Replacement Property Scanners 2022-2031	2027 -	2027	\$	43,000	\$ -	\$	43,000	92%	\$	39,560	\$ 3,440	\$ -	\$	3,440 \$	
5.1.34 Radar unit Repalcemernt	Radar Unit Replacement S5 2022-2031	2022 -	2031	\$	956,000	\$ -	\$	956,000	92%	\$	879,520	\$ 76,480	\$ -	\$	76,480 \$	<i>-</i>
5.1.35 Radio Replacement	Radio Replacement S5 2022-2031	2022 -	2031	\$	39,235,000	\$ -	\$	39,235,000	92%	\$	36,096,200	\$ 3,138,800	\$ -	\$	3,138,800 \$	<i>,</i> -
5.1.36 Servers	Servers lifecycle Replacement (S5) 2022-2031	2023 -	2031	\$	44,305,000	\$ -	\$	44,305,000	92%	\$	40,760,600	\$ 3,544,400	\$ -	\$	3,544,400 \$	
5.1.37 Servers	Test Analyzers 2022-2031	2022 -	2031	\$	2,494,000	\$ -	\$	2,494,000	92%	\$	2,294,480	\$ 199,520	\$ -	\$	199,520 \$	j -
5.1.38 Servers	Video Recording PVEMU 2022-2031	2022 -	2031	\$	218,000	\$ -	\$	218,000	92%	\$	200,560	\$ 17,440	\$ -	\$	17,440 \$	<b>.</b>
5.1.39 Servers	Auditorium Audio and Visual Equipment 2022-2031	2022 -	2031	\$	2,675,000	\$ -	\$	2,675,000	92%	\$	2,461,000	\$ 214,000	\$ -	\$	214,000 \$	
5.1.40 Servers	Telephone Handset Replacement 2022 - 2031	2026 -	2027	\$	1,500,000	\$ -	\$	1,500,000	92%	\$	1,380,000	\$ 120,000	\$ -	\$	120,000 \$	<i>-</i>
5.1.41 Servers	Video recording equipment 2022 - 2031	2022 -	2031	\$	664,000	\$ -	\$	664,000	92%	\$	610,880	\$ 53,120	\$ -	\$	53,120 \$	<b>.</b>
5.1.42 Servers	Intelligence (new)	2022 -	2031	\$	300,000	\$ -	\$	300,000	92%	\$	276,000	\$ 24,000	\$ -	\$	24,000 \$	<i>-</i>
5.1.43 Transforming Corporate Support (HRMS, TRMS)	Transforming Corp Support (HRMS, TRMS) 2019 & 2020	2022 -	2022	\$	500,000	\$ -	\$	500,000	92%	\$	460,000	\$ 40,000	\$ -	\$	40,000 \$	<i>,</i> -
5.1.44 Vehicle & Equipment lifecycle replacement	Remote Operated Vehicle (ROV) 2022-2031	2025 -	2025	\$	180,000	\$ -	\$	180,000	92%	\$	165,600	\$ 14,400	\$ -	\$	14,400 \$	<i>,</i> -
5.1.45 Vehicle & Equipment lifecycle replacement	Vehicle & Equipment lifecycle repl 2022-2031(S5)	2022 -	2031	\$	89,125,000	\$ -	\$	89,125,000	92%	\$	81,995,000	\$ 7,130,000	\$ -	\$	7,130,000 \$	<i>-</i>
5.1.46 Mobile Workstations	Mobile Workstations	2024 -	2031	\$	23,820,000	\$ -	\$	23,820,000	58%	\$	13,696,500	\$ 10,123,500	\$ -	\$	10,123,500 \$	<i>j</i> -
5.1.47 Unlimited Power Supply (U.P.S.) Lifecycle Replacement	Unlimited Power Supply (U.P.S.) Lifecycle Replacement	2022 -	2031	\$	3,200,000	\$ -	\$	3,200,000	92%	\$	2,944,000	\$ 256,000	\$ -	\$	256,000 \$	<i>j</i> -
5.1.48 Hydrogen Fuel Cells	Hydrogen Fuel Cells 2022-2031	2022 -	2031	\$	6,500,000	\$ -	\$	6,500,000	92%	\$	5,980,000	\$ 520,000	\$ -	\$	520,000 \$	<u> </u>
Subtotal New Projects				\$	565,165,000	s -	\$	565,165,000		\$	418,730,555	\$ 146,434,445	s -	\$	146,434,445	<b>.</b>
•										1				1		
TOTAL POLICE				s	565,165,000	s -	s	565,165,000		s	418,730,555	\$ 146.434.445	s -	s	146.434.445	
TOTAL TOLICE				1	555, 765,000	-	•	555, 765,000		•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. 10,101,110	_	•		-

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$97,544,425
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$385.73
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	33%	\$48,890,020
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$278.26

2022 - 2031 Net Funding Envelope	\$336,657,849
Reserve Fund Balance	\$49,210,134



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE POLICE RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

POLICE	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$50,735.4	\$53,289.6	\$48,813.0	\$43,420.1	\$33,161.6	\$22,196.0	\$9,353.4	\$3,560.3	(\$1,538.4)	(\$657.9)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Police: Non Inflated - Police: Inflated	\$4,809.25 \$4,809.2	\$11,201.20 \$11,425.2	\$12,307.92 \$12,805.2	\$15,164.72 \$16,092.9	\$15,023.46 \$16,261.9	\$15,944.30 \$17,603.8	\$9,046.35 \$10,187.7	\$8,939.77 \$10,269.0	\$2,553.73 \$2,992.1	\$2,553.73 \$3,051.9	\$97,544.4 \$105,498.9
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$5,574.2	\$5,253.2	\$5,893.9	\$4,629.9	\$4,460.2	\$4,348.8	\$4,231.0	\$5,185.5	\$3,940.6	\$3,947.1	\$47,464.5
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$1,775.7 \$13.4	\$1,865.1 (\$169.7)	\$1,708.5 (\$190.1)	\$1,519.7 (\$315.2)	\$1,160.7 (\$324.5)	\$776.9 (\$364.5)	\$327.4 (\$163.8)	\$124.6 (\$139.8)	(\$84.6) \$16.6	(\$36.2) \$15.7	\$9,137.7 (\$1,622.0)
TOTAL REVENUE	\$7,363.4	\$6,948.6	\$7,412.3	\$5,834.4	\$5,296.3	\$4,761.2	\$4,394.6	\$5,170.3	\$3,872.6	\$3,926.6	\$54,980.2
CLOSING CASH BALANCE	\$53,289.6	\$48,813.0	\$43,420.1	\$33,161.6	\$22,196.0	\$9,353.4	\$3,560.3	(\$1,538.4)	(\$657.9)	\$216.8	

2022 Adjusted Charge Per Capita \$173

Reserve Fund Balance	\$59,688,762	
Residential Share	85%	\$ 50,735,448
Non-Residential Share	15%	\$ 8,953,314

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE POLICE NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

POLICE	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$8,953.3	\$10,890.13	\$9,585.84	\$7,609.22	\$3,955.90	\$175.06	(\$4,340.07)	(\$5,189.90)	(\$6,035.65)	(\$3,117.76)	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREM	ENTS										
- Police: Non Inflated - Police: Inflated	\$2,410.43 \$2,410.4	\$5,614.13 \$5,726.4	\$6,168.83 \$6,418.0	\$7,600.67 \$8,065.9	\$7,529.87 \$8,150.6	\$7,991.41 \$8,823.2	\$4,534.10 \$5,106.1	\$4,480.68 \$5,146.9	\$1,279.95 \$1,499.7	\$1,279.95 \$1,529.7	\$48,890.0 \$52,876.9
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$4,006.0	\$4,086.1	\$4,167.8	\$4,251.2	\$4,336.2	\$4,422.9	\$4,511.4	\$4,601.6	\$4,693.6	\$4,787.5	\$43,864.1
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$313.4 \$27.9	\$381.2 (\$45.1)	\$335.5 (\$61.9)	\$266.3 (\$104.9)	\$138.5 (\$104.9)	\$6.1 (\$121.0)	(\$238.7) (\$16.4)	(\$285.4) (\$15.0)	(\$332.0) \$55.9	(\$171.5) \$57.0	\$413.3 (\$328.3)
TOTAL REVENUE	\$4,347.2	\$4,422.1	\$4,441.4	\$4,412.6	\$4,369.7	\$4,308.0	\$4,256.3	\$4,301.1	\$4,417.6	\$4,673.0	\$43,949.2
CLOSING CASH BALANCE	\$10,890.1	\$9,585.8	\$7,609.2	\$3,955.9	\$175.1	(\$4,340.1)	(\$5,189.9)	(\$6,035.7)	(\$3,117.8)	\$25.6	

2022 Adjusted Charge Per Employee \$228

Reserve Fund Balance	\$59,688,762	
Residential Share	85%	\$ 50,735,448
Non-Residential Share	15%	\$ 8,953,314

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix D.6 Fire



# **Fire**

This appendix provides a brief outline of historical service levels for Toronto Fire Services (TFS), the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are based upon the proposed and approved capital budgets, previous DC Background Studies, and other long-range planning documents.

The following discusses the individual components included in the Fire service category. The analysis is set out in the tables which follow. The tables include:

Table D.6-1 Historical Service Levels and Calculation of Ten-Year Average Service Level

Table D.6-2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs

Table D.6-3 Cash Flow Analysis

# A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

Fire services are currently provided through approximately 808,225 square feet of station space and ancillary buildings. The building space in 2021 is valued at \$476.85 million and is derived by applying a unit cost of \$590/square foot to the building space. The replacement value used for fire stations is based upon recently constructed stations.

The land associated with each Fire building is also included in Table D.6-1. The replacement value for the lands associated with Fire facilities were



taken from a database containing City-owned real estate assets provided by the City's Facilities and Real Estate Division. In total, the replacement cost of the land associated with Fire buildings amounts to \$1.39 billion.

There are currently 441 fire vehicles in the TFS fleet. Each vehicle unit cost includes the cost of acquiring the vehicle itself, as well as the equipment that is purchased and kept on board. In total, the value of the vehicles in 2021 was \$199.74 million.

TFS had 2,670 firefighters employed in 2021 that were outfitted with 5,563 units of fire equipment to carry out operations. The total 8,233 units' value of equipment is \$164.48 million in 2021.

Table D.6-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$511.71
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$190,816,659

The existing facilities have been examined and consideration has been made with regard to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's Fire infrastructure, and as such, no adjustments have been made to the service level calculations.

# B. Development-Related Capital Forecast

The capital projects will result, in whole or in part, in increased capacity to meet the servicing needs of new development. The 2022–2031 development-related capital forecast includes the construction of three new fire stations,



a training facility, a building expansion, fire truck acquisitions and the completion of two fire master plans.

The construction cost of the new stations and fire buildings amounts to \$70.14 million. The addition of new fire trucks will cost \$1.59 million and equipment gross cost an additional \$7.97 million. Finally, studies and master plans will cost \$1.08 million. The total gross cost of the Fire services DC capital forecast is \$80.77 million.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Fire services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Fire services.

# C. Calculation of Development-Related Capital Costs

# i. Grants, Subsidies and Other Recoveries

The HUSAR Building Expansion is anticipated to receive a grant of \$2.45 million from upper-level government. This amount has been netted off from the Development-Related Cost, and Development Charge. No additional grants, subsidies or other recoveries have been identified to fund any of the other development-related projects to be recovered through development charges. As such, no additional deductions have been made in this regard.



# ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development.

The majority of the facilities planned for construction are net new, and will be in addition to the current number of stations and facilities. No fire stations will be decommissioned as a result of two stations opening. As such, no replacement share has been allocated to the cost of the stations. The new Fire Prevention Office at the existing facility located at 3 Dohme Avenue will double the current work space from 15 to 30 offices for new staff. As such, a 50 per cent deduction has been applied to the project. In addition the Relocation of Fire Academy also has 50 per cent deduction applied to the project.

Equipment costs for Next Generation 911 and Toronto Radio Infrastructure Project are reduced by 92 per cent based on forecasted population and employment growth over the existing base. While a fire master plan will address how to service new growth, a portion of the study will also address evolving operational needs. As such, a 50 per cent benefit to existing share has been applied against this project. The Relocation of Fire Academy-Feasibility Study has an equal 50 per cent benefit to existing share as the building itself.

In total, \$29.46 million is identified as the replacement and benefit to existing share.



### iii. Available DC Reserve Funds

The available DC reserve fund balance for Fire is \$17.27 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

## iv. Other Development-Related Costs

The total development-related costs of the Fire capital forecast – \$48.87 million – is within the net funding envelope of \$190.82 million. As such, the entire development related costs are eligible for recovery in the ten-year planning period of 2022 to 2031 of the new DC by-law. No costs are deemed to be of post-period benefit.

# D. Calculation of Residential and Non-Residential Development-Related Capital Costs

## i. Residential and Non-Residential Allocation

The development-related costs have been allocated 67 per cent to residential development, and 33 per cent to the non-residential sector. This sector allocation is based upon future shares population growth in new permits issued (252,885) and employment growth in new space (175,700).

Table D.6-2 displays the 67 per cent allocation to the residential sector, or \$32.55 million, and 33 per cent to the non-residential sector, or \$16.32 million.

Table D.6-2 also displays the calculation of the unadjusted per capita residential charge for Fire. The \$32.55 million in development-related net capital costs are allocated to the 252,885 population forecast from new permits issued, yielding a per capita charge of \$128.72 before cash flow adjustments.



The non-residential unadjusted charge per square metre is calculated by taking the \$16.32 million allocated to the non-residential sector and dividing it by the 175,700 employment growth forecast. This yields an unadjusted charge of \$92.86 per employee.

# E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.6-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and employee development charges. After cash flow consideration, the residential calculated charge decreases to \$65 per capita. The non-residential charge after cash flow also decreases to \$77 per employee.

The following table summarizes the calculation of the Fire services development charge.



		FIRE SUM	IMARY				
10-year Hist.	20	022 - 2031	Unadj	usted	Adjusted		
Service Level	Development-F	Related Capital Program	Developme	ent Charge	<b>Development Charge</b>		
per pop & emp	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp	
\$511.71	\$80,773,390	\$48,867,919	\$128.72	\$92.86	\$65	\$77	



BUILDINGS					# of Squa	are Feet					UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
East Command - #1 (former), 351 Birchmount Rd.	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	\$590
Fire Training Academy, 895 Eastern Ave.	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	\$590
Mechanical Division, 893 Eastern Ave.	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	\$590
Quartermaster (Warehouse/Mechanical), 15 Rotherham Ave.	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	\$590
Station #111, 3300 Bayview Ave.	3,050	3,050	3,050	3,050	3,050	3,050	3,050	3,050	3,050	3,050	\$590
Station #112, 5700 Bathurst St.	7,020	7,020	7,020	7,020	7,020	7,020	7,020	7,020	7,020	7,020	\$590
Station #113, 700 Seneca Hill	4,820	4,820	4,820	4,820	4,820	4,820	4,820	4,820	4,820	4,820	\$590
Station #114, 12 Canterbury Pl.	8,634	8,634	8,634	8,634	8,634	8,634	8,634	8,634	8,634	8,634	\$590
Station #115, 115 Parkway Forest Dr.	5,986	5,986	5,986	5,986	5,986	5,986	5,986	5,986	5,986	5,986	\$590
Station #116, 1 Esther Shiner Boulevard	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	\$590
Station #121, 10 William Carson Cres.	4,216	4,216	4,216	4,216	4,216	4,216	4,216	4,216	4,216	4,216	\$590
Station #122, 2545 Bayview Ave.	3,050	3,050	3,050	3,050	3,050	3,050	3,050	3,050	3,050	3,050	\$590
Station #123, 143 Bond Avenue	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	\$590
Station #125, 1109 Leslie St.	5,810	5,810	5,810	5,810	5,810	5,810	5,810	5,810	5,810	5,810	\$590
Station #131, 3135 Yonge St.	5,850	5,850	5,850	5,850	5,850	5,850	5,850	5,850	5,850	5,850	\$590
Station #132, 476 Lawrence Ave. W.	7,704	7,704	7,704	7,704	7,704	7,704	7,704	7,704	7,704	7,704	\$590
Station #133, 1505 Lawrence Ave. E.	8,064	8,064	8,064	8,064	8,064	8,064	8,064	8,064	8,064	8,064	\$590
Station #134, 16 Montgomery Ave.	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	7,130	\$590
Station #135, 641 Eglinton Ave.	5,401	5,401	5,401	5,401	-	-	-	-	-	-	\$590
Station #135, 325 Chaplin Ave.	-	-	-	-	10,600	10,600	10,600	10,600	10,600	10,600	\$590
Station #141, 4100 Keele St.	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	\$590
Station #142, 2753 Jane St.	5,589	5,589	5,589	5,589	5,589	5,589	5,589	5,589	5,589	5,589	\$590
Station #143, 1009 Sheppard Ave. W.	2,891	2,891	2,891	2,891	2,891	2,891	2,891	2,891	2,891	2,891	\$590
Station #145, 20 Beffort Rd.	5,460	5,460	5,460	5,460	5,460	5,460	5,460	5,460	5,460	5,460	\$590
Station #146, 2220 Jane St.	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	\$590
Station #211, 900 Tapscott Rd.	3,571	3,571	3,571	3,571	3,571	3,571	3,571	3,571	3,571	3,571	\$590
Station #212, 8500 Sheppard Ave. E.	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	\$590
Station #213, 7 Lapsley Dr.	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	\$590
Station #214, 745 Meadowvale Rd.	4,986	4,986	4,986	4,986	4,986	4,986	4,986	4,986	4,986	4,986	\$590
Station #215, 5318 Lawrence Ave. E.	4,223	4,223	4,223	4,223	4,223	4,223	4,223	4,223	4,223	4,223	\$590
Station #221, 2575 Eglinton Ave E	-	-	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	\$590
Station #222, 751 Warden Ave.	6,912	6,912	6,912	6,912	6,912	6,912	6,912	6,912	6,912	6,912	\$590
Station #223, 116 Dorset Rd.	7,100	7,100	7,100	7,100	7,100	7,100	7,100	7,100	7,100	7,100	\$590
Station #224, 1313 Woodbine Ave.	7,646	7,646	7,646	7,646	7,646	7,646	7,646	7,646	7,646	7,646	\$590



BUILDINGS					# of Squa	are Feet					UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Station #225, 3600 Danforth Ave.	9,085	9,085	9,085	9,085	9,085	9,085	9,085	9,085	9,085	9,085	\$590
Station #226, 87 Main St.	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	\$590
Station #227, 1904 Queen St. W.	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	\$590
Station #231, 740 Markham Rd.	13,225	13,225	13,225	13,225	13,225	13,225	13,225	13,225	13,225	13,225	\$590
Station #232, 1550 Midland Ave.	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	\$590
Station #233, 59 Curlew Dr.	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$590
Station #234, 40 Coronation Rd.	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	\$590
Station #235&Training, 200 Bermondsey Road	8,898	8,898	8,898	8,898	8,898	8,898	8,898	8,898	8,898	8,898	\$590
Station #241, 3325 Warden Ave.	3,996	3,996	3,996	3,996	3,996	3,996	3,996	3,996	3,996	3,996	\$590
Station #242, 2733 Brimley Rd.	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	\$590
Station #243, 4560 Sheppard Ave.	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	\$590
Station #244, 2340 Birchmount Rd.	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	5,048	\$590
Station #245, 1600 Birchmount Rd.	6,148	6,148	6,148	6,148	6,148	6,148	6,148	6,148	6,148	6,148	\$590
Station #311, 20 Balmoral Ave.	12,750	12,750	12,750	12,750	12,750	12,750	12,750	12,750	12,750	12,750	\$590
Station #312, 34 Yorkville Ave.	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	\$590
Station #313, 441 Bloor St. E.	12,100	12,100	12,100	12,100	12,100	12,100	12,100	12,100	12,100	12,100	\$590
Station #314, 12 Grosvenor St.	11,940	11,940	11,940	11,940	11,940	11,940	11,940	11,940	11,940	11,940	\$590
Station #315, 132 Bellevue Ave.	7,250	7,250	7,250	7,250	7,250	7,250	7,250	7,250	7,250	7,250	\$590
Station #321, 231 McRae Drive	8,552	8,552	8,552	8,552	8,552	8,552	8,552	8,552	8,552	8,552	\$590
Station #322, 256 Cosburn Ave.	7,848	7,848	7,848	7,848	7,848	7,848	7,848	7,848	7,848	7,848	\$590
Station #323, 153 Chatham Ave.	10,240	10,240	10,240	10,240	10,240	10,240	10,240	10,240	10,240	10,240	\$590
Station #324, 840 Gerrard St. E.	13,150	13,150	13,150	13,150	13,150	13,150	13,150	13,150	13,150	13,150	\$590
Station #325, 475 Dundas St. E.	10,130	10,130	10,130	10,130	10,130	10,130	10,130	10,130	10,130	10,130	\$590
Station #326, 30 Knox Ave.	4,070	4,070	4,070	4,070	4,070	4,070	4,070	4,070	4,070	4,070	\$590
Station #331, 33 Claremont St.	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	\$590
Station #332, 260 Adelaide St.	20,850	20,850	20,850	20,850	20,850	20,850	20,850	20,850	20,850	20,850	\$590
Station #333, 207 Front St. E.	12,720	12,720	12,720	12,720	12,720	12,720	12,720	12,720	12,720	12,720	\$590
Station #334, 339 Queens Quay W.	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	\$590
Station #335, 235 Cibola Ave.	4,400	4,400	4,400	4,400	4,400	4,400	4,400	4,400	4,400	4,400	\$590



BUILDINGS					# of Squ	are Feet					UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Station #341, 555 Oakwood Ave.	9,271	9,271	9,271	9,271	9,271	9,271	9,271	9,271	9,271	9,271	\$590
Station #342, 106 Ascot Ave.	3,060	3,060	3,060	3,060	3,060	3,060	3,060	3,060	3,060	3,060	\$590
Station #343, 65 Hendrick Ave.	9,830	9,830	9,830	9,830	9,830	9,830	9,830	9,830	9,830	9,830	\$590
Station #344, 240 Howland Ave.	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240	\$590
Station #345, 1285 Dufferin St.	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	\$590
Station #411, 75 Toryork Dr.	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	\$590
Station #412, 267 Humberline Dr.	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	\$590
Station #413, 1549 Albion Rd.	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	\$590
Station #415, 2120 Kipling Ave.	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	\$590
Station #421, 6 Lambton Avenue	9,464	9,464	9,464	9,464	9,464	9,464	9,464	9,464	9,464	9,464	\$590
Station #422, 590 Jane St.	7,946	7,946	7,946	7,946	7,946	7,946	7,946	7,946	7,946	7,946	\$590
Station #423, 358 Keele St.	12,340	12,340	12,340	12,340	12,340	12,340	12,340	12,340	12,340	12,340	\$590
Station #424, 462 Runnymede Rd.	5,870	5,870	5,870	5,870	5,870	5,870	5,870	5,870	5,870	5,870	\$590
Station #425, 83 Deforest Rd.	7,950	7,950	7,950	7,950	7,950	7,950	7,950	7,950	7,950	7,950	\$590
Station #426, 140 Lansdowne Ave.	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	\$590
Station #431, 308 Prince Edward Dr.	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	\$590
Station #432, 155 The East Mall	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	\$590
Station #433, 615 Royal York Rd.	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	\$590
Station #434, 3 Lunness Ave.	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	\$590
Station #435, 130 Eighth St.	7,700	7,700	7,700	7,700	7,700	7,700	7,700	7,700	7,700	7,700	\$590
Station #441& Training, 947 Martingrove Rd.	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	\$590
Station #442, 2015 Lawrence Ave. W.	15,481	15,481	15,481	15,481	15,481	15,481	15,481	15,481	15,481	15,481	\$590
Station #443, 1724 Islington Ave.	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	\$590
Station #444, 666 Renforth Dr.	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	4,900	\$590
Station #445, 280 Burnhamthorpe Rd.	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	\$590
Training Division, 4562 Sheppard Ave.	5,925	5,925	5,925	5,925	5,925	5,925	5,925	5,925	5,925	5,925	\$590
Fire Service Repair Facility, 40 Toryork	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	\$590
HUSAR Facility, 21 Old Eglinton Avenue	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	11,700	\$590
Fire Prevention, 3 Dohme Ave	-	-	-	-	28,700	28,700	28,700	28,700	28,700	28,700	\$590
Total (on f4)	700.000	702 202	774 200	774 200	909 205	000 005	000 205	909 205	000 005	000 225	
Total (\$900)	762,326	762,326	774,326	774,326	808,225	808,225	808,225	808,225	808,225	808,225	
Total (\$000)	\$449,772.3	\$449,772.3	\$456,852.3	\$456,852.3	\$476,852.8	\$476,852.8	\$476,852.8	\$476,852.8	\$476,852.8	\$476,852.8	]



LAND	# of Hectares										UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
East Command - #1 (former), 351 Birchmount Rd.	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	\$36,490,000
Fire Training Academy & Mechanical Division, 893 & 895 Eastern Ave.	1.93	1.93	1.93	1.93	1.93	1.93	1.93	1.93	1.93	1.93	\$36,490,000
Quartermaster (Warehouse/Mechanical), 15 Rotherham Ave.	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	\$36,490,000
Station #111, 3300 Bayview Ave.	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000
Station #112, 5700 Bathurst St.	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	\$36,490,000
Station #113, 700 Seneca Hill	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$36,490,000
Station #114, 12 Canterbury PI.	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	\$36,490,000
Station #115, 115 Parkway Forest Dr.	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	\$36,490,000
Station #116, 1 Esther Shiner Boulevard	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	\$36,490,000
Station #121, 10 William Carson Cres.	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$36,490,000
Station #122, 2545 Bayview Ave.	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	\$36,490,000
Station #123, 143 Bond Avenue	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$36,490,000
Station #125, 1109 Leslie St.	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	\$36,490,000
Station #131, 3135 Yonge St.	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Station #132, 476 Lawrence Ave. W.	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$36,490,000
Station #133, 1505 Lawrence Ave. E.	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$36,490,000
Station #134, 16 Montgomery Ave.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$36,490,000
Station #135, 641 Eglinton Ave.	0.06	0.06	0.06	0.06	-	-	-	-	-	-	\$164,180,000
Station #135, 135 Chaplin Ave.	-	-	-	-	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000
Station #141, 3965 Keele St.	-	-	-	-	-	-	-	-	-	-	\$36,490,000
Station #141, 4100 Keele St.	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	\$36,490,000
Station #142, 2753 Jane St.	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$36,490,000
Station #143, 1009 Sheppard Ave. W.	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	\$36,490,000
Station #145, 20 Beffort Rd.	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	\$36,490,000
Station #146, 2220 Jane St.	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$36,490,000
Station #211, 900 Tapscott Rd.	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	\$6,940,000
Station #212, 8500 Sheppard Ave. E.	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	\$6,940,000
Station #213, 7 Lapsley Dr.	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	\$36,490,000
Station #214, 745 Meadowvale Rd.	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	\$36,490,000
Station #215, 5318 Lawrence Ave. E.	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$36,490,000
Station #221, 2575 Eglinton Ave E	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	\$36,490,000
Station #222, 751 Warden Ave.	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	\$6,940,000
Station #223, 116 Dorset Rd.	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$36,490,000
Station #224, 1313 Woodbine Ave.	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Station #225, 3600 Danforth Ave.	1.26	1.26	1.26	1.26	1.26	1.26	1.26	1.26	1.26	1.26	\$36,490,000
Station #226, 87 Main St.	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Station #227, 1904 Queen St. W.	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$164,180,000



LAND					# of He	ctares					UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Station #231, 740 Markham Rd.	0.42	0.42	0.42	0.42	0.42	0.42	0.42	0.42	0.42	0.42	\$36,490,000
Station #232, 1550 Midland Ave.	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	\$6,940,000
Station #233, 59 Curlew Dr.	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$36,490,000
Station #234, 40 Coronation Rd.	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	\$36,490,000
Station #235&Training, 200 Bermondsey Road	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	\$6,940,000
Station #241, 3325 Warden Ave.	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	\$36,490,000
Station #242, 2733 Brimley Rd.	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	\$36,490,000
Station #243 & Training Division, 4560 & 4562 Sheppard Ave.	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	\$36,490,000
Station #244, 2340 Birchmount Rd.	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	\$36,490,000
Station #245, 1600 Birchmount Rd.	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	\$36,490,000
Station #311, 20 Balmoral Ave.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$164,180,000
Station #312, 34 Yorkville Ave.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$164,180,000
Station #313, 441 Bloor St. E.	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$164,180,000
Station #314, 12 Grosvenor St.	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$164,180,000
Station #315, 132 Bellevue Ave.	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	\$164,180,000
Station #321, 231 McRae Drive	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	\$36,490,000
Station #322, 256 Cosburn Ave.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$36,490,000
Station #323, 153 Chatham Ave.	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	\$36,490,000
Station #324, 840 Gerrard St. E.	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Station #325, 475 Dundas St. E.	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	0.19	\$164,180,000
Station #326, 30 Knox Ave.	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	2.05	\$36,490,000
Station #331, 33 Claremont St.	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$164,180,000
Station #332, 260 Adelaide St.	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$164,180,000
Station #333, 207 Front St. E.	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	\$164,180,000
Station #334, 339 Queens Quay W.	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	\$164,180,000
Station #335, 235 Cibola Ave.	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37	\$164,180,000
Station #341, 555 Oakwood Ave.	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	\$36,490,000
Station #342, 106 Ascot Ave.	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Station #343, 65 Hendrick Ave.	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Station #344, 240 Howland Ave.	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$164,180,000
Station #345, 1285 Dufferin St.	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$164,180,000
Station #411, 75 Toryork Dr.	0.38	0.38	0.38	0.38	0.38	0.38	0.38	0.38	0.38	0.38	\$6,940,000
Station #412, 267 Humberline Dr.	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	\$6,940,000
Station #413, 1549 Albion Rd.	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	\$36,490,000
Station #415, 2120 Kipling Ave.	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$36,490,000
Station #421, 6 Lambton Avenue	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000



LAND	# of Hectares										
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Station #422, 590 Jane St.	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$36,490,000
Station #423, 358 Keele St.	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$36,490,000
Station #424, 462 Runnymede Rd.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$36,490,000
Station #425, 83 Deforest Rd.	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	\$36,490,000
Station #426, 140 Lansdowne Ave.	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	\$36,490,000
Station #431, 308 Prince Edward Dr.	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	\$36,490,000
Station #432, 155 The East Mall	0.29	0.29	0.29	0.29	0.29	0.29	0.29	0.29	0.29	0.29	\$36,490,000
Station #433, 615 Royal York Rd.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$36,490,000
Station #434, 3 Lunness Ave.	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Station #435, 130 Eighth St.	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Station #441& Training, 947 Martingrove Rd.	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	\$36,490,000
Station #442, 2015 Lawrence Ave. W.	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	0.36	\$36,490,000
Station #443, 1724 Islington Ave.	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$36,490,000
Station #444, 666 Renforth Dr.	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	0.16	\$36,490,000
Training Division, 4562 Sheppard Ave.	1.39	1.39	1.39	1.39	1.39	1.39	1.39	1.39	1.39	1.39	\$36,490,000
Station #445, 280 Burnhamthorpe Rd.	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$36,490,000
Fire Service Repair Facility, 40 Toryork	4.23	4.23	4.23	4.23	4.23	4.23	4.23	4.23	4.23	4.23	\$6,940,000
HUSAR Facility, 21 Old Eglinton Avenue	2.07	2.07	2.07	2.07	2.07	2.07	2.07	2.07	2.07	2.07	\$6,940,000
Fire Prevention, 3 Dohme Ave	-	-	-	-	1.14	1.14	1.14	1.14	1.14	1.14	\$6,940,000
Total (ha)	34.35	34.35	34.35	34.35	35.53	35.53	35.53	35.53	35.53	35.53	
Total (\$000)		\$1,388,072.8				\$1,389,819.1	\$1,389,819.1	\$1,389,819.1	\$1,389,819.1		



VEHICLES					# of Ve	hicles					UNIT COST
Type of Vehicle	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Pumpers	71	75	75	79	79	65	62	70	76	84	\$797,000
Rescues	28	28	28	28	28	44	46	38	36	36	\$797,000
Aerials	5	2	2	2	4	4	2	2	2	2	\$1,615,000
Quint Aerials	30	36	36	36	34	34	37	36	38	40	\$1,615,000
Squads	6	6	6	6	7	7	8	8	8	7	\$969,000
Support Vehicles (incl Training & Mech trucks)	29	28	28	28	27	24	27	30	32	37	\$581,000
Various Light Units	179	185	185	220	220	226	226	225	241	235	\$34,000
Total (#)	348	360	360	399	399	404	408	409	433	441	
Total (\$000)	\$164,177.0	\$171,833.0	\$171,833.0	\$176,211.0	\$176,599.0	\$176,654.0	\$180,184.0	\$180,278.0	\$188,402.0	\$199,740.0	



EQUIPMENT					# of Equ	ipment					UNIT COST
Personal and Other	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Personal Equipment											
Number of Fire Fighters	2,766	2,754	2,670	2,670	2,670	2,670	2,691	2,691	2,670	2,670	\$21,000
Other Equipment											
CAD/RMS System - emergency dispatch system	1	1	1	1	1	1	1	1	1	1	\$13,990,000
Emergency Radio System - shared with Police & Paramedic	1	1	1	1	1	1	1	1	1	1	\$59,610,000
Defibrillators	167	167	167	167	167	167	167	180	180	180	\$5,300
Self Contained Breathing Apparatus	780	780	780	830	830	830	830	830	830	830	\$3,400
Personal Protection Equipment	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	\$1,800
Portable Radios	800	800	800	800	800	800	900	900	900	900	\$6,000
Mobile Radios	-	_	450	450	450	450	450	450	450	450	\$6,500
Fire Boat	1	1	1	1	1	1	1	1	1	1	\$16,150,000
Thermal Imaging Cameras	-	-	-	-	200	200	200	200	200	200	\$5,800
Total (#)	7,516	7,504	7,870	7,920	8,120	8,120	8,241	8,254	8,233	8,233	
Total (\$000)	\$161,573.1	\$161,321.1	\$162,482.1	\$162,652.1	\$163,812.1	\$163,812.1	\$164,853.1	\$164,922.0	\$164,481.0	\$164,481.0	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS TORONTO FIRE SERVICES

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500
Historic Employment	1,455,700	1,470,400	1,485,300	1,500,300	1,515,500	1,532,000	1,548,700	1,565,500	1,582,600	1,599,900
Total Historic Population & Employment	4,093,613	4,131,428	4,169,646	4,208,169	4,247,100	4,306,200	4,376,300	4,436,900	4,494,700	4,537,400

#### **INVENTORY SUMMARY (\$000)**

Buildings	\$449,772.3	\$449,772.3	\$456,852.3	\$456,852.3	\$476,852.8	\$476,852.8	\$476,852.8	\$476,852.8	\$476,852.8	\$476,852.8
Land	\$1,387,825.5	\$1,388,072.8	\$1,388,072.8	\$1,388,072.8	\$1,389,819.1	\$1,389,819.1	\$1,389,819.1	\$1,389,819.1	\$1,389,819.1	\$1,389,819.1
Vehicles	\$164,177.0	\$171,833.0	\$171,833.0	\$176,211.0	\$176,599.0	\$176,654.0	\$180,184.0	\$180,278.0	\$188,402.0	\$199,740.0
Equipment	\$161,573.1	\$161,321.1	\$162,482.1	\$162,652.1	\$163,812.1	\$163,812.1	\$164,853.1	\$164,922.0	\$164,481.0	\$164,481.0
Total (\$000)	\$2,163,348.0	\$2,170,999.2	\$2,179,240.2	\$2,183,788.2	\$2,207,082.9	\$2,207,137.9	\$2,211,708.9	\$2,211,871.8	\$2,219,554.8	\$2,230,892.8

#### SERVICE LEVEL (\$/capita & employment)

Average Service Level

											Level
Buildings	\$109.87	\$108.87	\$109.57	\$108.56	\$112.28	\$110.74	\$108.96	\$107.47	\$106.09	\$105.09	\$108.75
Land	\$339.02	\$335.98	\$332.90	\$329.85	\$327.24	\$322.75	\$317.58	\$313.24	\$309.21	\$306.30	\$323.41
Vehicles	\$40.11	\$41.59	\$41.21	\$41.87	\$41.58	\$41.02	\$41.17	\$40.63	\$41.92	\$44.02	\$41.51
Equipment	\$39.47	\$39.05	\$38.97	\$38.65	\$38.57	\$38.04	\$37.67	\$37.17	\$36.59	\$36.25	\$38.04
Total (\$/capita & employment)	\$528.47	\$525.48	\$522.64	\$518.94	\$519.67	\$512.55	\$505.38	\$498.52	\$493.82	\$491.67	\$511.71

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
TORONTO FIRE SERVICES

10-Year Funding Envelope Calculation

10 Year Average Service Level 2012 - 2021 \$511.71

Net Population & Employment Growth 2022 - 2031 372,900

Maximum Allowable Funding Envelope \$190,816,659



# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST FIRE

				Gross	Grants/			ible Costs	Total	Dev	elopment Related	Costs
Project Desc	cription	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period-	Post
				Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		2031
6 FIRE												
6 FIRE												
6.1 Buildir	ngs, Land & Furnishings											
6.1.1	Fire Prevention Office Space Accommodation (3 Dohme)	Fire Preven-Office Space Accomodation (3 Dhome)	2022 - 2023	\$ 10,885,568	\$ -	\$ 10,885,568	50%	\$ 5,442,784	\$ 5,442,784	\$ -	\$ 5,442,784	\$ -
6.1.2	New Fire Station - Lower Don Lands - Phase I - Design		2031 - 2031	\$ 7,664,680	\$ -	\$ 7,664,680	0%	\$ -	\$ 7,664,680	\$ -	\$ 7,664,680	\$ -
6.1.3	HUSAR Building Expansion	HUSAR Buidling Expansion	2022 - 2023	\$ 5,296,380	\$ 2,447,000	\$ 2,849,380	0%	\$ -	\$ 2,849,380	\$ -	\$ 2,849,380	\$ -
6.1.4	New Fire Station - Christie	New Fire Station - Christie	2025 - 2026	\$ 13,994,599	\$ -	\$ 13,994,599	0%	\$ -	\$ 13,994,599	\$ -	\$ 13,994,599	\$ -
6.1.5	Relocation of Fire Academy	Relocation of Fire Academy	2027 - 2031	\$ 32,295,230	\$ -	\$ 32,295,230	50%	\$ 16,147,615	\$ 16,147,615	\$ -	\$ 16,147,615	\$ -
	Subtotal Buildings, Land & Furnishings			\$ 70,136,457	\$ 2,447,000	\$ 67,689,457		\$ 21,590,399	\$ 46,099,058	\$ -	\$ 46,099,058	\$ -
6.2 Vehicle	s											
6.2.1	Christie Station Truck		2026 - 2026	\$ 796,616	\$ -	\$ 796,616	0%	\$ -	\$ 796,616	\$ -	\$ 796,616	\$ -
6.2.2	Lower Don Lands Truck		2031 - 2031	\$ 796,616	\$ -	\$ 796,616	0%	\$ -	\$ 796,616	\$ -	\$ 796,616	\$ -
	Subtotal Vehicles			\$ 1,593,231	\$ -	\$ 1,593,231		\$ -	\$ 1,593,231	\$ -	\$ 1,593,231	\$ -
6.3 Equipm	nent											
6.3.1	Next Generation 911 Project	Next Generation 911 Project	2022 - 2022	\$ 94,194	\$ -	\$ 94,194	92%	\$ 86,658	\$ 7,536	\$ -	\$ 7,536	\$ -
6.3.2	Toronto Radio Infrastructure Project (TRIP)	Toronto Radio Infrastructure Project (TRIP)	2022 - 2025	\$ 7,873,000	\$ -	\$ 7,873,000	92%	\$ 7,243,160	\$ 629,840	\$ -	\$ 629,840	\$ -
	Subtotal Equipment			\$ 7,967,194	\$ -	\$ 7,967,194		\$ 7,329,818	\$ 637,376	\$ -	\$ 637,376	\$ -
1												
6.4 Studies	& Master Plans											
6.4.1	Fire Master Plan	Fire Services Master Plan Review 2028-2029	2028 - 2029	\$ 484,428	\$ -	\$ 484,428	50%	\$ 242,214	\$ 242,214	\$ -	\$ 242,214	\$ -
6.4.2	Fire Master Plan	Fire Services Master Plan Review 2023-2024	2023 - 2024	\$ 484,428	\$ -	\$ 484,428	50%	\$ 242,214	\$ 242,214	\$ -	\$ 242,214	\$ -
6.4.3	Relocation of Fire Academy-Feasibility Study	Relocation of Fire Academy-Feasibility Study	2025 - 2025	\$ 107,651	\$ -	\$ 107,651	50%	\$ 53,825	\$ 53,825	\$ -	\$ 53,825	\$ -
	Subtotal Studies & Master Plans			\$ 1,076,508	\$ -	\$ 1,076,508		\$ 538,254	\$ 538,254	\$ -	\$ 538,254	\$ -
TOTAL FIRE				\$ 80,773,390	\$ 2,447,000	\$ 78,326,390		\$ 29,458,471	\$ 48,867,919	\$ -	\$ 48,867,919	\$ -

BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$32,552,403
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$128.72
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	33%	\$16,315,516
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$92.86

2022 - 2031 Net Funding Envelope	\$190,816,659
Reserve Fund Balance	\$17,274,736



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE FIRE RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

FIRE	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$14,683.5	\$14,398.7	\$13,841.7	\$16,382.9	\$13,507.8	\$9,928.2	\$9,514.1	\$8,897.8	\$8,576.8	\$7,808.4	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Fire: Non Inflated - Fire: Inflated	\$2,871.7 \$2,871.7	\$2,947.4 \$3,006.3	\$185.6 \$193.1	\$4,801.9 \$5,095.8	\$5,191.8 \$5,619.7	\$2,151.3 \$2,375.2	\$2,232.0 \$2,513.5	\$2,232.0 \$2,563.8	\$2,151.3 \$2,520.6	\$7,787.6 \$9,306.9	\$32,552.4 \$36,066.7
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$2,094.4	\$1,973.8	\$2,214.5	\$1,739.6	\$1,675.8	\$1,634.0	\$1,589.7	\$1,948.3	\$1,480.6	\$1,483.0	\$17,833.5
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$513.9 (\$21.4)	\$504.0 (\$28.4)	\$484.5 \$35.4	\$573.4 (\$92.3)	\$472.8 (\$108.5)	\$347.5 (\$20.4)	\$333.0 (\$25.4)	\$311.4 (\$16.9)	\$300.2 (\$28.6)	\$273.3 (\$215.2)	\$4,113.9 (\$521.6)
TOTAL REVENUE	\$2,586.9	\$2,449.3	\$2,734.3	\$2,220.7	\$2,040.1	\$1,961.1	\$1,897.3	\$2,242.8	\$1,752.2	\$1,541.1	\$21,425.8
CLOSING CASH BALANCE	\$14,398.7	\$13,841.7	\$16,382.9	\$13,507.8	\$9,928.2	\$9,514.1	\$8,897.8	\$8,576.8	\$7,808.4	\$42.6	

2022 Adjusted Charge Per Capita \$65

Reserve Fund Balance	\$ 17,274,736	
Residential Share	85%	\$ 14,683,526
Non-Residential Share	15%	\$ 2,591,210

Allocation of Capital Program
Residential Sector 66.6%
Non-Residential Sector 33.4%

Rates for 2022
Inflation Rate 2.0%
Interest Rate on Positive Balances 3.5%
Interest Rate on Negative Balances 5.5%



# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE FIRE NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

FIRE	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$2,591.2	\$2,593.08	\$2,553.49	\$3,976.59	\$2,966.67	\$1,681.08	\$2,048.46	\$2,388.54	\$2,745.88	\$3,169.42	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMEN	ITS										
- Fire: Non Inflated - Fire: Inflated	\$1,439.3 \$1,439.3	\$1,477.3 \$1,506.8	\$93.0 \$96.8	\$2,406.7 \$2,554.0	\$2,602.2 \$2,816.7	\$1,078.2 \$1,190.5	\$1,118.7 \$1,259.8	\$1,118.7 \$1,285.0	\$1,078.2 \$1,263.3	\$3,903.2 \$4,664.7	\$16,315.5 \$18,076.9
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$1,352.9	\$1,379.9	\$1,407.5	\$1,435.7	\$1,464.4	\$1,493.7	\$1,523.6	\$1,554.0	\$1,585.1	\$1,616.8	\$14,813.8
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$90.7 (\$2.4)	\$90.8 (\$3.5)	\$89.4 \$22.9	\$139.2 (\$30.8)	\$103.8 (\$37.2)	\$58.8 \$5.3	\$71.7 \$4.6	\$83.6 \$4.7	\$96.1 \$5.6	\$110.9 (\$83.8)	\$935.0 (\$114.4)
TOTAL REVENUE	\$1,441.2	\$1,467.2	\$1,519.9	\$1,544.1	\$1,531.1	\$1,557.8	\$1,599.9	\$1,642.4	\$1,686.9	\$1,643.9	\$15,634.4
CLOSING CASH BALANCE	\$2,593.1	\$2,553.5	\$3,976.6	\$2,966.7	\$1,681.1	\$2,048.5	\$2,388.5	\$2,745.9	\$3,169.4	\$148.7	

2022 Adjusted Charge Per Employee \$77

Reserve Fund Balance	\$ 17,274,736	
Residential Share	85%	\$ 14,683,526
Non-Residential Share	15%	\$ 2,591,210

Allocation of Capital Program			
Residential Sector	66.6%		
Non-Residential Sector	33.4%		
Rates for 2022			
Inflation Rate	2.0%		
Interest Rate on Positive Balances	3.5%		
Interest Rate on Negative Balances	5.5%		



# Appendix D.7 Ambulance Services



#### **Ambulance Services**

This appendix provides a brief outline of historical service levels for Ambulance services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are based upon the proposed and approved capital budget, previous DC Background Studies, and other long-range planning documents.

The following discusses the individual components included in the Ambulance service category. The analysis is set out in the tables which follow. The tables include:

- Table 1 Historical Service Levels and Calculation of Ten-Year Average Service Level
- Table 2 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs
- Table 3 Cash Flow Analysis

## A. Historical Service Levels and Calculation of Ten-Year Average Service Levels and Maximum Allowable Charges

Ambulance services currently operates out of approximately 50 stations, and several other related buildings and facilities that amount to over 308,600 square feet of building space. The buildings have a value of \$259.27 million. The average unit cost of \$840 per square foot to replace Ambulance buildings was derived by the average cost of constructing three of the most recent stations.



The land associated with each Ambulance building is also included in Table D.7-1. The size of the land parcels were provided by Ambulance staff. The replacement value for the lands associated with the Ambulance facilities were taken from a database containing City-owned real estate assets provided by the City's Facilities and Real Estate Division. In total, the replacement cost of the land associated with Ambulance buildings amounts to \$730.57 million.

There are currently 416 ambulance vehicles in the Ambulance fleet. Each vehicle unit cost includes the cost of acquiring the vehicle itself, in addition to equipment that is purchased and kept on board each vehicle. In total, the value of the vehicles in 2021 was \$109.07 million. Finally, Ambulance equipment is also included in the level of service analysis and adds another \$33.11 million to the inventory.

Table D.7-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$238.17
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$88,813,593

The existing facilities have been examined and consideration has been made with regard to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's Ambulance infrastructure, and as such, no adjustments have been made to the service level calculations.



#### B. Development-Related Capital Forecast

The capital projects will result, in whole or in part, in increased capacity to meet the servicing needs of new development. The 2022–2031 development-related capital forecast includes the construction of five Ambulance buildings including an ambulance post and multi-function buildings as well as the addition of new equipment and vehicle at these stations. There is also an Ambulance services infrastructure study accounted for in the capital forecast. The total gross cost of this capital forecast is \$255.41 million.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Ambulance services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Ambulance services.

#### C. Calculation of Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

No grants, subsidies and other recoveries have been identified to fund the development-related projects to be recovered through development charges. As such, none has been deducted from the project costs.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes



costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of projects that account for portions of the project that relate to state-of-good-repair or the replacement or reconstruction of existing facilities.

For the buildings that have a replacement and expansion component to them, the net increment gain in building space is deemed to be the development-related portion of the project, and the remaining is deemed to be the growth-related share. This percentage varies from project to project.

Equipment acquisitions that are related both to replacement of existing equipment and acquisition of new units to service growth in the City have a 92 per cent benefit to existing. The share is based on forecasted population and employment growth over the 2022 to 2031 period over the existing base.

In total, \$36.47 million is identified as the replacement and benefit to existing share.

#### iii. Other Development-Related Costs

In total, \$115.54 million is attributed to growth occurring beyond 2031. This relates to the development-related capital forecast being in excess of the ten-year service level and maximum funding envelope of \$88.81 million. The post-period benefit shares are still deemed to be development-related, however, not eligible for recovery in this by-law period. These costs are ineligible for recovery from this DC Background Study but will be considered for other growth funding tools including the CBCs and subsequent DC Studies.

#### a) Available DC Reserve Funds

The available DC reserve fund balance for Ambulance is \$14.59 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.



#### iv. 2022-2031 In-Period Eligible Costs

After these adjustments, a total of \$88.81 million is included in the development charge calculation.

## D. Calculation of Residential and Non-Residential Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been allocated 67 per cent to residential development, and 33 per cent to the non-residential sector. This sector allocation is based upon future shares net population growth and employment growth.

Table D.7-2 displays the 67 per cent allocation to the residential sector, or \$59.16 million, and 33 per cent to the non-residential sector, or \$29.65 million.

Table D.7-2 also displays the calculation of the unadjusted per capita residential charge for Ambulance services. The \$59.16 million in development-related net capital costs are allocated to the 252,885 population forecast from new permits issued, yielding a per capita charge of \$233.95 before cash flow adjustments.

The non-residential unadjusted charge per square metre is calculated by taking the \$29.65 million allocated to the non-residential sector and dividing it by the 175,700 employment growth forecast. This yields an unadjusted charge of \$168.77 per employee.

#### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs



are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.7-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and employee development charges. After cash flow consideration, the residential calculated charge increases to \$238 per capita. The non-residential charge after cash flow increases to \$201 per square metre of GFA.

The following table summarizes the calculation of the Ambulance services development charge.

AMBULANCE SERVICES SUMMARY											
10-year Hist.	20	)22 - 2031	Unad <sub>.</sub>	justed	Adju	sted					
Service Level	Development-F	Related Capital Program	Developme	ent Charge	Developme	ent Charge					
per pop & emp	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp					
\$238.17	\$255,409,550	\$88,813,593	\$233.95	\$168.77	\$238	\$201					



BUILDINGS	# of Square Feet UN										UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Station 10 - 2015 Lawrence Avenue W.	5,005	5,005	5,005	5,005	5,005	5,005	5,005	5,005	5,005	5,005	\$840
Station 11 - 1135 Caledonia Rd.	4,574	4,574	4,574	4,574	4,574	4,574	4,574	4,574	4,574	4,574	\$840
Station 12 - 1535 Albion Rd.	2,188	2,188	2,188	2,188	2,188	2,188	2,188	2,188	2,188	2,188	\$840
Station 13 - 555 Martin Grove Rd.	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	\$840
Station 14 - 321 Rexdale Blvd. Unit 3	4,252	4,252	4,252	4,252	4,252	4,252	4,252	4,252	4,252	4,252	\$840
Station 15 - 2753 Jane St.	1,951	1,951	1,951	1,951	1,951	1,951	1,951	1,951	1,951	1,951	\$840
Station 18 - 643 Eglinton Ave. W.	5,665	5,665	5,665	5,665	5,665	5,665	5,665	5,665	5,665	5,665	\$840
Station 19 - 2660 Eglinton Ave. W.	1,367	-	-	-	-	-	-	-	-	-	\$840
Station 20 - 2430 Lawrence Ave. East	9,526	9,526	9,526	9,526	9,526	9,526	9,526	9,526	9,526	9,526	\$840
Station 21 - 887 Pharmacy Ave.	4,298	4,298	4,298	4,298	4,298	4,298	4,298	4,298	4,298	4,298	\$840
Station 22 - 3100 Eglinton Ave. E.	2,833	2,833	2,833	2,833	2,833	2,833	2,833	2,833	2,833	2,833	\$840
Station 23 - 115 Parkway Forest Dr.	2,134	2,134	2,134	2,134	2,134	2,134	2,134	2,134	2,134	2,134	\$840
Station 24 - 3061 Birchmount Rd.	2,659	2,659	2,659	2,659	2,659	2,659	2,659	2,659	2,659	2,659	\$840
Station 25 - 8500 Sheppard Avenue East	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	\$840
Station 26 - 4331 Lawrence Ave E	850	850	850	850	850	850	850	850	850	850	\$840
Station 27 - 900 Tapscott Rd.	1,851	1,851	1,851	1,851	1,851	1,851	1,851	1,851	1,851	1,851	\$840
Station 28 - 2900 Lawrence Ave. E.	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	\$840
Station 29 - 4560 Sheppard Ave. E.	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	\$840
Station 30 - 100 Turnberry Ave.	5,360	5,360	5,360	5,360	5,360	5,360	5,360	5,360	5,360	5,360	\$840
Station 31 - 4219 Dundas St. West	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	\$840
Station 32 - 9 Clendenan Ave.	3,219	3,219	3,219	3,219	3,219	3,219	3,219	3,219	3,219	3,219	\$840
Station 33 - 760 Dovercourt Rd.	3,382	3,382	3,382	3,382	3,382	3,382	3,382	3,382	3,382	3,382	\$840
Station 34 - 674 Markham St.	19,934	19,934	19,934	19,934	19,934	19,934	19,934	19,934	19,934	19,934	\$840
Station 35 - 256 Manitoba Dr.	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	\$840
Station 36 - 339 Queen's Quay	2,906	2,906	2,906	2,906	2,906	2,906	2,906	2,906	2,906	2,906	\$840
Station 37 - 1288 Queen St. W.	4,413	4,413	4,413	4,413	4,413	4,413	4,413	4,413	4,413	4,413	\$840
Station 38 - 259 Horner Ave.	7,202	7,202	7,202	7,202	7,202	7,202	7,202	7,202	7,202	7,202	\$840
Station 39 - 155 The East Mall	1,927	1,927	1,927	1,927	1,927	1,927	1,927	1,927	1,927	1,927	\$840



BUILDINGS	# of Square Feet										
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Station 40 - 58 Richmond St. E.	13,299	13,299	13,299	13,299	13,299	13,299	13,299	13,299	13,299	13,299	\$840
Station 41 - 1300 Pape Ave.	5,665	5,665	5,665	5,665	5,665	5,665	5,665	5,665	5,665	5,665	\$840
Station 42 - 1535 Kingston Rd.	6,997	6,997	6,997	6,997	6,997	6,997	6,997	6,997	6,997	6,997	\$840
Station 43 - 126 Pape Ave.	4,790	4,790	4,790	4,790	4,790	4,790	4,790	4,790	4,790	4,790	\$840
Station 45 - 135 Davenport Rd.	11,496	11,496	11,496	11,496	11,496	11,496	11,496	11,496	11,496	11,496	\$840
Station 46 - 105 Cedarvale Ave.	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	\$840
Station 47 - 3600 St. Clair Ave, E.	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	\$840
Station 51 - 61 Toryork Drive	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	\$840
Station 52 - 170 Plewes Rd	6,000	6,000	6,000	6,000	6,000	6,000	-	-	-	-	\$840
Station 54 - 4135 Bathurst St.	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	\$840
Station 55 - 5700 Bathurst Street	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	\$840
Station 56 - 3300 Bayview Ave.	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	\$840
Station 57 - 2075 Bayview Ave.	2,142	2,142	2,142	2,142	2,142	2,142	2,142	2,142	2,142	2,142	\$840
Station 58 - 12 Canterbury Place	3,820	3,820	3,820	3,820	3,820	3,820	3,820	3,820	3,820	3,820	\$840
Marine Unit - 259 Queens Quay W	-	-	-	-	-	-	-	-	-	-	\$840
Station D1 - NW - 50 Toryork Ave.	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	\$840
Station D2 - NE - 2430 Lawrence Ave. East (1)	-	-	-	-	-	-	-	-	-	-	\$840
Station D3 - SW - 100 Turnberry Ave.	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	\$840
Station D4 - SE - 1535 Kingston Rd. (2)	-	-	-	-	-	-	-	-	-	-	\$840
Station D5 - 5700 Bathurst Street (3)	-	-	-	-	-	-	-	-	-	-	\$840
HQ - 4330 Dufferin St	52,812	52,812	52,812	52,812	52,812	52,812	52,812	52,812	52,812	52,812	\$840
Station 26P - 5316 Lawrence Ave. E.	850	850	850	850	850	850	850	850	850	850	\$840
Station 09 - 866 Richmond Street W.	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	\$840
35 Avenue of the Islands	500	500	500	500	500	500	-	-	-	-	\$840
235 Cibola Avenue	-	-	1	-	-	-	500	500	500	500	\$840
1300 Wilson Avenue - Multi-Function Stn #1	-	-	-	-	-	27,500	27,500	27,500	27,500	27,500	\$840
PPE Re-Processing Facility - 160 Rivalda Road	-	-	-	-	-	<u>-</u>	-	-	-	22,600	\$840
Post - 330 Bering Avenue		-	-	-		-		<u>-</u>		2,000	\$840
Total (sq.ft.)	263,924	262,557	262,557	262,557	262,557	290,057	284,057	284,057	284,057	308,657	
Total (\$000)	\$221,696.2	\$220,547.9	\$220,547.9	\$220,547.9	\$220,547.9	\$243,647.9	\$238,607.9	\$238,607.9	\$238,607.9	\$259,271.9	

<sup>(1)</sup> Same property as Station 20



<sup>(2)</sup> Same property as Station 42 (3) Same property as Station 555

LAND					# of He	ctares					UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Station 10 - 2015 Lawrence Avenue W.	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12	\$36,490,000
Station 11 - 1135 Caledonia Rd.	0.71	0.71	0.71	0.71	0.71	0.71	0.71	0.71	0.71	0.71	\$36,490,000
Station 12 - 1535 Albion Rd.	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	\$6,940,000
Station 13 - 555 Martin Grove Rd.	0.55	0.55	0.55	0.55	0.55	3.00	3.00	3.00	3.00	3.00	\$6,940,000
Station 15 - 2753 Jane St.	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Station 18 - 643 Eglinton Ave. W.	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000
Station 19 - 2660 Eglinton Ave. W.	0.08	-	-	-	-	-	-	-	-	-	\$36,490,000
Station 20 - 2430 Lawrence Ave. East	2.72	2.72	2.72	2.72	2.72	2.72	2.72	2.72	2.72	2.72	\$36,490,000
Station 21 - 887 Pharmacy Ave.	0.56	0.56	0.56	0.56	0.56	0.56	0.56	0.56	0.56	0.56	\$36,490,000
Station 22 - 3100 Eglinton Ave. E.	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$36,490,000
Station 24 - 3061 Birchmount Rd.	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$36,490,000
Station 25 - 8500 Sheppard Avenue East	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	\$36,490,000
Station 27 - 900 Tapscott Rd.	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$6,940,000
Station 28 - 2900 Lawrence Ave. E.	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$6,940,000
Station 29 - 4560 Sheppard Ave. E.	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	\$36,490,000
Station 30 - 100 Turnberry Ave.	0.52	0.52	0.52	0.52	0.52	0.52	0.52	0.52	0.52	0.52	\$36,490,000
Station 31 - 4219 Dundas St. West	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000
Station 32 - 9 Clendenan Ave.	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	\$164,180,000
Station 33 - 760 Dovercourt Rd.	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$164,180,000
Station 34 - 674 Markham St.	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$164,180,000
Station 35 - 256 Manitoba Dr.	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	\$164,180,000
Station 36 - 339 Queen's Quay	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	\$164,180,000
Station 37 - 1288 Queen St. W.	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Station 38 - 259 Horner Ave.	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	\$36,490,000
Station 39 - 155 The East Mall	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000



LAND					# of He	ctares					UNIT COST
Station Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Station 40 - 58 Richmond St. E.	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$164,180,000
Station 41 - 1300 Pape Ave.	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	0.11	\$36,490,000
Station 42 - 1535 Kingston Rd.	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	0.17	\$36,490,000
Station 43 - 126 Pape Ave.	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	\$36,490,000
Station 45 - 135 Davenport Rd.	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$164,180,000
Station 46 - 105 Cedarvale Ave.	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	\$36,490,000
Station 47 - 3600 St. Clair Ave, E.	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	0.09	\$36,490,000
Station 51 - 61 Toryork Drive	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	\$6,940,000
Station 52 - 170 Plewes Rd	2.48	2.48	2.48	2.48	2.48	2.48	2.48	2.48	2.48	2.48	\$36,490,000
Station 54 - 4135 Bathurst St.	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	\$36,490,000
Station 55 - 5700 Bathurst Street	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	\$36,490,000
Station 56 - 3300 Bayview Ave.	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$36,490,000
Station 58 - 12 Canterbury Place	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	\$36,490,000
Post 17 & Community Paramedicine - 50 Toryork Ave.	4.23	4.23	4.23	4.23	4.23	4.23	4.23	4.23	4.23	4.23	\$6,940,000
HQ - 4330 Dufferin St	1.70	1.70	1.70	1.70	1.70	1.70	1.70	1.70	1.70	1.70	\$6,940,000
East Facilities - 5316 Lawrence Ave. E.	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.26	\$36,490,000
West Facilities - 866 Richmond Street W.	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	\$164,180,000
1300 Wilson Avenue - Multi-Function Stn #1	-	1.22	1.22	1.22	1.22	1.22	1.22	1.22	1.22	1.22	\$36,490,000
Progress Avenue - Multi-Function Stn #2 (1)	-	-	-	-	2.43	2.43	7.97	7.97	7.97	7.97	\$0
PPE Re-Processing Facility - 160 Rivalda Road	-	-	-	-	-	-	-	-	-	1.36	\$6,940,000
Post - 30 Queen's Plate Drive	-	-	-	-	-	-	-	-	-	2.50	\$6,940,000
Post - 330 Bering Avenue	-	-	-	-	-	-	-	-	-	0.75	\$6,940,000
Total (ha)	19.28	20.42	20.42	20.42	22.85	25.29	30.84	30.84	30.84	35.45	
Total (\$000)	\$640,056.6	\$681,579.2	\$681,579.2	\$681,579.2	\$681,579.2	\$698,573.9	\$698,573.9	\$698,573.9	\$698,573.9	\$730,567.3	

<sup>(1)</sup> Site is currently under development but included in the inventory for reference. Will be used for a future facility.



VEHICLES					# of Ve	hicles					UNIT COST
Type of Vehicle	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Ambulance Type II	1	1	1	1	-	-	-	-	-	-	\$237,500
Ambulance Type III	155	155	155	155	186	186	200	205	190	-	\$271,300
Ambulance Type III - Hybrid	-	-	-	-	-	-	=	-	-	221	\$323,300
Ambulance Type II - 159'	-	-	-	-	-	-	8	15	20	20	\$343,000
BUS	2	2	2	2	2	2	2	2	2	2	\$1,614,800
CART / GATORS	9	9	9	9	9	3	=	-	-	-	\$34,900
DECOMMISSIONED AMBULANCE	10	10	10	10	10	10	34	34	34	34	\$323,300
HEAVY TRUCK	9	4	4	4	2	2	=	-	-	-	\$271,000
LIGHT TRUCK	11	11	11	11	11	11	-	-	-	-	\$136,900
PRIVATE PASSENGER VEHICLE	14	17	17	17	17	17	=	-	-	-	\$139,600
EMERGENCY RESPONSE COMMAND VEHICLE	=	-	-	-	-	-	17	17	17	21	\$94,800
EMERGENCY RESPONSE VEHICLE - Tahoe	76	76	76	76	76	76	80	84	88	66	\$142,100
EMERGENCY RESPONSE VEHICLE - Yukon	=	-	-	-	-	-	-	-	-	2	\$157,200
TRACTOR	1	1	1	-	-	-	=	-	-	-	\$22,400
TRAILER - Education	1	1	1	1	1	1	1	1	1	1	\$2,200
TRAILER - CBRNE	1	1	1	1	1	1	1	1	1	1	\$26,900
TRAILER - Golf Cart	3	1	1	1	1	1	1	1	1	1	\$7,500
Delivery Truck	2	3	3	3	3	3	3	3	3	-	\$114,500
Chevrolet Equinox SUV. Community Medicine	-	-	-	-	-	-	=	-	-	5	\$95,800
Drug Technician	-	-	-	-	-	-	6	6	6	6	\$64,600
Tahoe - EQS/Garage/ Radio repair/Facilities/Safe City	-	-	-	-	-	-	-	-	-	6	\$49,500
Garage Pick-Up plug in hybrid electric	-	-	-	-	-	-	-	-	-	1	\$96,900



VEHICLES					# of Ve	ehicles					UNIT COST
Type of Vehicle	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Pool vehicles	-	-	-	-	-	-	3	3	3	3	\$47,900
15 Passanger Van	-	-	-	-	1	ı	1	1	1	1	\$64,600
24 Passanger Bus	-	-	-	-	-	1	1	1	1	1	\$150,700
Freightliner Support Truck ESU 7	-	-	-	-	1	ı	1	1	1	1	\$172,200
Kodiak Stores Truck LOG 7	-	-	-	-	-	-	1	1	1	1	\$172,200
MULTI-PATIENT UNIT	-	-	-	-	-	i	-	-	-	1	\$808,500
159" Express Cutaway Support Trucks ESU 8 and 9	-	-	-	-	-	-	2	2	2	2	\$189,500
Nissan Van (1 EQS & 1 Radio Repair)	-	-	-	-	-	-	2	2	2	2	\$43,100
Sprinter Van	-	-	-	-	-	-	5	5	5	1	\$86,100
Stores Vans - 159" Chevrolet Express	-	-	-	-	-	-	-	-	-	4	\$150,700
139" Chevrolet Express Facilities	-	-	-	-	-	-	1	1	1	1	\$150,700
Electric Utility Ambulance	-	-	-	-	-	i	-	-	-	2	\$114,100
6X4 Patient Transport John Deere Gators	-	-	-	-	-	-	2	2	2	2	\$64,600
4X4 Admin John Deere Gators	-	-	-	-	1	ı	2	2	2	2	\$32,300
Carry All Transport Golf Carts	-	-	-	-	-	-	5	5	5	5	\$64,600
Total (#)	295	292	292	291	319	313	379	395	389	416	
Total (\$000)	\$66,067.6	\$65,230.9	\$65,230.9	\$65,208.5	\$72,839.3	\$72,629.9	\$87,239.7	\$91,565.6	\$89,779.5	\$109,073.7	



AMBULANCE EQUIPMENT					# of Pieces of	of Equipment					UNIT COST
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Analog/ Digital TDM electronics	1	-	-	-	-	-	-	-	-	-	\$26,200
Crown 35RRTT Forklift	1	1	1	1	1	1	1	1	1	1	\$34,600
Diesel generator	8	8	8	8	8	8	7	7	7	3	\$2,200
UPS at HQ - Power System	2	2	2	2	2	2	2	2	2	2	\$2,302,200
Fuel Storage Tank-4330 Dufferin St.	1	1	-	-	-	-	-	-	-	-	\$13,700
Repeater - 800 MHZ (Subway)	2	-	-	-	-	-	1	1	1	1	\$17,500
Repeater - Provincial Radio	-	1	1	1	1	1	1	1	1	1	\$17,500
Radio system (EMS share only)	1	1	1	-	-	-	-	-	-	-	\$2,338,700
TRIP Radio system (PS share only)	-	-	-	1	1	1	1	1	1	1	\$10,765,100
Plotter	1	1	1	1	1	1	1	1	1	1	\$29,300
Radio consoles	20	20	20	20	42	42	42	42	42	42	\$43,100
Radio repeaters	5	-	-	-	-	-	-	-	-	-	\$17,500
Radio/Telephone dispatch	2	2	2	2	2	2	2	2	2	2	\$1,169,300
Radio/Telephone dispatch - NG911	-	-	-	-	-	-	-	-	-	1	\$1,550,200
Backup telephony	-	-	-	-	-	-	-	-	1	1	\$37,700
Vehicle Radios (1)	-	-	-	-	200	200	-	-	-	-	\$6,500
Portable Radios	-	-	-	-	200	200	334	500	500	500	\$6,500
STRATUS FT SERVER	1	1	1	1	1	1	1	1	1	1	\$107,700
CACC Systems Servers	59	59	59	59	59	59	59	59	59	59	\$5,800
Tablets- Mobile CAD (1)	-	-	-	200	200	200	-	-	-	-	\$5,200
Tablets e-PCR	-	-	-	200	200	200	240	240	240	240	\$5,200
Voice Loggers	5	5	3	3	3	3	3	3	3	3	\$215,300
TSI Portacount & N95	4	4	4	4	4	4	4	4	6	6	\$19,400
Stretchers	180	180	180	180	180	180	90	45	45	9	\$4,500
Power Stretchers	-	-	-	-	210	210	210	216	236	253	\$24,300
Power stretcher - monitor holder	-	-	-	-	-	-	210	216	236	253	\$1,400
Power stretcher - O2 cylinder holder	-	-	-	-	-	-	-	-	50	150	\$1,800
Cleanworks Health Care Minis	-	-	-	-	-	-	-	-	3	3	\$88,300



AMBULANCE EQUIPMENT					# of Pieces of	f Equipment					UNIT COST
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Backboard washer	-	-	-	-	-	-	1	1	1	1	\$53,800
Industrial washer & dryer	-	-	-	-	-	-	3	3	3	3	\$18,300
Commercial washer & dryer	-	-	-	-	-	-	7	7	7	7	\$3,200
Ambulance washer	-	-	-	-	-	-	2	2	2	2	\$12,900
Ambulance Steam cleaner	-	-	-	-	-	-	2	2	2	2	\$12,900
Noco-spray machine	-	-	-	-	-	-	-	-	9	14	\$7,500
N95 printer	=	-	=	-	-	-	-	-	1	1	\$23,700
Lab fridge at HQ	-	-	-	-	-	-	-	-	-	1	\$12,900
Lab fridge at Rivalda	-	-	-	-	-	-	-	-	1	1	\$37,700
VT650 - Fluke - Gas Flow Analyzer Ventilator Tester	-	-	-	-	-	-	-	-	2	2	\$25,300
Oxygen cylinders D-tanks - Aluminum	-	-	-	-	-	-	2,000	2,000	2,000	2,000	\$300
Oxygen cylinders D-tanks - Carbon fibre	-	-	-	-	-	-	500	500	500	500	\$500
Oxygen cylinders M-tanks	-	-	-	-	-	-	500	500	500	500	\$400
Oxygen cylinders K-tanks	-	-	-	-	-	-	12	12	12	12	\$500
Defibrillators - spares units (1)	-	-	-	-	-	-	-	-	-	-	\$31,900
Solar carport at HQ	-	-	-	-	-	-	-	-	-	1	\$2,310,200
Generator - One John Deere 60KW - diesel	-	-	-	-	-	-	1	1	1	1	\$107,700
Generator - Yammar 16 KW - diesel	-	-	-	-	-	-	1	1	1	1	\$16,100
Generator - Natural gas at HQ - diesel	-	-	-	-	-	-	-	-	-	1	\$2,368,300



AMBULANCE EQUIPMENT	# of Pieces of Equipment										
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)
Dispatch Console HQ	30	30	30	30	30	30	30	33	33	33	\$37,700
Dispatch Console 703 Don Mills	27	27	27	27	27	27	27	27	27	27	\$2,700
Lab desk - pick & pack, including shelving	-	-	-		-	-	1	1	1	1	\$53,800
In-ground hoist	4	4	4	4	4	4	4	4	4	4	\$26,900
Above ground hoist - electric	2	2	2	2	2	2	2	2	2	2	\$4,800
Portable mobile column hoist	1	1	1	1	1	1	1	1	1	1	\$23,700
Tire balancer	1	1	1	1	1	1	1	1	1	1	\$12,900
Tire changing machine	1	1	1	1	1	1	1	1	1	1	\$10,800
Shop air compressor	2	2	2	2	2	2	2	2	2	2	\$8,600
Roof top ambulance - electric ladder	-	-	-	-	-	-	2	2	2	2	\$16,100
Portable Smoke hood	1	1	1	1	1	1	1	1	1	1	\$4,800
Mig Welder	1	1	1	1	1	1	1	1	1	1	\$3,800
Stair-chair (1)											
Scoop stretcher (1)											
Backboard (1)											
Total (#)	293	286	283	683	1,315	1,315	999	1,126	1,149	1,127	
Total (\$000)	\$12,801.6	\$12,670.4	\$12,226.1	\$22,732.5	\$31,383.7	\$31,383.7	\$29,733.0	\$30,755.3	\$31,317.8	\$33,110.3	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS AMBULANCE SERVICES

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500
Historic Employment	<u>1,455,700</u>	<u>1,470,400</u>	<u>1,485,300</u>	1,500,300	<u>1,515,500</u>	1,532,000	<u>1,548,700</u>	<u>1,565,500</u>	<u>1,582,600</u>	<u>1,599,900</u>
Total Historic Population & Employment	4,093,613	4,131,428	4,169,646	4,208,169	4,247,100	4,306,200	4,376,300	4,436,900	4,494,700	4,537,400

#### **INVENTORY SUMMARY (\$000)**

Buildings	\$221,696.2	\$220,547.9	\$220,547.9	\$220,547.9	\$220,547.9	\$243,647.9	\$238,607.9	\$238,607.9	\$238,607.9	\$259,271.9
Land	\$640,056.6	\$681,579.2	\$681,579.2	\$681,579.2	\$681,579.2	\$698,573.9	\$698,573.9	\$698,573.9	\$698,573.9	\$730,567.3
Vehicles	\$66,067.6	\$65,230.9	\$65,230.9	\$65,208.5	\$72,839.3	\$72,629.9	\$87,239.7	\$91,565.6	\$89,779.5	\$109,073.7
Ambulance Equipment	\$12,801.6	\$12,670.4	\$12,226.1	\$22,732.5	\$31,383.7	\$31,383.7	\$29,733.0	\$30,755.3	\$31,317.8	\$33,110.3
Total (\$000)	\$940,622.0	\$980,028.4	\$979,584.1	\$990,068.1	\$1,006,350.1	\$1,046,235.3	\$1,054,154.4	\$1,059,502.6	\$1,058,279.0	\$1,132,023.1

#### SERVICE LEVEL (\$/capita & employment)

Average Service Level

Buildings	\$54.16	\$53.38	\$52.89	\$52.41	\$51.93	\$56.58	\$54.52	\$53.78	\$53.09	\$57.14	\$53.99
Land	\$156.35	\$164.97	\$163.46	\$161.97	\$160.48	\$162.23	\$159.63	\$157.45	\$155.42	\$161.01	\$160.30
Vehicles	\$16.14	\$15.79	\$15.64	\$15.50	\$17.15	\$16.87	\$19.93	\$20.64	\$19.97	\$24.04	\$18.17
Ambulance Equipment	\$3.13	\$3.07	\$2.93	\$5.40	\$7.39	\$7.29	\$6.79	\$6.93	\$6.97	\$7.30	\$5.72
Total (\$/capita & employment)	\$229.78	\$237.21	\$234.93	\$235.27	\$236.95	\$242.96	\$240.88	\$238.79	\$235.45	\$249.49	\$238.17

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
AMBULANCE SERVICES

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$238.17
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$88,813,593



### CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST AMBULANCE SERVICES

			Gross	Grants/		Ineli	gible Costs	Total	Deve	lopment Related	Costs
Project Description	Subproject Name	Timing	Project Cost	Subsidies/Other Recoveries	Net Cost	BTE <sup>1</sup>	Replacement & BTE Shares	Development Related Costs	Prior Growth	In-Period	Post 2031
			Cost	Recoveries	Cost	70	& DIE Shares	Related Costs	Growth		2031
7.0 AMBULANCE SERVICES											
7.1 Buildings, Land & Furnishings											
7.1.1 Multi-Function Station #2	Design and Construction	2022 - 2025	\$ 68,787,000	\$ -	\$ 68,787,000	0%	\$ -	\$ 68,787,000	\$ 8,417,360	\$ 60,369,640	\$ -
7.1.2 Ambulance Post -Rexdale	Ambulance Post #1 - 30 Queen's Plate Dr	2022 - 2023	\$ 1,773,000	\$ -	\$ 1,773,000	0%	\$ -	\$ 1,773,000	\$ 1,773,000	\$ -	\$ -
7.1.3 Ambulance Post	Ambulance Post #2 - 330 Bering Ave	2022 - 2022	\$ 1,050,000	\$ -	\$ 1,050,000	0%	\$ -	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -
7.1.4 Ambulance Post	Ambulance Post #3	2022 - 2024	\$ 2,153,015	\$ -	\$ 2,153,015	0%	\$ -	\$ 2,153,015	\$ 2,153,015	\$ -	\$ -
7.1.5 Ambulance Post	Ambulance Post #4	2024 - 2026	\$ 2,153,015	\$ -	\$ 2,153,015	0%	\$ -	\$ 2,153,015	\$ -	\$ 2,153,015	\$ -
7.1.6 Ambulance Post	Ambulance Post #5	2026 - 2028	\$ 2,153,015	\$ -	\$ 2,153,015	0%	\$ -	\$ 2,153,015	\$ -	\$ 2,153,015	\$ -
7.1.7 Ambulance Post	Ambulance Post #6	2028 - 2030	\$ 2,153,015	\$ -	\$ 2,153,015	0%	\$ -	\$ 2,153,015	\$ -	\$ 2,153,015	\$ -
7.1.8 New Communication Centre		2023 - 2026	\$ 80,738,074	\$ -	\$ 80,738,074	0%	\$ -	\$ 80,738,074	\$ -	\$ 11,267,907	\$ 69,470,167
7.1.9 Mobile Data Communications	Mobile Data Communications - Future years	2022 - 2030	\$ 2,906,571	\$ -	\$ 2,906,571	75%	\$ 2,179,928	\$ 726,643	\$ -	\$ -	\$ 726,643
7.1.10 Multi-Function Station #3	Multi-Function Station #3 (FACILITY) - 610 Bay St	2022 - 2029	\$ 22,000,000	\$ -	\$ 22,000,000	0%	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,000,000
7.1.11 Multi-Function Station #4	Multi-Function Station #4	2029 - 2030	\$ 7,000,000	\$ -	\$ 7,000,000	0%	\$ -	\$ 7,000,000	\$ -	\$ -	\$ 7,000,000
7.1.12 Multi-Function Station #5	Multi-Function Station #5 - 18 Dyas Road	2022 - 2025	\$ 10,000,000	\$ -	\$ 10,000,000	0%	\$ -	\$ 10,000,000	\$ -	\$ -	\$ 10,000,000
Subtotal Buildings, Land & Furnishings			\$ 202,866,706	\$ -	\$ 202,866,706		\$ 2,179,928	\$ 200,686,778	\$ 13,393,375	\$ 78,096,593	\$ 109,196,810



### CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST AMBULANCE SERVICES

				Gross	•	Grants/			gible	Costs		Total	Deve	lopn	nent Related	Cost	ts
Project Description	Subproject Name	Tim	ing	Project		idies/Other	Net	BTE <sup>1</sup>		placement	-	velopment	Prior		In-Period-		Post
				Cost	Re	coveries	Cost	%	& I	BTE Shares	Re	lated Costs	Growth	$\vdash$			2031
7.2 Equipment														l			
7.2.1 Additional Ambulances	Additional Ambulances (2020)	2022 -	2022	\$ 707,000	\$	-	\$ 707,000	0%	\$	-	\$	707,000	\$ 707,000	\$	-	\$	-
7.2.2 Additional Tahoes (3/year) - OPS	Additional ERVs (3/year) - OPS - 2020	2022 -	2022	\$ 390,000	\$	-	\$ 390,000	0%	\$	-	\$	390,000	\$ 390,000	\$	-	\$	-
7.2.3 PPE Re-Processing Facilities	PPE Re-Processing Facilities	2022 -	2023	\$ 1,200,000	\$	-	\$ 1,200,000	92%	\$	1,104,000	\$	96,000	\$ 96,000	\$	-	\$	-
7.2.4 Power Stretchers - Replacements	Dispatch Console Replacement - 2020-2024	2022 -	2024	\$ 843,000	\$	-	\$ 843,000	92%	\$	776,000	\$	67,000	\$ -	\$	67,000	\$	-
7.2.5 Additional Ambulances	Additional Ambulances (7/year)	2022 -	2025	\$ 8,400,000	\$	-	\$ 8,400,000	0%	\$	-	\$	8,400,000	\$ -	\$	8,400,000	\$	-
7.2.6 Additonal Equipment Needs per Ambulance		2022 -	2025	\$ 602,844	\$	-	\$ 602,844	0%	\$	-	\$	602,844	\$ -	\$	-	\$	602,844
7.2.7 Additional Tahoes (3/year) - OPS	Additional ERVs (6/year)	2022 -	2025	\$ 3,120,000	\$	-	\$ 3,120,000	0%	\$	-	\$	3,120,000	\$ -	\$	-	\$	3,120,000
7.2.8 Ambulance/Portable Radio Replacement	Ambulance/Portable Radio Replacement	2028 -	2031	\$ 2,440,000	\$	-	\$ 2,440,000	92%	\$	2,245,000	\$	195,000	\$ -	\$	-	\$	195,000
7.2.9 Medical Equipment Replacement	Medical Equipment Replacement	2022 -	2031	\$ 5,000,000	\$	-	\$ 5,000,000	92%	\$	4,600,000	\$	400,000	\$ -	\$	-	\$	400,000
7.2.10 Defibrillator Replacement Purchases	Defibrillator Replacement Purchases	2023 -	2031	\$ 10,940,000	\$	-	\$ 10,940,000	92%	\$	10,065,000	\$	875,000	\$ -	\$	-	\$	875,000
7.2.11 Power Stretchers - Replacements	Power Stretchers - Replacements	2023 -	2031	\$ 14,400,000	\$	-	\$ 14,400,000	92%	\$	13,248,000	\$	1,152,000	\$ -	\$	-	\$	1,152,000
Subtotal Equipment				\$ 48,042,844	\$	-	\$ 48,042,844		\$	32,038,000	\$	16,004,844	\$ 1,193,000	\$	8,467,000	\$	6,344,844
														l			
7.3 Studies														l			
7.3.1 Capital Asset Management Planning	Capital Asset Management Planning	2022 -	2031	\$ 4,500,000	\$	-	\$ 4,500,000	50%	\$	2,250,000	\$	2,250,000	\$ -	\$	2,250,000	\$	-
Subtotal Studies				\$ 4,500,000	\$	-	\$ 4,500,000		\$	2,250,000	\$	2,250,000	\$ -	\$	2,250,000	\$	-
TOTAL AMBULANCE SERVICES				\$ 255,409,550	\$	-	\$ 255,409,550		\$	36,467,928	\$ 2	218,941,622	\$ 14,586,375	\$	88,813,593	\$ ^	115,541,654

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$59,161,428
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$233.95
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	33%	\$29,652,165
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$168.77

2022 - 2031 Net Funding Envelope	\$88,813,593
Reserve Fund Balance	\$14,586,375



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE AMBULANCE SERVICES RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

AMBULANCE SERVICES	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$12,398.4	\$4,734.6	(\$4,438.5)	(\$13,296.7)	(\$24,230.2)	(\$22,604.4)	(\$18,465.6)	(\$14,825.9)	(\$9,116.7)	(\$4,850.6)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Prior Growth (Funding from DC Reserve Balance) - Ambulance Services: Non Inflated - Ambulance Services: Inflated	\$3,932.5 \$11,617.1 \$15,549.7	\$2,502.3 \$13,493.6 \$16,315.9	\$1,879.8 \$13,971.7 \$16,491.9	\$1,401.8 \$13,956.8 \$16,298.6	\$0.0 \$2,982.5 \$3,228.3	\$0.0 \$627.9 \$693.3	\$0.0 \$1,106.0 \$1,245.5	\$0.0 \$627.9 \$721.3	\$0.0 \$627.9 \$735.7	\$0.0 \$149.9 \$179.1	\$9,716.4 \$59,161.4 \$71,459.4
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$7,668.6	\$7,227.0	\$8,108.4	\$6,369.5	\$6,136.0	\$5,982.8	\$5,820.7	\$7,133.8	\$5,421.2	\$5,430.1	\$65,298.0
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$433.9 (\$216.7)	\$165.7 (\$249.9)	(\$244.1) (\$230.5)	(\$731.3) (\$273.1)	(\$1,332.7) \$50.9	(\$1,243.2) \$92.6	(\$1,015.6) \$80.1	(\$815.4) \$112.2	(\$501.4) \$82.0	(\$266.8) \$91.9	(\$5,550.9) (\$460.6)
TOTAL REVENUE	\$7,885.8	\$7,142.7	\$7,633.7	\$5,365.1	\$4,854.2	\$4,832.1	\$4,885.2	\$6,430.6	\$5,001.8	\$5,255.2	\$59,286.5
CLOSING CASH BALANCE	\$4,734.6	(\$4,438.5)	(\$13,296.7)	(\$24,230.2)	(\$22,604.4)	(\$18,465.6)	(\$14,825.9)	(\$9,116.7)	(\$4,850.6)	\$225.5	

2022 Adjusted Charge Per Capita \$238

Reserve Fund Balance	\$ 14,586,375	
Residential Share	85% \$ 1	2,398,419
Non-Residential Share	15% \$	2,187,956

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE AMBULANCE SERVICES NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

AMBULANCE SERVICES	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$2,188.0	(\$2,114.71)	(\$6,932.27)	(\$12,031.44)	(\$17,236.03)	(\$15,940.81)	(\$13,203.75)	(\$10,518.43)	(\$7,337.14)	(\$3,905.69)	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMEN	ΓS										
- Prior Growth (Funding from DC Reserve Balance)	\$1,971.0	\$1,254.2	\$942.2	\$702.6	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$4,869.9
- Ambulance Services: Non Inflated	\$5,822.6	\$6,763.1	\$7,002.7	\$6,995.3	\$1,494.8	\$314.7	\$554.3	\$314.7	\$314.7	\$75.1	\$29,652.2
- Ambulance Services: Inflated	\$7,793.6	\$8,177.6	\$8,265.9	\$8,169.0	\$1,618.1	\$347.5	\$624.3	\$361.5	\$368.8	\$89.8	\$35,816.0
NEW NON-RESIDENTIAL DEVELOPMENT											
- Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE											
- DC Receipts: Inflated	\$3,531.6	\$3,602.2	\$3,674.2	\$3,747.7	\$3,822.7	\$3,899.1	\$3,977.1	\$4,056.7	\$4,137.8	\$4,220.6	\$38,669.7
INTEREST											
- Interest on Opening Balance	\$76.6	(\$116.3)	(\$381.3)	(\$661.7)	(\$948.0)	(\$876.7)	(\$726.2)	(\$578.5)	(\$403.5)	(\$214.8)	(\$4,830.5)
- Interest on In-year Transactions	(\$117.2)	(\$125.8)	(\$126.3)	(\$121.6)	\$38.6	\$62.2	\$58.7	\$64.7	\$66.0	\$72.3	(\$128.6)
TOTAL REVENUE	\$3,490.9	\$3,360.1	\$3,166.7	\$2,964.4	\$2,913.3	\$3,084.5	\$3,309.6	\$3,542.8	\$3,800.2	\$4,078.0	\$33,710.6
CLOSING CASH BALANCE	(\$2,114.7)	(\$6,932.3)	(\$12,031.4)	(\$17,236.0)	(\$15,940.8)	(\$13,203.7)	(\$10,518.4)	(\$7,337.1)	(\$3,905.7)	\$82.6	

2022 Adjusted Charge Per Employee \$201

Reserve Fund Balance	\$ 14,586,375	
Residential Share	85%	\$ 12,398,419
Non-Residential Share	15%	\$ 2,187,956

Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



# Appendix D.8 Development-Related Studies



### Development-Related Studies Technical Appendix

This appendix provides a brief outline of the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are based upon the proposed and approved capital budgets, previous DC Background Studies, and other long range planning documents.

The following discusses the individual components included in the Development-Related Studies category. The analysis is set out in the tables which follow. The tables include:

Table D.8-1 2022–2031 Development-Related Capital Forecast and Calculation of the Growth-Related Net Capital Costs

Table D.8-2 Cash Flow Analysis

#### A. The Development-Related Capital Forecast

The capital forecast will result, in whole or in part, in increased capacity to meet the servicing needs of new development. The 2022–2031 development-related capital forecast includes studies for City Planning, focusing on Transportation, Transit, and Growth and Finance studies.

The City Planning studies amount to \$36.94 million and they include studies such as the new Official Plan (OP), Zoning By-law, Finance Studies, Transportation and Transit Planning Studies, Avenue Studies, and Growth Studies.



#### B. Calculation of Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

No grants, subsidies or other recoveries have been identified to fund any of the development-related projects to be recovered through development charges. As such, no deductions have been made in this regard.

#### ii. Replacement and Benefit to Existing Shares

The replacement and benefit to existing shares have been examined on a project-by-project basis and the nature of each project determined the rationale for the reductions. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development. Generally speaking, shares have been deducted from the net cost of studies that account for portions of the study that benefits the existing community of Toronto.

Most of the studies are driven largely by new development, including the Growth and Finance studies. There are some studies, however, that the City would undertake even in the absence of development (i.e. Official Plans). The Official Plan sets out the City's vision and policy framework for growth and where and how growth will take place. For studies that confer some benefit to the existing development, a ten per cent deduction has been made to the net cost of the study.

In total, \$1.15 million is identified as the replacement and benefit to existing share.

#### iii. Available DC Reserve Funds

The available DC reserve fund balance for Development Related Studies is \$13.62 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.



#### iv. Other Development-Related Costs

No post-period benefit allocation has been made to the development-related costs. The total development-related costs have been brought forward to the development-charge calculation.

#### v. 2022-2031 In-Period Eligible Costs

After these adjustments, a total of \$35.79 million is included in the development charge calculation.

#### C. Calculation of Residential and Non-Residential Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been allocated 67 per cent to residential development, and 33 per cent to the non-residential sector. This sector allocation is based upon future shares of net population growth and employment growth.

Table D.8-1 displays the 67 per cent allocation to the residential sector, or \$23.84 million, and 33 per cent to the non-residential sector, or \$11.95 million.

Table D.8-1 also displays the calculation of the unadjusted per capita residential charge for Development-Related Studies. The \$23.84 million in development-related net capital costs are allocated to population forecast in new permits issued, yielding a per capita charge of \$94.27 before cash flow adjustments.

The non-residential unadjusted charge per square metre is calculated by taking the \$11.95 million allocated to the non-residential sector and dividing it by the 175,700 employment growth forecast. This yields an unadjusted charge of \$68.01 per employee.



#### D. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.8-2 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee development charges. After cash flow consideration, the residential calculated charge decreases to \$46 per capita. The non-residential charge after cash flow decreases to \$56 per employee.

The following table summarizes the calculation of the Development-Related Studies Services development charge.

	DEVELOPMENT-	RELATED ST	UDIES SUMN	ЛARY		
202	22 - 2031	Unadj	usted	Adjusted		
Development-Re	elated Capital Program	Developme	ent Charge	Development Charge		
Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp	
\$36,939,000	\$35,788,500	\$94.27	\$68.01	\$46	\$56	



### CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST DEVELOPMENT-RELATED STUDIES

		0	Gross	Grants/				ble Costs	Total	Deve	elopn	nent Related	Costs	
	Timing		-	Subsidies/Other		Net		Replacement	Development	Prior		In-Period		Post
			Cost	Recoveries	<u> </u>	Cost	%	& BTE Shares	Related Costs	Growth			2	2031
Five Year Review Of The Official Plan	2022 - 2031	\$	2,960,000	\$ -	\$	2,960,000	10%	\$ 296,000	\$ 2,664,000	\$ -	\$	2,664,000	\$	-
OP Conformity Review	2022 - 2028	\$	805,000	\$ -	\$	805,000	10%	\$ 80,500	\$ 724,500	\$ -	\$	724,500	\$	-
Transportation & Transit Planning Studies	2022 - 2031	\$	4,940,000	\$ -	\$	4,940,000	10%	\$ 494,000	\$ 4,446,000	\$ -	\$	4,446,000	\$	-
Avenue/Area Studies	2022 - 2031	\$	2,800,000	\$ -	\$	2,800,000	10%	\$ 280,000	\$ 2,520,000	\$ -	\$	2,520,000	\$	-
Growth Studies	2022 - 2031	\$ 1	14,823,000	\$ -	\$	14,823,000	0%	\$ -	\$ 14,823,000	\$ -	\$	14,823,000	\$	-
Growth Studies - previously approved	2022 - 2022	\$	103,000	\$ -	\$	103,000	0%	\$ -	\$ 103,000	\$ -	\$	103,000	\$	-
Additional Growth Studies - previously approved	2022 - 2022	\$	120,000	\$ -	\$	120,000	0%	\$ -	\$ 120,000	\$ -	\$	120,000	\$	-
Growth Secondary Plan Implementation	2022 - 2022	\$	868,000	\$ -	\$	868,000	0%	\$ -	\$ 868,000	\$ -	\$	868,000	\$	-
	2022 - 2031	\$	2,520,000	\$ -	\$	2,520,000	0%	\$ -	\$ 2,520,000	\$ -	\$	2,520,000	\$	-
	2022 - 2031	\$	1,000,000	\$ -	\$	1,000,000	0%	\$ -	\$ 1,000,000	\$ -	\$	1,000,000	\$	-
	2022 - 2031	\$	5,000,000	\$ -	\$	5,000,000	0%	\$ -	\$ 5,000,000	\$ -	\$	5,000,000	\$	-
	2022 - 2031	\$	1,000,000	\$ -	\$	1,000,000	0%	\$ -	\$ 1,000,000	\$ -	\$	1,000,000	\$	
		\$ 3	36,939,000	\$ -	\$	36,939,000		\$ 1,150,500	\$ 35,788,500	\$ -	\$	35,788,500	\$	-
		\$ 3	36,939,000	\$ -	\$	36,939,000		\$ 1,150,500	\$ 35,788,500	\$ -	\$	35,788,500	\$	-
	OP Conformity Review Transportation & Transit Planning Studies Avenue/Area Studies Growth Studies Growth Studies - previously approved Additional Growth Studies - previously approved	Five Year Review Of The Official Plan  OP Conformity Review  2022 - 2028  Transportation & Transit Planning Studies  Avenue/Area Studies  Growth Studies  2022 - 2031  Growth Studies - previously approved  Additional Growth Studies - previously approved  Growth Secondary Plan Implementation  2022 - 2022  2022 - 2031  2022 - 2031  2022 - 2031  2022 - 2031  2022 - 2031	Five Year Review Of The Official Plan OP Conformity Review Transportation & Transit Planning Studies Avenue/Area Studies Growth Studies - previously approved Additional Growth Studies - previously approved Growth Secondary Plan Implementation  2022 - 2031 \$ 2022 - 2032 \$ 2022 \$ 2022 \$ 2022 \$ 2023 \$ 2024 \$ 2025 - 2031 \$ 2026 - 2031 \$ 2027 - 2031 \$ 2028 - 2031 \$ 2029 - 2031 \$ 2029 - 2031 \$ 2039 - 2039 \$ 203	Five Year Review Of The Official Plan 2022 - 2031 \$ 2,960,000 OP Conformity Review 2022 - 2031 \$ 4,940,000 Avenue/Area Studies 2022 - 2031 \$ 2,800,000 Growth Studies - previously approved 2022 - 2022 \$ 103,000 Additional Growth Studies - previously approved 2022 - 2022 \$ 120,000 Growth Secondary Plan Implementation 2022 - 2022 \$ 868,000 2022 - 2031 \$ 2,520,000 2022 - 2031 \$ 2,500,000 2022 - 2031 \$ 1,000,000 2022 - 2031 \$ 5,000,000 2022 - 2031 \$ 5,000,000 2022 - 2031 \$ 5,000,000 2022 - 2031 \$ 36,939,000	Timing	Timing   Project   Subsidies/Other   Recoveries	Five Year Review Of The Official Plan   2022   2031   \$ 2,960,000   \$ - \$ 2,960,000	Five Year Review Of The Official Plan OP Conformity Review 2022 - 2031 \$ 2,960,000 \$ - \$ 2,960,000 10% OP Conformity Review 2022 - 2028 \$ 805,000 \$ - \$ 805,000 10% Transportation & Transit Planning Studies 2022 - 2031 \$ 4,940,000 \$ - \$ 4,940,000 10% Avenue/Area Studies 2022 - 2031 \$ 2,800,000 \$ - \$ 2,800,000 10% Growth Studies - previously approved 2022 - 2022 \$ 103,000 \$ - \$ 14,823,000 0% Growth Studies - previously approved 2022 - 2022 \$ 103,000 \$ - \$ 103,000 0% Additional Growth Studies - previously approved 2022 - 2022 \$ 120,000 \$ - \$ 120,000 0% Growth Secondary Plan Implementation 2022 - 2021 \$ 2,520,000 \$ - \$ 868,000 0% 2022 - 2031 \$ 2,520,000 \$ - \$ 2,520,000 0% 2022 - 2031 \$ 1,000,000 \$ - \$ 1,000,000 0% 2022 - 2031 \$ 2,000,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 2022 - 2031 \$ 2,000 0% 20	Five Year Review Of The Official Plan   2022   2031   \$ 2,960,000   \$ - \$ 2,960,000   10%   \$ 296,000	Five Year Review Of The Official Plan OPCONFORM SUdies Project Cost    Subsidies/Other Recoveries   Subsidies/Other Subsidies   Subsidies/Other Subsidies   Subsidi	Five Year Review Of The Official Plan OP Conformity Review Transportation & Transit Planning Studies 2022 - 2031 \$ 2,960,000 \$ \$ 2,960,000 \$ 10% \$ 2660,000 \$ 724,500 \$  Avenue/Area Studies Growth Studies - previously approved Growth Secondary Plan Implementation 2022 - 2031 \$ 2,2520,000 \$ \$ 120,000 \$ 0% \$ \$ 120,000 \$ 0% \$ \$ 120,000 \$ 0	Five Year Review Of The Official Plan   2022   2031   \$ 2,960,000   \$ -   \$ 2,960,000   \$   \$ 2,960,000   \$   \$ 2,960,000   \$   \$ 2,960,000   \$   \$ 2,960,000   \$   \$ 2,960,000   \$   \$	Five Year Review Of The Official Plan OP Conformity Review 2022 - 2031 \$ 2,960,000 \$ - \$ 2,960,000 \$ 10% \$ 296,000 \$ 2,664,000 \$ - \$ 2,664,000	Five Year Review Of The Official Plan OP Conformity Review 2022 - 2031 \$ 2,960,000 \$ \$ 2,960,000 \$ \$ 2,960,000 \$ \$ 2,860,000 \$ \$ 2,664,000 \$

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$23,839,805
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$94.27
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	33%	\$11,948,695
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$68.01



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE DEVELOPMENT-RELATED STUDIES RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

DEVELOPMENT-RELATED STUDIES	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$11,574.4	\$10,359.6	\$9,713.3	\$9,170.6	\$8,213.8	\$7,126.2	\$5,918.2	\$4,582.9	\$3,489.0	\$1,963.3	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Development-Related Studies: Non Inflated - Development-Related Studies: Inflated	\$3,058.7 \$3,058.7	\$2,332.0 \$2,378.6	\$2,332.0 \$2,426.2	\$2,332.0 \$2,474.7	\$2,332.0 \$2,524.2	\$2,332.0 \$2,574.7	\$2,332.0 \$2,626.2	\$2,263.0 \$2,599.5	\$2,263.0 \$2,651.5	\$2,263.0 \$2,704.5	\$23,839.8 \$26,019.0
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$1,482.2	\$1,396.8	\$1,567.2	\$1,231.1	\$1,185.9	\$1,156.3	\$1,125.0	\$1,378.8	\$1,047.8	\$1,049.5	\$12,620.6
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$405.1 (\$43.4)	\$362.6 (\$27.0)	\$340.0 (\$23.6)	\$321.0 (\$34.2)	\$287.5 (\$36.8)	\$249.4 (\$39.0)	\$207.1 (\$41.3)	\$160.4 (\$33.6)	\$122.1 (\$44.1)	\$68.7 (\$45.5)	\$2,523.9 (\$368.5)
TOTAL REVENUE	\$1,843.9	\$1,732.4	\$1,883.5	\$1,517.9	\$1,436.6	\$1,366.7	\$1,290.9	\$1,505.6	\$1,125.8	\$1,072.7	\$14,776.1
CLOSING CASH BALANCE	\$10,359.6	\$9,713.3	\$9,170.6	\$8,213.8	\$7,126.2	\$5,918.2	\$4,582.9	\$3,489.0	\$1,963.3	\$331.4	

2022 Adjusted Charge Per Capita \$46

Reserve Fund Balance	\$13,616,911	
Residential Share	85%	\$ 11,574,374
Non-Residential Share	15%	\$ 2,042,537

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



## CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE DEVELOPMENT-RELATED STUDIES NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

DEVELOPMENT-RELATED STUDIES	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$2,042.54	\$1,549.78	\$1,410.25	\$1,261.96	\$1,104.52	\$937.54	\$760.61	\$573.29	\$415.92	\$249.49	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREME	NTS										
- Development-Related Studies: Non Inflated - Development-Related Studies: Inflated	\$1,533.1 \$1,533.1	\$1,168.8 \$1,192.2	\$1,168.8 \$1,216.0	\$1,168.8 \$1,240.4	\$1,168.8 \$1,265.2	\$1,168.8 \$1,290.5	\$1,168.8 \$1,316.3	\$1,134.3 \$1,302.9	\$1,134.3 \$1,329.0	\$1,134.3 \$1,355.5	\$11,948.7 \$13,040.9
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$983.9	\$1,003.6	\$1,023.7	\$1,044.1	\$1,065.0	\$1,086.3	\$1,108.1	\$1,130.2	\$1,152.8	\$1,175.9	\$10,773.6
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$71.5 (\$15.1)	\$54.2 (\$5.2)	\$49.4 (\$5.3)	\$44.2 (\$5.4)	\$38.7 (\$5.5)	\$32.8 (\$5.6)	\$26.6 (\$5.7)	\$20.1 (\$4.7)	\$14.6 (\$4.8)	\$8.7 (\$4.9)	\$360.7 (\$62.4)
TOTAL REVENUE	\$1,040.3	\$1,052.7	\$1,067.7	\$1,082.9	\$1,098.2	\$1,113.5	\$1,128.9	\$1,145.5	\$1,162.5	\$1,179.7	\$11,072.0
CLOSING CASH BALANCE	\$1,549.8	\$1,410.2	\$1,262.0	\$1,104.5	\$937.5	\$760.6	\$573.3	\$415.9	\$249.5	\$73.6	

2022 Adjusted Charge Per Employee \$56

Reserve Fund Balance	\$13,616,911	
Residential Share	85%	\$ 11,574,374
Non-Residential Share	15%	\$ 2,042,537

Allocation of Capital Program Residential Sector Non-Residential Sector	66.6% 33.4%
Rates for 2022 Inflation Rate Interest Rate on Positive Balances Interest Rate on Negative Balances	2.0% 3.5% 5.5%



# Appendix D.9 Long-Term Care



#### **Long-Term Care**

The City's Seniors Services and Long-Term Care division operates 10 long-term care homes across the City.

This appendix provides a brief outline of historical service levels for Long-Term Care services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff based on the previous DC background studies, and other long-range planning documents.

The following discusses the individual components included in the Long-Term Care service category. The analysis is set out in the tables which follow. The tables include:

Table D.9-1 Historical Service Levels and Calculation of Ten-Year
Average Service Level

Table D.9-2 2022–2031 Development-Related Capital Forecast and
Calculation of the Growth-Related Net Capital Costs

Table D.9-3 Cash Flow Analysis

## A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

Senior Services and Long-Term Care currently provides 2,641 beds across 10 facilities on a total of 15 hectares of land. These facilities include Bendale Acres, Carefree Lodge, Castleview Wychwood Towers, Cummer Lodge, Fudger House, Kipling Acres, Lakeshore Lodge, Seven Oaks, True



Davidson Acres, and Wesburn Manor. The inventory of facilities and land attributed to Long-Term care amount to \$1.85 billion in current value.

Table D.9-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$657.78
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$163,392,552

The existing facilities have been examined and consideration has been given to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's long-term care facilities, and as such, no adjustments have been made to the service level calculations.

#### B. Development-Related Capital Forecast

The 2022–2031 development-related capital forecast includes provisions for the redevelopment of five long-term care facilities, for a total gross cost of \$882.21 million.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Long-Term care services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning



and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Long-Term Care services.

### C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

\$298.07 million in upper level government grants are anticipated for the long-term care services projects. These shares have been netted off of the gross project costs.

#### ii. Replacement and Benefit to Existing Shares

The projects included in the capital program, in part, include the replacement of existing Long-Term Care beds. This replacement share amounts to 67% of the total beds included as part of the capital projects, and is considered to benefit the existing population.

In total, \$391.37 million in replacement or benefit to existing shares have been identified and removed from the DC calculation.

#### iii. Available DC Reserve Funds

There is no available DC reserve fund balance for Long-Term Care as this is a new service for this DC Study.

#### iv. Other Development Related Shares

A share of the additional planned beds is anticipated to benefit development beyond the 2031 planning horizon. This share, totalling \$57.83 million, has been removed from the DC calculation.



#### v. 2022-2031 In-Period Eligible Costs

After these adjustments and, a total of \$134.94 million is included in the development charge calculation, eligible for recovery over the ten-year planning period of 2022 to 2031.

## D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been entirely allocated 100 per cent to residential development, as these facilities are provided for and planned for use solely by the residential community.

Table D.9-2 displays the 100 per cent allocation to the residential sector, or \$134.94 million, based on 10-Year Growth in population in new permits issued (252,885 permits). This page also displays the calculation of the unadjusted development charge which yields a per capita charge of \$533.58 before cash flow adjustments.

#### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.



In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.9-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee development charges. After cash flow consideration, the residential calculated charge increases slightly to \$537 per capita.

The following table summarizes the calculation of the Long-Term Care services development charge.

		LONG-TERM CAI	RE SUMMARY	•			
10-year Hist. 2018 - 2027		Unadj	usted	Adjusted			
Service Level	Development-Rela	ated Capital Program	Development Charge		<b>Development Charge</b>		
per pop	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp	
\$657.78	\$882,210,000	\$134,935,338	\$533.58	\$0.00	\$537	\$0	



#### APPENDIX D.9 D.9-1

2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS LONG-TERM CARE

2022

											UNIT COST	
FACILITIES		# of Beds										
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/bed)	
Bendale Acres	302	302	302	302	302	302	302	302	302	302	\$484,800	
Carefree Lodge	127	127	127	127	127	127	127	127	127	127	\$484,800	
Castleview Wychwood Towers	456	456	456	456	456	456	456	456	456	456	\$484,800	
Cummer Lodge	391	391	391	391	391	391	391	391	391	391	\$484,800	
Fudger House	250	250	250	250	250	250	250	250	250	250	\$484,800	
Kipling Acres	262	262	192	192	192	337	337	337	337	337	\$484,800	
Lakeshore Lodge	150	150	150	150	150	150	150	150	150	150	\$484,800	
Seven Oaks	249	249	249	249	249	249	249	249	249	249	\$484,800	
True Davidson Acres	187	187	187	187	187	187	187	187	187	187	\$484,800	
Wesburn Manor	192	192	192	192	192	192	192	192	192	192	\$484,800	
Total (#)	2,566	2,566	2,496	2,496	2,496	2,641	2,641	2,641	2,641	2,641		
Total (\$000)	\$1,243,996.8	\$1,243,996.8	\$1,210,060.8	\$1,210,060.8	\$1,210,060.8	\$1,280,356.8	\$1,280,356.8	\$1,280,356.8	\$1,280,356.8	\$1,280,356.8		

LAND	# of Hectares									UNIT COST	
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/ha)
Bendale Acres	1.60	1.60	1.60	1.60	1.60	1.60	1.60	1.60	1.60	1.60	\$36,490,000
Carefree Lodge	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	\$36,490,000
Castleview Wychwood Towers	1.57	1.57	1.57	1.57	1.57	1.57	1.57	1.57	1.57	1.57	\$36,490,000
Cummer Lodge	1.87	1.87	1.87	1.87	1.87	1.87	1.87	1.87	1.87	1.87	\$6,940,000
Fudger House	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57	0.57	\$164,180,000
Kipling Acres	4.41	4.41	4.41	4.41	4.41	4.41	4.41	4.41	4.41	4.41	\$36,490,000
Lakeshore Lodge	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	\$36,490,000
Seven Oaks	1.21	1.21	1.21	1.21	1.21	1.21	1.21	1.21	1.21	1.21	\$36,490,000
True Davidson Acres	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	\$36,490,000
Wesburn Manor	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	\$36,490,000
Total (#)	15.18	15.18	15.18	15.18	15.18	15.18	15.18	15.18	15.18	15.18	
Total (\$000)	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	

2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS LONG-TERM CARE

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500

#### **INVENTORY SUMMARY (\$000)**

Total (\$000)	\$1.815.439.8	\$1.815.439.8	\$1.781.503.8	\$1.781.503.8	\$1.781.503.8	\$1.851.799.8	\$1.851.799.8	\$1.851.799.8	\$1.851.799.8	\$1.851.799.8
Land	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0	\$571,443.0
Facilities	\$1,243,996.8	\$1,243,996.8	\$1,210,060.8	\$1,210,060.8	\$1,210,060.8	\$1,280,356.8	\$1,280,356.8	\$1,280,356.8	\$1,280,356.8	\$1,280,356.8

#### SERVICE LEVEL (\$/capita)

Average Service

Level

Total (\$/capita)	\$688.21	\$682.23	\$663.66	\$657.90	\$652.18	\$667.51	\$654.90	\$644.91	\$635.90	\$630.40	\$657.78
Land	\$216.63	\$214.75	\$212.88	\$211.03	\$209.20	\$205.98	\$202.09	\$199.01	\$196.23	\$194.53	\$206.23
Facilities	\$471.58	\$467.49	\$450.78	\$446.87	\$442.99	\$461.52	\$452.81	\$445.90	\$439.67	\$435.87	\$451.55

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
LONG-TERM CARE

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$657.78
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$163,392,552

#### APPENDIX D.9 D.9-2

# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST LONG-TERM CARE

			Gross	Grants/		Ineligib	le Costs	Total	Deve	elopment Related	Costs
Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE <sup>1</sup>	Replacement	Development	Prior	In-Period	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
5.0 LONG-TERM CARE											
5.1 Buildings, Land & Furnishings											
5.1.1 Carefree Lodge Redevelopment	Carefree Lodge Redevelopment	2022 - 2025	\$ 194,310,0	00 \$ 69,637,455	\$ 124,672,545	67%	\$ 83,530,605	\$ 41,141,940	\$ -	\$ 41,141,940	\$ -
5.1.2 Seven Oaks Redevelopment	SO REDEVELOPMENT	2024 - 2028	\$ 158,250,0	00 \$ 54,668,656	\$ 103,581,344	67%	\$ 69,399,501	\$ 34,181,844	\$ -	\$ 34,181,844	\$ -
5.1.3 Castleview Wychwood Towers Redevelopment	CWT REDEVELOPMENT	2025 - 2030	\$ 241,680,0	00 \$ 83,304,619	\$ 158,375,381	67%	\$ 106,111,506	\$ 52,263,876	\$ -	\$ 52,263,876	\$ -
5.1.4 Lakeshore Lodge Redevelopment	LL REDEVELOPMENT	2029 - 2031	\$ 96,890,0	00 \$ 31,239,232	\$ 65,650,768	67%	\$ 43,986,015	\$ 21,664,753	\$ -	\$ 7,347,678	\$ 14,317,075
5.1.5 Fudger House Redevelopment	Fudger House Redevelopment	2029 - 2031	\$ 191,080,0	00 \$ 59,224,377	\$ 131,855,623	67%	\$ 88,343,267	\$ 43,512,356	\$ -	\$	\$ 43,512,356
			\$ 882,210,0	00 \$ 298,074,338	\$ 584,135,662		\$ 391,370,893	\$ 192,764,768	\$ -	\$ 134,935,338	\$ 57,829,431
TOTAL LONG-TERM CARE			\$ 882,210,0	00 \$ 298,074,338	\$ 584,135,662		\$ 391,370,893	\$ 192,764,768	\$ -	\$ 134,935,338	\$ 57,829,431

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments.

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	100%	\$134,935,338
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$533.58
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	0%	\$0
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$0.00

2022 - 2031 Net Funding Envelope \$ 163,392,552

#### APPENDIX D.9 TABLE D.9-3

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE LONG-TERM CARE RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

\$146,327.9
\$146,327.9
050.005
050 005
252,885
\$147,332.1
(\$600.2)
(\$231.5)
\$146,500.3
1 9 7) 2 5

2022 Adjusted Charge Per Capita	\$537
	+

Reserve Fund Balance	\$0	
Residential Share	100%	\$ -
Non-Residential Share	0%	\$ -

Allocation of Capital Program Residential Sector Non-Residential Sector	100.0% 0.0%
Rates for 2022	2.0%
Interest Rate on Positive Balances	2.0% 3.5%
Interest Rate on Negative Balances	5.5%



# Appendix D.10 Child Care



#### **Child Care**

This appendix provides a brief outline of historical service levels for Child Care services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff and are based upon the proposed and approved capital budgets, previous DC Background Studies, and other long-range planning documents.

The following discusses the individual components included in the Child Care service category. The analysis is set out in the tables which follow. The tables include:

Table D.10-1	Historical Service Levels and Calculation of Ten-Year
	Average Service Level
Table D.10-2	2022–2031 Development-Related Capital Forecast and
	Calculation of the Growth-Related Net Capital Costs
Table D.10-3	Cash Flow Analysis

## A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

Child Care services are provided through purchased spaces that may be City or third party operated, home-based spaces, and subsidized programming. In total, the inventory includes 87,121 Child Care spaces. The City's share of the value of these spaces amounts to \$2.21 billion.



Table D.10-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$438.96
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$163,688,184

The existing facilities have been examined and consideration has been made with regard to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's child care infrastructure, and as such, no adjustments have been made to the service level calculations.

#### B. Development-Related Capital Forecast

The 2022–2031 development-related capital forecast includes new child care centres across the City. These projects include a number of net new facilities as well as retrofits to existing facilities. In total, the capital forecast amounts to \$180.42 million.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Child Care services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Child Care services.



### C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

\$9.39 million of grants, subsidies or other recoveries are anticipated for Child Care services and have been netted off of the gross capital costs.

#### ii. Replacement and Benefit to Existing Shares

The majority of the proposed new child care centres included in the DC capital forecast will not be replacing any existing facility, and will create additional child care spaces. The replacement share reflects the portion of the works that relate to the existing facility space.

In total, \$22.51 million replacement or benefit to existing shares have been identified for this service. These shares are considered to meet the needs of the existing population.

#### iii. Available DC Reserve Funds

The available DC reserve fund balance for Child Care is \$36.59 million. This amount has been removed from the development charge calculation and accounted for the in the cash flow analysis.

#### iv. Other Development Related Shares

The entire \$148.51 million in development-related costs is considered eligible for recovery through DCs over the ten-year planning period of 2022 to 2031.

#### v. 2022-2031 In-Period Eligible Costs

After these adjustments and, a total of \$148.51 million is included in the development charge calculation.



### D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been allocated 67 per cent to residential development, and 33 per cent to the non-residential sector. This sector allocation is based upon future shares population growth in new permits issued (252,885) and employment growth in new space (175,700).

The unadjusted development charge summary table below Table D.10-2 displays the 67 per cent allocation to the residential sector, or \$98.93 million, and 33 per cent to the non-residential sector, or \$49.58 million.

Table D.10-2 also displays the calculation of the unadjusted per capita residential charge for Child Care. The \$98.93 million in development-related net capital costs are allocated to the 252,885 population forecast from new permits issued, yielding a per capita charge of \$391.20 before cash flow adjustments. The non-residential unadjusted charge per square metre is calculated by taking the \$49.58 million allocated to the non-residential sector and dividing it by the 175,700 employment growth forecast. This yields an unadjusted charge of \$282.20 per employee.

#### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that



the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.10-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee development charges. After cash flow consideration, the residential calculated charge decreases to \$270 per capita. The non-residential charge after cash flow decreases to \$263 per square metre of GFA.

The following table summarizes the calculation of the Child Care services development charge.

		CHILD CARE	SUMMARY				
10-year Hist.	20	)22 - 2031	Unad	justed	Adju	sted	
Service Level	Development-F	Related Capital Program	Developm	ent Charge	<b>Development Charge</b>		
per pop & emp	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp	
\$438.96	\$180,416,999	\$148,511,099	\$391.20	\$282.20	\$270	\$263	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS CHILD CARE

2022

											2022
FACILITY											UNIT COST
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/space)
Purchased Spaces (Centre-Based)											
Directly Operated	2,670	2,653	2,794	2,622	2,604	2,726	1,858	1,974	1,662	1,206	\$103,600
in City-Owned Assets							880	880	880	880	\$103,600
3rd Party Operated	40,174	41,785	45,564	48,460	50,484	54,216	58,219	62,458	62,458	62,458	\$103,600
in City-Owned Assets							1,251	1,251	1,251	1,251	\$103,600
Purchased Spaces (Home-Based)	2,000	3,400	3,100	3,100	3,100	3,180	3,180	3,550	3,550	3,550	\$51,800
Non-Purchased Spaces (Centre-Based)	12,812	13,640	14,171	14,782	16,058	16,451	16,741	17,710	17,710	17,710	\$103,600
in City-Owned Assets							66	66	66	66	\$103,600
Total (#)	57,656	61,478	65,629	68,964	72,246	76,573	82,195	87,889	87,577	87,121	
Total (\$000)	\$5,869,561.6	\$6,193,000.8	\$6,638,584.4	\$6,984,090.4	\$7,324,105.6	\$7,768,238.8	\$8,350,678.0	\$8,921,410.4	\$8,889,087.2	\$8,841,845.6	I
City Share (\$000)	\$1,467,390.4	\$1,548,250.2	\$1,659,646.1	\$1,746,022.6	\$1,831,026.4	\$1,942,059.7	\$2,087,669.5	\$2,230,352.6	\$2,222,271.8	\$2,210,461.4	I

Note: The City provides child cares spaces through as both physical spaces and through subsized programming. This inventory reflects all childcare spaces available.

#### Children's Services Notes (2021):

Replacement cost of \$96,200 per space represents average cost for purpose built child care centre, in consideration of licensing standards for infant, toddler, and preschool spaces Costs to retrofit, renovate, or add spaces to existing footprints is approximately \$44,200 2020-21 inventories will be subject to further minor adjustments given impacts of COVID-19 on early years and child care sector Replacement costs for child care spaces located in private homes is N/A



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS CHILD CARE

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historic Population	2,637,913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500
Historic Employment	<u>1,455,700</u>	<u>1,470,400</u>	<u>1,485,300</u>	<u>1,500,300</u>	<u>1,515,500</u>	1,532,000	1,548,700	<u>1,565,500</u>	<u>1,582,600</u>	1,599,900
Total Historic Population & Employment	4,093,613	4,131,428	4,169,646	4,208,169	4,247,100	4,306,200	4,376,300	4,436,900	4,494,700	4,537,400

#### **INVENTORY SUMMARY (\$000)**

Facility	\$1,467,390.4	\$1,548,250.2	\$1,659,646.1	\$1,746,022.6	\$1,831,026.4	\$1,942,059.7	\$2,087,669.5	\$2,230,352.6	\$2,222,271.8	\$2,210,461.4
Total (\$000)	\$1,467,390.4	\$1,548,250.2	\$1,659,646.1	\$1,746,022.6	\$1,831,026.4	\$1,942,059.7	\$2,087,669.5	\$2,230,352.6	\$2,222,271.8	\$2,210,461.4

#### SERVICE LEVEL (\$/capita & employment)

Average Service Level

Facility	\$358.46	\$374.75	\$398.03	\$414.91	\$431.12	\$450.99	\$477.04	\$502.68	\$494.42	\$487.16	\$438.96
Total (\$/capita & employment)	\$358.46	\$374.75	\$398.03	\$414.91	\$431.12	\$450.99	\$477.04	\$502.68	\$494.42	\$487.16	\$438.96

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
CHILD CARE

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012 - 2021	\$438.96
Net Population & Employment Growth 2022 - 2031	372,900
Maximum Allowable Funding Envelope	\$163,688,184



#### APPENDIX D.10 TABLE D.10-2

## CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST CHILD CARE

			Gross	Grants/		Ineli	gible Costs	Total	Dev	elopment Related C	Costs
Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	In-Period	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth		Related
10 CHILD CARE											
10.1 Facilities											
10.1.1 Anishawabe Child Care Centre		2022 - 2024	\$ 8,945,000	\$ 3,768,000	\$ 5,177,000	0%	\$ -	\$ 5,177,000	\$ -	\$ 5,177,000 \$	-
10.1.2 New Child Care Centre No. 6 - Bridletown Community Centre		2022 - 2026	\$ 4,198,000	\$ -	\$ 4,198,000	0%	\$ -	\$ 4,198,000	\$ -	\$ 4,198,000 \$	-
10.1.3 New Child Care Centre No. 7 - David and Mary Thomsom		2022 - 2026	\$ 5,383,000	\$ -	\$ 5,383,000	0%	\$ -	\$ 5,383,000	\$ -	\$ 5,383,000 \$	-
10.1.4 New Child Care Centre No. 8 - Wallace Emerson Child Care Centre		2022 - 2025	\$ 5,383,000	\$ -	\$ 5,383,000	0%	\$ -	\$ 5,383,000	\$ -	\$ 5,383,000 \$	-
10.1.5 New Child Care Centres No. 9 - Western North York Community Centre		2022 - 2025	\$ 5,383,000	\$ -	\$ 5,383,000	0%	\$ -	\$ 5,383,000	\$ -	\$ 5,383,000 \$	-
10.1.6 North East Scarborough Recreation Centre		2022 - 2024	\$ 7,858,506	\$ -	\$ 7,858,506	0%	\$ -	\$ 7,858,506	\$ -	\$ 7,858,506 \$	-
10.1.7 Firgrove ELCCC		2022 - 2024	\$ 5,302,000	\$ -	\$ 5,302,000	74%	\$ 3,933,700	\$ 1,368,300	\$ -	\$ 1,368,300 \$	-
10.1.8 St. Barnabas Catholic School		2022 - 2023	\$ 3,768,000	\$ -	\$ 3,768,000	0%	\$ -	\$ 3,768,000	\$ -	\$ 3,768,000 \$	-
10.1.9 St. Bartholomew Catholic School		2022 - 2023	\$ 4,091,000	\$ -	\$ 4,091,000	0%	\$ -	\$ 4,091,000	\$ -	\$ 4,091,000 \$	-
10.1.11 St. Roch Catholic School		2022 - 2023	\$ 4,306,000	\$ -	\$ 4,306,000	0%	\$ -	\$ 4,306,000	\$ -	\$ 4,306,000 \$	-
10.1.12 Stanley Public School		2022 - 2023	\$ 4,198,000	\$ -	\$ 4,198,000	0%	\$ -	\$ 4,198,000	\$ -	\$ 4,198,000 \$	-
10.1.13 Port Lands Community Infrastructure and Parks	Villiers Island Child Care (integrated in Community Centre)	2024 - 2028	\$ 15,820,000	\$ -	\$ 15,820,000	0%	\$ -	\$ 15,820,000	\$ -	\$ 15,820,000 \$	-
10.1.14 Port Lands Community Infrastructure and Parks	Child Care in McCleary District (require 2)	2024 - 2028	\$ 33,221,000	\$ -	\$ 33,221,000	0%	\$ -	\$ 33,221,000	\$ -	\$ 33,221,000 \$	-
10.1.15 TCS Growing Child Care for Toronto		2022 - 2023	\$ 5,128,000	\$ 3,255,000	\$ 1,873,000	80%	\$ 1,498,400	\$ 374,600	\$ -	\$ 374,600 \$	-
10.1.16 East Bayfront - Bayside Child Care Centre		2022 - 2023	\$ 3,122,000	\$ 2,368,000	\$ 754,000	0%	\$ -	\$ 754,000	\$ -	\$ 754,000 \$	-
10.1.17 Gilder/Gilder Child Care Centre		2022 - 2023	\$ 4,198,000	\$ -	\$ 4,198,000	33%	\$ 1,399,300	\$ 2,798,700	\$ -	\$ 2,798,700 \$	-
10.1.18 Mount Dennis Child Care Centre		2022 - 2024	\$ 21,347,000	\$ -	\$ 21,347,000	73%	\$ 15,683,500	\$ 5,663,500	\$ -	\$ 5,663,500 \$	
10.1.19 Woodbine Child Care Centre		2022 - 2026	\$ 5,383,000	\$ -	\$ 5,383,000		\$ -	\$ 5,383,000	\$ -	\$ 5,383,000 \$	
10.1.20 Lawrence Heights Child Care Centre		2024 - 2029	\$ 7,492,493	\$ -	\$ 7,492,493	0%	\$ -	\$ 7,492,493		\$ 7,492,493 \$	-
Subtotal New Projects			\$ 154,526,999	\$ 9,391,000	\$ 145,135,999		\$ 22,514,900	\$ 122,621,099	\$ -	\$ 122,621,099 \$	-
10.3 Other Contributions											
10.3.1 City Contributions to Additional School-Based Spaces		2022 - 2031	\$ 25,890,000	\$ -	\$ 25,890,000	0%	\$ -	\$ 25,890,000	\$	\$ 25,890,000 \$	<u>-</u>
Subtotal Equipment			\$ 25,890,000	\$ -	\$ 25,890,000		\$ -	\$ 25,890,000	\$ -	\$ 25,890,000 \$	-
TOTAL CHILD CARE			\$ 180,416,999	\$ 9,391,000	\$ 171,025,999		\$ 22,514,900	\$ 148,511,099	\$ -	\$ 148,511,099 \$	-

<sup>1</sup> BTE shares include costs that meet the needs of existing residents and employees including past developments

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	67%	\$98,927,747
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$391.20
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	33%	\$49,583,352
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$282.20

2022 - 2031 Net Funding Envelope \$163,688,184

#### APPENDIX D.10 TABLE D.10-3

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE CHILD CARE RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

CHILD CARE	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$31,101.3	\$23,943.9	\$15,677.5	\$7,149.4	\$783.9	(\$4,363.4)	(\$7,941.7)	(\$12,111.8)	(\$7,531.3)	(\$3,743.8)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREMENTS - Child Care: Non Inflated - Child Care: Inflated	\$16,724.9 \$16,724.9	\$16,724.9 \$17,059.4	\$17,332.3 \$18,032.5	\$12,876.5 \$13,664.6	\$11,083.6 \$11,997.2	\$9,090.0 \$10,036.1	\$9,090.0 \$10,236.8	\$2,556.4 \$2,936.5	\$1,724.6 \$2,020.7	\$1,724.6 \$2,061.1	\$98,927.7 \$104,769.8
NEW RESIDENTIAL DEVELOPMENT - Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE - DC Receipts: Inflated	\$8,699.7	\$8,198.7	\$9,198.6	\$7,225.9	\$6,961.0	\$6,787.2	\$6,603.4	\$8,092.9	\$6,150.1	\$6,160.2	\$74,077.6
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$1,088.5 (\$220.7)	\$838.0 (\$243.7)	\$548.7 (\$242.9)	\$250.2 (\$177.1)	\$27.4 (\$138.5)	(\$240.0) (\$89.3)	(\$436.8) (\$99.9)	(\$666.1) \$90.2	(\$414.2) \$72.3	(\$205.9) \$71.7	\$789.9 (\$977.9)
TOTAL REVENUE	\$9,567.5	\$8,793.0	\$9,504.4	\$7,299.1	\$6,849.9	\$6,457.8	\$6,066.6	\$7,517.0	\$5,808.2	\$6,026.0	\$73,889.6
CLOSING CASH BALANCE	\$23,943.9	\$15,677.5	\$7,149.4	\$783.9	(\$4,363.4)	(\$7,941.7)	(\$12,111.8)	(\$7,531.3)	(\$3,743.8)	\$221.1	

2022 Adjusted Charge Per Capita \$270

Reserve Fund Balance	\$ 36,589,735	
Residential Share	85%	\$ 31,101,275
Non-Residential Share	15%	\$ 5,488,460

Allocation of Capital Program	
Residential Sector	66.6%
Non-Residential Sector	33.4%
Rates for 2022	
Inflation Rate	2.0%
Interest Rate on Positive Balances	3.5%
Interest Rate on Negative Balances	5.5%



#### APPENDIX D.10 TABLE D.10-3

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE CHILD CARE NON-RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

CHILD CARE	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$5,488.46	\$1,815.37	(\$2,063.59)	(\$6,523.85)	(\$8,881.22)	(\$10,408.77)	(\$10,908.30)	(\$11,433.84)	(\$8,159.41)	(\$4,129.79)	
2022 - 2031 NON-RESIDENTIAL FUNDING REQUIREMEN	ITS										
- Child Care: Non Inflated - Child Care: Inflated	\$8,382.7 \$8,382.7	\$8,382.7 \$8,550.3	\$8,687.1 \$9,038.0	\$6,453.8 \$6,848.8	\$5,555.2 \$6,013.1	\$4,556.0 \$5,030.2	\$4,556.0 \$5,130.8	\$1,281.3 \$1,471.8	\$864.4 \$1,012.8	\$864.4 \$1,033.0	\$49,583.4 \$52,511.4
NEW NON-RESIDENTIAL DEVELOPMENT - Employees in New Space	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	17,570	175,700
REVENUE - DC Receipts: Inflated	\$4,620.9	\$4,713.3	\$4,807.6	\$4,903.7	\$5,001.8	\$5,101.9	\$5,203.9	\$5,308.0	\$5,414.1	\$5,522.4	\$50,597.7
INTEREST - Interest on Opening Balance - Interest on In-year Transactions	\$192.1 (\$103.4)	\$63.5 (\$105.5)	(\$113.5) (\$116.3)	(\$358.8) (\$53.5)	(\$488.5) (\$27.8)	(\$572.5) \$1.3	(\$600.0) \$1.3	(\$628.9) \$67.1	(\$448.8) \$77.0	(\$227.1) \$78.6	(\$3,182.3) (\$181.3)
TOTAL REVENUE	\$4,709.6	\$4,671.3	\$4,577.8	\$4,491.4	\$4,485.5	\$4,530.6	\$4,605.2	\$4,746.2	\$5,042.4	\$5,373.8	\$47,234.0
CLOSING CASH BALANCE	\$1,815.4	(\$2,063.6)	(\$6,523.9)	(\$8,881.2)	(\$10,408.8)	(\$10,908.3)	(\$11,433.8)	(\$8,159.4)	(\$4,129.8)	\$211.0	

2022 Adjusted Charge Per Employee \$263

Reserve Fund Balance	\$ 36,589,735	
Residential Share	85%	\$ 31,101,275
Non-Residential Share	15%	\$ 5,488,460

Allocation of Capital Program Residential Sector Non-Residential Sector	66.6% 33.4%
Rates for 2022	2.0%
Interest Rate on Positive Balances Interest Rate on Negative Balances	3.5% 5.5%



# Appendix D.11 Waste Diversion



#### **Waste Diversion**

Solid Waste Management Services is responsible for collecting, transporting, processing, composting and disposing of municipal and some private sector solid waste, including recyclables and organics.

This appendix provides a brief outline of historical service levels for Waste Diversion services, the 2022–2031 development-related capital forecast, the calculation of the "unadjusted" development charge, and the calculated charge after cash flow considerations. The cost, quantum and timing of the projects identified in the forecast have been provided by City staff based on the previous DC background studies, and other long-range planning documents.

The following discusses the individual components included in the Waste Diversion service category. The analysis is set out in the tables which follow. The tables include:

Table D.11-1 Historical Service Levels and Calculation of Ten-Year
Average Service Level

Table D.11-2 2022–2031 Development-Related Capital Forecast and
Calculation of the Growth-Related Net Capital Costs

Table D.11-3 Cash Flow Analysis

## A. Historical Service Levels and Calculation of 10-Year Average Service Levels and Maximum Allowable Charges

The City maintains a range of stations, yards and other facilities. Only the share of facilities related to waste diversion can be considered under the DC Background Study; as such, the recycling and organics-related shares are calculated at a total 2022 value of \$317.51 million. The waste diversion-related facilities are associated with 38 hectares of land, valued at \$176.55 million.



The current recycling and organics vehicle inventory comprises 393 vehicles at a total value of \$109.25 million. Organic and recycling bins are valued at \$56.57 million.

The total 2022 value of the City's waste diversion-related facilities, land, vehicles, and bins is \$659.89 million. Table D.11-1 provides a summary of the level of service and the calculation of the ten-year historical service level. The calculation of the maximum allowable funding envelope is summarized as follows:

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012-2021	\$212.47
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$52,777,548

The existing facilities have been examined and consideration has been made with regard to whether or not "excess capacity" exists within the City's infrastructure that may be available to partially meet the future servicing requirements. It has been determined that no "uncommitted excess capacity" exists within the City's waste diversion infrastructure, and as such, no adjustments have been made to the service level calculations.

#### B. Development-Related Capital Forecast

The 2022–2031 development-related capital forecast includes provisions for the ten organics and recycling collection projects, including additional facilities and facility improvements, additional bins, and new fleet. The forecast also includes and four biogas utilization projects. The total gross cost of the capital program is \$239.50 million.

Paragraph 5 of s.s.5(1) of the DCA requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the City's "excess capacity" other than excess capacity which is "committed". "Excess capacity" is undefined in the DCA, but is considered to



relate to the capacity available to meet some or all of the increase in need for service in order to potentially represent a deduction. For Waste Diversion services, the deduction of uncommitted excess capacity from the future increase in the need for service occurs as part of the conceptual planning and feasibility work associated with planning new facilities. It is recognized that no "surplus" of capacity exists within Waste Diversion services.

### C. Calculation of Discounted Development-Related Capital Costs

#### i. Grants, Subsidies and Other Recoveries

No subsidies or other recoveries are anticipated for Waste Diversion services for this DC capital forecast.

#### ii. Replacement and Benefit to Existing Shares

A share of the proposed Waste Diversion capital projects included in the DC capital forecast will be replacing existing assets and/or benefitting existing development.

In total, \$96.04 million replacement or benefit to existing shares have been identified in this service. The identified benefit to exiting shares includes costs that meet the needs of existing development, including past development.

#### iii. Non-Diversion Shares

Several projects in the capital program include components related to garbage collection. As per the DCA, the City can only use development charges for waste diversion projects. As such, these non-diversion shares, totalling \$8.04 million, have been removed from the capital program.



#### iv. Available DC Reserve Funds

There is no available DC reserve fund balance for Waste Diversion as this is a new service for this DC study.

#### v. Other Development Related Shares

The total development related costs of the Waste Diversion capital forecast exceed the net funding envelope of \$52.78 million. As such, the remaining \$82.64 million is deemed "other development related" and must be funded through other tools.

#### vi. 2022-2031 In-Period Eligible Costs

After these adjustments and, a total of \$52.78 million is included in the development charge calculation, eligible for recovery in the ten-year planning period of 2022 to 2031.

## D. Calculation of Residential and Non-Residential Discounted Development-Related Capital Costs

#### i. Residential and Non-Residential Allocation

The development-related costs have been entirely allocated 100 per cent to residential development, as these facilities are provided for and planned for use solely by the residential community.

Table D.11-2 displays the 100 per cent allocation to the residential sector, or \$52.78 million, based on 10-Year Growth in population in new permits issued (252,885 permits). This page also displays the calculation of the unadjusted development charge which yields a per capita charge of \$208.70 before cash flow adjustments.



#### E. Cash Flow Analysis

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are, therefore, accounted for in the calculation as allowed under the DCA. Based on the development forecast, the analysis calculates the development charges rate that is required to finance the development-related capital spending plan including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charges rates reflecting borrowing and earnings necessary to support the development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2.0 per cent is used for the funding requirements, an interest rate of 3.5 per cent is used for positive opening balances, and a rate of 5.5 per cent is used for negative opening balances.

Table D.11-3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per employee development charges. After cash flow consideration, the residential calculated charge increases to \$216 per capita.

The following table summarizes the calculation of the Waste Diversion services development charge.

		WASTE DIVERSION	ON SUMMARY	,		
10-year Hist.	203	18 - 2027	Unadj		Adju	sted
Service Level	Development-Rela	ated Capital Program	Development	Charge	Developmen	t Charge
per pop & emp	Total	Net DC Recoverable	\$/capita	\$/emp	\$/capita	\$/emp
\$212.47	\$239,500,639	\$52,777,548	\$208.70	\$0.00	\$216	\$0



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS WASTE DIVERSION

LAND				# of Hecta	res (Recycling	& Organics Sha	are Only)				UNIT COST
Building Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/hectare)
Ingram Transfer Station - 50 Ingram Drive, North York	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	\$4,787,000
Scarborough Transfer Station - 1 Transfer Place, Scarborough	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	\$4,786,000
Victoria Park Transfer Station - 3350 Victoria Park Avenue, North Y	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	\$6,650,000
Bermondsey Transfer Station - 188 Bermondsey Road (open space	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	\$5,320,000
Bermondsey Yard - Office & Garage Building - 25 Old Eglinton Ave	3.9	3.9	3.9	3.9	3.9	3.9	3.9	3.9	3.9	3.9	\$5,319,000
Dufferin Transfer Station - 35 Vanley Cres (about 1/3 of the lands is	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2	\$3,193,000
Dufferin Yard (75 Vanley Cr) - 75 Vanley Cres (lands are incorporat	-	-	-	-	-	-	-	-	-	-	
Disco Transfer Station - Weigh Scale Office - 120 Disco Road	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	\$4,786,000
Commissioners St. Transfer Station - 400 Commissioners Street	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	\$7,444,000
Ellesmere Works Yard - 2000 Midland Avenue, Scarborough (1076	-	-	-	-	-	-	-	-	-	-	\$5,318,000
Yonge Yard - 1008 Yonge Street (open space lands)	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	\$9,307,000
Booth Yard - Weigh Scale Building - 433 Eastern Avenue	-	-	-	-	-	-	-	-	-	-	\$66,540,000
Total (ha)	37.5	37.5	37.5	37.5	37.5	37.5	37.5	37.5	37.5	37.5	
Total (\$000)	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS WASTE DIVERSION

BUILDINGS				# of Square	Feet (Recyclin	g & Organics S	hare Only)				2022 UNIT COST
Building Name	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/sq. ft.)
Ingram Transfer Station	23,710	23,710	23,710	23,710	23,710	23,576	23,576	23,576	23,576	23,576	\$472
Ingram Transfer Station - Weigh Scale Office	318	318	318	318	318	318	318	318	318	318	\$235
Ingram Works Yard - Office & Storage Builling	10,662	10,662	10,699	10,700	11,017	11,017	11,017	11,017	10,700	10,700	\$297
Scarborough Transfer Station	29,385	29,385	30,805	30,806	30,806	30,808	30,808	30,808	29,588	29,588	\$473
Scarborough Transfer Station - Weigh Scale Office	307	307	307	307	307	307	307	307	307	307	\$235
Victoria Park Transfer Station	17,009	17,009	17,009	17,009	17,009	17,009	17,009	17,009	16,792	16,792	\$474
Victoria Park Transfer Station - Weigh Scale Office	135	135	135	135	135	135	135	135	135	135	\$235
Bermondsey Transfer Station	22,523	22,523	33,349	33,347	33,347	33,347	33,347	33,347	33,136	33,136	\$368
Bermondsey Yard - Office & Garage Building	10,559	10,559	11,442	11,441	11,441	11,441	11,441	11,441	11,442	11,442	\$336
Bermondsey Transfer Station - Weigh Scale Office	237	237	237	237	237	237	237	237	237	237	\$472
Dufferin Transfer Station	5,619	5,619	9,184	9,184	9,184	9,104	9,104	9,104	9,104	9,104	\$472
Dufferin Staff Building (Haulage/Transfer)	-		-	_		_	-		_	_	\$339
Dufferin Single Stream MRF	48,179	48,179	48,179	48,180	48,180	48,180	48,180	48,180	48,180	48,180	\$227
Dufferin SSO Processing Facility	21,818	21,818	37,674	37,674	37,674	37,674	37,674	37,674	37,674	37,674	\$2,725
Dufferin Transfer Station - Weigh Scale Office	199	199	199	199	199	199	199	199	199	199	\$235
Dufferin Yard (75 Vanley Cr)	24,100	24,100	24,100	24,100	24,100	24,299	24,299	24,299	23,358	23,358	\$462
Disco Transfer Station	10,086	10,086	14,735	14,735	14,735	14,934	14,934	14,934	14,820	14,820	\$844
Disco Transfer Station - Weigh Scale Office	285	285	285	285	285	285	285	285	285	285	\$235
Disco SSO Processing Facility	32,292	32,292	36,113	36,113	36,113	36,113	36,113	36,113	92,578	92,578	\$1,186
Commissioners St. Transfer Station	10,277	10,277	10,277	10,277	10,277	10,277	10,277	10,277	10,203	10,203	\$466
Commissioners St. Transfer Station - Weigh Scale Office	248	248	248	248	248	248	248	248	248	248	\$472
Commissioners St. MRF	16,146	16,146	15,435	15,440	15,440	15,440	15,440	15,440	15,440	15,440	\$472
Ellesmere Works Yard *	-	-	-	-		-	-	-	-	-	
Yonge Yard	5,149	5,149	5,149	5,149	5,149	6,762	6,762	6,762	6,684	6,684	\$248
Booth Yard - Weigh Scale Building *											
Total (sq.ft.)	289,242	289,242	329,589	329,591	329,910	331,709	331,709	331,709	385,002	385,002	
Total (\$000)	\$193,352.1	\$193,352.1	\$251,324.4	\$251,325.6	\$251,420.6	\$251,980.2	\$251,980.2	\$251,980.2	\$317,511.5	\$317,511.5	

2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS WASTE DIVERSION

VEHICLES		# of Vehicles										
Type of Vehicle	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/vehicle)	
Total number of Vehicles	353	348	361	398	398	391	389	388	386	393	\$278,000	
Total (#)	353	348	361	398	398	391	389	388	386	393		
Total (\$000)	\$98,134.0	\$96,744.0	\$100,358.0	\$110,644.0	\$110,644.0	\$108,698.0	\$108,142.0	\$107,864.0	\$107,308.0	\$109,254.0		



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO INVENTORY OF CAPITAL ASSETS WASTE DIVERSION

FURNITURE & EQUIPMENT		Total Value of Furniture and Equipment (\$)										
Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	(\$/unit)	
Bins												
No. of Single Family - Recycle Bins	486,972	488,640	490,308	493,860	497,353	500,850	503,887	512,053	519,390	524,387	\$61	
No. of Single Family - Organic Bins	458,719	459,511	460,303	460,483	461,089	461,601	457,387	463,741	468,820	471,078	\$47	
No. of Multi-Unit - Kitchen Catchers	426,665	421,740	416,815	413,959	408,362	406,069	400,013	399,048	400,651	399,394	\$3	
No. of Parks Bins - Organics/Recycling	7,837	8,000	8,163	8,330	8,500	8,673	8,920	9,417	10,504	10,568	\$118	
Total (#; thousands)	1,380.2	1,377.9	1,375.6	1,376.6	1,375.3	1,377.2	1,370.2	1,384.3	1,399.4	1,405.4		
Total (\$000)	\$53,469.8	\$53,613.3	\$53,756.7	\$53,993.0	\$54,237.8	\$54,488.7	\$54,486.9	\$55,339.4	\$56,158.8	\$56,573.5		



2022 DEVELOPMENT CHARGES BACKGROUND STUDY CITY OF TORONTO CALCULATION OF SERVICE LEVELS WASTE DIVERSION

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Historical Population	2.637.913	2,661,028	2,684,346	2,707,869	2,731,600	2,774,200	2,827,600	2,871,400	2,912,100	2,937,500

#### **INVENTORY SUMMARY (\$000)**

Buildings	\$193,352.1	\$193,352.1	\$251,324.4	\$251,325.6	\$251,420.6	\$251,980.2	\$251,980.2	\$251,980.2	\$317,511.5	\$317,511.5
Land	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9	\$176,552.9
Vehicles	\$98,134.0	\$96,744.0	\$100,358.0	\$110,644.0	\$110,644.0	\$108,698.0	\$108,142.0	\$107,864.0	\$107,308.0	\$109,254.0
Furniture & Equipment	\$53,469.8	\$53,613.3	\$53,756.7	\$53,993.0	\$54,237.8	\$54,488.7	\$54,486.9	\$55,339.4	\$56,158.8	\$56,573.5
Total (\$000)	\$521,508.8	\$520,262.3	\$581,992.0	\$592,515.5	\$592,855.3	\$591,719.8	\$591,162.0	\$591,736.5	\$657,531.1	\$659,891.9

## Average SERVICE LEVEL (\$/capita & employment) Level

Total (\$/capita & employment)	\$197.70	\$195.51	\$216.81	\$218.81	\$217.04	\$213.29	\$209.07	\$206.08	\$225.79	\$224.64	\$212.47
Furniture & Equipment	\$20.27	\$20.15	\$20.03	\$19.94	\$19.86	\$19.64	\$19.27	\$19.27	\$19.28	\$19.26	\$19.70
Vehicles	\$37.20	\$36.36	\$37.39	\$40.86	\$40.51	\$39.18	\$38.25	\$37.56	\$36.85	\$37.19	\$38.13
Land	\$66.93	\$66.35	\$65.77	\$65.20	\$64.63	\$63.64	\$62.44	\$61.49	\$60.63	\$60.10	\$63.72
Buildings	\$73.30	\$72.66	\$93.63	\$92.81	\$92.04	\$90.83	\$89.11	\$87.76	\$109.03	\$108.09	\$90.93

CITY OF TORONTO
CALCULATION OF MAXIMUM ALLOWABLE
WASTE DIVERSION

10-Year Funding Envelope Calculation	
10 Year Average Service Level 2012- 2021	\$212.47
Net Population Growth 2022 - 2031	248,400
Maximum Allowable Funding Envelope	\$52,777,548



# CITY OF TORONTO DEVELOPMENT-RELATED CAPITAL FORECAST WASTE DIVERSION

			Gross	Grants/				Total		Development R	elated Costs	
Project Name	Subproject Name	Timing	Project	Subsidies/Other	Net	BTE	Replacement	Development	Prior	Not Related to	In-Period	Other Dev.
			Cost	Recoveries	Cost	%	& BTE Shares	Related Costs	Growth	Diversion		Related
4.0 WASTE DIVERSION												
4.1 Organics and Recycling Collection Projects												
4.1.1 Dufferin Waste Facility Site Improvement	Dufferin Waste Facility Site Improvement 2018-2020	2022 - 2025 \$	40,000,000	) \$ -	\$ 40,000,000	54%	\$ 21,428,571	\$ 18,571,429	\$ -	\$ 7,985,714 \$	5,292,857 \$	5,292,85
4.1.2 Long Term Waste Management Strategy	Extended Producer Responsibility Transition - Rate Review	2022 - 2025 \$	400,000	) \$ -	\$ 400,000	88%	\$ 353,325	\$ 46,675	\$ -	\$ 20,070 \$	26,604 \$	-
4.1.3 Long Term Waste Management Strategy	Mixed Waste Process W Organics Recovery	2022 - 2030 \$	4,573,229	9 \$ -	\$ 4,573,229	0%	\$ -	\$ 4,573,229	\$ -	\$ - \$	1,524,410 \$	3,048,819
4.1.4 Organics Processing Facility	3rd AD Organics Processing Facility	2022 - 2028 \$	129,973,000	\$ -	\$ 129,973,000	20%	\$ 25,994,600	\$ 103,978,400	\$ -	\$ - \$	34,659,467 \$	69,318,93
4.1.5 Diversion Systems Bins	SSO In-Unit Kitchen Containers	2022 - 2031 \$	620,000	\$ -	\$ 620,000	0%	\$ -	\$ 620,000	\$ -	\$ - \$	620,000 \$	-
4.1.6 Diversion Systems Bins	Recycling Upgrades For Multi-Units	2022 - 2031 \$	290,000	\$ -	\$ 290,000	0%	\$ -	\$ 290,000	\$ -	\$ - \$	290,000 \$	-
4.1.7 SWM IT Application Initiatives	TOwaste Mobile App version 2.0	2022 - 2024 \$	810,000	\$ -	\$ 810,000	88%	\$ 715,484	\$ 94,516	\$ -	\$ - \$	94,516 \$	-
4.1.8 SWM IT Application Initiatives	Transfer Station Efficiencies	2022 - 2022 \$	734,410	\$ -	\$ 734,410	88%	\$ 648,714	\$ 85,696	\$ -	\$ 36,849 \$	48,847 \$	-
4.1.9 New Fleet		2022 - 2031 \$	5,000,000	- \$	\$ 5,000,000	0%	\$ -	\$ 5,000,000	\$ -	\$ - \$	4,155,499 \$	844,50
4.1.10 Single Unit Home Containers	2nd Generation Green Bin Replacement	2022 2031 \$	4,000,000	- \$	\$ 4,000,000	0%	\$ -	\$ 4,000,000	\$ -	\$ - \$	4,000,000 \$	-
Subtotal Organics and Recycling Collection	n Projects	\$	186,400,639	9   \$ -	\$ 186,400,639		\$ 49,140,695	\$ 137,259,944	\$ -	\$8,042,633	50,712,199 \$	78,505,11
4.2 Biogas Utilization												
4.2.1 Biogas Utilization	Biogas Utilization at Disco	2022 - 2023 \$	131,000	) \$ -	\$ 131,000	88%	\$ 115,714	\$ 15,286	\$ -	\$ - \$	5,095 \$	10,19
4.2.2 Biogas Utilization	Biogas Utilization at Dufferin	2022 - 2023 \$	628,000	) \$ -	\$ 628,000	88%	\$ 554,721	\$ 73,279	\$ -	\$ - \$	24,426 \$	48,85
4.2.3 Renewable Natural Gas	RNG Keele Valley Landfill	2022 - 2023 \$	800,000	) \$ -	\$ 800,000	88%	\$ 706,651	\$ 93,349	\$ -	- \$	31,116 \$	62,23
4.2.4 Green Lane Landfill	Landfill Gas Utilization	2022 - 2027 \$	51,541,000	9 \$ -	\$ 51,541,000	88%	\$ 45,526,868	\$ 6,014,132	\$ -	<u>\$ - \$</u>	2,004,711 \$	4,009,422
Subtotal Biogas Utilization		\$	53,100,000	- \$	\$ 53,100,000		\$ 46,903,954	\$ 6,196,046	\$ -	\$ - \$	2,065,349 \$	4,130,69
TOTAL WASTE DIVERSION		\$	239,500,639	)   \$ -	\$ 239,500,639		\$ 96,044,649	\$ 143,455,990	\$ -	\$ 8,042,633 \$	52,777,548   \$	82,635,80

Residential Development Charge Calculation		
Residential Share of 2022 - 2031 DC Eligible Costs	100%	\$52,777,548
10-Year Growth in Population in New Permits Issued		252,885
Unadjusted Development Charge Per Capita		\$208.70
Non-Residential Development Charge Calculation		
Non-Residential Share of 2022 - 2031 DC Eligible Costs	0%	\$0
10-Year Growth in Employees in New Space		175,700
Unadjusted Development Charge Per Employee		\$0.00

2022 - 2031 Net Funding Envelope \$ 52,777,548

#### APPENDIX D.11 TABLE D.11-3

# CITY OF TORONTO CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE WASTE DIVERSION RESIDENTIAL DEVELOPMENT CHARGE (in \$000)

WASTE DIVERSION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
OPENING CASH BALANCE	\$0.0	(\$865.4)	(\$2,299.3)	(\$3,120.2)	(\$5,738.6)	(\$7,407.5)	(\$9,452.5)	(\$11,518.7)	(\$6,822.2)	(\$3,473.9)	
2022 - 2031 RESIDENTIAL FUNDING REQUIREM	ENTS										
- Waste Diversion: Non Inflated	\$7,801.9	\$7,753.1	\$7,722.8	\$7,691.3	\$6,361.4	\$6,361.4	\$6,027.3	\$1,075.9	\$1,075.9	\$906.5	\$52,777.5
- Waste Diversion: Inflated	\$7,801.9	\$7,908.2	\$8,034.8	\$8,162.0	\$6,885.8	\$7,023.5	\$6,787.7	\$1,235.9	\$1,260.6	\$1,083.4	\$56,183.8
NEW RESIDENTIAL DEVELOPMENT											
- Population Growth in New Permits Issued	32,221	29,770	32,746	25,219	23,818	22,768	21,717	26,094	19,441	19,091	252,885
REVENUE											
- DC Receipts: Inflated	\$6,959.7	\$6,558.9	\$7,358.9	\$5,780.7	\$5,568.8	\$5,429.7	\$5,282.7	\$6,474.3	\$4,920.1	\$4,928.2	\$59,262.1
INTEREST											
- Interest on Opening Balance	\$0.0	(\$47.6)	(\$126.5)	(\$171.6)	(\$315.6)	(\$407.4)	(\$519.9)	(\$633.5)	(\$375.2)	(\$191.1)	(\$2,788.4)
- Interest on In-year Transactions	(\$23.2)	(\$37.1)	(\$18.6)	(\$65.5)	(\$36.2)	(\$43.8)	(\$41.4)	\$91.7	\$64.0	\$67.3	(\$42.8)
TOTAL REVENUE	\$6,936.6	\$6,474.2	\$7,213.8	\$5,543.6	\$5,216.9	\$4,978.5	\$4,721.4	\$5,932.5	\$4,608.9	\$4,804.4	\$56,430.9
CLOSING CASH BALANCE	(\$865.4)	(\$2,299.3)	(\$3,120.2)	(\$5,738.6)	(\$7,407.5)	(\$9,452.5)	(\$11,518.7)	(\$6,822.2)	(\$3,473.9)	\$247.1	

2022 Adjusted Charge Per Capita	\$216

Reserve Fund Balance	\$0	
Residential Share	100%	\$ -
Non-Residential Share	0%	\$ -

Allocation of Capital Program Residential Sector Non-Residential Sector	100.0%
Rates for 2022 Inflation Rate Interest Rate on Positive Balances Interest Rate on Negative Balances	2.0% 3.5% 5.5%



# Appendix E Reserve Funds



#### **Reserve Funds**

There is no explicit requirement under Section 5 of the Development Charges Act to net the outstanding reserve fund balance as part of setting the DC rates; however, Section 35 states the following:

"The money in a reserve fund established for a service may be spent only for the capital costs determined under paragraphs 2 to 7 of subsection 5(1)."

The DC reserve fund balances are noted in Table E-1. The total uncommitted cash balance for all services combined is \$2.19 billion.

The City's existing DC reserve fund balances have been considered in the 2022 DC Background Study. The available (uncommitted) cash balances are applied to future capital programs. Further detail for each service is provided in Appendices B, C, and D.



#### APPENDIX E TABLE E-1

# CITY OF TORONTO CITY-WIDE DEVELOPMENT CHARGE RESERVE FUNDS STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS (in \$000)

For the year ended December 31, 2021

Service	Closing Balance (Dec. 31, 2021)	Commitments	Adjusted Reserve Funds	
Child Care	\$36,589,735	\$0	\$36,589,735	
Development-Related Studies	\$18,616,911	(\$5,000,000)	\$13,616,911	
Fire	\$17,274,736	\$0	\$17,274,736	
Library	\$57,346,295	\$0	\$57,346,295	
Parks and Recreation	\$383,494,953	\$0	\$383,494,953	
Ambulance Services	\$14,586,375	\$0	\$14,586,375	
Police	\$59,688,762	\$0	\$59,688,762	
Roads and Related	\$397,128,678	\$0	\$397,128,678	
Spadina Subway Extension	\$117,577,425	\$0	\$117,577,425	
Housing Services - Affordable Housing	\$174,142,802	\$0	\$174,142,802	
Housing Services - Shelter	\$24,897,661	\$0	\$24,897,661	
Transit	\$544,025,336	\$0	\$544,025,336	
Sanitary Sewer	\$126,343,726	(\$3,506,134)	\$122,837,592	
Storm Water Management	\$69,307,570	\$0	\$69,307,570	
Water	\$153,980,325	\$0	\$153,980,325	
Total	\$2,195,001,291	-\$8,506,134	\$2,186,495,157	



# Appendix F Transit Services Cost of Growth Analysis



#### **Transit Services Cost of Growth Analysis**

This appendix addresses the capital, operating and asset management plan development charge background study requirements for Transit services and examines how both the City of Toronto ("City") and the Toronto Transit Commission ("TTC") utilize long-term financial planning and asset management planning to ensure the fiscal sustainability of transit services operations, including the full life cycle cost of assets. Although all transit assets have a useful life longer than ten-years, the analysis contained in this appendix will focus on the DCA legislated ten-year transit planning horizon (the period immediately following the preparation of the DC Background Study) of 2022-2031. Likewise, the analysis will focus on the share of the capital assets included in the calculation of the DC rates, although reference is also made to the needs of the gross-cost of the added assets.

## A. Operating and Capital Cost Impacts and Asset Management Plan Legislative Requirements

Section 10 of the DCA identifies what must be included in a development charge background study, this appendix deals with two of those requirements for Transit services, namely:

- s.10 (2) The development charge background study shall include,
- (c) an examination, for each service to which the development charge by-law would relate, of the long term capital and operating costs for capital infrastructure required for the service;
- (c.2) an asset management plan prepared in accordance with subsection (3);

Asset Management Plan

- (3) The asset management plan shall,
- (a) deal with all assets whose capital costs are proposed to be funded



under the development charge by-law;

- (b) demonstrate that all the assets mentioned in clause (a) are financially sustainable over their full life cycle;
- (c) contain any other information that is prescribed; and
- (d) be prepared in a prescribed manner.

The requirement to produce an Asset Management Plan (AMP) was included as part of the DCA amendments that came into effect on January 1, 2016. A key function of the AMP is to demonstrate that all assets proposed to be funded under the development charges by-law are financially sustainable over their full life cycle.

In addition to the requirements set out in section 10 of the DCA, the associated regulations, *Ontario Regulation 82/98* (*O. Reg. 82/98*), identifies additional direction on the contents of the AMP for transit services, to be addressed in a development charges background study. However, it is noted that the regulations are silent with respect to the AMP requirements for any other services.

#### B. Relevant Analysis and Documents

The City and TTC utilize a range of fiscal planning tools and approaches in examining the funding and maintenance of infrastructure. The City of Toronto is currently updating its Long-Term Financial Plan to ensure the City continues to run efficiently, spend public money wisely, and be able to deliver the long-term programs and services that residents need and want.

City Council has adopted a number of critical strategies and plans to address current fiscal challenges and pressures. Council has also implemented strategies to create economic stability, social equity, long-term environmental sustainability and the development of a healthy city. The City uses these strategies to inform decisions about which services to deliver and how to successfully achieve service delivery goals and objectives.



The City's website contains detailed information current practices, policies and ongoing initiatives can be found here:

https://www.toronto.ca/city-government/budget-finances/city-finance/long-term-financial-plan/

Specific information dealing with City assets can be found here:

https://www.toronto.ca/city-government/budget-finances/city-finance/long-term-financial-plan/city-assets-fact-sheet/

Likewise, the TTC has extensive policies and practices related to long-range financial planning. The TTC Corporate plan addresses these issues comprehensively; the most current version of the plan can be found on the TTC's website:

https://www.ttc.ca/transparency-and-accountability/corporate-plan

One of the core strategies of the TTC is to excel at asset management and operational performance. The key object of this core strategy is the "effective, efficient management of assets that delivers reliable services in a state of good repair."

The key objective of the reports is to ensure financial sustainability for the delivery of Transit services. In addition, the City and TTC's annual budget processes implement and manage the year-to-year expenditure needs and revenue requirements of the program.

#### C. Transit Asset Management Plan (AMP) Requirements

Given the complexity and extent of Transit services, and the related DC capital program, the Transit DC AMP has been completed using six capital program groupings. The groupings reflect different types of assets and generally the way in which the TTC and the City manage transit assets. The five groups are as follows:



- Track Related Infrastructure (Higher-Order Transit Projects and Other Track Projects)
- 2. Rolling Stock (Subway Cars, Street Cars, Buses and other fleet)
- 3. Buildings & Structures
- 4. Equipment
- 5. Corporate Initiatives & Service Planning

This section of the appendix addresses the DC Background Study requirements set out in paragraph 1 of s. 8(3) of *O. Reg. 82/98*. The following provides an overview of the relevant documents and analysis that fulfills the AMP and long-term capital and operating cost requirements of the legislation.

### **Gross Capital Costs Have Been Used for the Purposes of the AMP Analysis**

The analysis contained in this appendix includes the total cost of all transit infrastructure including development charge eligible and ineligible costs. However, the share of the development charge eligible works related to the ten-year Transit DC planning, 2022-2031, are the focus.

#### **Transit Assets: Condition Ratings & Useful Lives**

Section 8(3) of the *O. Reg. 82/98*, deal with the types of assets used to deliver transit services and the state of existing local infrastructure. This section of the Regulations also address the principles, policies and approaches used by the municipality in asset management planning.

Table F-1 below provides the 2020 year-end depreciation schedules for TTC assets.



Table F-1 Tangible Capital Assets - Costs as at December 31, 2020

		Additions,			
\$000s	Beginning	net of	Disposals	Write-downs	Ending
		transfers			
Subways	4,068,663	478,538	-	-	4,547,201
<b>Buildings &amp; Structures</b>	4,052,937	418,509	-	-	4,471,446
Rolling Stock	3,309,188	82,001	(10,141)	-	3,381,048
Buses	2,138,117	108,944	(56,949)	-	2,190,112
Trackwork	2,148,979	93,100	-	-	2,242,079
Other Equipment	1,259,888	73,054	(55,221)	-	1,277,721
<b>Traction Power Distribution</b>	707,223	58,358	-	-	765,581
Land	12,854	-	(22)	-	12,832
Construction in Progress	1,743,752	(483,318)	-	(7,115)	1,253,319
Total	19,441,601	829,186	(122,333)	(7,115)	20,141,339

A summary of the estimated useful life assumptions for Transit capital works considered under this DC Background Study is outlined in Table F-2. Although all capital assets considered in this DC Background Study have been identified, not all assets necessitate future replacement or ongoing maintenance activities. Some exceptions include:

Some projects do not relate to the emplacement of a tangible capital asset—some examples include the acquisition of land or the undertaking of development-related studies. These projects/costs do not necessarily require future replacement or ongoing maintenance. Such projects are identified as "not infrastructure" in the table.

The capital cost estimates prepared for each of the projects identified in this Background Study include grouped costs of various individual elements, which, as a stand-alone item, may have its own useful life (i.e. new buildings include: HVAC, structural elements, roof, etc.). Accordingly, the average useful life assumptions noted below are applicable to all project components.

Table F-2 Summary of Assets Considered and Useful Life Assumptions

Asset Category	Useful Life
Track Related Infrastructure	
Subway Projects	50 years
Streetcar/LRT tracks	25 years
Rolling Stock	
Non-Revenue Vehicles	10 years
Buses	18 years
Streetcars & Subway Cars	30 years
Buildings & Structures	40 years
Other Equipment	
Shop Equipment	15 years
Signalization	20 years
Communication/SCADA	22 years
Corporate Initiatives & Service	
Planning	
Studies & Non-Assets	0 years
Other Projects – As above	15-40 years

#### **Summary of the Transit Capital Program**

Table F-3 provides a summary of the future transit projects identified in the capital program. The gross capital costs and 2022-2031 development charge recoverable shares are provided in greater detail in Appendix B (Transit Services Technical Appendix).

Table F-3 Summary of Assets Considered and Capital Costs (in \$000s)

		2022-2031
Capital Project Description	<b>Gross Cost</b>	<b>Development Charge</b>
		Recoverable
Track Related Infrastructure		
Subway Projects	\$2,597.16	\$754.73
Streetcars & LRT	\$8,453.09	\$1,950.13
Rolling Stock		
Non-Revenue Vehicles	\$29.67	\$9.61
Buses	\$207.72	\$207.72
Streetcars, LRT & Subway Cars	\$2,550.98	\$234.41
Buildings & Structures	\$6,173.92	\$634.13
Other Equipment	\$1,745.97	\$410.53
Corporate Initiatives & Service		
Planning		
Studies & Non-Assets	\$165.92	\$54.27
Other Projects – As above	\$937.47	\$303.55
Total	\$22,861.90	\$4,559.08

<sup>1)</sup> Capital costs do not include financing costs

#### **Annual Provision**

Table F-4 provides a summary of the calculated annual reserve fund contributions based on the identified useful lives of the various assets and projects.

Table F-4 Summary of Calculated Full Life Cycle Annual Contributions at 2032 (in \$000s)

		2022-2031	
Capital Project Description	<b>Gross Cost</b>	Development Charge	
		Recoverable	
Track Related Infrastructure			
Subway Projects	\$60.86	\$17.81	
Streetcars & LRT	\$270.61	\$61.96	
Rolling Stock			
Non-Revenue Vehicles	\$3.49	\$1.13	
Buses	\$13.98	\$13.98	
Streetcars, LRT & Subway Cars	\$99.13	\$8.70	
Buildings & Structures	\$177.82	\$17.87	
Other Equipment	\$98.50	\$24.29	
Corporate Initiatives & Service			
Planning			
Studies & Non-Assets	\$0	\$0	
Other Projects – As above	\$36.90	\$11.95	
Total	\$761.28	\$157.70	

As shown in Table F-4, the life cycle costing provisions total \$761.28 million/year at 2032 over the Transit development charge recovery period of 2022-2031 based on the total gross capital expenditures. Of this amount, \$157.70 million relates to the share of the Transit capital program identified as benefiting development over the 2022-2031 period. It is noted that the annual contributions are based on assumed theoretical lives and that contributions start the year following the expenditures. It is anticipated that, on average, the actual useful lives of the transit assets will be longer than the estimates. In addition, the earliest point at which contributions will begin would be from the initial year of operating the associated asset, therefore the annual contributions are somewhat overstated. The annual contribution at 2032 in Table F-4 is the annual contribution for the entire



ten-year period, 2022-2031, as the expenditures in 2031 will not trigger asset management contributions until 2032. In addition, the 2032 calculated contribution is the maximum cumulative annual contribution, of any year for all assets over the longest useful life of any specific asset.

To put Table F-4 in context of the TTC capital program, the following figure is an extract from the 2021-2030 Capital Budget<sup>1</sup>:

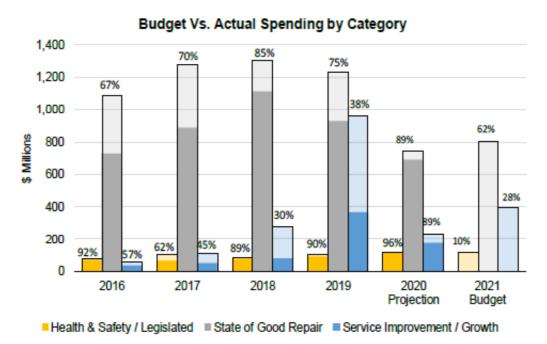


Figure F-1 Base Capital Budget Requirement, Source: TTC

The TTC 2021 capital budget identifies over \$6.9 billion in State-of-Good Repair (SOGR), or asset management, related expenditures and a proposed ten-year, 2021-2030, average annual SOGR expenditure of \$800 million. The TTC 2021-2030 captures all of the rolling stock, buildings and equipment charges included in the DC gross capital project costs, and most of the major infrastructure projects. The TTC's capital budget and long-term financial planning identifies the financial sustainability of the Transit DC capital projects and the specifics are addressed below. In particular, the

<sup>&</sup>lt;sup>1</sup> Source: 2021 Program Summary Toronto Transit Commission, 2021, https://www.toronto.ca/wp-content/uploads/2021/04/9100-TTC-2021-Public-Book.pdf



2021 approved TTC capital budget identified SOGR expenditures of a similar magnitude.

Figure F-2 provides the calculated annual asset management contribution for the period 2023-2032 for both the gross capital expenditures and the share related to the 2022-2031 DC recoverable portion. The year 2032 has been included to calculate the annual contribution for the entire ten-year period, 2022-2031, as the expenditures in 2031 will not trigger asset management contributions until 2032.

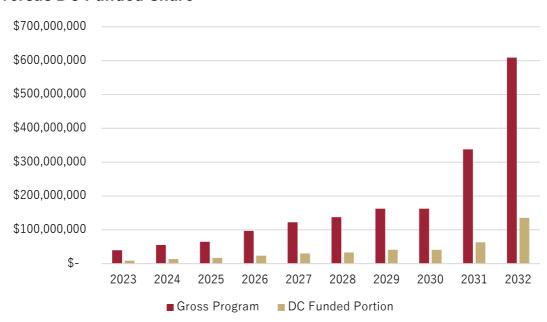


Figure F-2 Annual Required Contributions to Reserve: Gross Program versus DC Funded Share

## D. Transit Asset Management Strategy and Financial Strategy

Paragraphs 3 and 4 of Section 8(3) of *O. Reg. 82/98* outline the asset management plan and financial plan information that is to be included in a DC Background Study if there is to be a development charge for transit services. The following section addresses the information needs following the major asset categories identified above namely:

- 1. Track Related Projects (higher-order transit projects and other track work)
- 2. Rolling Stock (Subway Cars, Street Cars, Buses and other fleet)
- 3. Buildings & Structures
- 4. Equipment
- 5. Corporate Initiatives & Service Planning

### i. Track Related Projects (Higher-Order Transit Projects and Other Track Related Works)

The following provides a summary of the track related infrastructure projects, as supported by relevant staff reports and documents that identify the City's commitment to fund capital expenditures and address long-term capital and operating impacts.

#### **Sheppard Subway**

This project has been open and operational since 2002. As a result, the funding requirements for the related infrastructure has already been incorporated into the City's current asset management practices. Furthermore, the operating cost of Sheppard Subway are fully integrated into TTC existing operating cost base.

#### **Eglinton East LRT**

The Eglinton East LRT is included in Toronto's 2031 Transit Network Plan, which was considered in July 2016. Per City Council direction, further technical and planning work is being completed to refine the project concept for the Eglinton East LRT to the University of Toronto Scarborough Campus, with potential extension to Malvern. This included assessing the interface of the proposed Eglinton East LRT with the Eglinton Crosstown project.



Council's consideration of the project and a report on the preliminary options analysis, including a discussion of the proposed options and their associated capital costs, can be found at the following links:

- http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2016.EX1
   6.1
- http://www.toronto.ca/legdocs/mmis/2016/ex/bgrd/backgroundfile-94623.pdf

At the July 2016 meeting, Council also authorized staff to initiate negotiations related to cost sharing and intergovernmental funding arrangements associated with the Eglinton East LRT extension and other programs. The current capital program identifies a 33% commitment from other levels of government including federal and provincial funding.

#### Waterfront Transit "Reset"

In 2015, Council directed staff to initiate a review on various transit improvements required for the City's waterfront area. As stated on the City's website:

- "City Council direct the Deputy City Manager, Cluster B, and the Chief Planner and Executive Director, City Planning in partnership with the Toronto Transit Commission and Waterfront Toronto, to initiate Phase 2 of the Waterfront Transit "Reset" for further development and costing of alignment concepts, detailed analysis of transit operations and ridership, identification of priority segments, as well as the creation of a Business Case and implementation strategy for delivering a coordinated waterfront transit solution."
- https://www.toronto.ca/services-payments/streets-parkingtransportation/transit-in-toronto/transit-expansion/waterfront-transitnetwork-expansion/



#### **SmartTrack**

The City of Toronto is currently in the process of implementing the SmartTrack program which includes SmartTrack, GO Regional Express Rail (RER) Integration scenario with five new stations and the Metrolinx LRT program.

Council considerations and decisions regarding the project cost, including initial business cases, an analysis of various options, and next steps can be found at the following links on the City's website:

- http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2015.EX9.
   1
- http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2016.EX1
   6.1
- http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2017.EX2
   9.1
- http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2021.EX2
   0.2

#### Other Track Related Works

Other track related works include upgrades and modifications to the City's Streetcar network and comprise of a minor component of the City's larger track system. These projects include:

- King/Roncesvalles Modification/Surface Track
- Streetcar Network Upgrades for LRV

Costs related to these infrastructure improvements are already incorporated into TTC's operating and capital budgets, including asset state of good repair provisions, thereby ensuring financial sustainability.



The City and TTC have undertaken, or are undertaking, extensive analysis, including business cases, of the costs, capital funding, and operating of the track-related transit projects identified above and proposed to be funded from development charges. Many of the projects, and associated capital and operating costs, are incorporated into the TTC's operating and capital budget, including the multi-year capital plan. TTC's financial policies, practices and budgeting are designed to ensure the fiscal sustainability, including full life cycle assessment management, of the proposed transit infrastructure investment.

#### ii. Rolling Stock

The rolling stock, or fleet needs, accounts for \$3.0 billion, or 12 per cent, of the gross DC capital program and \$493.16 million, or 10 per cent, of the 2022-2031 DC recoverable Transit costs. Furthermore, the fleet needs are 15 per cent of the calculated 2032 asset management contribution needs. The following table provides a discussion on these asset management plan practices.

#### 2.1 An Asset Management Strategy That,

O.Reg. 82/98 Section	Asset Management Strategy – Rolling Stock
i. sets out planned actions that will enable the assets to provide the proposed level of service in a sustainable way, while managing risk, at the lowest life cycle cost,	TTC has a well established set of fleet management practices that ensure TTC has a reliable public transit service that will meet future ridership forecasts. The practices is based on maintaining the existing fleet in a state of good repair, provide for timely replacement,
ii. is based on an assessment of potential options to achieve the proposed level of service, which assessment compares,  A. life cycle costs,  B. all other relevant direct and indirect costs and benefits,	and allow for additional fleet requirements based on ridership growth between procurements. The fleet management plans provide for full maintenance and replacement, using life cycle costing, using three groups of vehicles:  1. Subway & LRT Fleet 2. Streetcars 3. Conventional Buses



O.Reg. 82/98 Section	Asset Management Strategy – Rolling Stock
C. the risks associated with the potential options,	For maintaining fleet, TTC has established a policy for preventive maintenance and vehicle overhauls based on manufacturer recommendations and TTC experience. Rail vehicles are assumed to last 30 years, with major overhauls approximately every five years. Fleet are inspected monthly. TTC identifies a set of items that are covered during an inspection Also, TTC has defined a month-by-month cycle of preventative maintenance activities. (Confirm)
	The full life cycle cost are summarized above on Table F-3 and Figure F-2.
	The Fleet Plans address all of these issues and can be provided upon request.
iii. contains a summary of, in relation to achieving the proposed level of service,  A. non-infrastructure solutions  B. maintenance activities, C. renewal and rehabilitation activities, D. replacement activities, E. disposal activities, and	The various TTC Fleet Plans, as referenced above, address the requirements of paragraph iii.  There are no non-infrastructure solutions for the identified fleet needs.  The TTC has comprehensive maintenance programs for all types of fleet and these are provided in the Fleet Plans. These plans address renew, rehabilitation, replacement and disposal activities:  For example, TTC is required to maintain all
	subway vehicle fleets in a state of good repair and are based on scheduled maintenance at regular intervals and incorporate work recommended by the manufacturer together with information gathered through fault trend analysis. The T1 program includes the overhaul of major car components at 5-year intervals until their retirement at 30 years.
F. expansion activities	The TTC capital budget and ten-year capital plan identifies the fleet expansion needs. These need are also reflected in the TTC Fleet Plans. The transit DC capital program reflects the fleet expansion needs and activities.



O.Reg. 82/98 Section	Asset Management Strategy – Rolling Stock
iv. discusses the procurement measures that are intended to achieve the proposed level of service	TTC has an extensive and detailed procurement policy. The policy can be found here: <a href="https://www.ttc.ca/transparency-and-accountability/policies/Materials-and-Procurement-Policies/procurement-policy">https://www.ttc.ca/transparency-and-accountability/policies/Materials-and-Procurement-Policies/procurement-policy</a>
v. includes an overview of the risks associated with the strategy and any actions that will be taken in response to those risks	Addressed through the Fleet Plans, annual Capital Budget and Ten-Year Capital Plan.

#### iii. Buildings and Structures

The buildings and structures accounts for \$6.17 billion, or 27 per cent, of the gross DC capital program and \$634.13 million, or 14 per cent, of the 2022-2031 DC recoverable Transit costs. The buildings and structures account for \$17.87 million, or 11 per cent, of the calculated 2032 annual asset management contribution needs. The full life cycle cost for the buildings and structures included in the 2022 DC Background Study are summarized above in Table F-3 and Figure F-2.

The most significant projects in this category are the Yonge-Bloor Capacity Improvements (\$1.33 billion million), Union Station Revitalization (\$750.78 million), and the new subway maintenance and storage facility (\$229.29 million). The facilities, and the other buildings, are referenced and captured in the TTC Fleet Plans and the proposed 2022-2031 Capital Plan.

The TTC 2021-2030 Capital Plan captures the building and structures projects included in the DC gross capital project costs. The TTC's capital budget and long-term financial planning identifies the financial sustainability of the transit DC capital programs. In particular, City Council approved TTC 2021-2030 capital budget including the majority of projects identified in the DC Background Study.



#### iv. Other Equipment

The "other equipment" asset category accounts for a range of small equipment and furnishing needs and accounts for just \$1.75 billion, or 8 per cent, of the gross DC capital program and \$410.53 million, or 9 per cent, of the 2022-2031 DC recoverable Transit costs. Other equipment accounts for \$24.29 million, or 15 per cent, of the calculated 2032 annual asset management contribution needs. The higher share of the annual replacement needs reflects the shorter life of assets included in the other equipment category. The full life cycle cost for the buildings and structures included in the 2022 DC Background Study are summarized above in Table F-3 and Figure F-2.

The TTC 2021-2030 Capital Plan captures the other equipment projects included in the DC gross capital project costs. The TTC's capital budget and long-term financial planning identifies the long-range financial sustainability of the transit DC capital projects. In particular, City Council approved TTC 2021-2030 capital budget including the majority of projects identified in the DC Background Study.

#### v. Corporate Initiatives and Service Planning

Corporate Initiatives & Service Planning is related to studies and non-asset project costs. The category accounts for \$1.10 billion, or 5 per cent, of the gross DC capital program and \$357.81 million, or 8 per cent, of the 2022-2031 DC recoverable Transit costs. The vast major of these costs are non-asset related and therefore do not have an associated life cycle financial cost. A share of the cost, \$303.55 million, does provide for asset acquisition with a resulting annual asset contribution need, of \$11.95 million. The full life cycle cost for this category is included in the 2022 DC Background Study is summarized above on Table F-3 and Figure F-1. The costs are reflected in the TTC budget capital plan and are deemed financial sustainable.



#### E. Transit Long-Term Capital and Operating Impacts

This section provides a brief examination of the long-term operating costs for the capital facilities and infrastructure to be included in the Development Charges By-law for Transit services. This examination is a requirement of the *DCA*, 1997.

#### i. Examination of Net Operating Impacts

Table F-5 provides a summary of the long-term capital and operating impacts for Transit services, arising from ridership increases, over the identified benefitting periods from 2011-2021, 2022-2031 and 2032-2041. The analysis assumes that these assets are currently open and operational, although it is likely that these costs will actually occur at a later point in the future. The relationship of operating revenue per AM Peak Period Trip is established based on 2021 ridership on the 2011 network which has been extrapolated from the TTC's annual reports. This approach is deemed reasonable for the purposes of the DC Background Study, and meeting the requirements of the DCA. However, it is recognized that the actual cost impacts, including timing, will be determined through the TTC's annual budgeting process.

Consistent with current practices, the net funding difference is anticipated to be funded from other revenue sources such as property taxes. It is noted that the City also continues to have dialogue with organizations such as Metrolinx regarding revenue agreements of fare sharing and discount assumptions.

Table F-5 - Long-Term Operating Impact Analysis				
Operating Revenue and Expense	2011-2021	2022-2031	2032-2041	
Operating Revenue Statistics				
Operating Revenue – including property rental, etc. (\$ Millions)	\$1,418.43	\$974.42	\$2,392.85	
AM Peak Period Trips	144,700	99,404	62,896	
Operating Revenue per AM Peak Period Trip(\$)	\$9,802.57	\$9,802.57	\$9,802.57	
OPERATING EXPENSE STATISTICS				
Operating Expenses (\$ Millions)	\$2,245.94	\$1,542.89	\$3,788.83	
AM Peak Period Trips	144,700	99,404	62,896	
Operating Expense per AM Peak Period Trip (\$)	\$15,521.36	\$15,521.36	\$15,521.36	
OPERATING SUBSIDY STATISTICS				
Operating Subsidy (\$ Millions)	\$827.51	\$568.47	\$1,395.98	
Operating Subsidy per AM Peak Period Trip (\$)	\$5,718.79	\$5,718.79	\$5,718.79	



#### ii. Capital Revenue Sources and Assumptions

Transit infrastructure in the City of Toronto is funded from a number of different sources including property taxes, federal and provincial funding (including gas tax) and development charges. The funding of major projects is addressed individually and the TTC/City capital budget and long-range financial planning process addressing funding of all transit capital projects.

#### Use of Debt

The City's funding of transit infrastructure includes the utilization long-term debt to finance transit capital needs when deemed efficient and within the financial policies of the City. The City's current practice, for projects such as the Sheppard Subway, is based on 30-year sinking fund financing. The associated sinking fund annual payments are to be funding from development charges and property taxes based funding sources. The 2022-2031 development-related share of the sinking fund costs are built in the Transit DC cashflow rate calculations.

#### F. Summary

In summary, the asset management plan and long-term capital and operating analysis included in this appendix demonstrates that the City can afford to invest and operate transit infrastructure over the ten-year and long-term planning period. Importantly, the City's ongoing asset management and long-term financial planning practices will ensure that the projects included in the 2022 DC Background Study are financially sustainable over their full life cycle.



# Appendix G Cost of Growth Analysis – All Services Excluding Transit



### Cost of Growth Analysis – All Services Excluding Transit

#### A. Asset Management Plan

The Development Charges Act now requires that municipalities complete an Asset Management Plan before passing a development charges by-law. A key function of the Asset Management Plan, as required by the legislation, is to demonstrate that all assets proposed to be funded under the development charges by-law are financially sustainable over their full life cycle.

#### B. Asset Types

A summary of the future municipal-owned assets and estimated useful life assumptions for eligible DC services considered as part of the study are outlined in Table G-1 and Table G-2. Although all capital assets considered in the study have been identified, not all assets necessitate future replacement or ongoing maintenance activities. The exception and the justification is as follows:

- Some of the works identified may represent one-time expenditures and may be temporary in nature. Therefore, the assets would not be required to be replaced and no ongoing operation and maintenance costs exist. Such assets are identified as "not a long-term asset" in the table.
- Some projects do not relate to the emplacement of a tangible capital asset some examples include the acquisition of land or the undertaking of development-related studies. These projects/costs do not necessarily require future replacement or ongoing maintenance. Such projects are identified as "not infrastructure" in the table.



It should be noted that the capital cost estimates prepared for each of the projects identified in this section include grouped costs of various individual elements, which, as a stand-alone item, may have its own useful life (ex. New buildings include: HVAC, structural elements, roof, etc.). Accordingly, the average useful life assumptions noted below are applicable to all project components.

Table G-1 Summary of Municipal Assets Considered (City-wide General Services - Excluding Transit)

Service and Amenities	Estimated Useful Life
Parks and Recreation	Amenities have a 7-50 year useful
<ul> <li>Community centres, indoor</li> </ul>	life
recreation facilities, arenas,	
sports fields, parks, IT assets,	
playgrounds, trails, splash	
pads and other park amenities	
Library	Amenities have a 7-50 year useful
<ul> <li>Buildings, collection material</li> </ul>	life
and equipment	
Affordable Housing	Amenities have a 50 year useful
<ul> <li>New affordable housing and</li> </ul>	life
ownership units	
Shelter	Amenities have a 50 year useful
<ul><li>New shelter spaces</li></ul>	life
Police	Amenities have a 7-50 year useful
<ul> <li>Buildings and equipment</li> </ul>	life
Fire	Amenities have a 7-50 year useful
<ul><li>Buildings, vehicles and</li></ul>	life
equipment	
Ambulance Services	Amenities have a 7-50 year useful
<ul><li>Buildings, vehicles and</li></ul>	life
equipment	



Service and Amenities	Estimated Useful Life
Development-Related Studies	Studies do not have a useful life
<ul> <li>Finance and planning related</li> </ul>	assumption
studies	
Long-term Care	Amenities have a 50 year useful
<ul><li>Buildings</li></ul>	life
Child Care	Amenities have a 50 year useful
<ul> <li>Buildings</li> </ul>	life
Waste Diversion	Amenities have a 10-50 year
<ul> <li>Buildings, bins and vehicles</li> </ul>	useful life

Table G-2 Summary of Municipal Assets Considered (Engineered Services)

Service and Amenities	Estimated Useful Life
Roads and Related	Amenities have a 25-70 year
<ul> <li>Traffic control and</li> </ul>	useful life
signalization, road	
infrastructure, rail grade	
separations, buildings and	
works yards	
Water	Amenities have a 50-90 year
<ul> <li>Mains, plant, pumping stations</li> </ul>	useful life
and trunk infrastructure	
Sanitary Sewer	Amenities have a 50-90 year
<ul> <li>Mains, plant, pumping stations</li> </ul>	useful life
and trunk infrastructure	
Storm Water Management	Amenities have a 50 year useful
<ul> <li>Wet weather flow and flood</li> </ul>	life
protection	



No annual provisions have been identified for the Development-Related Studies development charge category as studies are not infrastructure and therefore have no long-term financial requirements.

#### C. Annual Provision

When assets require rehabilitation or are due for replacement, the source of funds is limited to sources such as reserves or contributions from operating. Capital expenditures to carry out the rehabilitation and replacement of aging infrastructure are not growth-related and are therefore not eligible for funding through development charge revenues or other developer contributions.

Based on the information obtained from City staff regarding useful life assumptions and the capital cost of acquiring and/or replacing each asset, a provision for infrastructure replacement has been calculated for both the general and engineered services, excluding transit related infrastructure. Provisions for infrastructure replacement are initially calculated for each asset based on their useful life and the anticipated cost of replacement. The aggregate of all individual provisions form the required annual capital provision. In calculating the annual provisions, a number of assumptions are made to account for inflation (2.0 per cent) and interest (3.5 per cent).

Consistent with the requirements of the Development Charge Act, assets that are proposed to be funded under the development charges by-law have been included in the analysis. As a result, the total calculated annual provision for development charge related infrastructure has been netted down to consider the replacement of existing infrastructure or benefit-to-existing development. However, for reference, the annual replacement provisions associated with the non-development charge funded costs, including costs related to the ten per cent statutory discount, benefit-to-existing and post-period benefit have also been calculated if applicable.



Table G-3 and G-4 provides the calculated annual asset management contribution for 2022-2032 and 2022-2042 for both the gross capital expenditures and the share related to the 2022-2031 and 2022-2041 DC recoverable portion. The year 2032 and 2042 have been included to calculate the annual contribution for the 2022-2031 and 2022-2041 periods as the expenditures in 2031 and 2041 will not trigger asset management contributions until 2032 and 2042, respectively. As shown in Table G-3, by 2032, the City will need to fund an additional \$139.4 million per annum in order to properly fund the full life cycle costs of the new assets related to the general services supported under the development charges by-law. A further \$18.0 million will be required for engineered services.

Table G-4 provides a separate analysis of the annual provisions required for the engineered services capital program as the program extends to 2041. As shown in Table G-4, the annual provision in 2042 amounts to \$28.1 million.

Table G-3 Calculated Annual Provision by 2032 (Excluding Transit) – In \$Millions

Service	2022-2031 Program DC Recoverable	2022-2031 Program Non-DC Recoverable	AMP Provision by 2032 DC Related	AMP Provision by 2032 Non-DC Related
Parks and	\$1,224.4	\$1,343.9	\$48.9	\$54.0
Recreation	<b></b>	<b>4500</b>	ф1 г. O	<b>*</b> 4 <b>F</b> • 0
Library	\$227.7	\$458.9	\$15.0	\$45.9
Affordable	\$1,477.4	\$16,343.4	\$30.8	\$201.3
Shelter	\$93.4	\$44.8	\$2.8	\$0.9
Police Services	\$146.4	\$418.7	\$9.2	\$57.0
Fire Services	\$48.9	\$31.9	\$1.2	\$1.4
Ambulance	\$88.8	\$165.2	\$1.7	\$9.0
Services				
Development- Related Studies	\$35.8	\$1.2	\$0.0	\$0.0



Service	2022-2031 Program DC Recoverable	2022-2031 Program Non-DC Recoverable	AMP Provision by 2032 DC Related	AMP Provision by 2032 Non-DC Related
Long-term Care	\$134.9	\$747.3	\$20.1	\$17.1
Child Care	\$148.5	\$31.9	\$2.6	\$3.2
Waste Diversion	\$52.8	\$186.7	\$7.1	\$5.0
Subtotal - General			\$139.4	\$394.8
Roads and Related	\$2,220.1	\$1,655.8	\$15.9	\$11.9
Water Services	\$190.0	\$523.2	\$1.4	\$3.8
Sanitary Sewer	\$96.2	\$225.7	\$0.7	\$1.6
Storm Water Management	\$0.0	\$0.0	\$0.0	\$0.0
Subtotal – Engineering			\$18.0	\$17.3
Total 2032 Provision			\$157.4	\$412.0

Table G-4 Calculated Annual Provision by 2042 - Engineered Services

Service	2022-2041 Program DC Recoverable	2022-2041 Program Non-DC Recoverable	AMP Provision by 2042 DC Related	AMP Provision by 2042 Non-DC Related
Roads and Related	\$1,185.7	\$539.2	\$8.5	\$3.9
Water Services	\$512.4	\$956.9	\$3.7	\$6.9
Sanitary Sewer	\$1,508.7	\$5,811.7	\$10.8	\$41.7
Storm Water Management	\$702.4	\$1,355.8	\$5.0	\$9.7
Total 2042 Provision			\$28.1	\$62.2



#### Financial Sustainability of the Program

#### A. Future Revenue Growth

The calculated annual funding provision should be considered within the context of the City's projected growth. Over the next ten years (to 2031) the City is projected to increase by approximately 157,900 households, which represents a 13 per cent increase over the existing base. In addition, the City will also add approximately 5.5 million square metres of additional non-residential building space.

By 2041, there will be an increase of nearly 257,700 new dwelling units and 8.5 million square metres of non-residential building space. This growth will have the effect of increasing the overall assessment base and additional user fee and charges revenues to offset the capital asset provisions required to replace the infrastructure proposed to be funded under the development charges by-law. The collection of these funds is intended to be allocated to the City's reserves for the future replacement of these assets.

#### B. The Program is Deemed Financially Sustainable

The calculated annual provisions identified in Tables G-3 and G-4 are considered to be financially sustainable as it is expected that the increased capital asset management requirements can be absorbed by the tax and user base over the long-term. Importantly, the City's annual operating budget review will allow staff to continue to monitor and implement mitigating measures should the program become less sustainable.

#### C. Long-term Capital and Operating Impact Analysis

As shown in Table G-5, by 2031, the City's net operating costs are estimated to increase by \$436.18 million for property tax supported services.



Significant increases in net operating costs will be experienced as new facilities such as community centres are opened. Operating and maintenance costs will also increase as additions to the City's road network and parkland and playing fields are made. For utility rate supported services such as Solid Waste Management Services, Water, Sanitary Sewer and Storm Water Management, the net operating impacts arising from the proposed capital programs will be recovered through user fees.

Table G-6 summarizes the components of the development-related capital forecast that will require funding from non-DC sources. In total, \$24.54 billion will need to be financed from non-DC sources over the 2022-2031 and 2022-2041 planning period. This amount is related to replacement of existing City facilities with newer and larger facilities that will benefit the existing community. Council is made aware of these factors so that they understand the operating and capital costs that will not be covered by DCs as it adopts the development-related capital forecast set out in the study.

In addition, \$7.32 billion in interim DC financing, or funding from other sources, may be required to cover the cost shares beyond the DC funding envelope or shares related to development beyond the planning periods. Because DC By-laws must be revisited at least every five years, however, it is difficult to determine the quantum of interim financing that may be necessary.



#### APPENDIX G TABLE G-5

## CITY OF TORONTO ESTIMATED NET OPERATING COST OF THE PROPOSED DEVELOPMENT-RELATED CAPITAL PROGRAM (in constant 2022 dollars)

#### General Services (Property Tax Supported)

Category	Service	Cost (\$000's)	Unit Measurement	Source
	2021 Gross Operating Budget	\$648,666	Total Gross Op Budget	Children's Services 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$91,413	Total Net Op Budget	Children's Services 2021 Operating Budget, p. 100
Childcare		\$2,210,461	Total Asset Value in 2021	2022 DC Background Study - Childcare Inventory
Cillideale		\$0.04	Net Op Budget/\$ of Asset Value	
		\$180,417	Added Capital 2022-2031	2022 DC Background Study - Childcare Capital Program
		\$7,461	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$272,863	Total Gross Op Budget	Toronto Paramedic Services 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$96,358	Total Net Op Budget	Toronto Paramedic Services 2021 Operating Budget, p. 100
Ambulance		\$1,132,023	Total Asset Value in 2021	2022 DC Background Study - Ambulance Services Inventory
Services		\$0.09	Net Op Budget/\$ of Asset Value	
		\$255,410	Added Capital 2022-2031	2022 DC Background Study - Ambulance Services Capital Program
		\$21,741	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$507,771	Total Gross Op Budget	Fire Services 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$487,002	Total Net Op Budget	Fire Services 2021 Operating Budget, p. 100
Fire		\$2,381,630	Total Asset Value in 2021	2022 DC Background Study - Fire Inventory
Fire		\$0.20	Net Op Budget/\$ of Asset Value	
		\$80,773	Added Capital 2022-2031	2022 DC Background Study - Fire Capital Program
		\$16,517	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$220,509	Total Gross Op Budget	Toronto Public Library Library 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$203,048	Total Net Op Budget	Toronto Public Library Library 2021 Operating Budget, p. 100
Librany		\$3,328,606	Total Asset Value in 2021	2022 DC Background Study - Library Inventory
Library		\$0.06	Net Op Budget/\$ of Asset Value	
		\$686,599	Added Capital 2022-2031	2022 DC Background Study - Library Capital Program
		\$41,883	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$455,279	Total Gross Op Budget	Parks, Forestry & Rec 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$344,352	Total Net Op Budget	Parks, Forestry & Rec 2021 Operating Budget, p. 100
Parks and		\$13,913,807	Total Asset Value in 2021	2022 DC Background Study - Parks and Recreation Inventory
Recreation		\$0.02	Net Op Budget/\$ of Asset Value	
		\$2,568,319	Added Capital 2022-2031	2022 DC Background Study - Parks and Recreation Capital Program
		\$63,563	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$441,721	Total Gross Op Budget	Transportation Services 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$245,282	Total Net Op Budget	Transportation Services 2021 Operating Budget, p. 100
Roads		\$25,021,746	Total Asset Value in 2021	2022 DC Background Study - Roads Inventory
Roaus		\$0.01	Net Op Budget/\$ of Asset Value	
		\$3,875,829	Added Capital 2022-2031	2022 DC Background Study - Roads Capital Program
		\$37,994	Additional Net Op Budget at 2031	

#### APPENDIX G TABLE G-5

# CITY OF TORONTO ESTIMATED NET OPERATING COST OF THE PROPOSED DEVELOPMENT-RELATED CAPITAL PROGRAM (in constant 2022 dollars)

#### General Services (Property Tax Supported)

Category	Service	Cost (\$000's)	Unit Measurement	Source
	2021 Gross Operating Budget	\$42,537	Total Gross Op Budget	Housing Secretariat 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$1,186	Total Net Op Budget	Housing Secretariat 2021 Operating Budget, p. 100
Affordable		\$16,254,015	Total Asset Value in 2021	2022 DC Background Study - Affordable Housing Inventory
Housing		\$0.0001	Net Op Budget/\$ of Asset Value	
		\$17,820,836	Added Capital 2022-2031	2022 DC Background Study - Affordable Housing Capital Program
		\$1,300	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$1,229,507	Total Gross Op Budget	Toronto Police 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$1,080,093	Total Net Op Budget	Toronto Police 2021 Operating Budget, p. 100
Police		\$3,904,648	Total Asset Value in 2021	2022 DC Background Study - Police Inventory
Folice		\$0.28	Net Op Budget/\$ of Asset Value	
		\$565,165	Added Capital 2022-2031	2022 DC Background Study - Police Capital Program
		\$156,334	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$292,677	Total Gross Op Budget	Seniors Services & Long-Term Care 2021 Operating Budget, p. 102
	2021 Net Operating Budget	\$68,537	Total Net Op Budget	Seniors Services & Long-Term Care 2021 Operating Budget, p. 100
Long Term Care		\$1,851,800	Total Asset Value in 2021	2022 DC Background Study - Long Term Care Inventory
Long Term Care		\$0.04	Net Op Budget/\$ of Asset Value	
		\$882,210	Added Capital 2022-2031	2022 DC Background Study - Long Term Care Capital Program
		\$32,651	Additional Net Op Budget at 2031	
	2021 Gross Operating Budget	\$934,348	Total Gross Op Budget	Shelter, Support & Housing Administration 2021 Operating Budget, p. 102
Shelter	2021 Net Operating Budget	\$526,312	Total Net Op Budget	Shelter, Support & Housing Administration 2021 Operating Budget, p. 100
		\$2,476,904	Total Asset Value in 2021	2022 DC Background Study - Shelter Inventory
Sileitei		\$0.21	Net Op Budget/\$ of Asset Value	
		\$138,279	Added Capital 2022-2031	2022 DC Background Study - Shelter Capital Program
		\$29,383	Additional Net Op Budget at 2031	

Note: Transit Services are dealt with separately in Appendix F

\$436,182

#### **Utility Rate Funded Services**

	2021 Gross Operating & Capital from Current	\$1,415,336	Total Gross Op and Capital from Current Budget					
	2021 Net Rate Funding	\$1,289,000	Total Net amount required rate funding					
	2031 Gross Operating & Capital from Current	\$1,902,093	Total Gross Op and Capital from Current Budget	2021 Water and Wastewater Consumption Rates and Service Fees Staff Report				
Toronto Water	2031 Net Rate Funding	\$1,732,308	Total Net amount required rate funding	(https://www.toronto.ca/legdocs/mmis/2020/bu/bgrd/backgroundfile-158193.pdf)				
	2021-2031 Change in Gross Budget	\$486,757	Gross Increase in Budget (Growth and Non-Growth Related					
	2021-2031 Change in Net Rate Funding	\$443,308	Net Increase in Rate funding (Growth and Non-Growth Related					
	2021 Gross Operating & Capital from Current	\$379,110	Total Gross Op and Capital from Current Budget					
	2021 Net Rate Funding	\$327,680	Total Net amount required rate funding					
Solid Waste	2031 Gross Operating & Capital from Current	\$475,529	Total Gross Op and Capital from Current Budget					
Management Services	2031 Net Rate Funding	\$436,677	Total Net amount required rate funding	Information provided by SWMS. Note - SWMS was not part of the DC by-law in 2018.				
	2021-2031 Change in Gross Budget	\$96,419	Gross Increase in Budget (Growth and Non-Growth Related					
	2021-2031 Change in Net Rate Funding	\$108,997	Net Increase in Rate funding (Growth and Non-Growth Related					

#### APPENDIX G TABLE G-6

# CITY OF TORONTO SUMMARY OF DEVELOPMENT-RELATED CAPITAL PROGRAM CAPITAL PROGRAM BY SERVICE (in \$000s)

			Development-Related Capital Program 2022 -2031							
	Service	Gross Project Cost	Grants/ Subsidies/Other Recoveries	Replacement & BTE Shares	Prior Growth	Other Development Related	Total DC Eligible Costs for Recovery			
1	0	Φ2 104 100 0	Ф2 200 500 0	<b>Ф405 001 0</b>	Φ0.0	<b>\$105.106.7</b>	ф202 C01 1			
1	Spadina Subway Extension	\$3,184,169.0	\$2,280,500.0	\$425,931.3	\$0.0	\$185,136.7	\$292,601.1			
2	Transit (balance)	\$22,861,898.8	\$3,820,985.3	\$10,052,569.6	\$0.0	\$4,429,268.1	\$4,559,075.7			
3	Roads and Related	\$3,875,828.6	\$857,642.5	\$777,147.5	\$0.0	\$20,973.3	\$2,220,065.4			
4	Water	\$713,226.3	\$475.0	\$522,772.3	\$0.0	\$0.0	\$189,979.0			
5	Sanitary Sewer	\$321,923.0	\$24,557.2	\$201,137.6	\$15,520.0	\$0.0	\$80,708.2			
6	Storm Water Management	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0			
7	Parks and Recreation	\$2,568,319.1	\$203,122.6	\$478,469.2	\$383,495.0	\$278,821.6	\$1,224,410.8			
8	Library	\$686,599.2	\$10,971.7	\$447,952.2	\$0.0	\$0.0	\$227,675.3			
9	Housing Services - Shelter	\$138,278.6	\$0.0	\$19,946.4	\$24,897.7	\$0.0	\$93,434.5			
10	Housing Services - Affordable Housing	\$17,820,835.5	\$11,389,000.0	\$3,473,191.2	\$0.0	\$1,481,255.5	\$1,477,388.8			
11	Police	\$565,165.0	\$0.0	\$418,730.6	\$0.0	\$0.0	\$146,434.4			
12	Fire	\$80,773.4	\$2,447.0	\$29,458.5	\$0.0	\$0.0	\$48,867.9			
13	Ambulance Services	\$255,409.5	\$0.0	\$36,467.9	\$14,586.4	\$115,541.7	\$88,813.6			
14	Development-Related Studies	\$36,939.0	\$0.0	\$1,150.5	\$0.0	\$0.0	\$35,788.5			
15	Long Term Care	\$882,210.0	\$298,074.3	\$391,370.9	\$0.0	\$57,829.4	\$134,935.3			
16	Child Care	\$180,417.0	\$9,391.0	\$22,514.9	\$0.0	\$0.0	\$148,511.1			
17	Waste Diversion	\$239,500.6	\$0.0	\$96,044.6	\$0.0	\$90,678.4	\$52,777.5			
ТОТ	AL	\$54,411,492.8	\$18,897,166.7	\$17,394,855.2	\$438,499.0	\$6,659,504.8	\$11,021,467.2			

		Development-Related Capital Program 2022 -2041								
Service	Gross Project Cost	Grants/ Subsidies/Other Replacement Recoveries & BTE Share		Available DC Reserves	Other Development Related	Total DC Eligible Costs for Recovery				
1 Roads and Related	\$1,779,684.3	\$177,484.2	\$176,321.9	\$0.0	\$198,159.2	\$1,227,719.0				
2 Water	\$1,469,371.6	\$71,882.1	\$871,544.1	\$0.0	\$13,521.7	\$512,423.7				
3 Sanitary Sewer	\$7,320,333.0	\$46,717.3	\$5,744,013.5	\$0.0	\$20,936.0	\$1,508,666.2				
4 Storm Water Management	\$2,058,267.3	\$571,566.4	\$354,542.3	\$7,200.0	\$429,734.3	\$695,224.3				
TOTAL	\$ 12,627,656.2	\$ 867,649.9	\$ 7,146,421.8	\$ 7,200.0	\$ 662,351.2	\$ 3,944,033.3				

TOTAL 2022-2031 and 2022-2041	\$ 67,039,149.1	\$	19,764,816.6	\$ 24,541,277.0	\$	445,699.0 \$	7,321,856.0	\$ 14,965,500.5
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# Appendix H Local Service Policy & Guidelines (Development Charges Funding Criteria)



#### **Local Service Policy & Guidelines**

The following provides the definition of "local service" under the Development Charges Act (DCA) for a number of services provided by the City of Toronto. The purpose of establishing these definitions is to determine the eligible capital costs for inclusion in the development charges (DC) calculation for the City of Toronto. The functions or services deemed to be local in nature are not to be included in the determination of the development charge rates. The provision of local services is considered to be a direct developer responsibility under s.59 of the DCA and will (or may) be recovered under other agreement(s) with the landowner or developer. The issue of "local services" is being specifically considered for the services of:

- Water Services
- Wastewater Services
- Stormwater Services
- Transportation Services
- Parkland Development

The following guidelines describe, in general terms, the size and nature of municipal infrastructure that is included in the City of Toronto Development Charges Background Study (DC Study), as a project to be eligible for funding, in whole, or in part by development charges (DCs). For the purposes of this guideline, the term "development" and "development-related" relates to the increase in need for servicing arising from "development" (i.e. growth) as prescribed by the *Development Charges Act, 1997.* Infrastructure that is related to local development (i.e. infrastructure required to service a particular development) is considered to be a local developer responsibility.



In this respect, the following guidelines apply:

- 1. The project must be listed in the most current City of Toronto DC Study, with the following conditions and potential exceptions:
  - a. The City, at its sole discretion, may deem a project not listed in the most current DC Study to be development-related and potentially fundable, in whole or in part, from DCs. Inclusion of the "new" project may require the substitution (removal) of a project or projects from the related service project list, as contained in the most current DC Study, or require consideration for future DC funding pending a DC Background Study update or amendment.
  - b. The City, at its sole discretion, may deem a project not specifically listed in the most current DC Study to be part of the "unallocated improvements" referenced in the most current DC Study. As such, the project may be considered development-related and potentially fundable, in whole or in part, from DCs.
- 2. A developer will be solely responsible for the cost and implementation of infrastructure upgrades required to serve the associated development site.
  - a. In determining the infrastructure needs arising from development, full consideration will be given to existing and committed capacity allocations to development in the service area.

The following policy guidelines are general principles by which staff will be guided in considering the eligibility of infrastructure for full or partial funding from DCs. Each application will be considered on its own merits having regard to, among other factors:

- the nature, type and location of the infrastructure;
- these policy guidelines;
- the nature, type and location of the development within any existing plan and proposed development in its surrounding area;



- the location and type of services required and their relationship to proposed development; and
- the existing and proposed development in the area, and subsection 59(2) of the *Development Charges Act, 1997* (the *DCA*).

These local service policy guidelines are subject to review and amendment by the City either in conjunction with or independent of any amendments or updates to the City's DC by-laws.

The detailed engineering requirements for all work and/or development applications are governed by the *City of Toronto Official Plan*, or, if not specified in the Official Plan, by the secondary or site-specific planning and associated servicing analysis, or in accordance with the City's *Sewer Capacity Assessment* Policy (Scheduled for November 2017), *Design Criteria for Sewers and Watermains* (2009) and *Building Toronto Together: A Development Guide* (2004), or as may be defined through other studies or environmental assessments.

#### A. Water

#### i. Water Supply, Storage and Booster Pumping Stations

All projects related to upgrading, expanding or constructing water supply and treatment facilities (plants and water conservation), storage facilities (storage tanks, etc.), and pumping stations, including costs to acquire/expropriate land, considered to be in whole or in part related to development, are considered to be a DC project.

New or expanded local pumping stations, including upgrades identified through a development proposal, servicing a localized area and needs (specific development) are a local service and a direct developer responsibility.



#### ii. Watermains

- Watermains that are required to service a specific development, either internal or external to the site, are considered to be the developer's responsibility.
- Connections to transmission watermains and pumping stations to service specific areas are considered to be a direct developer responsibility.
- Transmission watermains (generally located outside the development area) may be required to provide network integrity, security or reliability to the distribution system. Where such transmission watermains are identified by a Class Environmental Assessment, Servicing Study or by Toronto Water or listed in the City's most current DC Study, they are considered to be a DC project.
- All other watermains are considered a direct developer responsibility including all required looping to service the development lands.
- A developer-implemented infrastructure upgrade required to service the needs of a specific development will not be eligible for City reimbursement or DC credits when it provides some additional capacity as a by-product (i.e. due to the selection of standard pipe sizes).
- Where the City requests that a developer oversize a watermain to provide servicing capacity greater than the needs of a specific development, the related incremental costs are eligible for reimbursement from the City. Incremental costs are defined as the difference between the cost of the watermain pipe size requested by the City and the estimated cost to install a standard size required for the development, and an additional 10% investigations, testing and engineering fee. Costs are estimated as the lesser of the lowest tendered unit prices that are established in accordance with the City's requirements and standards or the City's unit costs at the time of construction. Only material (not labour) cost of the



watermain and related valve/chamber appurtenances will be included in the calculation. Any costs related to the installation of pipe are the responsibility of the developer.

#### B. Wastewater

#### i. Wastewater Treatment

All projects providing for the upgrading, improvement and/or expansion
of wastewater treatment facilities, including the cost to acquire/convey
land, are considered in whole or in part to be related to development are
considered to be a DC project.

#### ii. Sanitary and Combined Sewers

- A developer will be solely responsible for the cost and implementation of new or upgraded sewer infrastructure (sanitary and/or combined sewers), either internal or external, that are required to adequately service a specific development in accordance with applicable City policies, standards and criteria.
- If a sewer upgrade is required due to additional flows from the development based on an analysis completed in accordance with all City policies, guidelines, standards and criteria then the developer will be responsible for the cost of the sewer upgrade.
- A developer-implemented infrastructure upgrade required to service the needs of a specific development will not be eligible for DC credits when it provides some additional capacity as a by-product (i.e. due to the selection of standard pipe sizes).
- In determining the sanitary and combined sewer infrastructure necessary to service a specific development the determination of the infrastructure will take into account existing and committed flows. The resulting



wastewater needs, the "determined need", is deemed to be a direct developer responsibility.

- Where the City requests that a developer oversize a sanitary or combined sewer beyond the size that would be required based on the site specific development flows, a portion of the project may be eligible for DC credits. The value of the oversized portion of the project cost for sanitary and combined sewers shall be the lesser of the calculated cost using lowest tendered unit prices that are established in accordance with the City's requirements and standards, or the City's unit costs at the time of construction. The portion that may be eligible for DC credit shall be the difference between the cost of the sewer pipe size requested by the City and the estimated cost to install the 'determined need' for the development, and an additional 10 percent investigations, testing and engineering fee. Only material (not labour) cost of the sewers and related appurtenances will be included in the calculation. Any costs related to the installation of pipe are the responsibility of the developer.
- A sanitary or combined sewer, of any size, required to connect a specific development to a major pumping station to service development, is considered the sole responsibility of a developer.

#### iii. Pumping Stations

- New pumping stations or expansions of the existing major pumping stations are considered to be a DC project. Major pumping stations are those required by Toronto Water, and are identified through the Class Environmental Assessment process or a Master Servicing Study. Such improvements will be listed in the City's most current DC Study.
- New or expanded local pumping stations including upgrades identified through a development proposal, to service a specific development in addition to any existing service area, are a local service and a direct developer responsibility.



#### C. Stormwater Management

#### i. Storm Sewers

- Storm sewers that are required for a development, either internal or external, are considered to be the developer's responsibility.
- If a storm sewer upgrade is required based on existing flows from the storm sewer service area as well as proposed flows generated by the development according to applicable City policies, guidelines and standard, the developer will be responsible for the cost of the sewer upgrade. If a storm sewer upgrade would be triggered based on an analysis of existing flows within the storm sewer service area alone according to applicable City policies, guidelines and standards, then a portion of the project may be eligible for DC credits. The portion that may be eligible for DC credit shall be the cost of the sewer (material only) and calculated using the lesser of the lowest tendered unit prices that are established in accordance with the City's requirements and standards or the City's unit costs at the time of construction. The portion that may be eligible for DC credit shall be the cost of the sewer material and an additional 10 percent investigations, testing and engineering fee. Only material (not labour) cost of the sewers and related appurtenances will be included in the calculation. Any costs related to the installation of pipe are the responsibility of the developer.

#### ii. Stormwater Management Facilities

- Stormwater quality and quantity works required to service a specific development, either internal or external, are a direct developer responsibility.
- Stormwater quality and quantity works outlined in the Wet Weather Flow Management Master Plan, including works recommended from subsequent Environmental Assessment for projects identified in the Wet Weather Flow Master Plan, are DC projects.



#### D. Transportation

Transportation in this section of the guideline includes the full range of transportation infrastructure, sometimes referred to as "roads and related", including, but not limited to; transportation infrastructure within the public right-of-way, including the public realm, sidewalks, cycling facilities and roads.

### i. Expressways, Arterial and Collector Roads (including Structures, Cycling Facilities and Local Roads External to Development)

- New, widened, extended or upgraded, roads internal to a development are a direct developer responsibility.
- New, widened, extended or upgraded, expressway, arterial, collector or local roads external to a development are considered to be DC projects.
- New or upgraded transportation infrastructure external to a development that provides a direct benefit to a development may be considered a direct developer responsibility to the extent that the infrastructure benefits the development. The residual benefit that is triggered by overall growth may be considered a DC project.
- In such circumstances, the local servicing component of new or upgraded regional infrastructure could be determined through: traffic analyses that disaggregate vehicle/cycling/pedestrian volumes that originate from development and are part of the existing network or the product of regional growth. Other factors may also be applied, as determined by the City that reflect the specifics of any particular project.
- If a development results in the accelerated deterioration or failure to pavement infrastructure as a result of construction activities the costs of addressing such failures may be considered a local service requirement when the roadway is internal to a development or directly related to access the development site. If the development impacts are cumulative across an area that result in the failure then a share of the cost of



remediation maybe deemed eligible for development charge funding. If post construction traffic volumes are greater than the pre-existing pavement structure can accommodate then a share of the cost of remediation maybe deemed eligible for development charge funding.

All other roads are considered to be a direct developer responsibility.

#### ii. Traffic Signals and Intersection Improvements

- Traffic signals required on any type of road external to a development that are necessitated by a specific development are considered a direct developer responsibility. Other traffic signals that are required on any type of road due to general growth from increasing traffic are considered to be DC projects.
- Intersection improvements and/or traffic signals required on any type of road, private site entrances or other entrances related to a specific development are considered a direct developer responsibility.
- Intersection improvements and/or traffic signals on other roads due to general development growth resulting from increasing traffic are considered to be DC projects.

#### iii. Streetscaping Improvements

- Streetscaping improvements, or infrastructure, in this section include, but are not limited to, sidewalks and paving, lighting, street furniture, tree plantings, medians, etc.
- Streetscaping improvements on all roads internal to a development are considered to be a direct developer responsibility.
- Streetscaping improvements external to a development considered necessary to connect the development to public spaces and existing sidewalks are considered to be a direct developer responsibility.



- Streetscaping improvements will be considered a local service or DC project based on the categorization of the adjacent road described in D.1 above.
- Streetscaping improvements proposed as part of a development project are a direct developer responsibility.

#### iv. Cycling Infrastructure

- Cycling infrastructure on all internal roads are considered to be a direct developer responsibility.
- The cycling network includes many types of infrastructure, such as Cycle Tracks, bicycle lanes, shared roadway routes and multi-use pathways.
   Toronto's cycling routes are for both commuter and recreational cycling.
- Cycling infrastructure external to a development considered necessary to connect the development to cycling infrastructure are considered to be a direct developer responsibility.
- Cycling infrastructure will be considered a local service or DC project based on the categorization of the adjacent road described in D.1 above.
- Cycling infrastructure proposed as part of a development project are a direct developer responsibility.

### v. Strategic Transportation Initiatives (e.g. Congestion Management Initiatives, Signal Modifications, HOV, Bus Lanes, RESCU, ATSC)

• Strategic transportation initiatives on arterial or collector roads external to a development that are necessitated by a specific development are considered a direct developer responsibility. Strategic transportation initiatives on expressways, arterial or collector roads external to a development that are required due to general development growth from increasing traffic are considered to be DC projects.



 Strategic transportation initiatives internal to a development are a direct developer responsibility.

#### vi. Land Acquisition for Transportation Projects & Infrastructure

#### a) Public Rights-of-Way

• Land acquisition for expressways, arterial, collector, or local roads, to the widths required according to the approved Official Plan or engineering standards, is primarily provided by dedications under the Planning Act. In areas where limited or no development is anticipated, and direct dedication is unlikely, the land acquisition is considered to be part of the capital cost of the related DC project. Where property requirements are not identified in the City's Official Plan, requirements may otherwise be defined through the completion of studies and/or environmental assessments.

#### b) Grade Separations

 Land acquisition for grade separations (beyond normal dedication requirements) is considered to be part of the capital cost of the related DC project. Specific property requirements are governed by requirements under the City's OP, or as otherwise may be defined through the completion of studies and/or environmental assessments.

#### c) Land Acquisition Costs

 The cost to acquire land for transportation needs includes, but is not limited to, the cost to purchase the land and any related costs such as cost associated with expropriation (administration, legal, claims of injurious affection).

#### E. Parkland Development

Developers dedicating parkland as a condition of development are required to undertake, at their sole expense, the base construction and installation of



the parkland improvements (the Base Park Improvements) on lands to be conveyed to the City for park purposes. This work shall include:

- Demolition, removal and disposal of all existing materials, buildings, foundations and associated servicing.
- Grading inclusive of 300mm depth topsoil supply and placement. Where
  lands have been environmentally risk assessed in accordance with
  MOECC regulations, the required depth profile of the environmental soil /
  soft cap will be 1.5 m of engineered fill compacted to 95% SPD and
  certified by the consulting engineer.
- In the case of a risk-assessed site, all materials brought on site shall comply with the site-specific standards outlined in the Certificate of Property Use. In the case where no risk assessment of the site was required, all materials brought on site shall comply with the Ontario Reg. 153/04 Table 3 RPI standards:
  - Sodding #1 nursery grade;
  - Fencing, where deemed necessary;
  - Sanitary and storm service connections with manholes at street line;
  - Water and electrical service connections; (minimum water: 50mm to the street line including backflow preventers, shut off valves, water metre and chamber; electrical connection to the street line and electrical panel in a lockable cabinet (100 Amp service));
  - Street trees along all public road allowances abutting City-owned parkland; and
  - Standard park sign (separate certified cheque required).



# Appendix I Development Charges By-law

