

2025 Program Summary

Parks, Forestry and Recreation

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Description

Toronto's parks, recreation facilities, and natural spaces are vital community hubs where Torontonians come together to play, celebrate, explore and build connections. As stewards of these spaces, we play a crucial role in enhancing the city's social and environmental resilience by ensuring that our parks, playing fields, recreation centres, ice rinks, pools, as well as tree-lined streets, trails, forests, meadows, marshes, and ravines, are safe, accessible, and continually evolving to meet the needs of a growing city. Our goal is to foster vibrant, active, and engaged communities within these spaces.

Why We Do It

A vibrant network of parks, green spaces, forests, recreation facilities, and programs empowers Torontonians of all ages to be healthier, happier, and better connected, and makes our neighbourhoods and city more equitable, productive, liveable, and resilient to climate change, and other shocks and stresses.

What we want for Torontonians:

- Safe, high-quality recreation facilities and programs, parks, green spaces and urban forest that improve wellbeing.
- Equitable access to inclusive and welcoming recreational facilities and programs, parks, green spaces and urban forests.
- Greener infrastructure and operations and an urban forest, ravine, and parkland system that enhance biodiversity and ecosystem functions and mitigate and adapt to climate change.

The City of Toronto aims to deliver these outcomes equitably, efficiently and with excellent customer service to help improve the lives of Torontonians and work to earn their trust and confidence.

For further information about Parks, Forestry and Recreation, please visit: <https://www.toronto.ca/city-government/accountability-operations-customer-service/city-administration/staff-directory-divisions-and-customer-service/parks-forestry-recreation/>

What Service We Provide

Who We Serve:

Every Torontonians, including Indigenous, Black, and equity deserving residents and Torontonians of all ages; commuters and visitors; Indigenous rights-holders; public benefit organizations, including sports and recreation groups, conservation and environmental stakeholders, social service providers and school boards; business sectors including arboriculture, design, tourism, and land development; and Business Improvement Areas.

Community Recreation

What We Deliver: High-quality, affordable and accessible recreation programs for all ages delivered in a growing network of well-maintained recreation facilities: drop-in and instructional programs, camps and after-school care, seniors' activities, youth programs and spaces that foster leadership, life skills, and provide youth employment. Facilitation of community use of parks and recreational spaces through facility booking management, special events, building capacity through community engagement and securing investments through partnerships.

How Much Resources (gross 2025 operating budget): \$289.9 million

Parks

What We Deliver: Care and maintenance of Toronto's system of parks and ravines across more than 1,500 parks encompassing 6,800 hectares of land; a park system that we expand and improve through design excellence as the city grows to ensure that parkland is accessible, functional, connected, and resilient.

How Much Resources (gross 2025 operating budget): \$217.1 million

The following Service will be transferred from Parks, Forestry and Recreation (PFR) to Environment, Climate and Forestry by second quarter of 2025 through phased transition as part of the strategic organizational alignment.

Urban Forestry

What We Deliver: A healthy, growing and resilient urban forest and ravine system that is well-maintained and can retain its ecological integrity as the city's population grows: tree protection, tree maintenance, tree planting, natural area management and stewardship programs.

How Much Resources (gross 2025 operating budget): \$92.8 million

Budget at a Glance

2025 OPERATING BUDGET

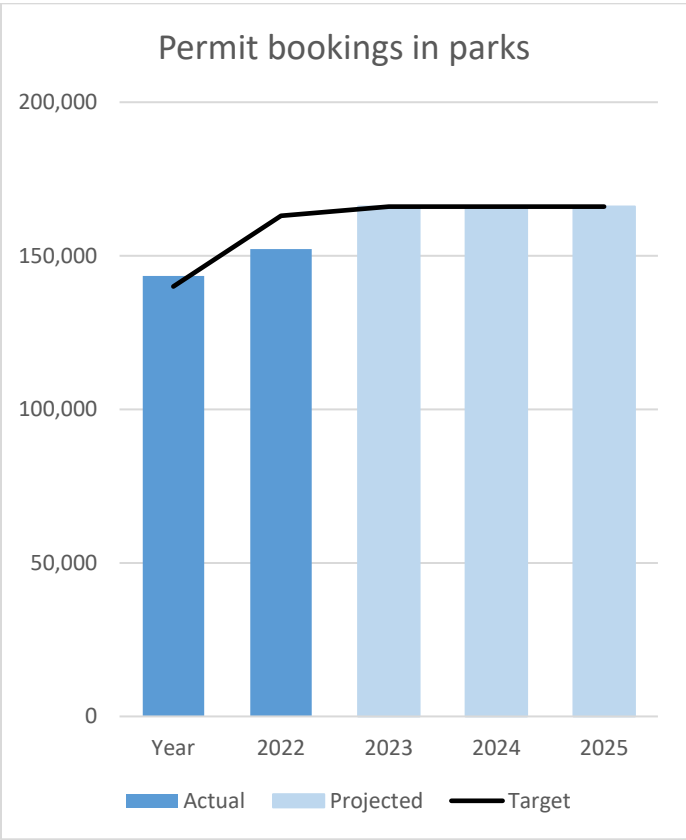
| \$Million | 2025 | 2026 | 2027 |
|--------------------|---------|---------|---------|
| Revenues | \$218.9 | \$191.9 | \$183.4 |
| Gross Expenditures | \$599.8 | \$621.0 | \$627.9 |
| Net Expenditures | \$380.9 | \$429.1 | \$444.5 |
| Approved Positions | 5,452.3 | 5,613.7 | 5,620.2 |

2025 - 2034 10-YEAR CAPITAL PLAN

| \$Million | 2025 | 2026-2034 | Total |
|--------------------|---------|-----------|-----------|
| Gross Expenditures | \$387.3 | \$3,926.9 | \$4,314.2 |
| Debt | \$193.3 | \$1,540.3 | \$1,733.6 |

Note: Includes 2024 carry forward funding

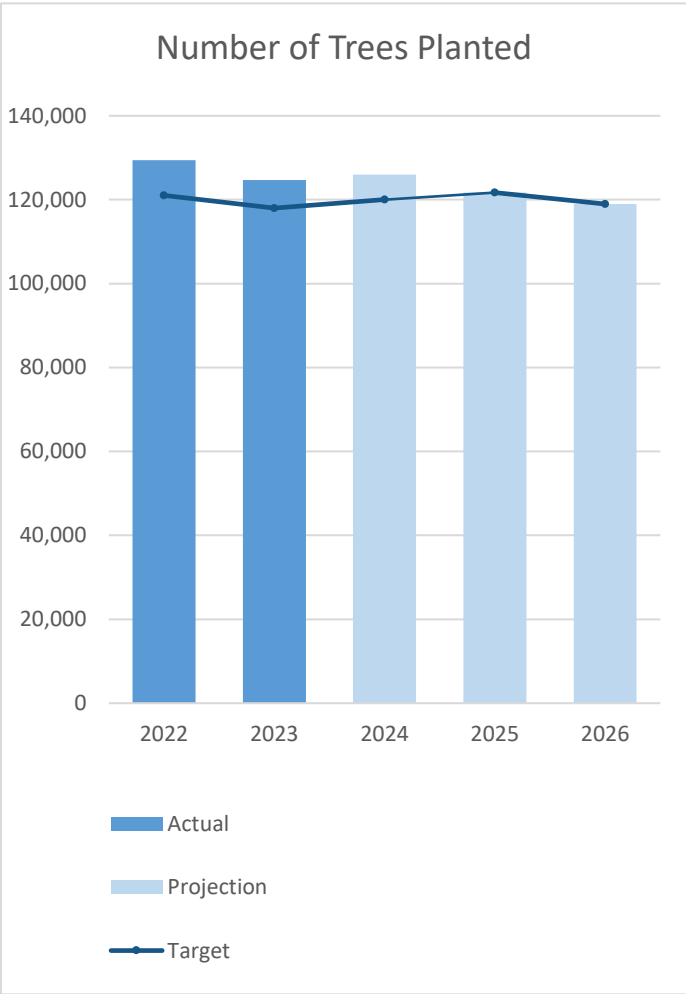
How Well We Are Doing – Behind the Numbers



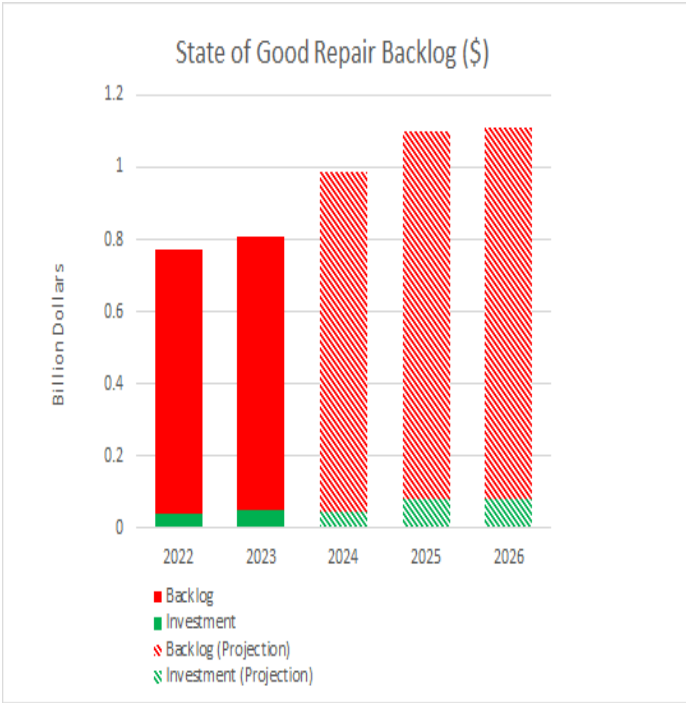
- Toronto's parks provide significant physical, mental health, environmental and social benefits to residents. According to a 2023 City-wide survey, 57% of Torontonians visit City parks or green spaces at least once a week, and a strong majority of Torontonians (90%) are satisfied with parks and green spaces and agree that parks improve health and provide environmental benefits. The economic value of ecosystem services (e.g., stormwater retention, carbon sequestration and storage, and air quality) provided by city-owned and operated parks is approximately \$7.7 billion, annually.
- In 2024, our parks attracted 10,000 more bookings than in the year before, reaching an annual total of 160,000 bookings. We also completed 20 new park and park expansions in 2024 (and 11,700 m2 of expansions in the previous year), providing even more places for Torontonians to gather, exercise, rest, and play.
- In 2025 we are anticipating opening Biidaasige park and new amenities in existing parks including three splash pads and two outdoor basketball courts.



- In 2024, PFR experienced a 20% increase in recreation program registrations over 2023, as it continued its service recovery. This was facilitated by 19,100 m² of new indoor recreational space added to our parks and recreation system in 2023. PFR expects to be back to pre-pandemic service levels by end of 2024, with further projected increases in 2025 and 2026. This is evidence that PFR continues to provide quality and affordable recreational services, particularly at our 39 Free Centres and via the 13% of registrants projected to use the Welcome Policy in 2024 (similar to the percent of people in the population who would qualify).
- In 2025, we will increase community access to programming and recreational spaces through the expansion of free, low-cost drop-ins, expanded outdoor pool and wading pool hours, implementation of a new all access fitness membership model and opening 2 Community Recreation Centres (Rouge River and East Bayfront).



- Toronto continues to build climate resilience and work towards the City's 2050 target of 40% canopy cover by planting approximately 120,000 trees and shrubs each year; prioritizing neighbourhoods with low tree equity and using grants and incentives to provide opportunities to plant trees on private lands where the greatest amount of planting space can be found.
- To maximize tree health and survival in the face of increasing urban and environmental pressures, PFR is focused on nature-based solutions with a quality service lens on maintaining city-owned trees and renewed focus on pruning and watering young trees.
- In 2024, one-time back on track funding of \$0.97 million supported additional planting and pruning of 1000 trees and watering of an additional 14,000 trees.
- As a result of contract, technology, and operational improvements, driven by Auditor General recommendations, compliance with service standards has increased by 50% over the last 3 years reducing the backlog of tree maintenance work orders.
- In 2024, urban forestry programs engaged over 43,000 participants in more than 690 events and provided employment and training for over 100 youth. The increased demand for opportunities to learn about and engage with the natural environment reflects a growing public awareness of climate change impacts and the need to take action to build climate resilience.



- The City's parks and recreation assets are aging, and the cost of bringing them into a state of good repair (SOGR) continues to escalate. Cost increase is due to current market conditions, including inflation and the significant deteriorated conditions of assets.
- The accumulated backlog of SOGR projects is expected to be over \$851.1 million by 2034, and the annual investment in SOGR from 2022 to 2026 is projected to be between just 6 and 11% of the total backlog.
- As a result of the Gardiner and DVP upload to the province, PFR will invest an additional \$400 million over the next 10 years to address priority state of good repair works and the accumulated backlog, with \$14.9 million to be invested in 2025. This additional investment of funding will reduce the backlog by approximately 20% from a projected \$1.1 billion to \$884.2 million by the end of the nine common years in 2033, enabling PFR to avoid more facility closures and/or service interruptions resulting from deteriorating infrastructure.

How Well We Are Doing

| Service | Measure | 2022 Actual | 2023 Actual | 2024 Target | 2024 Projection | Status | 2025 Target | 2026 Target |
|--|--|-------------|-------------|-------------|-----------------|--------|-------------|-------------|
| Outcome Measures | | | | | | | | |
| High-quality recreation facilities and programs, parks, green spaces, and urban forest | # registrations | 252,433 | 421,379 | 483,000 | 483,000 | ● | 540,000 | 580,000 |
| | Total hectares of parkland maintained by PFR | 8,091 | 8,092* | 8,110 | 8,097* | ● | 6,841** | 6,845 |
| | % of street trees in good/excellent condition | 76% | 75% | 75% | 75% | ● | 75% | 75% |
| Equitable access to inclusive, safe, and welcoming recreational facilities and programs, parks, green spaces, and urban forest | % registrations supported by Welcome Policy*** | 7% | 9% | 13% | 13% | ● | 15% | 15% |
| Greener infrastructure and a healthy and climate-resilient urban forest, ravine, and parkland system | # trees planted | 129,438 | 124,689 | 120,000 | 126,000 | ● | 121,700 | 119,000 |
| | Hectares of natural area parkland managed | 620 | 548 | 845 | 950 | ● | 955 | 955 |

*Updates were made to address a data quality issue. This means that the 2023 actual (8,092 ha) is 14 hectares less than the 2023 projection (8,106 ha) reported last year, and the 2024 projection does not meet the 2024 target which was estimated last year before the data quality change. Previously the numbers have included some parks that were not yet owned or operated by PFR but were planned to be in the future; starting in 2023 and moving forward, parkland will only be included if it is already PFR owned or operated.

**2025 target is lower than previous years due to the transfer of approximately 1,260 ha of parkland to Parks Canada for inclusion in Rouge National Urban Park (transferred operationally over previous years, but with official transfer in 2025), and expropriation of 0.5 ha of parkland to Metrolinx.

***12.5% of Toronto's population would qualify for Welcome Policy as per 2021 census data.

2024 Projection to 2024 Target Comparison

● 80-100% (MET TARGET) ● 70 - 79% (LOW RISK) ● 69% and Under (REQUIRES ATTENTION)

| Service | Measure | 2022 Actual | 2023 Actual | 2024 Target | 2024 Projection | Status | 2025 Target | 2026 Target |
|----------------------------|--|---------------------|---------------------|---------------------|---------------------|--------|---------------------|-----------------------|
| Key Service Level Measures | | | | | | | | |
| Drop-in Programs | # drop-in program hours | 813,033 | 897,724 | 880,000 | 935,000 | ● | 935,000 | 950,000 |
| Bookings | # bookings in parks (for picnics, sports fields, etc.) | 143,467 | 152,176 | 166,000 | 166,000 | ● | 166,000 | 166,000 |
| | # bookings in recreation facilities | 106,985 | 130,361 | 139,000 | 134,500 | ● | 140,000 | 145,000 |
| Park washrooms | Winter washrooms operational | 143 | 152 | 153 | 153 | ● | 156 | 162 |
| Urban Forestry Work Orders | # forestry work orders completed | 417,770 | 427,395 | 447,050 | 447,050 | ● | 445,050 | 445,050 |
| Other Measures | | | | | | | | |
| State of Good Repair | Investment in State of good repair to reduce backlog for parks and facilities and % annual backlog | 50.6 million (6.2%) | 50.9 million (6.3%) | 84.6 million (8.6%) | 61.3 million (6.2%) | ● | 83.7 million (7.6%) | 120.4 million (11.2%) |
| | Size of SOGR backlog | 772.9 million | 805.3 million | 986.0 million | 986.0 million | ● | 1.100 billion | 1.079 billion |
| Information | Visits to all PFR webpages | 3,990,860 | 4,481,474 | 3,500,000 | 6,000,000 | ● | 6,500,000 | 6,500,000 |

2024 Projection to 2024 Target Comparison

● 80-100% (MET TARGET) ● 70 - 79% (LOW RISK) ● 69% and Under (REQUIRES ATTENTION)

EXPERIENCES, CHALLENGES AND PRIORITIES

Our Experience and Success

Enhancing Recreation Experiences:

- Delivered 2024 Back on Track Community Centres Refresh Program, including full refresh of seven Community Recreation Centres (CRCs) and refurbish of 123 Wi-Fi enabled CRCs with modern lobby furniture, mobile device charging stations, and improved access to waste and recycling options.
- Successfully launched new online Registration and Booking system, including new in-person registration supports and early seniors' registration.
- Significantly expanded community recreation programs, exceeding pre-pandemic levels, with 24% more spaces for registered recreation programs and 8% more drop-in program hours, resulting in 15% more registrations and 10% more drop-in visits, with marked increases in high-waitlisted programs (e.g. Learn to Swim).
- Extended access to 10 outdoor pools and 10 wading pools pre- and post-season.

Enhancing Park Experiences:

- Delivered 2024 Back on Track Park and Tree Enhancements Program, with a total of 122 new park benches installed, expansion of portable washrooms available through the delivery of 70 additional portable washrooms, installation of four new shade structures, resurfacing of 11 combination tennis/pickleball courts and creation of two stand-alone pickleball courts, provision of enhanced tree planting and care, and earliest-ever spring opening of park washrooms and water fountains.
- Implemented permanent alcohol in parks program where responsible alcohol consumption is permitted in 54 parks city-wide.
- Delivered enhanced park washroom quality assurance checks during the summer season.
- Partnered with Toronto Public Library to deliver a new program of talks and tours that reached a third of Toronto's library system and engaged close to 1,000 participants in exploring the natural environment in their community.
- Managed over 950 hectares of natural area parkland which includes restoring the three-hectare wetland at E.T. Seton Park and using a specialized 'eco-herd' of goats at Don Valley Brick Works Park to manage invasive species and provide a quality home for native species of flora and fauna.
- Delivered \$4.8M of cash and in-kind contributions through partnership with third party organizations to be used toward capital and programmatic enhancements.

Investing in New and Revitalized Parks and Recreation Facilities:

- Parks, Forestry and Recreation made its largest-ever capital investment of \$273 million, advancing over 300 park and facility projects. This includes playgrounds, splash pads, sports fields, dog off-leash areas, pathways, seating areas, arenas, pools and community centres. Additionally, more than \$82 million was allocated to State of Good Repair work to maintain aging facilities.
- Officially opened the Ethennonhawahstihnen' Community Recreation Centre, offering over 7,300 program spaces. In addition, delivered 19 new parks and park expansions across the city, including Leslie Lookout, Glengarry Park, 4 Meadowglen Place, 55 Isaac Devins Boulevard, and Bathurst Quay Common.

Planning for the Future of Toronto's Parks and Recreation Facilities:

- Launched 5-year reviews of Parkland and Recreation Facilities Strategies, our 20-year plans that guide the growth and investment in these spaces across the city.
- Presented final Toronto Island Master Plan to City Council and launched implementation activities following Council approval, including a suite of immediate ferry passenger experience improvements and the award of construction contract for two new electric ferries.
- Completed the Kennedy Park-Ionview Parkland Plan to improve equitable access to parkland in this Scarborough neighbourhood.
- Launched a new Tree Equity Score Analyzer, a free online public tool that analyses the distribution of trees and their benefits across Toronto's neighbourhoods and can help to prioritize tree planting in high priority, low tree equity, low canopy areas.

Enhancing Accountability and Community Engagement:

- Launched implementation of modernized parks operations quality assurance system in response to the Auditor General's parks operational review, including rollout of systematic, digitally documented on-site quality checks by supervisors.

- Reported to Council on feasibility of further insourcing tree maintenance service and conducted a Quality Service Pilot to test whether City delivery of more pruning and small tree removal services can increase quality and cost effectiveness.
- Implemented new Councillor Office contact system to increase transparency and collaboration with Councillors Offices and constituents.
- Engaged approximately 25,000 Torontonians to help shape our programs and facility improvement projects through over 60 different public engagement processes and initiatives underway in 2024.

Key Challenges and Risks

- As a result of climate change, there is growing need for increased resources and flexible program delivery such as adjusting operating seasons and reallocating resources as necessary, to effectively maintain City assets and mitigate health and safety risks.
- If provincial policy changes related to funding tools for growth are not revenue neutral, PFR will lose access to essential funding sources needed for parkland acquisition and development to keep up with population growth.
- Parks, Forestry and Recreation infrastructure, facilities and assets require \$1 billion in State of Good Repair work; preventing closures and service interruptions is a major challenge as critical infrastructure components deteriorate to the point of failure.
- If technology system modernization projects progress too slowly, PFR will be challenged to meet public expectations for customer experience, efficiency, accountability, and value for money.

Priority Actions

Improve the experience of public spaces:

- Improve park user experience via restoring local community gathering spaces, providing no-fee community permit booking options, maintaining improvements to terminal and the island dock experience, and the expansion of encampment office management to support additional outreach and engagement.
- Improve quality of indoor wi-fi enabled community spaces by completing the interior refresh of 23 community recreation centres in greatest need of restoration.
- Implement an accelerated plan to convert parks washrooms for year-round use and improve their overall conditions.
- Install accessible beach mats at the City's ten supervised swimming beaches in 2025.
- Improve customer satisfaction by enhancing cleaning of community centres and outdoor pool facilities across the City.
- Accelerate rehabilitation of park assets and facilities and slow the deterioration of overall asset condition through an additional \$14.9 million invested in state of good repair (SOGR) in 2025 or \$400.0 million over 2025-2034 Capital Budget and Plan, made available through Gardiner and Don Valley Parkway (DVP) upload to the province.
- Oversee construction of new ferries, undertake the required shoreside infrastructure and implement continued passenger experience improvements.
- Help communities beat the heat with extended seasonal access to outdoor swimming and extended access to air-conditioned spaces on heat warning days.
- Improve access to shade and other benefits of trees by using tree equity tool to target planting in high priority areas where there is low tree equity and low canopy.

Offer modernized user experiences:

- Implement and evaluate the early local registration model for recreation programs at select free centres.
- Enable users to make fully integrated park service requests via 311, supported by Phase 1 rollout of modernized work management system for Parks.
- Expand use of the electronic intake portal for submission of tree injury and removal permit applications.

Advance divisional transformation:

- Successfully transfer Urban Forestry Branch to Environment and Climate Division in the second quarter of 2025 and develop an updated vision for the renewed Parks and Recreation Division that aligns with our more streamlined scope of operations.

Support equity-deserving youth:

- Support youth development and employment and reduce community violence through the implementation of local youth recreation programming initiatives, local youth hiring and hiring local youth animators.

- Collaborate with school boards to expand access to summer youth drop-in programming in priority neighbourhoods.
- Continue providing leadership development, pathways to employment, and local employment to equity-deserving youth across Toronto.

Plan and invest for the future:

- Complete reviews of the Parks and Recreation Facilities Master Plan and Parkland Strategy, with due consideration for SOGR, changes to provincial development framework, the need for climate-resilient and net-zero facilities, the importance of Indigenous reconciliation, and the needs of equity-deserving communities.
- Successfully deliver the largest annual capital budget in PFR's history - 20% larger than 2024 – including completion of two new landmark community recreational centres (Rouge River and East Bayfront), and dozens of other new and improved community facilities and spaces.
- Continue implementation of the Council-approved Toronto Island Park Master Plan through investments at Hanlan's Point, design for shoreline restoration, environmentally significant area protection, and detailed plans for projects that will improve visitor experience.
- Complete the Environmentally Significant Areas (ESAs) Management Plan framework to support protection and enhancement of the 67 ESAs managed by the City.
- Collaborate with private and non-profit partners as part of a strategy to increase tree canopy where it is needed most and thereby increase Toronto's climate resilience.
- Deliver the phased opening celebrations of Biidaasige Park with a series of announcements and public events continuing into 2026.
- Advancement of opportunities for residents to access healthy natural areas through partnerships with community organizations, the philanthropic community and the federal and provincial governments through implementation of the Ravine Strategy and The Meadoway.
- Adopting a net-zero approach for new facilities, and strategically implementing fuel switching when replacing existing fuel-consuming equipment to reduce greenhouse gas emissions.

Deliver services accountably and collaboratively:

- Make major progress implementing a modernized parks operations quality assurance system in response to the Auditor General's parks operational review including digitization of daily activity sheets and completion of GPS tracking for all parks vehicles.
- Advance an integrated Councillor point of contact system to improve and streamline coordination and support to Councillors' Offices related to constituency and Council matters.
- Enhance capital project communication and notification for Councillors and public.
- Advance review the City's current proactive and reactive tree maintenance programs including input from key industry stakeholders and the public.

2025 BUDGET

1. The 2025 Operating Budget for Parks, Forestry and Recreation of \$599.836 million gross, \$218.897 million revenue and \$380.939 million net for the following services:

Service:

| | Gross Expenditures (\$000s) | Revenue (\$000s) | Net Expenditures (\$000s) |
|-----------------------------|--|-----------------------------|--|
| Community Recreation | 289,914.7 | 96,672.0 | 193,242.7 |
| Parks | 217,145.1 | 76,306.6 | 140,838.5 |
| Urban Forestry | 92,775.8 | 45,918.2 | 46,857.5 |
| Total Program Budget | 599,835.6 | 218,896.9 | 380,938.7 |

- The 2025 staff complement for Parks, Forestry and Recreation of 5,452.3 positions comprised of 260.0 capital positions and 5,192.3 operating positions.
2. The 2025 Capital Budget for Parks, Forestry and Recreation with cash flows and future year commitments totaling \$1,998.482 million as detailed by project in [Appendix 5a](#).
 3. The 2026-2034 Capital Plan for Parks, Forestry and Recreation totalling \$2,315.756 million in project estimates as detailed by project in [Appendix 5b](#).
 4. That all third-party funding included in the 2025 Budget be subject to the execution of an agreement or receipt of funding. If such agreement or funding is not in place by 2025 or forthcoming, the approval to spend must be reassessed by City Council relative to other City-funded priorities and needs in future budget processes.

2025 OPERATING BUDGET

2025 OPERATING BUDGET OVERVIEW

Table 1: 2025 Operating Budget by Service

| (In \$000s) | 2023 Actual | 2024 Budget | 2024 Projection* | 2025 Base Budget | 2025 New / Enhanced | 2025 Budget | Change v. 2024 Budget | |
|---------------------------------|------------------|------------------|------------------|------------------|---------------------|------------------|-----------------------|--------------|
| By Service | \$ | \$ | \$ | \$ | \$ | \$ | \$ | % |
| Revenues | | | | | | | | |
| Community Recreation | 69,745.6 | 90,323.1 | 82,247.7 | 96,722.0 | (50.0) | 96,672.0 | 6,348.9 | 7.0% |
| Parks | 47,586.8 | 53,059.8 | 45,869.1 | 74,963.2 | 1,343.4 | 76,306.6 | 23,246.8 | 43.8% |
| Urban Forestry | 36,860.9 | 42,364.7 | 44,998.7 | 45,918.2 | | 45,918.2 | 3,553.5 | 8.4% |
| Total Revenues | 154,193.3 | 185,747.7 | 173,115.5 | 217,603.4 | 1,293.4 | 218,896.9 | 33,149.2 | 17.8% |
| Expenditures | | | | | | | | |
| Community Recreation | 243,913.9 | 252,342.1 | 263,088.6 | 282,454.8 | 7,460.0 | 289,914.7 | 37,572.6 | 14.9% |
| Parks | 176,112.7 | 192,243.0 | 189,695.8 | 213,887.9 | 3,257.2 | 217,145.1 | 24,902.1 | 13.0% |
| Urban Forestry | 76,315.8 | 86,431.6 | 84,918.4 | 92,183.8 | 592.0 | 92,775.8 | 6,344.1 | 7.3% |
| Total Gross Expenditures | 496,342.4 | 531,016.8 | 537,702.8 | 588,526.5 | 11,309.1 | 599,835.6 | 68,818.8 | 13.0% |
| Net Expenditures | 342,149.1 | 345,269.1 | 364,587.3 | 370,923.0 | 10,015.7 | 380,938.7 | 35,669.7 | 10.3% |
| Approved Positions** | 4,818.5 | 4,972.1 | N/A | 5,327.3 | 124.9 | 5,452.3 | 480.2 | 9.7% |

* 2024 Projection based on 9 Month Variance

**YoY comparison based on approved positions

KEY DRIVERS

Total 2025 Budget expenditures of \$599.836 million gross reflects an increase of \$68.819 million in spending above the 2024 Budget, predominantly arising from:

- Adjustments to salary and benefits to address minimum wage increase, Aquatic staff wage stabilization, progression pay, and alignment to hiring plan and service levels at \$15.565 million.
- Operating Impacts of Capital for new community centres, parks and projects, such as Port Lands, Rouge River Community Recreation Centre, East Bayfront Community Recreation Centre, Public Wi-Fi at Recreation Centres, and sustainment for new registration and booking system at \$13.465 million.
- New and Enhanced services to provide improved park and recreation user experience and to advance urban forestry programs and initiatives at \$11.309 million.
- Cost escalations to contracted services and economic factors at \$8.946 million.

EQUITY IMPACTS OF BUDGET CHANGES

Positive Equity Impact: PFR's 2025 Operating Budget includes equity-focused investments to improve access to parks, recreation, and urban forestry services for equity-deserving populations. Initiatives such as increasing tree canopy coverage address shade inequities in low-income and racialized communities, while expanded community gathering spaces foster connection and belonging. Reduced permit fees for community-led activities help low-income groups access city services and spaces. Extended pool operations provide vital cooling opportunities for families and vulnerable populations during warmer months. Parks, Forestry and Recreation remains committed to delivering high-quality parks and inclusive, affordable recreation programs through safe, welcoming spaces and free or reduced-cost programming. Staff will continue work to advance the Toronto Action Plan to Confront Anti-Black Racism, the City's Reconciliation Action Plan, the Gender Equity Strategy, and the Poverty Reduction Strategy by exploring opportunities to increase equity and reconciliation.

2025 OPERATING BUDGET KEY COST DRIVERS

The 2025 Net Operating Budget for Parks, Forestry and Recreation of \$380.939 million is \$35.670 million or 10.3% greater than the 2024 Net Budget. Table 2 below summarizes the key cost drivers for the 2025 Budget.

Table 2: 2025 Key Cost Drivers

| (In \$000s) | 2025 | | | | 2026 Annualized impact (Net) |
|---|------------------|------------------|------------------|----------------|------------------------------------|
| | Revenues | Gross | Net | Positions** | |
| 2024 Projection* | 173,115.5 | 537,702.8 | 364,587.3 | N/A | N/A |
| 2024 Budget | 185,747.7 | 531,016.8 | 345,269.1 | 4,972.1 | N/A |
| Key Cost Drivers: | | | | | |
| Prior Year Impacts | | | | | |
| Reverse one-time Enhanced Tree Planting, Pruning and Watering | | (970.0) | (970.0) | | |
| Operating Impacts of Capital | | | | | |
| Community Recreation, Parks, Urban Forestry | 738.2 | 13,465.1 | 12,726.9 | 157.4 | 12,284.6 |
| Delivery of Capital Positions | 8,708.7 | 8,708.7 | | 60.0 | |
| Capitalization of Parks Construction Costs | 10,098.5 | | (10,098.5) | | 10,098.5 |
| Salary & Benefits | | | | | |
| Minimum Wage and Aquatic Staff Wage Stabilization Increase | | 5,868.6 | 5,868.6 | | 500.0 |
| Salary and Benefits Adjustments | | 4,400.0 | 4,400.0 | | 3,822.0 |
| Alignment of budget to Hiring Plan & Service Levels | | 5,295.9 | 5,295.9 | 71.3 | |
| Non-Salary Inflation | | | | | |
| Economic Factors & Contract Cost Escalations | | 8,945.7 | 8,945.7 | | 3,545.0 |
| Revenue Increase | | | | | |
| User Fee 3.5% Increase | 3,800.5 | 162.0 | (3,638.5) | | (2,246.4) |
| Encampment Response Federal Grant (One-Time) | 3,698.1 | | (3,698.1) | | 3,698.1 |
| Other Changes | | | | | |
| Transport Canada - Ferry Requirements | | 5,591.8 | 5,591.8 | 56.8 | 36.9 |
| Increased usage of Welcome Policy | | 1,966.5 | 1,966.5 | | 2,070.0 |
| Reserve Draw & Third Party Funding Adjustments | 4,811.7 | 4,075.4 | (736.2) | 9.7 | 289.1 |
| Sub-Total - Key Cost Drivers | 31,855.7 | 57,509.7 | 25,654.0 | 355.2 | 34,098.0 |
| Sub-Total - Base Budget | 217,603.4 | 588,526.5 | 370,923.0 | 5,327.3 | 34,098.0 |
| Sub-Total - 2025 New / Enhanced | 1,293.4 | 11,309.1 | 10,015.7 | 124.9 | 14,101.9 |
| 2025 Budget | 218,896.9 | 599,835.6 | 380,938.7 | 5,452.3 | 48,199.9 |
| Change from 2024 Budget (\$) | 33,149.2 | 68,818.8 | 35,669.7 | 480.1 | N/A |
| Change from 2024 Budget (%) | 17.8% | 13.0% | 10.3% | 9.7% | N/A |

*Based on 9 Month Variance

**YoY comparison based on approved positions

Key Base Drivers:**Prior Year Impacts:**

- A decrease of \$0.970 million net due to reversal of one-time Enhanced Tree Planting, Pruning and Watering funding resulting from prior year decisions.

Operating Impacts of Capital:

- An overall operating impact of \$12.727 million net in 2025 and additional 157.4 operational and maintenance positions from previously approved capital projects as follows:
 - New parks including Biidaasige Park and Centennial Park.
 - New community centres including Rouge River Community Recreation Centre, East Bayfront Community Recreation Centre, and
 - Improved customer service experience through new technology including new registration and booking system (ActiveNet) and Public Wi-Fi at recreation centres.
- An annual base transfer of \$10.099 million net from operating to capital budget for capitalization of staffing costs related to parks construction and improvement in state of good repair.

- Increase in capital delivery positions of 60.0 to ensure capital projects can proceed as planned, with full recovery from 2025 Capital Budget where it holds the funding source for the positions.

Salary and Benefits:

- Salary and benefits increase of \$15.565 million due to STEP adjustments for union employees, aquatics staff stabilization and recruitment strategy, general minimum wage regulated by the province, vacancy adjustment reflective of recruitment process and challenges, non-union pay-for-performance, and other adjustments. Key changes include:
 - \$5.869 million related to Recreation Workers including budgeting for previously deferred wage stabilization funding and OMERS impacts, and unfunded required training requirements.
 - \$5.296 million in salary and benefits of 71.2 positions to align with 2025 hiring plan and service levels that have been phased in.
 - \$4.400 million increase in full-time staff salary and benefit adjustments related to contractual obligations, such as STEP increases, pay for performance, and progression pay.

Non-Salary Inflation:

- Non-Salary Economic Factors of \$8.946 million comprising of \$4.694 million in contract cost escalation increases and \$4.252 million in inflationary factors on utilities, materials, and supplies.

Revenue Changes:

- 3.5% inflationary increase applied to user fees and permits generating \$3.638 million in incremental revenue.
- One-time federal encampment funding of \$3.698 million to support park encampment activities as part of the City's outreach support and response.

Other Changes:

- Other base change increase of \$6.822 million primarily driven by:
 - \$5.592 million additional staffing resources in compliance with new Transport Canada and Continuous Synopsis Records safe manning requirements for the Ferry Service;
 - Increase of \$1.967 million in Welcome Policy Volume Adjustment to budget for the continued uptake anticipated in 2025; and
 - Offset by \$0.736 million adjustments to recoveries from Metrolinx and reserve draws.

New and Enhanced Service Priorities:**Table 3: New / Enhanced Requests**

| New / Enhanced Request | | 2025 | | | | 2026 Annualized Gross | Equity Impact | Supports Key Outcome / Priority Actions |
|------------------------|---|---------|---------|---------|-----------|-----------------------|-----------------|---|
| | | Revenue | Gross | Net | Positions | | | |
| In \$ Thousands | | | | | | | | |
| 1 | Expand Outdoor Pool Hours by Two Hours Per Day | | 1,243.8 | 1,243.8 | 29.0 | 1,243.8 | Medium-positive | Additional two hours of daily operation at all 59 outdoor pools during the months of July and August. |
| 2 | Outdoor Pools (10 Locations) and Wading Pools (10 Locations) Season Extension | | 448.9 | 448.9 | 5.3 | 449.1 | Medium-positive | Outdoor pool season extension at 10 locations for drop-in leisure swimming offered on weeknights and weekends including the last two weeks of June and first three weeks in September. Early opening of wading pools at 10 locations on weekends during the last two weekends in June. |
| 3 | Outdoor Pools and Wading Pools Season Extension - Additional Five Outdoor Pools and Five Wading Pools Locations | | 286.7 | 286.7 | 2.7 | 286.9 | Medium-positive | Outdoor pool season extension at five locations for drop-in leisure swimming offered on weeknights and weekends including the last two weeks of June and first three weeks in September. Early opening of wading pools at five locations on weekends during the last two weekends in June. |
| 4 | Waterfront Beach Season Extension | | 177.7 | 177.7 | 2.9 | 177.7 | Medium-positive | Waterfront beach season extension at four locations for supervised swimming for first week in September. |
| 5 | Camp Nutrition Program at 45 CampTO Locations in Neighborhood Improvement Areas | | 1,016.7 | 1,016.7 | 10.5 | 1,016.8 | Medium-positive | Camp Nutrition Program to be offered at 45 CampTO locations reaching up to 31,085 participants based on 2024 registration maximums. This includes 35 locations (24 free and 11 paid centres) within Neighbourhood Improvement Areas and 10 free centres located outside of Neighbourhood Improvement Areas. |
| 6 | Enhance Cleaning at Recreation Facilities | | 4,000.0 | 4,000.0 | 58.2 | 7,169.9 | Medium-positive | Enhance cleaning by ensuring available staff to clean all community centres, satellite locations with limited cleaning resouces and at outdoor pools during all operating hours. |

Table 3: New / Enhanced Requests (Continued)

| New / Enhanced Request | | 2025 | | | | 2026 Annualized Gross | Equity Impact | Supports Key Outcome / Priority Actions |
|------------------------|--|---------|---------|---------|-----------|-----------------------|-----------------|---|
| | | Revenue | Gross | Net | Positions | | | |
| In \$ Thousands | | | | | | | | |
| 7 | Early Local Registration Model | | 300.0 | 300.0 | | | High-positive | Reduce local registration barriers and increase local participation in recreation in communities where local needs may be higher by offering early registration under a new model. |
| 8 | \$0 Park Booking Category for Community-led Activities | (50.0) | | 50.0 | | | Medium-positive | Remove financial and administrative barriers faced by community groups seeking access to PFR space. |
| 9 | Jack Layton Ferry Passenger Experience | | 450.0 | 450.0 | | 350.0 | Low-positive | Improve ferry passenger experience to and from Toronto Island Park aboard our existing ferry fleet, especially during peak travel times. |
| 10 | Restoring Local Gathering Spaces -Parks Beautification | | 1,000.0 | 1,000.0 | | 1,000.0 | Medium-positive | To restore local gathering spaces in parks by installing additional portable washrooms, benches, shade structures, picnic tables and washroom enhancements. |
| 11 | Encampment Office Expansion | 1,343.4 | 1,343.4 | (0.0) | 14.2 | 1,357.8 | Medium-positive | Expand frontline operations encampment staff team to provide additional support for encampments including regular visit to parks, engaging and providing referral & outreach service, and removing hazardous waste. |
| 12 | Increase Tree Canopy to address "Shade Inequity" | | 92.0 | 92.0 | | | Low-positive | Planting 2,500 native trees and shrubs with a full suite of site preparation to create a "Mini Forest" along traffic round-about at Highway 27 and Bethridge Rd. Project. |
| 13 | Pruning & Watering of Young Trees | | 210.0 | 210.0 | | 210.0 | Low-positive | Maintenance for approximately 5,500 newly planted trees. |
| 14 | Sherwood Off Leash Area Rehabilitation and Program Enhancements to Pickleball, First Aid and High 5 Certification and Seniors' programming | | 450.0 | 450.0 | | 450.0 | Low-positive | Expand existing Pickleball program, First Aid Certification program, High Five Training program, Seniors' programming, and to address rehabilitation needs for Sherwood Park's Dogs Off-Leash Area. |

Table 3: New / Enhanced Requests (Continued)

| New / Enhanced Request | 2025 | | | | 2026 Annualized Gross | Equity Impact | Supports Key Outcome / Priority Actions |
|--|---------|----------|----------|-----------|-----------------------|---------------|---|
| | Revenue | Gross | Net | Positions | | | |
| In \$ Thousands | | | | | | | |
| 15 Volunteer Engagement & Stewardship Programs | | 290.0 | 290.0 | 2.0 | 290.0 | No Impact | Enhance urban forestry volunteer engagement and stewardship programs including number of sites, volunteers engaged and amount of land managed to support implementation of Toronto Ravine Strategy. |
| Total New / Enhanced | 1,293.4 | 11,309.1 | 10,015.7 | 124.9 | 14,001.9 | | |

Note:

- For additional information, please refer to [Appendix 2](#) for details on 2025 Service Changes; [Appendix 3](#) for the 2025 New and Enhanced Service Priorities and [Appendix 4](#) for Operating Program Provincial/Federal Funding Streams by Funding Source, respectively.

2026 AND 2027 OUTLOOKS**Table 4: 2026 and 2027 Outlooks**

| (In \$000s) | 2025 Budget | 2026 Incremental Outlook | 2027 Incremental Outlook |
|---------------------------------|------------------|--------------------------|--------------------------|
| Revenues | | | |
| Revenue Changes | 188,346.7 | (18,155.7) | (4,195.1) |
| Contribution from Reserve | 30,550.2 | (8,850.9) | (4,255.3) |
| Total Revenues | 218,896.9 | (27,006.6) | (8,450.3) |
| Gross Expenditures | | | |
| Salaries & Benefits | 433,753.8 | 13,979.1 | 1,723.1 |
| Non-Salary Expenditures | 166,081.8 | 7,214.1 | 5,149.9 |
| Total Gross Expenditures | 599,835.6 | 21,193.2 | 6,873.0 |
| Net Expenditures | 380,938.7 | 48,199.9 | 15,323.3 |
| | | | |
| Approved Positions | 5,452.3 | 161.5 | 6.5 |

**YoY comparison based on approved positions

Key Outlook Drivers

The 2026 Outlook with total gross expenditures of \$621.029 million reflects an anticipated \$21.193 million or 3.54% increase in gross expenditures above the 2025 Operating Budget. The 2027 Outlook expects a further increase of \$6.873 million or 1.11% above the 2026 Outlook.

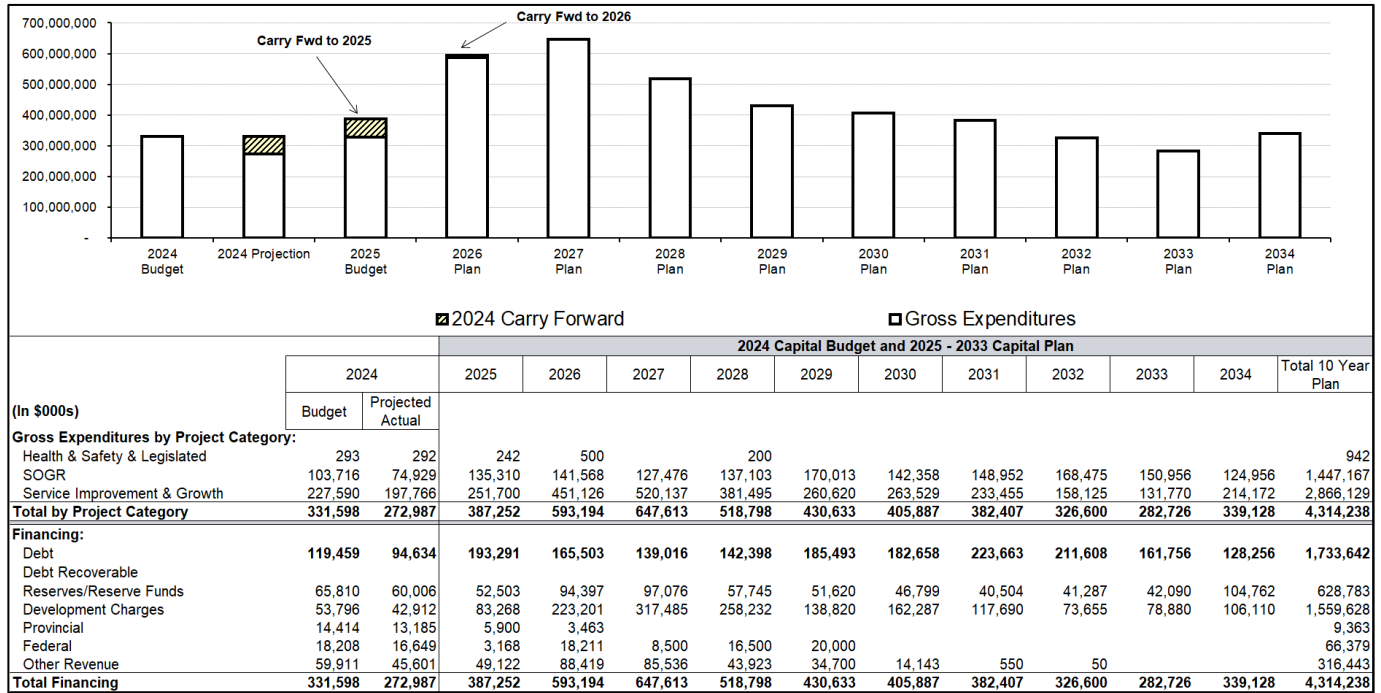
These changes arise from the following:

- **Revenue Changes:** Decrease in revenues due to capital positions ending in alignment with project delivery in 2026 and 2027, which is offset by a corresponding decrease in salary and benefits.
- **Draw from Reserve:** Reduction in contribution from the Tree Canopy Reserve as part of a phase-in approach to fund Urban Forestry contract cost escalations.
- **Salary and Benefits and Non-Salary Expenditures:** Increase in expenditures due to new facilities and parks coming online and redevelopment of existing facilities in 2026 and 2027, such as Biidaasige Park, Davisville Community Recreation Centre and Centennial Park Master Plan Phase 1 including Centennial Park Skate Trail. Partially offset by a decrease in salary and benefits due to capital positions ending in alignment with project delivery in 2026 and 2027.

2025 – 2034 CAPITAL BUDGET AND PLAN

2025 – 2034 CAPITAL BUDGET AND PLAN OVERVIEW

Chart 1: 10-Year Capital Plan Overview



Project Updates (\$68.9 Million)

The 2025-2034 Capital Budget and Plan reflects the following changes to existing projects over the nine common years (2025-2033):

- \$103.2 million as part of the \$400 million reallocated from the Gardiner and DVP invested in priority State of Good Repair (SOGR) areas:
 - \$41.8 million for *Community Centres*, \$27.5 million for *Trails, Pathways and Bridges*, \$9.5 million for *Special Facilities Buildings and Structures*, \$6.0 million for *Arenas and Outdoor Ice Rinks*, \$1.4 million for *Playgrounds*, and \$17.0 million for the *John Innes CRC Redevelopment* (a further \$45 million has been added for the redevelopment and growth project costs, for a total of \$62.0 million)
- \$172.7 million for several projects to reflect updated cost estimates, project scope changes, phased project implementation, and project schedules including:
 - \$10.6 million for *Centennial Park Master Plan Implementation* including Cricket Pitches, Sports Bubble for the Stadium and Turf
 - \$7.8 million for *10 Ordnance and 801 Wellington Park Developments*
 - \$7.2 million for the *David Crombie Park Revitalization*
 - \$5.0 million for the *Shoreside Infrastructure* related to the replacement of ferry vessels #1 and #2
 - \$5.0 million for the *Port Lands Parks Yard*
 - \$3.4 million for the *Fountainhead Park Ice Rink and Skating Trail*
 - \$2.3 million for the *Eglinton Park Master Plan Implementation*
 - \$10.0 million to advance the *High Park Movement Strategy*
 - \$1.3 million for *Corktown Common Neighbourhood Off Leash Area*
 - \$1.0 million for new park development at 2740 *Lawrence Avenue East*
- Offset by deferrals of the following:
 - \$148.0 million in cash flow for the implementation of various FMP projects that have shifted outside of the 10-Year Capital Plan, with the redevelopment and repurpose projects requiring both debt and growth financing to proceed. These projects are listed in Appendix 8 Summary of Capital Delivery Constraints.
 - \$59.0 million in cash flow over 2025-2027 for several projects shifted to 2034 for phased project implementation.

New Projects (\$580.0 Million)










The 2025-2034 Capital Budget and Plan includes new projects. Key projects are as follows:

- \$296.8 million as part of the \$400 million reallocated from the Gardiner and DVP invested in priority SOGR areas over the 10-Year Plan:
 - \$59.3 million for *Main Square CRC Redevelopment*
 - \$54.0 million for *Shoreline Infrastructure*
 - \$46.9 million for *Fuel Switching and Energy Initiatives and Retrofits*
 - \$37.5 million for *Park Washrooms Enhancement and Refresh*
 - \$30.8 million for *Masaryk Cowan CRC Redevelopment*
 - \$25.0 million for *Parks Rehabilitation*
 - \$12.6 million for *Playgrounds*
 - \$9.5 million for *Off-leash Areas*
 - \$9.0 million for *Sports Courts*
 - \$5.6 million for *Indoor and Outdoor Pools*
 - \$3.5 million for *Parking Lots and Tennis Courts*
 - \$2.7 million for *Sports Fields*
 - \$0.4 million for *Waterplays*
- \$131.5 million for the *replacement of ferry vessels #3 and #4 and related shoreside infrastructure*
- \$5.7 million for the *design for longer term upgrades of the Jack Layton Ferry Terminal*
- \$108.0 million for the construction phase of the Downsview Community Recreation Centre
- \$13.2 million for *Parkland Acquisition in Liberty Village and Yonge and Eglinton*
- \$3.2 million for *Fleet and Equipment for park operation*
- \$2.2 million for *456 Wellington Street Above Base Park Development* and \$1.0 million for *77 Curlew*, and \$1.0 million for *Phase 1 of the Port Lands Park System*
- Improvements to various parks city-wide:
 - \$3.2 million for *Hanlan's Point*, \$0.8 million for *Phin Park*, \$0.5 million for *35 De Boers Drive Parkland*, \$0.4 million for *College Park*, and \$0.3 million for *Buttonwood Park*
 - \$1.4 million for a *new splash pad in Cornell Park*
 - \$0.8 million for *Fire Hall 30 Building Renovation*
 - \$0.2 million for *Trinity Bellwoods Park Pathways and Circulation*


Note:

For additional information, please refer to [Appendix 5](#) for a more detailed listing of the 2025 and 2026-2034 Capital Budget and Plan by project; [Appendix 6](#) for Reporting on Major Capital Projects – Status Update; [Appendix 7](#) for Capacity to Deliver Review; and [Appendix 8](#) for a Summary of Capital Delivery Constraints, [Appendix 9](#) for Capital Program Provincial/Federal Funding Streams by Projects, respectively.

2025 – 2034 CAPITAL BUDGET AND PLAN**\$4.3 Billion 10-Year Gross Capital Program**

| | | | | |
|--|---|--|--|--|
|  |  |  |  |  |
| Health and Safety and Aging Infrastructure | Enhanced Resiliency | Addressing Gaps and Serving Growing Communities | Land Acquisition | Improving User Access and Information Technology |
| \$1,331.4 M 30.8% | \$115.8 M 2.7% | \$2,522.3 M 58.5% | \$318.6 M 7.4% | \$26.2 M 0.6% |
| Addressing health and safety and planning and rehabilitation of existing parks and facilities through Life Cycle Asset Management  | Mitigate and address the impacts of extreme weather events, including high lake effect flooding and Windstorm, on assets and infrastructure and advance fuel switching and energy initiatives and retrofits  | Implement the Parks and Recreation Facilities Master Plan (facilities in North East Scarborough, Western North York, Etobicoke Civic Centre); improve parkland (Eglinton and David Crombie, Toronto Islands), Ravine Strategy, Indigenous Place making, advance Washroom Enhancement and Refresh programs, Replace Four Ferry Vessels and Shoreside Infrastructure, FIFA World Cup 2026 Centennial Park Training Site Improvements and the Playground Enhancement Program  | Expand Toronto's parks system through acquisition to support implementation of the Facilities Master Plan and the Parkland Strategy  | Modernize processes and systems such as registration and booking transformation and improve network connectivity |

 - Project supports Climate Resiliency and / or Greenhouse Gas (GHG) Reduction*

 - Project includes workforce development requirements as outlined in the City's Social Procurement Program

*Information above includes full project / sub-project 2025-2034 Capital Budget and Plan cash flows. Does not break out the climate component costs separately.

- Capital priorities continue to be identified in response to Council direction to invest in critical facility and park infrastructure to maintain service while also supporting growth and service improvement.
- Significant cost escalations are being experienced across all capital work for PFR compared to prior years and/or pre-tender cost estimates, as a result timelines for planned work are being adjusted to align with available funding, including debt and growth funding tools.
- Bill 23 impacts the City's ability to collect development charges and parkland levies, resulting in a funding gap to support anticipated growth and fund necessary infrastructure over the long term.

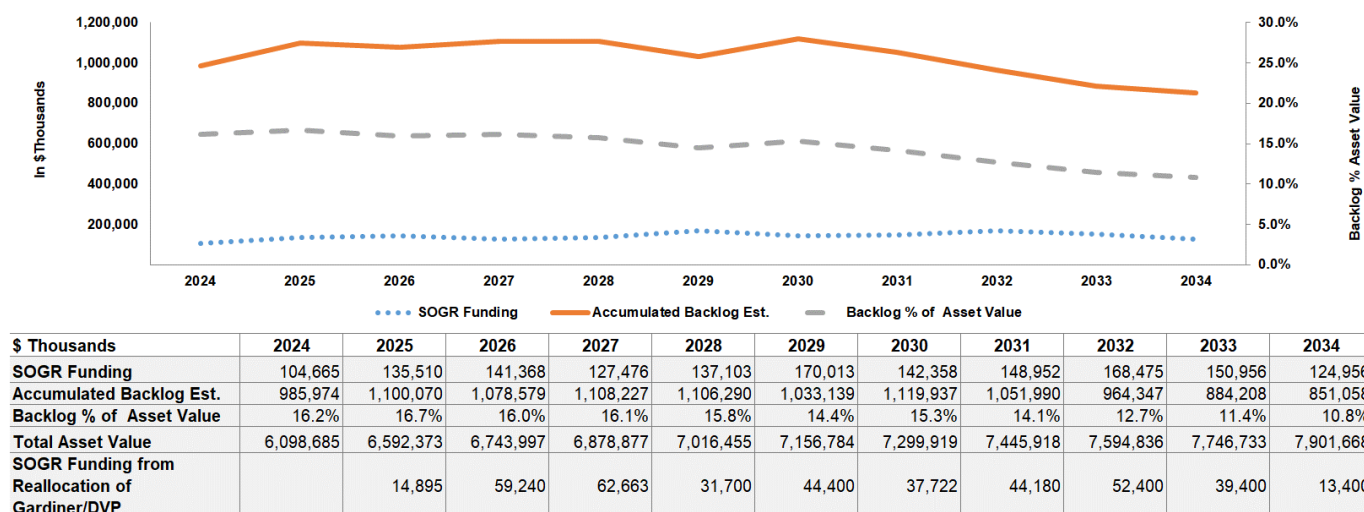
How the Capital Program is Funded

| City of Toronto | | Provincial Funding | | Federal Funding | |
|------------------------------------|-------------|---|---------|---|----------|
| \$4,238.4 M 98.3% | | \$9.4 M 0.2% | | \$66.4 M 1.5% | |
| Debt | \$1,733.6 M | Investing in Canada Infrastructure Program (ICIP) | \$5.9 M | Investing in Canada Infrastructure Program (ICIP) | \$7.1 M |
| Reserve / Reserve Fund* | \$628.8 M | COVID-19 Resilience Program | \$0.1 M | COVID-19 Resilience Program | \$0.3 M |
| Development Charges* | \$1,559.6 M | Strategic Priorities Infrastructure Fund | \$1.8 M | Disaster Mitigation and Adaptation Fund (DMAF) | \$3.5 M |
| Section 42 Above 5% Cash-in-lieu* | \$178.1 M | | | Green and Inclusive Community Buildings Program | \$45.0 M |
| | | FIFA Training Site | \$1.6 M | Natural Infrastructure Fund | \$10.5 M |
| Section 37 | \$115.4 M | | | | |
| Section 45 | \$3.2 M | | | | |
| Community Benefits Charge | \$2.0 M | | | | |
| Other: Various | \$17.7 | | | | |

STATE OF GOOD REPAIR (SOGR) FUNDING AND BACKLOG

Through Capital Asset Management Programs (CAMP), Parks, Forestry and Recreation is responsible for capital improvements and state of good repair portfolios including assets in City parks, recreation centres, ice rinks and pools to ensure they are safe and accessible for public use. The chart below represents the SOGR funding and accumulated backlog estimates for key asset categories in PFR.

Chart 2: Total SOGR Funding and Backlog



Parks, Forestry and Recreation's assets, including recreation facilities and park infrastructure, are aging while the cost to bring them to a state of good repair is escalating significantly.

The accumulated backlog for SOGR reflects the amount of available funding and time it takes to complete SOGR projects and it fluctuates annually as additional assets acquired through completed capital projects or new parks secured through development are captured within condition assessments and life cycle planning.

At the end of 2024, the accumulated backlog is estimated at \$986.0 million, which represents 16.2% of the total replacement value estimated to be \$6.1 billion for recreational facilities and park infrastructure.

- Recreation facilities amount to \$492.0 million or 49.9% of the backlog and includes community centres, arenas and pools.
- Park infrastructure amounts to \$493.9 million or 50.1% of the backlog and includes parking lots, tennis courts and sports pads, splash pads and wading pools, trails and pathways, bridges, seawalls, and marine services.

The accumulated SOGR backlog is anticipated to reach \$1.1 billion by the end of 2025, however it will decrease to \$851.1 million at the end of the ten-year period (2034), with \$354.6 million for recreation facilities and \$496.5 million for park infrastructure.

This reduction in the accumulated SOGR backlog reflects the additional investment of \$400.0 million redirected from the Gardiner and DVP in the 2025-2034 Capital Budget and Plan strategically reallocated to priority SOGR areas over the 10-year period including: building envelopes, sports courts, park washrooms, critical components of Community Recreation Centres, pools and ice rinks, off-leash areas, shore-line infrastructure, playgrounds, fuel switching and energy initiatives tied to facilities, and parks rehabilitation.

SOGR funding of \$1,447.2 million included in the 10-Year Capital Plan will address the following priorities:

- \$1,325.6 million (91.6%) of SOGR funding is for programs that reduce the accumulated backlog, including the CAMP for SOGR, Facility and Parks Rehabilitation and Sports Fields. This work is based on needs identified through condition assessments and projects are typically larger and more comprehensive in scale

and address multiple SOGR needs to ensure continued operation of the asset without service disruption for a longer period.

- The balance of SOGR funding (\$121.6 million or 8.4%) is allocated to projects and programs that do not directly impact the backlog: 2017 High Lake Effect Flooding Repairs, 2018 Wind Storm Damages, Environmental Initiatives, asset audit initiatives, off leash areas, shoreline infrastructure, playgrounds, and a golf course retrofit program.

Adjustments to the 10-Year Capital Plan to the SOGR program reflects significant construction cost escalations, high priority SOGR needs to maintain service as identified by new condition assessments, feasibility studies and timing of Federal and Provincial funding for projects tied to Infrastructure/Stimulus programs.

Parks, Forestry and Recreation identified projects totaling \$131.4 million in funding associated with SOGR that could not be accommodated during the 2025 Budget process. These projects have been included on the list of “Capital Delivery Constraints” as outlined in Appendix 8 and will be considered during future year budget processes.

In addition, PFR will continue to refine these estimates based on planned building condition assessments of its asset inventory and the SOGR backlog analysis including asset values.

OPERATING IMPACT OF COMPLETED CAPITAL PROJECTS

The 10-Year Capital Plan will result in an overall operating impact of \$109.4 million net and will require 1,390.3 FTE positions over the 2025-2034 period, as new assets are added and existing assets are improved, as shown in Table 6 below.

Table 6: Net Operating Impact Summary

| Projects | 2025 Budget | | 2026 Plan | | 2027 Plan | | 2028 Plan | | 2029 Plan | | 2025-2029 | | 2025-2034 | |
|---|-----------------|--------------|-----------------|--------------|-----------------|--------------|----------------|-------------|----------------|-------------|-----------------|--------------|------------------|----------------|
| | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions |
| Previously Approved | | | | | | | | | | | | | | |
| Facility Components | | | | | | | 30.0 | 0.2 | 30.0 | 0.2 | 60.0 | 0.4 | 210.0 | 1.6 |
| Outdoor Recreation Centres | 1,523.5 | 20.7 | 1,521.2 | 24.3 | 1,522.8 | 24.3 | 728.6 | 0.5 | | | 5,296.0 | 69.7 | 5,296.0 | 69.7 |
| Park Development | 4,013.4 | 36.2 | 4,978.3 | 44.0 | 4,892.6 | 38.6 | 2,529.2 | 16.6 | 663.9 | 5.3 | 17,077.5 | 140.7 | 17,422.5 | 143.4 |
| Playgrounds/Water play | 80.9 | 0.6 | 865.1 | 8.7 | 649.7 | 8.7 | 40.7 | 0.3 | | | 1,636.3 | 18.3 | 1,636.3 | 18.3 |
| Pool | 625.0 | 14.5 | 2,874.7 | 62.6 | 2,752.4 | 62.6 | 2,155.1 | 17.1 | | | 8,407.1 | 156.8 | 8,407.1 | 156.8 |
| Arena | 179.1 | 3.0 | 720.0 | 9.4 | 725.1 | 9.4 | | | | | 1,624.1 | 21.9 | 1,624.1 | 21.9 |
| Trails & Pathways | 2.0 | 0.0 | 2.0 | 0.0 | 2.0 | | | | 15.7 | 0.1 | 21.7 | 0.1 | 21.7 | 0.1 |
| Environmental Initiatives | 527.2 | 0.9 | 700.4 | 0.9 | 976.4 | 0.9 | | | | | 2,204.0 | 2.6 | 2,204.0 | 2.6 |
| Special Facilities | 107.9 | 4.0 | 792.8 | 5.6 | 814.7 | 5.6 | 46.5 | 0.8 | 180.0 | 1.4 | 1,941.9 | 17.4 | 1,941.9 | 17.4 |
| Community Centres | 4,464.7 | 66.8 | 7,580.3 | 155.4 | 7,611.1 | 155.4 | 0.0 | | 3,540.0 | | 23,196.1 | 377.7 | 25,639.7 | 417.4 |
| Information Technology | 1,870.6 | 15.0 | 4,697.7 | 15.0 | 4,762.8 | 15.0 | 60.0 | 0.5 | | | 11,391.0 | 45.5 | 11,391.0 | 45.5 |
| Sub-Total: Previously Approved | 13,394.3 | 161.8 | 24,732.4 | 325.9 | 24,709.6 | 320.4 | 5,590.0 | 36.0 | 4,429.6 | 7.1 | 72,855.8 | 851.1 | 75,794.4 | 894.8 |
| New Projects - 2025 | | | | | | | | | | | | | | |
| Outdoor Recreation Centres | | | | | | | 694.4 | 5.5 | 474.0 | 3.8 | 1,168.4 | 9.3 | 1,168.4 | 9.3 |
| Park Development | | | | | | | 535.7 | 4.3 | 112.5 | 0.9 | 648.2 | 5.2 | 1,028.3 | 8.2 |
| Playgrounds/Water play | | | | | | | 48.0 | 0.4 | | | 48.0 | 0.4 | 48.0 | 0.4 |
| Arena | | | | | | | 243.0 | 1.9 | | | 243.0 | 1.9 | 243.0 | 1.9 |
| Special Facilities | | | | | | | | | 180.0 | 1.4 | 180.0 | 1.4 | 180.0 | 1.4 |
| Community Centres | | | | | | | | | | | 0.0 | 0.0 | 3,831.0 | 62.4 |
| Sub-Total: New Projects - 2025 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1,521.0 | 12.1 | 766.5 | 6.1 | 2,287.5 | 18.2 | 6,498.6 | 83.6 |
| New Projects - Future Years | | | | | | | | | | | | | | |
| Outdoor Recreation Centres | | | | | | | 200.3 | 1.6 | 445.2 | 3.5 | 645.5 | 5.1 | 1,679.0 | 13.3 |
| Park Development | | | | | | | 167.6 | 1.3 | | | 167.6 | 1.3 | 1,250.2 | 9.9 |
| Playgrounds/Water play | | | | | | | | | 85.5 | 0.7 | 85.5 | 0.7 | 268.5 | 1.8 |
| Arena | | | | | | | | | | | 0.0 | 0.0 | 5,173.7 | 82.7 |
| Community Centres | | | | | | | 300.0 | 4.9 | 141.0 | 2.3 | 441.0 | 7.2 | 18,687.6 | 304.2 |
| Sub-Total: New Projects - Future Years | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 667.8 | 7.8 | 671.7 | 6.5 | 1,339.5 | 14.3 | 27,058.9 | 411.8 |
| Total (Net) | 13,394.3 | 161.8 | 24,732.4 | 325.9 | 24,709.6 | 320.4 | 7,778.8 | 55.9 | 5,867.8 | 19.7 | 76,482.8 | 883.6 | 109,351.9 | 1,390.3 |

For 2025, PFR will require additional operating funding of \$13.394 million net and 161.8 positions for the operation of the new East Bayfront and Rouge Community Recreation Centres, for various new and improved parks including the Biidaasige Park and Centennial Park and to sustain and support the implementation of the new Registration Booking Transformation system and IBM Maximo platform for Work Management.

Over the period of 2026-2034, the operating costs of completed capital projects are projected to be \$95.958 million with an increase of 1,228.5 positions, which includes some of the following:

- \$43.694 million for 15 new and revitalized community centres and spaces which includes Rouge River (former North East Scarborough), Wallace Emerson, East Bayfront, Etobicoke Civic Centre, Western North York, 40 Wabash Parkdale, Lawrence Heights, John Innes, Newtonbrook, Masaryk-Cowan, Downtown (Ramsden), Jenner Jean-Marie, Central Etobicoke, and Main Square.
- \$6.862 million for Don Mills Community Recreation Facility, two skating trails and two artificial ice rinks.
- \$7.782 million for the Davisville Community Aquatic Centre, improvements to L'Amoreaux Kidstown Waterpark and Blantyre Park Outdoor Pool.
- \$15.688 million for various Park Development projects including master plan implementations for Centennial Park, Eglinton Park and Toronto Islands, Mouth of the Creek/Lower Garrison Creek, 10 Ordance and 801 Wellington, 20 Castlefield Avenue, 229 Richmond Street, 318 Queens Quay/Rees Street Park, Moss Park Redevelopment, Lower Yonge Park, and Lawrence Heights Neighbourhood Parks.
- \$9.520 million for Information Technology projects which will improve user access and increase efficiency and will require funding for ongoing software and lifecycle maintenance.

The 2025 operating costs associated with the completion of new parks and recreation infrastructure in 2025, as mentioned above, have been included in the 2025 Operating Budget for Parks, Forestry and Recreation. Any future operating impacts will be reviewed each year and be considered as part of future year budget processes.

APPENDICES

Appendix 1

2025 Operating Budget by Category

| Category (In \$000s) | 2022 Actual | 2023 Actual | 2024 Budget | 2024 Projection* | 2025 Budget | 2025 Change from 2024 Budget | |
|--|------------------|------------------|------------------|---------------------|------------------|---------------------------------|--------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | % |
| Provincial Subsidies | 977.7 | 918.3 | 1,043.0 | 1,924.2 | 1,043.0 | | |
| Federal Subsidies | 295.5 | 3,813.9 | 2,127.1 | 2,195.6 | 2,250.2 | 123.1 | 5.8% |
| User Fees & Donations | 74,236.0 | 98,471.5 | 114,224.9 | 108,063.1 | 121,096.8 | 6,871.9 | 6.0% |
| Transfers From Capital | 11,758.1 | 16,561.2 | 27,611.6 | 23,179.5 | 45,840.5 | 18,229.0 | 66.0% |
| Contribution From Reserves/Reserve Funds | 6,922.5 | 21,908.2 | 28,394.5 | 27,588.2 | 30,550.2 | 2,155.7 | 7.6% |
| Sundry and Other Revenues | 6,775.2 | 7,901.9 | 7,412.9 | 7,088.4 | 7,988.4 | 575.6 | 7.8% |
| Inter-Divisional Recoveries | 4,132.6 | 4,618.4 | 4,933.8 | 3,076.5 | 10,127.7 | 5,193.9 | 105.3% |
| Total Revenues | 105,097.5 | 154,193.3 | 185,747.7 | 173,115.5 | 218,896.9 | 33,149.2 | 17.8% |
| Salaries and Benefits | 317,805.7 | 356,408.1 | 386,634.8 | 388,216.8 | 433,753.8 | 47,119.0 | 12.2% |
| Materials & Supplies | 38,255.1 | 42,474.8 | 44,091.1 | 44,530.7 | 49,505.7 | 5,414.5 | 12.3% |
| Equipment | 3,171.1 | 3,460.1 | 3,016.9 | 3,257.1 | 4,647.4 | 1,630.5 | 54.0% |
| Service and Rent | 62,725.7 | 76,047.0 | 80,465.5 | 82,913.0 | 90,903.5 | 10,438.0 | 13.0% |
| Contribution To Reserves/Reserve Funds | 9,123.8 | 9,021.8 | 8,676.8 | 8,676.8 | 10,089.0 | 1,412.2 | 16.3% |
| Other Expenditures | 6,217.3 | 7,829.5 | 7,533.5 | 9,119.9 | 9,996.7 | 2,463.2 | 32.7% |
| Inter-Divisional Charges | 1,151.0 | 1,101.2 | 598.2 | 988.5 | 939.5 | 341.3 | 57.1% |
| Total Gross Expenditures | 438,449.7 | 496,342.4 | 531,016.8 | 537,702.8 | 599,835.6 | 68,818.8 | 13.0% |
| Net Expenditures | 333,352.2 | 342,149.1 | 345,269.1 | 364,587.3 | 380,938.7 | 35,669.7 | 10.3% |

*Projection based on 9 Month Variance

Appendix 2

Summary of 2025 Service Change

N/A

Appendix 3

Summary of 2025 New / Enhanced Service Priorities Included in Budget

| Form ID | | Community and Social Services | Adjustments | | | | 2026 Plan Net Change | 2027 Plan Net Change |
|--|------------------|---|--|----------------------|---------|------|-------------------------|-------------------------|
| Category | Equity Impact | | Program - Parks, Forestry & Recreation | Gross Expenditure | Revenue | Net | | |
| 32142 | | Outdoor Pools (10 Locations) and Wading Pools (10 Locations) Season Extension | | | | | | |
| 74 | Positive | Description: | | | | | | |
| Outdoor pool season extension at 10 locations for drop in leisure swimming offered on weeknights and weekends including the last 2 weeks of June and first 3 weeks in September. Early opening of wading pools at 10 locations on weekends during the last 2 weekends in June. | | | | | | | | |
| Service Level Impact: | | | | | | | | |
| The early opening of 10 outdoor wading pool locations will increase the service levels by approximately 340 participants (based on the increase of 337 participants at 10 locations in 2024), however it is important to note that usage is driven by geography and participation increase identified is an estimate. The early opening of 10 Outdoor Pools may extend services to approximately 23,700 participants (based on the increase of 23,663 participants at 10 locations in 2024). In addition, the late extension of 10 Outdoor Pools may extend services to approximately 25,300 participants (based on the increase of 25,304 participants at 10 locations in 2024). | | | | | | | | |
| Equity Statement: | | | | | | | | |
| This New and Enhanced business case Outdoor Pool and Wading Pools Season Extension has an impact of medium positive for all Equity- Seeking/Vulnerable Populations. Access to city services and access to city spaces will be positively impacted through the extension of both Wading and Outdoor Pool operational seasons and operating hours. The potential or actual impacts include increased opportunities to access Wading Pools and Outdoor pools providing a viable way to stay cool during warmer weather within the City of Toronto. In addition clean, safe beautiful Parks have a direct positive impact on the health and wellness by improving quality of life of all Equity- Seeking/Vulnerable Populations. | | | | | | | | |
| Service: Community Recreation | | | | | | | | |
| Staff Prepared Budget Changes: | | | 310.2 | 0.0 | 310.2 | 4.90 | 0.0 | 0.0 |
| BC Requested Changes: | | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | | (0.0) | 0.0 | (0.0) | 0.00 | 0.0 | 0.0 |
| Total Budget: | | | 310.2 | 0.0 | 310.2 | 4.90 | 0.0 | 0.0 |
| Service: Parks | | | | | | | | |
| Staff Prepared Budget Changes: | | | 138.7 | 0.0 | 138.7 | 0.41 | 0.2 | 0.2 |
| BC Requested Changes: | | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | | 0.0 | 0.0 | 0.0 | 0.00 | (0.0) | 0.0 |
| Total Budget: | | | 138.7 | 0.0 | 138.7 | 0.41 | 0.2 | 0.2 |
| Staff Prepared Budget: | | | 448.9 | 0.0 | 448.9 | 5.31 | 0.2 | 0.2 |
| Budget Committee Requested : | | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | | (0.0) | 0.0 | (0.0) | 0.00 | 0.0 | 0.0 |
| New/Enhanced Service Priorities: | | | 448.9 | 0.0 | 448.9 | 5.31 | 0.2 | 0.2 |

Appendix 3 (continued)

| | | | | | | |
|---|-----------------------------------|---------------------|--------------|-------------|------------|------------|
| 32292 | Waterfront Beach Season Extension | | | | | |
| 74 | Positive | Description: | | | | |
| Waterfront beach season extension at 4 locations for supervised swimming for first week in September. | | | | | | |
| Service Level Impact: | | | | | | |
| This extension would increase supervision at 4 beaches for first week of September. | | | | | | |
| Equity Statement: | | | | | | |
| The New and Enhanced business case Waterfront Beach Season Extension has an impact of medium positive for all Equity-Seeking/Vulnerable Populations. Low-income residents, women, youth, immigrants, and refugees in particular, access to safe beaches and waterfront services, and community participation will be positively impacted. The proposal can prove particularly positive for immigrant and refugee youth as the Lifesaving Society of Canada reports that newcomers may face an increased risk of drowning compared to the general population. Additionally, there will be a be positive impact for many youth who are employed as Lifeguards during the summer months. | | | | | | |
| Service: Community Recreation | | | | | | |
| Staff Prepared Budget Changes: | 177.7 | 0.0 | 177.7 | 2.93 | 0.0 | 0.0 |
| BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | 177.7 | 0.0 | 177.7 | 2.93 | 0.0 | 0.0 |
| Staff Prepared Budget: | 177.7 | 0.0 | 177.7 | 2.93 | 0.0 | 0.0 |
| Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| New/Enhanced Service Priorities: | 177.7 | 0.0 | 177.7 | 2.93 | 0.0 | 0.0 |

Appendix 3 (continued)

| | | | | | | |
|---|--|---------------------|-------|------|---------|-----|
| 32324 | Jack Layton Ferry Passenger Experience | | | | | |
| 74 | Positive | Description: | | | | |
| To maintain improvements and new service levels implemented in 2024 to terminal and island dock experience, including (for 2025) improved public communications, installation of interim shade structures, improved signage and wayfinding, sustained customer service staffing, and project management. | | | | | | |
| Service Level Impact: | | | | | | |
| In prior years, passengers were experiencing long wait times. In 2024 as part of the Mayor's Back on Track initiative, a Ferry Passenger Experience Initiative was launched to improve ferry passenger experience to and from Toronto Island Park aboard our existing ferry fleet, especially during peak travel times. The future service level proposed is to continue with the service levels provided in 2024, which include improved public communications, installation of interim shade structures, improved signage and wayfinding, sustained customer service staffing, and project management. Interim shade (through tent rentals) increase comfort for passengers in both the Jack Layton Ferry Terminal ticket queuing area, and at the Centre Island dock. These interim measures are required until the necessary capital upgrades are completed. Enhanced communication efforts, both digital and print (e.g., updated Island brochure), improve the customer experience by helping visitors plan their visit and shorten wait times through promotion of online ticket sales. Wayfinding and signage is optimized through continuous improvement and upgrading, as maps (for example) need updating and repair. Enhanced customer service staffing and related supervision, introduced in 2024, would be sustained through 2025 and provides critical on-site service during weekends on the shoulder seasons and seven days a week during | | | | | | |
| Equity Statement: | | | | | | |
| The Ferry Passenger Experience Initiative budget proposal's overall equity impact is low-positive. Low income residents', Seniors' and Youth's access to city spaces at the Toronto Islands will be positively impacted. Improving terminal and island dock experience when transitioning to and from the Island, especially at busy times will provide comfort to vulnerable populations and enable more residents to spend time at the Toronto Island for free and allow them to experience low cost recreation and programming. | | | | | | |
| Service: Parks | | | | | | |
| Staff Prepared Budget Changes: | 450.0 | 0.0 | 450.0 | 0.00 | (100.0) | 0.0 |
| BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | 450.0 | 0.0 | 450.0 | 0.00 | (100.0) | 0.0 |
| | | | | | | |
| Staff Prepared Budget: | 450.0 | 0.0 | 450.0 | 0.00 | (100.0) | 0.0 |
| Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | | | | | |
| New/Enhanced Service Priorities: | 450.0 | 0.0 | 450.0 | 0.00 | (100.0) | 0.0 |

Appendix 3 (continued)

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------|----------|---|---------|------|-----|-----|--------------------------------|---------|------|---------|------|-----|-----|-----------------------|-----|-----|-----|------|-----|-----|-------------------------|-----|-----|-----|------|-----|-----|-------------|-----|-----|-----|------|-----|-----|---------------|---------|-----|---------|------|-----|-----|------------------------|---------|-----|---------|------|-----|-----|------------------------------|-----|-----|-----|------|-----|-----|-----------------|-----|-----|-----|------|-----|-----|-------------|-----|-----|-----|------|-----|-----|----------------------------------|---------|-----|---------|------|-----|-----|
| 33004 | | Restoring Local Gathering Spaces -Parks Beautification | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 74 | Positive | Description: This proposal includes installation of new portable washrooms, benches, picnic tables and other assets across parks that would enhance community and user experience in parks and promote social use of parks. Service Level Impact: Enhancing community and user experience in parks, promoting positive social use of parks, and encouragement of local community gathering through increased seating (benches & picnic tables) and portable washrooms. Equity Statement: This New and Enhanced business case - Restoring Local Gathering Spaces - Parks Beautification has an impact of medium positive for all Equity-Seeking/Vulnerable Populations. Access to city services and access to city spaces will be positively impacted. The potential or actual impacts include increased opportunities to provide safe, welcoming, well maintained Parks with community gathering spaces. Restoring community gathering spaces will be undertaken in an effort to foster a sense of belonging through a feeling of community. In addition, these local gathering spaces have a direct positive impact on the health and wellness by improving quality of life through engagement within the community. Service: Parks <table><tr><td>Staff Prepared Budget Changes:</td><td>1,000.0</td><td>0.0</td><td>1,000.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>BC Requested Changes:</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>Mayor Proposed Changes:</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>Amendments:</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>Total Budget:</td><td>1,000.0</td><td>0.0</td><td>1,000.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr></table> <table><tr><td>Staff Prepared Budget:</td><td>1,000.0</td><td>0.0</td><td>1,000.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>Budget Committee Requested :</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>Mayor Proposed:</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr><tr><td>Amendments:</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr></table> <table><tr><td>New/Enhanced Service Priorities:</td><td>1,000.0</td><td>0.0</td><td>1,000.0</td><td>0.00</td><td>0.0</td><td>0.0</td></tr></table> | | | | | Staff Prepared Budget Changes: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | Total Budget: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | Staff Prepared Budget: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | New/Enhanced Service Priorities: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 |
| Staff Prepared Budget Changes: | 1,000.0 | | | | | | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC Requested Changes: | 0.0 | | | | | | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mayor Proposed Changes: | 0.0 | | | | | | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Budget: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Staff Prepared Budget: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| New/Enhanced Service Priorities: | 1,000.0 | 0.0 | 1,000.0 | 0.00 | 0.0 | 0.0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Appendix 3 (continued)

| | |
|--|--|
| 33233 | Encampment Office Expansion |
| 74 | Positive |
| Description: | |
| One additional parks encampment cleaning crew, that is led by a Leadhand Parks and has 4 Parks Handworkers to safely and efficiently remove the unwanted garbage and debris in the parks found in periphery wards. Two Parks Ambassadors for additional outreach and engagement. Four Parks Handworkers to remove hazards and sharps from parks with encampments. A Foreperson is required to manage all these additional staff. The Encampment Office is expanding their operation considerably with a supervisor and 8 community development workers | |
| Service Level Impact: | |
| Due to the ongoing presence of encampments in parks, ravines and right-of-ways, the City implemented a Parks Ambassador Program Unit. These additional staff support the City-wide work of the Encampment Office. This unit plays a key role in providing referrals to street outreach services to unhoused people sleeping outside in the City's park system and keeping parks clean and accessible for all. As of October 8, 2024 there is a backlog of approximately 100 sites that need to be serviced. Increasing the number of encampment cleanup crews will allow parks to assign staff to the periphery wards. This group of staff will support the Encampment Office to regularly visit parks, engage and refer homeless people to street outreach, remove hazards and clean unwanted debris and material from encampments outside of the downtown core parks. PAP Unit is made of three crews that are responsive and mobile whose day-to-day work contributes to ensuring all parks remain welcoming for passive and active recreational use. These crews will be focused on visiting these parks to do proactive cleaning and removal of unwanted items. It will allow this team to work with the Encampment Office to remove abandoned encampments in a more timely manner and prevent re-occupation. The additional Parks Ambassadors will be able to focus on parks outside the core. The additional Parks Handyworker positions are needed to remove sharps and other hazards in parks. Due to the size of the City and widespread nature of encampments in parks, this requires additional | |
| Equity Statement: | |
| The Encampment Office Expansion - PAP Unit budget proposal's overall equity impact is medium positive. Low income residents', women's, black residents' and indigenous peoples' access to city information, access to city services and safety & security will be positively impacted through this proposal. Persons with low income, women, black residents and indigenous people who are unhoused would be provided with referrals to street outreach services and also provided with information about city services and programs that can assist them. An intersectional analysis reveals that as housing, food, energy and other costs have risen steadily over the past decade, it has become even more difficult for low income residents to make ends meet. While employment income levels have risen across much of the country, they have fallen in Toronto and across Ontario. Such high levels of poverty and inequality have a range of long lasting negative impacts for individuals, including low educational attainment, limited labour market outcomes, reduced social mobility, and poor physical and mental health relative to the general population. An intersectional analysis reveals that Anti-Black racism and discrimination are ever-present barriers and permeates in all aspects of life for Black Torontonians. This manifests in, among other aspects of life; education, employment, healthcare, safety within societies, and housing. From micro-aggressions in workplaces, education and interpersonal interactions from a young age to overt forms of systemic racism, such as access to housing, and within society, racism is prevalent in all aspects of life and causes major barriers in one's life. Toronto has increasing levels of geographical racial segregation and the intensifying poverty, food insecurity, unemployment and poor health in neighbourhoods with high Black populations. An intersectional analysis reveals that In Toronto alone, 87% of Urban Indigenous people live below the low-income cut-off (UoT, 2021). Because of this, homelessness has taken many forms in Toronto's Indigenous community. Housing has proven to be a problem for Indigenous people of all ages. There is a lack of Indigenous housing options, with existing units having unrealistically long waitlists. City of Toronto owned affordable housing units have a 79,000 household waitlist leaving people in insecure housing situations and in many cases, homeless (TARP Final Report). Insecure and unsafe housing situations can lead to mental illnesses, and physical health issues and can negatively impact many other areas of daily life. | |
| Service: Parks | |
| Staff Prepared Budget Changes: | 1,343.4 1,343.4 (0.0) 14.23 1,357.8 17.7 |
| BC Requested Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Total Budget: | 1,343.4 1,343.4 (0.0) 14.23 1,357.8 17.7 |
| Staff Prepared Budget: | 1,343.4 1,343.4 (0.0) 14.23 1,357.8 17.7 |
| Budget Committee Requested : | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| New/Enhanced Service Priorities: | 1,343.4 1,343.4 (0.0) 14.23 1,357.8 17.7 |

Appendix 3 (continued)

| | | | | | | | |
|---|----------|---|------------|--------------|-------------|------------|------------|
| 33998 | | Outdoor Pools and Wading Pools Season Extension - Additional Five Outdoor Pools and Five Wading Pools Locations | | | | | |
| 74 | Positive | Description: | | | | | |
| Outdoor pool season extension at 5 locations for drop in leisure swimming offered on weeknights and weekends including the last 2 weeks of June and first 3 weeks in September. Early opening of wading pools at 5 locations on weekends during the last 2 weekends in June. | | | | | | | |
| Service Level Impact: | | | | | | | |
| The early opening of 5 additional outdoor wading pool locations may increase the service levels by approximately 170 participants (based on the increase of 337 participants at 10 locations in 2024), however it is important to note that usage is driven by geography and participation increase identified is an estimate. The early opening of 5 Outdoor Pools may extend services to approximately 11,900 participants (based on the increase of 23,663 participants at 10 locations in 2024). In addition, the late extension of 10 Outdoor Pools may extend services to approximately 12,700 participants (based on the increase of 25,304 participants at 10 locations in 2024). | | | | | | | |
| Equity Statement: | | | | | | | |
| This New and Enhanced business case Outdoor Pool and Wading Pools Season Extension - Additional 5 Outdoor Pools and 5 Wading Pools Locations has an impact of medium positive for all Equity-Seeking/Vulnerable Populations. Access to city services and access to city spaces will be positively impacted through the extension of both Wading and Outdoor Pool operational seasons and operating hours. The potential or actual impacts include increased opportunities to access Wading Pools and Outdoor pools providing a viable way to stay cool during warmer weather within the City of Toronto. In addition clean, safe beautiful Parks have a direct positive impact on the health and wellness by improving quality of life of all Equity- Seeking/Vulnerable Populations. | | | | | | | |
| Service: Community Recreation | | | | | | | |
| Staff Prepared Budget Changes: | | 211.7 | 0.0 | 211.7 | 2.50 | 0.0 | 0.0 |
| BC Requested Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | | 211.7 | 0.0 | 211.7 | 2.50 | 0.0 | 0.0 |
| Service: Parks | | | | | | | |
| Staff Prepared Budget Changes: | | 75.1 | 0.0 | 75.1 | 0.25 | 0.1 | 0.1 |
| BC Requested Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | | 75.1 | 0.0 | 75.1 | 0.25 | 0.1 | 0.1 |
| Staff Prepared Budget: | | 286.7 | 0.0 | 286.7 | 2.75 | 0.1 | 0.1 |
| Budget Committee Requested : | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| New/Enhanced Service Priorities: | | 286.7 | 0.0 | 286.7 | 2.75 | 0.1 | 0.1 |

Appendix 3 (continued)

| | |
|---|--|
| 33999 | Expand Outdoor Pool Hours by Two Hours Per Day |
| 74 | Positive |
| Description: | |
| Additional 2 hours of daily operation at all 59 outdoor pools during the months of July and August. | |
| Service Level Impact: | |
| The addition of 2 hours of operation at all 59 outdoor pools will result in an increase of 900-1000 operating hours during the months of July and August | |
| Equity Statement: | |
| This New and Enhanced business case Expand Outdoor Pool Hours by 2 Hours Per Day has an impact of medium positive for all Equity-Seeking/Vulnerable Populations. Access to city services and access to city spaces will be positively impacted through the extension operating hours for the months of July and August. The potential or actual impacts include increased opportunities to access Outdoor pools providing a viable way to stay cool during warmer weather within the City of Toronto. | |
| Service: Community Recreation | |
| Staff Prepared Budget Changes: | 1,243.8 0.0 1,243.8 29.00 0.0 0.0 |
| BC Requested Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | (0.0) 0.0 (0.0) (0.00) 0.0 0.0 |
| Total Budget: | 1,243.8 0.0 1,243.8 29.00 0.0 0.0 |
| Staff Prepared Budget: | 1,243.8 0.0 1,243.8 29.00 0.0 0.0 |
| Budget Committee Requested : | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 (0.00) 0.0 0.0 |
| New/Enhanced Service Priorities: | 1,243.8 0.0 1,243.8 29.00 0.0 0.0 |

| | |
|---|---|
| 34022 | Camp Nutrition Program at 45 CampTO Locations in Neighborhood Improvement Areas |
| 74 | Positive |
| Description: | |
| Camp Nutrition Program be offered at 45 CampTO locations reaching up to 31,085 participants based on 2024 registration maximums. This includes 35 locations (24 free and 11 paid centres) within Neighbourhood Improvement Areas and 10 free centres located outside of Neighbourhood Improvement Areas. | |
| Service Level Impact: | |
| There is no service level impact. | |
| Equity Statement: | |
| The Camp Nutrition Program budget proposal's overall equity impact is medium positive for all Vulnerable Populations. Children and youth of low-income residents will participate in a nutrition program and be served 3 of the 4 nutritional items as outlined in the Nutrition Guidelines Summary for Student Nutrition Program developed by Toronto Public Health. | |
| Service: Community Recreation | |
| Staff Prepared Budget Changes: | 1,016.7 0.0 1,016.7 10.50 0.2 0.2 |
| BC Requested Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Total Budget: | 1,016.7 0.0 1,016.7 10.50 0.2 0.2 |
| Staff Prepared Budget: | 1,016.7 0.0 1,016.7 10.50 0.2 0.2 |
| Budget Committee Requested : | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| New/Enhanced Service Priorities: | 1,016.7 0.0 1,016.7 10.50 0.2 0.2 |

Appendix 3 (continued)

| | |
|---|--|
| 34050 | Enhance Cleaning at Recreation Facilities |
| 74 | Positive |
| Description: | |
| Enhance cleaning by ensuring available staff to clean all community centres, satellite locations with limited cleaning resources and at outdoor pools during all operating hours. | |
| Service Level Impact: | |
| There is no service level impact. | |
| Equity Statement: | |
| The Enhanced Cleaning at Recreation Facilities budget proposal's overall impact is medium-positive for all Vulnerable Populations. The potential or actual impacts include improved cleanliness and customer satisfaction at recreation facilities across the City. | |
| Service: Community Recreation | |
| Staff Prepared Budget Changes: | 4,000.0 0.0 4,000.0 58.21 3,169.9 5,387.5 |
| BC Requested Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 (0.00) 0.0 0.0 |
| Total Budget: | 4,000.0 0.0 4,000.0 58.21 3,169.9 5,387.5 |
| Staff Prepared Budget: | 4,000.0 0.0 4,000.0 58.21 3,169.9 5,387.5 |
| Budget Committee Requested : | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 (0.00) (0.0) (0.0) |
| New/Enhanced Service Priorities: | 4,000.0 0.0 4,000.0 58.21 3,169.9 5,387.5 |

| | |
|--|--|
| 34117 | Increase Tree Canopy to Address "Shade Inequity" |
| 74 | Positive |
| Description: | |
| PFR is proposing to plant 2,700 trees and shrubs to create a mini forest at Highway 27 & Bethridge Road in spring 2025 at a cost of \$0.92 million. The planting will cover an area of approximately 4,700 m2. | |
| Service Level Impact: | |
| This proposal will provide resources to plant an additional 2,700 trees and shrubs in an area of approximately 4,700 m2. | |
| Equity Statement: | |
| Seeking/Vulnerable Populations. Access to city services and access to city spaces will be positively impacted. The potential or actual impacts include increased tree planting, providing safe, welcoming, well-maintained parks and open spaces and reduce wait times for tree planting services. In addition the ongoing growth and health of Toronto's tree canopy provides critical environmental benefits, including improved air quality, climate resilience and reduced energy costs through shading to improve quality of life for all Equity- Seeking/Vulnerable Populations. | |
| Service: Urban Forestry | |
| Staff Prepared Budget Changes: | 92.0 0.0 92.0 0.00 (92.0) 0.0 |
| BC Requested Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed Changes: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Total Budget: | 92.0 0.0 92.0 0.00 (92.0) 0.0 |
| Staff Prepared Budget: | 92.0 0.0 92.0 0.00 (92.0) 0.0 |
| Budget Committee Requested : | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Mayor Proposed: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| Amendments: | 0.0 0.0 0.0 0.00 0.0 0.0 |
| New/Enhanced Service Priorities: | 92.0 0.0 92.0 0.00 (92.0) 0.0 |

Appendix 3 (continued)

| | | | | | | |
|--|----------|---|------------|--------------|-------------|--------------------|
| 34122 | | Early Local Registration Model | | | | |
| 74 | Positive | Description: Funding to establish a model and implementation plan to prioritize local community registration at select few Free Centers. Results from an evaluation of the model will inform future years budgets to determine feasibility of offering early registration at all 37 Free Centres to reduce local registration barriers and increase local participation in recreation in communities where local needs may be higher. | | | | |
| | | | | | | |
| Service Level Impact: By reducing local registration barriers, participation in programming by the local community may increase at 37 free centres in 2025. | | | | | | |
| Equity Statement: Early Local Registration Model at Free Centres has an impact of high positive for all vulnerable populations. Access to city programs and services, as as well as community participation will be positively impacted. The potential or actual impacts include increased access for the local community to registered programs at 37 free centres. | | | | | | |
| Service: Community Recreation | | | | | | |
| Staff Prepared Budget Changes: | | 300.0 | 0.0 | 300.0 | 0.00 | (300.0) 0.0 |
| BC Requested Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 0.0 |
| Mayor Proposed Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 0.0 |
| Amendments: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 0.0 |
| Total Budget: | | 300.0 | 0.0 | 300.0 | 0.00 | (300.0) 0.0 |
| Staff Prepared Budget: | | 300.0 | 0.0 | 300.0 | 0.00 | (300.0) 0.0 |
| Budget Committee Requested : | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 0.0 |
| Mayor Proposed: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 0.0 |
| Amendments: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 0.0 |
| New/Enhanced Service Priorities: | | 300.0 | 0.0 | 300.0 | 0.00 | (300.0) 0.0 |

| | | | | | | | |
|---|----------|--|------------|--------------|-------------|------------|------------|
| 34199 | | Pruning & Watering of Young Trees | | | | | |
| 74 | Positive | Description: This proposal will provide resources to increase pruning and watering for young trees to improve long term health and resilience. This includes watering, pruning, and fertilizing. Service Level Impact: Toronto continues to build climate resilience and work towards the City's 2050 target of 40% canopy cover by planting approximately 120,000 trees and shrubs each year; prioritizing neighbourhoods with low tree equity and using grants and incentives to provide opportunities to plant trees on private lands where the greatest amount of planting space can be found. This proposal will provide maintenance for approximately 5,500 newly planted trees. Equity Statement: This proposal has an impact of low positive equity for all Equity-Seeking/Vulnerable Populations. Access to city spaces will be positively impacted through maintenance of newly planted trees. Improvements for the newly planted trees health, resilience and survival will provide critical environmental benefits, including improved air quality, climate resilience, and shading. Service: Urban Forestry | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Staff Prepared Budget Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| BC Requested Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | 210.0 | 0.0 | 210.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | | 210.0 | 0.0 | 210.0 | 0.00 | 0.0 | 0.0 |
| Staff Prepared Budget: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Budget Committee Requested : | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | | 210.0 | 0.0 | 210.0 | 0.00 | 0.0 | 0.0 |
| New/Enhanced Service Priorities: | | 210.0 | 0.0 | 210.0 | 0.00 | 0.0 | 0.0 |

Appendix 3 (continued)

| | | | | | | |
|---|--------------|--|--------------|-------------|------------|------------|
| 34223 | | Sherwood Off Leash Area Rehabilitation and Program Enhancements to Pickleball, First Aid and High 5 Certification and Seniors' programming | | | | |
| 74 | Positive | Description: | | | | |
| Funding to expand the Pickleball program, First Aid Certification program, High Five Training program, seniors programming, and to address rehabilitation needs for Sherwood Park's Dogs Off-Leash Area | | | | | | |
| Service Level Impact: | | | | | | |
| Enhance the user experience with parks and recreation programming through improving staff training, expanded recreation programs for seniors and Pickleball users, revitalization of Sherwood Park's Dogs Off-Leash Area. | | | | | | |
| Equity Statement: | | | | | | |
| Sherwood Dog Off Leash Area Rehabilitation and enhancing existing Pickleball, First Aid Certification, High Five training, and Seniors programming has an impact of low positive for all vulnerable populations. The potential or actual impacts include increased access to the existing Pickleball program, First Aid Certification program, High Five Training program, and Seniors' programming and improvements to Sherwood Dogs Off Leash Area. | | | | | | |
| Service: Community Recreation | | | | | | |
| Staff Prepared Budget Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 200.0 | 0.0 | 200.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | 200.0 | 0.0 | 200.0 | 0.00 | 0.0 | 0.0 |
| Service: Parks | | | | | | |
| Staff Prepared Budget Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 250.0 | 0.0 | 250.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | 250.0 | 0.0 | 250.0 | 0.00 | 0.0 | 0.0 |
| Staff Prepared Budget: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 450.0 | 0.0 | 450.0 | 0.00 | 0.0 | 0.0 |
| New/Enhanced Service Priorities: | 450.0 | 0.0 | 450.0 | 0.00 | 0.0 | 0.0 |

Appendix 3 (continued)

| | | | | | | | | |
|-------|-----------|---|--------------|------------|--------------|-------------|------------|------------|
| 34226 | | Volunteer Engagement & Stewardship Programs | | | | | | |
| 74 | No Impact | Description: This proposal, which supports implementation of the Toronto Ravine Strategy, requests resources for program enhancements to existing volunteer engagement and stewardship programs. This includes identifying sites for program expansion and opportunities where Urban Forestry staff could complement volunteer efforts by undertaking activities that are not appropriate for volunteers, such as removal of large invasive trees. The proposal requires \$0.62M in ongoing funding and 6.0 new permanent FTEs phased in over 2 years. Year one implementation in 2025 requires \$0.29M and 2 new permanent FTEs, with the balance planned for year two. Service Level Impact: In 2024, urban forestry programs engaged over 43,000 participants in more than 690 events and provided employment and training for over 100 youth. The proposed changes will enhance the urban forestry volunteer engagement and stewardship programs including number of sites, volunteers engaged and amount of land managed, which are important metrics contributing to the success of the program and Toronto's Ravine Strategy. Year one resources will provide capacity needed to support the development of this new integrated model, including the specific scope of enhancements, with full implementation for the ongoing program occurring in year two. Equity Statement: This proposal has a low positive impact as it supports the actions of Toronto's Ravine Strategy which applied an equity lens to help determine the ravine Priority Investment Areas. The City of Toronto values social equity and inclusion and aims to improve the quality of life for residents through the provision of a ravine system that is welcoming and accessible. Even a modest increase in access to good quality greenspace has been proven to improve the health of residents. Evidence suggests that the health benefits of greenspace in areas near vulnerable populations, including those living on low incomes, racialized and Indigenous groups and seniors, are more pronounced. Service: Urban Forestry | | | | | | |
| | | Staff Prepared Budget Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | Amendments: | 290.0 | 0.0 | 290.0 | 2.00 | 0.0 | 0.0 |
| | | Total Budget: | 290.0 | 0.0 | 290.0 | 2.00 | 0.0 | 0.0 |
| | | Staff Prepared Budget: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| | | Amendments: | 290.0 | 0.0 | 290.0 | 2.00 | 0.0 | 0.0 |
| | | New/Enhanced Service Priorities: | 290.0 | 0.0 | 290.0 | 2.00 | 0.0 | 0.0 |

Appendix 3 (continued)

33603

75

Positive

\$0 Park Booking Category for Community-led Activities

Description:

A pilot project to test the proposed booking fee criteria is planned for Summer 2025. Learnings and insights from the pilot will be applied to the new zero-dollar booking before it is launched to the public

Service Level Impact:

There is no service level impact.

Equity Statement:

This New and Enhanced business case - \$0 Park Booking Category for Community-led Activities has an impact of medium positive for Indigenous, Black, and equity-deserving groups in Toronto. Access to city services and spaces as well as community participation and belonging will be positively impacted. The potential or actual impacts include increased access to parks and green spaces facilitated by small community-led activities. These activities will leverage parks and green spaces to improve quality of life by creating opportunities for learning, wellness, and community engagement.

Service: Community Recreation

| | | | | | | |
|----------------------------------|-----|--------|------|------|------|-----|
| Staff Prepared Budget Changes: | 0.0 | (50.0) | 50.0 | 0.00 | 50.0 | 0.0 |
| BC Requested Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed Changes: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Total Budget: | 0.0 | (50.0) | 50.0 | 0.00 | 50.0 | 0.0 |
| Staff Prepared Budget: | 0.0 | (50.0) | 50.0 | 0.00 | 50.0 | 0.0 |
| Budget Committee Requested : | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| New/Enhanced Service Priorities: | 0.0 | (50.0) | 50.0 | 0.00 | 50.0 | 0.0 |

Summary:

| | | | | | | |
|----------------------------------|----------|---------|----------|--------|---------|---------|
| Staff Prepared Budget: | 10,359.1 | 1,293.4 | 9,065.7 | 122.93 | 4,086.2 | 5,405.7 |
| Budget Committee Requested: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Mayor Proposed: | 0.0 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 |
| Amendments: | 950.0 | 0.0 | 950.0 | 2.00 | (0.0) | 0.0 |
| New/Enhanced Service Priorities: | 11,309.1 | 1,293.4 | 10,015.7 | 124.93 | 4,086.2 | 5,405.7 |

Appendix 4

Operating Program Provincial/Federal Funding Streams by Program

| Program Name | Federal / Provincial | Budget (in 000's) | | |
|---|----------------------|-------------------|--------------|--------------|
| | | 2025 | 2026 | 2027 |
| <i>Ontario's After School Program</i> | Provincial | 983 | 983 | 983 |
| <i>Seniors Active Living Program - Birkdale Community Centre</i> | Provincial | 30 | 30 | 30 |
| <i>Seniors Active Living Program - Stephen Leacock Community Centre</i> | Provincial | 30 | 30 | 30 |
| Sub-Total - Provincial Funding | | 1,043 | 1,043 | 1,043 |
| <i>Natural Resources Canada Two Billion Trees</i> | Federal | 2,036 | 2,054 | 2,117 |
| <i>Disaster Mitigation and Adaptation Fund - Urban Forestry - Forest Management</i> | Federal | 214 | 214 | 214 |
| Sub-Total - Federal Funding | | 2,250 | 2,268 | 2,332 |
| Total Funding | | 3,293 | 3,311 | 3,375 |

Appendix 5

2025 Capital Budget; 2026-2034 Capital Plan Including Carry Forward Funding

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|--------|---------------------------|
| PFR Reconciliation & Indigenous Placemaking Progr | 700 | 1,112 | 1,300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,112 | | | 10,112 |
| Outdoor Recreation & Amenity Improvements | 17,107 | | | | | | | | | | 17,107 | | | 17,107 |
| Critical Imminent Service Disruption | 7,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 52,000 | | 52,000 | |
| Fuel Switching and Other Energy Initiatives | 500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 41,000 | | 41,000 | |
| High Park Deep Retrofit | 100 | 2,881 | 2,881 | | | | | | | | 5,862 | | 5,862 | |
| Various Buildings-Facility Rehabilitation | 7,040 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 52,040 | | 52,040 | |
| Capital Asset Management Planning | 1,509 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 12,309 | | 12,309 | |
| Various Buildings & Parks Accessibility Program | 5,411 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 27,911 | | | 27,911 |
| Investigation & Pre-Engineering SI&G | 1,190 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 7,940 | | | 7,940 |
| Facility Signage | 250 | | | | | | | | | | 250 | | | 250 |
| Signage | 30 | 270 | | | | | | | | | 300 | | | 300 |
| Signage | -30 | -270 | | | | | | | | | -300 | | | -300 |
| Parkland Acquisition | 2,000 | 3,500 | 31,500 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 85,192 | 302,192 | | | 302,192 |
| 37 Norton Ave Expropriation for John McKenzie Park | 263 | | | | | | | | | | 263 | | | 263 |
| 705 Progress Avenue - Remediation | | | | 200 | | | | | | | 200 | 200 | | |
| 76 Coral Gable Drive Acquisition | 208 | | | | | | | | | | 208 | | | 208 |
| Acquisition of Land in Vicinity of 1500 St. Clair | | 1,821 | | | | | | | | | 1,821 | | | 1,821 |
| Green Line - Remediation | 200 | 500 | | | | | | | | | 700 | 700 | | |
| Liberty Village New Park Acquisition | | | | 3,200 | | | | | | | 3,200 | | | 3,200 |
| Market Lane Parkette Remediation | 42 | | | | | | | | | | 42 | 42 | | |
| Yonge and Eglinton New Parks | | 10,000 | | | | | | | | | 10,000 | | | 10,000 |
| CAMP (SGR) ORC Facilities | 1,092 | 2,500 | 2,979 | 7,948 | 5,247 | 832 | 14,949 | 12,908 | 10,297 | 10,297 | 69,049 | | 69,049 | |
| Critical SOGR to Maintain Service - Outdoor Recreation Centres | 1,754 | 155 | | | | | | | | | 1,909 | | 1,909 | |
| Sports Fields Program | 2,762 | 1,100 | 1,000 | 1,300 | 3,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 14,162 | | 14,162 | |
| Washrooms Enhancement Program | 639 | | | | | | | | | | 639 | | | 639 |
| Washroom Enhancement Program SOGR | 500 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 27,500 | | 27,500 | |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|--|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|-----|---------------------------------|
| College Park Improvements | | 350 | | | | | | | | | 350 | | | 350 |
| Bluffer's Park Washroom Improvements | 669 | 5,800 | | | | | | | | | 6,469 | | | 6,469 |
| East Mall Park New Fitness Equipment S42 | 160 | | | | | | | | | | 160 | | | 160 |
| Eglinton Flats Park New Fitness Equipment S42 | 153 | | | | | | | | | | 153 | | | 153 |
| Fire Hall 30 - Building Renovation | | 750 | | | | | | | | | 750 | | | 750 |
| Former Ward 3 Baseball Improvements S42(Glen Agar) | 159 | | | | | | | | | | 159 | | | 159 |
| Humber Bay East - New Building S37/S45 | 2,070 | 6,810 | 3,000 | | | | | | | | 11,880 | | | 11,880 |
| Lionel Conacher Park Improvements | 81 | | | | | | | | | | 81 | | | 81 |
| Park Lawn Track S42 | 400 | | | | | | | | | | 400 | | | 400 |
| PLFP Pavilion | 150 | 1,850 | 4,500 | 3,500 | | | | | | | 10,000 | | | 10,000 |
| Stanley Park North Washroom Improvements | 200 | 1,200 | | | | | | | | | 1,400 | | | 1,400 |
| FMP Basketball Full Court - Ward 19 | 20 | 329 | | | | | | | | | 349 | | | 349 |
| FMP Basketball Full Court - Fairfield Park | | 137 | | | | | | | | | 137 | | | 137 |
| FMP-Basketball Full Court - Stephen Leacock Park | 263 | | | | | | | | | | 263 | | | 263 |
| FMP Basketball Full Court - Ward 20 | 15 | 335 | | | | | | | | | 350 | | | 350 |
| FMP Basketball Full Court - Rowena Park | 15 | 335 | | | | | | | | | 350 | | | 350 |
| FMP-Basketball Full Court - Centennial Park | | 15 | 345 | | | | | | | | 360 | | | 360 |
| FMP-Basketball Full Court - Ward 23 | | | 15 | 350 | | | | | | | 365 | | | 365 |
| FMP-Basketball Full Courts Program | | | | 18 | 372 | 380 | 385 | 390 | 400 | 405 | 2,350 | | | 2,350 |
| FMP-Bike Park (1) Scarborough | | 55 | 885 | | | | | | | | 940 | | | 940 |
| FMP-BMX Features (1) | | 20 | 290 | | | | | | | | 310 | | | 310 |
| FMP-BMX Features (2) | | | 20 | 295 | | | | | | | 315 | | | 315 |
| FMP-Clubhouse Design - L'Amoreaux | 250 | 500 | 150 | 100 | | | | | | | 1,000 | | | 1,000 |
| FMP-Clubhouse Construction - L'Amoreaux | | | 2,730 | 1,820 | | | | | | | 4,550 | | | 4,550 |
| FMP-Clubhouse Design & Construction (2) | | | | | | 350 | 3,560 | 440 | | | 4,350 | | | 4,350 |
| FMP-Cricket Pitch (2&3) Centennial Park | 935 | | 1,915 | | | | | | | | 2,850 | | | 2,850 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|--|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|-----|---------------------------------|
| FMP-Cricket Pitch (4) - L'Amoreaux | | 1,000 | | | | | | | | | 1,000 | | | 1,000 |
| FMP-Cricket Pitch (5) | | | 100 | 1,050 | | | | | | | 1,150 | | | 1,150 |
| FMP-Fieldhouse #1 Design & Construct Centennial Park | | | 2,165 | | | | | | | | 2,165 | | | 2,165 |
| FMP-Mini-Soccer Field (1) North Kipling Park | 75 | | | | | | | | | | 75 | | | 75 |
| FMP-Mini-Soccer Field (2) 320 Markham | | 250 | | | | | | | | | 250 | | | 250 |
| FMP-Mini-Soccer Field (3) | 5 | 80 | | | | | | | | | 85 | | | 85 |
| FMP-Mini-Soccer Field (4) | | 5 | 90 | | | | | | | | 95 | | | 95 |
| FMP-Multi-Use Field-Artificial Turf (2)-L'Amoreaux | | | 2,450 | | | | | | | | 2,450 | | | 2,450 |
| FMP-Multi-Use Field-Artificial Turf (3) | | 155 | 2,420 | | | | | | | | 2,575 | | | 2,575 |
| FMP-Multi-Use Field-Artificial Turf (4) | | | | 170 | 2,655 | | | | | | 2,825 | | | 2,825 |
| FMP-Outdoor RC Improvements | | | 200 | | | | | 2,500 | 2,500 | 2,500 | 7,700 | | | 7,700 |
| FMP-Skate Spot (2) - Dunkip Park | | 250 | | | | | | | | | 250 | | | 250 |
| FMP-Skate Spots (2) - ElizabethSimcoe & Woburn Parks | 485 | | | | | | | | | | 485 | | | 485 |
| FMP-Christie Pits Skate Spot | | 25 | 375 | | | | | | | | 400 | | | 400 |
| FMP-Skate Spots Program | | | 35 | 475 | 960 | 1,010 | 1,060 | 1,110 | 1,150 | 1,175 | 6,975 | | | 6,975 |
| FMP-Skateboard Park (1) North District Earl Bales Park | 745 | 1,700 | | | | | | | | | 2,445 | | | 2,445 |
| FMP-Skateboard Park (2) Confederation Park | 343 | 2,450 | | | | | | | | | 2,793 | | | 2,793 |
| FMP-Skateboard Park (3) - Fairbank Park | 10 | 65 | 500 | 2,325 | | | | | | | 2,900 | | | 2,900 |
| FMP-Ward 2 Skateboard Park (4) Centennial Park | 10 | 65 | 500 | 2,325 | | | | | | | 2,900 | | | 2,900 |
| FMP-Soccer Field (2) | | 40 | 585 | | | | | | | | 625 | | | 625 |
| FMP-Soccer Field (3) | | | 40 | 645 | | | | | | | 685 | | | 685 |
| FMP-Soccer Field (4) | | | | 45 | 680 | | | | | | 725 | | | 725 |
| FMP-Soccer Field (5) | | | | | | 50 | 750 | | | | 800 | | | 800 |
| FMP-Sports Bubble Stadium & Turf (1) Centennial | 72 | 1,770 | 6,200 | | | | | | | | 8,042 | | | 8,042 |
| FMP-Soccer Field (6) | | | | | | | 50 | 785 | | | 835 | | | 835 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|---|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|--------|---------------------------------|
| FMP-Sports Bubble Stadium Site (2) L'Amoreaux | | | 1,950 | 4,350 | | | | | | | 6,300 | | | 6,300 |
| FMP-Sports Bubble Stadium Site (3) | | | | | | 300 | 3,300 | 3,000 | | | 6,600 | | | 6,600 |
| FMP-SportsField Improvements-Byng,Littles,Corvette | 105 | | | | | | | | | | 105 | | | 105 |
| FMP-Sports Field Improvements | 380 | 820 | | | | | | | | | 1,200 | | | 1,200 |
| FMP-Sports Field Improvements | | | | | | | 1,200 | 1,200 | 1,200 | 1,200 | 4,800 | | | 4,800 |
| Various Parks - Parks Rehabilitation | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 75,000 | | 75,000 | |
| Master Planning & Engagement | 2,600 | 1,800 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 16,400 | | | 16,400 |
| Off Leash Area SOGR Program | 500 | 1,000 | 1,000 | | | | | | | | 2,500 | | 2,500 | |
| Off Leash Area SOGR Program | | | | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7,000 | | 7,000 | |
| Wayfinding for Parks and Trails | 241 | | | | | | | | | | 241 | | | 241 |
| Wayfinding for Parks and Trails NIF | | 1,000 | | | | | | | | | 1,000 | | | 1,000 |
| 10 Ordnance 801 Wellington Pks - Design & Construction | 767 | 4,575 | 7,800 | | | | | | | | 13,142 | | | 13,142 |
| 15 Wellesley Street East - Park Development | 75 | 500 | 3,925 | | | | | | | | 4,500 | | | 4,500 |
| 150 Sterling - Above Base Park Development | 60 | 280 | 1,050 | | | | | | | | 1,390 | | | 1,390 |
| 1500 St. Clair Avenue West - New Park Development | | 60 | 940 | | | | | | | | 1,000 | | | 1,000 |
| 20 Castlefield Avenue - New Park | 35 | 100 | 4,045 | | | | | | | | 4,180 | | | 4,180 |
| 223 Gladys Allison Pl - Lee Lifeson Park Expansion | 368 | | | | | | | | | | 368 | | | 368 |
| 229 Richmond Street Park Development S37 | 377 | 2,000 | 7,008 | | | | | | | | 9,385 | | | 9,385 |
| 261 Nairn Avenue - Park Development | 35 | | | | | | | | | | 35 | | | 35 |
| 2740 Lawrence Ave E - New Park | 20 | 180 | 900 | | | | | | | | 1,100 | | | 1,100 |
| 318 Queens Quay W/Rees Pk Development Design & Construction | 238 | 1,500 | 600 | | | | | | | 16,600 | 18,938 | | | 18,938 |
| 320 Markham - Park Development | 23 | 750 | | | | | | | | | 773 | | | 773 |
| 34 Hanna Avenue - Park Development | 50 | 650 | 4,800 | | | | | | | | 5,500 | | | 5,500 |
| 35 De Boers Drive Parkland Improvements | | 500 | | | | | | | | | 500 | | | 500 |
| 37 Norton Ave/John McKenzie Park Development | 475 | | | | | | | | | | 475 | | | 475 |
| 456 Wellington Street Park - Above Base Park Development | | | 50 | 300 | 1,400 | 409 | | | | | 2,159 | | | 2,159 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|---|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|-----|---------------------------|
| 464-470 Queen St W - Park Development | 115 | 600 | 1,400 | | | | | | | | 2,115 | | | 2,115 |
| 51 Drewry Avenue and Inez Court - Park Development | | 100 | 500 | 4,000 | 5,400 | | | | | | 10,000 | | | 10,000 |
| 51 Sussex Ave (666 Spadina) Above Base Park Development | 1,507 | | | | | | | | | | 1,507 | | | 1,507 |
| 57 Brock Avenue - Park Development | 196 | | | | | | | | | | 196 | | | 196 |
| 640 Lansdowne Avenue - Park Development | | 50 | 830 | 250 | | | | | | | 1,130 | | | 1,130 |
| 64A Thirteenth St - Colonel Samuel Smith Park Expansion | | 10 | 387 | | | | | | | | 397 | | | 397 |
| 652 Eastern Above Base Park Development | | 27 | 370 | | | | | | | | 397 | | | 397 |
| 705 Progress Avenue - Ph 1 Park Development | | | | | 90 | 1,419 | | | | | 1,509 | | | 1,509 |
| 705 Progress Avenue - Ph 2 Park Development | | | | | | | 700 | | | | 700 | | | 700 |
| 76 Coral Gable Drive Park Development | 385 | 700 | | | | | | | | | 1,085 | | | 1,085 |
| 77 Curlew - Above Base Park Development | | 50 | 900 | | | | | | | | 950 | | | 950 |
| Anniversary Park - Development | 569 | | | | | | | | | | 569 | | | 569 |
| Apted Park Design - S37 | 50 | | | | | | | | | | 50 | | | 50 |
| Apted Park Construction | | 700 | | | | | | | | | 700 | | | 700 |
| Balmoral Park Improvements S37 | 764 | | | | | | | | | | 764 | | | 764 |
| Barbara Hall Park Redevelopment S37 | 631 | | | | | | | | | | 631 | | | 631 |
| Bartley Park Improvements | 515 | 400 | | | | | | | | | 915 | | | 915 |
| Bathurst Quay - Canada Malting Waterfront Plaza | 1,527 | | | | | | | | | | 1,527 | | | 1,527 |
| Bayview Village Participatory Budgeting Projects | 290 | | | | | | | | | | 290 | | | 290 |
| Brookdale Park Lighting Improvements | 365 | | | | | | | | | | 365 | | | 365 |
| Buttonwood Park Improvements | 25 | 275 | | | | | | | | | 300 | | | 300 |
| Centennial Park Master Plan Ph1 Implementation | 11,056 | 14,670 | 2,100 | | | | | | | | 27,826 | | | 27,826 |
| Centennial Park Trail Improvements | 511 | | | | | | | | | | 511 | | | 511 |
| Corktown Common Neighbourhood OLA | | 1,747 | | | | | | | | | 1,747 | | | 1,747 |
| Corktown Parks S42 | 438 | | | | | | | | | | 438 | | | 438 |
| David Crombie Park Revitalization & Area Parks | 1,000 | 12,291 | 8,823 | 1,000 | | | | | | | 23,114 | | | 23,114 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|--|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|-----|---------------------------------|
| Dieppe Park Improvements - Phase 2 | 30 | 853 | | | | | | | | | 883 | | | 883 |
| Dogs Off Leash Area- Lawrence Ave E & Starspray B | 302 | | | | | | | | | | 302 | | | 302 |
| Dunkip Park Development | 500 | 1,191 | | | | | | | | | 1,691 | | | 1,691 |
| Edwards Gardens Improvements | 57 | 100 | 5,871 | | | | | | | | 6,028 | | | 6,028 |
| Eglinton Park Master Plan Implementation | 1,127 | 5,271 | 250 | 2,000 | | | | | | | 8,648 | | | 8,648 |
| Elie Wiesel Park Improvements S37 | 470 | | | | | | | | | | 470 | | | 470 |
| Etobicoke City Centre Park - Design & Construction | 50 | 550 | 3,425 | 1,675 | | | | | | | 5,700 | | | 5,700 |
| Facilities Master Plan Implementation Planning | 800 | 360 | | | | | | | | | 1,160 | | | 1,160 |
| Fairfield Park - Park Improvements S42 | 215 | | | | | | | | | | 215 | | | 215 |
| Fleet & Equipment for Park Operation | | 3,200 | | | | | | | | | 3,200 | | | 3,200 |
| Fleet for Park Operation | 284 | | | | | | | | | | 284 | | | 284 |
| Fleet-Area Maintenance (Ph 2 of Tree Serv. 2011) | | 282 | | | | | | | | | 282 | | | 282 |
| Flemingdon Park Improvements | 965 | | | | | | | | | | 965 | | | 965 |
| FMP-Dogs Off Leash Area (2) Gihon Springs Park | 500 | | | | | | | | | | 500 | | | 500 |
| FMP-Dogs Off Leash Area (3) | | 35 | 550 | | | | | | | | 585 | | | 585 |
| FMP-Dogs Off Leash Area (4) | | | | 40 | 610 | | | | | | 650 | | | 650 |
| FMP-Dogs Off Leash Area (5) | | | | | | 45 | 670 | | | | 715 | | | 715 |
| Former Ward 19 Park Improvements | 89 | | | | | | | | | | 89 | | | 89 |
| Former Ward 24 Park Improvements | 50 | 1,029 | | | | | | | | | 1,079 | | | 1,079 |
| Former Ward 3 Park Improvements | 107 | | | | | | | | | | 107 | | | 107 |
| Former Ward 33 Park Improvements S37 & S42 | 291 | 342 | | | | | | | | | 633 | | | 633 |
| Former Ward 33 PB Pilot Projects FY2018 | | 113 | | | | | | | | | 113 | | | 113 |
| Frank Faubert Woods Development | | 759 | | | | | | | | | 759 | | | 759 |
| Frank Faubert Woods Development | | -500 | | | | | | | | | -500 | | | -500 |
| Glasgow St Parkette Ph. 2 Cecil CC Improvements | | 375 | | | | | | | | | 375 | | | 375 |
| Glendora Park Off Leash Area Design | 88 | 7 | | | | | | | | | 95 | | | 95 |

Appendix 5 (continued)

| Projects (In \$000s) | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|---|---|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|-----|---------------------------------|
| Gore Park & Area Park Development ^A | ☑ | 50 | 289 | 1,249 | | | | | | | | 1,588 | | | 1,588 |
| Grand Avenue Park Expansion | ☑ | 500 | 2,389 | 1,800 | | | | | | | | 4,689 | | | 4,689 |
| Green Line - Geary Ave Parcels | ☑ | 419 | 600 | | | | | | | | | 1,019 | | | 1,019 |
| Green Line - Lower Davenport Parcels | ☑ | 1,001 | 1,899 | | | | | | | | | 2,900 | | | 2,900 |
| Hanlan's Beach Access Improvements | | 100 | | | | | | | | | | 100 | | | 100 |
| Hanlan's Beach Bike Parking | | 84 | | | | | | | | | | 84 | | | 84 |
| Hanlan's Beach Habitat Protection Fencing | | 292 | | | | | | | | | | 292 | | | 292 |
| Hanlan's Point Improvements | | 500 | 1,000 | 1,660 | | | | | | | | 3,160 | | | 3,160 |
| Heschel Park Improvements S42 | | 950 | 600 | | | | | | | | | 1,550 | | | 1,550 |
| Hickory Tree Road - New Park | | | 227 | 423 | 123 | | | | | | | 773 | | | 773 |
| High Park Movement Strategy | | 145 | 400 | 2,000 | 3,850 | 3,850 | | | | | | 10,245 | | | 10,245 |
| Humber Bay Park East - Rehabilitation of Ponds | ☑ | 2,577 | | | | | | | | | | 2,577 | | | 2,577 |
| Huron Washington Park Improvements U of T | | 467 | 456 | | | | | | | | | 923 | | | 923 |
| Jane-Finch Area Park Improvements | | 25 | 475 | 500 | 500 | | | | | | | 1,500 | | | 1,500 |
| Keelesdale Park - Rebuild Stairs/Path/N.Sporting ^A | | 5 | 568 | 350 | | | | | | | | 923 | | | 923 |
| Labatt Avenue Right-of-Way Improvements | | | 850 | | | | | | | | | 850 | | | 850 |
| Land Adjacent to 2175 Lake Shore Blvd. W Jade Park | ☑ | 24 | 824 | | | | | | | | | 848 | | | 848 |
| Lands South of Canoe Landing Park | | 207 | 200 | | | | | | | | | 407 | | | 407 |
| Lawrence Heights Ph1a-Baycrest Park | ☑ | 1,661 | 3,810 | | | | | | | | | 5,471 | | | 5,471 |
| Lawrence Heights Ph1b-Greenway | ☑ | 1,356 | | | | | | | | | | 1,356 | | | 1,356 |
| Lawrence Heights Ph1f-Local Neighbourhood Park | ☑ | 159 | 1,394 | | | | | | | | | 1,553 | | | 1,553 |
| Lawrence Heights Phase 2 Parks | ☑ | | | | 575 | 2,500 | 6,538 | | | | | 9,613 | | | 9,613 |
| Leslie Grove Park Improvements | | 85 | 410 | | | | | | | | | 495 | | | 495 |
| Little Jamaica & Eglinton West NBHD Park Improve | | | | 50 | 450 | 500 | 500 | | | | | 1,500 | | | 1,500 |
| Lower Yonge Park Development | ☑ | | | 5,000 | | | | | | | | 5,000 | | | 5,000 |
| Madelaine Park Improvements S42 | | 5 | 215 | | | | | | | | | 220 | | | 220 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|--|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|--------|---------------------------------|
| Maple Leaf Forever Park Fencing Improvements | 40 | | | | | | | | | | 40 | | | 40 |
| Market Lane Parkette Construction | 1,000 | 3,822 | | | | | | | | | 4,822 | | | 4,822 |
| Media Hub Water's Edge Promenade | | 2,000 | | | | | | | | | 2,000 | | | 2,000 |
| Midtown (Yonge-Eglinton) Park Improvements | 25 | 275 | 700 | 2,000 | | | | | | | 3,000 | | | 3,000 |
| Moss Park - Park Redevelopment Design | 217 | | | | | | | | | | 217 | | | 217 |
| Moss Park - Park Redevelopment Construction | | | | 2,500 | 3,800 | 3,900 | | | | | 10,200 | | | 10,200 |
| Mount Dennis Area Park Improvements | | | 100 | 400 | 500 | 500 | | | | | 1,500 | | | 1,500 |
| Mouth of the Creek/Lower Garrison Creek Construction | 1,000 | 5,446 | 10,460 | | | | | | | | 16,906 | | | 16,906 |
| North Park Improvements S37 | 1,048 | 200 | | | | | | | | | 1,248 | | | 1,248 |
| Oakwood St. Clair Area Park Improvements | 25 | 275 | 1,700 | | | | | | | | 2,000 | | | 2,000 |
| Osler Park - Park Improvements | 34 | | | | | | | | | | 34 | | | 34 |
| Park Develop 351 Lake Promenade Windows on Lake | 15 | 291 | | | | | | | | | 306 | | | 306 |
| Parks Technical Services | 10,099 | | | | | | | | | | 10,099 | | 10,099 | |
| Pelmo Park Park Off Leash Area | 320 | 300 | | | | | | | | | 620 | | | 620 |
| Phin Park Improvements | | 750 | | | | | | | | | 750 | | | 750 |
| Phoebe St/Soho Square - New Park Development | | 25 | 225 | | | | | | | | 250 | | | 250 |
| Port Lands Park System Ph 1 | | 1,000 | | | | | | | | | 1,000 | | | 1,000 |
| Prescott Parkette Improvements | 30 | 50 | 280 | | | | | | | | 360 | | | 360 |
| Priority Downtown Parks | | 620 | | | | | | | | | 620 | | | 620 |
| Ramsden Park Improvements | 96 | | | | | | | | | | 96 | | | 96 |
| Redpath Park Redevelopment S42 | 1,418 | | | | | | | | | | 1,418 | | | 1,418 |
| Riverdale Park East Top of Bank Improvements | 128 | | | | | | | | | | 128 | | | 128 |
| Runnymede Park Improvements S37 | 292 | | | | | | | | | | 292 | | | 292 |
| Scarborough Centre Area Park Development | 529 | 2,900 | | | | | | | | | 3,429 | | | 3,429 |
| Silverview Park Redevelopment Study S37 | 107 | | | | | | | | | | 107 | | | 107 |
| Six Points Park Expansion | 543 | 541 | | | | | | | | | 1,084 | | | 1,084 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|---|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|---------|---------------------------------|
| St. James Park PB - Cafe Tables & Chairs | 25 | | | | | | | | | | 25 | | | 25 |
| St. Jamestown Open Space Construction | | 2,000 | 2,615 | | | | | | | | 4,615 | | | 4,615 |
| St. Patrick's Square - Park Improvements S37 | 30 | 270 | | | | | | | | | 300 | | | 300 |
| TO Core Park Master Planning | 15 | 370 | 220 | 220 | | | | | | | 825 | | | 825 |
| TO Core Park Improvements-Various Sites | | | 900 | 1,210 | 310 | | | | | | 2,420 | | | 2,420 |
| Toronto Island Master Plan Implementation | 500 | 3,500 | | | | | | | | | 4,000 | | | 4,000 |
| Toronto Island Park Implementation Phase 1 | 895 | 2,850 | 2,500 | | | | | | | | 6,245 | | | 6,245 |
| Toronto Island Park Implementation Phase 2 | | | 2,875 | 2,875 | 2,750 | | | | | | 8,500 | | | 8,500 |
| Toronto Island Park Implementation Phase 3 | | | | | | 1,100 | 1,100 | 1,100 | 1,075 | | 4,375 | | | 4,375 |
| Turning Basin Park Development | | | | 200 | 2,000 | | | | | | 2,200 | | | 2,200 |
| Victoria Memorial Square Improvements S42 | 1,243 | 2,200 | | | | | | | | | 3,443 | | | 3,443 |
| Village of Yorkville Park Lighting Improvements | 435 | 100 | | | | | | | | | 535 | | | 535 |
| Wallace Emerson (Galleria) Park & Fieldhouse Ph 1 | 200 | 3,736 | | | | | | | | | 3,936 | | | 3,936 |
| Wallace Emerson Park Redevelopment- Phase 2 | 100 | 350 | 4,775 | 4,775 | | | | | | | 10,000 | | | 10,000 |
| Wallace Swaneke Lighting S42 | 214 | | | | | | | | | | 214 | | | 214 |
| Ward 18 Parks Study | 37 | | | | | | | | | | 37 | | | 37 |
| Weston Family Donations | | 515 | | | | | | | | | 515 | | | 515 |
| Weston Tunnel Park Development | | 44 | 600 | | | | | | | | 644 | | | 644 |
| Yonge Street Linear Parks Improvement S42 | 1,100 | | | | | | | | | | 1,100 | | | 1,100 |
| CAMP(SGR) Parking Lots, Tennis Courts & Sports Pads | 545 | 2,996 | | 14,010 | 17,165 | 7,771 | 17,486 | 20,183 | 15,281 | 15,281 | 110,718 | | 110,718 | |
| Critical SOGR to Maintain Service - Parking Lots, Tennis Courts & Sports Pads | 1,542 | | | | | | | | | | 1,542 | | 1,542 | |
| Sports Courts SOGR Program | | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 9,000 | | 9,000 | |
| FMP-Tennis Court Complex WO Lights (1) Muirlands | 272 | 250 | | | | | | | | | 522 | | | 522 |
| FMP-Tennis Court Complex WO Lights (2) George Ben | 35 | 540 | | | | | | | | | 575 | | | 575 |
| FMP-Tennis Court Complex WO Lights (3) | | | | | | 60 | 1,040 | | | | 1,100 | | | 1,100 |
| FMP-Tennis/Pickleball Complex Lights - South | 50 | 1,010 | | | | | | | | | 1,060 | | | 1,060 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|--------|---------------------------|
| FMP-Tennis/Pickleball Complex Lights - L'Amoreaux | 50 | 1,150 | | | | | | | | | 1,200 | | | 1,200 |
| FMP-Tennis/Pickleball Complex Lights - North | 50 | 1,150 | | | | | | | | | 1,200 | | | 1,200 |
| CAMP (SGR) Waterplays | 3,676 | 1,257 | 726 | 1,917 | 2,263 | | | 3,737 | 3,828 | 3,828 | 21,232 | | 21,232 | |
| Play Enhancement Program | 8,570 | 10,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 76,370 | | 14,000 | 62,370 |
| Bishop Park Playground Improvements | 100 | | | | | | | | | | 100 | | | 100 |
| Cornell Park Splash Pad | | 70 | 1,305 | 50 | | | | | | | 1,425 | | | 1,425 |
| Dr. Daniel Hill Pk Splash Pad & Pathway Improve | 220 | 865 | | | | | | | | | 1,085 | | | 1,085 |
| L'Amoreaux Kidstown Improvements S42 | 10,973 | | | | | | | | | | 10,973 | | | 10,973 |
| Royal Rouge Tot Lot Improvements | 30 | 272 | | | | | | | | | 302 | | | 302 |
| Spring Garden Park (West) - New Playground | 20 | 203 | | | | | | | | | 223 | | | 223 |
| Topham Park Wading Pool Conversion | 250 | 300 | | | | | | | | | 550 | | | 550 |
| Ward 19 - Splash Pad Upgrade | 350 | 851 | | | | | | | | | 1,201 | | | 1,201 |
| Wigmore Park Splash Pad and Playground | 1,251 | 200 | | | | | | | | | 1,451 | | | 1,451 |
| Willowdale Park & Playground Improvements S37 | 1,082 | | | | | | | | | | 1,082 | | | 1,082 |
| FMP-Maple Leaf Park New Splash Pad | 953 | | | | | | | | | | 953 | | | 953 |
| FMP-Pelmo Park Splash Pad (1) | 583 | | | | | | | | | | 583 | | | 583 |
| FMP-Ward 2 Splash Pad (5) Centennial Park | 500 | 755 | | | | | | | | | 1,255 | | | 1,255 |
| FMP-Ward 24 Splash Pad #2 (Scarborough Village) | 1,044 | | | | | | | | | | 1,044 | | | 1,044 |
| FMP-Ward 16 Splash Pad (3) Ferrand Park | 350 | 1,000 | | | | | | | | | 1,350 | | | 1,350 |
| FMP-Ward 23 Splash Pad (4) - Seasons Park | 50 | 1,265 | 85 | | | | | | | | 1,400 | | | 1,400 |
| FMP-Ward 8 Wading Pool Convert to Splash Pad (2) E | 70 | 1,480 | 50 | | | | | | | | 1,600 | | | 1,600 |
| FMP-Ward 11 Wading Pool Convert to Splash Pad (1) | | 70 | 1,305 | 50 | | | | | | | 1,425 | | | 1,425 |
| FMP-Ward 6 Splash Pad (6) | | | | 75 | 1,350 | 50 | | | | | 1,475 | | | 1,475 |
| FMP-Ward 15 Splash Pad (7) | | | | | 75 | 1,375 | 50 | | | | 1,500 | | | 1,500 |
| FMP-Splash Pad (8) | | | | | | 90 | 1,400 | 60 | | | 1,550 | | | 1,550 |
| FMP-Wading Pool Convert to Splash Pad (3) | | | | | | | 90 | 1,425 | 60 | | 1,575 | | | 1,575 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|---|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|---------|---------------------------------|
| CAMP (SGR) Pools | 2,286 | 3,668 | 11,500 | 8,960 | 15,608 | 9,458 | 8,004 | 9,416 | 9,472 | 9,472 | 87,844 | | 87,844 | |
| Critical SOGR to Maintain Service | 4,599 | 85 | | | | | | | | | 4,684 | | 4,684 | |
| Blantyre ODP Improvements S37 S42 | 500 | 3,667 | | | | | | | | | 4,167 | | | 4,167 |
| FMP-Davisville Community Pool - Design & Construction | 10,208 | 50,471 | 5,672 | | | | | | | | 66,351 | | | 66,351 |
| FMP-Waterfront West Pool Addition (1) Design | | | | | | | 500 | 2,500 | 1,500 | 250 | 4,750 | | | 4,750 |
| FMP-Waterfront West Pool Addition (1) Construction | | | | | | | | | 10,000 | 30,000 | 40,000 | | | 40,000 |
| FMP-Scadding Court Pool Replacement Design | | | | | | | | | | 150 | 150 | | | 150 |
| CAMP (SGR) Arenas | 18,653 | 19,610 | 27,526 | 10,695 | 2,080 | 5,350 | 8,262 | 16,085 | 12,228 | 12,228 | 132,717 | | 132,717 | |
| Critical SOGR to Maintain Service-Arenas & Artificial Ice Rinks | 16,758 | 7,583 | | | | | | | | | 24,341 | | 24,341 | |
| FMP Don Mills Community Recreation Facility Design | 524 | 1,500 | 700 | 650 | 600 | 400 | 400 | | | | 4,774 | | | 4,774 |
| FMP Don Mills Community Recreation Facility-Construction | | | 15,000 | 37,500 | 37,500 | 35,000 | 35,000 | | | | 160,000 | | | 160,000 |
| FMP-Artificial Ice Rink (1) Design & Construction | 205 | 7,650 | | | | | | | | | 7,855 | | | 7,855 |
| Fountainhead Park | | | | | | | | | | | | | | |
| FMP-Ward 21 Artificial Ice Rink (2) Thomson Memori | 50 | 1,500 | 6,550 | | | | | | | | 8,100 | | | 8,100 |
| FMP-Artificial Ice Rink (3) Design | | | | | | | | 65 | 735 | | 800 | | | 800 |
| FMP-Skating Trail (Centennial Park) | 1,206 | 2,550 | | | | | | | | | 3,756 | | | 3,756 |
| FMP-Skating Trail (2) | | | | | | 375 | 5,880 | | | | 6,255 | | | 6,255 |
| High Park AIR - Garage for Zamboni | | 174 | | | | | | | | | 174 | | | 174 |
| Regent Park Storage Shed and Zamboni Storage Hut | 409 | | | | | | | | | | 409 | | | 409 |
| Cornell Park Lighting | 209 | | | | | | | | | | 209 | 209 | | |
| Cornell Park Lighting | -209 | | | | | | | | | | -209 | -209 | | |
| CAMP (SGR) Trails, Pathways & Bridges | 5,021 | 11,196 | 9,194 | 12,782 | 842 | 10,365 | 3,861 | 9,639 | 8,981 | 8,981 | 80,862 | | 80,862 | |
| East Don Trail Construction | 147 | 4,377 | | | | | | | | | 4,524 | | | 4,524 |
| East Don Trail Construction & NIF Contribution | | 6,720 | | | | | | | | | 6,720 | | | 6,720 |
| Green Line Study, Design & Construction | 971 | | | | | | | | | | 971 | | | 971 |
| John Street Corridor | | 1,000 | | | | | | | | | 1,000 | | | 1,000 |
| S Keelelale Pk-Stair Improvt NE Corner Eglinton | | 251 | | | | | | | | | 251 | | | 251 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|--|----------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|----------------------|------------------------------------|--------|---------------------------------|
| Sherway Trail | 121 | | | | | | | | | | 121 | | | 121 |
| Trinity Bellwoods Park-Pathways and Circulation | | 200 | | | | | | | | | 200 | | | 200 |
| York Beltline Trail Improvements | 785 | 500 | | | | | | | | | 1,285 | | | 1,285 |
| Bridge to Mississauga via Etobicoke Valley Pk | | 100 | | | | | | | | | 100 | | | 100 |
| South Mimico Trail | | | 22 | 500 | | | | | | | 522 | | | 522 |
| City Wide Environmental Initiatives | 3,573 | 4,452 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 32,025 | | 32,025 | |
| City Wide Environmental Initiatives- Ravine NIF | | 2,736 | | | | | | | | | 2,736 | | | 2,736 |
| Community Gardens Program | 300 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1,200 | | | 1,200 |
| Community Access to Ravines | 243 | | | | | | | | | | 243 | | 243 | |
| Green Line - Construction | 300 | | | | | | | | | | 300 | | | 300 |
| Mud Creek Phase 2 | 232 | | | | | | | | | | 232 | | | 232 |
| Ravine Trail Wayfinding | 112 | | | | | | | | | | 112 | | | 112 |
| Wilket Creek Phase 3 | 90 | 938 | | | | | | | | | 1,028 | | | 1,028 |
| 2017 High Lake Effect - Flooding Damage & Repairs | 205 | 4,649 | | | | | | | | | 4,854 | | 4,854 | |
| 2018 Wind Storm Damages | 1,324 | 8,750 | | | | | | | | | 10,074 | | 10,074 | |
| Shoreline Infrastructure | 300 | 1,200 | 5,000 | 7,500 | 10,000 | 10,000 | 10,000 | 9,000 | 1,000 | | 54,000 | | 54,000 | |
| CAMP (SGR) Special Facilities Building & Structures | 3,837 | 8,630 | 4,893 | 5,441 | 3,270 | 16,256 | 6,208 | 8,654 | 7,273 | 7,273 | 71,735 | | 71,735 | |
| Critical SOGR to Maintain Service-Special Facilities Buildings & Structures | 3,061 | 942 | | | | | | | | | 4,003 | | 4,003 | |
| CAMP(SGR) Waterfront, Marine,Fountains &Seawalls | 2,517 | 2,303 | 5,895 | 11,323 | 4,656 | 10,268 | 8,042 | 4,464 | 7,473 | 7,473 | 64,414 | | 64,414 | |
| Critical SOGR to Maintain Service-Waterfront | 979 | 3,354 | | | | | | | | | 4,333 | | 4,333 | |
| Golf Courses Rehabilitation | 975 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 5,475 | | 5,475 | |
| Ferry Vessel Replacement #1 & #2, Design, Construction & Infrastructure | 38,333 | 47,797 | 43,000 | | | | | | | | 129,130 | | | 129,130 |
| Ferry Fleet Replacement #3 & #4 | | | | 1,000 | 3,000 | 38,000 | 40,000 | 40,000 | 9,500 | | 131,500 | | | 131,500 |
| Jack Layton Ferry Terminal Improvements | 200 | 2,000 | | | | | | | | | 2,200 | | | 2,200 |
| Jack Layton Ferry Terminal Upgrade Design | | 650 | 2,160 | 2,170 | 680 | | | | | | 5,660 | | | 5,660 |
| Lifeguard Stations and Stands | 20 | 750 | 780 | | | | | | | | 1,550 | | | 1,550 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|---------|---------------------------|
| Allan Gardens Washroom Building Construction - S42 | 750 | | | | | | | | | | 750 | | | 750 |
| Centennial Park Ski Hill Repurposing | 410 | | | | | | | | | | 410 | | | 410 |
| Franklin Children's Garden - Wetland Restoration <input checked="" type="checkbox"/> | 5 | 550 | | | | | | | | | 555 | | | 555 |
| High Park Forestry School Building Phase 2 S37 <input checked="" type="checkbox"/> | 126 | 5,034 | | | | | | | | | 5,160 | | | 5,160 |
| Maple Leaf Cottage Renovation S42 | 20 | 305 | | | | | | | | | 325 | | | 325 |
| PLFP Parks Yard <input checked="" type="checkbox"/> | | 1,000 | 1,750 | 3,250 | | | | | | | 6,000 | | | 6,000 |
| Riverdale Farm Simpson House | 5 | 196 | | | | | | | | | 201 | | | 201 |
| CAMP (SGR) Community Centres | 13,621 | 23,952 | 22,782 | 22,127 | 30,782 | 23,636 | 17,260 | 10,289 | 16,023 | 16,023 | 196,495 | | 196,495 | |
| Critical SOGR to Maintain Service - Community Centres | 9,839 | 205 | | | | | | | | | 10,044 | | 10,044 | |
| FMP-Ethennonhawahstihnen CC Indoor Play Space | 888 | 15 | 15 | | | | | | | | 918 | | | 918 |
| FMP-East Bayfront Community Centre <input checked="" type="checkbox"/> | 4,000 | | | | | | | | | | 4,000 | | | 4,000 |
| FMP-North East Scarborough CC-Design & Construction <input checked="" type="checkbox"/> | 23,147 | | | | | | | | | | 23,147 | | | 23,147 |
| FMP-Wallace Emerson (Galleria) Redevelopment <input checked="" type="checkbox"/> | 11,605 | 34,200 | | | | | | | | | 45,805 | | | 45,805 |
| FMP-Etobicoke Civic Centre Community Centre <input checked="" type="checkbox"/> | 7,150 | 14,206 | 41,902 | 4,139 | 2,688 | | | | | | 70,085 | | | 70,085 |
| FMP-Western North York New CC (#5) Construction <input checked="" type="checkbox"/> | 6,500 | 15,000 | 57,145 | 50,500 | | | | | | | 129,145 | | | 129,145 |
| FMP-40 Wabash Parkdale New CC (#7) Design & Construction <input checked="" type="checkbox"/> | 2,821 | 14,300 | 60,300 | 35,300 | | | | | | | 112,721 | | | 112,721 |
| Lower Yonge Street Community Centre Space <input checked="" type="checkbox"/> | 897 | | | | | | | | | | 897 | | | 897 |
| FMP Lawrence Heights Community Centre - Design <input checked="" type="checkbox"/> | 601 | 645 | 500 | 250 | 250 | | | | | | 2,246 | | | 2,246 |
| FMP Lawrence Heights Community Centre-Construction <input checked="" type="checkbox"/> | | 12,000 | 38,000 | 36,000 | 37,000 | | | | | | 123,000 | | | 123,000 |
| FMP John Innes CRC Redevelopment (3) - Design & Construction <input checked="" type="checkbox"/> | 742 | 11,600 | 37,600 | 32,200 | 42,200 | | | | | | 124,342 | | 42,000 | 82,342 |
| 505 Richmond YMCA Funding | 5,500 | 15,500 | | | | | | | | | 21,000 | | | 21,000 |
| FMP-Downsview CRC Design <input checked="" type="checkbox"/> | | 1,500 | 4,000 | 450 | 350 | 350 | 350 | | | | 7,000 | | | 7,000 |
| FMP-Downsview CRC Construction <input checked="" type="checkbox"/> | | | 15,000 | 30,000 | 30,000 | 30,000 | 3,000 | | | | 108,000 | | | 108,000 |
| FMP-Downtown (Ramsden) CRC (1) Design <input checked="" type="checkbox"/> | 250 | 900 | 2,250 | 250 | 250 | 250 | 200 | 50 | | | 4,400 | | | 4,400 |
| FMP-Downtown CRC (1) Construction <input checked="" type="checkbox"/> | | | | 20,000 | 30,000 | 30,000 | 30,000 | 15,000 | | | 125,000 | | | 125,000 |

Appendix 5 (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2025 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------|------------------------------------|------------------|---------------------------------|
| FMP-Masaryk-Cowan CRC Redevelopment (4) Design | | 50 | 1,500 | 2,300 | 250 | 200 | 200 | | | | 4,500 | | | 4,500 |
| FMP-Masaryk-Cowan CRC Redevelop (4) Construction | | | | | 15,000 | 30,000 | 16,500 | | | | 61,500 | | 30,822 | 30,678 |
| FMP-Newtonbrook CC Development | | | 10,000 | | | | | | | | 10,000 | | | 10,000 |
| FMP-Jenner Jean Marie Space Addition (1) Study & Design | | 20 | 530 | | | | | | | | 550 | | | 550 |
| FMP-Jenner Jean Marie Space Addition (1) Construction | | | | 4,150 | | | | | | | 4,150 | | | 4,150 |
| FMP-Central Etobicoke CRC (1) Construction | | | | 28,750 | 28,750 | 28,750 | 28,750 | | | | 115,000 | | | 115,000 |
| FMP-Main Square CC Redevelopment Design | | | | 700 | 2,650 | 2,500 | 450 | 350 | 350 | | 7,000 | | | 7,000 |
| FMP-Main Square CC Redevelopment Construction | | | | | | 22,000 | 25,720 | | | | 47,720 | | | 47,720 |
| FMP-Main Square CC Redevelopment Construction | | | | | | | 4,280 | 30,000 | 25,000 | | 59,280 | | 59,280 | |
| FMP-Falstaff CC Redevelopment (6) Design | | | | | | 150 | 3,000 | 3,250 | 200 | 200 | 6,800 | | | 6,800 |
| FMP-Falstaff CC Redevelopment (6) Construction | | | | | | | | 20,000 | 30,500 | 30,500 | 81,000 | | | 81,000 |
| FMP-SW Scarborough CRC (2) Design | | | | | | 150 | 3,000 | 3,250 | 200 | 200 | 6,800 | | | 6,800 |
| FMP-SW Scarborough CRC (2) Construction | | | | | | | | 20,000 | 30,500 | 30,500 | 81,000 | | | 81,000 |
| FMP-Golden Mile CRC Development | | | | | | | | | 250 | 3,500 | 3,750 | | | 3,750 |
| FMP-Scarborough Centennial RC Redevelop (5) Design | | | | | | | | | | 150 | 150 | | | 150 |
| IT-Registration, Permitting & Licensing CLASS | 9,546 | 4,285 | | | | | | | | | 13,831 | | | 13,831 |
| IT-Operational Modernization | 1,455 | 2,064 | | | | | | | | | 3,519 | | | 3,519 |
| IT-Digital Signage | 600 | 800 | 600 | | | | | | | | 2,000 | | | 2,000 |
| IT-Ferry Ticketing Electronic Payment Solution | 213 | | | | | | | | | | 213 | | | 213 |
| IT-PFR Digital Experience | 640 | 252 | | | | | | | | | 892 | | | 892 |
| IT-PFR Digital Experience | -42 | | | | | | | | | | -42 | | | -42 |
| IT-PFR Digital Strategy and Transformation | 983 | 350 | | | | | | | | | 1,333 | | | 1,333 |
| IT-PFR Network Connectivity Improvements | 1,210 | 3,130 | | | | | | | | | 4,340 | | | 4,340 |
| IT-SDFA & PFR Youth Outreach Case Management | 90 | | | | | | | | | | 90 | | | 90 |
| FIFA World Cup 2026 Centennial Park Training Site Improvements | 4,384 | | | | | | | | | | 4,384 | | | 4,384 |
| FIFA World Cup 2026 Centennial Park Training Site Improvements | -2,006 | | | | | | | | | | -2,006 | | | -2,006 |
| Total Expenditures (including carry forward from 2024) | 387,252 | 593,194 | 647,613 | 518,798 | 430,633 | 405,887 | 382,407 | 326,600 | 282,726 | 339,128 | 4,314,238 | 942 | 1,447,167 | 2,866,129 |

☑ - Project supports Climate Resiliency and / or Greenhouse Gas (GHG) Reduction

☑ - Project includes workforce development requirements as outlined in the City's Social Procurement Program

*Information above includes full project / sub-project 2025-2034 Budget and Plan cash flows. Does not break out the climate component costs separately.

Appendix 5a

2025 Cash Flow and Future Year Commitments Including Carry Forward Funding

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| PFR Reconciliation & Indigenous Placemaking Program | 700 | 1,112 | 1,300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,112 | 10,112 | | |
| Outdoor Recreation & Amenity Improvements | 17,107 | | | | | | | | | | 17,107 | 17,107 | | |
| Critical Imminent Service Disruption | 7,000 | | | | | | | | | | 7,000 | 2,000 | | 5,000 |
| Fuel Switching and Other Energy Initiatives | 500 | 4,500 | 4,500 | | | | | | | | 9,500 | | | 9,500 |
| High Park Deep Retrofit | 100 | 2,881 | 2,881 | | | | | | | | 5,862 | | | 5,862 |
| Various Buildings-Facility Rehabilitation | 7,040 | | | | | | | | | | 7,040 | 2,040 | | 5,000 |
| Capital Asset Management Planning | 1,509 | 1,200 | | | | | | | | | 2,709 | 1,509 | 1,200 | |
| Various Buildings & Parks Accessibility Program | 5,411 | 2,500 | | | | | | | | | 7,911 | 5,000 | 2,911 | |
| Investigation & Pre-Engineering SI&G | 1,190 | 750 | | | | | | | | | 1,940 | 1,190 | 750 | |
| Facility Signage | 250 | | | | | | | | | | 250 | 250 | | |
| Signage | 30 | 270 | | | | | | | | | 300 | 300 | | |
| Signage | -30 | -270 | | | | | | | | | -300 | | -300 | |
| Parkland Acquisition | 2,000 | 3,500 | 31,500 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 85,192 | 302,192 | 259,820 | 42,372 | |
| 37 Norton Ave Expropriation for John McKenzie Park | 263 | | | | | | | | | | 263 | 263 | | |
| 705 Progress Avenue - Remediation | | | | 200 | | | | | | | 200 | 200 | | |
| 76 Coral Gable Drive Acquisition | 208 | | | | | | | | | | 208 | 208 | | |
| Acquisition of Land in Vicinity of 1500 St. Clair | | 1,821 | | | | | | | | | 1,821 | 1,821 | | |
| Green Line - Remediation | 200 | 500 | | | | | | | | | 700 | 700 | | |
| Market Lane Parkette Remediation | 42 | | | | | | | | | | 42 | 42 | | |
| Yonge and Eglinton New Parks | | 10,000 | | | | | | | | | 10,000 | | | 10,000 |
| CAMP (SGR) ORC Facilities | 1,092 | 2,500 | 2,979 | 2,000 | 2,000 | | | | | | 10,571 | 92 | | 10,479 |
| Critical SOGR to Maintain Service - Outdoor Recreation Centres | 1,754 | 155 | | | | | | | | | 1,909 | 1,909 | | |
| Sports Fields Program | 2,762 | 1,100 | | | | | | | | | 3,862 | 2,462 | | 1,400 |
| Washrooms Enhancement Program | 639 | | | | | | | | | | 639 | 639 | | |
| Washroom Enhancement Program SOGR | 500 | 3,000 | 3,000 | | | | | | | | 6,500 | | | 6,500 |
| College Park Improvements | | 350 | | | | | | | | | 350 | | | 350 |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|------------------------|--------------------|-----------------------|
| Bluffer's Park Washroom Improvements | 669 | 5,800 | | | | | | | | | 6,469 | 6,469 | | |
| East Mall Park New Fitness Equipment S42 | 160 | | | | | | | | | | 160 | 160 | | |
| Eglinton Flats Park New Fitness Equipment S42 | 153 | | | | | | | | | | 153 | 153 | | |
| Fire Hall 30 - Building Renovation | | 750 | | | | | | | | | 750 | | | 750 |
| Former Ward 3 Baseball Improvements S42(Glen Agar) | 159 | | | | | | | | | | 159 | 159 | | |
| Humber Bay East - New Building S37/S45 | 2,070 | 6,810 | 3,000 | | | | | | | | 11,880 | 8,880 | 3,000 | |
| Lionel Conacher Park Improvements | 81 | | | | | | | | | | 81 | 81 | | |
| Park Lawn Track S42 | 400 | | | | | | | | | | 400 | 400 | | |
| PLFP Pavilion | 150 | 1,850 | 4,500 | 3,500 | | | | | | | 10,000 | | | 10,000 |
| Stanley Park North Washroom Improvements | 200 | 1,200 | | | | | | | | | 1,400 | 1,400 | | |
| FMP Basketball Full Court - Ward 19 | 20 | 329 | | | | | | | | | 349 | 280 | 69 | |
| FMP Basketball Full Court - Fairfield Park | | 137 | | | | | | | | | 137 | 137 | | |
| FMP-Basketball Full Court - Stephen Leacock Park | 263 | | | | | | | | | | 263 | 263 | | |
| FMP Basketball Full Court - Ward 20 | 15 | 335 | | | | | | | | | 350 | | | 350 |
| FMP Basketball Full Court - Rowena Park | 15 | 335 | | | | | | | | | 350 | | | 350 |
| FMP-Clubhouse Design - L'Amoreaux | 250 | 500 | 150 | 100 | | | | | | | 1,000 | | | 1,000 |
| FMP-Cricket Pitch (2&3) Centennial Park | 935 | | 1,915 | | | | | | | | 2,850 | 935 | 1,915 | |
| FMP-Fieldhouse #1 Design & Construct Centennial Park | | | 2,165 | | | | | | | | 2,165 | 2,165 | | |
| FMP-Mini-Soccer Field (1) North Kipling Park | 75 | | | | | | | | | | 75 | 75 | | |
| FMP-Mini-Soccer Field (2) 320 Markham | | 250 | | | | | | | | | 250 | | | 250 |
| FMP-Mini-Soccer Field (3) | 5 | 80 | | | | | | | | | 85 | | | 85 |
| FMP-Outdoor RC Improvements | | | 200 | | | | | | | | 200 | 200 | | |
| FMP-Skate Spot (2) - Dunkip Park | | 250 | | | | | | | | | 250 | 250 | | |
| FMP-Skate Spots (2) - ElizabethSimcoe & Woburn Parks | 485 | | | | | | | | | | 485 | 485 | | |
| FMP-Christie Pits Skate Spot | | 25 | 375 | | | | | | | | 400 | | | 400 |
| FMP-Skateboard Park (1) North District Earl Bales Park | 745 | 1,700 | | | | | | | | | 2,445 | 2,445 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|------------------------|--------------------|-----------------------|
| FMP-Skateboard Park (2) Confederation Park | 343 | 2,450 | | | | | | | | | 2,793 | 2,193 | 600 | |
| FMP-Skateboard Park (3) - Fairbank Park | 10 | 65 | 500 | 2,325 | | | | | | | 2,900 | | | 2,900 |
| FMP-Ward 2 Skateboard Park (4) Centennial Park | 10 | 65 | 500 | 2,325 | | | | | | | 2,900 | | | 2,900 |
| FMP-Soccer Field (2) | | 40 | 585 | | | | | | | | 625 | | | 625 |
| FMP-Sports Bubble Stadium & Turf (1) Centennial | 72 | 1,770 | 6,200 | | | | | | | | 8,042 | 1,342 | 6,700 | |
| FMP-SportsField Improvements-Byng,Littles,Corvette | 105 | | | | | | | | | | 105 | 105 | | |
| FMP-Sports Field Improvements | 380 | 820 | | | | | | | | | 1,200 | 1,200 | | |
| Various Parks - Parks Rehabilitation | 7,500 | | | | | | | | | | 7,500 | | | 7,500 |
| Master Planning & Engagement | 2,600 | 1,800 | | | | | | | | | 4,400 | 2,900 | | 1,500 |
| Off Leash Area SOGR Program | 500 | 1,000 | 1,000 | | | | | | | | 2,500 | | | 2,500 |
| Wayfinding for Parks and Trails | 241 | | | | | | | | | | 241 | 241 | | |
| Wayfinding for Parks and Trails NIF | | 1,000 | | | | | | | | | 1,000 | 1,000 | | |
| 10 Ordnance 801 Wellington Pks - Design & Construction | 767 | 4,575 | 7,800 | | | | | | | | 13,142 | 5,342 | 7,800 | |
| 15 Wellesley Street East - Park Development | 75 | 500 | 3,925 | | | | | | | | 4,500 | 4,500 | | |
| 150 Sterling - Above Base Park Development | 60 | 280 | 1,050 | | | | | | | | 1,390 | 1,390 | | |
| 1500 St. Clair Avenue West - New Park Development | | 60 | 940 | | | | | | | | 1,000 | 1,000 | | |
| 20 Castlefield Avenue - New Park | 35 | 100 | 4,045 | | | | | | | | 4,180 | 4,180 | | |
| 223 Gladys Allison Pl - Lee Lifeson Park Expansion | 368 | | | | | | | | | | 368 | 368 | | |
| 229 Richmond Street Park Development S37 | 377 | 2,000 | 7,008 | | | | | | | | 9,385 | 9,385 | | |
| 261 Nairn Avenue - Park Development | 35 | | | | | | | | | | 35 | 35 | | |
| 2740 Lawrence Ave E - New Park | 20 | 180 | 900 | | | | | | | | 1,100 | 100 | 1,000 | |
| 318 Queens Quay W/Rees Pk Development Design & Construction | 238 | 1,500 | 600 | | | | | | | 16,600 | 18,938 | 12,438 | 6,500 | |
| 320 Markham - Park Development | 23 | 750 | | | | | | | | | 773 | 773 | | |
| 34 Hanna Avenue - Park Development | 50 | 650 | 4,800 | | | | | | | | 5,500 | 5,500 | | |
| 35 De Boers Drive Parkland Improvements | | 500 | | | | | | | | | 500 | | | 500 |
| 37 Norton Ave/John McKenzie Park Development | 475 | | | | | | | | | | 475 | 475 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|---|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| 464-470 Queen St W - Park Development | 115 | 600 | 1,400 | | | | | | | | 2,115 | 2,115 | | |
| 51 Drewry Avenue and Inez Court - Park Development | | 100 | 500 | 4,000 | 5,400 | | | | | | 10,000 | 10,000 | | |
| 51 Sussex Ave (666 Spadina) Above Base Park Development | 1,507 | | | | | | | | | | 1,507 | 1,507 | | |
| 57 Brock Avenue - Park Development | 196 | | | | | | | | | | 196 | 196 | | |
| 640 Lansdowne Avenue - Park Development | | 50 | 830 | 250 | | | | | | | 1,130 | 1,130 | | |
| 64A Thirteenth St - Colonel Samuel Smith Park Expansion | | 10 | 387 | | | | | | | | 397 | 397 | | |
| 652 Eastern Above Base Park Development | | 27 | 370 | | | | | | | | 397 | 397 | | |
| 705 Progress Avenue - Ph 1 Park Development | | | | | 90 | 1,419 | | | | | 1,509 | 1,509 | | |
| 76 Coral Gable Drive Park Development | 385 | 700 | | | | | | | | | 1,085 | 1,085 | | |
| 77 Curlew - Above Base Park Development | | 50 | 900 | | | | | | | | 950 | | | 950 |
| Anniversary Park - Development | 569 | | | | | | | | | | 569 | 569 | | |
| Apted Park Design - S37 | 50 | | | | | | | | | | 50 | 50 | | |
| Apted Park Construction | | 700 | | | | | | | | | 700 | | | 700 |
| Balmoral Park Improvements S37 | 764 | | | | | | | | | | 764 | 494 | 270 | |
| Barbara Hall Park Redevelopment S37 | 631 | | | | | | | | | | 631 | 631 | | |
| Bartley Park Improvements | 515 | 400 | | | | | | | | | 915 | 915 | | |
| Bathurst Quay - Canada Malting Waterfront Plaza | 1,527 | | | | | | | | | | 1,527 | 1,527 | | |
| Bayview Village Participatory Budgeting Projects | 290 | | | | | | | | | | 290 | 290 | | |
| Brookdale Park Lighting Improvements | 365 | | | | | | | | | | 365 | 365 | | |
| Buttonwood Park Improvements | 25 | 275 | | | | | | | | | 300 | | | 300 |
| Centennial Park Master Plan Ph1 Implementation | 11,056 | 14,670 | 2,100 | | | | | | | | 27,826 | 25,820 | 2,006 | |
| Centennial Park Trail Improvements | 511 | | | | | | | | | | 511 | 511 | | |
| Corktown Common Neighbourhood OLA | | 1,747 | | | | | | | | | 1,747 | 497 | 1,250 | |
| Corktown Parks S42 | 438 | | | | | | | | | | 438 | 438 | | |
| David Crombie Park Revitalization & Area Parks | 1,000 | 12,291 | 8,823 | 1,000 | | | | | | | 23,114 | 15,891 | 7,223 | |
| Dieppe Park Improvements - Phase 2 | 30 | 853 | | | | | | | | | 883 | 883 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| Dogs Off Leash Area- Lawrence Ave E & Starspray B | 302 | | | | | | | | | | 302 | 302 | | |
| Dunkip Park Development | 500 | 1,191 | | | | | | | | | 1,691 | 1,226 | 465 | |
| Edwards Gardens Improvements | 57 | 100 | 5,871 | | | | | | | | 6,028 | 6,028 | | |
| Eglinton Park Master Plan Implementation | 1,127 | 5,271 | 250 | 2,000 | | | | | | | 8,648 | 6,398 | 2,250 | |
| Elie Wiesel Park Improvements S37 | 470 | | | | | | | | | | 470 | 470 | | |
| Etobicoke City Centre Park - Design & Construction | 50 | 550 | 3,425 | 1,675 | | | | | | | 5,700 | 5,700 | | |
| Facilities Master Plan Implementation Planning | 800 | 360 | | | | | | | | | 1,160 | 1,160 | | |
| Fairfield Park - Park Improvements S42 | 215 | | | | | | | | | | 215 | 215 | | |
| Fleet & Equipment for Park Operation | | 3,200 | | | | | | | | | 3,200 | | | 3,200 |
| Fleet for Park Operation | 284 | | | | | | | | | | 284 | 284 | | |
| Fleet-Area Maintenance (Ph 2 of Tree Serv. 2011) | | 282 | | | | | | | | | 282 | 282 | | |
| Flemingdon Park Improvements | 965 | | | | | | | | | | 965 | 965 | | |
| FMP-Dogs Off Leash Area (2) Gihon Springs Park | 500 | | | | | | | | | | 500 | 500 | | |
| Former Ward 19 Park Improvements | 89 | | | | | | | | | | 89 | 89 | | |
| Former Ward 24 Park Improvements | 50 | 1,029 | | | | | | | | | 1,079 | 1,079 | | |
| Former Ward 3 Park Improvements | 107 | | | | | | | | | | 107 | 107 | | |
| Former Ward 33 Park Improvements S37 & S42 | 291 | 342 | | | | | | | | | 633 | 633 | | |
| Former Ward 33 PB Pilot Projects FY2018 | | 113 | | | | | | | | | 113 | 113 | | |
| Frank Faubert Woods Development | | 759 | | | | | | | | | 759 | 759 | | |
| Frank Faubert Woods Development | | -500 | | | | | | | | | -500 | | -500 | |
| Glasgow St Parkette Ph. 2 Cecil CC Improvements | | 375 | | | | | | | | | 375 | 375 | | |
| Glendora Park Off Leash Area Design | 88 | 7 | | | | | | | | | 95 | 95 | | |
| Gore Park & Area Park Development ^A | 50 | 289 | 1,249 | | | | | | | | 1,588 | 1,588 | | |
| Grand Avenue Park Expansion | 500 | 2,389 | 1,800 | | | | | | | | 4,689 | 4,689 | | |
| Green Line - Geary Ave Parcels | 419 | 600 | | | | | | | | | 1,019 | 419 | 600 | |
| Green Line - Lower Davenport Parcels | 1,001 | 1,899 | | | | | | | | | 2,900 | 2,900 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| Hanlan's Beach Access Improvements | 100 | | | | | | | | | | 100 | 100 | | |
| Hanlan's Beach Bike Parking | 84 | | | | | | | | | | 84 | 84 | | |
| Hanlan's Beach Habitat Protection Fencing | 292 | | | | | | | | | | 292 | 292 | | |
| Hanlan's Point Improvements | 500 | 1,000 | 1,660 | | | | | | | | 3,160 | | | 3,160 |
| Heschel Park Improvements S42 | 950 | 600 | | | | | | | | | 1,550 | 950 | 600 | |
| Hickory Tree Road - New Park | | 227 | 423 | 123 | | | | | | | 773 | 773 | | |
| High Park Movement Strategy | 145 | 100 | | | | | | | | | 245 | 245 | | |
| High Park Movement Strategy | | 300 | 2,000 | | | | | | | | 2,300 | | 2,300 | |
| Humber Bay Park East - Rehabilitation of Ponds | 2,577 | | | | | | | | | | 2,577 | 2,577 | | |
| Huron Washington Park Improvements U of T | 467 | 456 | | | | | | | | | 923 | 923 | | |
| Jane-Finch Area Park Improvements | 25 | 475 | 500 | 500 | | | | | | | 1,500 | | | 1,500 |
| Keele'sdale Park - Rebuild Stairs/Path/N.Sporting^ | 5 | 568 | 350 | | | | | | | | 923 | 923 | | |
| Labatt Avenue Right-of-Way Improvements | | 850 | | | | | | | | | 850 | 850 | | |
| Land Adjacent to 2175 Lake Shore Blvd. W Jade Park | 24 | 824 | | | | | | | | | 848 | 848 | | |
| Lands South of Canoe Landing Park | 207 | 200 | | | | | | | | | 407 | 407 | | |
| Lawrence Heights Ph1a-Baycrest Park | 1,661 | 3,810 | | | | | | | | | 5,471 | 5,471 | | |
| Lawrence Heights Ph1b-Greenway | 1,356 | | | | | | | | | | 1,356 | 1,356 | | |
| Lawrence Heights Ph1f-Local Neighbourhood Park | 159 | 1,394 | | | | | | | | | 1,553 | 1,553 | | |
| Leslie Grove Park Improvements | 85 | 410 | | | | | | | | | 495 | 85 | 410 | |
| Little Jamaica & Eglinton West NBHD Park Improve | | | 50 | 450 | 500 | 500 | | | | | 1,500 | 1,500 | | |
| Madelaine Park Improvements S42 | 5 | 215 | | | | | | | | | 220 | 220 | | |
| Maple Leaf Forever Park Fencing Improvements | 40 | | | | | | | | | | 40 | 40 | | |
| Market Lane Parkette Construction | 1,000 | 3,822 | | | | | | | | | 4,822 | 4,822 | | |
| Media Hub Water's Edge Promenade | | 2,000 | | | | | | | | | 2,000 | | | 2,000 |
| Midtown (Yonge-Eglinton) Park Improvements | 25 | 275 | 700 | 2,000 | | | | | | | 3,000 | 3,000 | | |
| Moss Park - Park Redevelopment Design | 217 | | | | | | | | | | 217 | 217 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| Mouth of the Creek/Lower Garrison Creek Construction | 1,000 | 5,446 | 10,460 | | | | | | | | 16,906 | 16,906 | | |
| North Park Improvements S37 | 1,048 | 200 | | | | | | | | | 1,248 | 1,248 | | |
| Oakwood St. Clair Area Park Improvements | 25 | 275 | 1,700 | | | | | | | | 2,000 | 2,000 | | |
| Osler Park - Park Improvements | 34 | | | | | | | | | | 34 | 34 | | |
| Park Develop 351 Lake Promenade Windows on Lake | 15 | 291 | | | | | | | | | 306 | 306 | | |
| Parks Technical Services | 10,099 | | | | | | | | | | 10,099 | | | 10,099 |
| Pelmo Park Park Off Leash Area | 320 | 300 | | | | | | | | | 620 | 620 | | |
| Phin Park Improvements | | 750 | | | | | | | | | 750 | | | 750 |
| Phoebe St/Soho Square - New Park Development | | 25 | 225 | | | | | | | | 250 | 250 | | |
| Port Lands Park System Ph 1 | | 1,000 | | | | | | | | | 1,000 | | | 1,000 |
| Prescott Parkette Improvements | 30 | 50 | 280 | | | | | | | | 360 | 100 | 260 | |
| Priority Downtown Parks | | 620 | | | | | | | | | 620 | 620 | | |
| Ramsden Park Improvements | 96 | | | | | | | | | | 96 | 96 | | |
| Redpath Park Redevelopment S42 | 1,418 | | | | | | | | | | 1,418 | 1,418 | | |
| Riverdale Park East Top of Bank Improvements | 128 | | | | | | | | | | 128 | 128 | | |
| Runnymede Park Improvements S37 | 292 | | | | | | | | | | 292 | 292 | | |
| Scarborough Centre Area Park Development | 529 | 2,900 | | | | | | | | | 3,429 | 2,929 | 500 | |
| Silverview Park Redevelopment Study S37 | 107 | | | | | | | | | | 107 | 107 | | |
| Six Points Park Expansion | 543 | 541 | | | | | | | | | 1,084 | 943 | 141 | |
| St. James Park PB - Cafe Tables & Chairs | 25 | | | | | | | | | | 25 | 25 | | |
| St. Jamestown Open Space Construction | | 2,000 | 2,615 | | | | | | | | 4,615 | 4,615 | | |
| St. Patrick's Square - Park Improvements S37 | 30 | 270 | | | | | | | | | 300 | 300 | | |
| TO Core Park Master Planning | 15 | 370 | 220 | 220 | | | | | | | 825 | 825 | | |
| TO Core Park Improvements-Various Sites | | | 900 | 1,210 | 310 | | | | | | 2,420 | 1,210 | 1,210 | |
| Toronto Island Master Plan Implementation | 500 | 3,500 | | | | | | | | | 4,000 | 4,000 | | |
| Toronto Island Park Implementation Phase 1 | 895 | 2,850 | 2,500 | | | | | | | | 6,245 | 6,245 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|---|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|------------------------|--------------------|-----------------------|
| Victoria Memorial Square Improvements S42 | 1,243 | 2,200 | | | | | | | | | 3,443 | 3,443 | | |
| Village of Yorkville Park Lighting Improvements | 435 | 100 | | | | | | | | | 535 | 535 | | |
| Wallace Emerson (Galleria) Park & Fieldhouse Ph 1 | 200 | 3,736 | | | | | | | | | 3,936 | 3,936 | | |
| Wallace Emerson Park Redevelopment- Phase 2 | 100 | 350 | 4,775 | 4,775 | | | | | | | 10,000 | 10,000 | | |
| Wallace Swanek Lighting S42 | 214 | | | | | | | | | | 214 | 214 | | |
| Ward 18 Parks Study | 37 | | | | | | | | | | 37 | 37 | | |
| Weston Family Donations | | 515 | | | | | | | | | 515 | 515 | | |
| Weston Tunnel Park Development | | 44 | 600 | | | | | | | | 644 | 644 | | |
| Yonge Street Linear Parks Improvement S42 | 1,100 | | | | | | | | | | 1,100 | 1,100 | | |
| CAMP(SGR) Parking Lots and Tennis Courts | 545 | 2,996 | | | | | | | | | 3,541 | | | 3,541 |
| Critical SOGR to Maintain Service - Parking Lots, Tennis Courts & Sports Pads | 1,542 | | | | | | | | | | 1,542 | 1,542 | | |
| Sports Courts SOGR Program | | 1,000 | 1,000 | | | | | | | | 2,000 | | | 2,000 |
| FMP-Tennis Court Complex WO Lights (1) Muirlands | 272 | 250 | | | | | | | | | 522 | 522 | | |
| FMP-Tennis Court Complex WO Lights (2) George Ben | 35 | 540 | | | | | | | | | 575 | 575 | | |
| FMP-Tennis/Pickleball Complex Lights - South | 50 | 1,010 | | | | | | | | | 1,060 | 1,060 | | |
| FMP-Tennis/Pickleball Complex Lights - L'Amoreaux | 50 | 1,150 | | | | | | | | | 1,200 | | | 1,200 |
| FMP-Tennis/Pickleball Complex Lights - North | 50 | 1,150 | | | | | | | | | 1,200 | | | 1,200 |
| CAMP (SGR) Waterplays | 3,676 | 1,257 | 726 | | | | | | | | 5,659 | 4,933 | | 726 |
| Play Enhancement Program | 8,570 | 3,000 | | | | | | | | | 11,570 | 4,370 | 1,400 | 5,800 |
| Bishop Park Playground Improvements | 100 | | | | | | | | | | 100 | 100 | | |
| Dr. Daniel Hill Pk Splash Pad & Pathway Improve | 220 | 865 | | | | | | | | | 1,085 | 1,085 | | |
| L'Amoreaux Kidstown Improvements S42 | 10,973 | | | | | | | | | | 10,973 | 10,973 | | |
| Royal Rouge Tot Lot Improvements | 30 | 272 | | | | | | | | | 302 | 302 | | |
| Spring Garden Park (West) - New Playground | 20 | 203 | | | | | | | | | 223 | 223 | | |
| Topham Park Wading Pool Conversion | 250 | 300 | | | | | | | | | 550 | 550 | | |
| Ward 19 - Splash Pad Upgrade | 350 | 851 | | | | | | | | | 1,201 | 1,201 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|---|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| Wigmore Park Splash Pad and Playground | 1,251 | 200 | | | | | | | | | 1,451 | 1,451 | | |
| Willowdale Park & Playground Improvements S37 | 1,082 | | | | | | | | | | 1,082 | 1,082 | | |
| FMP-Maple Leaf Park New Splash Pad | 953 | | | | | | | | | | 953 | 953 | | |
| FMP-Pelmo Park Splash Pad (1) | 583 | | | | | | | | | | 583 | 583 | | |
| FMP-Ward 2 Splash Pad (5) Centennial Park | 500 | 755 | | | | | | | | | 1,255 | 1,255 | | |
| FMP-Ward 24 Splash Pad #2 (Scarborough Village) | 1,044 | | | | | | | | | | 1,044 | 1,044 | | |
| FMP-Ward 16 Splash Pad (3) Ferrand Park | 350 | 1,000 | | | | | | | | | 1,350 | 1,350 | | |
| FMP-Ward 23 Splash Pad (4) - Seasons Park | 50 | 1,265 | 85 | | | | | | | | 1,400 | 1,355 | 45 | |
| FMP-Ward 8 Wading Pool Convert to Splash Pad (2) E | 70 | 1,480 | 50 | | | | | | | | 1,600 | | | 1,600 |
| CAMP (SGR) Pools | 2,286 | 3,668 | 11,500 | | | | | | | | 17,454 | 5,954 | | 11,500 |
| Critical SOGR to Maintain Service | 4,599 | 85 | | | | | | | | | 4,684 | 7,784 | -3,100 | |
| Blantyre ODP Improvements S37 S42 | 500 | 3,667 | | | | | | | | | 4,167 | 4,167 | | |
| FMP-Davisville Community Pool - Design & Construction | 10,208 | 50,471 | 5,672 | | | | | | | | 66,351 | 66,351 | | |
| CAMP (SGR) Arenas | 18,653 | 19,610 | 27,526 | 10,695 | | | | | | | 76,484 | 38,263 | 6,000 | 32,221 |
| Critical SOGR to Maintain Service-Arenas & Artificial Ice Rinks | 16,758 | 7,583 | | | | | | | | | 24,341 | 24,341 | | |
| FMP Don Mills Community Recreation Facility Design | 524 | 1,500 | 700 | 650 | 600 | 400 | 400 | | | | 4,774 | 4,774 | | |
| FMP-Artificial Ice Rink (1) Design & Construction | | | | | | | | | | | | | | |
| Fountainhead Park | 205 | 7,650 | | | | | | | | | 7,855 | 4,470 | 3,385 | |
| FMP-Ward 21 Artificial Ice Rink (2) Thomson Memori | 50 | 1,500 | 6,550 | | | | | | | | 8,100 | | | 8,100 |
| FMP-Skating Trail (Centennial Park) | 1,206 | 2,550 | | | | | | | | | 3,756 | 3,756 | | |
| High Park AIR - Garage for Zamboni | | 174 | | | | | | | | | 174 | 174 | | |
| Regent Park Storage Shed and Zamboni Storage Hut | 409 | | | | | | | | | | 409 | 409 | | |
| Cornell Park Lighting | 209 | | | | | | | | | | 209 | 209 | | |
| Cornell Park Lighting | -209 | | | | | | | | | | -209 | | -209 | |
| CAMP (SGR) Trails, Pathways & Bridges | 5,021 | 11,196 | 9,194 | 8,500 | | | | | | | 33,911 | 5,217 | 27,500 | 1,194 |
| East Don Trail Construction | 147 | 4,377 | | | | | | | | | 4,524 | 4,524 | | |
| East Don Trail Construction & NIF Contribution | | 6,720 | | | | | | | | | 6,720 | 6,720 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|---|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|------------------------|--------------------|-----------------------|
| Green Line Study, Design & Construction | 971 | | | | | | | | | | 971 | 971 | | |
| John Street Corridor | | 1,000 | | | | | | | | | 1,000 | 1,000 | | |
| S Keelesdale Pk-Stair Improvt NE Corner Eglinton | | 251 | | | | | | | | | 251 | 251 | | |
| Sherway Trail | 121 | | | | | | | | | | 121 | 121 | | |
| Trinity Bellwoods Park-Pathways and Circulation | | 200 | | | | | | | | | 200 | | | 200 |
| York Beltline Trail Improvements | 785 | 500 | | | | | | | | | 1,285 | 1,285 | | |
| Bridge to Mississauga via Etobicoke Valley Pk | | 100 | | | | | | | | | 100 | 100 | | |
| South Mimico Trail | | | 22 | 500 | | | | | | | 522 | 522 | | |
| City Wide Environmental Initiatives | 3,573 | 4,452 | | | | | | | | | 8,025 | 5,025 | | 3,000 |
| City Wide Environmental Initiatives- Ravine NIF | | 2,736 | | | | | | | | | 2,736 | 2,736 | | |
| Community Gardens Program | 300 | | | | | | | | | | 300 | 200 | | 100 |
| Community Access to Ravines | 243 | | | | | | | | | | 243 | 243 | | |
| Green Line - Construction | 300 | | | | | | | | | | 300 | 300 | | |
| Mud Creek Phase 2 | 232 | | | | | | | | | | 232 | 232 | | |
| Ravine Trail Wayfinding | 112 | | | | | | | | | | 112 | 112 | | |
| Wilket Creek Phase 3 | 90 | 938 | | | | | | | | | 1,028 | 1,028 | | |
| 2017 High Lake Effect - Flooding Damage & Repairs | 205 | 4,649 | | | | | | | | | 4,854 | 4,854 | | |
| 2018 Wind Storm Damages | 1,324 | 8,750 | | | | | | | | | 10,074 | 10,074 | | |
| Shoreline Infrastructure | 300 | 1,200 | 5,000 | | | | | | | | 6,500 | | | 6,500 |
| CAMP (SGR) Special Facilities Building & Structures | 3,837 | 8,630 | 4,893 | | | | | | | | 17,360 | 2,357 | 10,110 | 4,893 |
| Critical SOGR to Maintain Service-Special Facilities | | | | | | | | | | | | | | |
| Buildings & Structures | 3,061 | 942 | | | | | | | | | 4,003 | 4,003 | | |
| CAMP(SGR) Waterfront, Marine,Fountains &Seawalls | 2,517 | 2,303 | 5,895 | | | | | | | | 10,715 | 5,389 | -569 | 5,895 |
| Critical SOGR to Maintain Service-Waterfront | 979 | 3,354 | | | | | | | | | 4,333 | 4,333 | | |
| Golf Courses Rehabilitation | 975 | | | | | | | | | | 975 | 475 | | 500 |
| Ferry Vessel Replacement #1 & #2, Design, Construction & Infrastructure | 38,333 | 47,797 | 43,000 | | | | | | | | 129,130 | 124,130 | 5,000 | |
| Jack Layton Ferry Terminal Improvements | 200 | 2,000 | | | | | | | | | 2,200 | 2,200 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------------|---------------------|-----------------|--------------------|
| Lifeguard Stations and Stands | 20 | 750 | 780 | | | | | | | | 1,550 | 1,550 | | |
| Allan Gardens Washroom Building Construction - S42 | 750 | | | | | | | | | | 750 | 750 | | |
| Centennial Park Ski Hill Repurposing | 410 | | | | | | | | | | 410 | 410 | | |
| Franklin Children's Garden - Wetland Restoration | 5 | 550 | | | | | | | | | 555 | 305 | 250 | |
| High Park Forestry School Building Phase 2 S37 | 126 | 5,034 | | | | | | | | | 5,160 | 5,160 | | |
| Maple Leaf Cottage Renovation S42 | 20 | 305 | | | | | | | | | 325 | 325 | | |
| PLFP Parks Yard | | 1,000 | 1,750 | 3,250 | | | | | | | 6,000 | 1,000 | 5,000 | |
| Riverdale Farm Simpson House | 5 | 196 | | | | | | | | | 201 | 201 | | |
| CAMP (SGR) Community Centres | 13,621 | 23,952 | 22,782 | 22,127 | | | | | | | 82,482 | 5,112 | 51,375 | 25,995 |
| Critical SOGR to Maintain Service - Community Centres | 9,839 | 205 | | | | | | | | | 10,044 | 10,044 | | |
| FMP-Ethennonhawahstihnen CC Indoor Play Space | 888 | 15 | 15 | | | | | | | | 918 | 918 | | |
| FMP-East Bayfront Community Centre | 4,000 | | | | | | | | | | 4,000 | 4,000 | | |
| FMP-North East Scarborough CC-Design & Construction | 23,147 | | | | | | | | | | 23,147 | 23,147 | | |
| FMP-Wallace Emerson (Galleria) Redevelopment | 11,605 | 34,200 | | | | | | | | | 45,805 | 45,805 | | |
| FMP-Etobicoke Civic Centre Community Centre | 7,150 | 14,206 | 41,902 | 4,139 | 2,688 | | | | | | 70,085 | 70,085 | | |
| FMP-Western North York New CC (#5) Construction | 6,500 | 15,000 | 57,145 | 50,500 | | | | | | | 129,145 | 129,145 | | |
| FMP-40 Wabash Parkdale New CC (#7) Design & Construction | 2,821 | 14,300 | 60,300 | 35,300 | | | | | | | 112,721 | 112,721 | | |
| Lower Yonge Street Community Centre Space | 897 | | | | | | | | | | 897 | 897 | | |
| FMP Lawrence Heights Community Centre - Design | 601 | 645 | 500 | 250 | 250 | | | | | | 2,246 | 2,246 | | |
| FMP John Innes CRC Redevelopment (3) - Design & Construction | 742 | 11,600 | 37,600 | 32,200 | 42,200 | | | | | | 124,342 | 62,342 | 62,000 | |
| 505 Richmond YMCA Funding | 5,500 | 15,500 | | | | | | | | | 21,000 | 21,000 | | |
| FMP-Downsview CRC Design | | 1,500 | 4,000 | 450 | 350 | 350 | 350 | | | | 7,000 | | | 7,000 |
| FMP-Downtown (Ramsden) CRC (1) Design | 250 | 900 | 2,250 | 250 | 250 | 250 | 200 | 50 | | | 4,400 | 4,400 | | |
| FMP-Masaryk-Cowan CRC Redevelopment (4) Design | | 50 | 1,500 | 2,300 | 250 | 200 | 200 | | | | 4,500 | 4,500 | | |
| FMP-Jenner Jean Marie Space Addition (1) Study & Design | | 20 | 530 | | | | | | | | 550 | 550 | | |

Appendix 5a (continued)

| Projects (In \$000s) | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total 2025 Cash Flow & FY Commits | Previously Approved | Change in Scope | New w/ Future Year |
|---|----------------|----------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|---|------------------------|--------------------|-----------------------|
| IT-Registration, Permitting & Licensing CLASS | 9,546 | 4,285 | | | | | | | | | 13,831 | 13,831 | | |
| IT-Operational Modernization | 1,455 | 2,064 | | | | | | | | | 3,519 | 3,519 | | |
| IT-Digital Signage | 600 | 800 | 600 | | | | | | | | 2,000 | 2,000 | | |
| IT-Ferry Ticketing Electronic Payment Solution | 213 | | | | | | | | | | 213 | 213 | | |
| IT-PFR Digital Experience | 640 | 252 | | | | | | | | | 892 | 892 | | |
| IT-PFR Digital Experience | -42 | | | | | | | | | | -42 | -42 | | |
| IT-PFR Digital Strategy and Transformation | 983 | 350 | | | | | | | | | 1,333 | 1,333 | | |
| IT-PFR Network Connectivity Improvements | 1,210 | 3,130 | | | | | | | | | 4,340 | 4,340 | | |
| IT-SDFA & PFR Youth Outreach Case Management | 90 | | | | | | | | | | 90 | 90 | | |
| FIFA World Cup 2026 Centennial Park Training Site Improvements | 4,384 | | | | | | | | | | 4,384 | 4,384 | | |
| FIFA World Cup 2026 Centennial Park Training Site Improvements | -2,006 | | | | | | | | | | -2,006 | | -2,006 | |
| Total Expenditure (including carry forward from 2024) | 387,252 | 553,819 | 509,648 | 230,764 | 85,888 | 34,119 | 32,150 | 31,050 | 31,000 | 102,792 | 1,998,482 | 1,506,274 | 259,683 | 232,525 |

Appendix 5b

2026 - 2034 Capital Plan

| Projects (In \$000s) | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2026 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|--------|---------------------------|
| Critical Imminent Service Disruption | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 45,000 | | 45,000 | |
| Fuel Switching and Other Energy Initiatives | | | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 31,500 | | 31,500 | |
| Various Buildings-Facility Rehabilitation | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 45,000 | | 45,000 | |
| Capital Asset Management Planning | | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 9,600 | | 9,600 | |
| Various Buildings & Parks Accessibility Program | | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 20,000 | | | 20,000 |
| Investigation & Pre-Engineering SI&G | | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 6,000 | | | 6,000 |
| Liberty Village New Park Acquisition | | | 3,200 | | | | | | | 3,200 | | | 3,200 |
| CAMP (SGR) ORC Facilities | | | 5,948 | 3,247 | 832 | 14,949 | 12,908 | 10,297 | 10,297 | 58,478 | | 58,478 | |
| Sports Fields Program | | 1,000 | 1,300 | 3,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,300 | | 10,300 | |
| Washroom Enhancement Program SOGR | | | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 21,000 | | 21,000 | |
| FMP-Basketball Full Court - Centennial Park | 15 | 345 | | | | | | | | 360 | | | 360 |
| FMP-Basketball Full Court - Ward 23 | | 15 | 350 | | | | | | | 365 | | | 365 |
| FMP-Basketball Full Courts Program | | | 18 | 372 | 380 | 385 | 390 | 400 | 405 | 2,350 | | | 2,350 |
| FMP-Bike Park (1) Scarborough | 55 | 885 | | | | | | | | 940 | | | 940 |
| FMP-BMX Features (1) | 20 | 290 | | | | | | | | 310 | | | 310 |
| FMP-BMX Features (2) | | 20 | 295 | | | | | | | 315 | | | 315 |
| FMP-Clubhouse Construction - L'Amoreaux | | 2,730 | 1,820 | | | | | | | 4,550 | | | 4,550 |
| FMP-Clubhouse Design & Construction (2) | | | | | 350 | 3,560 | 440 | | | 4,350 | | | 4,350 |
| FMP-Cricket Pitch (4) - L'Amoreaux | 1,000 | | | | | | | | | 1,000 | | | 1,000 |
| FMP-Cricket Pitch (5) | | 100 | 1,050 | | | | | | | 1,150 | | | 1,150 |
| FMP-Mini-Soccer Field (4) | 5 | 90 | | | | | | | | 95 | | | 95 |
| FMP-Multi-Use Field-Artificial Turf (2)-L'Amoreaux | | 2,450 | | | | | | | | 2,450 | | | 2,450 |
| FMP-Multi-Use Field-Artificial Turf (3) | 155 | 2,420 | | | | | | | | 2,575 | | | 2,575 |
| FMP-Multi-Use Field-Artificial Turf (4) | | | 170 | 2,655 | | | | | | 2,825 | | | 2,825 |
| FMP-Outdoor RC Improvements | | | | | | | 2,500 | 2,500 | 2,500 | 7,500 | | | 7,500 |
| FMP-Skate Spots Program | | 35 | 475 | 960 | 1,010 | 1,060 | 1,110 | 1,150 | 1,175 | 6,975 | | | 6,975 |

Appendix 5b (continued)

| Projects (In \$000s) | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2026 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|---------|---------------------------|
| FMP-Soccer Field (3) | | 40 | 645 | | | | | | | 685 | | | 685 |
| FMP-Soccer Field (4) | | | 45 | 680 | | | | | | 725 | | | 725 |
| FMP-Soccer Field (5) | | | | | 50 | 750 | | | | 800 | | | 800 |
| FMP-Soccer Field (6) | | | | | | 50 | 785 | | | 835 | | | 835 |
| FMP-Sports Bubble Stadium Site (2) | | | | | | | | | | | | | |
| L'Amoreaux | | 1,950 | 4,350 | | | | | | | 6,300 | | | 6,300 |
| FMP-Sports Bubble Stadium Site (3) | | | | | 300 | 3,300 | 3,000 | | | 6,600 | | | 6,600 |
| FMP-Sports Field Improvements | | | | | | 1,200 | 1,200 | 1,200 | 1,200 | 4,800 | | | 4,800 |
| Various Parks - Parks Rehabilitation | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 67,500 | | 67,500 | |
| Master Planning & Engagement | | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 12,000 | | | 12,000 |
| Off Leash Area SOGR Program | | | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7,000 | | 7,000 | |
| 456 Wellington Street Park - Above Base Park Development | | 50 | 300 | 1,400 | 409 | | | | | 2,159 | | | 2,159 |
| 705 Progress Avenue - Ph 2 Park Development | | | | | | 700 | | | | 700 | | | 700 |
| FMP-Dogs Off Leash Area (3) | 35 | 550 | | | | | | | | 585 | | | 585 |
| FMP-Dogs Off Leash Area (4) | | | 40 | 610 | | | | | | 650 | | | 650 |
| FMP-Dogs Off Leash Area (5) | | | | | 45 | 670 | | | | 715 | | | 715 |
| High Park Movement Strategy | | | 3,850 | 3,850 | | | | | | 7,700 | | | 7,700 |
| Lawrence Heights Phase 2 Parks | | | 575 | 2,500 | 6,538 | | | | | 9,613 | | | 9,613 |
| Lower Yonge Park Development | | 5,000 | | | | | | | | 5,000 | | | 5,000 |
| Moss Park - Park Redevelopment Construction | | | 2,500 | 3,800 | 3,900 | | | | | 10,200 | | | 10,200 |
| Mount Dennis Area Park Improvements | | 100 | 400 | 500 | 500 | | | | | 1,500 | | | 1,500 |
| Toronto Island Park Implementation Phase 2 | | 2,875 | 2,875 | 2,750 | | | | | | 8,500 | | | 8,500 |
| Toronto Island Park Implementation Phase 3 | | | | | 1,100 | 1,100 | 1,100 | 1,075 | | 4,375 | | | 4,375 |
| Turning Basin Park Development | | | 200 | 2,000 | | | | | | 2,200 | | | 2,200 |
| CAMP(SGR) Parking Lots, Tennis Courts & Sports Pads | | | 14,010 | 17,165 | 7,771 | 17,486 | 20,183 | 15,281 | 15,281 | 107,177 | | 107,177 | |
| Sports Courts SOGR Program | | | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7,000 | | 7,000 | |
| FMP-Tennis Court Complex WO Lights (3) | | | | | 60 | 1,040 | | | | 1,100 | | | 1,100 |

Appendix 5b (continued)

| Projects (In \$000s) | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2026 - 2034 Total | Health & Safety & Legislated | SOGR | Growth & Improved Service |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|------------------------------|--------|---------------------------|
| CAMP (SGR) Waterplays | | | 1,917 | 2,263 | | | 3,737 | 3,828 | 3,828 | 15,573 | | 15,573 | |
| Play Enhancement Program | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 64,800 | | 12,600 | 52,200 |
| Cornell Park Splash Pad | 70 | 1,305 | 50 | | | | | | | 1,425 | | | 1,425 |
| FMP-Ward 11 Wading Pool Convert to Splash Pad (1) | 70 | 1,305 | 50 | | | | | | | 1,425 | | | 1,425 |
| FMP-Ward 6 Splash Pad (6) | | | 75 | 1,350 | 50 | | | | | 1,475 | | | 1,475 |
| FMP-Ward 15 Splash Pad (7) | | | | 75 | 1,375 | 50 | | | | 1,500 | | | 1,500 |
| FMP-Splash Pad (8) | | | | | 90 | 1,400 | 60 | | | 1,550 | | | 1,550 |
| FMP-Wading Pool Convert to Splash Pad (3) | | | | | | 90 | 1,425 | 60 | | 1,575 | | | 1,575 |
| CAMP (SGR) Pools | | | 8,960 | 15,608 | 9,458 | 8,004 | 9,416 | 9,472 | 9,472 | 70,390 | | 70,390 | |
| FMP-Waterfront West Pool Addition (1) Design | | | | | | 500 | 2,500 | 1,500 | 250 | 4,750 | | | 4,750 |
| FMP-Waterfront West Pool Addition (1) Construction | | | | | | | | 10,000 | 30,000 | 40,000 | | | 40,000 |
| FMP-Scadding Court Pool Replacement Design | | | | | | | | | 150 | 150 | | | 150 |
| CAMP (SGR) Arenas | | | | 2,080 | 5,350 | 8,262 | 16,085 | 12,228 | 12,228 | 56,233 | | 56,233 | |
| FMP Don Mills Community Recreation Facility-Construction | | 15,000 | 37,500 | 37,500 | 35,000 | 35,000 | | | | 160,000 | | | 160,000 |
| FMP-Artificial Ice Rink (3) Design | | | | | | | 65 | 735 | | 800 | | | 800 |
| FMP-Skating Trail (2) | | | | | 375 | 5,880 | | | | 6,255 | | | 6,255 |
| CAMP (SGR) Trails, Pathways & Bridges | | | 4,282 | 842 | 10,365 | 3,861 | 9,639 | 8,981 | 8,981 | 46,951 | | 46,951 | |
| City Wide Environmental Initiatives | | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 24,000 | | 24,000 | |
| Community Gardens Program | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 900 | | | 900 |
| Shoreline Infrastructure | | | 7,500 | 10,000 | 10,000 | 10,000 | 9,000 | 1,000 | | 47,500 | | 47,500 | |
| CAMP (SGR) Special Facilities Building & Structures | | | 5,441 | 3,270 | 16,256 | 6,208 | 8,654 | 7,273 | 7,273 | 54,375 | | 54,375 | |
| CAMP(SGR) Waterfront, Marine,Fountains &Seawalls | | | 11,323 | 4,656 | 10,268 | 8,042 | 4,464 | 7,473 | 7,473 | 53,699 | | 53,699 | |
| Golf Courses Rehabilitation | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 4,500 | | 4,500 | |
| Ferry Fleet Replacement #3 & #4 | | | 1,000 | 3,000 | 38,000 | 40,000 | 40,000 | 9,500 | | 131,500 | | | 131,500 |
| Jack Layton Ferry Terminal Upgrade Design | 650 | 2,160 | 2,170 | 680 | | | | | | 5,660 | | | 5,660 |

Appendix 5b (continued)

| Projects (In \$000s) | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | 2026 - 2034 Total | Health & Safety & Legislated | SOG | Growth & Improved Service |
|---|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|------------------------------|----------------|---------------------------|
| CAMP (SGR) Community Centres | | | | 30,782 | 23,636 | 17,260 | 10,289 | 16,023 | 16,023 | 114,013 | | 114,013 | |
| FMP Lawrence Heights Community Centre- Construction | 12,000 | 38,000 | 36,000 | 37,000 | | | | | | 123,000 | | | 123,000 |
| FMP-Downsview CRC Construction | | 15,000 | 30,000 | 30,000 | 30,000 | 3,000 | | | | 108,000 | | | 108,000 |
| FMP-Downtown CRC (1) Construction | | | 20,000 | 30,000 | 30,000 | 30,000 | 15,000 | | | 125,000 | | | 125,000 |
| FMP-Masaryk-Cowan CRC Redevelop (4) Construction | | | | 15,000 | 30,000 | 16,500 | | | | 61,500 | | 30,822 | 30,678 |
| FMP-Newtonbrook CC Development | | 10,000 | | | | | | | | 10,000 | | | 10,000 |
| FMP-Jenner Jean Marie Space Addition (1) Construction | | | 4,150 | | | | | | | 4,150 | | | 4,150 |
| FMP-Central Etobicoke CRC (1) Construction | | | 28,750 | 28,750 | 28,750 | 28,750 | | | | 115,000 | | | 115,000 |
| FMP-Main Square CC Redevelopment Design | | | 700 | 2,650 | 2,500 | 450 | 350 | 350 | | 7,000 | | | 7,000 |
| FMP-Main Square CC Redevelopment Construction | | | | | 22,000 | 25,720 | | | | 47,720 | | | 47,720 |
| FMP-Main Square CC Redevelopment Construction | | | | | | 4,280 | 30,000 | 25,000 | | 59,280 | | 59,280 | |
| FMP-Falstaff CC Redevelopment (6) Design | | | | | 150 | 3,000 | 3,250 | 200 | 200 | 6,800 | | | 6,800 |
| FMP-Falstaff CC Redevelopment (6) Construction | | | | | | | 20,000 | 30,500 | 30,500 | 81,000 | | | 81,000 |
| FMP-SW Scarborough CRC (2) Design | | | | | 150 | 3,000 | 3,250 | 200 | 200 | 6,800 | | | 6,800 |
| FMP-SW Scarborough CRC (2) Construction | | | | | | | 20,000 | 30,500 | 30,500 | 81,000 | | | 81,000 |
| FMP-Golden Mile CRC Development | | | | | | | | 250 | 3,500 | 3,750 | | | 3,750 |
| FMP-Scarborough Centennial RC Redevelop (5) Design | | | | | | | | | 150 | 150 | | | 150 |
| Total Expenditures | 39,375 | 137,965 | 288,034 | 344,745 | 371,768 | 350,257 | 295,550 | 251,726 | 236,336 | 2,315,756 | 0 | 999,491 | 1,316,265 |

Appendix 6

Reporting on Major Capital Projects: Status Update

| Division/Project name | | 2024 Cash Flow (Active Projects) | | Total Project Cost (Active Projects) | | Status | Start Date | End Date | | On Budget | On Time | |
|---|--|---|-----------|---|-----------------|--------|------------|--------------------------|---------|---|---------|---------|
| | | Appr. | YTD Spend | YE Projec Spend | Appr. Budget | | | Life to Date | Planned | | | Revised |
| PARKS, FORESTRY & RECREATION | | | | | | | | | | | | |
| Ferry Fleet Replacement & Shoreside Infrastructure | | 34,502 | 7,121 | 22,309 | 150,392 | 11,075 | On Track | Design Phase: March 2015 | Dec-18 | Dec-27 | C | C |
| Comments: | | An RFP was issued in July 2017 for professional services for ferry fleet replacement options. The contract was awarded to KPMG LLP working with BMT Group Ltd. The analysis was completed and provided to the City in late 2018. Concept Naval incorporated recommendations from the KPMG report including, a hybrid-electric vessel design. The cost of the ferries as designed exceeded the available budget. In 2020, City Council set new goals for GHG emission. Based on the above, it was determined to proceed with fully electric vessels and the necessary supporting shore side charging infrastructure. The 10Y capital plan was amended in 2022 based on the revised cost of the project. Concept Naval's scope was amended due to changes in ferry design and construction administration. An Agreement was executed with Concept Naval to proceed with the design of full electric vessels and the necessary shore side infrastructure. The new vessels will be accessible and covered. The RFP for an Electrical Integrator was issued into the marketplace in September 2022 by Concept Naval and closed in December 2022. In March 2023, AKA Energy Systems was determined as the successful system integrator as a result of this RFP. A Negotiated Request for Proposal (nRFP) for the vessel replacement was issued in July 2023 and closed November 13th, 2023. The two bids received were evaluated and in July 2024, City Council recommended award to Damen Shipbuilding. Two Vessels will be constructed, with delivery of the first vessel for November 2026, the Second vessel March 2027. The end date of December 2027 reflects timing for receipt and close-out of all invoicing. | | | | | | | | | | |
| Explanation for Delay: | | | | | | | | | | | | |
| Ethenonnhawahstihnen Community Centre, Community Centre, Child Care Centre, Ethenonnhawahstihnen Library Branch, and Underground Parking Garage | | 7,243 | 55 | 7,243 | 87,036 | 78,274 | On Track | 2013 | 2020 | Building - December 31, 2023, Legal and Deficiencies December 31, 2024 Indoor Play Space - Construction December 31, 2025, Warranty Period December 31, 2027 | C | C |
| Comments: | | The community centre and library fully opened to the public on July 4, 2023. Celebratory opening with the community took place on March 22, 2024 marking a key milestone for the community. The Contractor has completed 99% of all deficiencies while the building is fully operational with minimal disruptions to programs. An additional scope to convert the mini gym into an indoor play space is underway. The indoor play space portion of the project has been awarded to the Centennial Centre for Science and Technology. The contract has been executed. Design concepts are being prepared in anticipation for circulation and internal review in November and December followed by public consultation and engagment in early 2025. The anticipated completion date for the indoor play space is December 31, 2025, with the warranty period extending until the end of December 2027. It is estimated that by the end of Q4, 2024, 10.0% of the overall indoor playspace scope of the project will be completed. | | | | | | | | | | |
| Explanation for Delay: | | Project is currently on track | | | | | | | | | | |

Appendix 6 (continued)

| Division/Project name | 2024 Cash Flow | | | Total Project Cost | | Status | Start Date | End Date | | On Budget | On Time |
|---|--|-----------|-----------------|--------------------|--------------|----------|--|----------|---------|-----------|---------|
| | Appr. | YTD Spend | YE Projec Spend | Appr. Budget | Life to Date | | | Planned | Revised | | |
| Don Mills Community Recreation & Arena Facility Design & Construction | 500 | 318 | 350 | 166,200 | 1,394 | On Track | Design Phase: January 2016 Construction Start: Q3 2027 | Dec-25 | Dec-31 | Ⓞ | Ⓞ |
| Comments: | <p>At the July 2019 meeting, City Council approved the report "Planning Recreation Facilities for the Don Mills Communities" (EX.7.5) which provided direction to advance an integrated Community Recreation Centre and Arena complex (Preferred facility) on the Celestica Site (Don Mills and Eglinton) and for staff to enter into discussions with the land owner to expedite the transfer of Park Blocks 3A & 3B to discuss opportunities to advance the design and construction of the recreation facility on this site. The report also recommended that Council direct the City Solicitor and appropriate City staff to work with Cadillac Fairview to negotiate the extension of the Don Mills Civitan Arena (at 1030 Don Mills Road) in an effort to minimize disruption while the new arena at Celestica is constructed; and that City Council direct the GM, PF&R to report back through the 2020 Budget process with a preliminary estimate of the full cost of the Preferred Facility and the funding needed beyond the existing approved capital project 'Don Mills Civitan Arena'. The site for the Integrated CRC and Arenas is anticipated to be transferred to the city in Q4 2024 (date to be determined). The process of property conveyance of land at 844 Don Mills Road (Block 3A/3B from Aspen Ridge Homes to the City) began in September 2023 and is expected to be completed by December 2024.</p> <p>The nRFP process is complete and the design work has been awarded to an architectural consultant team. Design start-up began in May 2022. The stakeholder workshop was conducted in July 2022 and the Community Engagement consultant was retained in September 2022. Phase 1 Public Engagement began in fall 2022 and was completed in April 2023. The Schematic Design Report was completed in May 2023 and reviewed by PF&R staff. Technical Advisory Committee and Executive Steering Committee review meetings were undertaken in Summer 2023. Phase 2 Public Engagement began September 2023 and was completed in November 2023. Design Development phase is underway. Phase 3 Public Engagement was completed in June 2024. Accessibility Committee Review occurred in September 2024. Design Review Panel is scheduled for December 2024. Parking requirements are under further review.</p> | | | | | | | | | | |
| Explanation for Delay: | Project is currently on track | | | | | | | | | | |
| Davisville Community Pool Design and Construction | 3,270 | 3,183 | 7,186 | 71,835 | 2,481 | On Track | Pre-Design / Investigation Phase - February 2017 Design Phase: October 2020 Construction Start: Aug 2024 | Sep-22 | Feb-27 | Ⓞ | Ⓞ |
| Comments: | <p>The construction tender to four pre-qualified general contractors closed June 5, 2023, and the City received a single high bid which exceeded the approved budget. The pre-qualified general contractors provided recommendations to the City to improve the results of the second tender. A second Request for Tender (RFT) was re-issued on November 16, 2023 and closed on February 13, 2024. Award of the construction contract was approved at the May 1, 2024 General Government Committee. Site Plan Approval (SPA/NoAC) and building permit/conditional permit(s) were issued. Construction started August 2024. Peer review for the land conveyance for street right-of-way widening is complete. City/ TDSB/TLC agreements (including Lease revisions) are underway. One lane of Davisville Avenue has been temporary occupied for the duration of the construction to support the construction staging and other activities. Excavation and Shoring is underway, soil remediation works have started, caissons and grade beams works for foundations have begun. It is estimated that by the end of Q4, 2024, 35% of the overall project will be completed. Cash flow will be accelerated through the year-end capital variance report to align to the progress of the project in 2024.</p> | | | | | | | | | | |
| Explanation for Delay: | Project is currently on track | | | | | | | | | | |
| Rouge River (former North East Scarborough) Community Centre and Child Care Centre Design and Construction | 16,076 | 16,076 | 20,981 | 84,235 | 61,137 | On Track | Design Phase - 2017 to 2020 Construction Start: Q4 2021 | Jun-23 | Dec-25 | Ⓞ | Ⓞ |
| Comments: | <p>Award of the project to Aquicon Construction Company was approved by City Council on December 15, 2021, and the construction agreement was fully executed on January 21, 2022. The project is advancing, and the contractor has been paid for 75% of the contract amount. The superstructure is completed; the exterior cladding, exterior grading at daycare outdoor area, parking, and driveway; concrete at playground, parking lot, splash pad and curbs work is advancing as well as mechanical and electrical work. It is estimated that by the end of Q4, 2024, 85% of the overall project will be completed. Cash flow will be accelerated through the year-end capital variance report to align to the progress of the project in 2024.</p> | | | | | | | | | | |
| Explanation for Delay: | Project is currently on track | | | | | | | | | | |

Appendix 6 (continued)

| Division/Project name | 2024 Cash Flow (Active Projects) | | | Total Project Cost (Active Projects) | | Status | Start Date | End Date | | On Budget | On Time |
|--|---|-----------|--------------------|---|--------------|----------|--|-----------|---------|-----------|---------|
| | Appr. | YTD Spend | YE Projec Spend | Appr. Budget | Life to Date | | | Planned | Revised | | |
| Western North York New Community Centre and Child Care Centre Design and Construction | 501 | 387 | 501 | 133,646 | 4,408 | On Track | Design Phase: February 2016 Construction Start: Q2 2025 | Fall 2021 | Mar-28 | ⓐ | ⓐ |
| Comments: | Committee of Adjustment for a minor variance was completed in July 2023. The Delegated Approval Form (DAF) for Easement Agreement with TCDSB was executed with CREM on April 15, 2024 and has been fully executed with the TCDSB. Final Site Plan Approval (SPA) submission was submitted by the consultant in early September 2024. The open loop wells construction has reach substantial completion. Three (3) Public Artists have been retained and are currently developing the designs of the art installation. Watermain upgrade construction work is approximately 90% completed. The Negotiated Request for Proposal (nRFP) for construction services was posted to Ariba on April 24, 2024 and closed on August 28, 2024. The technical evaluation of the proposals is currently underway. The award of construction services is anticipated for Q1 2025, with construction beginning in early Q2 2025. Completion of the community centre is anticipated by the end of Q1 of 2028. | | | | | | | | | | |
| Explanation for Delay: | Project is currently on track | | | | | | | | | | |
| 40 Wabash Parkdale New Community Centre Design and Construction | 2,290 | 1,751 | 2,290 | 118,000 | 4,740 | On Track | Design Phase: 2017 Construction Start: Q3 2025 | Dec-23 | Dec-28 | ⓐ | ⓐ |
| Comments: | Due to the COVID-19 pandemic, a fulsome community engagement strategy using "virtual", on-line meetings instead of in-person meetings was developed, and this consultation commenced in mid-September 2020 with a variety of virtual public meetings. Site design work was done to generate a number of site design approaches for review with the public in Phase 4 of community engagement, now underway. A Railway Risk Mitigation study was completed and reviewed in advance with Metrolinx, ready for submission and review as part of the Site Plan Approval. A Phase 2 ESA study has been completed, identifying the need for further environmental investigation and documentation, including a Record of Site Condition to allow a change in use from industrial to community centre use, to be submitted along with the Building Permit application. Design Review Panel occurred on April 14, 2022. The Schematic Design was approved by the stakeholders and the consultants were advised to proceed to the next stage - Design Development. The fifth (final stage) of Public Consultation began in spring 2023 and was completed December 2023, including the Indigenous Engagement. The Design Development Report and Class B Cost Estimate were submitted for COT Review and Approval in August 2023. COT Staff have reviewed and approved the Report and Cost Estimate and authorized the consultants to proceed to the next stage - Construction Documents, currently in progress. The Site Plan Approval pre-application (SPA) was submitted in July 2023 and is currently on-going. The full Site Plan Approval application was submitted in June 2024. An RFSQ (Request for Supplier Qualifications) will happen by December 31, 2024 in advance of project tender in Q1 2025. | | | | | | | | | | |
| Explanation for Delay: | Project is currently on track | | | | | | | | | | |
| IT-Registration and Booking Transformation | 9,371 | 4,832 | 9,371 | 45,028 | 26,780 | On Track | Design Phase: May 2016 Implementation: July 2018 | Sep-19 | Dec-26 | ⓐ | ⓐ |
| Comments: | The negotiable Request for Proposal (nRFP) was issued on April 6, 2017. The nRFP evaluation and negotiation was completed in June 2018. Based on the scope negotiation with the selected vendor (Legend Recreational Software) in June 2018, City Council approved, on July 23, 2018 entering into a contract with Legend based on a phased implementation timeline until 2023 and an additional budget of \$7.5 million to cover implementation in years 2021, 2022, and 2023. Implementation started in 2018, and in 2019 the vendor did not meet agreed development milestones, causing significant delays and resulting in a number of extensions afforded by the City to meet go-live dates. In December 2019, the City asked the vendor to rectify the performance issues and adhere to performance KPIs to meet project milestones. The Vendor cited Force Majeure due to the COVID-19 pandemic and thus would not be able to fulfil its contractual obligations. Since then, the Project engaged in exploratory discussions with the vendor of the existing Class system to determine their ability to meet City requirements. Decision was made to pursue a competitive procurement (nRFP) to select a new vendor and was released in April 2021. Contract awarded by General Government Committee in May and City Council in June 2023. Phase 1 project is underway. Phase 1 of the project includes the launch of ACTIVENet out of the box functionality in addition to prioritized product development items. The new registration and booking system, ACTIVENet, was launched to the public November 6, 2024. Since launch we have held highly successful Winter registration events, achieving a 55% increase in registrations within the first 10 minutes compared to last year. Post-launch system stabilization is underway and Phase 2 of the RBT project will commence in Q1 2025 which includes 8 additional product development stories and enhancement requests that were identified during phase 1 and launch. | | | | | | | | | | |
| Explanation for Delay: | Project currently on track. | | | | | | | | | | |

Appendix 6 (continued)

| Division/Project name | 2024 Cash Flow (Active Projects) | | | Total Project Cost (Active Projects) | | Status | Start Date | End Date | | On Budget | On Time |
|---|--|-----------|--------------------|---|--------------|-------------|--|----------|---------|-----------|---------|
| | Appr. | YTD Spend | YE Projec Spend | Appr. Budget | Life to Date | | | Planned | Revised | | |
| IT-Operational Modernization (former Enterprise Work Management System) | 2,249 | 1,057 | 1,500 | 18,564 | 14,552 | Minor Delay | Jan-12 | Dec-20 | Dec-26 | Ⓞ | Ⓢ |
| Comments: | This project is a modernization initiative for the division, which includes the reviewing of current business processes and technology system capabilities; identifying any potential capability gaps; and laying the groundwork for future technology initiatives. The work underway includes process mapping; asset data validation and collection; and the introduction of interim tools to modernize key operational processes. | | | | | | | | | | |
| Explanation for Delay: | The project is delayed to align with the delivery and coordination of other capital projects. | | | | | | | | | | |
| 318 Queens Quay West Park (Rees Street Park) Phase 1 Design & Construction | 50 | 0 | 50 | 15,800 | 3,312 | On Track | Anticipated Schedule: Design Competition: September 2024- May 2025 2025-2027: Near-term delivery of the park 2034 onward: Full build-out of the property | Dec-22 | Dec-29 | Ⓞ | Ⓞ |
| Comments: | The site was part of a 2019 Design Competition being completed in partnership with Waterfront Toronto - via authority of a Delivery Agreement. The design competition was completed and the winning consultants completed Schematic Design only. No construction resulted. An updated approach to the future Rees Park design is needed to address significant changes that have evolved since the Design Competition. Changes include: Toronto Water removing the requirement for a 16m diameter storm shaft and tunnel from this site, resulting in the need for re-design of the park since the previous park design required accommodation of the TW storm shaft. The City continues to work in partnership with Waterfront Toronto (WT) to deliver the Rees Park project. An amendment to the 2021 Delivery Agreement will be required when details of the new approach to the project are determined. Cash flow in 2025-2027 will enable near-term delivery of the park while additional funding is reserved for full build-out of the property. The final project objectives and program are being developed with the ward Councillor and will be vetted with the advisory committees and public through engagement in 2025. Co-ordination with other projects adjacent to the site is on-going at 360-380 Queens Quay (developer delivered), and includes the transfer of an additional parkland parcel contributing to the park. This transfer of parkland will be complete by year-end 2024. | | | | | | | | | | |
| Explanation for Delay: | Program for site has required revisions due to significant changes in the property conditions and context. The ultimate project scope will capture additional opportunities identified since the initial design competition. | | | | | | | | | | |
| York Off Ramp/Love Park Design and Construction | 208 | 0 | 208 | 13,000 | 12,810 | On Track | Design Phase: June 2020 Construction Start: July 15, 2021 | Aug-20 | Dec-24 | Ⓞ | Ⓞ |
| Comments: | The winning team, Claude Cormier and Associates (CC+A), was announced in October 2018, with the Contract Award completed by Waterfront Toronto. Delivery Agreement for governance of the project executed in 2019. Environmental investigations and approvals required for parkland construction completed. Contract award by Waterfront Toronto with City approval. Construction Kick-off July 8, 2021 and mobilization on July 16, 2021. Substantial completion achieved in June 2023 and the park opened to the public on June 23, 2023. Pond Commissioning completed April 30, 2024 and pond warranty period initiated May 1, 2024. Extended Warranty for pond (from 1 to 2 years) requested and being discussed. Park under warranty for 2 years. One year park warranty meeting being planned for May 2025. | | | | | | | | | | |
| Explanation for Delay: | Project currently on track. | | | | | | | | | | |
| Lower Yonge Street Community Centre Space | 1,800 | 1,785 | 1,800 | 19,033 | 18,121 | On Track | Construction Start: May 10, 2021 | Mar-22 | Dec-24 | Ⓞ | Ⓞ |
| Comments: | Construction started May 10, 2021. Shell building construction is complete. Community Centre Interior Fit-Out construction is substantially complete with minor deficiencies / incomplete work now being finalized. Furniture was delivered to site as of December 31, 2022, and furniture installation was completed in May 2023. The Interim Occupancy Agreement was executed on March 31, 2023, and the facility was handed over to City staff. The Property Conveyance and Shared Facilities Agreement with the Developer, Legal Services and CREM was completed on November 14, 2023. The facility is now open to the public - a soft opening occurred on June 17, 2023, with all areas complete except the pool. The entire facility, including the pool is now operational and open to the public. There is outstanding deficiency work to be completed by December 31, 2024 and the close-out of the project. One Year Warranty Review site meeting occurred in July 2024. Correction of warranty deficiencies is ongoing. | | | | | | | | | | |
| Explanation for Delay: | Project currently on track. | | | | | | | | | | |

Appendix 6 (continued)

| Division/Project name | 2024 Cash Flow (Active Projects) | | | Total Project Cost (Active Projects) | | Status | Start Date | End Date | | On Budget | On Time |
|---|---|-----------|--------------------|---|--------------|----------|---|----------|---------|-----------|---------|
| | Appr. | YTD Spend | YE Projec Spend | Appr. Budget | Life to Date | | | Planned | Revised | | |
| FMP-John Innes CRC Redevelopment Design & Construction | 1,133 | 1,003 | 1,133 | 65,700 | 3,229 | On Track | Design Phase: March 2020 Construction Start: Q3 2026 | Dec-26 | Dec-29 | Ⓞ | Ⓞ |
| Comments: | Public consultation was completed in June 2023. Indigenous public art competition, led by the City and an Indigenous curator has wrapped up in June 2024. Project is at 90% contract document phase with Site Plan Approval (SPA) and building permit still outstanding until drawing set complete for Winter 2024 submission. | | | | | | | | | | |
| Explanation for Delay: | Project currently on track. | | | | | | | | | | |
| Moss Park - Park Redevelopment Design & Construction | 240 | 23 | 240 | 10,700 | 282 | On Track | Design Phase: March 2020 Construction: Q2 2028 | Nov-26 | Dec-30 | Ⓞ | Ⓞ |
| Comments: | Detailed design of the park is progressing and will be followed by preparation of contract documents. The park design is being coordinated to align with adjacent projects including the John Innes Community Recreation Centre replacement and the Metrolinx Ontario Line Moss Park station site. This coordination has added complexity to the overall delivery of assets and therefore extended the timeline. Tender documents will be held for release until the Ontario Line completion dates are confirmed and the parkland being used by Metrolinx for Ontario Line staging is returned to PF&R, which is anticipated to be 2030 for full return of parkland from Metrolinx. | | | | | | | | | | |
| Explanation for Delay: | Project currently on track. | | | | | | | | | | |
| Wallace Emerson (Galleria) CRC and Park Development | 14,315 | 13,670 | 17,800 | 81,790 | 32,603 | On Track | Construction: June 20, 2022 | Apr-25 | Dec-26 | Ⓞ | Ⓞ |
| Comments: | Construction on the Wallace Emerson Community Recreation Centre, Childcare Centre and Park Improvements began on June 20, 2022. Project construction completion is forecasted for May 2026 with project close-out to be completed by the end of 2026. It is estimated that by the end of Q4, 2024, 72.79% of the overall project will be completed. Cash flow will be accelerated through the year-end capital variance report to align to the progress of the project in 2024. | | | | | | | | | | |
| Explanation for Delay: | Project currently on track. | | | | | | | | | | |

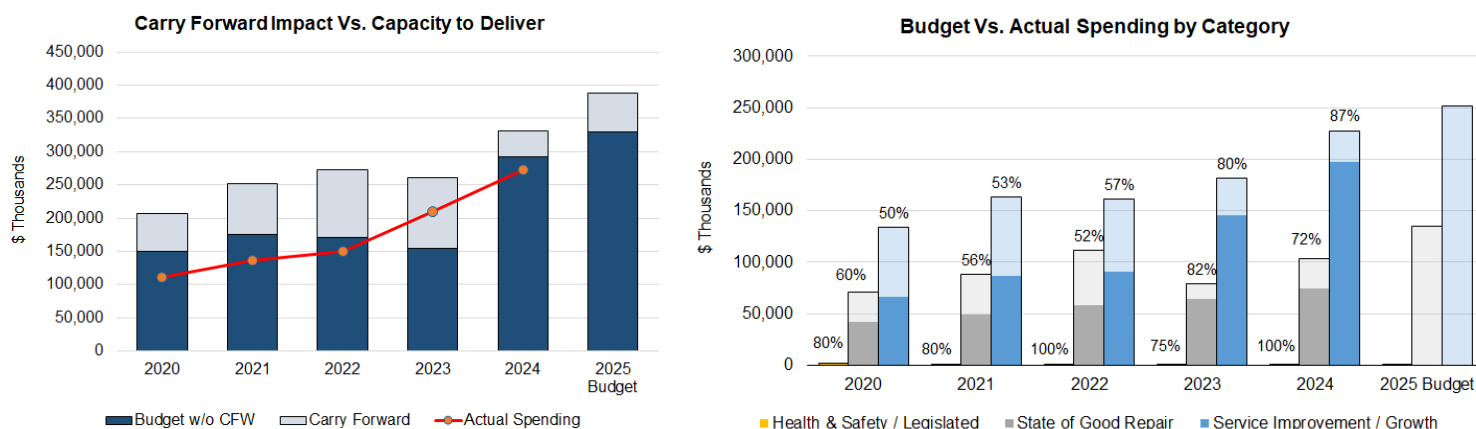
Appendix 7

Capacity to Deliver Review

The 10-year Plan has been developed with consideration of historically demonstrated capacity to deliver within any given year of a 10-year plan. In addition, a review was undertaken to ensure budgets align with PFR's ability to deliver and the capacity available in the market to deliver on capital projects and assets.

A key component in determining an appropriate level of annual cash flow includes evaluating historical capacity to deliver by project categories (Chart 3 below) and assessing projected 2024 underspending that will be carried forward into 2025 and 2026 to complete capital work.

Chart 3 – Capacity to Deliver



Impact of Capacity to Deliver Review on the 10-Year Plan

- PFR's actual spending over the previous five years, from 2020 to 2024, has averaged \$176.1 million per year or 65.1%. Capital spending for PFR has been trending upwards over the past four years with \$162.4 million more projected spending in 2024, from \$110.5 million in 2020 to \$273.0 million in 2024. This upward trend in spending reflects staff resources to implement capital projects, improved processes, and better alignment of cash flow to project delivery timelines.
- The projected spending for 2024 as of Q3 is \$273.0 million or 82.3% of the 2024 Capital Budget, including 72.2% on SOGR and 87% on Service Improvement and Growth. Challenges in spending for projects and programs are often related to the cumulative impact of the following:
 - Supply chain issues (increased delivery timelines, material shortages, and significant material cost volatility) impacting the construction industry in 2024 and beyond.
 - Coordination and interdependencies with other projects being led by third parties and/or subject to third party approvals.
 - Longer than anticipated procurement process, complex stakeholder and community engagement activities.
 - Continued hiring challenges in delivery of planned capital projects and programs.
- The 2025-2034 Capital Budget and Plan of \$4.3 billion, reflects PFR's demonstrated capacity to maintain existing assets in a state of good repair while also satisfying the demand for service improvement and growth. PFR is well positioned to deliver the 2025 Capital Budget of \$387.3 million which includes major capital projects with a significant cash flow that have a high certainty of delivery.
- Adjustments to PFR's 10-Year Capital Budget and Plan have been made to include the following:
 - Carry forward funding of \$64.0 million from 2024 over 2025 (\$58.4 million) and 2026 (\$5.6 million) to support the delivery of ongoing projects and programs.

- New capital investments amounting to over \$580.3 million that meet divisional or Council-directed initiatives, including some of the following:
 - \$296.8 million in Gardiner and DVP funding reallocated to priority SOGR areas over the 10-year plan, \$131.5 million for the replacement of ferry vessels #3 and #4 and related shoreside infrastructure, \$5.7 million for the design for longer term upgrades of the Jack Layton Ferry Terminal, \$108.0 million for the construction phase of the Downsview CRC, \$13.2 million for Parkland Acquisition in Liberty Village and Yonge and Eglinton, \$3.2 million for Fleet and Equipment for park operation, and \$1.0 million for Phase 1 of the Port Lands Park System.
- Deferral of \$342.7 million in capital spending originally cash flowed in 2025 to 2026 or future years as noted below. For approved projects, as the project advances through design or construction, cash flow will be accelerated as required to align with project delivery timelines. Key projects include:
 - \$96.1 million in cash flow has been deferred from 2025 to 2026 and future years for the following projects that are under construction and will advance as the project progresses:
 - \$37.9 million for the Wallace Emerson (Galleria) Redevelopment.
 - \$14.9 million for the Etobicoke Civic Centre Construction, which includes the Community Centre.
 - \$27.8 million for the Davisville Community Aquatic Centre Construction.
 - \$15.5 million for the 505 Richmond YMCA Funding.
 - \$87.5 million in cash flow has been deferred to future years for new or expanded park development and facility projects to reflect project timelines for contract award and/or construction start:
 - \$13.6 million for the Mouth of the Creek/Lower Garrison Creek Construction has been deferred from 2025 to 2026 and 2027.
 - \$33.9 million in 2025 cash flow has been deferred to 2026 and 2027 to align with the construction schedule for the Western North York Community Centre.
 - \$27.8 million in cash flow for the Wabash Community Recreation Centre has shifted from 2025 to 2026 and 2027 to align with timelines for procurement for construction.
 - \$4.6 million in cash flow has shifted from 2025 to 2026 and 2027 for the construction of the St. James Town Open Space, in partnership with Toronto Community Housing Corporation.
 - \$3.9 million in cash flow shifted from 2025 to 2026, for the new skating trail and artificial ice rink in Fountainhead Park.
 - \$3.7 million for the next phases of construction at Grand Avenue Park has shifted from 2025 to 2026 and 2027.
 - \$28.0 million in cash flow for Parkland Acquisition has been deferred to 2033 and 2034 and will advance as acquisition opportunities proceed.
- In addition, due to the cumulative impacts of significant cost escalations across all capital projects, and capital affordability challenges, the timelines for various Facilities Master Plan (FMP) recommended projects require deferral to future years. A number of key projects have been identified and included on the Capital Delivery Constraints as outlined in Appendix 8. Key FMP projects include:
 - Implementation of various FMP projects have shifted one to five years when compared to the 2024 10-Year Plan, with the redevelopment and repurpose projects requiring both debt and growth financing to proceed: Scadding Court Pool Replacement (from 2030 to 2034), Falstaff CC Redevelopment (from 2029 to 2030), Scarborough Centennial RC Redevelopment (from 2029 to 2034), Dennis R Timbrell RC Redevelopment (from 2032 to 2035), Stan Wadlow Clubhouse Redevelopment (from 2031 to 2035), Albion Pool and Health Club Redevelopment (from 2032 to 2035), North Rexdale CRC (from 2031 to 2035), Arena Redevelopment Twin Pad Design (from 2031 to 2035), Arena Repurpose #1 (from 2031 to 2035), Arena Repurpose #2 (from 2032 to 2036), Scarborough Gymnasium Addition (from 2031 to 2035), North York Gymnasium Addition (from 2032 to 2035), Program Space Addition #2 (from 2031 to 2035), and Program Space Addition #3 (from 2033 to 2035).

Appendix 8

Summary of Capital Delivery Constraints

| Projects | Total Project | Non-Debt Funding | Debt Required | Cash Flow (In \$ Millions) | | | | | | | | | |
|---|---------------|------------------|---------------|----------------------------|------|------|------|------|------|------|------|-------|-------|
| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | | | |
| NOT INCLUDED | | | | | | | | | | | | | |
| FMP Recommendation - State of Good Repair Funds to Reduce Backlog | 127.9 | | 127.9 | | | | 7.9 | 30.0 | 30.0 | 30.0 | 30.0 | | |
| State of Good Repair (Capital Asset Management Program) - Arenas | 3.6 | | 3.6 | | | | | | | 3.6 | | | |
| Ravine Strategy - Priority Improvement Areas | | | | | | | | | | | | | |
| State of Good Repair - Rehabilitation of Existing Amenities | 32.4 | | 32.4 | 2.0 | 3.5 | 4.5 | 4.5 | 3.5 | 2.5 | 2.4 | 2.5 | 3.5 | 3.5 |
| Service Improvement - New Amenities | 47.5 | | 47.5 | 4.5 | 6.2 | 7.2 | 9.6 | 7.5 | 4.5 | 2.0 | 1.9 | 2.1 | 2.0 |
| Cost Escalations Associated with the Implementation of FMP Recommended Facilities | | | | | | | | | | | | | |
| Dennis R Timbrell RC Redevelopment Design | 8.0 | | 7.9 | | | | | | | | 0.3 | 4.0 | 3.7 |
| Stan Wadlow Clubhouse Redevelopment Design | 5.0 | | 5.0 | | | | | | 0.2 | | 3.0 | 1.7 | |
| Albion Pool and Health Club Redevelopment Design | 8.0 | | 7.9 | | | | | | | | 0.3 | 4.0 | 3.7 |
| Scarborough Centennial RC Redevelopment Design | 7.0 | | 7.0 | | | | | 0.2 | 3.0 | 3.3 | 0.2 | 0.2 | 0.2 |
| Scarborough Centennial RC Redevelopment Construction | 123.0 | | 123.0 | | | | | | | 27.0 | 32.0 | 32.0 | 32.0 |
| North Rexdale CRC Design | 8.5 | | 8.1 | | | | | | | 0.3 | 4.0 | 3.7 | 0.2 |
| North Rexdale CRC Construction | 124.5 | | 59.5 | | | | | | | | | 27.0 | 32.5 |
| Scadding Court Pool Replacement - Design | 3.5 | | 3.5 | | | | | | 0.6 | 2.0 | 0.7 | 0.1 | 0.1 |
| Scadding Court Pool Replacement - Construction | 42.0 | | 42.0 | | | | | | | | 12.0 | 28.0 | 2.0 |
| Scarborough Gymnasium Addition Design | 1.7 | | 1.7 | | | | | | | 0.4 | 1.1 | 0.3 | |
| Scarborough Gymnasium Addition Construction | 18.8 | | 18.8 | | | | | | | | 5.3 | 13.5 | |
| North York Gymnasium Addition Design | 1.8 | | 1.8 | | | | | | | | 0.4 | 1.4 | |
| Program Space Addition (2) Design & Construction | 7.5 | | 7.5 | | | | | | | 0.1 | 2.5 | 4.0 | 0.9 |
| Program Space Addition (3) Design | 0.5 | | 0.5 | | | | | | | | | 0.2 | 0.3 |
| Arena Redevelopment Twin Pad Design | 7.0 | | 7.0 | | | | | | | 0.3 | 3.5 | 3.0 | 0.2 |
| Arena Repurpose (1) Design | 0.5 | | 0.5 | | | | | | | 0.0 | 0.3 | 0.1 | |
| Arena Repurpose (1) Construction | 3.9 | | 3.9 | | | | | | | | | 3.9 | |
| Arena Repurpose (2) Design | 0.5 | | 0.5 | | | | | | | | 0.04 | 0.4 | 0.02 |
| Arena Repurpose (2) Construction | 4.0 | | 4.0 | | | | | | | | | | 4.0 |
| Total Delivery Constraints (Not Included) | 586.9 | 0.0 | 521.3 | 6.5 | 9.7 | 11.7 | 14.1 | 11.2 | 18.5 | 67.9 | 99.8 | 166.6 | 115.2 |

In addition to the 10-Year Capital Plan, PFR has identified \$521.3 million in Capital Delivery Constraints as reflected in the table above. The list will continue to grow as PFR's infrastructure continues to age and costs continue to escalate. These unfunded projects will be included on the list to be considered with other City priorities in future year budget processes. Key projects include:

- **FMP Recommendation – SOGR Funds to Reduce Backlog:** The Implementation Strategy for the Parks and Recreation FMP 2019-2038, approved by City Council at the October 29 and 30, 2019 meeting ([EX9.5](#)), recommends an additional investment of \$23.5 million per annum over ten years for in-scope facilities (community centres, arenas, pools, etc.). This allocation has been reduced by \$107.1 million from \$235.0 million to \$127.9 million, to reflect the Gardiner and DVP funding reallocated to PFR's priority SOGR.
- **SOGR (CAMP) – Arenas:** A total of \$6.0 million in debt financing was reduced from \$9.6 million to \$3.6 million as previously identified in the 2020 10-Year Capital Plan for State of Good Repair CAMP for Arenas as a result of funding reallocated from the Gardiner and DVP to address PFR's priority SOGR.
- **Ravine Strategy – Priority Improvement Areas:** In October 2017, Council adopted the Toronto Ravine Strategy ([EX27.8](#)) and at the January 29, 2020, meeting of City Council, the Ravine Strategy Implementation report ([EX12.1](#)) identified a capital investment need of \$104.9 million in the first ten Priority Investment Areas, with \$79.9 million of that value unfunded.
- **Cost Escalation Associated with the Implementation of FMP Recommended Facilities:** A total of \$309.9 million is required for the design and construction of 13 FMP recommended facilities. This includes costs for both the replacement share of the projects (which cannot be funded through growth funding tools) and the growth share component, both of which contribute to the capital constraints due to the lack of available funding.

Appendix 9

Capital Program Provincial/Federal Funding Streams by Project

| Program Name | Federal / Provincial | Budget (in 000's) | | |
|---|----------------------|-------------------|---------------|---------------|
| | | 2025 | 2026-2034 | Total |
| Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream | Provincial | 2,404 | 3,463 | 5,867 |
| COVID-19 Resilience Program | | 71 | | 71 |
| Strategic Priorities Infrastructure Fund | | 1,833 | | 1,833 |
| FIFA Training Site Improvements | | 1,592 | | 1,592 |
| Sub-Total - Provincial Funding | | 5,900 | 3,463 | 9,363 |
| Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream | Federal | 2,884 | 4,246 | 7,130 |
| COVID-19 Resilience Program | | 284 | | 284 |
| Green and Inclusive Community Buildings Program | | | 45,000 | 45,000 |
| Disaster Mitigation and Adaptation Fund | | | 3,509 | 3,509 |
| Natural Infrastructure Fund | | | 10,456 | 10,456 |
| Sub-Total - Federal Funding | | 3,168 | 63,211 | 66,379 |
| Total Funding | | 9,068 | 66,674 | 75,742 |

Appendix 10

Inflows and Outflows to/from Reserves and Reserve Funds

2025 Operating Budget

Program Specific Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|----------------|----------------|
| | | 2025 \$ | 2026 \$ | 2027 \$ |
| Beginning Balance | | 8,374.0 | 8,459.0 | 676.0 |
| Ferry Replacement Reserve | XQ1206 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Capital</i> | | (591.0) | (8,459.0) | - |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 676.0 | 676.0 | 676.0 |
| Total Reserve / Reserve Fund Draws / Contributions | | 8,459.0 | 676.0 | 1,352.0 |
| Balance at Year-End | | 8,459.0 | 676.0 | 1,352.0 |

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|----------------|----------------|
| | | 2025 \$ | 2026 \$ | 2027 \$ |
| Beginning Balance | | 20,722.6 | 8,391.3 | 2,780.0 |
| Tree Canopy | XR1220 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (21,115.7) | (14,657.3) | (12,351.6) |
| <i>PFR Capital</i> | | | | |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 8,656.2 | 8,990.4 | 10,174.0 |
| Total Reserve / Reserve Fund Draws / Contributions | | 8,263.0 | 2,724.4 | 602.4 |
| Other Program / Agency Net Withdrawals & Contributions | | (16.6) | - | - |
| Interest Income | | 144.8 | 55.6 | 16.9 |
| Balance at Year-End | | 8,391.3 | 2,780.0 | 619.3 |

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|--------------|--------------|
| | | 2025 \$ | 2026 \$ | 2027 \$ |
| Beginning Balance | | 535.6 | 561.1 | 586.8 |
| Green Energy | XR1716 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Capital</i> | | | | - |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 20.0 | 20.0 | 20.0 |
| Total Reserve / Reserve Fund Draws / Contributions | | 555.6 | 581.1 | 606.8 |
| Other Program / Agency Net Withdrawals & Contributions | | | | |
| Interest Income | | 5.5 | 5.7 | 6.0 |
| Balance at Year-End | | 561.1 | 586.8 | 612.7 |

Appendix 10 (continued)

Program Specific Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|----------------------------------|-------------------------------------|--------------|--------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 454.9 | 479.6 | 504.5 |
| Racquet Sports- Scarborough | XR3009 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (50.0) | (50.0) | (50.0) |
| <i>PFR Capital</i> | | | | - |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 70.0 | 70.0 | 70.0 |
| Total Reserve / Reserve Fund Draws / Contributions | | 474.9 | 499.6 | 524.5 |
| Other Program / Agency Net Withdrawals & Contributions | | | | |
| Interest Income | | 4.6 | 4.9 | 5.1 |
| Balance at Year-End | | 479.6 | 504.5 | 529.6 |

Corporate Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|-------------------|-------------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 566,650.6 | 548,180.6 | 479,547.6 |
| Community Benefits – Original Section 37 | XR3026 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (25.0) | (25.0) | (25.0) |
| <i>PFR Capital</i> | | (17,383.0) | (42,557.0) | (23,719.0) |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | | | |
| Total Reserve / Reserve Fund Draws / Contributions | | 549,242.6 | 505,598.6 | 455,803.6 |
| Other Program / Agency Net Withdrawals & Contributions | | (6,604.0) | (31,146.0) | (14,888.0) |
| Interest Income | | 5,542.0 | 5,095.0 | 4,589.0 |
| Balance at Year-End | | 548,180.6 | 479,547.6 | 445,504.6 |

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|----------------------------------|-------------------------------------|-----------------|------------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 32,884.4 | 21,797.3 | 24,121.0 |
| Public Realm | XR1410 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (2,535.0) | (2,105.0) | (2,105.0) |
| <i>PFR Capital</i> | | | | |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | - | - | - |
| Total Reserve / Reserve Fund Draws / Contributions | | 30,349.4 | 19,692.4 | 22,016.1 |
| Other Program / Agency Net Withdrawals & Contributions | | (8,824.1) | 4,200.2 | (3,779.0) |
| Interest Income | | 272.0 | 228.4 | 211.8 |
| Balance at Year-End | | 21,797.3 | 24,121.0 | 18,448.9 |

Appendix 10 (continued)

Corporate Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|------------------|------------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 4,781.6 | 3,154.1 | 1,824.7 |
| Environment Protection | XR1718 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (2,000.0) | (993.6) | - |
| <i>PFR Capital</i> | | | | |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 2,000.0 | 1,006.4 | 2,000.0 |
| Total Reserve / Reserve Fund Draws / Contributions | | 4,781.6 | 3,166.9 | 3,824.7 |
| Other Program / Agency Net Withdrawals & Contributions | | (1,666.9) | (1,366.9) | (1,366.9) |
| Interest Income | | 39.5 | 24.8 | 21.4 |
| Balance at Year-End | | 3,154.1 | 1,824.7 | 2,479.2 |

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|------------------|-------------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 16,392.4 | 19,636.8 | 21,759.4 |
| Vehicle Reserve - Parks, Forestry & Rec | XQ1201 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | | | |
| <i>PFR Capital</i> | | | | |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 6,744.4 | 6,749.1 | 6,649.4 |
| Total Reserve / Reserve Fund Draws / Contributions | | 23,136.8 | 26,385.9 | 28,408.8 |
| Other Program / Agency Net Withdrawals & Contributions | | (3,500.0) | (4,626.5) | (15,118.9) |
| Interest Income | | | | |
| Balance at Year-End | | 19,636.8 | 21,759.4 | 13,289.9 |

Appendix 10 (continued)

Corporate Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|-------------------|-------------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 39,296.2 | 9,044.2 | (20,989.8) |
| Development Application Review | XR1307 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (2,824.5) | (2,874.7) | (2,912.4) |
| <i>PFR Capital</i> | | | | |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | | | |
| Total Reserve / Reserve Fund Draws / Contributions | | 36,471.7 | 6,169.5 | (23,902.3) |
| Other Program / Agency Net Withdrawals & Contributions | | (27,668.0) | (27,159.3) | (27,306.6) |
| Interest Income | | 240.5 | - | - |
| Balance at Year-End | | 9,044.2 | (20,989.8) | (51,208.8) |

Note: The division's reliance on this reserve fund in future years is anticipated to be reduced through a combination of corporate financial strategies and the implementation of the new Development Review Fee model to recover costs of providing planning and development review services

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|-----------------|-----------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 48,771.2 | 47,788.5 | 47,807.4 |
| Strategic Infrastructure Partnership | XR1714 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | (2,000.0) | (993.6) | - |
| <i>PFR Capital</i> | | | | |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 122.4 | 122.4 | 122.4 |
| Total Reserve / Reserve Fund Draws / Contributions | | 46,893.6 | 46,917.3 | 47,929.8 |
| Other Program / Agency Net Withdrawals & Contributions | | 414.5 | 414.5 | 414.5 |
| Interest Income | | 480.4 | 475.6 | 480.8 |
| Balance at Year-End | | 47,788.5 | 47,807.4 | 48,825.1 |

| Reserve / Reserve Fund Name (In \$000s) | Reserve / Reserve Fund Number | Withdrawals (-) / Contributions (+) | | |
|---|-------------------------------|-------------------------------------|------------------|------------------|
| | | 2025 | 2026 | 2027 |
| | | \$ | \$ | \$ |
| Beginning Balance | | 177,972.8 | 160,393.8 | 154,716.8 |
| Debt Servicing | XR1734 | | | |
| <i>Withdrawals (-)</i> | | | | |
| <i>PFR Operating</i> | | | | |
| <i>PFR Capital</i> | | (786.0) | - | - |
| <i>Contributions (+)</i> | | | | |
| <i>PFR Operating</i> | | 456.2 | 456.2 | 456.2 |
| Total Reserve / Reserve Fund Draws / Contributions | | 177,643.0 | 160,850.0 | 155,173.0 |
| Other Program / Agency Net Withdrawals & Contributions | | (18,932.2) | (7,701.2) | (8,163.2) |
| Interest Income | | 1,683.0 | 1,568.0 | 1,509.0 |
| Balance at Year-End | | 160,393.8 | 154,716.8 | 148,518.8 |

Appendix 10 (continued)

Inflows and Outflows to/from Reserves and Reserve Funds

2025 – 2034 Capital Budget and Plan

Program Specific Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | |
|--|--|-------------------------------|------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | Total |
| Parkland Acq-West Dist Local Land | Beginning Balance | 24,111 | 24,531 | 25,164 | 16,357 | 10,878 | 2,621 | 3,035 | 3,453 | 3,876 | 4,302 | 118,328 |
| Parkland Acq-West Dist Local Dev | XR2202 | 9,990 | 6,702 | 4,104 | 1,851 | 911 | 1,257 | 1,608 | 1,359 | 1,006 | 1,404 | 30,191 |
| Parkland Acq-East Dist Local Land | XR2204 | 13,815 | 14,362 | 14,914 | 6,026 | 1,857 | 2,284 | 2,716 | 3,153 | 3,593 | 4,038 | 66,758 |
| Parkland Acq-East Dist Local Dev | XR2205 | 5,093 | 4,694 | 2,373 | 1,901 | 2,329 | 2,671 | 1,681 | 1,336 | 703 | 1,074 | 23,854 |
| Parkland Acq-North Dist Local Land | XR2206 | 19,818 | 21,261 | 17,692 | 9,767 | 5,079 | 1,833 | 3,096 | 4,371 | 5,659 | 6,960 | 95,536 |
| Parkland Acq-North Dist Loc Dev | XR2207 | 12,906 | 13,332 | 9,124 | 1,510 | 2,568 | 140 | 903 | 2,156 | 3,422 | 4,700 | 50,761 |
| Parkland Acq-South Dist Local Land | XR2208 | 91,079 | 96,858 | 100,283 | 104,948 | 106,795 | 105,143 | 99,204 | 107,275 | 100,352 | 93,360 | 1,005,297 |
| Parkland Acq-South Dist Local Dev | XR2209 | 56,516 | 59,121 | 30,567 | 3,645 | 2,866 | 2,838 | 3,162 | 7,891 | 11,884 | 16,494 | 194,984 |
| Parkland Acq-City Wide Land Acq | XR2210 | 151,136 | 161,726 | 172,463 | 183,308 | 186,890 | 190,823 | 185,772 | 166,600 | 162,311 | 157,980 | 1,719,008 |
| Parkland Acq-City Wide Development | XR2211 | 42,875 | 32,041 | 13,908 | 4,711 | (3,364) | (3,989) | (2,014) | 335 | 3,090 | 4,734 | 92,327 |
| Alternative Parkland Dedication | XR2213 | 430,210 | 401,194 | 352,740 | 293,135 | 264,295 | 236,336 | 225,248 | 227,300 | 229,522 | 231,817 | 2,891,797 |
| Tam Heather | XR3008 | 480 | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | 480 |
| Harbourfront Parkland | XR3200 | 5,747 | 5,565 | 4,113 | 3,551 | 3,587 | 3,623 | 3,659 | 3,696 | 3,733 | 3,770 | 41,043 |
| Parkland Acq-West Dist Local Land | Withdrawals (-) | (208) | - | (9,400) | (6,000) | (8,711) | - | - | - | - | - | (24,319) |
| Parkland Acq-West Dist Local Dev | XR2203 | (3,757) | (3,037) | (2,669) | (1,340) | (50) | (50) | (650) | (750) | - | - | (12,303) |
| Parkland Acq-East Dist Local Land | XR2204 | - | - | (9,400) | (4,615) | - | - | - | - | - | - | (14,015) |
| Parkland Acq-East Dist Local Dev | XR2205 | (855) | (2,763) | (900) | - | (90) | (1,419) | (767) | (1,050) | (45) | - | (7,889) |
| Parkland Acq-North Dist Local Land | XR2206 | - | (5,000) | (9,300) | (6,000) | (4,518) | - | - | - | - | - | (24,818) |
| Parkland Acq-North Dist Loc Dev | XR2207 | (943) | (5,557) | (8,905) | (200) | (3,680) | (480) | - | - | - | - | (19,765) |
| Parkland Acq-South Dist Local Land | XR2208 | (2,200) | (4,600) | (3,400) | (6,250) | (9,750) | (14,000) | - | (15,000) | (15,000) | (10,055) | (80,255) |
| Parkland Acq-South Dist Local Dev | XR2209 | (5,014) | (36,044) | (34,137) | (7,855) | (7,100) | (6,750) | (2,370) | (3,150) | (2,575) | (10,000) | (114,995) |
| Parkland Acq-City Wide Land Acq | XR2210 | (42) | - | - | (7,335) | (7,021) | (16,000) | (30,000) | (15,000) | (15,000) | (75,137) | (165,535) |
| Parkland Acq-City Wide Development | XR2211 | (20,282) | (27,437) | (18,365) | (17,150) | (9,700) | (7,100) | (6,717) | (6,337) | (7,470) | (7,470) | (128,028) |
| Alternative Parkland Dedication | XR2213 | (28,952) | (40,232) | (49,019) | (15,834) | (30,450) | (13,384) | (200) | (50) | - | - | (178,121) |
| Tam Heather | XR3008 | (480) | - | - | - | - | - | - | - | - | - | (480) |
| Harbourfront Parkland | XR3200 | (238) | (1,500) | (600) | - | - | - | - | - | - | (2,100) | (4,438) |
| | Total Withdrawals | (62,971) | (126,170) | (146,095) | (72,579) | (81,070) | (59,183) | (40,704) | (41,337) | (40,090) | (104,762) | (774,961) |
| Parkland Acq-West Dist Local Land | Contributions (+) | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 3,860 |
| Parkland Acq-West Dist Local Dev | XR2203 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 386 | 3,860 |
| Parkland Acq-East Dist Local Land | XR2204 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 4,070 |
| Parkland Acq-East Dist Local Dev | XR2205 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 407 | 4,070 |
| Parkland Acq-North Dist Local Land | XR2206 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 12,380 |
| Parkland Acq-North Dist Loc Dev | XR2207 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 1,238 | 12,380 |
| Parkland Acq-South Dist Local Land | XR2208 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 70,440 |
| Parkland Acq-South Dist Local Dev | XR2209 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 7,044 | 70,440 |
| Parkland Acq-City Wide Land Acq | XR2210 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 90,750 |
| Parkland Acq-City Wide Development | XR2211 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 90,750 |
| Alternative Parkland Dedication | XR2213 | - | - | - | - | - | - | - | - | - | - | - |
| Tam Heather | XR3008 | - | - | - | - | - | - | - | - | - | - | - |
| Harbourfront Parkland | XR3200 | - | - | - | - | - | - | - | - | - | - | - |
| | Total Contributions | 36,300 | 36,300 | 36,300 | 36,300 | 36,300 | 36,300 | 36,300 | 36,300 | 36,300 | 36,300 | 363,000 |
| Alternative Parkland Dedication | XR2213 - Capital (Waterfront Revitalization Initiative) | (4,200) | (11,973) | (13,800) | (15,779) | - | - | - | - | - | - | 726,000 |
| | Total Other Program/Agency Net Withdrawals | (4,200) | (11,973) | (13,800) | (15,779) | - | - | - | - | - | - | 726,000 |
| Parkland Acq-West Dist Local Land | Interest (+) | 242 | 247 | 207 | 135 | 67 | 28 | 32 | 36 | 41 | 45 | 1,081 |
| Parkland Acq-West Dist Local Dev | XR2203 | 83 | 54 | 30 | 14 | 11 | 14 | 15 | 12 | 12 | 16 | 260 |
| Parkland Acq-East Dist Local Land | XR2204 | 140 | 146 | 104 | 39 | 21 | 25 | 29 | 34 | 38 | 42 | 618 |
| Parkland Acq-East Dist Local Dev | XR2205 | 49 | 35 | 21 | 21 | 25 | 22 | 15 | 10 | 9 | 13 | 219 |
| Parkland Acq-North Dist Local Land | XR2206 | 204 | 194 | 137 | 74 | 34 | 25 | 37 | 50 | 63 | 76 | 893 |
| Parkland Acq-North Dist Loc Dev | XR2207 | 131 | 112 | 53 | 20 | 13 | 5 | 15 | 28 | 40 | 53 | 471 |
| Parkland Acq-South Dist Local Land | XR2208 | 935 | 981 | 1,021 | 1,053 | 1,054 | 1,017 | 1,027 | 1,033 | 964 | 919 | 10,004 |
| Parkland Acq-South Dist Local Dev | XR2209 | 575 | 446 | 170 | 32 | 28 | 30 | 55 | 98 | 141 | 150 | 1,727 |
| Parkland Acq-City Wide Land Acq | XR2210 | 1,557 | 1,663 | 1,770 | 1,842 | 1,879 | 1,874 | 1,753 | 1,636 | 1,593 | 1,249 | 16,816 |
| Parkland Acq-City Wide Development | XR2211 | 373 | 229 | 93 | - | - | - | (8) | 17 | 39 | 55 | 797 |
| Alternative Parkland Dedication | XR2213 | 4,136 | 3,751 | 3,213 | 2,773 | 2,491 | 2,296 | 2,251 | 2,273 | 2,295 | 2,318 | 27,799 |
| Tam Heather | XR3008 | - | - | - | - | - | - | - | - | - | - | - |
| Harbourfront Parkland | XR3200 | 56 | 48 | 38 | 36 | 36 | 36 | 37 | 37 | 37 | 27 | 388 |
| | Total Interest | 8,481 | 7,905 | 6,856 | 6,040 | 5,660 | 5,371 | 5,259 | 5,264 | 5,273 | 4,964 | 61,073 |
| Balance at Year-End | | | | | | | | | | | | |
| Parkland Acq-West Dist Local Land | XR2202 | 24,531 | 25,164 | 16,357 | 10,878 | 2,621 | 3,035 | 3,453 | 3,876 | 4,302 | 4,733 | |
| Parkland Acq-West Dist Local Dev | XR2203 | 6,702 | 4,104 | 1,851 | 911 | 1,257 | 1,608 | 1,359 | 1,006 | 1,404 | 1,806 | |
| Parkland Acq-East Dist Local Land | XR2204 | 14,362 | 14,914 | 6,026 | 1,857 | 2,284 | 2,716 | 3,153 | 3,593 | 4,038 | 4,488 | |
| Parkland Acq-East Dist Local Dev | XR2205 | 4,694 | 2,373 | 1,901 | 2,329 | 2,671 | 1,681 | 1,336 | 703 | 1,074 | 1,493 | |
| Parkland Acq-North Dist Local Land | XR2206 | 21,261 | 17,692 | 9,767 | 5,079 | 1,833 | 3,096 | 4,371 | 5,659 | 6,960 | 8,273 | |
| Parkland Acq-North Dist Loc Dev | XR2207 | 13,332 | 9,124 | 1,510 | 2,568 | 140 | 903 | 2,156 | 3,422 | 4,700 | 5,992 | |
| Parkland Acq-South Dist Local Land | XR2208 | 96,858 | 100,283 | 104,948 | 106,795 | 105,143 | 99,204 | 107,275 | 100,352 | 93,360 | 91,268 | |
| Parkland Acq-South Dist Local Dev | XR2209 | 59,121 | 30,567 | 3,645 | 2,866 | 2,838 | 3,162 | 7,891 | 11,884 | 16,494 | 13,688 | |
| Parkland Acq-City Wide Land Acq | XR2210 | 161,726 | 172,463 | 183,308 | 186,890 | 190,823 | 185,772 | 166,600 | 162,311 | 157,980 | 93,167 | |
| Parkland Acq-City Wide Development | XR2211 | 32,041 | 13,908 | 4,711 | (3,364) | (3,989) | (2,014) | 335 | 3,090 | 4,734 | 6,395 | |
| Alternative Parkland Dedication | XR2213 | 401,194 | 352,740 | 293,135 | 264,295 | 236,336 | 225,248 | 227,300 | 229,522 | 231,817 | 234,136 | |
| Tam Heather | XR3008 | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | |
| Harbourfront Parkland | XR3200 | 5,565 | 4,113 | 3,551 | 3,587 | 3,623 | 3,659 | 3,696 | 3,733 | 3,770 | 1,697 | |

Appendix 10 (continued)

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|---|---|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XR2114 Development Charges - Parks & Recreation | Beginning Balance | 494,349 | 509,922 | 382,325 | 157,994 | (8,210) | (60,363) | (146,684) | (186,820) | (190,863) | (198,489) | |
| | Withdrawals (-) | | | | | | | | | | | |
| | Facility Components | (390) | (225) | (225) | (225) | - | - | - | - | - | - | (1,065) |
| | Outdoor Recreation Centres | (4,399) | (15,646) | (28,805) | (14,968) | (4,667) | (2,090) | (10,185) | (8,805) | (4,630) | (4,660) | (98,855) |
| | Park Development | (6,553) | (19,713) | (26,663) | (16,375) | (10,040) | (8,553) | (670) | - | - | (6,000) | (92,567) |
| | Parking Lot and Tennis Courts | (379) | (3,090) | - | - | - | (60) | (1,040) | - | - | - | (4,569) |
| | Playgrounds / Water Play | (5,948) | (3,420) | (370) | (75) | (1,425) | (1,515) | (1,473) | (435) | (15) | - | (14,676) |
| | Pool | (10,208) | (41,521) | (2,550) | - | - | - | (500) | (2,500) | (11,500) | (30,400) | (99,179) |
| | Arena | (1,605) | (12,175) | (7,250) | (19,000) | (35,600) | (35,775) | (9,702) | (65) | (735) | - | (121,907) |
| | Trails & Pathways | (256) | (3,077) | - | - | - | - | - | - | - | - | (3,333) |
| | Environmental Initiatives | (100) | - | - | - | - | - | - | - | - | - | (100) |
| | Special Facilities | - | (36,538) | (38,000) | - | - | - | - | - | - | - | (74,538) |
| | Community Centres | (53,430) | (87,796) | (213,622) | (207,589) | (87,088) | (116,294) | (94,120) | (61,850) | (62,000) | (65,050) | (1,048,839) |
| | Total Withdrawals | (83,268) | (223,201) | (317,485) | (258,232) | (138,820) | (162,287) | (117,690) | (73,655) | (78,880) | (106,110) | (1,559,628) |
| | Contributions (+) | 95,775 | 92,726 | 92,029 | 93,502 | 88,142 | 77,440 | 79,029 | 80,072 | 81,716 | 79,300 | 859,731 |
| | Total Contributions | 95,775 | 92,726 | 92,029 | 93,502 | 88,142 | 77,440 | 79,029 | 80,072 | 81,716 | 79,300 | 859,731 |
| Other Program/Agency Net Withdrawals | | (369) | - | - | - | - | - | - | (8,986) | (8,987) | - | (18,342) |
| Debt Servicing Costs | | (1,474) | (1,474) | (1,474) | (1,474) | (1,474) | (1,474) | (1,475) | (1,475) | (1,475) | (1,460) | (14,729) |
| Interest | | 4,909 | 4,352 | 2,599 | - | - | - | - | - | - | - | 11,861 |
| Balance at Year-End | | 509,922 | 382,325 | 157,994 | (8,210) | (60,363) | (146,684) | (186,820) | (190,863) | (198,489) | (226,759) | |

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|--|---|-------------------------------|----------------|--------------|----------------|----------------|----------------|--------------|--------------|----------------|--------------|-----------------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XQ1206 Ferry Replacement Reserve | Beginning Balance | 8,374 | 8,459 | 676 | 1,352 | 1,352 | 1,352 | 1,352 | 2,352 | 3,352 | 2,352 | |
| | Withdrawals (-) | | | | | | | | | | | |
| | Special Facilities | (591) | (8,459) | - | (1,000) | (1,000) | (1,000) | - | - | (2,000) | - | (14,050) |
| | Total Withdrawals | (591) | (8,459) | - | (1,000) | (1,000) | (1,000) | - | - | (2,000) | - | (14,050) |
| Total Contributions | | 676 | 676 | 676 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 9,028 |
| Balance at Year-End | | 8,459 | 676 | 1,352 | 1,352 | 1,352 | 1,352 | 2,352 | 3,352 | 2,352 | 3,352 | |

Corporate Reserve / Reserve Funds

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|---|---|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|------------------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XQ0011 Capital Financing Reserve Fund | Beginning Balance | 426,367 | 389,499 | 364,721 | 366,527 | 320,195 | 266,704 | 215,033 | 178,550 | 128,742 | 128,291 | |
| | Withdrawals (-) | | | | | | | | | | | |
| | Outdoor Recreation Centre | (17,107) | | | | | | | | | | (17,107) |
| Total Withdrawals | | (17,107) | - | - | - | - | - | - | - | - | - | (17,107) |
| Other Program/Agency Withdrawals - Operating | | (168) | (31) | (4) | - | - | - | - | - | - | - | (203) |
| Other Program/Agency Withdrawals - Capital | | (69,594) | (54,747) | (38,190) | (46,332) | (53,491) | (51,670) | (36,483) | (49,808) | (451) | - | (400,766) |
| Other Program/Agency Net Contributions | | 50,000 | 30,000 | 40,000 | - | - | - | - | - | - | - | 120,000 |
| Balance at Year-End | | 389,499 | 364,721 | 366,527 | 320,195 | 266,704 | 215,033 | 178,550 | 128,742 | 128,291 | 128,291 | |

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|---|---|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XR1734 Debt Servicing Reserve Fund | Beginning Balance | 177,973 | 160,394 | 154,717 | 148,518 | 196,158 | 189,757 | 184,061 | 175,746 | 162,956 | 150,067 | |
| | Withdrawals (-) | | | | | | | | | | | |
| | FIFA | (786) | | | | | | | | | | (786) |
| Total Withdrawals | | (786) | - | - | - | - | - | - | - | - | - | (786) |
| Other Program/Agency Net Withdrawals - Operating | | (769) | (769) | (769) | | | | | | | | (2,307) |
| Other Program/Agency Net Withdrawals - Capital | | (7,582) | | | | | | | | | | (7,582) |
| Debt Servicing Costs | | (32,208) | (34,140) | (35,776) | (34,920) | (37,439) | (39,753) | (42,286) | (44,773) | (47,240) | (49,542) | (398,076) |
| Other Program/Agency Net Contributions | | 22,082 | 27,664 | 28,838 | 80,845 | 29,118 | 32,198 | 32,180 | 30,298 | 32,794 | 32,501 | 348,518 |
| Interest | | 1,683 | 1,568 | 1,509 | 1,715 | 1,920 | 1,860 | 1,790 | 1,685 | 1,557 | 1,415 | 16,702 |
| Balance at Year-End | | 160,394 | 154,717 | 148,518 | 196,158 | 189,757 | 184,061 | 175,746 | 162,956 | 150,067 | 134,442 | |

Appendix 10 (continued)

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|--|---|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XR3026 | Beginning Balance | 568,651 | 542,555 | 478,791 | 444,754 | 399,116 | 399,188 | 401,109 | 405,120 | 409,171 | 413,263 | |
| Community Benefits – Original Section 37 Reserve Fund | Withdrawals (-) | | | | | | | | | | | |
| | Land Acquisition | (263) | (5,000) | - | - | - | - | - | - | - | - | (5,263) |
| | Outdoor | | | | | | | | | | | |
| | Recreation Centre | (87) | (528) | - | - | - | - | - | - | - | - | (615) |
| | Park | (9,649) | (9,803) | (5,287) | (423) | (1,400) | (409) | - | - | - | - | (26,971) |
| | Playgrounds/Water | | | | | | | | | | | |
| | play | (1,453) | (1,337) | - | - | - | - | - | - | - | - | (2,790) |
| | Pool | (47) | (9,906) | - | - | - | - | - | - | - | - | (9,953) |
| | Arena | (76) | - | (13,473) | (19,150) | (2,500) | - | - | - | - | - | (35,199) |
| | Trails & Pathways | (308) | (52) | - | - | - | - | - | - | - | - | (360) |
| | Special Facilities | - | - | - | - | - | - | - | - | - | - | - |
| | Community Centres | (5,500) | (15,931) | (4,959) | (7,816) | - | - | - | - | - | - | (34,206) |
| | Total Withdrawals | (17,383) | (42,557) | (23,719) | (27,389) | (3,900) | (409) | - | - | - | - | (115,357) |
| PFR Withdrawals - Operating | | (25) | (25) | (25) | | | | | | | | (75) |
| Other Program/Agency Net Withdrawals - Operating | | (182) | (64) | (64) | | | | | | | | (310) |
| Other Program/Agency Net Withdrawals - Capital | | (14,034) | (26,199) | (14,824) | (22,447) | - | (1,652) | - | - | - | - | (79,156) |
| Interest | | 5,528 | 5,081 | 4,595 | 4,198 | 3,972 | 3,982 | 4,011 | 4,051 | 4,092 | 4,133 | 43,643 |
| Balance at Year-End | | 542,555 | 478,791 | 444,754 | 399,116 | 399,188 | 401,109 | 405,120 | 409,171 | 413,263 | 417,395 | |

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|--|---|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XR3028 | Beginning Balance | 24,377 | 23,324 | 22,068 | 21,284 | 21,497 | 21,712 | 21,851 | 22,070 | 22,291 | 22,513 | |
| Section 45 Reserve Fund | Withdrawals (-) | | | | | | | | | | | |
| | Outdoor | | | | | | | | | | | |
| | Recreation Centre | (15) | - | - | - | - | - | - | - | - | - | (15) |
| | Park Development | (666) | (106) | (1,000) | - | - | - | - | - | - | - | (1,772) |
| | Playgrounds/ | | | | | | | | | | | |
| | Water play | - | - | - | - | - | - | - | - | - | - | - |
| | Pool | (16) | - | - | - | - | - | - | - | - | - | (16) |
| | Arena | (333) | - | - | - | - | - | - | - | - | - | (333) |
| | Community Centres | - | (1,069) | - | - | - | - | - | - | - | - | (1,069) |
| | Total Withdrawals | (1,030) | (1,175) | (1,000) | - | - | - | - | - | - | - | (3,205) |
| Other Program/Agency Net Withdrawals - Capital | | (261) | (307) | | | | (77) | | | | | (645) |
| Interest | | 237 | 226 | 216 | 213 | 215 | 217 | 219 | 221 | 223 | 225 | 2,211 |
| Balance at Year-End | | 23,324 | 22,068 | 21,284 | 21,497 | 21,712 | 21,851 | 22,070 | 22,291 | 22,513 | 22,739 | |

| Reserve / Reserve Fund Name (In \$000s) | Project / Sub Project Name and Number | Contributions / (Withdrawals) | | | | | | | | | | Total |
|--|---|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------|
| | | 2025 Budget | 2026 Plan | 2027 Plan | 2028 Plan | 2029 Plan | 2030 Plan | 2031 Plan | 2032 Plan | 2033 Plan | 2034 Plan | |
| XR4101 | Beginning Balance | 5,934 | 4,478 | 3,379 | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | |
| Community Benefit Charges | Withdrawals (-) | | | | | | | | | | | |
| | Park Development | | (712) | (1,288) | | | | | | | | (2,000) |
| | Total Withdrawals | - | (712) | (1,288) | - | - | - | - | - | - | - | (2,000) |
| Other Program/Agency Net Withdrawals - Capital | | (1,508) | (426) | (4,000) | | | | | | | | (5,934) |
| Interest | | 52 | 39 | - | - | - | - | - | - | - | - | 91 |
| Balance at Year-End | | 4,478 | 3,379 | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | (1,909) | |

Appendix 11

Glossary

Approved Position: Permanent or temporary positions that support the delivery of City services and service levels in annual budget.

Actuals: An actual financial amount paid (or received) for the delivery of City services (these exclude any commitments to be paid in the future).

Capacity to Deliver: Ability to spend money along with the capacity to deliver projects as demonstrated by historic spending patterns and approved contractual obligations.

Capital Budget and Plan: A Capital Budget and Plan is the City's 10-year strategy to acquire/build assets or extend the useful lives of existing assets. The Capital Budget is the first year of approved cash flows and future year's commitments and the remaining nine years include project estimates.

Capital Delivery Constraints: The capital needs that cannot be accommodated within the capital plan that the Division or Agency have the capacity to deliver.

Complement: Positions that support the delivery of City services and service levels as approved by Council.

Efficiencies: Reductions in the cost of delivering a service without a reduction in service level.

New / Enhanced Service Priorities: New and enhanced service changes resulting in an increase in service levels from what was previously approved by Council.

Operating Budget: An Operating Budget is the City's annual plan to provide services to the residents of Toronto; the budget includes all revenues and expenses needed to provide services.

Operating Impact of Completed Capital Projects: The Operating Budget Impact of Capital is the change in operating expenditure and / or revenue, which is projected to occur during the implementation of a capital project and / or when a capital project is completed. These changes should be documented on a Business Case Form in the appropriate category.

Rate Supported Budget: Budget fully funded by user fees such as Solid Waste, Toronto Water and Toronto Parking Authority.

Salary and Benefits Adjustment: General increases related to contractual obligations, such as cost of living, step increases, pay for performance and progression pay.

State of Good Repair (SOG): The cost of maintaining assets to ensure that they can support the delivery of City services and meet service outcomes.

Tax Supported Budget: Budget funded by property taxes.

User Fees: Includes all program-generated fees and rental revenue for the use of its services (such as the TTC fare, ice rental fees and various City permits).