

CITY OF TORONTO

Gross Expenditures (\$000's)

Financial Operations & Control

| Sub- Project No. Project Name<br>PrioritySubProj No. Sub-project Name Ward Stat. Cat. |   |                                            |    |    |    | Current and Future Year Cash Flow Commitments |        |       |       |       |                    |                    | Current and Future Year Cash Flow Commitments Financed By |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
|---------------------------------------------------------------------------------------|---|--------------------------------------------|----|----|----|-----------------------------------------------|--------|-------|-------|-------|--------------------|--------------------|-----------------------------------------------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|
|                                                                                       |   |                                            |    |    |    | 2025                                          | 2026   | 2027  | 2028  | 2029  | Total<br>2025-2029 | Total<br>2030-2034 | Total<br>2025-2034                                        | Provincial<br>Grants and<br>Subsidies | Federal<br>Subsidy | Development<br>Charges | Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |        |
| <u>CTR909071 Process Innovation Project</u>                                           |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1                                                                                     | 1 | Process Innovation Project                 | CW | S2 | 04 | 950                                           | 1,147  | 0     | 0     | 0     | 2,097              | 0                  | 2,097                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 2,097  | 0                             | 2,097              |        |
| Sub-total                                                                             |   |                                            |    |    |    | 950                                           | 1,147  | 0     | 0     | 0     | 2,097              | 0                  | 2,097                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 2,097  | 0                             | 2,097              |        |
| <u>FNS907445 Utility Billing System Replacement 2028</u>                              |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 3                                                                                     | 1 | Utility Billing System Replacement 2028    | CW | S6 | 03 | 0                                             | 0      | 0     | 500   | 1,775 | 2,275              | 1,700              | 3,975                                                     | 0                                     | 0                  | 0                      | 0        | 3,975            | 0                          | 0       | 0      | 0                             | 0                  | 3,975  |
| Sub-total                                                                             |   |                                            |    |    |    | 0                                             | 0      | 0     | 500   | 1,775 | 2,275              | 1,700              | 3,975                                                     | 0                                     | 0                  | 0                      | 0        | 3,975            | 0                          | 0       | 0      | 0                             | 0                  | 3,975  |
| <u>FNS908137 Financial Systems Transformation</u>                                     |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 0                                                                                     | 1 | Financial Systems Transformation           | CW | S2 | 04 | 43,639                                        | 13,964 | 2,301 | 0     | 0     | 59,904             | 0                  | 59,904                                                    | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 59,904 | 0                             | 59,904             |        |
| Sub-total                                                                             |   |                                            |    |    |    | 43,639                                        | 13,964 | 2,301 | 0     | 0     | 59,904             | 0                  | 59,904                                                    | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 59,904 | 0                             | 59,904             |        |
| <u>FNS908734 PPEB Transformation Program</u>                                          |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 0                                                                                     | 1 | PPEB Transformation Program                | CW | S2 | 04 | 1,461                                         | 0      | 0     | 0     | 0     | 1,461              | 0                  | 1,461                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,461  | 0                             | 1,461              |        |
| Sub-total                                                                             |   |                                            |    |    |    | 1,461                                         | 0      | 0     | 0     | 0     | 1,461              | 0                  | 1,461                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 1,461  | 0                             | 1,461              |        |
| <u>TRE906809 Tax and Utility Billing Systems Modernization</u>                        |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 1                                                                                     | 1 | Tax Billing System                         | CW | S2 | 03 | 1,924                                         | 1,538  | 0     | 0     | 0     | 3,462              | 0                  | 3,462                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 3,462  | 0                             | 3,462              |        |
| 1                                                                                     | 2 | Utility Billing System                     | CW | S2 | 03 | 3,000                                         | 552    | 0     | 0     | 0     | 3,552              | 0                  | 3,552                                                     | 0                                     | 0                  | 0                      | 0        | 3,552            | 0                          | 0       | 0      | 0                             | 0                  | 3,552  |
| Sub-total                                                                             |   |                                            |    |    |    | 4,924                                         | 2,090  | 0     | 0     | 0     | 7,014              | 0                  | 7,014                                                     | 0                                     | 0                  | 0                      | 0        | 3,552            | 0                          | 0       | 0      | 3,462                         | 0                  | 7,014  |
| <u>TRE906817 Tax Billing System Replacement 2030</u>                                  |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 3                                                                                     | 1 | Tax Billing System Replacement 2030        | CW | S6 | 03 | 0                                             | 0      | 0     | 0     | 0     | 0                  | 3,975              | 3,975                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 3,975  | 0                             | 3,975              |        |
| Sub-total                                                                             |   |                                            |    |    |    | 0                                             | 0      | 0     | 0     | 0     | 0                  | 3,975              | 3,975                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 0      | 3,975                         | 0                  | 3,975  |
| <u>TRE906818 Parking Tag Mgmt Software Replacement 2028</u>                           |   |                                            |    |    |    |                                               |        |       |       |       |                    |                    |                                                           |                                       |                    |                        |          |                  |                            |         |        |                               |                    |        |
| 3                                                                                     | 1 | Parking Tag Mgmt Software Replacement 2026 | CW | S6 | 03 | 0                                             | 0      | 0     | 500   | 800   | 1,300              | 1,700              | 3,000                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 3,000  | 0                             | 3,000              |        |
| Sub-total                                                                             |   |                                            |    |    |    | 0                                             | 0      | 0     | 500   | 800   | 1,300              | 1,700              | 3,000                                                     | 0                                     | 0                  | 0                      | 0        | 0                | 0                          | 0       | 3,000  | 0                             | 3,000              |        |
| Total Program Expenditure                                                             |   |                                            |    |    |    | 50,974                                        | 17,201 | 2,301 | 1,000 | 2,575 | 74,051             | 7,375              | 81,426                                                    | 0                                     | 0                  | 0                      | 0        | 7,527            | 0                          | 0       | 0      | 73,899                        | 0                  | 81,426 |

Report Phase 1 - Program 24 Financial Operations & Control Program Phase 1 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

| Financial Operations & Control |              |                  |       |      |        | Current and Future Year Cash Flow Commitments and Estimates |       |       |       |                    |                    |                    | Current and Future Year Cash Flow Commitments and Estimates Financed By |                    |                        |                     |                  |                            |         |        |                               |                    |
|--------------------------------|--------------|------------------|-------|------|--------|-------------------------------------------------------------|-------|-------|-------|--------------------|--------------------|--------------------|-------------------------------------------------------------------------|--------------------|------------------------|---------------------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|
| Sub-Project No.                | Project Name | Ward             | Stat. | Cat. | 2025   | 2026                                                        | 2027  | 2028  | 2029  | Total<br>2025-2029 | Total<br>2030-2034 | Total<br>2025-2034 | Provincial<br>Grants and<br>Subsidies                                   | Federal<br>Subsidy | Development<br>Charges | Reserve<br>Reserves | Reserve<br>Funds | Capital<br>from<br>Current | Other 1 | Other2 | Debt -<br>Recoverable<br>Debt | Total<br>Financing |
| Priority                       | SubProj No.  | Sub-project Name |       |      |        |                                                             |       |       |       |                    |                    |                    |                                                                         |                    |                        |                     |                  |                            |         |        |                               |                    |
| Financed By:                   |              |                  |       |      |        |                                                             |       |       |       |                    |                    |                    |                                                                         |                    |                        |                     |                  |                            |         |        |                               |                    |
| Reserve Funds (Ind."XR" Ref.)  |              |                  |       |      | 3,000  | 552                                                         | 0     | 500   | 1,775 | 5,827              | 1,700              | 7,527              | 0                                                                       | 0                  | 0                      | 0                   | 7,527            | 0                          | 0       | 0      | 0                             | 7,527              |
| Debt                           |              |                  |       |      | 47,974 | 16,649                                                      | 2,301 | 500   | 800   | 68,224             | 5,675              | 73,899             | 0                                                                       | 0                  | 0                      | 0                   | 0                | 0                          | 0       | 0      | 73,899                        | 73,899             |
| Total Program Financing        |              |                  |       |      | 50,974 | 17,201                                                      | 2,301 | 1,000 | 2,575 | 74,051             | 7,375              | 81,426             | 0                                                                       | 0                  | 0                      | 0                   | 7,527            | 0                          | 0       | 0      | 73,899                        | 81,426             |

| Status Code | Description                                                            |
|-------------|------------------------------------------------------------------------|
| S2          | S2 Prior Year (With 2023 and/or Future Year Cashflow)                  |
| S3          | S3 Prior Year - Change of Scope 2023 and/or Future Year Cost(Cashflow) |
| S4          | S4 New - Stand-Alone Project (Current Year Only)                       |
| S5          | S5 New (On-going or Phased Projects)                                   |
| S6          | S6 New - Future Year (Commencing in 2025 & Beyond)                     |

| Category Code | Description                             |
|---------------|-----------------------------------------|
| 01            | Health and Safety C01                   |
| 02            | Legislated C02                          |
| 03            | State of Good Repair C03                |
| 04            | Service Improvement and Enhancement C04 |
| 05            | Growth Related C05                      |
| 06            | Reserved Category 1 C06                 |
| 07            | Reserved Category 2 C07                 |